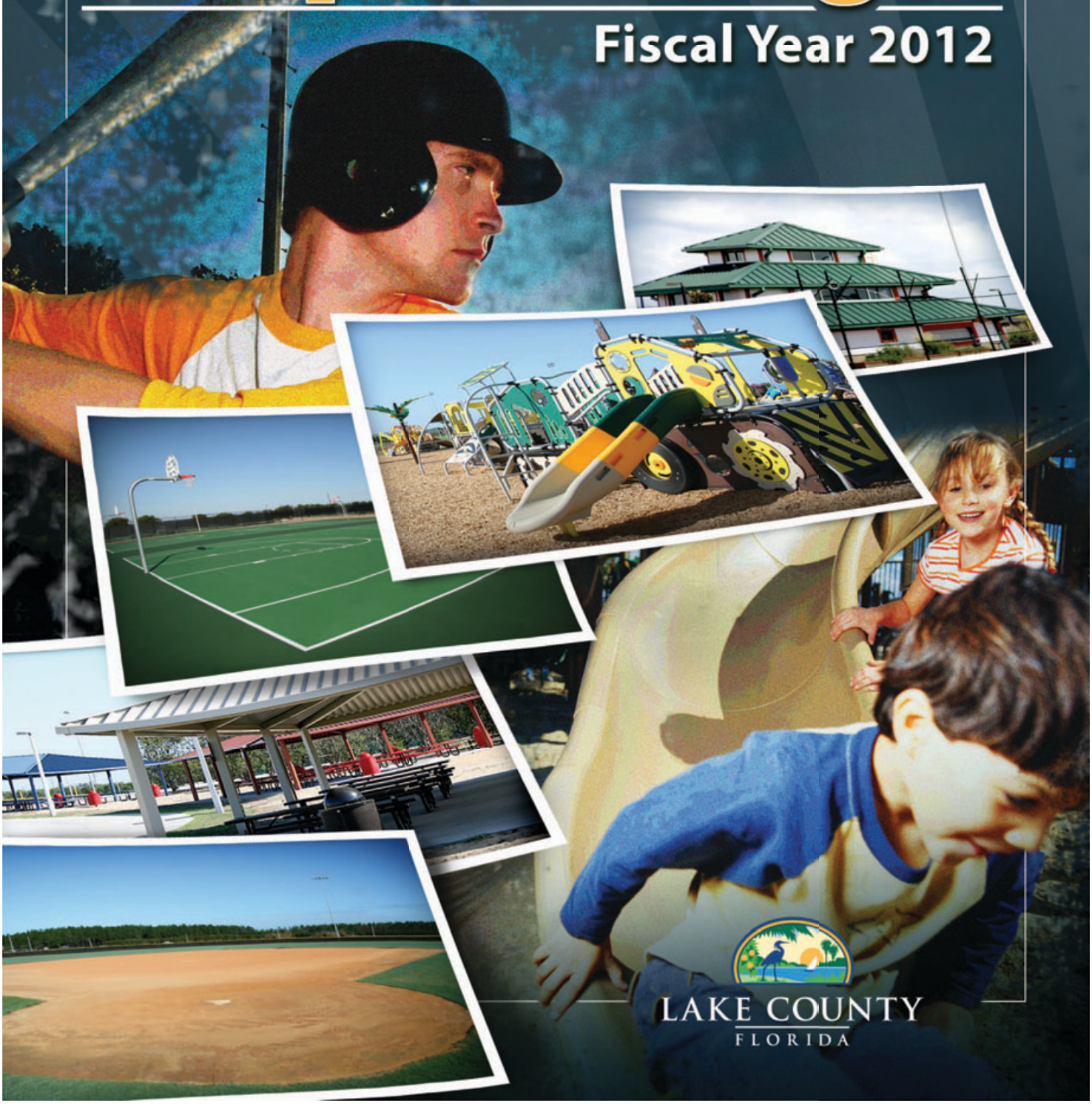
Lake County, Florida

Board of County Commissioners

Adopted Budget

Fiscal Year 2012



LAKE COUNTY
FLORIDA

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LAKE COUNTY
FLORIDA

October 1, 2011

Honorable Members of the Board of County Commissioners:

I am pleased to submit to you the adopted budget for FY 2012. The adopted FY 2012 budget totals $420,320,269. The operating budget is $317,832,922. By comparison, the FY 2011 adopted budget totaled $446,169,338 with an operating budget of $332,255,874. The difference between the total budget and operating budget is that the operating budget nets out inter-fund transfers, capital project funds, and internal service funds.

This FY 2012 budget has proven to be as challenging as budgets of the past few years, as the County has experienced a fifth year of decline in taxable property values. During the past year, Countywide taxable values dropped an additional 8.4% from $17.0 billion to $15.6 billion contributing to a total 30% reduction over the past five years. Early in this year's budget process, the Board made clear its direction that millage rates would remain the same, resulting in a tax decrease for the citizens of Lake County. This budget holds true to that direction.

Overall, the American economy has seen some improvements with some job growth and a few positive economic indicators, but these have been accompanied by many mixed signals. The housing market continues to struggle and higher gas prices continue to place additional strain on families. It is expected that property values in Lake County will continue the downward trend in FY 2013.

My direction to our departments and divisions was to continue to look for cost savings and increased efficiencies. Each department was asked to reduce operating budgets by at least 5% with a real focus on expenditures tied to the General Fund. Transfers to the Solid Waste fund, Public Transportation, and Library Services were also each reduced 5%.

A new Lake Emergency Medical Services (LEMS) corporation has been formed to continue ambulance and dispatch services solely within Lake County. Also, as the new corporation is being organized, a consultant has been hired to look for operational efficiencies, duplication of services and to provide recommendations that may be implemented to further reduce costs. The results of the study will be available in the first quarter of FY 2012 at which point an implementation plan to evaluate and incorporate its recommendations can be developed. Additionally, the Public Works and Public Safety Departments have been tasked with examining their operations for cost saving opportunities.

The Constitutional Officers have also been engaged in the budget process with the Sheriff reducing his budget by $3,500,000.

During FY 2011, the State of Florida made a significant change to the Florida Retirement System (FRS). The pension reform legislation signed by the Governor reduced benefits while requiring employees to contribute 3% of their salaries to the FRS. This reform also reduced the employer contribution rate,

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resulting in nearly $2 million in savings to the County. As a result of these savings, the Board of County Commissioners has terminated the employee furlough program. During each of the past two years, employees have been required take 12 unpaid days off which equates to an approximate 4.6% salary reduction. While this program was successful in reducing personnel costs, it resulted in significant logistical challenges with a shrinking workforce and increases in workload.

A change in budget presentation was made in FY 2011 to include estimated purchase order carryovers as part of the recommended and adopted budgets. This will eliminate or minimize changes to the adopted budget shortly after the fiscal year begins to account for open purchase orders. This presentation methodology has been continued in this document. As a result, the proposed budget includes $41.1 million in estimated purchase orders which were budgeted in FY 2011 but are expected to remain open (unpaid) at the beginning of FY 2012. A listing of these purchase orders is located in the Appendix beginning on page I-27.

General Fund Reserves

The General Fund has been an area of concern and major topic of discussion during the course of three Board workshops during May, June, and July. The estimated fund balance in the General Fund to be carried over to FY 2012 is $38.8 million. This fund balance is allocated as follows for FY 2012:

Economic Stabilization/Development Reserve	$ 26.2 million
Reserve for Purchase Orders	.6
Operating Expenses	12.0
Total	$ 38.8 million

The economic stabilization/development reserve and reserve for purchase orders totaling $26.8 million equates to 22.3% of operating expenditures for FY 2012, exceeding the minimum reserve of 15% required by Board policy. For FY 2010 the adopted reserves were $19.5 million and through a number of changes, including moving projects out of the General Fund and reducing transfers, adopted reserves for FY 2011 were increased to $30.3 million. After the mid-year adjustment, reserves were further revised to $34.1 million for FY 2011. The adopted budget for FY 2012 reduces reserves by $7.3 million to $26.8 million.

Board of County Commissioners compared to Constitutional Offices/Judicial Budgets

As discussed above, the reduction in the tax base coupled with no increase in the tax rate has posed significant challenges in balancing the FY 2012 budget while maintaining existing services to the community. Department Directors and their employees cooperated by examining their budgets and only requested funding needed to maintain direct services to the public. Where possible, supporting staff has been reduced to a minimum level. Much of the General Fund reductions have occurred in BCC budgets, but the Sheriff and some of the Constitutional Officers have also made significant reductions. The following table illustrates the impact of the reductions:

	Adopted FY 2011	Adopted FY 2012	Change	Percent Change
Constitutional Officers/Judicial				
Clerk of Courts	$ 4,141,525	$ 4,165,191	$ 23,666	0.6%
Tax Collector	4,703,024	4,197,825	(505,199)	-10.7%
Property Appraiser	2,226,780	2,058,641	(168,139)	-7.6%
Sheriff	62,567,216	58,130,920	(4,436,296)	-7.1%
Supervisor of Elections	2,041,507	2,129,958	88,451	4.3%
Judicial Support	2,590,977	2,776,608	185,631	7.2%
Sub Total	**$ 78,271,029**	**$ 73,459,143**	**$ (4,811,886)**	**-6.1%**
	49.8%	50.2%		
Board of County Commissioners				
Support Departments	$ 13,002,390	$ 13,640,136	$ 637,746	4.9%
Operating Departments*	28,088,309	25,457,333	(2,630,976)	-9.4%
Sub Total	**$ 41,090,699**	**$ 39,097,469**	**$ (1,993,230)**	**-4.9%**
	26.1%	26.7%		
Fixed Costs and Reserves				
Tax Increment Payment	$ 1,828,178	$ 1,369,114	$ (459,064)	-25.1%
Debt Service	5,738,345	5,738,405	60	0.0%
Reserves	30,304,518	26,811,167	(3,493,351)	-11.5%
Sub Total	**$ 37,871,041**	**$ 33,918,686**	**$ (3,952,355)**	-10.4%
	24.1%	23.2%		
Total General Fund	**$ 157,232,769**	**$ 146,475,298**	**$ (10,757,471)**	**-6.8%**
	100.0%	100.0%		

Department Reorganizations:

Public Works/Solid Waste
During FY 2010, the Environmental Utilities Department became a division within the Public Works Department. Effective October 1, 2010, two sub-divisions called Solid Waste Operations and Solid Waste Programs remained, with an overall division name of the Solid Waste Division. Each sub-division continued to have a Division Manager. On March 15, 2011, the Board approved reorganization of the Public Works Department, Solid Waste Division effective July 5, 2011 in order to optimize efficiencies. The reorganization eliminated the two components and combined them into the Solid Waste Division under a single Division Manager streamlining operational functions and clarifying the reporting structure; resulting in a net elimination of 2.5 full time equivalent positions.

Economic Development/Tourism and Community Services back to stand alone
On January 18, 2011, the Board approved reassignment of the Tourism and Business Relations Division and the Economic Growth and Redevelopment Division to report directly to the County Manager. Additionally, the former Economic Development and Community Department Services became the Community Services Department, with Fairgrounds employees, who formerly reported to the Tourism and Business Relations Division, remaining in the Public Resources Department.

Subsequently, on March 15, 2011, the Board gave approval to reorganize and combine the Economic Growth and Redevelopment Division with the Tourism and Business Relations Division, creating one new office titled Office of Economic Development and Tourism. This synergy has improved efficiencies promoting the intertwined areas of economic development and tourism for Lake County.

Fleet
In FY 2011, approval was given for centralization of Fleet Management in order to combine repair operations of fire, mosquito control, and general fleet operations of the Board into one Division relocating them in a single facility. The combined use function and facility is anticipated to eliminate redundancy and increase efficiencies.

Personnel changes/Full time positions:

There were a total of 13 full time positions eliminated in the adopted FY 2012 budget, four of which were vacant and one that was converted to part time. Additional review continues to be conducted and further reductions may be proposed. The adopted FY 2012 budget also includes 16 new full time positions. A breakdown of these positions and justification as follows: Improvements and expansion at the East Lake Community Park resulted in the addition of five full time positions. An agreement with the City of Minneola resulted in the County being responsible for the operation of the Minneola Athletic Complex (M.A.C.) and the addition of four full time positions. New State legislation regarding the creation of a Work in Lieu of Arrest program for juveniles resulted in addition of one Program Specialist position in the Conservation and Compliance Department. There were also four additional positions added to the Public Works Department.

Full time Deletions (13):

1. Vacant (Community Services) Community Access Counselor
2. Vacant (Facilities Development & Maintenance) Maintenance Specialist

3. Vacant (Information Technology) GIS Director
4. Vacant (Public Works) GIS Analyst
5. (Conservation & Compliance) Environmental Specialist
6. (County Attorney) Assistant County Attorney II
7. (Facilities Development & Maintenance) Maintenance Specialist
8. (Facilities Development & Maintenance) Maintenance Specialist
9. (Facilities Development & Maintenance) Office Associate III
10. (Facilities Development & Maintenance) Office Associate III
11. (Public Resources) District Resource Coordinator
12. (Public Resources) Office Associate III
13. (Growth Management) Public Hearing Coordinator reclass to part time

Full time Additions (16):

1. New (Public Works) Roads Maintenance Operator – Area I
2. New (Public Works) Roads Maintenance Operator – Area II
3. New (Public Works) Roads Maintenance Operator – Area III
4. New (Public Works) Sign & Striping Technician – to be funded by City of Clermont
5. New (Conservation & Compliance) Program Associate – Work in Lieu of Arrest Program
6. New (Public Resources) Trades Crew Leader – East Lake Park 9 months
7. New (Public Resources) Trades Crew Leader – East Lake Park 9 months
8. New (Public Resources) Park Attendant – East Lake Park 9 months
9. New (Public Resources) Park Attendant - East Lake Park 9 months
10. New (Public Resources) Park Attendant – East Lake Park 3 months
11. New (Public Resources) Park Attendant – M.A.C
12. New (Public Resources) Park Attendant – M.A.C.
13. New (Public Resources) Trades Crew Leader – M.A.C
14. New (Public Resources) Trades Crew Leader – M.A.C
15. New (Public Resources) Trades Crew Leader – PEAR Park/Ferndale Preserve
16. New (Community Resources) Program Associate – Neighborhood Stabilization (limited duration)

Part time deletions (1):

1. Vacant (Economic Development & Tourism) Welcome Center Worker

Full Time Positions	**FY 2009**	**FY 2010**	**FY 2011**	**FY 2012**
Board of County Commissioners	843	780	739	741
Constitutional Offices				
Clerk of Courts	244	225	225	216
Property Appraiser	39	39	37	37
Tax Collector	68	68	68	67
Supervisor of Elections	11	11	11	13
Sheriff	766	766	766	743
Sub-total Constitutional Offices	**1,128**	**1,109**	**1,107**	**1,076**
Total – Lake County	**1,971**	**1,889**	**1,846**	**1,817**

Key Funding Levels

Library Services

Library Services' total budget of $4,854,676 is supported by the General Fund and State Aid to Libraries. The General Fund support of $3,939,798 represents a reduction of $207,357, or 5% from FY 2011, and State Aid to Libraries has been reduced by $20,000 to $180,000. Funding from Polk and Osceola Counties totaling $231,367 has been budgeted to help offset operating expenses at the Cagan Crossings Library.

Lake County supports the operation of the nine member libraries through monetary grants to the municipalities. The current interlocal agreement with the cities for the nine member libraries ends September 30, 2011. A new interlocal agreement is under development with a new formula distribution that will go to the BCC for approval. The proposed funding for FY 2012 is budgeted as follows:

	FY 2011	FY 2012
Fruitland Park Library	$ 82,706	$ 76,694
Lady Lake Public Library	126,868	114,404
Leesburg Public Library	314,240	307,792
Helen Lehmann Memorial Library (Montverde)	32,194	31,030
Tavares Public Library	122,557	107,179
Umatilla Public Library	135,065	109,746
W.T. Bland Public Library (Mount Dora)	218,450	274,664
Minneola Public Library	19,659	26,014
Marianne Beck Memorial Library (Howey-in-the-Hills)	22,494	26,710
Total	$1,074,233	$1,074,233

Social Services/Human Services Grants

The funding for social service grants included in the budget is for support of community-based organizations that support services provided to the public. For comparison purposes, the following table identifies funding for FY 2011 and FY 2012:

	Budget FY 2011	Budget FY 2012
Children's Services	$ 158,708	$ 150,761
Human Services	50,000	47,500
Lifestream Behavioral Center	919,986	873,987
We Care	75,000	75,000

Public Transportation
Fixed-route service in Lake County completed its third year on May 21, 2011. Current services consist of four routes. Route 1 extends from the Villages to Eustis. Route 2 is a circulator in Leesburg. Route 3 is the Mount Dora circulator. Route 4 operates from the Altoona Post Office on S.R. 19 to the community of Zellwood on U.S. 441 in Orange County, where passengers can transfer to LYNX route 44. The routes cover the municipalities of Eustis, Fruitland Park, Lady Lake, Leesburg, Mount Dora, Umatilla and Tavares.

The General Fund public transportation subsidy for FY 2012 totals $693,240, a reduction of $36,486 from the FY 2011 adopted budget. The subsidy supports LakeXpress service, Link 204 and Link 55 express route service from the Park and Ride on U.S. 27 in Clermont to downtown Orlando, paratransit operations, capital equipment purchases, as well as administration. Public transportation services are also supported, in part, through Federal and State grant revenues.

Business Resource Center (BRC)
The Lake County Board of County Commissioners is a founding partner of the Business Resource Center along with Lake-Sumter Community College, the Sumter Economic Development Council, and other economic development-oriented businesses, municipalities and agencies. In addition to a Web portal designed to provide access to local, regional and national Web resources for establishing and growing businesses, the Business Resource Center is a one-stop source for business information in Lake and Sumter Counties. The FY 2012 budget provides $52,500 in funding for the BRC towards our contractual funding commitment.

Capital Improvements-Stimulus

Stimulus Funding
The American Recovery and Reinvestment Act of 2009 (ARRA) is an economic stimulus package signed into law by President Obama on February 17, 2009. The purpose is to provide a stimulus to the U.S. economy in the wake of the economic downturn. Among other provisions, the Act provides for domestic spending in education, health care, and infrastructure, including energy improvements. Lake County has received nearly $20,000,000 in stimulus funding for various projects. The remaining funding and projects for FY 2012 are presented below.

Approved projects are as follows:

Public Works – Road Resurfacing	
CR 48	$ 1,760,118
CR 452	362,637
CR 44	87,003
Sleepy Hollow Road	17,120
Total Road Resurfacing	**$ 2,226,878**
Public Works – Picciola Bridge Replacement	**$ 1,353,217**
Construction July 2010	
Public Works – Lakeshore Drive Bridge Replacement	**$ 4,183,515**

Community Services-Public Transportation

5307 Stimulus Funding	
Transit Vehicles (1)	$ 386,703
Maintenance Rehabilitation (Transportation Headquarters)	122,228
Operating Assistance	180,067
Van Pool Vehicles (eliminated by BCC, but grant revision not yet approved by the Federal Transit Administration)	180,000
Vehicle Locator System	360,714
Total 5307 Stimulus Funding	**$ 1,229,712**

Community Development Block Grant-R	
Women's Wellness Center*	$ 140,000
Administration of CDBG-R Projects	3,077
Total	**$ 143,077**

*$189,572 additional funding from County's CDBG allocation

Energy Efficiency and Conservation Strategy – Various Departments **$ 1,673,204**
Activity 1 – Energy Efficiency and Conservation Strategy - Completed
Activity 2 – Financial Incentive Program
Activity 3 – Benchmarking, Education and Outreach
Activity 4 – Building Codes, Quality Inspection, and Measurement
Activity 5 – Traffic Signal Synchronization and System Improvement
Activity 6 – Expansion of County Recycling Program
Activity 7 – Greenhouse Gas Reduction Program
Activity 8 – Renewable Energy Technologies

The approved funding for the Energy Efficiency and Conservation Block Grant was $2,807,500; remaining funding for FY 2012 is $1,673,204 with all activities expected to be completed during FY 2012.

Total FY 2012 Stimulus Funding Projects **$ 10,809,603**

Capital Improvements

Judicial Center Expansion

Phase II of the Downtown Tavares Governmental Facilities Project as originally envisioned included a 298,290 sq. ft. expansion to the Judicial Center and renovation of the existing Judicial Center facility. The Board of County Commissioners reevaluated the final size and scope of this project in light of the economic conditions. On June 15, 2010 the Board approved a 168,026 sq. ft. expansion to the Judicial Center, including six new court rooms as well as renovation of the existing Judicial Center Facility. The estimated cost of the construction and renovation is $50.4 million, including contingencies. Work on the expansion started in September 2010 with an expected substantial completion date of June 2012 with staff expected to move in August 2012. Renovation of the Jury Assembly portion of the existing Judicial Center is expected to be substantially complete in March 2013.

Park Development
East Lake Community Park is a cooperative effort between the County and the School Board. It will be constructed adjacent to Sorrento Elementary School at the intersection of Wolf Branch Road and CR 437. The park design and bid documents were completed in FY 2011. Construction will be in phases to include clearing and grading of the land, athletic fields, courts, playgrounds, pavilions, path system, trail head, concession and restroom buildings, maintenance/caretakers building, parking and site furnishings. Construction of Phase I includes three multipurpose athletic fields scheduled for completion in FY 2012.

Fleet Complex
The County purchased a former industrial facility adjacent to the Christopher C. Ford Commerce Park north of Groveland. This building includes two metal buildings, one over 9,000 square feet and the other over 30,000 square feet in size. The larger building is being renovated for a combined fleet facility for the repair of all Board of County Commissioners' vehicles including general fleet operations, fire, and mosquito control. The smaller building is being renovated as a Radio Operations Center.

Emergency Communications and Operations Center (ECOC)
County staff has secured grant funding of nearly $4.0 million from various sources for the design and construction of an emergency communication and operations center. The ECOC is being designed as a 26,000 square foot building that will be hardened to withstand wind speeds to 160 mph for housing and operation of Emergency Management officials during declared events. The facility will bring together key agencies in one room to facilitate sheltering of evacuees, search and rescue law enforcement, debris removal and other emergency activities. The facility will also consolidate communication and dispatch services for the County.

Animal Services Facility
The Lake County Animal Services facility is located in south Tavares. This facility is planned for renovation and expansion. These improvements are currently under design and include parking expansion, plumbing modifications and replacements, ventilation improvements, as well as an expansion of the existing kennel area. Design is 95% complete with construction expected to begin before the end of the calendar year.

Conclusion

The adopted budget outlined in this document is only a part of what has been an ongoing and evolving process. There has been much already done including reorganizations, elimination of positions, and layoffs. The economy continues to improve albeit at a very slow pace. There is still much uncertainty and concern as to the future, and a very conservative approach is prudent and must be taken as we develop our short term and long term financial goals. The FY 2012 adopted budget has been developed with the goal of maintaining and exceeding the reserve policy of 15% as set by the Board of County Commissioners while maintaining critical and essential services. As we begin FY 2012 it will be necessary to continue to analyze operations and look for ways to reduce expenses in preparation for the FY 2013 budget. We will need to continue to define those core services and look for better ways to provide those services to the citizens of Lake County. The strategy as we plan for both FY 2013 and 2014 will be to minimize the gap between revenues and expenses with the ultimate goal of reduction or elimination of our current reliance on reserves to fund operations.

I will engage each stakeholder in the process from quarterly meetings with the Board of County Commissioners concerning the budget to communicating my goals and expectations with the each of the Department Directors on a regular basis.

I wish to thank the Board of County Commissioners for their input and direction over the past ten months that I have been County Manager. In addition, the efforts of the Budget staff in compiling this document and reflecting the numerous organizational changes and funding decisions have been appreciated.

The staff and I are available to respond to questions and provide more in depth information as the Board reviews the adopted budget for FY 2012.

Sincerely,

Darren Gray
County Manager

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GENERAL LAKE COUNTY INFORMATION

LAKE COUNTY
FLORIDA

History of Lake County

The region of Central Florida that is now known as Lake County has been inhabited for thousands of years. Evidence of the Timucuan Indians is throughout Lake County. There are more than 1,000 identified archeological sites in Lake County.

In 1562, a French Huguenot colony was established at the present site of Astor and was later wiped out by the Spanish. During the late 1560's, the Spanish established a system of missions throughout the Lake County area. By 1763, there were few Indians left in the area. During the Revolutionary War, all of Florida belonged to the British and residents were loyal to that country.

In 1782, Spain re-occupied Florida and began awarding large tracts of land to reward favors. Forts were built throughout Lake County, known then as Mosquito County, to defend the settlers against the Seminole Indians. In 1823, at the Treaty of Moultie Creek, the Seminoles were ordered to live in a reservation, most of which was in Lake County.

Towns grew and vanished. Other towns took their places. When the Civil War started in 1861, there were several large plantations and many small farms in Lake County. Florida became one of the states to secede from the Union. By the end of the Civil War in 1865, another homesteading act was in place, offering 160 acres of land to settlers who would live on the land for five years and improve it. The Homesteading Act offered a fresh start and many men and soldiers, both Rebel and Yankee, took advantage of the opportunity and came to Lake County to make their homes.

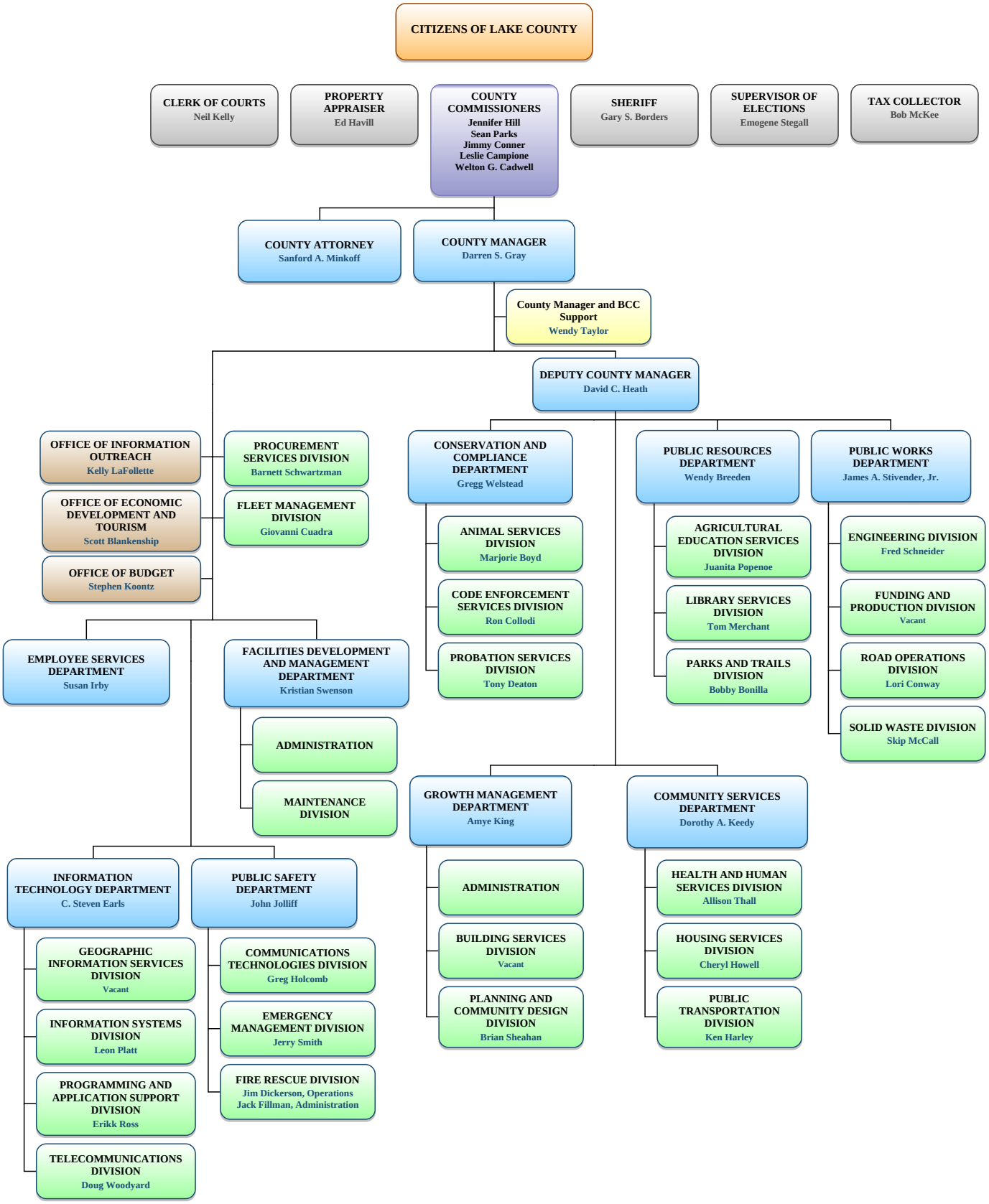
In May 1887, the Florida Legislature created Lake County. It was carved from Orange and Sumter counties, and was named for its 250 named lakes and 1,735 bodies of water. The courthouse, known as the Pioneer Building, was dedicated in 1889.

World War II took many Lake County men to war. Lake County was famous for the number of war bonds sold here and scrap metal collected. The first war bond sold in the United States was sold in Leesburg. Lake County was the site of a Prisoner of War camp during the Second World War.

Early industry consisted of reliance on the land: farming, citrus growing, lumber, turpentine, etc. All of this to some degree or another relied on the weather and time and time again big freezes killed not only crops and citrus, but also hopes and dreams. Back-to-back freezes in 1894 and 1895 devastated large and small farms alike. Lake County was known worldwide for its record crops of peaches, tomatoes, watermelon, ferns, and, of course, citrus. Other industries moved into Lake County and the economy grew.

Lake County's history is rich and diverse. Today, as in the past, Lake County is a pleasant place to live and work.

LAKE COUNTY GOVERNMENT
ORGANIZATION CHART
Fiscal Year 2012



Fiscal Year 2012 - October 1, 2011

LAKE COUNTY
FLORIDA

Jennifer Hill
Chairman, District 1

Leslie Campione
Vice Chairman, District 4

Sean Parks
Commissioner, District 2

Jimmy Conner
Commissioner, District 3

Welton G. Cadwell
Commissioner, District 5

Darren S. Gray
County Manager

Sanford A. Minkoff
County Attorney

LAKE COUNTY
FLORIDA

COUNTY COMMISSION MEMBERS/ ELECTED OFFICIALS/APPOINTED OFFICIALS

Commission Chairman
Jennifer Hill
District One

Commission Vice-Chairman
Leslie Campione
District Four

Commission Member
Sean Parks
District Two

Commission Member
Jimmy Conner
District Three

Commission Member
Welton G. Cadwell
District Five

315 West Main Street, P.O. Box 7800, Tavares, FL 32778
Phone: (352) 343-9850 Fax: (352) 343-9495 www.lakecountyfl.gov

ELECTED OFFICIALS

Clerk of Courts
Neil Kelly
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Fax: (352) 742-4110
www.lakecountyclerk.org

Property Appraiser
Ed Havill
Phone: (352) 253-2150
Fax: (352) 253-2155
www.lakecopropappr.com

Sheriff
Gary Borders
Phone: (352) 343-9500
Fax: (352) 343-9505
www.lcso.org

Supervisor of Elections
Emogene Stegall
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Fax: (352) 343-3605
www.elections.lakecountyfl.gov

Tax Collector
Bob McKee
Phone: (352) 343-9602
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www.laketax.com

APPOINTED OFFICIALS

County Manager
Darren S. Gray
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www.lakecountyfl.gov

County Attorney
Sanford A. Minkoff
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LAKE COUNTY
FLORIDA

DEPUTY COUNTY MANAGER / DEPARTMENT AND OFFICE DIRECTORS

David C. Heath
Deputy County Manager
Phone: (352) 343-9888
Fax: (352) 343-9495

DEPARTMENT DIRECTORS

Wendy Breeden
Public Resources Director
Phone: (352) 253-6150
Fax: (352) 253-6184

Steve Earls
Information Technology Director
Phone: (352) 343-9633
Fax: (352) 253-6136

Susan Irby
Employee Services Director
Phone: (352) 343-9596
Fax: (352) 343-9883

John Jolliff
Public Safety Director/Fire Chief
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Fax: (352) 343-9516

Dottie Keedy
Community Services Director
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Fax: (352) 742-6520

Amye King
Growth Management Director
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Fax: (352) 343-9558

Kristian Swenson
Facilities Development and Management Director
Phone: (352) 343-9760
Fax: (352) 253-4961

Jim Stivender
Public Works Director
Phone: (352) 483-9005
Fax: (352) 483-9015

Gregg Welstead
Conservation and Compliance Director
Phone: (352) 343-9639
Fax: (352) 343-9106

OFFICE DIRECTORS

Scott Blankenship
Economic Development and Tourism Director
Phone: (352) 742-3905
Fax: (352) 742-3906

Steve Koontz
Budget Director
Phone: (352) 343-9497
Fax: (352) 343-9817

Kelly LaFollette
Information Outreach Director
Phone: (352) 343-9603
Fax: (352) 343-9698

www.lakecountyfl.gov

Commissioner Goals and Focus Areas

Lake County focused on innovation, progress, and long-term solutions when the Board of County Commissioners re-established eight long-term goals on January 18, 2008. Lake County Government's direction for the next 25 years will travel down a path designed to ensure that the citizens' desired lifestyle is attainable. Departments have been commissioned to develop strategies and implement programs geared toward achieving the specific goals which answer the question, "What do we want Lake County to be in 25 years?" Lake County is taking active steps to reach the following goals by 2030.

A. Lake County is a High Performance Organization

- Excellent customer service is expected and delivered.
    - Excellent and consistent telephone etiquette is routine.
- Effective internal communication strengthens the organization.
    - People are accessible and information is accurate.
- Effective external communication strengthens the community.
- Innovative change occurs from within.
- Internal service departments spark energy within the organization.
- Business processes are innovative and effective.
- Old is integrated with new.

B. Lake County is a Leader in Multi-jurisdictional Cooperation

- Strong, centralized county government realizes consistency of vision, regulation and direction.
- Lake County takes the lead in facilitating countywide cooperation across all entities.
- Regional cooperation is effective and constant.

C. The Economy of Lake County is Strong, Diversified, and Sustainable

- The residential and commercial tax bases are equitably balanced.
- High-end business centers are strategically placed along major corridors.
- Lake County has a good balance of jobs and housing opportunities.
- Targeted industries recognize Lake County as business-friendly and seek Lake County as their destination.

D. Lake County Offers a Quality, Reliable Transportation Network in a Multi-modal System

- The transportation network includes well-placed pathways for roads, bicycles, pedestrian walkways, buses and rail.

E. Social Services are Provided to Those in Need Throughout the Entire County

- Lake County coordinates the provision of social services and affordable housing through the private sector and through non-profit organizations.

F. Lake County Preserves Environmental Resources

- Major systems, such as lakes and wetlands, are preserved.
- The County offers a network of resource-based recreation: i.e. trails and hiking.
- County infrastructure and structures reflect maximum energy efficiency.

G. Urban Development is Well Planned and Implemented

- Distinctive, small towns or communities are preserved.
- Responsible utility services are available outside of municipal boundaries through partnerships with private and public providers and wholesale agreements.
- Urban form is designed (outlined) by green space and density and clustering is appealing.

H. Appearance of Lake County is Esthetically Pleasing and Well Designed

- Uniform countywide design standards are applied along major corridors.

LAKE COUNTY
FLORIDA

County Budget Made Responsible

- In budget preparation, not utilize across the board reductions, but rather examine every department and division to ensure that funds are budgeted appropriately.

- Distinguish between core functions of government and non-essential functions and further distinguish those functions that provide direct services to the public, and when budget cuts are necessary focus them on non-essential functions and functions that do not provide direct services to the public.

- Ensure transparency of the budget process by:
    - requiring a public process prior to reduction or elimination of any governmental function or direct service to the public.
    - providing written documentation including analysis and financial information to the Board of County Commissioners prior to the public process described immediately above.
    - making written documentation available to the public on the county website in advance of the public process that provides plain language, explanatory comments and information on the county budget.

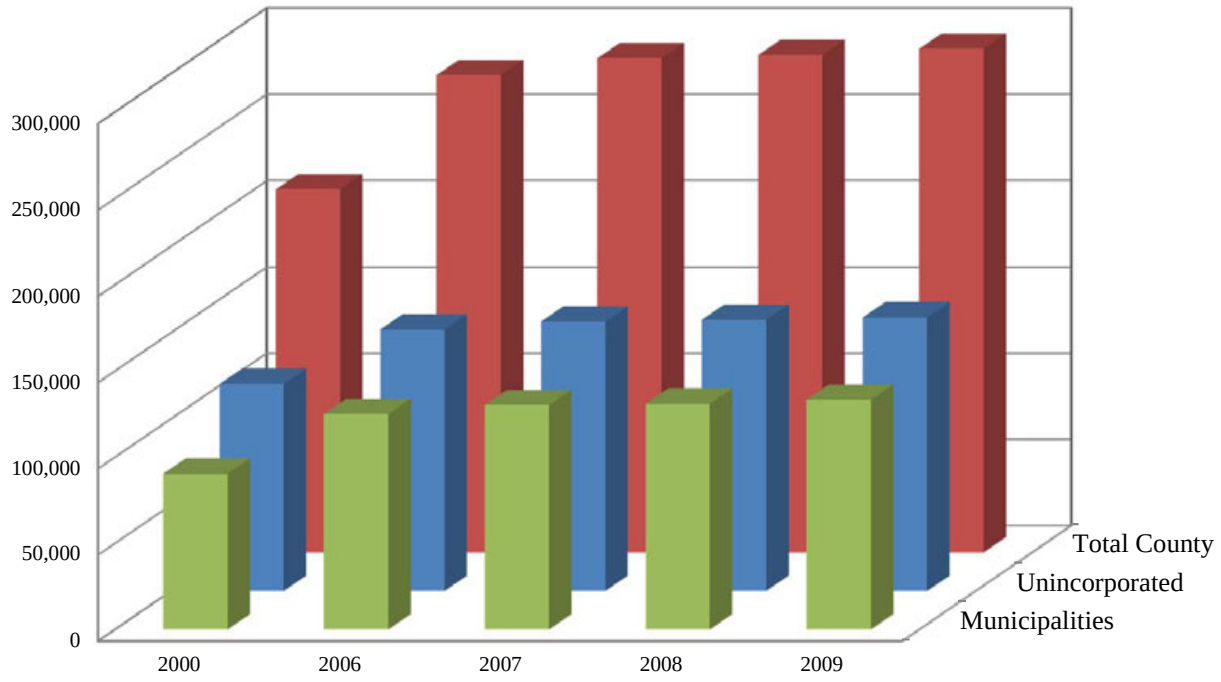
- To the extent possible during the budget process, and continuously thereafter, examine:
    - the economy, efficiency and effectiveness of county programs
    - the structure and design of county departments and divisions
    - the adequacy of financial and management processes used by departments and divisions
    - alternative methods of providing programs or services
    - the possibility of consolidation or transfer of county work or operations between departments and divisions as well as with other units of government
    - the procurement of goods and services in order to ensure that the county is obtaining the best quality services and goods at the best pricing available, and at the same time make department directors and division directors jointly responsible with the procurement division for this duty

- During the budget process, streamline department and division organizational structures and eliminate unnecessary or redundant advisory groups.

- Budget utilizing existing revenues and fund balance such that fund balance will remain adequate and ensure that adequate reserves and fund balance are maintained looking at the budget over a three-year period conservatively anticipating future revenues and expenses over that period.

LAKE COUNTY, FLORIDA

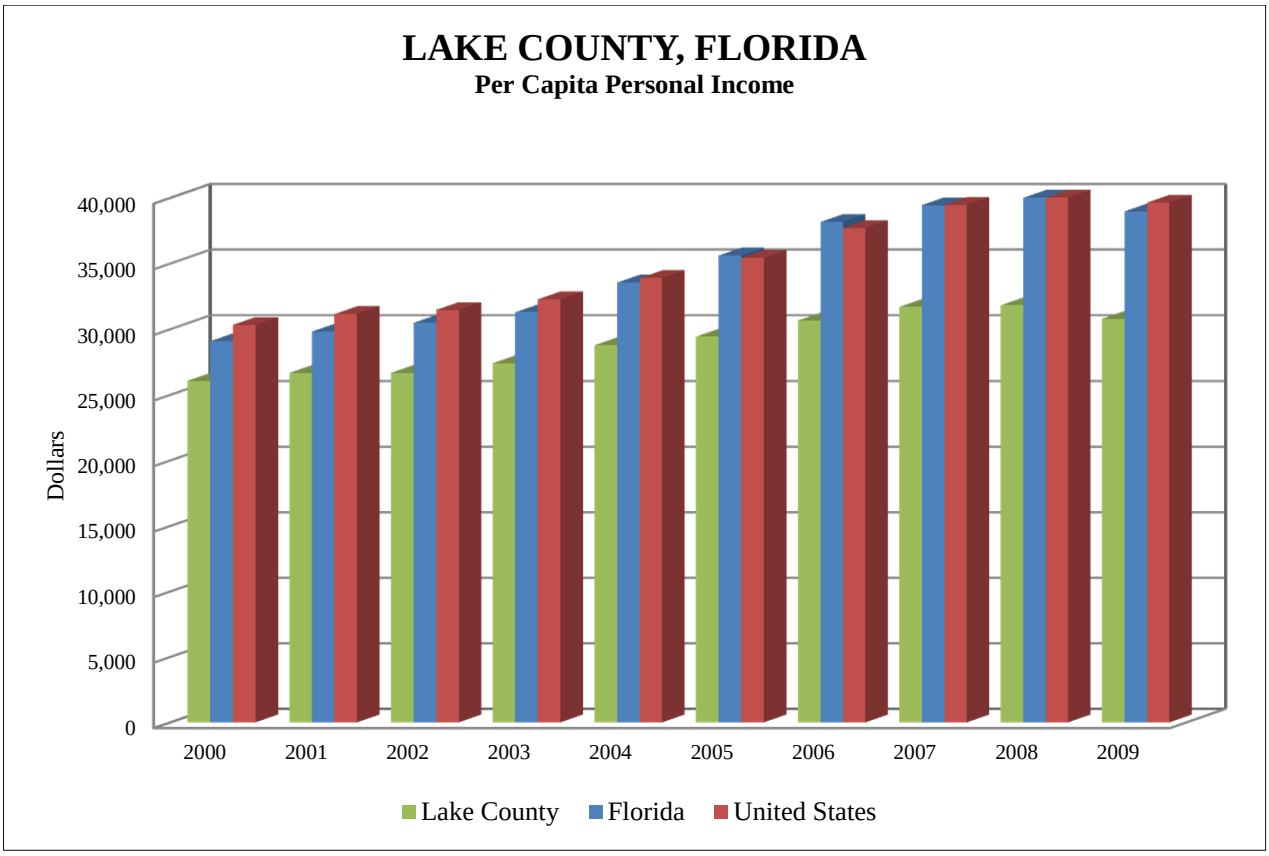
Population of Cities and Unincorporated Lake County



Population Distribution (Rounded)

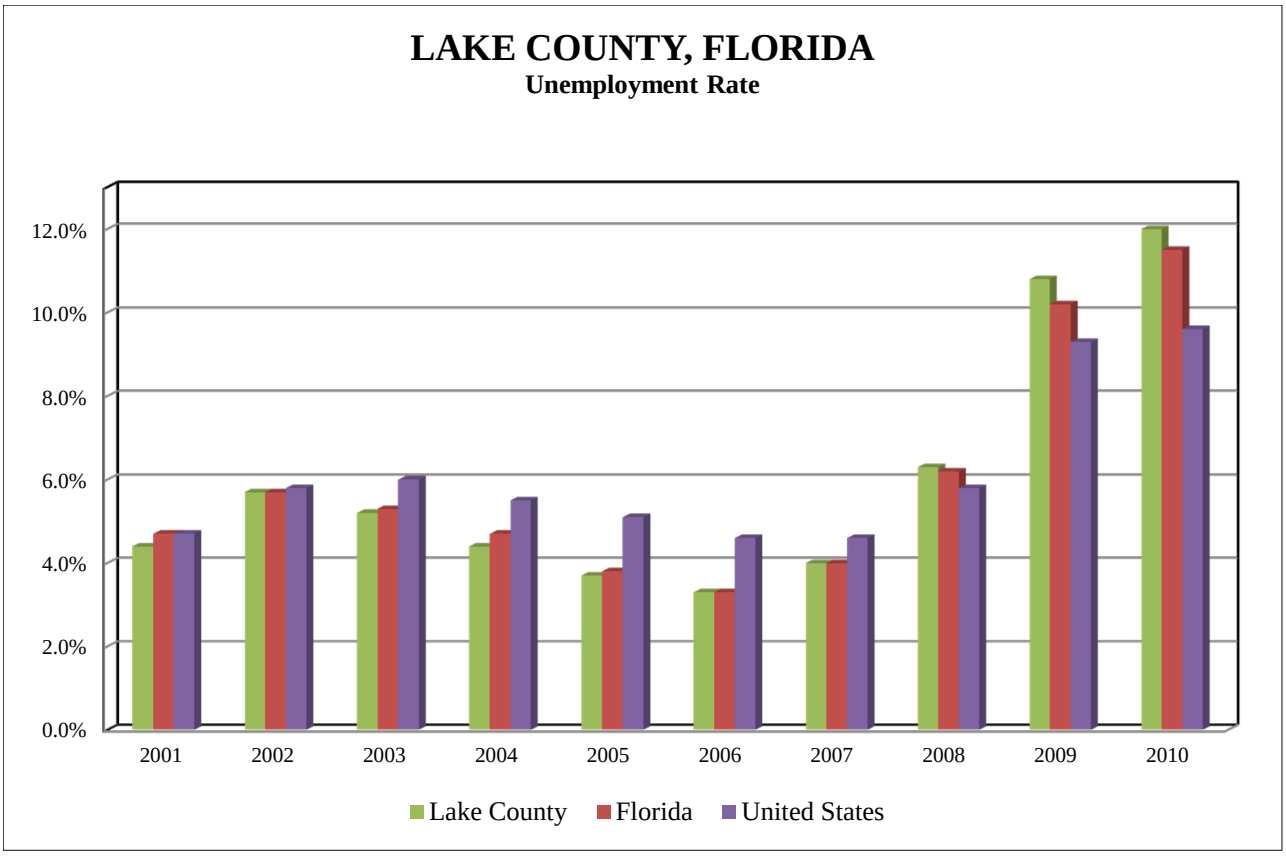
	Census 2000	2006	2007	2008	2009	Average Annual Growth 2000-2009
Astatula	1,298	1,591	1,649	1,643	1,630	2.8%
Clermont	9,338	22,097	22,882	23,476	24,199	17.7%
Eustis	15,106	17,766	18,401	18,354	18,275	2.3%
Fruitland Park	3,186	3,628	3,829	3,901	3,978	2.8%
Groveland	2,394	5,923	6,983	7,207	7,135	22.0%
Howey-in-the Hills	956	1,156	1,223	1,215	1,221	3.1%
Lady Lake	11,828	12,805	12,842	13,117	14,129	2.2%
Leesburg	15,956	18,841	19,934	20,093	20,506	3.2%
Mascotte	2,687	4,270	4,478	4,516	4,476	7.4%
Minneola	5,435	9,440	9,203	9,044	9,047	7.4%
Montverde	882	1,183	1,189	1,196	1,192	3.9%
Mount Dora	9,418	11,125	11,945	11,290	11,100	2.0%
Tavares	9,700	12,552	13,013	13,344	13,329	4.2%
Umatilla	2,214	2,672	2,601	2,603	3,047	4.2%
Unincorporated Lake County	120,129	151,734	156,327	157,380	158,729	3.6%
TOTAL	**210,527**	**276,783**	**286,499**	**288,379**	**291,993**	**3.7%**

Source: Florida Statistical Abstract 2007, 2008, 2009, 2010



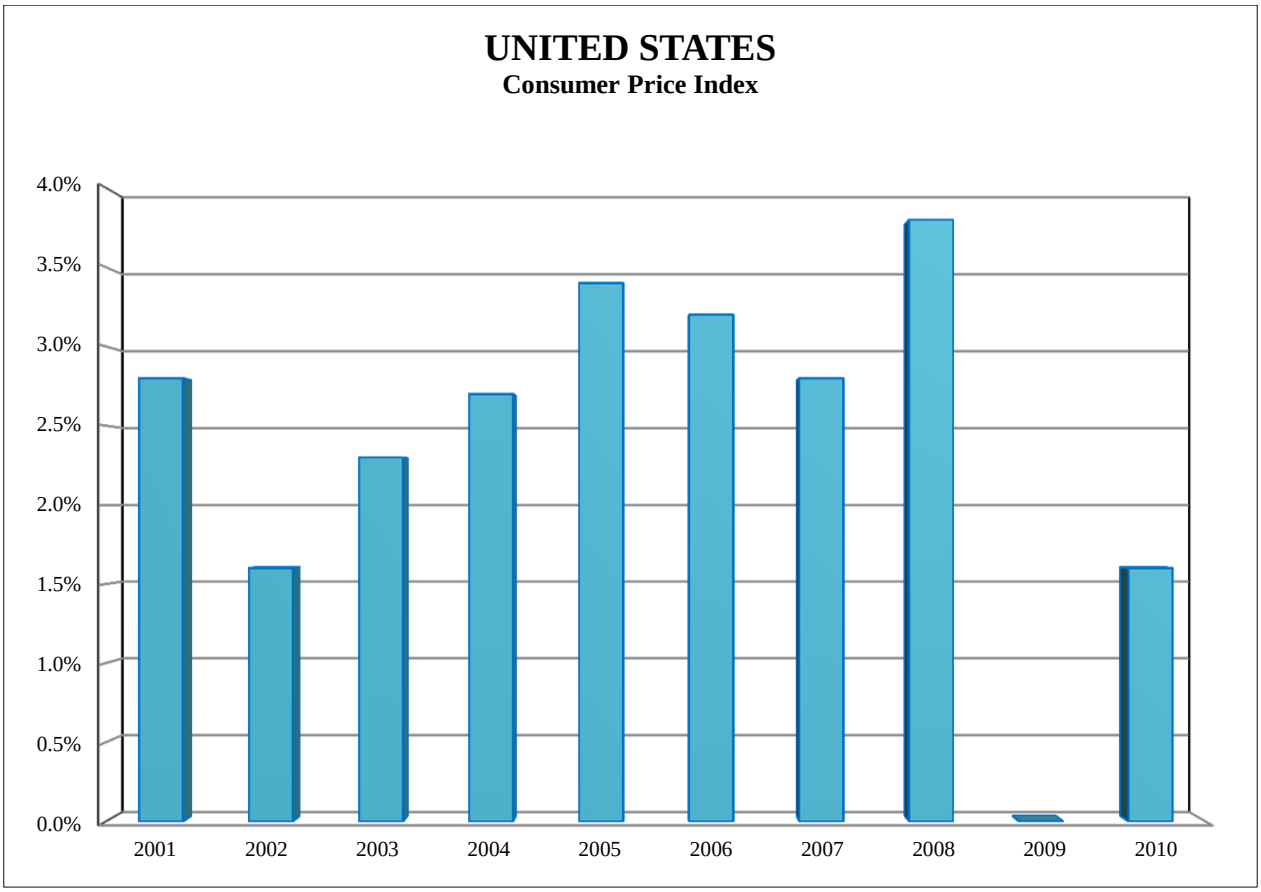
Per Capita Personal Income						
Year	**Lake County**	**Percent Change**	**Florida**	**Percent Change**	**United States**	**Percent Change**
2000	26,067	-	29,080	-	30,318	-
2001	26,662	2.3%	29,809	2.5%	31,145	2.8%
2002	26,669	0.0%	30,479	2.3%	31,461	1.1%
2003	27,399	2.7%	31,283	2.7%	32,271	2.6%
2004	28,769	5.0%	33,540	7.3%	33,881	5.0%
2005	29,426	2.3%	35,605	6.2%	35,424	4.6%
2006	30,650	4.2%	38,161	7.2%	37,698	6.5%
2007	31,694	3.4%	39,449	3.4%	39,461	4.7%
2008	31,816	0.4%	40,133	1.8%	40,674	3.1%
2009	**30,785**	**-3.3%**	**38,965**	**-3.0%**	**39,635**	**-2.6%**

Source: U.S. Department of Commerce, Bureau of Economic Analysis, Regional Economic Accounts



Unemployment Rate			
Year	**Lake County**	**Florida**	**United States**
2001	4.4%	4.7%	4.7%
2002	5.7%	5.7%	5.8%
2003	5.2%	5.3%	6.0%
2004	4.4%	4.7%	5.5%
2005	3.7%	3.8%	5.1%
2006	3.3%	3.3%	4.6%
2007	4.0%	4.0%	4.6%
2008	6.3%	6.2%	5.8%
2009	10.8%	10.2%	9.3%
2010	**12.0%**	**11.5%**	**9.6%**

Source: Florida Research and Economic Database



Consumer Price Index		
Year	**U.S. Index 1982-1984=100**	**Inflation Percent**
2001	177.1	2.8%
2002	179.9	1.6%
2003	184.0	2.3%
2004	188.9	2.7%
2005	195.3	3.4%
2006	201.6	3.2%
2007	207.3	2.8%
2008	215.3	3.8%
2009	214.5	-0.4%
2010	**218.1**	**1.6%**

Source: U.S. Department of Labor, Bureau of Labor Statistics

ASSESSMENT / PROPERTY TAX INFORMATION

Lake County
Chart of Taxable Values and Millages

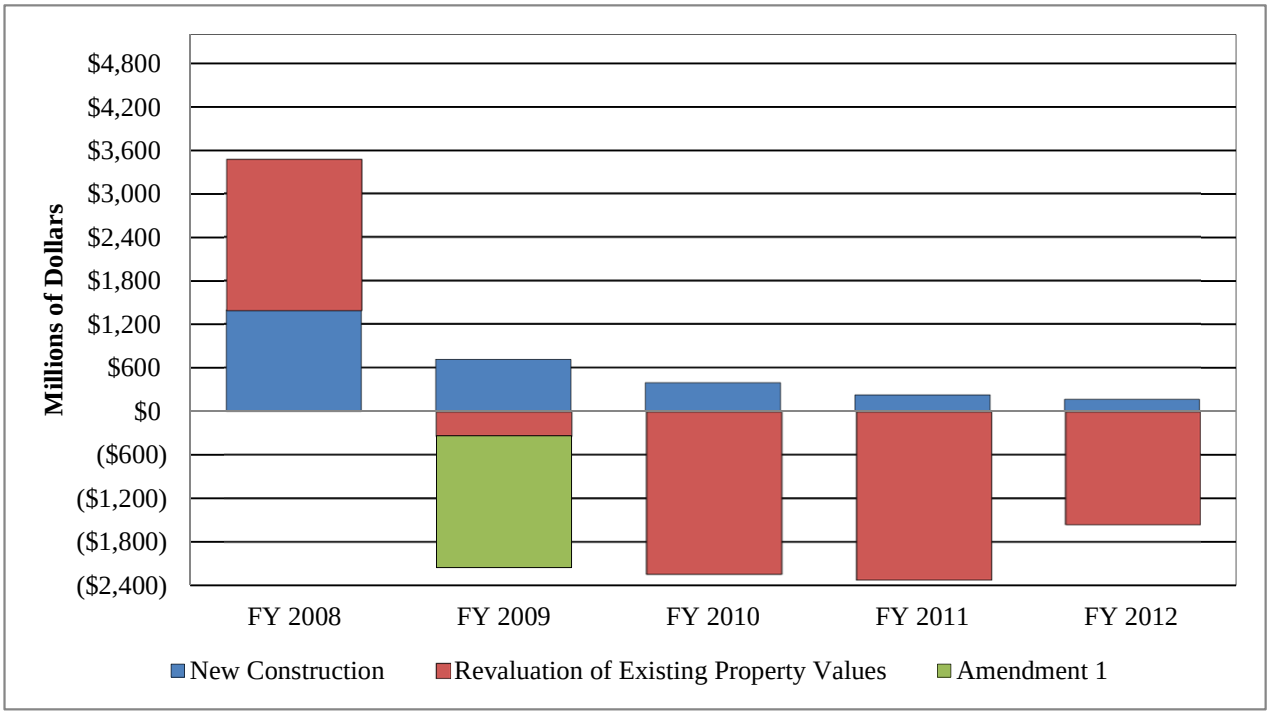
Taxing District	Taxable Value 2010	Millage Rate 2010	Taxable Value 2011	Millage Rate 2011	Taxable Value 2012	Rollback Rate 2012	Millage Rate 2012
Countywide Funds							
General	$19,121,877,053	4.6511	$17,021,802,722	4.7309	$15,587,582,550	5.2051	4.7309
Lake County Ambulance	$19,121,877,053	0.4651	$17,021,802,722	0.3853	$15,587,582,550	0.4239	0.3853
Public Lands Program-Voted Debt	$19,121,877,053	0.1101	$17,021,802,722	0.1101	$15,587,582,550	0.1101	0.1101
Total Countywide Funds	**$19,121,877,053**	**5.2263**	**$17,021,802,722**	**5.2263**	**$15,587,582,550**	**5.7391**	**5.2263**
Special Taxing Districts							
Stormwater, Roads and Parks MSTU	$10,122,577,897	0.4984	$9,062,380,088	0.4984	$8,290,075,621	0.5484	0.4984
Fire Emergency Medical Svc. MSTU	$10,609,839,176	0.3222	$9,513,157,110	0.3222	$8,703,277,907	0.3548	0.3222

Source: Certification of Final Taxable Value DR-422

Lake County, Florida

Comparison of General Fund Gross Taxable Value Over Prior Years

FY 2008 to FY 2012



	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
New Construction	$ 1,397,087,041	$ 714,271,256	$ 395,833,931	$ 225,162,300	$ 164,819,391
Revaluation of Existing Property Values	$ 2,075,876,482	$ (333,649,865)	$ (2,239,753,565)	$ (2,314,471,432)	$ (1,551,190,996)
Amendment 1	$ -	$ (1,820,465,859)	$ -	$ -	$ -
Total Change in Gross Taxable Value	$ 3,469,564,135	$ (1,439,844,468)	$ (1,843,919,634)	$ (2,089,309,132)	$ (1,397,136,804)

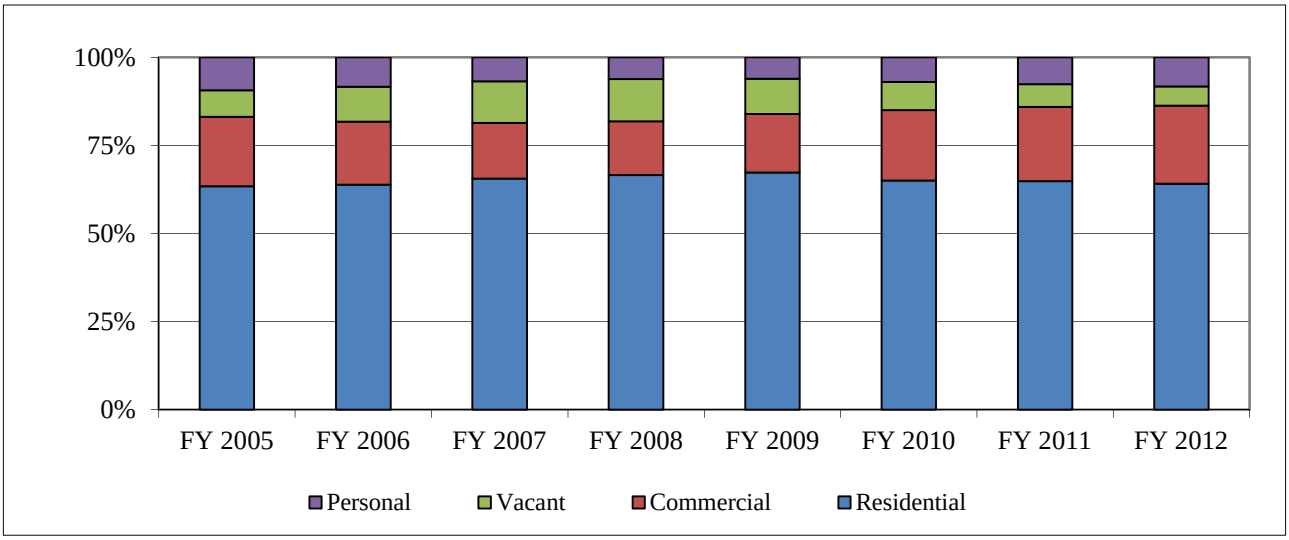
	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
% Change Due to New Construction	7.38%	3.19%	1.89%	1.18%	0.96%
% Change Due to Revaluation	10.96%	(1.49%)	(10.68%)	(12.10%)	(9.04%)
% Change Due to Amendment 1	N/A	(8.13%)	N/A	N/A	N/A
Total % Change	18.34%	(6.43%)	(8.79%)	(10.93%)	(8.14%)

General Fund	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Gross Taxable Value	$ 22,405,641,155	$ 20,965,796,687	$ 19,121,877,053	$ 17,032,567,921	$ 15,635,431,117
Millage Rate	4.7410	4.6511	4.6511	4.7309	4.7309

Lake County, Florida

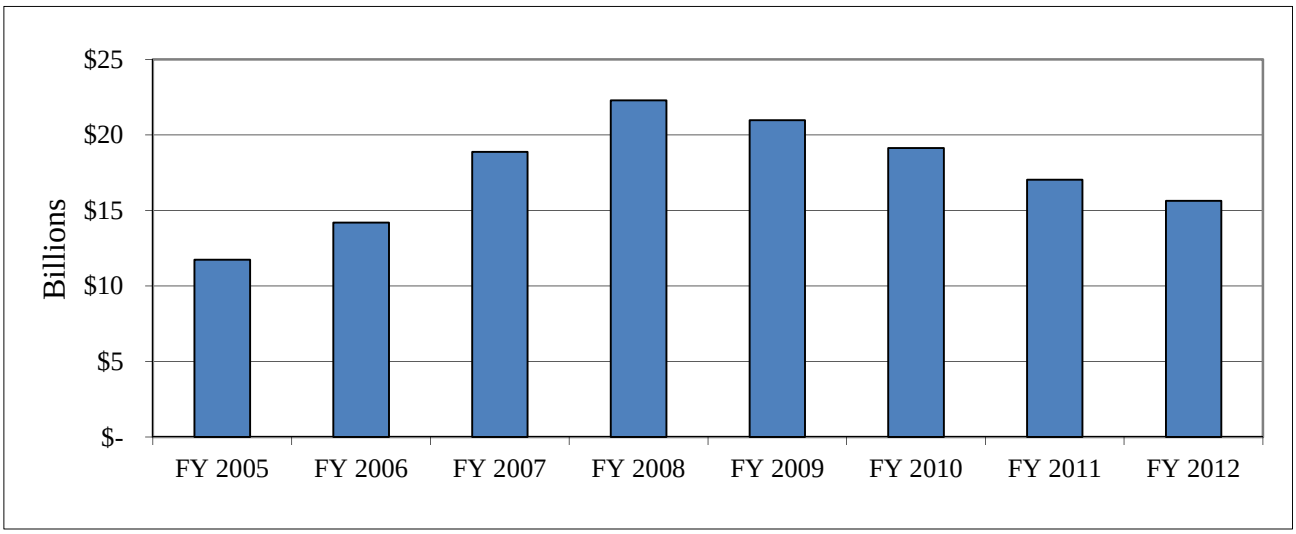
Property Tax Highlights
Fiscal Years 2005 - 2012

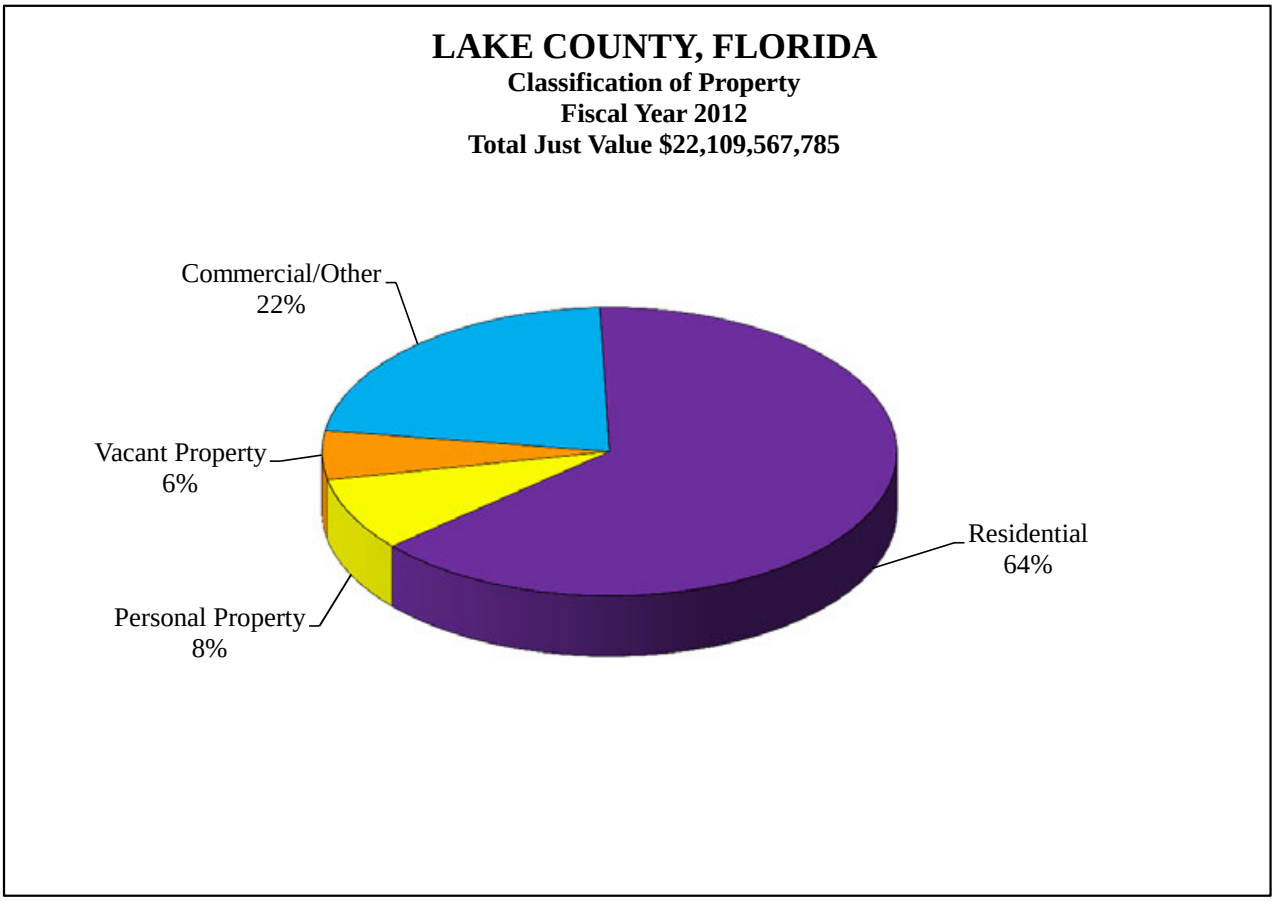
Composition of Just Value of Real and Personal Property

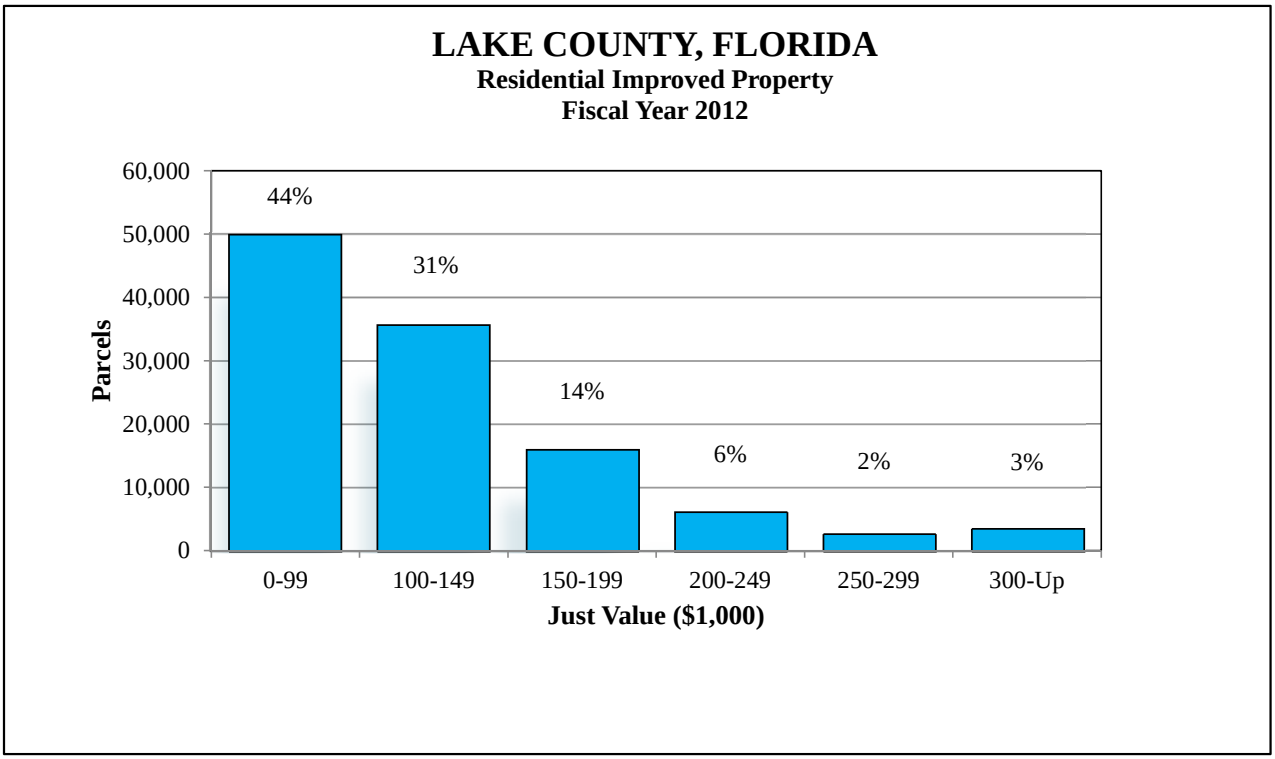


Source: Lake County Property Appraiser's Office

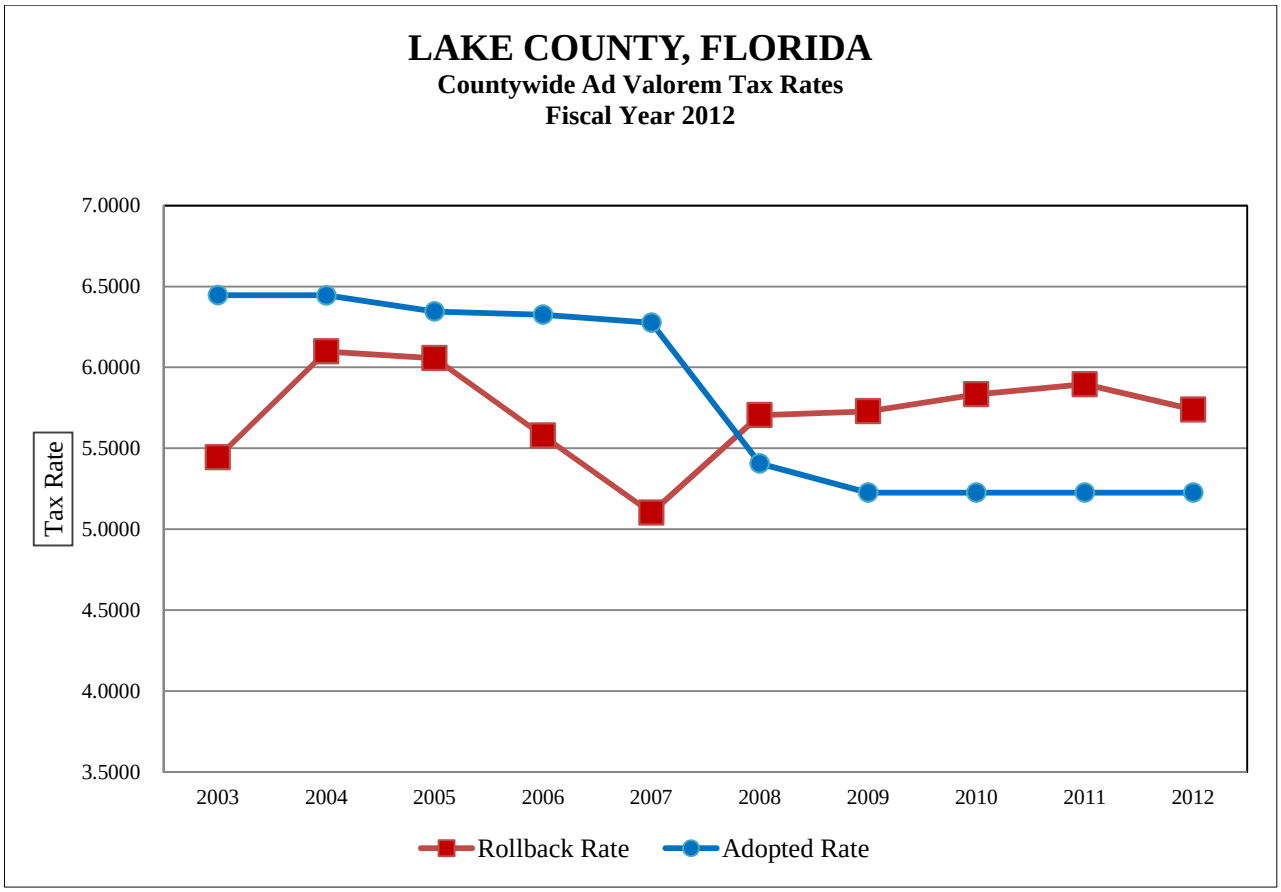
Total Taxable Property Value





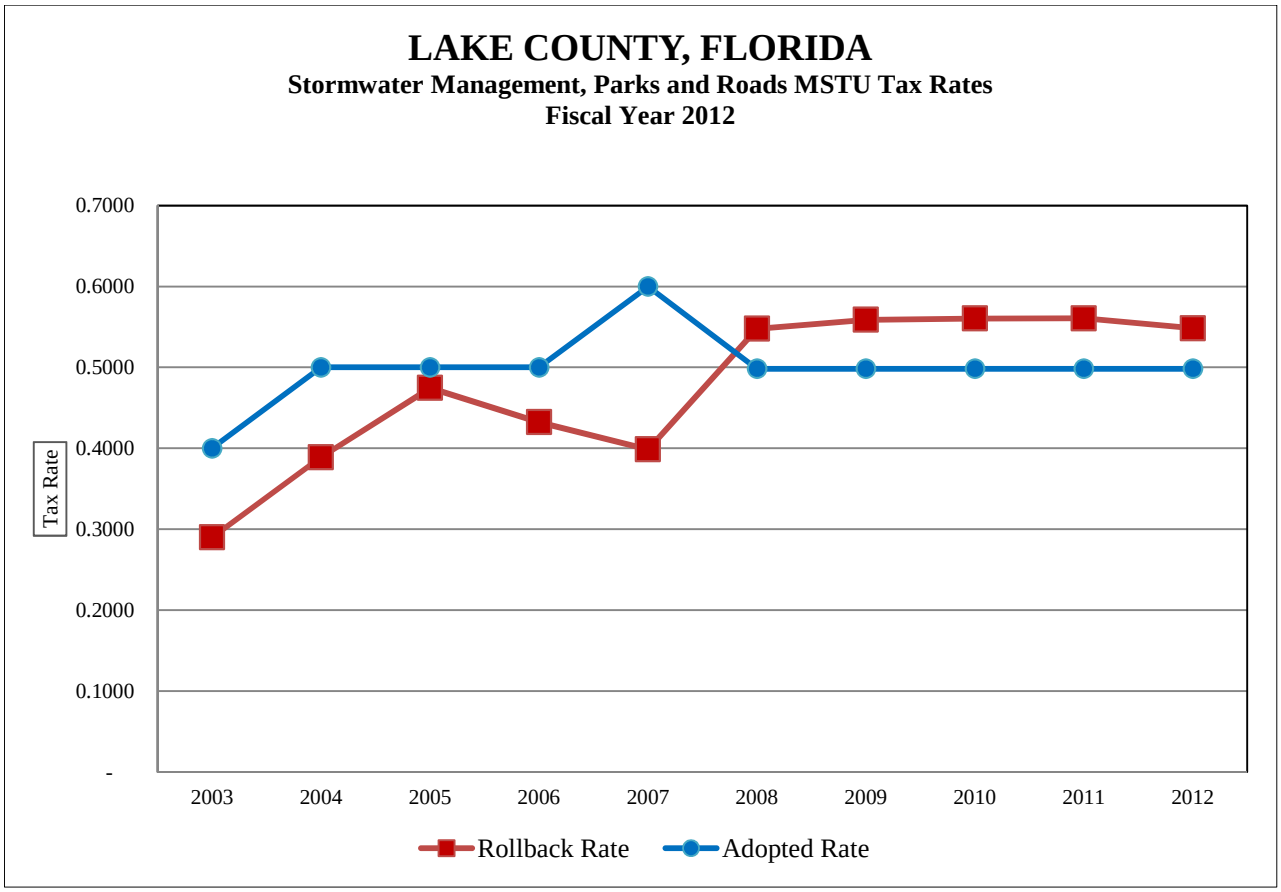


Source: Lake County Property Appraiser's Office



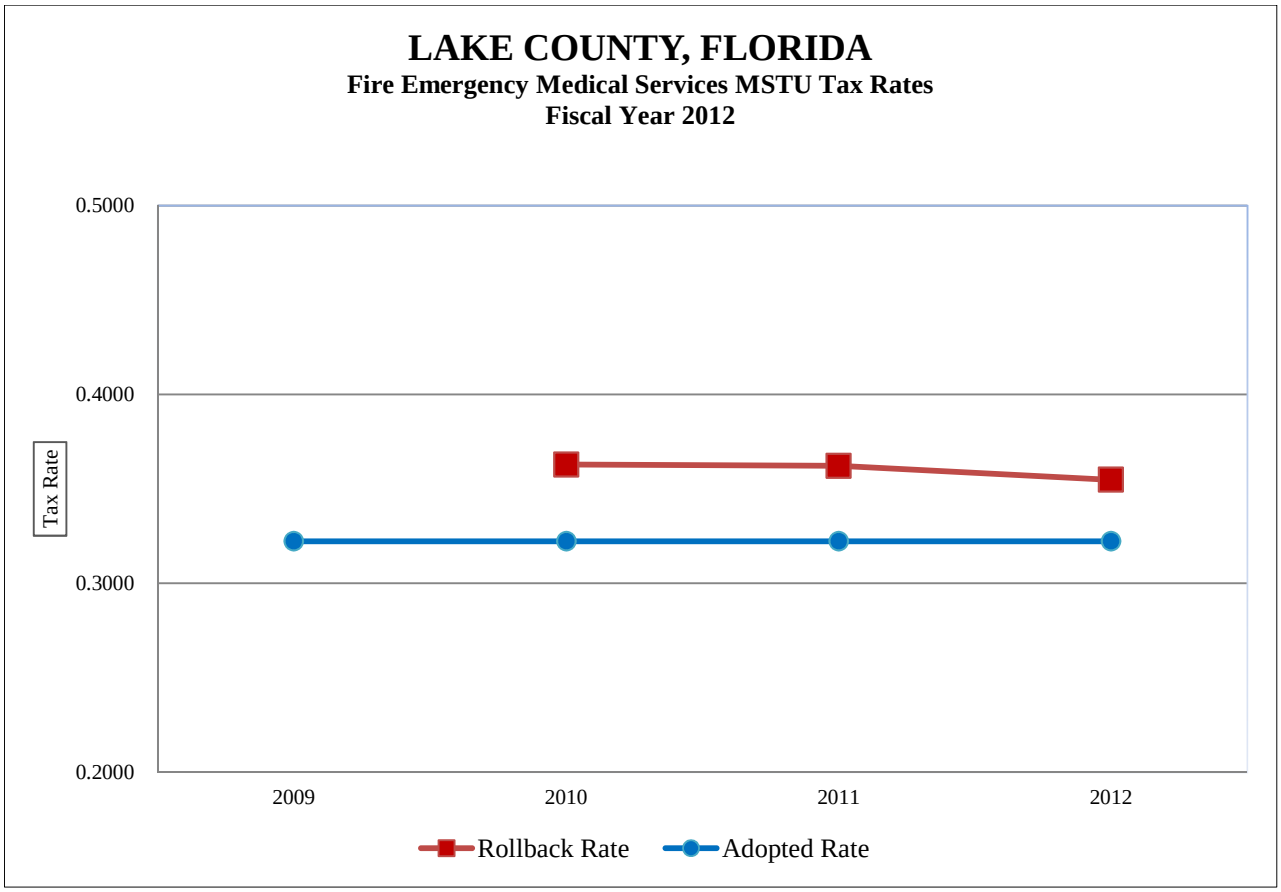
Countywide Ad Valorem Tax Rates		
Fiscal Year	**Rollback Rate**	**Adopted Rate**
2003	5.4448	6.4459
2004	6.0980	6.4456
2005	6.0565	6.3459
2006	5.5780	6.3259
2007	5.1018	6.2759
2008	5.7045	5.4061
2009	5.7289	5.2263
2010	5.8333	5.2263
2011	5.8952	5.2263
2012	**5.7391**	**5.2263**

Source: Lake County Office of Budget



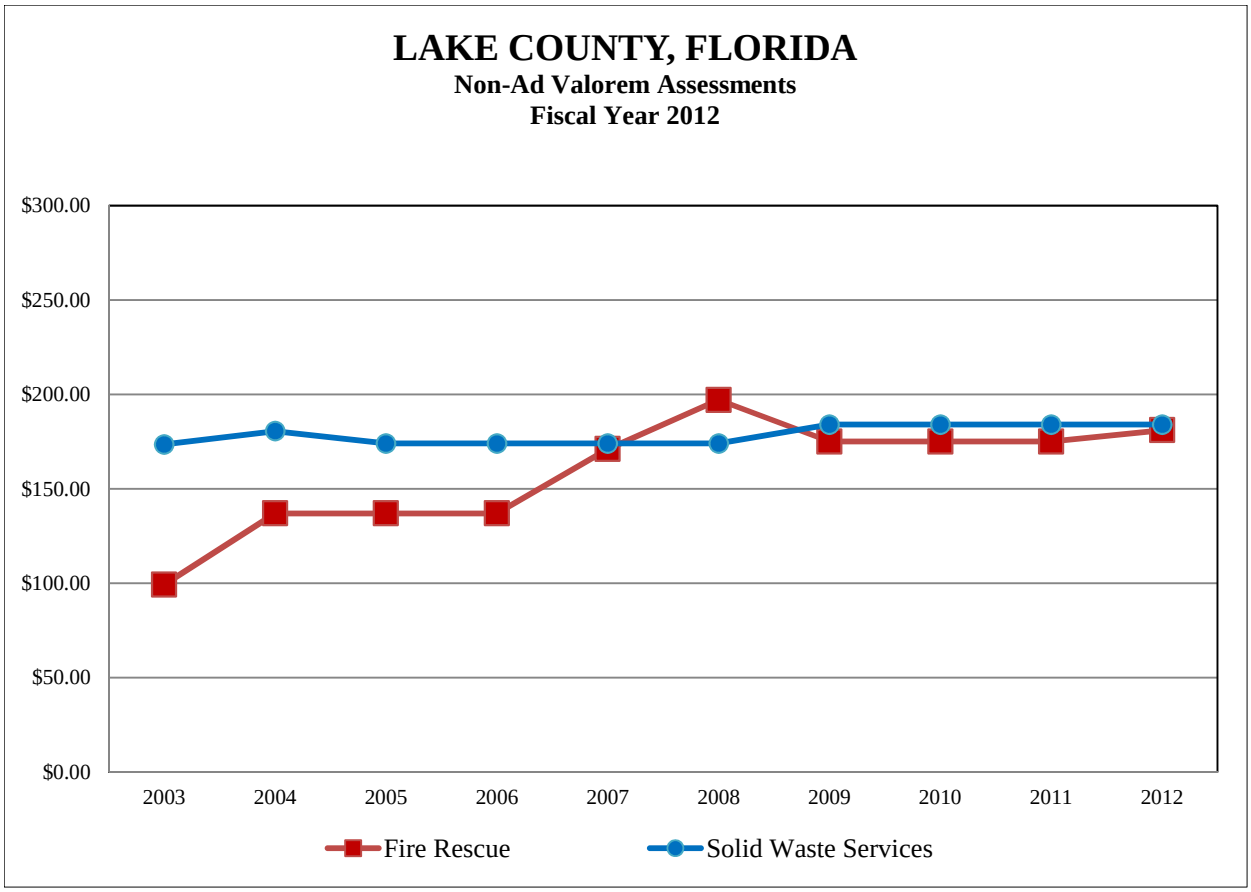
Stormwater Management, Parks and Roads MSTU Tax Rates		
Fiscal Year	**Rollback Rate**	**Adopted Rate**
2003	0.2900	0.4000
2004	0.3890	0.5000
2005	0.4746	0.5000
2006	0.4322	0.5000
2007	0.3987	0.6000
2008	0.5477	0.4984
2009	0.5588	0.4984
2010	0.5603	0.4984
2011	0.5605	0.4984
2012	**0.5484**	**0.4984**

Source: Lake County Office of Budget



Fire Emergency Medical Services MSTU Tax Rates		
Fiscal Year	**Rollback Rate**	**Adopted Rate**
2009	0.0000	0.3222
2010	0.3628	0.3222
2011	0.3621	0.3222
2012	**0.3548**	**0.3222**

Source: Lake County Office of Budget

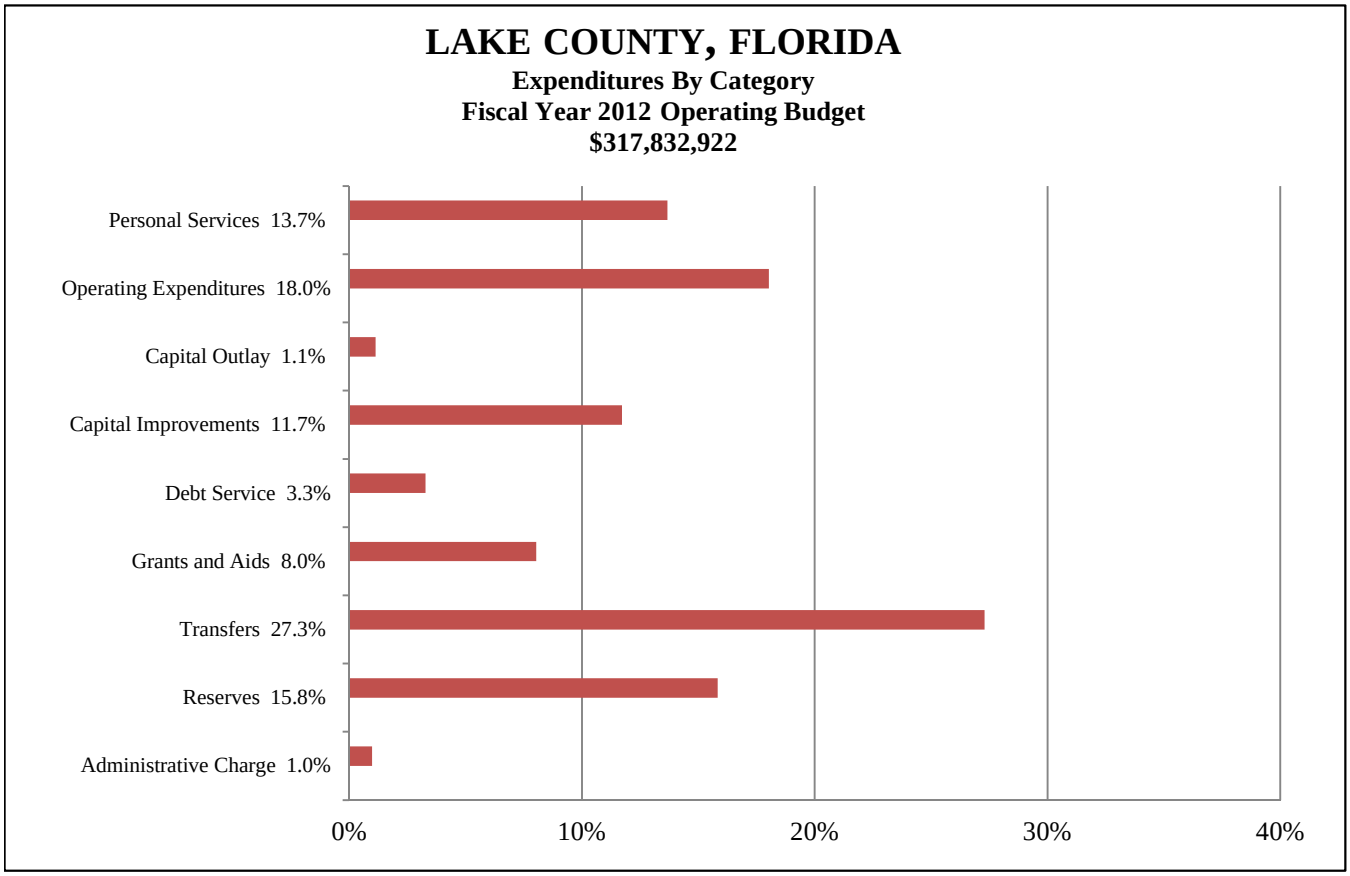


Non-Ad Valorem Assessments		
Fiscal Year	**Fire Rescue**	**Solid Waste Services**
2003	$99.23	$173.50
2004	$137.00	$180.50
2005	$137.00	$174.00
2006	$137.00	$174.00
2007	$171.00	$174.00
2008	$197.00	$174.00
2009	$175.00	$184.00
2010	$175.00	$184.00
2011	$175.00	$184.00
2012	**$181.00**	**$184.00**

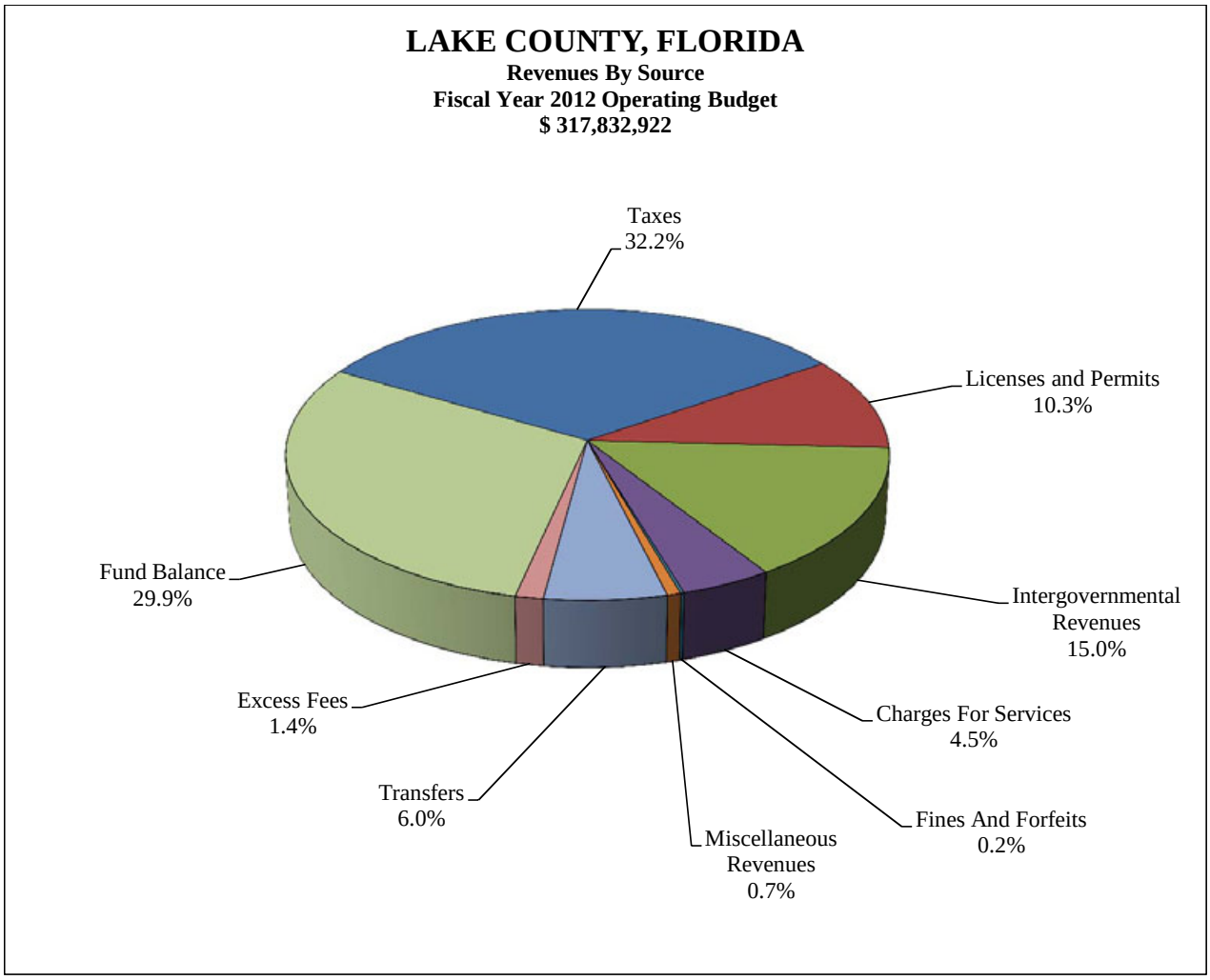
Above rates apply only to residential properties. Non-residential properties are calculated on a varying rate structure.

Source: Lake County Office of Budget

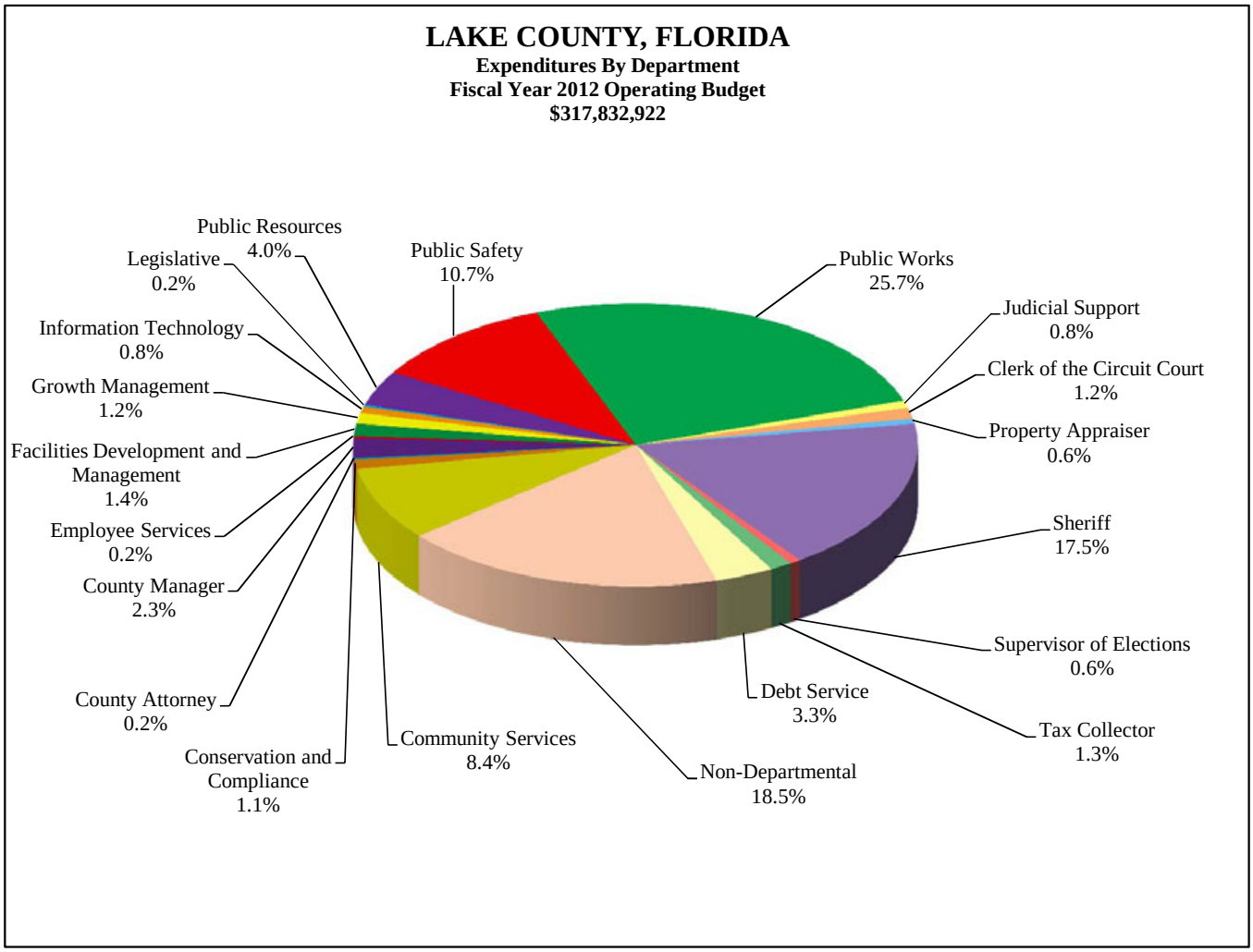
REVENUES AND EXPENDITURES



Expenditures By Category Fiscal Year 2012 Operating Budget		
Personal Services	$	45,772,775
Operating Expenditures		60,383,727
Capital Outlay		3,811,217
Subtotal Operating Expenditures	**$**	**109,967,719**
Capital Improvements		39,237,139
Debt Service		10,966,200
Grants and Aids		26,934,385
Transfers		91,368,551
Reserves		53,016,969
Administrative Charge		3,290,910
SUBTOTAL EXPENDITURES	**$**	**334,781,873**
Less: Operating Transfers		(16,948,951)
TOTAL EXPENDITURES	**$**	**317,832,922**



Revenues By Source Fiscal Year 2012 Operating Budget	
Taxes	$ 110,273,827
Licenses and Permits	35,351,024
Intergovernmental Revenues	51,533,194
Charges For Services	15,316,314
Fines And Forfeits	570,466
Miscellaneous Revenues	2,280,584
Non-Revenues	
Transfers	20,519,426
Excess Fees	4,688,419
Fund Balance	102,359,353
Less: 5% Estimated Receipts	(8,110,734)
SUBTOTAL REVENUES	**$ 334,781,873**
Less: Operating Transfers	(16,948,951)
TOTAL REVENUES	**$ 317,832,922**



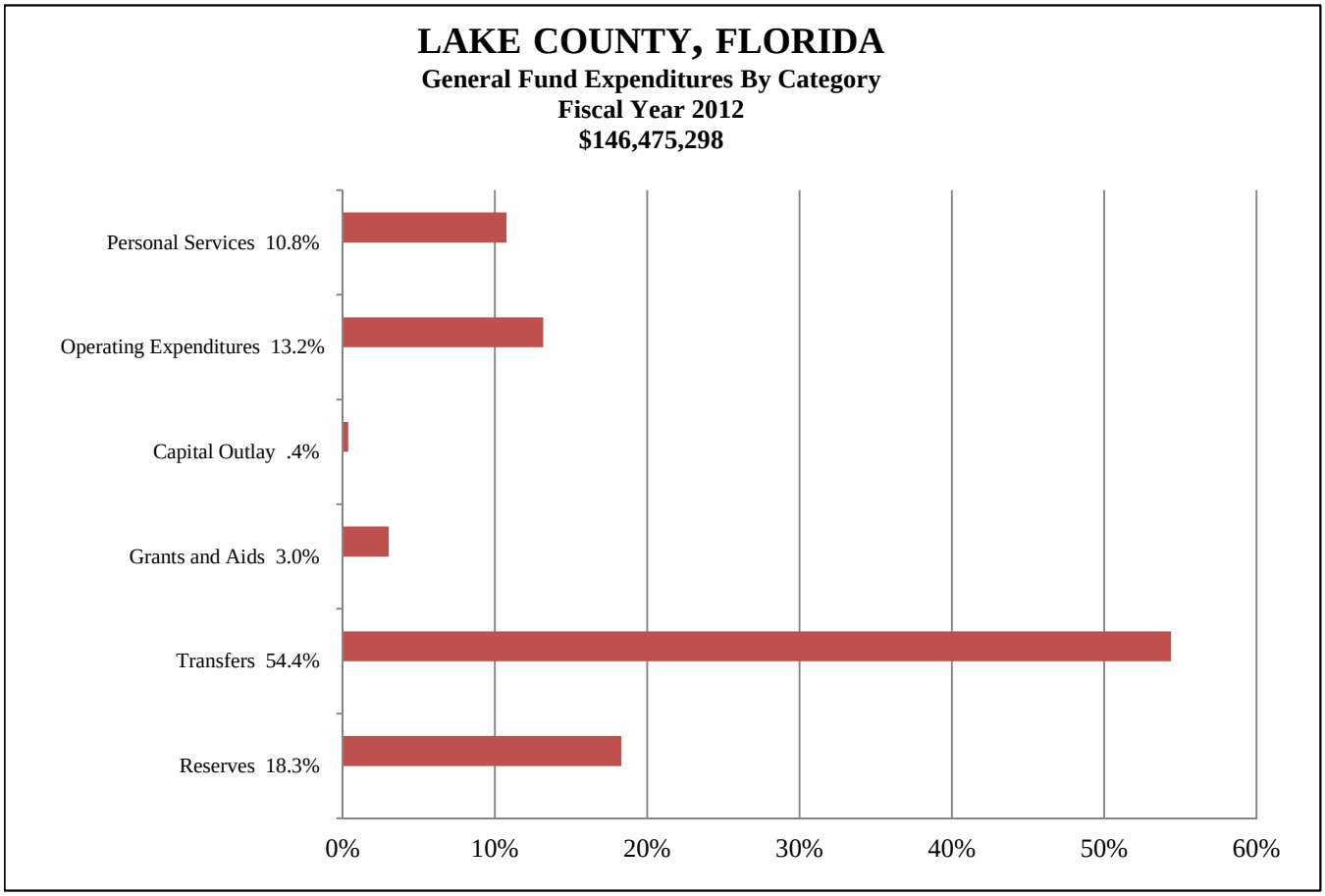
Expenditures By Department
Fiscal Year 2012 Operating Budget

Community Services	$ 28,020,540	Public Safety	$ 35,856,777
Conservation and Compliance	3,525,219	Public Works	85,915,819
County Attorney	679,819	Judicial Support	2,776,608
County Manager	7,533,246	Clerk of the Circuit Court	4,165,191
Employee Services	751,051	Property Appraiser	2,058,641
Facilities Development and Management	4,725,814	Sheriff	58,618,641
Growth Management	4,058,834	Supervisor of Elections	2,129,958
Information Technology	2,531,155	Tax Collector	4,197,825
Legislative	680,275	Debt Service	11,192,280
Public Resources	13,344,392	Non-Departmental	62,019,788
SUBTOTAL EXPENDITURES			**$ 334,781,873**
Less: Operating Transfers			(16,948,951)
TOTAL EXPENDITURES			**$ 317,832,922**

General Fund - Revenues and Expenditures

Revenues by Source	Actual Revenues FY 2010	Adopted Budget FY 2011	Revised Budget FY 2011	Estimated Budget FY 2011	Adopted Budget FY 2012	Percent Change Adopted
Current Revenues						
Ad Valorem Taxes	$ 86,796,348	$ 82,126,324	$ 82,126,324	$ 78,600,000	$ 75,243,294	-8.4%
Communication Services Tax	2,203,869	2,500,000	2,500,000	2,075,583	2,052,474	-17.9%
Licenses and Permits	389,355	350,000	350,000	380,000	375,000	7.1%
Intergovernmental Revenues	18,158,461	17,744,897	17,803,574	17,079,000	17,444,925	-1.7%
Charges for Services	6,205,548	6,123,636	6,131,136	6,040,990	6,506,127	6.2%
Fines and Forfeitures	185,104	343,250	343,250	307,850	308,350	-10.2%
Miscellaneous Revenues	1,500,070	1,312,821	1,382,314	996,442	1,326,712	1.1%
Less: 5% Estimated Receipt	$ -	$ (5,330,351)	$ (5,330,351)	$ -	$ (5,154,729)	-3.3%
Sub-Total Current Revenues	**$ 115,438,757**	**$ 105,170,577**	**$ 105,306,247**	**$ 105,479,865**	**$ 98,102,153**	-6.7%
Non-Revenues						
Transfer From Other Funds	$ 5,535,064	$ 4,942,807	$ 4,942,807	$ 4,927,840	$ 4,876,141	-1.3%
Excess Fees	5,070,755	5,192,000	5,192,000	4,802,657	4,656,919	-10.3%
Fund Balance	-	41,927,385	44,386,988	44,386,988	38,840,085	-7.4%
Sub-Total Non-Revenues	**$ 10,605,819**	**$ 52,062,192**	**$ 54,521,795**	**$ 54,117,485**	**$ 48,373,145**	-7.1%
Total Revenues	**$ 126,044,576**	**$ 157,232,769**	**$ 159,828,042**	**$ 159,597,350**	**$ 146,475,298**	-6.8%

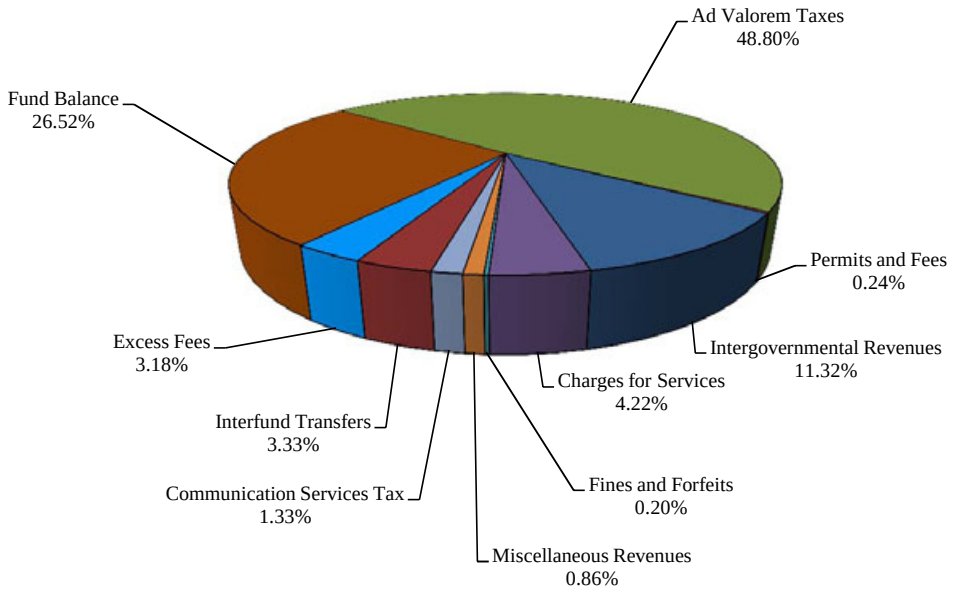
Expenditures by Department	Actual Expenditures FY 2010	Adopted Budget FY 2011	Revised Budget FY 2011	Estimated Budget FY 2011	Recommended Budget FY 2012	Percent Change Adopted
Community Services	$ 5,140,655	$ 5,760,963	$ 7,501,685	$ 5,828,334	$ 5,777,244	0.3%
Conservation and Compliance	3,067,250	3,203,484	3,233,484	3,124,032	3,080,916	-3.8%
County Attorney	840,537	792,182	792,182	792,182	679,819	-14.2%
County Manager	2,523,576	2,497,339	1,463,775	2,442,540	3,258,475	30.5%
Employee Services	809,731	783,779	768,386	687,175	750,456	-4.3%
Facilities Development and Management	5,631,169	5,310,283	5,351,598	5,323,013	4,725,814	-11.0%
Growth Management	1,794,842	1,540,324	1,540,324	1,452,103	1,336,892	-13.2%
Information Technology	2,947,369	2,632,144	3,013,231	2,495,650	2,531,155	-3.8%
Legislative	701,122	716,405	531,462	690,198	680,275	-5.0%
Public Resources	1,565,779	1,824,119	2,273,290	1,888,348	1,611,740	-11.6%
Public Safety	2,985,546	3,065,875	3,815,479	2,678,366	2,665,365	-13.1%
Public Works	1,834,275	2,327,529	2,360,872	1,956,916	1,808,634	-22.3%
Clerk of the Circuit Court	4,357,473	4,141,525	4,156,918	4,139,965	4,165,191	0.6%
Property Appraiser	2,358,685	2,226,780	2,226,780	2,192,786	2,058,641	-7.6%
Sheriff	61,950,496	62,567,216	61,783,409	61,354,606	58,130,920	-7.1%
Supervisor of Elections	1,756,694	2,041,507	2,041,507	1,788,641	2,129,958	4.3%
Tax Collector	5,031,013	4,703,024	4,703,024	4,555,519	4,197,825	-10.7%
Judicial Support	2,274,336	2,590,977	2,590,977	2,232,112	2,776,608	7.2%
Non-Departmental (excludes reserves)	18,287,633	18,202,796	16,349,684	15,772,470	17,298,203	-5.0%
Sub-Total Expenditures	**$ 125,858,180**	**$ 126,928,251**	**$ 126,498,067**	**$ 121,394,956**	**$ 119,664,131**	-5.7%
Reserves	$ -	$ 29,432,018	$ 33,329,975	$ -	$ 26,173,476	-11.1%
Reserve for Purchase Orders	-	872,500	-	-	637,691	-
Total Expenditures	**$ 125,858,180**	**$ 157,232,769**	**$ 159,828,042**	**$ 121,394,956**	**$ 146,475,298**	**-6.8%**



General Fund Expenditures By Category Fiscal Year 2012		
Personal Services	$	15,760,298
Operating Expenditures		19,279,616
Capital Outlay		522,596
Subtotal Operating Expenditures	**$**	**35,562,510**
Grants and Aids		4,441,726
Transfers		
Constitutional Officers - $65,525,008		
Interfund Transfers - $14,134,887		
Total Transfers		79,659,895
Reserves		26,811,167
TOTAL EXPENDITURES	**$**	**146,475,298**

LAKE COUNTY, FLORIDA

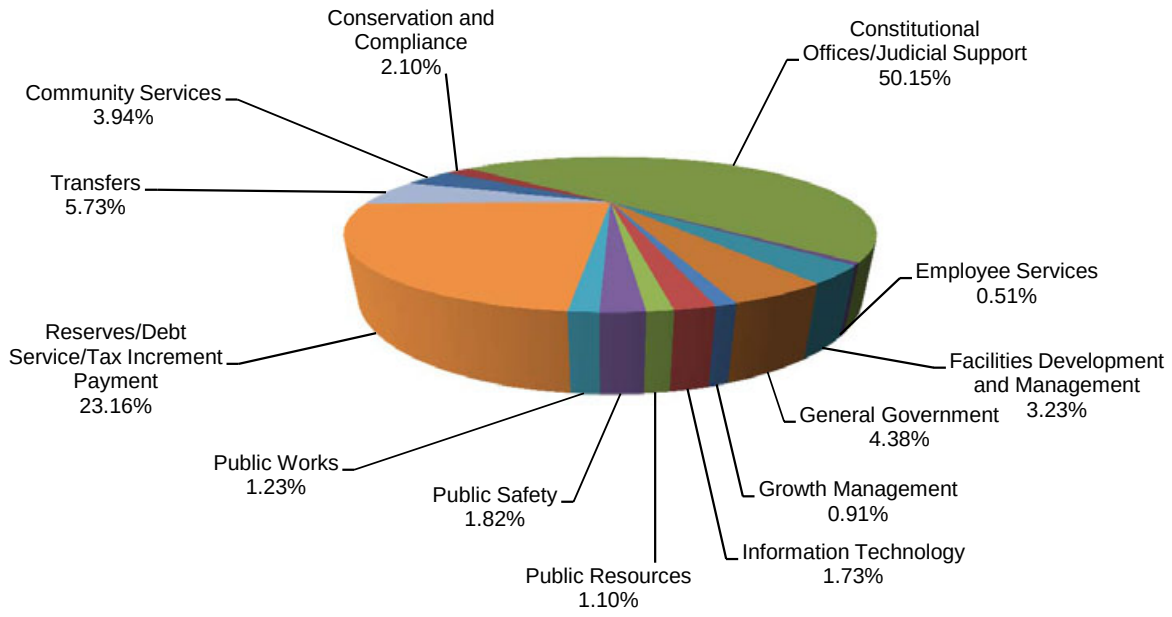
General Fund Revenues By Source
Fiscal Year 2012
$146,475,298



General Fund Revenues By Source Fiscal Year 2012		
Ad Valorem Taxes	$	75,243,294
Permits and Fees		375,000
Intergovernmental Revenues		17,444,925
Charges for Services		6,506,127
Fines and Forfeits		308,350
Miscellaneous Revenues		1,326,712
Communication Services Tax		2,052,474
Interfund Transfers		4,876,141
Excess Fees		4,656,919
Fund Balance		38,840,085
Subtotal Revenues	**$**	**151,630,027**
Less: 5% Estimated Receipt		(5,154,729)
TOTAL REVENUES	**$**	**146,475,298**

LAKE COUNTY, FLORIDA

General Fund Expenditures By Department
Fiscal Year 2012
$ 146,475,298

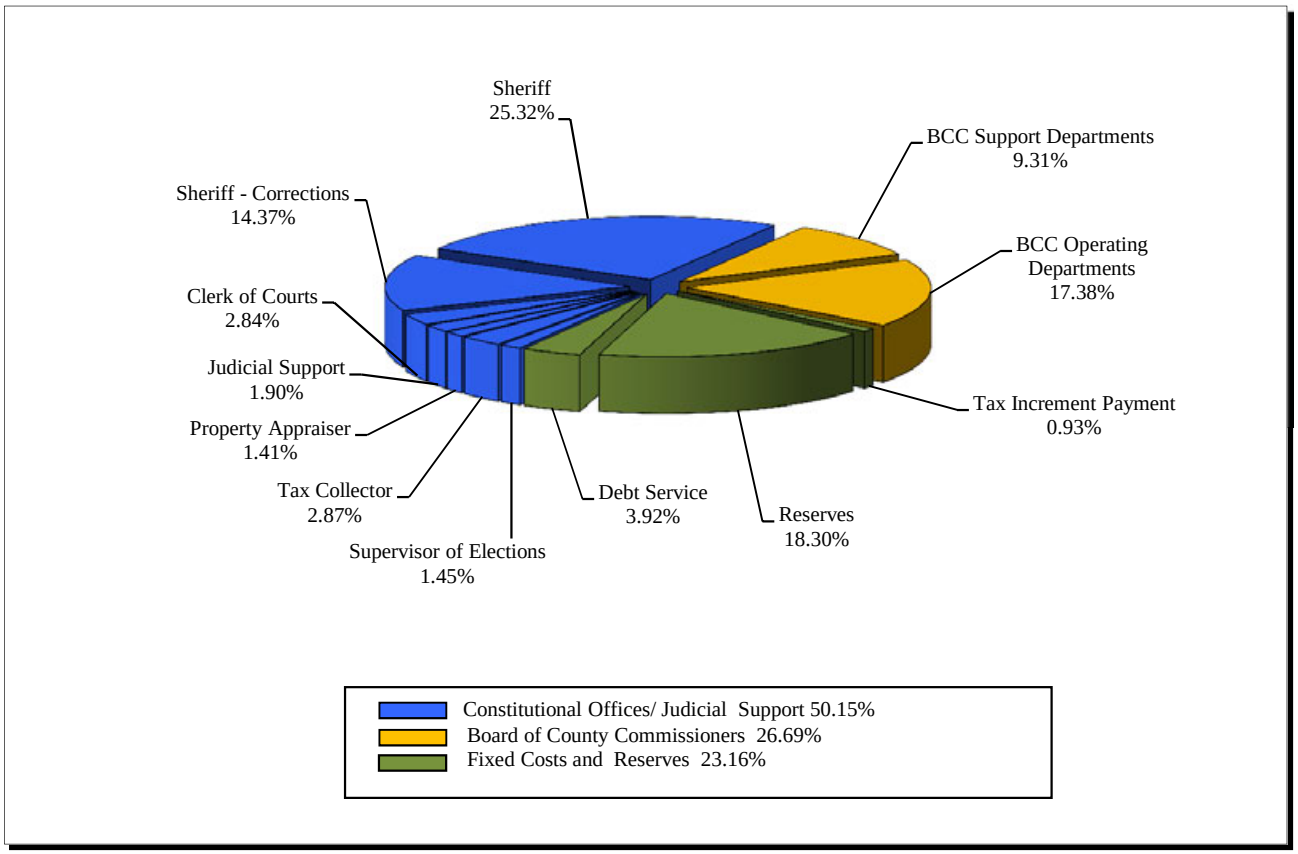


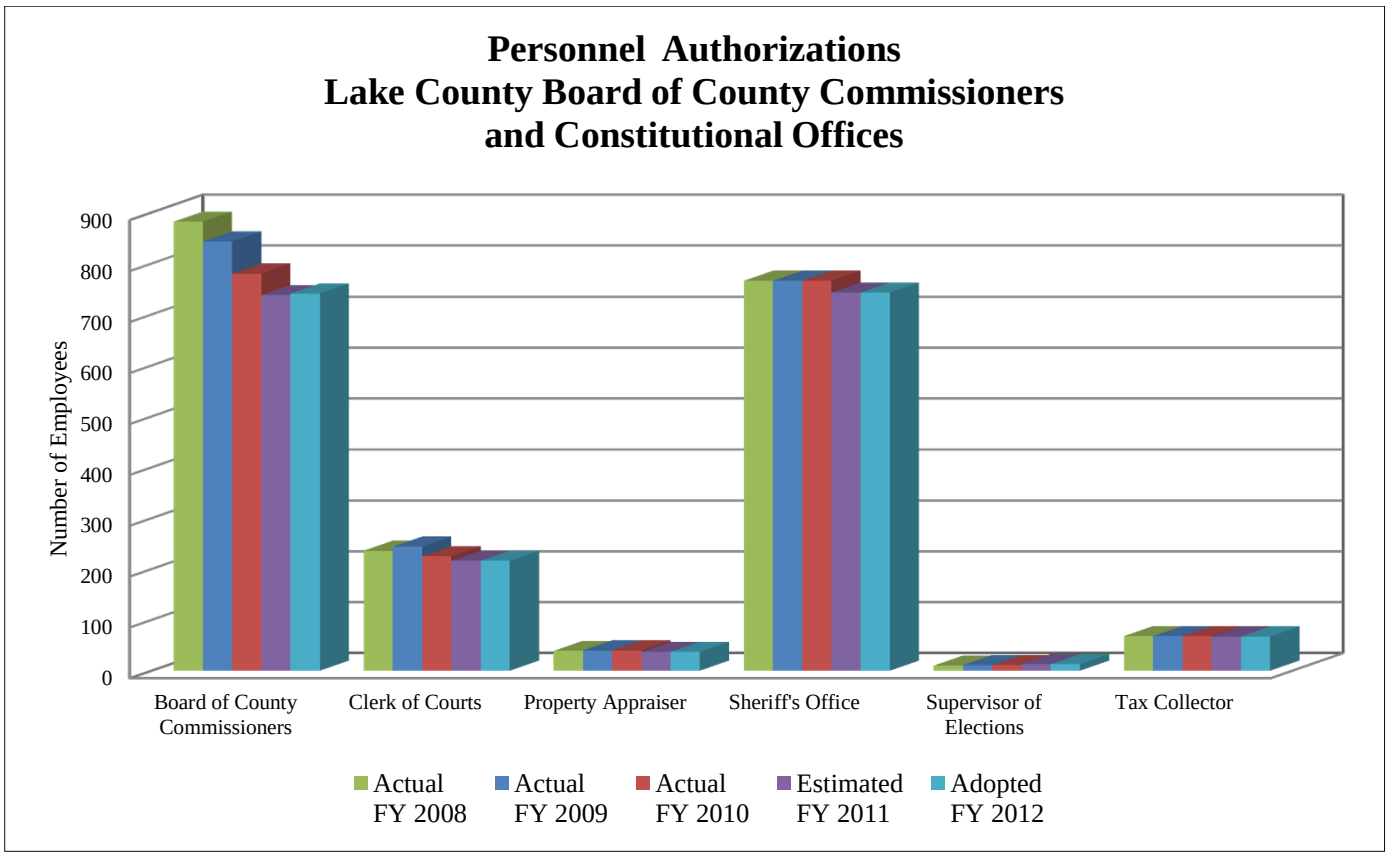
General Fund Expenditures By Department Fiscal Year 2012		
Community Services	$	5,777,244
Conservation and Compliance		3,080,916
Constitutional Offices/Judicial Support		73,459,143
Employee Services		750,456
Facilities Development and Management		4,725,814
General Government		6,412,771
Growth Management		1,336,892
Information Technology		2,531,155
Public Resources		1,611,740
Public Safety		2,665,365
Public Works		1,808,634
Reserves/Debt Service/Tax Increment Payment		33,918,686
Transfers		8,396,482
TOTAL EXPENDITURES	**$**	**146,475,298**

Constitutional Offices
Judicial Support
Board of County Commissioners

General Fund Appropriation Comparison - FY 2012

		Adopted FY 2012	Percentage of Fund Total
Constitutional Offices / Judicial Support			
Supervisor of Elections		$ 2,129,958	1.45%
Tax Collector		4,197,825	2.87%
Clerk of Courts		4,165,191	2.84%
Property Appraiser		2,058,641	1.41%
Sheriff - Corrections		21,047,286	14.37%
Sheriff		37,083,634	25.32%
Judicial Support		2,776,608	1.90%
	Total Constitutional / Judicial	**$ 73,459,143**	**50.15%**
Board of County Commissioners			
Support Departments		$ 13,640,136	9.31%
Operating Departments		25,457,333	17.38%
	Total BCC Departments	**$ 39,097,469**	**26.69%**
Fixed Costs and Reserves			
Debt Service		$ 5,738,405	3.92%
Tax Increment Payment		1,369,114	0.93%
Reserves		26,811,167	18.30%
	Total Fixed Costs and Reserves	**$ 33,918,686**	**23.16%**
	Total General Fund	**$ 146,475,298**	**100.00%**





Personnel Authorizations
Lake County Board of County Commissioners and Constitutional Offices
FY 2008 to FY 2012

Year	Actual FY 2008	Actual FY 2009	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Board of County Commissioners	882	843	780	738	741
Clerk of Courts	236	244	225	216	216
Property Appraiser	39	40	40	37	37
Sheriff's Office	766	766	766	743	743
Supervisor of Elections	10	11	11	13	13
Tax Collector	68	68	68	67	67
Total	**2,001**	**1,972**	**1,890**	**1,814**	**1,817**

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Lake County, Florida
FY 2012 Adopted Budget
Comparison of Operating Budget to Total Budget

Operating Budget

Funds	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Estimated FY 2011	Adopted FY 2012
Countywide Funds	$ 150,127,025	$ 185,085,001	$ 189,513,322	$ 146,192,974	$ 174,651,242
Special Revenue Funds	59,430,289	87,445,144	91,208,308	61,317,468	81,211,948
Grant Funds	23,732,402	38,427,494	46,450,690	27,215,759	42,168,951
Debt Service Funds	10,007,610	14,106,736	12,170,930	9,969,609	11,192,280
Enterprise Funds	30,461,684	24,452,690	26,591,895	21,961,430	25,557,452
Sub-Total Operating Budget	**$ 273,759,010**	**$ 349,517,065**	**$ 365,935,145**	**$ 266,657,240**	**$ 334,781,873**
Less: Operating Transfers	(27,019,363)	(17,261,191)	(15,261,191)	(15,166,224)	(16,948,951)
Total Operating Budget	**$ 246,739,647**	**$ 332,255,874**	**$ 350,673,954**	**$ 251,491,016**	**$ 317,832,922**
Capital Project Funds	**$ 12,133,463**	**$ 70,860,785**	**$ 70,653,766**	**$ 28,520,769**	**$ 55,061,392**
Internal Service Funds	**$ 12,970,286**	**$ 25,791,488**	**$ 30,138,197**	**$ 15,032,301**	**$ 30,477,004**

Total Budget

Countywide Funds	$ 150,127,025	$ 185,085,001	$ 189,513,322	$ 146,192,974	$ 174,651,242
Special Revenue Funds	59,430,289	87,445,144	91,208,308	61,317,468	81,211,948
Grant Funds	23,732,402	38,427,494	46,450,690	27,215,759	42,168,951
Debt Service Funds	10,007,610	14,106,736	12,170,930	9,969,609	11,192,280
Enterprise Funds	30,461,684	24,452,690	26,591,895	21,961,430	25,557,452
Capital Project Funds	12,133,463	70,860,785	70,653,766	28,520,769	55,061,392
Internal Service Funds	12,970,286	25,791,488	30,138,197	15,032,301	30,477,004
Total All Funds	**$ 298,862,759**	**$ 446,169,338**	**$ 466,727,108**	**$ 310,210,310**	**$ 420,320,269**

Discussion:

When comparing the operating budget with other Florida counties, the operating budget typically does not include capital project funds (3000 series funds) or internal service funds (5000 series funds). Capital project funds most typically reflect borrowed revenues, such as bonds, or bank loans that are used to construct capital improvement projects, i.e. Downtown Tavares Governmental Expansion project. Revenues in these funds typically remain appropriated for the duration of the project which may span more than one fiscal year. These projects are not considered part of the "operating budget".

Internal Service Funds derive their revenues from charges for service to all other operating funds. They include services such as group insurance, property insurance and fleet maintenance. By including these funds in the operating budget total, it results in the double counting of expenditures. Therefore, they also are excluded from the "operating budget" total.

Interfund transfers are deducted before calculating an "operating budget" total because they also result in the double counting of expenditures, first in the fund where the transfer comes from and then again in the fund that receives the transfer. If this is not done, it would overstate the "operating budget" total.

Estimated Fund Balances

FY 2012

Fund No.	Fund Name	Fund Balance 10/01/2010	Estimated Revenue FY 2011	Estimated Expenditure FY 2011	Estimated Fund Balance 09/30/2011	Estimated Fund Bal-PO 09/30/2011	Total Estimated Fund Balance 09/30/2011
	Countywide Funds						
0010	General	$ 44,386,988	$ 115,210,362	$ 121,394,956	$ 38,202,394	$ 637,690	$ 38,840,084
1120	County Transportation	5,612,384	11,344,294	11,869,240	5,087,438	651,762	5,739,200
1220	Lake County Ambulance	2,478,028	6,440,478	7,655,557	1,262,949	45,216	1,308,165
1900	County Library System	576,949	4,813,630	4,967,428	423,151	-	423,151
	Total Countywide Funds	**$ 53,054,349**	**$ 137,808,764**	**$ 145,887,181**	**$ 44,975,932**	**$ 1,334,668**	**$ 46,310,600**
	Special Revenue Funds						
1070	Library Impact Fee Trust	$ 1,174,364	$ 104,600	$ 274,245	$ 1,004,719	$ 545,118	$ 1,549,837
1081	Parks Impact Fee Trust - Central District	6,083	7,545	13,255	373	1,221	1,594
1082	Parks Impact Fee Trust - North District	13,147	12,100	21,696	3,551	1,221	4,772
1083	Parks Impact Fee Trust - South District	644,847	42,500	361,255	326,092	78,194	404,286
1151	Road Impact Fees - District 1	1,864,869	6,000	1,695,209	175,660	363,671	539,331
1152	Road Impact Fees - District 2	6,976,626	57,882	1,371,677	5,662,831	426,217	6,089,048
1153	Road Impact Fees - District 3	7,318,523	34,529	3,270,314	4,082,738	162,688	4,245,426
1154	Road Impact Fees - District 4	587,587	7,425	66,012	529,000	515	529,515
1155	Road Impact Fees - District 5	3,381,839	47,279	2,179,118	1,250,000	164,117	1,414,117
1156	Road Impact Fees - District 6	5,282,938	26,025	456,023	4,852,940	54,974	4,907,914
1190	Fish Conservation	109,909	6,500	565	115,844	-	115,844
1230	MSTU - Stormwater Management	6,808,840	601,230	3,345,735	4,064,335	1,167,230	5,231,565
1231	MSTU - Parks Services	280,392	4,037,886	3,532,747	785,531	71,528	857,059
1232	MSTU - Roads Services	1,170,854	2,000	1,171,327	1,527	961,517	963,044
1240	Emergency 911	5,146,761	1,504,556	4,707,395	1,943,922	-	1,943,922
1250	Resort / Development Tax	2,414,080	1,912,250	1,920,493	2,405,837	26,934	2,432,771
1290	Greater Hills MSBU	74,266	234,708	249,967	59,007	-	59,007
1330	Law Enforcement Trust	235,137	71,400	65,000	241,537	-	241,537
1370	Greater Groves MSBU	63,736	203,302	216,448	50,590	-	50,590
1410	Infrastructure Sales Tax Revenue	471,730	10,000,000	9,976,480	495,250	-	495,250
1430	Village Green Street Lighting	10,939	13,079	12,776	11,242	-	11,242
1450	Greater Pines Municipal Services	67,946	231,889	241,142	58,693	-	58,693
1460	Picciola Island Street Lighting	2,591	3,887	3,687	2,791	-	2,791
1470	Valencia Terrace Street Lighting	4,873	6,439	6,210	5,102	-	5,102
1500	Lake County Environmental Recovery	100,945	1,800	13,376	89,369	-	89,369
1520	Building Services	96,062	1,156,426	1,211,088	41,400	4,010	45,410
1680	County Fire Rescue	4,730,052	19,934,694	20,917,272	3,747,474	10,276	3,757,750
1690	Fire Services Impact Fee Trust	1,962,774	215,000	39,566	2,138,208	4,055	2,142,263
1800	Employees Benefit	1,052	305	1,052	305	-	305
1850	Animal Shelter Sterilization Trust	228,867	96,238	80,500	244,605	2,150	246,755
	Total Special Revenue Funds	**$ 51,232,629**	**$ 40,579,474**	**$ 57,421,630**	**$ 34,390,473**	**$ 4,045,636**	**$ 38,436,109**

Estimated Fund Balances

FY 2012

Fund No.	Fund Name	Fund Balance 10/01/2010	Estimated Revenue FY 2011	Estimated Expenditure FY 2011	Estimated Fund Balance 09/30/2011	Estimated Fund Bal-PO 09/30/2011	Total Estimated Fund Balance 09/30/2011
	Grant Funds						
1200	Community Development Block Grant	$ -	$ 1,507,956	$ 1,427,956	$ 80,000	$ 539,753	$ 619,753
1210	Public Transportation	1,750,976	5,938,282	6,424,689	1,264,569	871,991	2,136,560
1260	Affordable Housing Assistance Trust	2,696,661	462,594	2,187,336	971,919	42,318	1,014,237
1270	Section 8	653,490	3,441,927	3,301,413	794,004	-	794,004
1300	Federal / State Grants	41,208	11,623,762	11,654,357	10,613	5,122,531	5,133,144
1310	Restricted Local Programs	1,170,891	458,626	1,003,510	626,007	182,504	808,511
1320	Energy Efficiency and Conservation Block Grant	-	1,225,446	1,225,446	-	200,450	200,450
	Total Grant Funds	**$ 6,313,226**	**$ 24,658,593**	**$ 27,224,707**	**$ 3,747,112**	**$ 6,959,547**	**$ 10,706,659**
	Debt Service Funds						
2510	Pari-Mutuel Revenue Replacement Bonds	$ 110,033	$ 298,567	$ 256,984	$ 151,616	$ -	$ 151,616
2610	Renewal Sales Tax Debt Service	58,300	1,209,898	1,209,648	58,550	-	58,550
2710	Public Lands Program	2,927,443	1,867,913	2,763,132	2,032,224	-	2,032,224
2810	Expansion Projects Debt Service	2,004,182	3,750,345	5,739,845	14,682	-	14,682
	Total Debt Service Funds	**$ 5,099,958**	**$ 7,126,723**	**$ 9,969,609**	**$ 2,257,072**	**$ -**	**$ 2,257,072**
	Enterprise Funds						
4200	Landfill Enterprise	$ 2,377,514	$ 20,514,790	$ 21,343,341	$ 1,548,963	$ 30,925	$ 1,579,888
4220	Solid Waste Closures and Long-Term Care	3,505,509	52,000	318,089	3,239,420	-	3,239,420
	Total Enterprise Funds	**$ 5,883,023**	**$ 20,566,790**	**$ 21,661,430**	**$ 4,788,383**	**$ 30,925**	**$ 4,819,308**
	Total Operating Budget	**$ 121,583,185**	**$ 230,740,344**	**$ 262,164,557**	**$ 90,158,972**	**$ 12,370,776**	**$ 102,529,748**
	Capital Projects Funds						
3020	Parks Capital Projects	$ 995,043	$ 353,900	$ 1,292,480	$ 56,463	$ 284,339	$ 340,802
3030	Renewal Sales Tax Capital Projects	10,469,977	3,244,287	6,383,574	7,330,690	246,112	7,576,802
3040	Renewal Sales Tax Capital Projects - PW	2,268,879	7,937,767	7,354,721	2,851,925	2,112,529	4,964,454
3710	Public Lands Capital Program	3,848,113	14,000	294,350	3,567,763	253,318	3,821,081
3810	Facilities Expansion Capital	41,170,432	446,028	37,786,745	3,829,715	25,797,082	29,626,797
	Total Capital Projects Funds	**$ 58,752,444**	**$ 11,995,982**	**$ 53,111,870**	**$ 17,636,556**	**$ 28,693,380**	**$ 46,329,936**
	Internal Service Funds						
5200	Property and Casualty	$ 4,754,970	$ 1,833,417	$ 2,690,128	$ 3,898,259	$ -	$ 3,898,259
5300	Employee Group Benefits	9,276,179	10,462,368	9,097,958	10,640,589	-	10,640,589
5400	Fleet Management	131,676	2,698,400	2,698,400	131,676	23,251	154,927
5500	Administrative Services	-	744,173	545,815	198,358	-	198,358
	Total Internal Service Funds	**$ 14,162,825**	**$ 15,738,358**	**$ 15,032,301**	**$ 14,868,882**	**$ 23,251**	**$ 14,892,133**

Reserves and Contingencies
All Funds

Fund No.	Fund Name	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
	Countywide Funds			
0010	General	$ 30,304,518	$ -	$ 26,811,167
1120	County Transportation Trust	1,805,389	-	2,448,936
1220	Lake County Ambulance	953,259	-	426,695
1900	County Library System	82,674	-	46,516
	Total Countywide Funds	**$ 33,145,840**	**$ -**	**$ 29,733,314**
	Special Revenue Funds			
1070	Library Impact Fee Trust	$ 930,685	$ -	$ 545,119
1081	Parks Impact Fee - Central District	4,678	-	1,222
1082	Parks Impact Fee - North District	1,415	-	1,222
1083	Parks Impact Fee - South District	3,280	-	78,195
1151	Road Impact Fees - District 1	709	-	363,672
1152	Road Impact Fees - District 2	66,861	-	426,218
1153	Road Impact Fees - District 3	522,282	-	162,689
1154	Road Impact Fees - District 4	87,319	-	516
1155	Road Impact Fees - District 5	448,758	-	164,118
1156	Road Impact Fees - District 6	300,354	-	54,975
1190	Fish Conservation	12,367	-	7,982
1230	MSTU - Stormwater Management	3,302,846	-	1,406,474
1231	MSTU - Parks Services	638,233	-	505,215
1232	MSTU - Roads Services	710,921	-	961,517
1240	Emergency 911	2,380,156	-	439,210
1250	Resort/Development Tax	1,679,107	-	2,482,596
1290	Greater Hills MSBU	71,544	-	59,008
1370	Greater Groves MSBU	59,660	-	50,590
1430	Village Green Street Lighting	9,139	-	11,242
1450	Greater Pines Municipal Services	63,843	-	58,693
1460	Picciola Island Street Lighting	1,647	-	2,789
1470	Valencia Terrace Street Lighting	3,773	-	5,101
1500	Lake County Environmental Recovery	80,569	-	84,903
1520	Building Services	18,000	-	40,270
1680	County Fire Rescue	1,782,982	-	2,837,800
1690	Fire Services Impact Fee	2,121,525	-	1,846,410
1800	Employees Benefit Fund	1,327	-	595
1850	Animal Shelter Sterilization Trust	167,430	-	244,085
	Total Special Revenue Funds	**$ 15,471,410**	**$ -**	**$ 12,842,426**

Reserves and Contingencies
All Funds

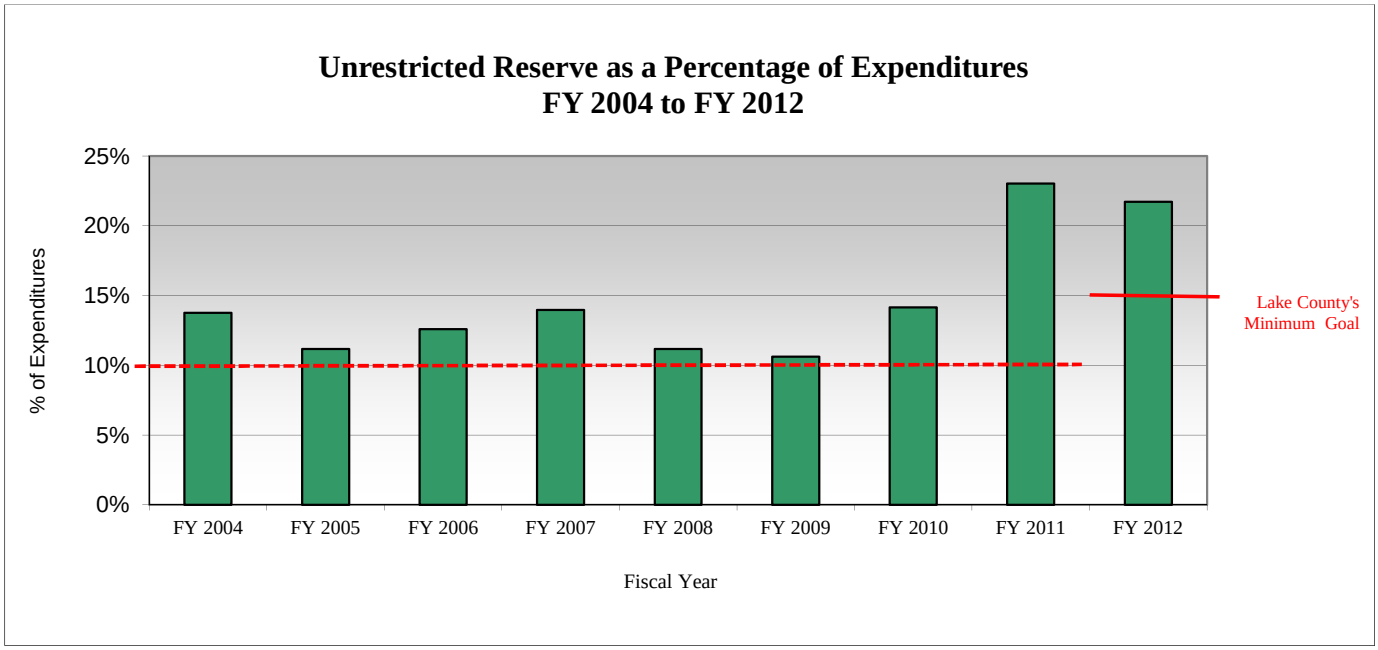
Fund No.	Fund Name	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
	Grant Funds			
1200	Community Development Block Grant	$ 158,031	$ -	$ 539,754
1210	Public Transportation	852,890	-	1,107,951
1260	Affordable Housing Assistance Trust	159,360	-	42,318
1270	Section 8	199,198	-	267,889
1300	Federal/State Grants	5,031,725	-	5,122,532
1310	Restricted Local Programs	-	-	182,505
1320	Energy Efficiency and Cons. Block Grant	37,829	-	200,451
	Total Grant Funds	**$ 6,439,033**	**$ -**	**$ 7,463,400**
	Debt Service Funds			
2510	Pari-Mutuel Revenues Replacement Bonds	$ 94,907	$ -	$ 165,240
2610	Renewal Sales Tax Debt Service	57,411	-	58,251
2710	Public Lands Program Debt Service	1,927,847	-	969,431
2810	Expansion Projects Debt Service	2,016,842	-	27,432
	Total Debt Service Funds	**$ 4,097,007**	**$ -**	**$ 1,220,354**
	Enterprise Funds			
4200	Landfill Enterprise	$ 63,012	$ -	$ 363,595
4220	Solid Waste Closures and Long-Term Care	2,468,631	-	986,977
	Total Enterprise Funds	**$ 2,531,643**	**$ -**	**$ 1,350,572**
	Subtotal Operating Budget	**$ 61,684,933**	**$ -**	**$ 52,610,066**
	Capital Projects Funds			
3020	Parks Capital Projects	$ 224,367	$ -	$ 318,653
3030	Renewal Sales Tax Capital Projects	1,506,713	-	2,274,108
3040	Renewal Sales Tax Capital Projects - PW	3,407,818	-	2,112,529
3710	Public Lands Capital Program	9,500	-	253,319
3810	Facilities Expansion Capital	27,225,442	-	25,797,083
	Total Capital Projects Funds	**$ 32,373,840**	**$ -**	**$ 30,755,692**
	Internal Service Funds			
5200	Insurance - Property and Casualty	$ 4,309,896	$ -	$ 2,481,689
5300	Insurance - Employee Group Benefits	5,135,658	-	7,862,234
5400	Fleet Management	19,157	-	199,128
5500	Administrative Services	1,135	-	-
	Total Internal Service Funds	**$ 9,465,846**	**$ -**	**$ 10,543,051**

Reserves and Contingencies
General Fund Detail

Fund Name	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
General			
Reserve - PO Carryforward	$ 872,500	$ -	$ 637,691
Designated Reserves	$ 872,500	$ -	$ 637,691
Reserve for Contingency	$ -	$ -	$ -
Economic Stabilization Reserve	27,119,755	-	23,173,476
Reserve - Economic Development	2,000,000	-	3,000,000
Reserve for Operations	312,263	-	-
Total Reserves	$ 29,432,018	$ -	$ 26,173,476
Total General Fund Reserves amd Contingencies	**$ 30,304,518**	**$ -**	**$ 26,811,167**

Lake County, Florida

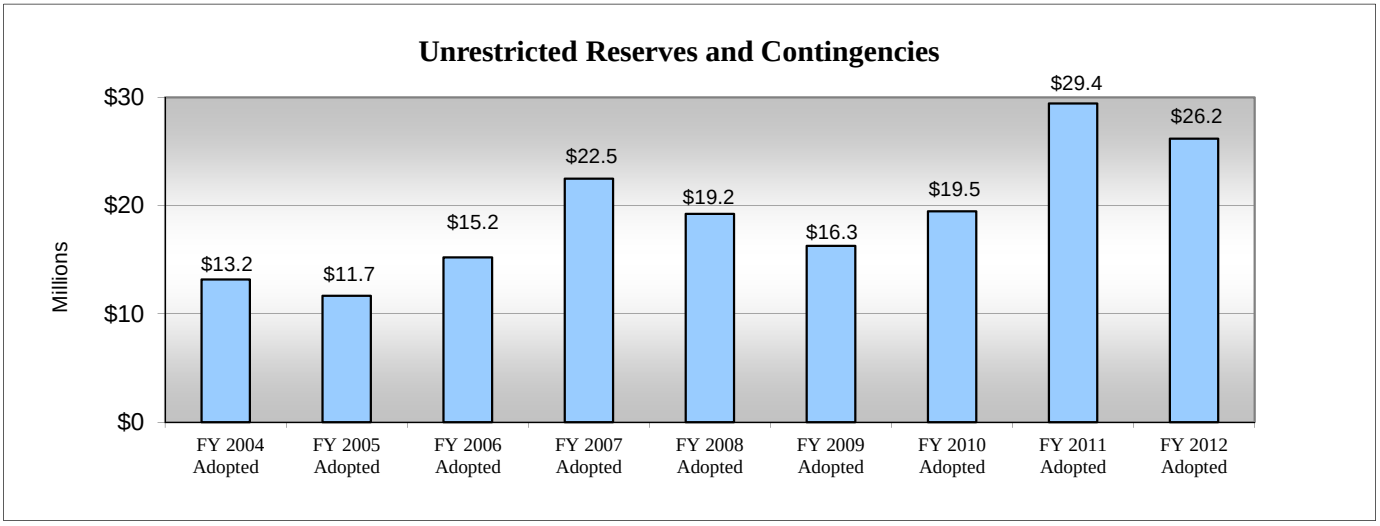
General Fund Unrestricted Reserves



Unrestricted Reserves as a Percentage of Expenditures

Fiscal Year	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Unrestricted Reserves	13.8%	11.2%	12.6%	14.0%	11.2%	10.6%	14.1%	23.0%	21.7%

Note: Budget Best Practices recommend that an unrestricted reserve equal to two months of expenditures be maintained (10% - 17% of total budgeted expenditures). In May 2010, the BCC revised Board Policy LCC-51 to recommend an economic stabilization reserve balance of no less than 15% of the total budget be maintained in the General Fund. Prior to that, the recommended minimum level was 10%.



Operating Budget
FY 2012

	General 0010	County Transportation 1120	Lake County Ambulance 1220	County Library System 1900
Revenues				
Taxes	$ 77,295,768	$ 6,420,000	$ 6,005,896	$ -
Permits and Fees	375,000	34,000	-	-
Intergovernmental Revenues	17,444,925	4,124,050	-	411,367
Charges For Services	6,506,127	452,155	-	740
Fines And Forfeits	308,350	-	-	56,000
Miscellaneous Revenues	1,326,712	73,350	21,000	49,500
Total Current Revenues	$ 103,256,882	$ 11,103,555	$ 6,026,896	$ 517,607
Non-Revenues	43,218,416	5,184,023	1,006,794	4,337,069
Total Revenues	**$ 146,475,298**	**$ 16,287,578**	**$ 7,033,690**	**$ 4,854,676**
Less Operating Transfers	(14,134,887)	-	(300,000)	-
Total Operating Budget	**$ 132,340,411**	**$ 16,287,578**	**$ 6,733,690**	**$ 4,854,676**
Expenditures				
Personal Services	$ 15,760,298	$ 6,119,271	$ -	$ 2,601,070
Operating Expenditures	19,279,616	6,206,256	-	712,579
Capital Outlay	522,596	217,437	-	420,278
Total Operating Expenditures	$ 35,562,510	$ 12,542,964	$ -	$ 3,733,927
Debt Services	$ -	$ -	$ -	$ -
Grants And Aids	4,441,726	740,000	6,138,409	1,074,233
Other Uses	106,471,062	3,004,614	895,281	46,516
Total Expenditures	**$ 146,475,298**	**$ 16,287,578**	**$ 7,033,690**	**$ 4,854,676**
Less Operating Transfers	(14,134,887)	-	(300,000)	-
Total Operating Budget	**$ 132,340,411**	**$ 16,287,578**	**$ 6,733,690**	**$ 4,854,676**

Operating Budget
FY 2012

	Library Impact Fee Trust 1070	Parks Impact Fee Trust - Central Districts 1081	Parks Impact Fee Trust - North District 1082	Parks Impact Fee Trust - South District 1083
Revenues				
Taxes	$ -	$ -	$ -	$ -
Permits and Fees	100,000	7,000	12,000	45,000
Intergovernmental Revenues	-	-	-	-
Charges For Services	-	-	-	-
Fines And Forfeits	-	-	-	-
Miscellaneous Revenues	4,000	50	100	2,500
Total Current Revenues	$ 104,000	$ 7,050	$ 12,100	$ 47,500
Non-Revenues	1,544,638	1,242	4,168	401,912
Total Revenues	**$ 1,648,638**	**$ 8,292**	**$ 16,268**	**$ 449,412**
Less Operating Transfers	-	-	-	-
Total Operating Budget	**$ 1,648,638**	**$ 8,292**	**$ 16,268**	**$ 449,412**
Expenditures				
Personal Services	$ -	$ -	$ -	$ -
Operating Expenditures	-	-	-	-
Capital Outlay	-	7,070	15,046	371,217
Total Operating Expenditures	$ -	$ 7,070	$ 15,046	$ 371,217
Debt Services	$ -	$ -	$ -	$ -
Grants And Aids	1,103,519	-	-	-
Other Uses	545,119	1,222	1,222	78,195
Total Expenditures	**$ 1,648,638**	**$ 8,292**	**$ 16,268**	**$ 449,412**
Less Operating Transfers	-	-	-	-
Total Operating Budget	**$ 1,648,638**	**$ 8,292**	**$ 16,268**	**$ 449,412**

Operating Budget
FY 2012

	Road Impact Fees - District 1 1151	Road Impact Fees - District 2 1152	Road Impact Fees - District 3 1153	Road Impact Fees - District 4 1154
Revenues				
Taxes	$ -	$ -	$ -	$ -
Permits and Fees	50,091	913,754	649,862	288,156
Intergovernmental Revenues	-	-	-	-
Charges For Services	-	-	-	-
Fines And Forfeits	-	-	-	-
Miscellaneous Revenues	200	25,000	12,000	-
Total Current Revenues	$ 50,291	$ 938,754	$ 661,862	$ 288,156
Non-Revenues	539,322	6,087,799	4,244,827	529,516
Total Revenues	**$ 589,613**	**$ 7,026,553**	**$ 4,906,689**	**$ 817,672**
Less Operating Transfers	-	-	-	-
Total Operating Budget	**$ 589,613**	**$ 7,026,553**	**$ 4,906,689**	**$ 817,672**
Expenditures				
Personal Services	$ -	$ -	$ -	$ -
Operating Expenditures	-	-	-	-
Capital Outlay	225,941	6,600,335	4,744,000	817,156
Total Operating Expenditures	$ 225,941	$ 6,600,335	$ 4,744,000	$ 817,156
Debt Services	$ -	$ -	$ -	$ -
Grants And Aids	-	-	-	-
Other Uses	363,672	426,218	162,689	516
Total Expenditures	**$ 589,613**	**$ 7,026,553**	**$ 4,906,689**	**$ 817,672**
Less Operating Transfers	-	-	-	-
Total Operating Budget	**$ 589,613**	**$ 7,026,553**	**$ 4,906,689**	**$ 817,672**

Operating Budget
FY 2012

	Road Impact Fees - District 5 1155	Road Impact Fees - District 6 1156	Fish Conservation 1190	MSTU - Stormwater Management 1230
Revenues				
Taxes	$ -	$ -	$ -	$ 506,142
Permits and Fees	2,699,654	124,810	-	-
Intergovernmental Revenues	-	-	-	130,000
Charges For Services	-	-	-	12,500
Fines And Forfeits	-	-	-	-
Miscellaneous Revenues	-	15,000	6,500	25,100
Total Current Revenues	$ 2,699,654	$ 139,810	$ 6,500	$ 673,742
Non-Revenues	1,414,118	4,907,165	115,519	5,205,329
Total Revenues	**$ 4,113,772**	**$ 5,046,975**	**$ 122,019**	**$ 5,879,071**
Less Operating Transfers	-	-	-	-
Total Operating Budget	**$ 4,113,772**	**$ 5,046,975**	**$ 122,019**	**$ 5,879,071**
Expenditures				
Personal Services	$ -	$ -	$ -	$ 376,872
Operating Expenditures	-	-	-	127,331
Capital Outlay	3,949,654	4,992,000	113,712	3,925,000
Total Operating Expenditures	$ 3,949,654	$ 4,992,000	$ 113,712	$ 4,429,203
Debt Services	$ -	$ -	$ -	$ -
Grants And Aids	-	-	-	-
Other Uses	164,118	54,975	8,307	1,449,868
Total Expenditures	**$ 4,113,772**	**$ 5,046,975**	**$ 122,019**	**$ 5,879,071**
Less Operating Transfers	-	-	-	-
Total Operating Budget	**$ 4,113,772**	**$ 5,046,975**	**$ 122,019**	**$ 5,879,071**

Operating Budget
FY 2012

	MSTU - Parks Services 1231	MSTU - Roads Services 1232	Emergency 911 1240	Resort / Development Tax 1250
Revenues				
Taxes	$ 3,625,632	$ -	$ -	$ 1,900,000
Permits and Fees	-	-	-	-
Intergovernmental Revenues	-	-	-	-
Charges For Services	30,000	-	1,347,599	1,450
Fines And Forfeits	-	-	-	-
Miscellaneous Revenues	42,144	4	30,000	10,000
Total Current Revenues	$ 3,697,776	$ 4	$ 1,377,599	$ 1,911,450
Non-Revenues	672,171	963,044	1,875,042	2,337,198
Total Revenues	**$ 4,369,947**	**$ 963,048**	**$ 3,252,641**	**$ 4,248,648**
Less Operating Transfers	-	-	(1,000,000)	(250,000)
Total Operating Budget	**$ 4,369,947**	**$ 963,048**	**$ 2,252,641**	**$ 3,998,648**
Expenditures				
Personal Services	$ 1,341,092	$ -	$ 232,828	$ 329,773
Operating Expenditures	2,172,452	-	1,432,322	1,090,706
Capital Outlay	57,530	1,531	2,000	-
Total Operating Expenditures	$ 3,571,074	$ 1,531	$ 1,667,150	$ 1,420,479
Debt Services	$ -	$ -	$ -	$ -
Grants And Aids	-	-	146,281	-
Other Uses	798,873	961,517	1,439,210	2,828,169
Total Expenditures	**$ 4,369,947**	**$ 963,048**	**$ 3,252,641**	**$ 4,248,648**
Less Operating Transfers	-	-	(1,000,000)	(250,000)
Total Operating Budget	**$ 4,369,947**	**$ 963,048**	**$ 2,252,641**	**$ 3,998,648**

Operating Budget
FY 2012

	Greater Hills MSBU 1290	Law Enforcement Trust 1330	Greater Groves MSBU 1370	Infrastructure Sales Tax Revenue 1410
Revenues				
Taxes	$ -	$ -	$ -	$ 10,000,000
Permits and Fees	247,008	-	213,381	-
Intergovernmental Revenues	-	-	-	-
Charges For Services	-	-	-	-
Fines And Forfeits	-	-	-	-
Miscellaneous Revenues	1,000	1,250	500	-
Total Current Revenues	$ 248,008	$ 1,250	$ 213,881	$ 10,000,000
Non-Revenues	46,607	241,474	39,896	(4,750)
Total Revenues	**$ 294,615**	**$ 242,724**	**$ 253,777**	**$ 9,995,250**
Less Operating Transfers	(7,440)	-	(6,416)	(1,208,398)
Total Operating Budget	**$ 287,175**	**$ 242,724**	**$ 247,361**	**$ 8,786,852**
Expenditures				
Personal Services	$ -	$ -	$ -	$ -
Operating Expenditures	208,199	-	179,548	-
Capital Outlay	-	-	-	-
Total Operating Expenditures	$ 208,199	$ -	$ 179,548	$ -
Debt Services	$ -	$ -	$ -	$ -
Grants And Aids	-	242,724	-	-
Other Uses	86,416	-	74,229	9,995,250
Total Expenditures	**$ 294,615**	**$ 242,724**	**$ 253,777**	**$ 9,995,250**
Less Operating Transfers	(7,440)	-	(6,416)	(1,208,398)
Total Operating Budget	**$ 287,175**	**$ 242,724**	**$ 247,361**	**$ 8,786,852**

Operating Budget
FY 2012

	Village Green Street Lighting 1430	Greater Pines Municipal Services 1450	Picciola Island Street Lighting 1460	Valencia Terrace Street Lighting 1470
Revenues				
Taxes	$ -	$ -	$ -	$ -
Permits and Fees	13,662	243,565	4,080	6,757
Intergovernmental Revenues	-	-	-	-
Charges For Services	-	-	-	-
Fines And Forfeits	-	-	-	-
Miscellaneous Revenues	100	500	10	19
Total Current Revenues	$ 13,762	$ 244,065	$ 4,090	$ 6,776
Non-Revenues	10,554	46,490	2,586	4,763
Total Revenues	**$ 24,316**	**$ 290,555**	**$ 6,676**	**$ 11,539**
Less Operating Transfers	(413)	(7,322)	(123)	(203)
Total Operating Budget	**$ 23,903**	**$ 283,233**	**$ 6,553**	**$ 11,336**
Expenditures				
Personal Services	$ -	$ -	$ -	$ -
Operating Expenditures	11,560	204,887	3,436	5,672
Capital Outlay	-	-	-	-
Total Operating Expenditures	$ 11,560	$ 204,887	$ 3,436	$ 5,672
Debt Services	$ -	$ -	$ -	$ -
Grants And Aids	-	-	-	-
Other Uses	12,756	85,668	3,240	5,867
Total Expenditures	**$ 24,316**	**$ 290,555**	**$ 6,676**	**$ 11,539**
Less Operating Transfers	(413)	(7,322)	(123)	(203)
Total Operating Budget	**$ 23,903**	**$ 283,233**	**$ 6,553**	**$ 11,336**

Operating Budget
FY 2012

	Lake County Environmental Recovery 1500	Building Services 1520	County Fire Rescue 1680	Fire Services Impact Fee Trust 1690
Revenues				
Taxes	$ -	$ -	$ 2,804,196	$ -
Permits and Fees	-	1,105,776	16,214,924	150,000
Intergovernmental Revenues	2,000	-	402,640	-
Charges For Services	-	74,464	-	-
Fines And Forfeits	-	6,116	-	-
Miscellaneous Revenues	1,000	-	62,000	15,000
Total Current Revenues	$ 3,000	$ 1,186,356	$ 19,483,760	$ 165,000
Non-Revenues	89,219	(13,907)	3,261,116	2,134,014
Total Revenues	**$ 92,219**	**$ 1,172,449**	**$ 22,744,876**	**$ 2,299,014**
Less Operating Transfers	-	-	(33,749)	-
Total Operating Budget	**$ 92,219**	**$ 1,172,449**	**$ 22,711,127**	**$ 2,299,014**
Expenditures				
Personal Services	$ -	$ 930,652	$ 14,744,973	$ -
Operating Expenditures	7,316	142,209	3,469,004	4,249
Capital Outlay	-	-	272,624	448,355
Total Operating Expenditures	$ 7,316	$ 1,072,861	$ 18,486,601	$ 452,604
Debt Services	$ -	$ -	$ -	$ -
Grants And Aids	-	-	-	-
Other Uses	84,903	99,588	4,258,275	1,846,410
Total Expenditures	**$ 92,219**	**$ 1,172,449**	**$ 22,744,876**	**$ 2,299,014**
Less Operating Transfers	-	-	(33,749)	-
Total Operating Budget	**$ 92,219**	**$ 1,172,449**	**$ 22,711,127**	**$ 2,299,014**

Operating Budget
FY 2012

	Employees Benefit 1800	Animal Shelter Sterilization Trust 1850	Community Development Block Grant 1200	Public Transportation 1210
Revenues				
Taxes	$ -	$ -	$ -	$ -
Permits and Fees	-	-	-	-
Intergovernmental Revenues	-	-	5,718,955	5,115,381
Charges For Services	-	-	-	1,507,724
Fines And Forfeits	-	-	-	-
Miscellaneous Revenues	305	81,400	-	25,240
Total Current Revenues	$ 305	$ 81,400	$ 5,718,955	$ 6,648,345
Non-Revenues	290	242,685	539,754	2,829,800
Total Revenues	**$ 595**	**$ 324,085**	**$ 6,258,709**	**$ 9,478,145**
Less Operating Transfers	-	-	-	-
Total Operating Budget	**$ 595**	**$ 324,085**	**$ 6,258,709**	**$ 9,478,145**
Expenditures				
Personal Services	$ -	$ -	$ 315,232	$ 321,586
Operating Expenditures	-	80,000	316,542	6,164,353
Capital Outlay	-	-	357,769	1,884,255
Total Operating Expenditures	$ -	$ 80,000	$ 989,543	$ 8,370,194
Debt Services	$ -	$ -	$ -	$ -
Grants And Aids	-	-	4,729,412	-
Other Uses	595	244,085	539,754	1,107,951
Total Expenditures	**$ 595**	**$ 324,085**	**$ 6,258,709**	**$ 9,478,145**
Less Operating Transfers	-	-	-	-
Total Operating Budget	**$ 595**	**$ 324,085**	**$ 6,258,709**	**$ 9,478,145**

Operating Budget
FY 2012

	Affordable Housing Assist Trust 1260	Section 8 1270	Federal / State Grants 1300	Restricted Local Programs 1310
Revenues				
Taxes	$ -	$ -	$ -	$ -
Permits and Fees	-	-	-	-
Intergovernmental Revenues	408,531	3,508,481	12,610,155	10,000
Charges For Services	-	-	-	320,955
Fines And Forfeits	-	-	-	200,000
Miscellaneous Revenues	19,000	71,000	-	75,000
Total Current Revenues	$ 427,531	$ 3,579,481	$ 12,610,155	$ 605,955
Non-Revenues	1,014,237	794,004	5,133,145	718,096
Total Revenues	**$ 1,441,768**	**$ 4,373,485**	**$ 17,743,300**	**$ 1,324,051**
Less Operating Transfers	-	-	-	-
Total Operating Budget	**$ 1,441,768**	**$ 4,373,485**	**$ 17,743,300**	**$ 1,324,051**
Expenditures				
Personal Services	$ -	$ 199,419	$ 146,172	$ 96,122
Operating Expenditures	106,119	106,629	68,989	173,049
Capital Outlay	-	-	10,677,955	80,895
Total Operating Expenditures	$ 106,119	$ 306,048	$ 10,893,116	$ 350,066
Debt Services	$ -	$ -	$ -	$ -
Grants And Aids	1,293,331	3,799,548	1,727,652	791,480
Other Uses	42,318	267,889	5,122,532	182,505
Total Expenditures	**$ 1,441,768**	**$ 4,373,485**	**$ 17,743,300**	**$ 1,324,051**
Less Operating Transfers	-	-	-	-
Total Operating Budget	**$ 1,441,768**	**$ 4,373,485**	**$ 17,743,300**	**$ 1,324,051**

Operating Budget
FY 2012

	Federal Grant - Energy 1320	Pari-Mutuel Revenue Replacement Bonds 2510	Renewal Sales Tax LOC 2610	Public Lands Program 2710
Revenues				
Taxes	$ -	$ -	$ -	$ 1,716,193
Permits and Fees	-	-	-	-
Intergovernmental Revenues	1,349,042	297,667	-	-
Charges For Services	-	-	-	-
Fines And Forfeits	-	-	-	-
Miscellaneous Revenues	-	1,000	1,000	30,100
Total Current Revenues	$ 1,349,042	$ 298,667	$ 1,000	$ 1,746,293
Non-Revenues	200,451	136,683	1,266,898	1,975,402
Total Revenues	**$ 1,549,493**	**$ 435,350**	**$ 1,267,898**	**$ 3,721,695**
Less Operating Transfers	-	-	-	-
Total Operating Budget	**$ 1,549,493**	**$ 435,350**	**$ 1,267,898**	**$ 3,721,695**
Expenditures				
Personal Services	$ 134,240	$ -	$ -	$ -
Operating Expenditures	588,732	-	-	-
Capital Outlay	-	-	-	-
Total Operating Expenditures	$ 722,972	$ -	$ -	$ -
Debt Services	$ -	$ 270,110	$ 1,209,647	$ 2,703,488
Grants And Aids	626,070	-	-	-
Other Uses	200,451	165,240	58,251	1,018,207
Total Expenditures	**$ 1,549,493**	**$ 435,350**	**$ 1,267,898**	**$ 3,721,695**
Less Operating Transfers	-	-	-	-
Total Operating Budget	**$ 1,549,493**	**$ 435,350**	**$ 1,267,898**	**$ 3,721,695**

Operating Budget
FY 2012

	Expansion Projects Debt Service 2810	Landfill Enterprise 4200	Solid Waste Closures and Long-Term Care 4220	Totals
Revenues				
Taxes	$ -	$ -	$ -	$ 110,273,827
Permits and Fees	-	11,852,544	-	35,351,024
Intergovernmental Revenues	-	-	-	51,533,194
Charges For Services	-	5,062,600	-	15,316,314
Fines And Forfeits	-	-	-	570,466
Miscellaneous Revenues	15,000	185,000	52,000	2,280,584
Total Current Revenues	$ 15,000	$ 17,100,144	$ 52,000	$ 215,325,409
Non-Revenues	5,752,337	5,165,888	3,239,420	119,456,464
Total Revenues	**$ 5,767,337**	**$ 22,266,032**	**$ 3,291,420**	**$ 334,781,873**
Less Operating Transfers	-	-	-	(16,948,951)
Total Operating Budget	**$ 5,767,337**	**$ 22,266,032**	**$ 3,291,420**	**$ 317,832,922**
Expenditures				
Personal Services	$ -	$ 2,123,175	$ -	$ 45,772,775
Operating Expenditures	-	17,320,129	201,843	60,383,727
Capital Outlay	-	244,000	2,100,000	43,048,356
Total Operating Expenditures	$ -	$ 19,687,304	$ 2,301,843	$ 149,204,858
Debt Services	$ 5,739,905	$ 1,043,050	$ -	$ 10,966,200
Grants And Aids	-	80,000	-	26,934,385
Other Uses	27,432	1,455,678	989,577	147,676,430
Total Expenditures	**$ 5,767,337**	**$ 22,266,032**	**$ 3,291,420**	**$ 334,781,873**
Less Operating Transfers	-	-	-	(16,948,951)
Total Operating Budget	**$ 5,767,337**	**$ 22,266,032**	**$ 3,291,420**	**$ 317,832,922**

Revenues by Fund

Fund No.	Fund Name	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Estimated FY 2011	Adopted FY 2012
	Countywide Funds					
0010	General	$ 126,044,576	$ 157,232,769	$ 159,084,336	$ 160,203,143	$ 146,475,298
1120	County Transportation	11,944,329	14,139,359	16,322,250	16,956,678	16,287,578
1220	Lake County Ambulance	8,825,952	8,586,583	8,740,877	8,918,506	7,033,690
1900	County Library System	5,125,741	5,126,290	5,365,859	5,390,579	4,854,676
	Total Countywide Funds	**$ 151,940,598**	**$ 185,085,001**	**$ 189,513,322**	**$ 191,468,906**	**$ 174,651,242**
	Special Revenue Funds					
1070	Library Impact Fee Trust	$ 209,130	$ 1,487,759	$ 1,309,264	$ 1,278,964	$ 1,648,638
1081	Parks Impact Fee Trust - Central District	11,941	15,424	13,255	13,628	8,292
1082	Parks Impact Fee Trust - North District	20,537	9,965	21,697	25,247	16,268
1083	Parks Impact Fee Trust - South District	96,150	654,472	668,597	687,347	449,412
1140	Christopher C. Ford Commerce Park	261,904	-	-	-	-
1151	Road Impact Fees - District 1	42,761	1,845,709	1,865,819	1,870,869	589,613
1152	Road Impact Fees - District 2	756,154	6,675,148	7,033,626	7,034,508	7,026,553
1153	Road Impact Fees - District 3	454,076	7,697,367	7,375,523	7,353,052	4,906,689
1154	Road Impact Fees - District 4	58,044	629,319	588,537	595,012	817,672
1155	Road Impact Fees - District 5	2,351,120	3,278,758	3,383,264	3,429,118	4,113,772
1156	Road Impact Fees - District 6	135,561	4,481,951	5,316,188	5,308,963	5,046,975
1190	Fish Conservation	13,929	117,755	120,644	116,409	122,019
1230	MSTU - Stormwater Management	1,854,644	7,916,628	7,531,059	7,540,070	5,879,071
1231	MSTU - Parks Services	3,014,414	4,142,786	4,125,217	4,318,278	4,369,947
1232	MSTU - Roads Services	1,072,709	1,371,391	1,171,329	1,172,854	963,048
1240	Emergency 911	1,604,548	5,607,254	6,628,849	6,651,317	3,252,641
1250	Resort / Development Tax	1,912,339	3,649,044	4,324,957	4,326,330	4,248,648
1290	Greater Hills MSBU	238,043	307,151	309,874	308,974	294,615
1330	Law Enforcement Trust	134,783	210,389	237,512	306,537	242,724
1370	Greater Groves MSBU	198,527	263,413	267,488	267,038	253,777
1410	Infrastructure Sales Tax Revenue	9,976,479	9,875,830	9,976,480	10,471,730	9,995,250
1430	Village Green Street Lighting	13,410	22,213	24,013	24,018	24,316
1450	Greater Pines Municipal Services	235,922	297,606	301,710	299,835	290,555
1460	Picciola Island Street Lighting	4,012	5,535	6,477	6,478	6,676
1470	Valencia Terrace Street Lighting	6,642	10,211	11,311	11,312	11,539
1500	Lake County Environmental Recovery	6,808	96,516	104,270	102,745	92,219
1510	Lake County Code Enforcement Liens	16,268	-	-	-	-
1520	Building Services	1,435,788	1,305,493	1,398,665	1,252,488	1,172,449
1680	County Fire Rescue	21,398,020	23,086,275	24,669,796	24,664,746	22,744,876
1690	Fire Services Impact Fee Trust	349,660	2,121,525	2,124,274	2,177,774	2,299,014
1800	Employees Benefit	253	1,327	1,346	1,357	595
1850	Animal Shelter Sterilization Trust	75,326	260,930	297,267	325,105	324,085
	Total Special Revenue Funds	**$ 47,959,902**	**$ 87,445,144**	**$ 91,208,308**	**$ 91,942,103**	**$ 81,211,948**

Revenues by Fund

Fund No.	Fund Name	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Estimated FY 2011	Adopted FY 2012
	Grant Funds					
1200	Community Development Block Grant	$ 3,344,565	$ 2,517,523	$ 6,496,993	$ 1,507,956	$ 6,258,709
1210	Public Transportation	7,786,900	9,058,402	9,311,988	7,689,258	9,478,145
1260	Affordable Housing Assistance Trust	259,129	2,555,460	3,155,661	3,159,255	1,441,768
1270	Section 8	3,702,948	4,198,531	4,316,033	4,095,417	4,373,485
1300	Federal / State Grants	7,355,747	15,848,819	18,649,831	11,656,022	17,743,300
1310	Restricted Local Programs	1,795,818	1,496,220	1,779,091	1,629,517	1,324,051
1320	Energy Efficiency and Cons Block Grant	233,012	2,752,539	2,741,093	1,225,446	1,549,493
	Total Grant Funds	**$ 24,478,119**	**$ 38,427,494**	**$ 46,450,690**	**$ 30,962,871**	**$ 42,168,951**
	Debt Service Funds					
2510	Pari-Mutuel Revenue Replacement Bonds	$ 301,223	$ 392,011	$ 393,767	$ 408,600	$ 435,350
2610	Renewal Sales Tax Debt Service	1,209,477	1,267,059	1,267,538	1,268,198	1,267,898
2710	Public Lands Program	2,145,437	4,690,979	4,748,098	4,795,356	3,721,695
2810	Expansion Projects Debt Service	5,764,185	7,756,687	5,761,527	5,754,527	5,767,337
	Total Debt Service Funds	**$ 9,420,321**	**$ 14,106,736**	**$ 12,170,930**	**$ 12,226,681**	**$ 11,192,280**
	Enterprise Funds					
4200	Landfill Enterprise	$ 28,543,826	$ 21,707,776	$ 23,034,386	$ 22,892,304	$ 22,266,032
4220	Solid Waste Closures and Long-Term Care	62,212	2,744,914	3,557,509	3,557,509	3,291,420
	Total Enterprise Funds	**$ 28,606,039**	**$ 24,452,690**	**$ 26,591,895**	**$ 26,449,813**	**$ 25,557,452**
	Subtotal Operating Budget	**$ 262,404,978**	**$ 349,517,065**	**$ 365,935,145**	**$ 353,050,374**	**$ 334,781,873**
	Less Operating Transfers	**$ (27,019,363)**	**$ (17,261,191)**	**$ (15,261,191)**	**$ (15,166,224)**	**$ (16,948,951)**
	Total Operating Budget	**$ 235,385,615**	**$ 332,255,874**	**$ 350,673,954**	**$ 337,884,150**	**$ 317,832,922**
	Capital Projects Funds					
3020	Parks Capital Projects	$ 1,154,816	$ 1,385,612	$ 1,347,893	$ 1,348,943	$ 1,326,441
3030	Renewal Sales Tax Capital Projects	3,665,581	11,264,807	13,720,944	13,714,264	10,185,492
3040	Renewal Sales Tax Capital Projects - PW	5,047,319	11,151,559	10,201,346	10,206,646	9,715,879
3710	Public Lands Capital Program	56,152	3,436,364	3,879,463	3,862,113	3,830,582
3810	Facilities Expansion Capital	643,066	43,622,443	41,504,120	41,616,460	30,002,998
	Total Capital Projects Funds	**$ 10,566,935**	**$ 70,860,785**	**$ 70,653,766**	**$ 70,748,426**	**$ 55,061,392**
	Internal Service Funds					
5200	Property and Casualty	$ 1,896,741	$ 7,020,098	$ 6,609,744	$ 6,588,387	$ 5,377,335
5300	Employee Group Benefits	8,668,913	14,917,142	19,542,529	19,688,547	20,455,894
5400	Fleet Management	2,570,932	3,176,948	3,308,624	2,830,076	4,643,775
5500	Administrative Services	633,543	677,300	677,300	552,300	-
	Total Internal Service Funds	**$ 13,770,129**	**$ 25,791,488**	**$ 30,138,197**	**$ 29,659,310**	**$ 30,477,004**

Expenditures by Fund

Fund No.	Fund Name	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Estimated FY 2011	Adopted FY 2012
	Countywide Funds					
0010	General	$ 125,858,180	$ 157,232,769	$ 159,084,336	$ 121,700,749	$ 146,475,298
1120	County Transportation	10,873,754	14,139,359	16,322,250	11,869,240	16,287,578
1220	Lake County Ambulance	8,029,986	8,586,583	8,740,877	7,655,557	7,033,690
1900	County Library System	5,365,104	5,126,290	5,365,859	4,967,428	4,854,676
	Total Countywide Funds	**$ 150,127,025**	**$ 185,085,001**	**$ 189,513,322**	**$ 146,192,974**	**$ 174,651,242**
	Special Revenue Funds					
1070	Library Impact Fee Trust	$ 557,069	$ 1,487,759	$ 1,309,264	$ 274,245	$ 1,648,638
1081	Parks Impact Fee Trust - Central District	9,121	15,424	13,255	13,255	8,292
1082	Parks Impact Fee Trust - North District	76,842	9,965	21,697	21,696	16,268
1083	Parks Impact Fee Trust - South District	58,448	654,472	668,597	361,255	449,412
1140	Christopher C. Ford Commerce Park	1,281,938	-	-	-	-
1151	Road Impact Fees - District 1	57,972	1,845,709	1,865,819	1,695,209	589,613
1152	Road Impact Fees - District 2	3,126,165	6,675,148	7,033,626	1,371,677	7,026,553
1153	Road Impact Fees - District 3	2,503,355	7,697,367	7,375,523	4,415,709	4,906,689
1154	Road Impact Fees - District 4	318,076	629,319	588,537	65,012	817,672
1155	Road Impact Fees - District 5	2,679,330	3,278,758	3,383,264	2,179,118	4,113,772
1156	Road Impact Fees - District 6	1,399,619	4,481,951	5,316,188	2,090,904	5,046,975
1190	Fish Conservation	537	117,755	120,644	565	122,019
1230	MSTU - Stormwater Management	3,685,700	7,916,628	7,531,059	4,462,297	5,879,071
1231	MSTU - Parks Services	3,067,251	4,142,786	4,125,217	3,532,747	4,369,947
1232	MSTU - Roads Services	1,912,602	1,371,391	1,171,329	1,171,327	963,048
1240	Emergency 911	2,055,369	5,607,254	6,628,849	4,707,395	3,252,641
1250	Resort / Development Tax	1,372,938	3,649,044	4,324,957	1,920,493	4,248,648
1290	Greater Hills MSBU	232,739	307,151	309,874	249,967	294,615
1330	Law Enforcement Trust	155,161	210,389	237,512	65,000	242,724
1370	Greater Groves MSBU	192,328	263,413	267,488	216,448	253,777
1410	Infrastructure Sales Tax Revenue	10,973,953	9,875,830	9,976,480	9,976,480	9,995,250
1430	Village Green Street Lighting	11,506	22,213	24,013	12,776	24,316
1450	Greater Pines Municipal Services	230,845	297,606	301,710	241,142	290,555
1460	Picciola Island Street Lighting	3,028	5,535	6,477	3,687	6,676
1470	Valencia Terrace Street Lighting	5,470	10,211	11,311	6,210	11,539
1500	Lake County Environmental Recovery	12,328	96,516	104,270	13,376	92,219
1510	Lake County Code Enforcement Liens	362,159	-	-	-	-
1520	Building Services	1,370,861	1,305,493	1,398,665	1,211,088	1,172,449
1680	County Fire Rescue	19,708,022	23,086,275	24,669,796	20,917,272	22,744,876
1690	Fire Services Impact Fee Trust	1,949,069	2,121,525	2,124,274	39,566	2,299,014
1800	Employees Benefit	-	1,327	1,346	1,052	595
1850	Animal Shelter Sterilization Trust	60,489	260,930	297,267	80,500	324,085
	Total Special Revenue Funds	**$ 59,430,289**	**$ 87,445,144**	**$ 91,208,308**	**$ 61,317,468**	**$ 81,211,948**

Expenditures by Fund

Fund No.	Fund Name	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Estimated FY 2011	Adopted FY 2012
	Grant Funds					
1200	Community Development Block Grant	$ 3,353,779	$ 2,517,523	$ 6,496,993	$ 1,427,956	$ 6,258,709
1210	Public Transportation	7,478,600	9,058,402	9,311,988	6,424,689	9,478,145
1260	Affordable Housing Assistance Trust	1,592,592	2,555,460	3,155,661	2,187,336	1,441,768
1270	Section 8	3,134,953	4,198,531	4,316,033	3,301,413	4,373,485
1300	Federal / State Grants	7,314,539	15,848,819	18,649,831	11,645,409	17,743,300
1310	Restricted Local Programs	624,927	1,496,220	1,779,091	1,003,510	1,324,051
1320	Energy Efficiency and Cons Block Grant	233,012	2,752,539	2,741,093	1,225,446	1,549,493
	Total Grant Funds	**$ 23,732,402**	**$ 38,427,494**	**$ 46,450,690**	**$ 27,215,759**	**$ 42,168,951**
	Debt Service Funds					
2510	Pari-Mutuel Revenue Replacement Bonds	$ 295,464	$ 392,011	$ 393,767	$ 256,984	$ 435,350
2610	Renewal Sales Tax Debt Service	1,209,648	1,267,059	1,267,538	1,209,648	1,267,898
2710	Public Lands Program	2,763,903	4,690,979	4,748,098	2,763,132	3,721,695
2810	Expansion Projects Debt Service	5,738,595	7,756,687	5,761,527	5,739,845	5,767,337
	Total Debt Service Funds	**$ 10,007,610**	**$ 14,106,736**	**$ 12,170,930**	**$ 9,969,609**	**$ 11,192,280**
	Enterprise Funds					
4200	Landfill Enterprise	$ 21,420,420	$ 21,707,776	$ 23,034,386	$ 21,643,341	$ 22,266,032
4220	Solid Waste Closures and Long-Term Care	2,181,670	2,744,914	3,557,509	318,089	3,291,420
	Total Enterprise Funds	**$ 23,602,090**	**$ 24,452,690**	**$ 26,591,895**	**$ 21,961,430**	**$ 25,557,452**
	Subtotal Operating Budget	**$ 266,899,417**	**$ 349,517,065**	**$ 365,935,145**	**$ 266,657,240**	**$ 334,781,873**
	Less Operating Transfers	**$ (27,019,363)**	**$ (17,261,191)**	**$ (15,261,191)**	**$ (15,166,224)**	**$ (16,948,951)**
	Total Operating Budget	**$ 239,880,054**	**$ 332,255,874**	**$ 350,673,954**	**$ 251,491,016**	**$ 317,832,922**
	Capital Projects Funds					
3020	Parks Capital Projects	$ 282,168	$ 1,385,612	$ 1,347,893	$ 1,292,480	$ 1,326,441
3030	Renewal Sales Tax Capital Projects	2,764,280	11,264,807	13,720,944	6,383,574	10,185,492
3040	Renewal Sales Tax Capital Projects - PW	2,778,441	11,151,559	10,201,346	7,650,365	9,715,879
3710	Public Lands Capital Program	205,054	3,436,364	3,879,463	294,350	3,830,582
3810	Facilities Expansion Capital	6,103,520	43,622,443	41,504,120	12,900,000	30,002,998
	Total Capital Projects Funds	**$ 12,133,463**	**$ 70,860,785**	**$ 70,653,766**	**$ 28,520,769**	**$ 55,061,392**
	Internal Service Funds					
5200	Property and Casualty	$ 2,652,522	$ 7,020,098	$ 6,609,744	$ 2,690,128	$ 5,377,335
5300	Employee Group Benefits	7,194,870	14,917,142	19,542,529	9,097,958	20,455,894
5400	Fleet Management	2,489,353	3,176,948	3,308,624	2,698,400	4,643,775
5500	Administrative Services	633,543	677,300	677,300	545,815	-
	Total Internal Service Funds	**$ 12,970,287**	**$ 25,791,488**	**$ 30,138,197**	**$ 15,032,301**	**$ 30,477,004**

Expenditures by Department
FY 2012 Operating Budget

Department	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Community Services	$ 21,027,752	$ 24,948,237	$ 19,503,914	$ 28,020,540
Conservation and Compliance	3,607,067	3,580,585	3,569,718	3,525,219
County Attorney	840,537	792,182	792,182	679,819
County Manager	5,495,870	6,478,683	4,688,848	7,533,246
Employee Services	809,731	785,106	688,227	751,051
Facilities Development and Management	5,631,169	5,310,283	5,323,013	4,725,814
Growth Management	3,398,716	5,598,356	3,888,637	4,058,834
Information Technology	2,947,369	2,632,144	2,495,650	2,531,155
Legislative	701,122	716,405	690,198	680,275
Public Resources	10,715,192	13,713,140	11,381,322	13,344,392
Public Safety	29,107,925	37,875,695	29,364,732	35,856,777
Public Works	63,749,530	86,736,539	59,410,956	85,915,819
Clerk of the Circuit Court	4,357,473	4,141,525	4,139,965	4,165,191
Property Appraiser	2,358,685	2,226,780	2,192,786	2,058,641
Sheriff	62,291,151	62,995,605	61,679,606	58,618,641
Supervisor of Elections	1,756,694	2,041,507	1,788,641	2,129,958
Tax Collector	5,031,013	4,703,024	4,555,519	4,197,825
Judicial Support	2,274,336	2,590,977	2,232,112	2,776,608
Debt Service	10,007,610	14,106,736	9,969,609	11,192,280
Non-Departmental	37,967,488	67,875,856	34,134,737	62,019,788
Sub-Total Operating Budget	**$ 274,076,428**	**$ 349,849,365**	**$ 262,490,372**	**$ 334,781,873**
Less: Operating Transfers	$ (27,019,363)	$ (17,261,191)	$ (15,166,224)	$ (16,948,951)
Total Operating Budget	**$ 247,057,065**	**$ 332,588,174**	**$ 247,324,148**	**$ 317,832,922**

PERSONNEL

Personnel Authorization Summary
Lake County BCC and Constitutional Officers
Full Time Positions by Department

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Personnel Actions FY 2012 Transfers	Deletions	Additions	Adopted FY 2012
Lake County BCC							
Budget	7	0	0	0	0	0	0
Community Services	18	0	23	0	(1)	1	23
Conservation and Compliance	31	53	53	0	(1)	1	53
County Attorney	9	8	8	0	(1)	0	7
Economic Growth and Redevelopment	4	0	0	0	0	0	0
Economic Dev. and Community Services	0	24	0	0	0	0	0
Employee Services	9	8	8	0	0	0	8
Environmental Utilities	70	0	0	0	0	0	0
Facilities Development and Management	43	35	35	0	(5)	0	30
Fiscal and Administrative Services	0	13	0	0	0	0	0
Growth Management	49	38	36	0	(1)	0	35
Information Technology	39	33	26	0	(1)	0	25
Judicial Support	9	9	9	0	0	0	9
Legislative and Executive	11	11	38	1	0	0	39
Procurement Services	8	0	0	0	0	0	0
Public Resources	98	100	96	0	(2)	10	104
Public Safety	242	211	211	(4)	0	0	207
Public Works	118	181	180	(1)	(1)	4	182
TOTAL - BCC Operating Funds	**765**	**724**	**723**	**(4)**	**(13)**	**16**	**722**
Fiscal and Administrative Services	0	15	0	0	0	0	0
Legislative and Executive	0	0	15	4	0	0	19
Procurement Services	15	0	0	0	0	0	0
TOTAL - BCC Non-Operating Funds	**15**	**15**	**15**	**4**	**0**	**0**	**19**
TOTAL - Board of County Commissioners	**780**	**739**	**738**	**0**	**(13)**	**16**	**741**
Lake County Constitutional Officers							
Clerk of the Circuit Court	225	225	216	0	0	0	216
Property Appraiser	40	37	37	0	0	0	37
Sheriff's Office	766	766	743	0	0	0	743
Supervisor of Elections	11	11	13	0	0	0	13
Tax Collector	68	68	67	0	0	0	67
TOTAL - Constitutional Officers	**1,110**	**1,107**	**1,076**	**0**	**0**	**0**	**1,076**
TOTAL - Lake County	**1,890**	**1,846**	**1,814**	**0**	**(13)**	**16**	**1,817**

Personnel Authorization Summary

Lake County Board of County Commissioners

Full Time Positions by Fund and Department

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Personnel Actions FY 2012 Transfers	Deletions	Additions	Adopted FY 2012
General							
Budget	7.00	0.00	0.00	0.00	0.00	0.00	0.00
Community Services	5.25	0.00	7.25	0.00	0.00	0.00	7.25
Conservation and Compliance	29.00	51.00	51.00	0.00	(1.00)	1.00	51.00
County Attorney	9.00	8.00	8.00	0.00	(1.00)	0.00	7.00
Economic Growth and Redevelopment	4.00	0.00	0.00	0.00	0.00	0.00	0.00
Economic Dev. and Community Services	0.00	9.25	0.00	0.00	0.00	0.00	0.00
Employee Services	9.00	8.00	8.00	0.00	0.00	0.00	8.00
Environmental Utilities	21.00	0.00	0.00	0.00	0.00	0.00	0.00
Facilities Development and Management	43.00	35.00	35.00	0.00	(5.00)	0.00	30.00
Fiscal and Administrative Services	0.00	13.00	0.00	0.00	0.00	0.00	0.00
Growth Management	25.00	19.00	17.00	0.00	0.00	0.00	17.00
Information Technology	36.00	31.00	26.00	0.00	(1.00)	0.00	25.00
Judicial Support	9.00	9.00	9.00	0.00	0.00	0.00	9.00
Legislative and Executive	11.00	11.00	33.00	2.00	(0.50)	0.00	34.50
Procurement Services	8.00	0.00	0.00	0.00	0.00	0.00	0.00
Public Resources	20.50	22.50	22.50	0.00	(2.00)	0.00	20.50
Public Safety	35.20	6.50	6.50	(1.85)	0.00	0.00	4.65
Public Works	0.00	15.00	15.00	(2.00)	0.00	0.00	13.00
General	271.95	238.25	238.25	(1.85)	(10.50)	1.00	226.90
County Transportation Trust							
Public Works	113.00	117.00	117.00	0.00	(1.00)	4.00	120.00
County Transportation Trust	113.00	117.00	117.00	0.00	(1.00)	4.00	120.00
County Library System							
Public Resources	53.50	53.50	53.50	(1.00)	0.00	0.00	52.50
County Library System	53.50	53.50	53.50	(1.00)	0.00	0.00	52.50
SUBTOTAL - Countywide Funds	**438.45**	**408.75**	**408.75**	**(2.85)**	**(11.50)**	**5.00**	**399.40**
MSTU - Stormwater							
Public Works	5.00	5.00	5.00	1.00	0.00	0.00	6.00
MSTU - Stormwater	5.00	5.00	5.00	1.00	0.00	0.00	6.00
MSTU - Parks							
Public Resources	20.00	20.00	20.00	1.00	0.00	10.00	31.00
Public Works	0.00	0.00	0.00	0.00	0.00	0.00	0.00
MSTU - Parks	20.00	20.00	20.00	1.00	0.00	10.00	31.00

Personnel Authorization Summary

Lake County Board of County Commissioners

Full Time Positions by Fund and Department

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Personnel Actions FY 2012 Transfers	Deletions	Additions	Adopted FY 2012
Emergency 911							
Information Technology	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Public Safety	2.30	3.00	3.00	0.00	0.00	0.00	3.00
Emergency 911	3.30	3.00	3.00	0.00	0.00	0.00	3.00
Resort/Development Tax							
Information Technology	2.00	2.00	0.00	0.00	0.00	0.00	0.00
Legislative and Executive	0.00	0.00	5.00	(1.00)	0.00	0.50	4.50
Public Resources	4.00	4.00	0.00	0.00	0.00	0.00	0.00
Resort/Development Tax	6.00	6.00	5.00	(1.00)	0.00	0.50	4.50
Building Services							
Growth Management	20.00	18.00	18.00	0.00	(1.00)	0.00	17.00
Building Services	20.00	18.00	18.00	0.00	(1.00)	0.00	17.00
County Fire Rescue							
Environmental Utilities	0.50	0.00	0.00	0.00	0.00	0.00	0.00
Public Safety	204.50	201.50	201.50	(4.00)	0.00	0.00	197.50
Public Works	0.00	0.50	0.50	0.00	0.00	0.00	0.50
County Fire Rescue	205.00	202.00	202.00	(4.00)	0.00	0.00	198.00
SUBTOTAL - Special Revenue Funds	**259.30**	**254.00**	**253.00**	**(3.00)**	**(1.00)**	**10.50**	**259.50**
Community Development Block Grant							
Community Services	1.00	0.00	3.90	(2.20)	0.00	4.10	5.80
Economic Dev. and Community Services	0.00	3.90	0.00	0.00	0.00	0.00	0.00
Growth Management	3.10	0.00	0.00	0.00	0.00	0.00	0.00
Community Development Block Grant	4.10	3.90	3.90	(2.20)	0.00	4.10	5.80
Public Transportation							
Community Services	4.75	0.00	4.85	0.00	0.00	0.00	4.85
Economic Dev. and Community Services	0.00	4.75	0.00	0.00	0.00	0.00	0.00
Public Transportation	4.75	4.75	4.85	0.00	0.00	0.00	4.85
Affordable Housing Assistance Trust							
Community Services	0.55	0.00	0.00	0.00	0.00	0.00	0.00
Economic Dev. and Community Services	0.00	0.40	0.40	(0.40)	0.00	0.00	0.00
Affordable Housing Assistance Trust	0.55	0.40	0.40	(0.40)	0.00	0.00	0.00
Section 8							
Community Services	5.35	0.00	4.60	(2.40)	0.00	1.90	4.10
Economic Dev. and Community Services	0.00	4.70	0.00	0.00	0.00	0.00	0.00
Section 8	5.35	4.70	4.60	(2.40)	0.00	1.90	4.10

Personnel Authorization Summary

Lake County Board of County Commissioners

Full Time Positions by Fund and Department

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Personnel Actions FY 2012 Transfers	Deletions	Additions	Adopted FY 2012
Federal and State Grants							
Community Services	1.00	0.00	1.00	0.00	(1.00)	0.00	0.00
Economic Dev. and Community Services	0.00	1.00	0.00	0.00	0.00	0.00	0.00
Public Safety	0.00	0.00	0.00	1.85	0.00	0.00	1.85
Federal and State Grants	1.00	1.00	1.00	1.85	(1.00)	0.00	1.85
Restricted Local Programs							
Conservation and Compliance	2.00	2.00	2.00	0.00	0.00	0.00	2.00
Restricted Local Programs	2.00	2.00	2.00	0.00	0.00	0.00	2.00
Energy Efficiency Conservation Grant							
Community Services	0.00	0.00	1.00	0.00	0.00	0.00	1.00
Growth Management	1.00	1.00	1.00	0.00	0.00	0.00	1.00
Energy Efficiency Conservation Grant	1.00	1.00	2.00	0.00	0.00	0.00	2.00
SUBTOTAL - Grant Funds	**18.75**	**17.75**	**18.75**	**(3.15)**	**(1.00)**	**6.00**	**20.60**
Landfill Enterprise							
Environmental Utilities	48.50	0.00	0.00	0.00	0.00	0.00	0.00
Public Works	0.00	43.50	42.50	0.00	0.00	0.00	42.50
Landfill Enterprise	48.50	43.50	42.50	0.00	0.00	0.00	42.50
SUBTOTAL - Enterprise Funds	**48.50**	**43.50**	**42.50**	**0.00**	**0.00**	**0.00**	**42.50**
TOTAL - Operating Funds	**765.00**	**724.00**	**723.00**	**(9.00)**	**(13.50)**	**21.50**	**722.00**
Fleet Management							
Fiscal and Administrative Services	0.00	14.00	0.00	0.00	0.00	0.00	0.00
Legislative and Executive	0.00	0.00	14.00	5.00	0.00	0.00	19.00
Procurement Services	14.00	0.00	0.00	0.00	0.00	0.00	0.00
Fleet Management	14.00	14.00	14.00	5.00	0.00	0.00	19.00
Administrative Services Internal Service							
Legislative and Executive	0.00	1.00	1.00	(1.00)	0.00	0.00	0.00
Procurement Services	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Administrative Services Internal Service	1.00	1.00	1.00	(1.00)	0.00	0.00	0.00
TOTAL - Internal Service Funds	**15.00**	**15.00**	**15.00**	**4.00**	**0.00**	**0.00**	**19.00**
TOTAL - All Funds	**780.00**	**739.00**	**738.00**	**(5.00)**	**(13.50)**	**21.50**	**741.00**

Position Additions and Deletions

FY 2012

Fund/Department/Division	Full Time Delete	Part Time Add/Del	Full Time Adds	Position	Pos #	Form 9
General						
Conservation and Compliance						
Probation (Teen Court)	0.00	0.00	1.00	Program Associate (WILA)		12-074
Code Enforcement	(1.00)	0.00	0.00	Environmental Specialist	365	12-080
	(1.00)	0.00	1.00			
County Attorney						
County Attorney	(1.00)	0.00	0.00	Assistant County Attorney II	316	12-077
	(1.00)	0.00	0.00			
Facilities Development and Management						
Facilities Maintenance	(1.00)	0.00	0.00	Maintenance Technician I	525	12-028
Facilities Maintenance	(1.00)	0.00	0.00	Maintenance Technician I	553	12-081
Facilities Maintenance	(1.00)	0.00	0.00	Maintenance Technician I	527	12-082
Facilities Maintenance	(1.00)	0.00	0.00	Office Associate III	20	12-083
Facilities Maintenance	(1.00)	0.00	0.00	Office Associate III	346	12-084
	(5.00)	0.00	0.00			
Information Technology						
Geographic Information Services	(1.00)	0.00	0.00	GIS Director	187	12-055
	(1.00)	0.00	0.00			
Legislative and Executive						
Procurement Services	0.00	0.00	1.00	Document Svcs Associate	959	12-003
Procurement Services	0.00	0.50	0.00	Office Associate I	321	12-003
Economic Development and Tourism	0.00	0.00	0.50	Office Associate V	935	12-064
Economic Development and Tourism	0.00	0.00	0.50	Program Analyst	496	12-065
Economic Development and Tourism	(0.50)	0.00	0.00	Sr. Economic Dev. & Tourism Coordinator	1117	12-066
	(0.50)	0.50	2.00			
Public Resources						
Agricultural Education	(1.00)	0.00	0.00	Office Associate III	466	12-079
Agricultural Education	(1.00)	0.00	0.00	District Resource Coordinator	472	12-078
	(2.00)	0.00	0.00			
Public Safety						
Emergency Management	(0.35)	0.00	0.00	Emergency Operations Manager	28	12-105
Emergency Management	(1.00)	0.00	0.00	Disaster Assistance Specialist	601	12-105
Emergency Management	(0.50)	0.00	0.00	Emergency Management Associate	923	12-105
Emergency Management	0.00	(1.00)	0.00	Office Associate II	1049	12-105
	(1.85)	(1.00)	0.00			
Public Works						
Engineering	(1.00)	0.00	0.00	Sr. Laboratory Analyst	937	12-010
Funding and Production	(1.00)	0.00	0.00	Mechanic II	898	12-035
	(2.00)	0.00	0.00			
General	(14.4)	(0.5)	3.0			

Position Additions and Deletions

FY 2012

Fund/Department/Division	Full Time Delete	Part Time Add/Del	Full Time Adds	Position	Pos #	Form 9
County Transportation Trust						
Public Works						
Engineering	(1.00)	0.00	0.00	GIS Analyst	764	12-025
Road Operations	0.00	0.00	1.00	Sign & Striping Tech. I		12-008
Road Operations	0.00	0.00	1.00	Roads Maintenance Operator		12-009
Road Operations	0.00	0.00	1.00	Roads Maintenance Operator		12-009
Road Operations	0.00	0.00	1.00	Roads Maintenance Operator		12-009
County Transportation Trust	(1.00)	0.00	4.00			
County Library System						
Public Resources						
Library Services	(1.00)	0.00	0.00	Library Technician	293	12-073
County Library System	(1.00)	0.00	0.00			
SUBTOTAL - Countywide Funds	**(16.35)**	**(0.50)**	**7.00**			
MSTU - Stormwater						
Stormwater	0.00	0.00	1.00	Sr. Laboratory Analyst	937	12-010
MSTU - Stormwater	0.00	0.00	1.00			
MSTU - Parks						
Parks			1.00	Trades Crew Leader	NEW	12-104
Parks			1.00	Trades Crew Leader	NEW	12-105
Parks			1.00	Park Attendant	NEW	12-106
Parks			1.00	Park Attendant	NEW	12-107
Parks			1.00	Trades Crew Leader/East Lake 9 mos.	NEW	12-050
Parks			1.00	Trades Crew Leader/East Lake 9 mos.	NEW	12-051
Parks			1.00	Park Attendant/East Lake 3 mos.	NEW	12-052
Parks			1.00	Park Attendant/East Lake 9 mos.	NEW	12-053
Parks			1.00	Park Attendant/East Lake 9 mos.	NEW	12-054
Parks			1.00	Trades Crew Leader/P.E.A.R.	NEW	12-049
Parks			1.00	Reclass/upgrade Lib Tech to Acct. Tech	293	12-073
MSTU - Parks	0.00	0.00	11.00			
Tourism Development Resort Tax						
Economic Development and Tourism	(0.50)	0.00	0.00	Office Associate V	935	12-064
Economic Development and Tourism	(0.50)	0.00	0.00	Program Analyst	496	12-065
Economic Development and Tourism	0.00	0.00	0.50	Sr. Economic Dev. & Tourism Coordinator	1117	12-066
Tourism Development Resort Tax	(1.00)	0.00	0.50			

Position Additions and Deletions

FY 2012

Fund/Department/Division	Full Time Delete	Part Time Add/Del	Full Time Adds	Position	Pos #	Form 9
Building Services						
Growth Management	(1.00)	1.00	0.00	Fire Inspector	603	12-075
Building Services	(1.00)	1.00	0.00			
County Fire Rescue						
Public Safety						
Fire Rescue	(1.00)	0.00	0.00	FF Mechanic	860	12-040
Fire Rescue	(1.00)	0.00	0.00	Mechanic II	868	12-036
Fire Rescue	(1.00)	0.00	0.00	Mechanic I	439	12-033
Fire Rescue	(1.00)	0.00	0.00	Accounting Tech.	883	12-039
County Fire Rescue	(4.00)	0.00	0.00			
SUBTOTAL - Special Revenue Funds	**(6.00)**	**1.00**	**12.50**			
Community Development Block Grant						
Community Services						
Housing Services/CDBG Admin	0.00	0.00	0.10	Program Supervisor (allocation)	434	12-005a.
Housing Services/CDBG Admin	0.00	0.00	0.30	Comm. Dev. Specialist (allocation)	40	12-005b.
Housing Services/CDBG Admin	(0.40)	0.00	0.20	Housing Div. Mgr. (allocation)	19	12-005c.
Housing Services/CDBG Admin	(0.70)	0.00	0.50	Program Associate (allocation)	1021	12-005e.
Housing Services/CDBG Admin	(1.00)	0.00	0.70	Program Supervisor (allocation)	143	12-005d.
Housing Services/NSP	0.00	0.00	0.10	Program Supervisor (allocation)	434	12-005a.
Housing Services/NSP	0.00	0.00	0.30	Comm. Dev. Specialist (allocation)	40	12-005b.
Housing Services/NSP	0.00	0.00	0.30	Program Supervisor (allocation)	143	12-005d.
Housing Services/NSP	(0.10)	0.00	0.30	Program Associate (allocation)	1021	12-005e.
Housing Services/NSP	0.00	0.00	1.00	Program Associate		12-022
Housing Services/NSP	0.00	0.00	0.30	Housing Div. Mgr. (allocation)	19	12-005c.
Community Dev. Block Grant	(2.20)	0.00	4.10			
Affordable Housing Assistance Trust						
Community Services						
Housing Services/SHIP Admin	(0.20)	0.00	0.00	Comm. Dev. Specialist (allocation)	40	12-005b.
Housing Services/SHIP Admin	(0.20)	0.00	0.00	Housing Div. Mgr. (allocation)	19	12-005c.
Affordable Housing Assistance Trust	(0.40)	0.00	0.00			
Section 8						
Community Services						
Housing Services/Section 8	(1.00)	0.00	0.80	Program Supervisor (allocation)	434	12-005a.
Housing Services/Section 8	(0.80)	0.00	0.40	Comm. Dev. Specialist (allocation)	40	12-005b.
Housing Services/Section 8	(0.40)	0.00	0.50	Housing Div. Mgr. (allocation)	19	12-005c.
Housing Services/Section 8	(0.20)	0.00	0.20	Program Associate (allocation)	1021	12-005e.
Section 8	(2.40)	0.00	1.90			

Position Additions and Deletions

FY 2012

Fund/Department/Division	Full Time Delete	Part Time Add/Del	Full Time Adds	Position	Pos #	Form 9
Federal/State Grants						
Community Services						
Health and Human Services	(1.00)	0.00	0.00	Community Access Counselor	1086	12-029
Public Safety						
Emergency Management	0.00	0.00	0.35	Emergency Operations Manager	28	12-105
Emergency Management	0.00	0.00	1.00	Disaster Assistance Specialist	601	12-105
Emergency Management	0.00	0.00	0.50	Emergency Management Associate	923	12-105
Emergency Management	0.00	1.00	0.00	Office Associate II	1049	12-105
	0.00	1.00	1.85			
Federal/State Grants	(1.00)	1.00	1.85			
SUBTOTAL - Grant Funds	**(6.00)**	**1.00**	**7.85**			
Landfill Enterprise						
Public Works						
Solid Waste Administration	0.00	(1.00)	0.00	Laborer	1072	12-026
Solid Waste Administration	0.00	(1.00)	0.00	Laborer	1073	12-027
SUBTOTAL - Enterprise Funds	**0.00**	**(2.00)**	**0.00**			
TOTAL - Operating Funds	**(28.35)**	**(0.50)**	**27.35**			
Fleet Management						
Legislative and Executive						
Fleet Management	0.00	0.00	1.00	Mechanic II	898	12-035
Fleet Management	0.00	0.00	1.00	FF Mechanic	860	12-040
Fleet Management	0.00	0.00	1.00	Mechanic II	868	12-036
Fleet Management	0.00	0.00	1.00	Mechanic I	439	12-033
Fleet Management	0.00	0.00	1.00	Accounting Tech.	883	12-039
	0.00	0.00	5.00			
Administrative Services						
Legislative and Executive						
Procurement Services	(1.00)	0.00	0.00	Document Svcs Associate	959	12-003
Procurement Services	0.00	(0.50)	0.00	Office Associate I	321	12-003
	(1.00)	(0.50)	0.00			
TOTAL - Internal Service Funds	**(1.00)**	**(0.50)**	**5.00**			
TOTAL - All Funds	**(29.35)**	**(1.00)**	**32.35**			

CAPITAL OUTLAY

Summary of Capital Outlay by Fund
FY 2012

Fund/Department	New	Replacement	Total
General Fund 0010			
Facilities Development and Management	$ -	$ 17,000	$ 17,000
Public Resources	20,900	-	20,900
Public Safety	49,500	-	49,500
Judicial Support	48,250	41,625	89,875
Information Technology	63,800	48,700	112,500
Total General Fund	**$ 182,450**	**$ 107,325**	**$ 289,775**
Public Transportation Fund 1210			
Community Services	$ 730,714	$ 614,703	$ 1,345,417
Total Public Transportation Fund	**$ 730,714**	**$ 614,703**	**$ 1,345,417**
MSTU - Parks Section Fund 1231			
Public Resources	$ 57,530	$ -	$ 57,530
Total MSTU - Parks Section Fund	**$ 57,530**	**$ -**	**$ 57,530**
Emergency 911 Fund 1240			
Public Safety	$ -	$ 2,000	$ 2,000
Total Emergency 911 Fund	**$ -**	**$ 2,000**	**$ 2,000**
Federal/State Grants Fund 1300			
Public Safety	$ 1,182,217	$ -	$ 1,182,217
Total Federal/State Grants Fund	**$ 1,182,217**	**$ -**	**$ 1,182,217**
Fire Services Impact Fee Trust Fund 1690			
Public Safety	$ 270,000	$ -	$ 270,000
Total Fire Services Impact Fee Trust Fund	**$ 270,000**	**$ -**	**$ 270,000**
County Library System Fund 1900			
Public Resources	$ 12,500	$ 20,670	$ 33,170
Total County Library System Fund	**$ 12,500**	**$ 20,670**	**$ 33,170**

Summary of Capital Outlay by Fund
FY 2012

Fund/Department	New	Replacement	Total
Landfill Enterprise Fund 4200			
Public Works	$ 162,000	$ 82,000	$ 244,000
Total Landfill Enterprise Fund	**$ 162,000**	**$ 82,000**	**$ 244,000**
Total Operating Budget	**$ 2,597,411**	**$ 826,698**	**$ 3,424,109**
Renewal Sales Tax Capital Projects Fund 3030			
Non Departmental	$ 292,590	$ -	$ 292,590
Total Renewal Sales Tax Capital Projects Fund	**$ 292,590**	**$ -**	**$ 292,590**
Renewal Sales Tax Capital Projects - PW Fund 3040			
Public Works	$ 190,475	$ 597,875	$ 788,350
Total Renewal Sales Tax Capital Projects - PW Fund	**$ 190,475**	**$ 597,875**	**$ 788,350**
Total All Funds	**$ 3,080,476**	**$ 1,424,573**	**$ 4,505,049**

Detail of Capital Outlay by Fund
FY 2012

Fund/Department/Division	Org Code	CRC	New	Replacement	Total
GENERAL FUND 0010					
Facilities Development and Management					
Jail and Sheriff Maintenance					
(2) Mower, 60"	0851120	PROJ 00001	$ -	$ 17,000	$ 17,000
Public Resources					
Public Lands Program					
(2) Bob Cats with Windshield and Top	3052600	PLP-1201	17,400	-	17,400
(2) Trailers 66" Wide Bed	3052600	PLP-1202	3,500	-	3,500
Public Safety					
Countywide Radio Program					
Broadband Microwave Radio Backhaul Equip	2145220	CRP-1201	49,500	-	49,500
Judicial Support					
State Attorney - Technology					
(2) Printers	6062100	-	-	3,000	3,000
Public Defender - Technology					
(5) Laptop Computers	6062200	-	-	6,125	6,125
Circuit Judges - Technology					
(5) Laptop Computers	6062300	-	-	7,500	7,500
(4) Courtroom Mixers	6062300	-	-	20,000	20,000
Layer 2 Switch POE	6062300	-	1,650	-	1,650
(9) Laptop Consolidation	6062300	-	9,000	-	9,000
Projector	6062300	-	2,500	-	2,500
Polycom Video Conference	6062300	-	12,000	-	12,000
(4) MFP Printers	6062300	-	18,000	-	18,000
Technology Wiring	6062300	-	-	5,000	5,000
LCD Display for Conference Room	6062300	-	2,500	-	2,500
Guardian Ad Litem-Technology					
(2) Laptop Computers	6062400	-	2,600	-	2,600
Information Technology					
County Technology					
Virtual Server Upgrades	1885120	CRM-1201	-	6,000	6,000
VDI Server and Clients	1885120	CRM-1202	-	19,600	19,600
Hyperv Server for Sharepoint	1885120	CRM-1203	12,500	-	12,500
Exchange Server	1885120	CRM-1204	-	8,000	8,000
SQL03 Replacement	1885120	CRM-1205	-	8,000	8,000
Domain Controller	1855120	CRM-1206	-	2,500	2,500
IS SQL Server	1855120	CRM-1207	-	4,600	4,600
Chassis Upgrade for Core Switch	1855120	CRM-1208	18,000	-	18,000
Switch Cards for Solidwaste	1855120	CRM-1209	8,500	-	8,500
2TB ISCSI Servers (SANS)	1855120	CRM-1210	8,800	-	8,800
Off-Site ISCSI Serer for Replication	1855120	CRM-1211	16,000	-	16,000
Total Capital Outlay - General Fund			**$ 182,450**	**$ 107,325**	**$ 289,775**

Detail of Capital Outlay by Fund
FY 2012

Fund/Department/Division	Org Code	CRC	New	Replacement	Total
PUBLIC TRANSPORTATION FUND 1210					
Community Services					
Transportation Disadvantaged Capital					
Lift- FTA 2009 Allocation	2027220	TDIS-1201	$ 40,000	$ -	$ 40,000
Bus, Fixed Route- FTA 2009 Allocation	2027220	TDIS-1202	-	386,703	386,703
(3) Paratransit Vehicles FDOT 5310 Grant funded	2027220	TDIS-1203	-	228,000	228,000
Security Cameras	2027220	TDIS-1204	150,000	-	150,000
Undesignated Capital - ARRA Grant	2027220	PROJ 90015	180,000	-	180,000
Vehicle locator system - ARRA Grant	2027220	PROJ 90015	360,714	-	360,714
Total Capital Outlay - Public Transportation Fund			**$ 730,714**	**$ 614,703**	**$ 1,345,417**
MSTU - PARKS SECTION FUND 1231					
Public Resources					
Parks Services					
Plotter Printer	3052200	PUS-1201	$ 8,500	$ -	$ 8,500
East Lake Community Park:					
(2) Bob Cats	3052200	PROJ 00001	17,400	-	17,400
Field Conditioner	3052200	PROJ 00001	11,215	-	11,215
Bahia Grass Mower	3052200	PROJ 00001	9,200	-	9,200
Astor and Paisley:					
Field Conditioner	3052200	PROJ 00001	11,215	-	11,215
Total Capital Outlay - MSTU - Parks Section Fund			**$ 57,530**	**$ -**	**$ 57,530**
EMERGENCY 911 FUND 1240					
Public Safety					
E 911					
Emergency Equipment	2145310	E911-1201	$ -	$ 2,000	$ 2,000
Total Capital Outlay - Emergency 911 Fund			**$ -**	**$ 2,000**	**$ 2,000**
FEDERAL/STATE GRANTS FUND 1300					
Public Safety					
Public Safety Grants - Amb/Rescue					
Undesignated Grant Capital	2134200	PROJ 21020	$ 40,000	$ -	$ 40,000
Communications Technologies					
FY 2010 Urban Areas Security Initiative Grant (UASI)	2145350	PROJ 21030	867,217	-	867,217
FY 2010 State Homeland Security Grant	2145350	PROJ 21031	125,000	-	125,000
Undesignated Grant Capital	2145350	PROJ 21024	150,000	-	150,000
Total Capital Outlay - Federal/State Grants Fund			**$ 1,182,217**	**$ -**	**$ 1,182,217**

Detail of Capital Outlay by Fund
FY 2012

Fund/Department/Division	Org Code	CRC	New	Replacement	Total
FIRE SERVICES IMPACT FEE TRUST FUND 1690					
Public Safety					
Fire Impact Fee					
AWD Fire Engine	2136280	FRIF-1201	$ 270,000	$ -	$ 270,000
Total Capital Outlay - Fire Services Impact Fee Trust Fund			**$ 270,000**	**$ -**	**$ 270,000**
COUNTY LIBRARY SYSTEM FUND 1900					
Public Resources					
Library Services					
Courier Van	3038300	LIB-1201	$ -	$ 20,670	$ 20,670
State Aid to Libraries FY 2011					
Undesignated Grant Capital	3038620	LIB-1202	5,000	-	5,000
State Aid to Libraries FY 2012					
Automation System Equipment, Upgrades, and Network Enhancements	3038630	LIB-1203	7,500	-	7,500
Total Capital Outlay - County Library System Fund			**$ 12,500**	**$ 20,670**	**$ 33,170**
LANDFILL ENTERPRISE FUND 4200					
Public Works					
Hazardous Waste					
Aerosol Can Crusher	4568600	PROJ 00001	$ 22,000	$ -	$ 22,000
Forklift	4568600	PROJ 00001	-	27,000	27,000
Box Truck Chassis	4568600	PROJ 00001	-	55,000	55,000
Landfill Operations					
Lightning Loader Boomtruck	4569100	PROJ 00001	140,000	-	140,000
Total Capital Outlay - Landfill Enterprise Fund			**$ 162,000**	**$ 82,000**	**$ 244,000**
TOTAL OPERATING BUDGET			**$ 2,597,411**	**$ 826,698**	**$ 3,424,109**
RENEWAL SALES TAX FUND 3030					
Non Departmental					
Non-Departmental - Other					
Sheriff's Vehicles	9092303	SO-1201	$ 292,590	$ -	$ 292,590
Total Capital Outlay - Renewal Sales Tax Fund			**$ 292,590**	**$ -**	**$ 292,590**

Detail of Capital Outlay by Fund
FY 2012

Fund/Department/Division	Org Code	CRC	New	Replacement	Total
RENEWAL SALES TAX CAPITAL PROJECTS - PW FUND 3040					
Public Works					
Capital Projects					
(2) Delta Retroreflectometers	5056350	PW-1201	$ 14,900	$ 14,900	$ 29,800
Gradall XL3100 4x4 Excavator	5056350	PROJ 00001	-	299,397	299,397
Vemeer BC1500 Chipper	5056350	PROJ 00001	-	38,000	38,000
(3) Bushwacker Mowers	5056350	PROJ 00001	-	43,500	43,500
Broom Tractor	5056350	PROJ 00001	-	45,100	45,100
Utility Trailer	5056350	PROJ 00001	1,495	-	1,495
(3) Isuzu NWR 14' 6" Bed Sign Trucks	5056350	PROJ 00001	-	156,978	156,978
20' Tandem Axle Trailer	5056350	PROJ 00001	2,895	-	2,895
Weiler 6' Road Widener	5056350	PROJ 00001	171,185	-	171,185
Total Capital Outlay - Renewal Sales Tax Capital Projects - PW Fund			**$ 190,475**	**$ 597,875**	**$ 788,350**
TOTAL ALL FUNDS			**$ 3,080,476**	**$ 1,424,573**	**$ 4,505,049**

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Financial Structure

County's Organizational Units

The County's organizational units follow the Florida State Chart of Accounts, and are organized on the basis of **funds.** The County prepares a budget for 56 separate funds. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its revenues and expenditures, or expenses, as appropriate. Government resources are allocated to and accounted for in these funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

Departments are responsible for carrying out a major governmental activity, such as public safety or growth management services.

A department is comprised of one or more unique **divisions** to further define a service delivery, such as the Maintenance Division of the Department of Facilities Development and Management.

A **section** or **program** divides specific responsibilities within a division, for example, Energy Management within the Maintenance Division.

Budgeting by Function

Presentation of the operating budget is also structured by Functions which delineate budget expenditures in terms of broad goals and objectives. Major functions include: 1) General Government, 2) Public Safety, 3) Physical Environment, 4) Transportation, 5) Economic Environment, 6) Human Services, 7) Culture and Recreation, and 8) Court-Related Expenditures.

The Comprehensive Annual Financial Report (CAFR) depicts the operating budget by function. Functions may transcend specific fund or departmental boundaries in that a function encompasses all associated activities, regardless of fund or department, directed toward the attainment of a general goal or objective.

Financial Structure

Governmental Fund Types

General Fund - The General Fund is the general operating fund of the County. All general tax revenues and other receipts that are not required either legally or by Generally Accepted Accounting Principles (GAAP) to be accounted for in other funds are accounted for in the General Fund.

General operating funds of the Clerk of Courts, Property Appraiser, Sheriff and Tax Collector are held and accounted for by each respective Constitutional Office. Funds transferred to these offices from the Board's General Fund are reported in the Constitutional Offices section of this document.

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes. Lake County maintains 37 Special Revenue funds.

Debt Service Funds - Debt Service Funds are used to account for the accumulation of resources for, and the payment of general long-term debt principal, interest, and related costs. The County's budget includes four Debt Service funds.

Capital Projects Funds - Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities. There are five Capital Projects funds in the total budget.

Proprietary Fund Types

Enterprise Funds - Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises. The intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. Lake County's two Enterprise funds are associated with solid waste management.

Internal Service Funds - Internal Service Funds are for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, or to other governmental units, on a cost reimbursement basis. There are three Internal Service funds.

Financial Structure

Measurement Focus

Governmental Fund Types are accounted for using the current financial resources measurement focus and the modified accrual basis of accounting. This means that only current assets and current liabilities are generally included on the balance sheets. Accordingly, the reported unreserved fund balances (net current assets) are considered a measure of available, spendable, or appropriable resources. Governmental Fund Type operating statements present increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in net current assets.

Proprietary Fund Types are accounted for on an "income determination" measurement focus. Accordingly, all assets and liabilities are included on their balance sheets, and the reported fund equity (total reported assets less total reported liabilities) provides an indication of the economic net worth of the fund. Operating statements for Proprietary Fund types (on an income determination measurement focus) report increases (revenues) and decreases (expenses) in total economic net worth.

Basis of Accounting and Measurement Focus

Except for the Enterprise Fund, Lake County develops the revenue and expenditure/expense estimates contained in the annual budget in accordance with GAAP. The budget for the Enterprise Fund is prepared on an annual basis and is in conformance with GAAP, except that capital outlay expenses are budgeted for management purposes and subsequently recorded as fixed assets at year end. In addition, depreciation expense is not budgeted.

Because the revenue and expenditure/expense estimates are based on GAAP, it is important for the reader to have an understanding of accounting principles as they relate to these estimates. The following is a brief overview of the measurement focus and basis of accounting.

All Governmental Fund Types are accounted for using the modified accrual basis of accounting. Under the modified accrual basis, revenues are recognized when they become measurable and available.

Primary revenues, including property taxes, special assessments, intergovernmental revenues, charges for services and interest are treated as susceptible to accrual under the modified accrual basis. Other revenue sources are considered measurable and available only when cash is received by the County. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. Exceptions to this general rule include: 1) principal and interest on general long-term debt which is recognized when due; 2) accumulated sick pay and accumulated vacation pay, which are not recorded as expenditures until paid; and 3) certain inventories of supplies which are considered expenditures when purchased.

All Proprietary Funds are accounted for using the accrual basis of accounting. Their revenues are recognized when they are earned and their expenses are recognized when they are incurred.

Relationship between Budget and Accounting

During the year, the accounting system is maintained on the same basis as the adopted budget. This enables departmental budgets to be easily monitored, monthly, via accounting system reports. Accounting adjustments are made at fiscal year end to conform to GAAP.

The major differences between this adopted budget and GAAP for **Governmental Fund Types** are:
a) encumbrances are recorded as the equivalent of expenditures (budget) as opposed to a reservation of net assets (GAAP); b) certain revenues and expenditures not recognized for budgetary purposes are accrued (GAAP).

Enterprise Fund differences include:
a) encumbrances are recorded as the equivalent of expenditures (budget) as opposed to a reservation of net assets (GAAP); b) certain items, e.g., principal expense and capital outlay are recorded as expenditures for budgetary purposes as opposed to adjustments of the appropriate balance sheet accounts (GAAP); c) depreciation is recorded as an expense (GAAP) and not recognized for budgetary purposes.

Budget Policies

Statutory Requirements of a Balanced Budget

Chapters 129 and 200, Florida Statutes, govern the County's annual budgetary process. These Statutes require that the County prepare, approve, adopt and execute an annual budget for such funds as may be required by law or by sound financial practices and generally accepted accounting principles. The budget shall control the levy of taxes and the expenditure of money for all County purposes during the ensuing fiscal year. Other provisions include:

- A budget shall be balanced, and adopted by the Board of County Commissioners.
- The revenues of the budget shall include 95 percent of all receipts reasonably to be anticipated from all sources, including taxes to be levied.
- The appropriations of the budget shall include itemized appropriations for all expenditures authorized by law, contemplated to be made, or incurred for the benefit to the County during the year and the provision for the reserves as follows:

Budget Amendment Policy

Chapter 129, Florida Statutes, governs amendments to the adopted budget. This Chapter states that the Board at any time within a fiscal year may amend a budget for that year as follows:

1. Appropriations for expenditures in any fund may be decreased and other appropriations in the same fund correspondingly increased by motion recorded in the Minutes, provided that the total of the appropriations of the fund may not be changed.
2. Appropriations from the reserve for contingencies may be made to increase the appropriation for any particular expense in the same fund or to create an appropriation in the fund for any lawful purpose.
3. A receipt of a nature from a source not anticipated in the budget and received for a particular purpose, including but not limited to grants, donations, gifts or reimbursement for damages, may, by resolution of the Board spread on its Minutes, be appropriated and expended for that purpose.
4. Any changes not included above may be made by resolution or ordinance adopted after a public hearing.
5. Only the following transfers may be made between funds:
    - Transfers to correct errors in handling receipts and disbursements.
    - Budgeted transfers.
    - Transfers to properly account for unanticipated revenue or increased receipts.

Funds Checking Policy

This policy allows the overexpenditure of individual line items within a major object in any organizational code (org code). Major object codes are personal services, operating expenses, capital outlay, debt service and grants and aids. Budget transfers under $25,000 between the various major object codes within a fund by department may be approved by the County Manager or his/her designee. All other transfers, as well as transfers from reserve accounts, must be approved by the Board.

Reserve for Outstanding Purchase Orders Policy

This policy establishes outstanding purchase order reserves by fund to be included in the subsequent year's budget and provides for the administrative adjustment of department and division budgets in amounts not to exceed the purchase order reserve by fund. At the end of a fiscal year, some purchase orders will remain open because the goods or services have not been received. These purchase orders are "rolled over" to the new fiscal year. The purchase order rollover is an automatic process in the County's financial system. Any excess purchase order reserves that remain after the rollover process is completed would be de-appropriated as part of the mid-year budget amendment.

Debt Management Policies

The objective of Lake County's Debt Management Policy (LCC-57) is to establish guidelines and requirements for the development of a debt management system. The policy includes the following directives:

- When the County finances projects through the issuance of bonds, it will pay back the bonds within a period not to exceed 90% of the useful life of the project.
- Where possible, the County will use self-supporting revenue, special assessment, or other self-supporting bonds, instead of general obligation bonds to fund capital projects.
- The County will not use long-term debt to finance current operations.
- The County will seek to maintain and, if applicable, improve its current bond rating.
- The County will maintain good communications with bond rating agencies to inform them about the County's financial conditions. The County will follow a policy of full disclosure, including adherence to Rule 15c2-12 under the Securities Exchange Act of 1934. In compliance with this rule, the County's Comprehensive Annual Financial Report will be forwarded by April 30 to all nationally recognized Municipal Securities Information Repositories approved by the Securities and Exchange Commission.

Lake County has not adopted legal debt limits within its financial policies. However, debt ratios such as direct and over all debt per capita and debt per taxable property value are tracked and compared with those recommended by Moody's Investors.

Lake County's bond issues and notes payable are separated into three categories:

- General Obligation Debt – Bonds secured by the ad valorem taxing power of the County. Bonds may be limited as detailed in the voter referendum required prior to issuance of all general obligation bonds.
- Special Obligation Debt – Debt secured by a pledge of special revenue such as Sales Tax or Local Option Gas Tax that is not backed by the ad valorem taxing power of the County.
- Enterprise Fund Debt – Debt secured by a pledge of revenue in the Solid Waste Enterprise Fund.

Lake County
Fiscal Year 2012 Budget Calendar

February 7	Fiscal Contacts	Budget Kickoff
February 14 – March 25	Departments	Prepare Budget Requests; March 25 Deadline for final budget package input by departments
February 28 – March 4	Budget	Property and liability insurance amounts entered into MUNIS
March 7	Departments	Personnel change requests are due in Employee Services. All requests must be entered on a Form 9 and submitted with attachments as appropriate
March 8 – March 11	Employee Services	Preliminary review of personnel requests by Employee Services
March 21	Departments	Fixed Asset Request Forms due in Budget
March 25	Departments	Deadline for departmental budget requests into MUNIS, revenues and expenditures
March 28 – May 20	Budget	Analyze departmental requests and prepare recommendations
March 30	Employee Services	Salary and Benefits projections completed and loaded into MUNIS at budget level 2
April 1	Budget	Advertise Public Hearing for Mid-Year Budget Amendment (F.S. 129.06)
April 5	Board of County Commissioners	Public Hearing for Mid-Year Budget Amendment to reflect FY 2010 audited fund balances and other adjustments
April 22	Departments	CIP requests are due in Budget
May 10	Board of County Commissioners	Budget Workshop, 9:00 a.m., Ag Center
May 23 – June 3	County Manager Department Directors Budget Employee Services	Department Directors meet with County Manager, Budget and Employee Services to finalize departmental budget recommendations, if necessary
May 30	Constitutional Offices	Budgets due from Constitutional Offices (excluding Tax Collector); Preliminary estimate of property tax value due from Property Appraiser (F.S. 129.03)
June 6	Departments	Project re-budget requests due in Budget
June 6 – July 1	Budget	Develop FY 2012 Recommended Budget
June 14	Board of County Commissioners	Budget Workshop, 9:00 a.m., Trout Lake Nature Center, Eustis
July 1	Property Appraiser	Certification of Taxable Value by Property Appraiser (F.S. 193.023)
July 12	Board of County Commissioners	Budget Workshop, 9:00 a.m., Board Chambers
July 15 (Friday)	County Manager	Statutory deadline to distribute FY 2012 Recommended Budget Document to the Board of County Commissioners (F.S. 129.03)
July 26	Board of County Commissioners	Adoption of TRIM Rates

Lake County
Fiscal Year 2012 Budget Calendar

August 1	Tax Collector	Budget due from Tax Collector
August 4	Budget	Statutory deadline to notify Property Appraiser of proposed TRIM rates and the date, time and place of the first public hearing to adopt the budget (F.S. 200.065)
August 23	Board of County Commissioners	Budget Workshop, 9:00 a.m., Board Chambers
August 24	Property Appraiser	Last day to mail TRIM notices
September 6 (Cannot conflict with School Board date)	Board of County Commissioners	Statutory Public Hearing – adopt tentative budget and millage rates, set final public hearing date, time and place. TRIM provides the public hearing advertisement requirement. (F.S. 200.065) Board Chambers, 5:05 p.m.
September 18	Budget	Advertise final budget and millage hearing
September 20 (Cannot conflict with School Board date)	Board of County Commissioners	Final Public Hearing to adopt the FY 2012 millage rates and budget (F.S. 200.065) Board Chambers, 5:05 p.m.
September 23	Budget	Deadline to send copy of adopted Millage Resolution to Property Appraiser, Tax Collector and Florida Department of Revenue
October 1		FY 2012 Adopted Budget goes into effect
Typically after Value Adjustment Board	Property Appraiser	Issue Certification of Final Taxable Value (DR 422's)
Within 3 days receipt of Final Taxable Value	Budget	Complete Certification of Final Taxable Value and return to Property Appraiser
October 20	Budget	Within 30 Days of adopting final budget certify to the Department of Revenue compliance with TRIM (F.S. Chapter 200.068)

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Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
General (0010)				
Revenues				
Taxes				
Ad Valorem Taxes- Current	$ 80,796,825	$ 80,626,324	$ 80,626,324	$ 73,743,294
Ad Valorem Taxes- Delinquent	5,999,523	1,500,000	1,500,000	1,500,000
Communications Services Tax	2,203,869	2,500,000	2,500,000	2,052,474
Total Taxes	**$ 89,000,217**	**$ 84,626,324**	**$ 84,626,324**	**$ 77,295,768**
Permits and Fees				
Occupational Licenses	$ 386,955	$ 350,000	$ 350,000	$ 375,000
Principal- Special Assessment	903	-	-	-
Interest- Special Assessment	1,497	-	-	-
Permits and Fees	**$ 389,355**	**$ 350,000**	**$ 350,000**	**$ 375,000**
Intergovernmental Revenues				
Help America Vote CFDA	$ 80,716	$ -	$ -	34,772
State Alien Assistance	-	150,000	150,000	150,000
State Domestic Preparedness	19,564	50,480	53,210	10,500
Urban Areas Security	-	-	-	-
Hazard Mitigation Grant	7,333	6,253	10,262	-
Byrne J A G CFDA 16.738	679,747	147,593	147,593	134,933
State and Local Assistance	67,702	46,915	46,915	-
Cops Grant 16.710	550,000	800,000	-	-
Federal Disaster Relief	284,325	-	-	-
Coop Endangered Species	-	-	116,900	-
Partners Fish & Wildlife	-	17,630	17,630	-
FED Pymts/Lieu Tax-Gen	75,682	35,000	35,000	35,000
Hazardous Materials Co	8,285	10,581	10,581	10,581
Emergency Management T	102,724	102,959	102,959	-
Aquatic Weed Control	154,513	135,000	135,000	135,000
State Disaster Relief	46,867	-	-	-
Mosquito Control- Sta	37,683	35,000	35,000	18,396
State Rev Sharing Proc	4,656,789	4,500,000	4,500,000	4,798,877
Insurance Agents Count	49,886	59,000	59,000	59,000
Mobile Home Licenses	194,186	225,000	225,000	200,000
Alcoholic Beverage License	87,327	80,000	80,000	80,000
State Sales Tax	10,898,633	11,200,000	11,200,000	11,576,717
Motor fuel Tax Rebate	70,644	75,000	75,000	55,000
Contributions from Other Agencies	85,856	68,486	68,736	146,149
Total Intergovernmental Revenues	**$ 18,158,462**	**$ 17,744,897**	**$ 17,068,786**	**$ 17,444,925**
Charges for Services				
Dev- Regional Imp Fee (Dri)	$ -	$ 2,000	$ 2,000	$ 2,000
$2 Court Tech Service	395,378	450,000	450,000	405,000
Reprographic Services	-	-	-	326,300
Charges- Outside Sources	-	-	-	5,691
Other Charges for Services	578,260	525,000	525,000	640,000
Sheriffs Fees	339,790	300,000	300,000	300,000
Other Gen government Charges/Fees	11,566	11,700	11,700	34,700
Lot Line Adjustment	4,200	-	6,000	5,000
Concurrency Fees	2,833	4,200	4,200	4,200

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
CUP Inspections	$ 168,100	$ -	$ 12,000	$ 12,000
Construction Review	250	8,000	8,000	4,000
Master Park Plans	-	600	600	1,200
Zoning Fees	18,617	197,250	17,750	12,200
Zoning Permits	122,450	-	120,000	200,000
Zoning Conformance Letter	1,650	-	3,000	4,000
Variances	11,106	-	10,000	7,500
Subdivision Applications	3,763	24,000	24,000	5,500
Site Plan Review and Amendments	34,903	65,000	65,000	35,000
PUD Preliminary	5,613	7,500	7,500	2,000
Concurrency Test	7,500	-	10,000	6,000
Vested Rights Determination	650	12,500	12,500	12,500
Lot Splits	10,800	-	10,000	6,600
DRS Presubmittals	3,600	4,500	4,500	8,000
Mobile Home bond	-	-	-	1,000
Developers Agreements	-	-	-	500
Wetlands Uplands Critical Habitat	3,050	7,200	7,200	7,000
Mining Plans	6,465	2,000	2,000	2,000
Tree Removal/Site Plan	2,300	7,200	7,200	5,000
LUPA's	1,075	1,000	1,000	4,000
Tree Removal Permit Review	3,645	-	4,000	2,800
Conditional Use Permit	6,956	9,250	9,250	15,500
Sale of Maps and Publications	81	500	500	500
Tax Exempt Sale of Maps and Publications	225	500	500	500
Administrative CUP's	512	-	500	-
Police Services	79,309	79,309	79,309	81,133
Police Services- Minneola	1,400,378	1,450,379	1,450,379	1,000,000
School Resource Office	850,852	850,862	850,862	863,615
Dispatch Services	-	-	-	407,053
Room/Board for Prisoners	70,635	50,000	50,000	50,000
Emergency Service Fee	3,226	2,000	2,000	1,000
Average Setbacks	1,413	1,000	1,000	2,000
Mine Order Inspection	3,400	-	4,000	15,000
Environmental Review Fees	75	-	-	-
Water Resource Laboratory Fees	86,243	70,000	87,500	105,000
Miscellaneous Physical Environment	4,178	30,000	20,000	17,000
Conservation Resource Mgmt Fee	111,290	120,000	120,000	120,000
Animal Shelter- Penalty	18,614	25,000	25,000	25,000
Animal Shelter- Board	11,613	16,000	16,000	16,000
Animal Shelter- Rabies Vaccine	14,740	15,000	15,000	15,000
Animal Shelter- Vet Transp	378	500	500	500
Animal Shelter- Dog Tags	69,987	42,000	42,000	42,000
Animal Shelter- Neutering	31,030	40,000	40,000	40,000
Animal Shelter- Disposals	3,220	2,000	2,000	2,000
Fairgrounds	25,180	54,000	54,000	25,750
Fairgrounds- Tax Exempt	7,679	1,854	1,854	2,700
Fairgrounds Farmers Market	174,219	192,004	192,004	175,357
Court Innovations/Local Ordinance	55,772	67,000	67,000	60,000
Legal Aid	55,772	67,000	67,000	60,000
Law Library	55,772	67,000	67,000	60,000

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Juvenile Alt. Programs	$ 55,772	$ 67,000	$ 67,000	$ 60,000
Court Facilities ($15)	1,069,611	920,000	920,000	950,000
Domestic Violence Charges-FS 9	-	40,000	40,000	25,000
Animal Control Charges-FS 828	-	16,000	16,000	16,000
Storage Tank Charges	147,151	155,828	155,828	155,828
Impact Fee Services	30,221	27,000	27,000	20,000
MPO Admin Fees	22,483	15,000	15,000	15,000
Total Charges For Services	**$ 6,205,548**	**$ 6,123,636**	**$ 6,131,136**	**$ 6,506,127**
Fines and Forfeits				
Court Fines	$ 32,887	$ -	$ -	$ -
DUI - B.A.L. Test Reve	100	-	-	-
Law Enforcement Automation	117,847	-	-	-
Communications FD-FS 3	-	325,000	325,000	300,000
Zoning Violation Fines	-	15,000	15,000	5,000
Handicap Parking Violations	-	150	150	250
Other Parking Violations	110	100	100	100
Animal Control Violations	11,825	-	-	-
Unclaimed Moneys FS 11	22,335	3,000	3,000	3,000
Total Fines and Forfeits	**$ 185,104**	**$ 343,250**	**$ 343,250**	**$ 308,350**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 779,127	$ 650,000	$ 650,000	$ 500,000
Interest- Tax Collector	10,070	10,000	10,000	6,000
Rents & Leases	17,219	9,026	18,721	18,961
Rents & Leases- Non Taxable	240	190	190	-
Surplus Furn/Fix/Equipment	29,773	20,000	20,000	12,000
Medicaid Benefit Outreach	-	-	4,000	-
Donations	8,100	2,500	2,500	-
Other Contributions/Donations	20,946	13,500	13,500	58,845
Tax Deed Surplus	131,430	85,000	85,000	85,000
Reimbursements	23,657	160,018	189,518	168,018
Statewide Mutual Aid Fund	7,391	-	-	-
VAB Petition Fees	27,450	15,000	15,000	15,000
Commissions- Pay Telephones	315,250	300,000	300,000	300,000
Other Miscellaneous Revenue	124,228	45,587	62,967	160,888
Public Land Mitigation	1,988	-	-	-
Community Service Insurance Fees	3,200	2,000	2,000	2,000
Total Miscellaneous Revenues	**$ 1,500,070**	**$ 1,312,821**	**$ 1,373,396**	**$ 1,326,712**
Transfers				
Residual Equity Transfer	$ 541,355	$ -	$ -	$ -
Interfund Transfer	426,710	1,271,995	1,271,995	1,305,666
Transfer- Industrial	700,000	-	-	-
Interfund Transfer- Fire	37,091	35,572	35,572	-
Interfund Transfer- Admin Fee	3,475,034	3,355,904	3,355,904	3,290,910
Interfund Transfer- Ins/Admin	354,874	279,336	279,336	279,565
Excess Fees- Tax Collector	4,504,194	4,742,000	4,742,000	4,200,000
Excess Fees- Clerk of Court	126,829	-	-	6,919
Excess Fees- Property Appraiser	123,859	200,000	200,000	200,000
Excess Fees- Office of the Sheriff	315,873	250,000	250,000	250,000
Fund Balance- Beginning of the Year	-	41,927,385	44,386,988	38,840,085
Total Transfers	**$ 10,605,819**	**$ 52,062,192**	**$ 54,521,795**	**$ 48,373,145**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Less 5% Estimated Receipt	**$ -**	**$ (5,330,351)**	**$ (5,330,351)**	**$ (5,154,729)**
Total General Fund	**$ 126,044,576**	**$ 157,232,769**	**$ 159,084,336**	**$ 146,475,298**
General Fund (0010)				
Expenditures				
Community Services				
Community Services	$ 879,304	$ 6,598,633	$ 6,785,883	$ 5,777,244
Total Community Services	**$ 879,304**	**$ 6,598,633**	**$ 6,785,883**	**$ 5,777,244**
Conservation and Compliance				
Conservation and Compliance	$ 1,870,935	$ 3,203,484	$ 3,203,484	$ 3,080,916
Total Conservation and Compliance	**$ 1,870,935**	**$ 3,203,484**	**$ 3,203,484**	**$ 3,080,916**
County Attorney				
County Attorney	$ 840,537	$ 792,182	$ 792,182	$ 679,819
Total County Attorney	**$ 840,537**	**$ 792,182**	**$ 792,182**	**$ 679,819**
County Manager				
County Manager	$ 2,408,636	$ 1,463,775	$ 1,463,775	$ 3,258,475
Total County Manager	**$ 2,408,636**	**$ 1,463,775**	**$ 1,463,775**	**$ 3,258,475**
Employee Services				
Employee Services	$ 4,940,764	$ 783,779	$ 768,386	$ 750,456
Total Employee Services	**$ 4,940,764**	**$ 783,779**	**$ 768,386**	**$ 750,456**
Facilities Development and Management				
Facilities Development and Management	$ 5,631,169	$ 5,310,283	$ 5,351,598	$ 4,725,814
Total Facilities Development and Management	**$ 5,631,169**	**$ 5,310,283**	**$ 5,351,598**	**$ 4,725,814**
Growth Management				
Growth Management	$ 1,794,842	$ 1,540,324	$ 1,540,324	$ 1,336,892
Total Growth Management	**$ 1,794,842**	**$ 1,540,324**	**$ 1,540,324**	**$ 1,336,892**
Information Technology				
Information Technology	$ 3,254,038	$ 3,012,981	$ 3,013,231	$ 2,531,155
Total Information Technology	**$ 3,254,038**	**$ 3,012,981**	**$ 3,013,231**	**$ 2,531,155**
Legislative				
Board of County Commissioners	$ 509,392	$ 531,462	$ 531,462	$ 680,275
Total Legislative	**$ 509,392**	**$ 531,462**	**$ 531,462**	**$ 680,275**
Public Resources				
Public Resources	$ 1,389,004	$ 1,824,119	$ 2,273,290	$ 1,611,740
Total Public Resources	**$ 1,389,004**	**$ 1,824,119**	**$ 2,273,290**	**$ 1,611,740**
Public Safety				
Public Safety	$ 4,360,643	$ 3,065,875	$ 3,114,691	$ 2,665,365
Total Public Safety	**$ 4,360,643**	**$ 3,065,875**	**$ 3,114,691**	**$ 2,665,365**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Public Works				
Public Works	$ 1,962,586	$ 2,327,529	$ 2,347,954	$ 1,808,634
Total Public Works	**$ 1,962,586**	**$ 2,327,529**	**$ 2,347,954**	**$ 1,808,634**
Clerk of the Circuit Court				
Clerk of the Circuit Court	$ 4,357,473	$ 4,141,525	$ 4,156,918	$ 4,165,191
Total Clerk of the Circuit Court	**$ 4,357,473**	**$ 4,141,525**	**$ 4,156,918**	**$ 4,165,191**
Property Appraiser				
Property Appraiser	$ 2,358,685	$ 2,226,780	$ 2,226,780	$ 2,058,641
Total Property Appraiser	**$ 2,358,685**	**$ 2,226,780**	**$ 2,226,780**	**$ 2,058,641**
Sheriff				
Sheriff's Office	$ 61,950,496	$ 62,567,216	$ 61,783,409	$ 58,130,920
Total Sheriff	**$ 61,950,496**	**$ 62,567,216**	**$ 61,783,409**	**$ 58,130,920**
Supervisor of Elections				
Supervisor of Elections	$ 1,756,694	$ 2,041,507	$ 2,041,507	$ 2,129,958
Total Supervisor of Elections	**$ 1,756,694**	**$ 2,041,507**	**$ 2,041,507**	**$ 2,129,958**
Tax Collector				
Tax Collector	$ 5,031,013	$ 4,703,024	$ 4,703,024	$ 4,197,825
Total Tax Collector	**$ 5,031,013**	**$ 4,703,024**	**$ 4,703,024**	**$ 4,197,825**
Judicial Support				
Judicial Support	$ 2,274,336	$ 2,590,977	$ 2,590,977	$ 2,776,608
Total Judicial Support	**$ 2,274,336**	**$ 2,590,977**	**$ 2,590,977**	**$ 2,776,608**
Non-Departmental				
General Fund Non-Departmental	$ 18,287,633	$ 48,507,314	$ 50,395,461	$ 44,109,370
Total Non-Departmental	**$ 18,287,633**	**$ 48,507,314**	**$ 50,395,461**	**$ 44,109,370**
Total General Fund	**$ 125,858,180**	**$ 157,232,769**	**$ 159,084,336**	**$ 146,475,298**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
County Transportation (1120)				
Revenues				
Taxes				
9th Cent Gas Tax	$ 1,470,187	$ 1,360,000	$ 1,360,000	$ 1,360,000
Local Option Gasoline	5,422,771	5,060,000	5,060,000	5,060,000
Local Alt Fuel Decal User Fee	135	-	-	-
Total Taxes	**$ 6,893,093**	**$ 6,420,000**	**$ 6,420,000**	**$ 6,420,000**
Permits and Fees				
Principal- Special Assessment	$ 71,932	$ 50,000	$ 50,000	$ 30,000
Interest- Special Assessment	21,344	2,000	2,000	4,000
Tax Collector- Special Assessment	(485)	-	-	-
Total Permits and Fees	**$ 92,791**	**$ 52,000**	**$ 52,000**	**$ 34,000**
Intergovernmental Revenues				
Federal Forestry Share	$ 88,827	$ -	$ 86,397	$ -
Constitutional Gas Tax (20%)	605,520	570,000	570,000	570,000
Constitutional Gas Tax (80%)	2,422,081	2,300,000	2,300,000	2,300,000
County Gasoline Tax	1,321,464	1,270,000	1,270,000	1,250,000
State Shared Alt Fuel	-	50	50	50
Other Transportation	10,814	5,500	5,500	4,000
Total Intergovernmental Revenues	**$ 4,448,706**	**$ 4,145,550**	**$ 4,231,947**	**$ 4,124,050**
Charges for Services				
Storm Water Review	$ 7,265	$ 5,500	$ 5,500	$ 5,500
Subdivision Review	33,614	38,000	38,000	29,000
Driveway Permits	27,630	25,000	25,000	14,000
Sale of Maps and Publications	24	10	10	10
Tax Exempt Sale of Maps	16,537	17,000	17,000	16,000
One Time Maintenance	750	1,000	34,600	1,000
Signal Maintenance	311,136	319,013	319,013	375,045
Road Vacation Fees	13,950	8,000	8,000	10,000
Lot Determination	3,465	3,000	3,000	1,600
Total Charges for Services	**$ 414,371**	**$ 416,523**	**$ 450,123**	**$ 452,155**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 59,729	$ 35,000	$ 35,000	$ 20,000
Interest- Tax Collector	4	-	-	-
Other Interest Earnings	(391)	200	200	50
Surplus Furniture/Fixture/Equipment	9,590	60,000	60,000	45,000
Insurance Proc/Loss Furn/Fix/Equipment	1,523	2,000	13,835	1,000
Scrap Sales	3,429	1,000	1,000	3,000
Reimbursements	3,487	300	300	300
Other Miscellaneous Revenues	17,997	2,200	2,200	4,000
Total Miscellaneous Revenues	**$ 95,368**	**$ 100,700**	**$ 112,535**	**$ 73,350**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 3,561,325	$ 5,612,384	$ 5,739,201
Total Transfers	**$ -**	**$ 3,561,325**	**$ 5,612,384**	**$ 5,739,201**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Less 5% Estimated Receipt	**$ -**	**$ (556,739)**	**$ (556,739)**	**$ (555,178)**
Total County Transportation	**$ 11,944,329**	**$ 14,139,359**	**$ 16,322,250**	**$ 16,287,578**

County Transportation (1120)
Expenditures

Road Operations	$ 7,149,727	$ 8,284,544	$ 8,398,496	$ 9,425,573
Engineering Operations	1,359,842	1,758,595	1,758,595	2,151,430
Funding and Production	1,791,639	1,733,092	1,744,927	1,705,461
Intergovernmental Transfers	504	500	500	500
Special Assessments	1,178	500	500	500
Interfund Transfers	570,864	556,739	556,739	555,178
Contingency and Cash CWF	-	1,805,389	3,862,493	2,448,936
Total County Transportation	**$ 10,873,754**	**$ 14,139,359**	**$ 16,322,250**	**$ 16,287,578**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Lake County Ambulance (1220)				
Revenues				
Taxes				
Ad Valorem Taxes- Current	$ 8,079,513	$ 6,566,472	$ 6,566,472	$ 6,005,896
Ad Valorem Taxes- Delinquent	614,223	-	-	-
Total Taxes	**$ 8,693,736**	**$ 6,566,472**	**$ 6,566,472**	**$ 6,005,896**
Miscellaneous Revenues				
Interest Inc Profit on Invest	$ 35,192	$ 25,000	$ 25,000	$ 20,000
Interest- Tax Collector	1,007	1,000	1,000	1,000
Total Miscellaneous Revenues	**$ 36,199**	**$ 26,000**	**$ 26,000**	**$ 21,000**
Transfers				
Excess Fees- Tax Collector	$ 92,146	$ -	$ -	$ -
Excess Fees- Property Appraiser	3,872	-	-	-
Fund Balance- Beginning of Year	-	2,323,734	2,478,028	1,308,165
Total Transfers	**$ 96,018**	**$ 2,323,734**	**$ 2,478,028**	**$ 1,308,165**
Less 5% Estimated Receipt	**$ -**	**$ (329,623)**	**$ (329,623)**	**$ (301,371)**
Total Lake County Ambulance	**$ 8,825,953**	**$ 8,586,583**	**$ 8,740,877**	**$ 7,033,690**

Lake County Ambulance (1220)				
Expenditures				
General Government	$ 245,009	$ 144,930	$ 144,930	$ 111,505
Lake County Ambulance Service	7,294,357	7,014,519	7,036,752	6,026,904
Interfund Transfers	250,000	250,000	250,000	300,000
Intergovernmental Transfers	240,620	223,875	223,875	168,586
Contingency and Cash CWF	-	953,259	1,085,320	426,695
Total Lake County Ambulance	**$ 8,029,986**	**$ 8,586,583**	**$ 8,740,877**	**$ 7,033,690**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
County Library System (1900)				
Revenues				
Intergovernmental Revenues				
LSTA (Library) Grants	$ -	$ -	$ 145,762	$ -
Aid to Libraries	201,958	200,000	177,047	180,000
CSFA 45.020 Public Library Const	200,000	-	-	-
Contributions from Other Agencies	334,444	230,813	230,813	231,367
Total Intergovernmental Revenues	**$ 736,402**	**$ 430,813**	**$ 553,622**	**$ 411,367**
Charges for Services				
Non Resident Library Fees	$ 460	$ 400	$ 400	$ 600
Library Taxable Sales	1,006	935	935	140
Library Non Taxable Sales	-	374	374	-
Total Charges for Services	**$ 1,466**	**$ 1,709**	**$ 1,709**	**$ 740**
Fines and Forfeits				
Library Fines	$ 70,573	$ 63,000	$ 63,000	$ 56,000
Total Fines and Forfeits	**$ 70,573**	**$ 63,000**	**$ 63,000**	**$ 56,000**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 10,730	$ 5,000	$ 5,000	$ 2,000
Donations	5,190	5,000	-	-
Other Miscellaneous Revenues	54,226	46,000	46,000	47,500
Total Miscellaneous Revenues	**$ 70,146**	**$ 56,000**	**$ 51,000**	**$ 49,500**
Transfers				
Interfund Transfer	$ 4,247,155	$ 4,147,155	$ 4,147,155	$ 3,939,798
Fund Balance- Beginning of Year	-	455,189	576,949	423,151
Total Transfers	**$ 4,247,155**	**$ 4,602,344**	**$ 4,724,104**	**$ 4,362,949**
Less 5% Estimated Receipt	**$ -**	**$ (27,576)**	**$ (27,576)**	**$ (25,880)**
Total County Library System	**$ 5,125,742**	**$ 5,126,290**	**$ 5,365,859**	**$ 4,854,676**

County Library System (1900)				
Expenditures				
Library Services	$ 2,451,626	$ 2,355,409	$ 2,350,409	$ 2,266,218
Branch Administration	46,767	51,764	51,764	-
Cagan Crossings Community Library	523,577	584,944	584,944	597,825
Marion Baysinger Memorial Library	276,577	270,576	270,576	269,226
East Lake County Library	271,759	271,866	271,866	263,681
Paisley County Library	209,019	198,071	198,071	190,912
Astor County Library	195,590	186,926	186,926	179,093
Cooper Memorial Library	940,330	656,268	706,268	616,244
Law Library	230,413	178,369	178,369	180,404
LSTA Grant Project 1	-	-	145,762	-
State Aid to Libraries	219,447	289,423	267,375	244,557
Contingency & Cash CWF	-	82,674	153,529	46,516
Total County Library System	**$ 5,365,104**	**$ 5,126,290**	**$ 5,365,859**	**$ 4,854,676**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Library Impact Fee Trust (1070)				
Revenues				
Permits and Fees				
Library Impact Fee- Residential	$ 188,231	$ 130,000	$ 130,000	$ 100,000
Total Permits and Fees	**$ 188,231**	**$ 130,000**	**$ 130,000**	**$ 100,000**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 20,899	$ 12,000	$ 12,000	$ 4,000
Total Miscellaneous Revenues	**$ 20,899**	**$ 12,000**	**$ 12,000**	**$ 4,000**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 1,352,859	$ 1,174,364	$ 1,549,838
Total Transfers	**$ -**	**$ 1,352,859**	**$ 1,174,364**	**$ 1,549,838**
Less 5% Estimated Receipt	**$ -**	**$ (7,100)**	**$ (7,100)**	**$ (5,200)**
Total Library Impact Fee Trust	**$ 209,130**	**$ 1,487,759**	**$ 1,309,264**	**$ 1,648,638**

Library Impact Fee Trust (1070)				
Expenditures				
Library Impact Fee Trust	$ 557,069	$ 557,074	$ 1,309,264	$ 1,103,519
Contingency and Cash CWF	-	930,685	-	545,119
Total Library Impact Fee Trust	**$ 557,069**	**$ 1,487,759**	**$ 1,309,264**	**$ 1,648,638**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Parks Impact Fee Trust- Central District (1081)				
Revenues				
Permits and Fees				
Park Impact Fee- Residential	$ 11,864	$ 7,500	$ 7,500	$ 7,000
Total Permits and Fees	**$ 11,864**	**$ 7,500**	**$ 7,500**	**$ 7,000**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 78	$ 50	$ 50	$ 50
Total Miscellaneous Revenues	**$ 78**	**$ 50**	**$ 50**	**$ 50**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 8,252	$ 6,083	$ 1,595
Total Transfers	**$ -**	**$ 8,252**	**$ 6,083**	**$ 1,595**
Less 5% Estimated Receipt	**$ -**	**$ (378)**	**$ (378)**	**$ (353)**
Total Parks Impact Fee Trust- Central District	**$ 11,942**	**$ 15,424**	**$ 13,255**	**$ 8,292**

Parks Impact Fee Trust-Central District (1081)				
Expenditures				
Parks Impact Fee- Central	$ 9,121	$ 10,746	$ 13,255	$ 7,070
Contingency & Cash CWF	-	4,678	-	1,222
Total Parks Impact Fee Trust- Central District	**$ 9,121**	**$ 15,424**	**$ 13,255**	**$ 8,292**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Parks Impact Fee Trust- North District (1082)				
Revenues				
Permits and Fees				
Park Impact Fee- Residential	$ 19,471	$ 8,000	$ 8,000	$ 12,000
Total Permits and Fees	**$ 19,471**	**$ 8,000**	**$ 8,000**	**$ 12,000**
Miscellaneous Revenue				
Interest Incl Profit on Invest	$ 1,066	$ 1,000	$ 1,000	$ 100
Total Miscellaneous Revenue	**$ 1,066**	**$ 1,000**	**$ 1,000**	**$ 100**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 1,415	$ 13,147	$ 4,773
Total Transfers	**$ -**	**$ 1,415**	**$ 13,147**	**$ 4,773**
Less 5% Estimated Receipt	**$ -**	**$ (450)**	**$ (450)**	**$ (605)**
Total Parks Impact Fee Trust-North District	**$ 20,537**	**$ 9,965**	**$ 21,697**	**$ 16,268**

Parks Impact Fee Trust-North District (1082)				
Expenditures				
Parks Impact Fee- North	$ 76,842	$ 8,550	$ 21,697	$ 15,046
Contingency & Cash CWF	-	1,415	-	1,222
Total Parks Impact Fee Trust-North District	**$ 76,842**	**$ 9,965**	**$ 21,697**	**$ 16,268**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Parks Impact Fee Trust- South District (1083)				
Revenues				
Permits and Fees				
Park Impact Fee- Residential	$ 87,390	$ 20,000	$ 20,000	$ 45,000
Total Permits and Fees	**$ 87,390**	**$ 20,000**	**$ 20,000**	**$ 45,000**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 8,760	$ 5,000	$ 5,000	$ 2,500
Total Miscellaneous Revenues	**$ 8,760**	**$ 5,000**	**$ 5,000**	**$ 2,500**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 630,722	$ 644,847	$ 404,287
Total Transfers	**$ -**	**$ 630,722**	**$ 644,847**	**$ 404,287**
Less 5% Estimated Receipt	**$ -**	**$ (1,250)**	**$ (1,250)**	**$ (2,375)**
Total Parks Impact Fee Trust- South District	**$ 96,150**	**$ 654,472**	**$ 668,597**	**$ 449,412**

Parks Impact Fee Trust-South District (1083)				
Expenditures				
Parks Impact Fee- South	$ 58,448	$ 651,192	$ 668,597	$ 371,217
Contingency & Cash CWF	-	3,280	-	78,195
Total Parks Impact Fee Trust-South District	**$ 58,448**	**$ 654,472**	**$ 668,597**	**$ 449,412**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Christopher C. Ford Commerce Park (1140)				
Revenues				
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 11,904	$ -	$ -	$ -
Total Miscellaneous Revenues	**$ 11,904**	**$ -**	**$ -**	**$ -**
Transfers				
Interfund Transfer	$ 250,000	$ -	$ -	$ -
Total Transfers	**$ 250,000**	**$ -**	**$ -**	**$ -**
Less 5% Estimated Receipt	**$ -**	**$ -**	**$ -**	**$ -**
Total Christopher C. Ford Commerce Park	**$ 261,904**	**$ -**	**$ -**	**$ -**

Christopher C. Ford Commerce Park (1140)				
Expenditures				
Capital Improvements	$ 65,674	$ -	$ -	$ -
Interfund Transfers	1,216,264	-	-	-
Total Christopher C. Ford Commerce Park	**$ 1,281,938**	**$ -**	**$ -**	**$ -**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Road Impact Fees- District 1 (1151)				
Revenues				
Permits and Fees				
Road Impact Fee- Residential	$ 16,292	$ -	$ -	$ 50,091
Total Permits and Fees	**$ 16,292**	**$ -**	**$ -**	**$ 50,091**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 26,469	$ 1,000	$ 1,000	$ 200
Total Miscellaneous Revenues	**$ 26,469**	**$ 1,000**	**$ 1,000**	**$ 200**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 1,844,759	$ 1,864,869	$ 539,332
Total Transfers	**$ -**	**$ 1,844,759**	**$ 1,864,869**	**$ 539,332**
Less 5% Estimated Receipt	**$ -**	**$ (50)**	**$ (50)**	**$ (10)**
Total Road Impact Fees-District 1	**$ 42,761**	**$ 1,845,709**	**$ 1,865,819**	**$ 589,613**

Road Impact Fees- District 1 (1151)				
Expenditures				
Road Impact District 1	$ 57,972	$ 1,845,000	$ 1,865,819	$ 225,941
Contingency & Cash CWF	-	709	-	363,672
Total Road Impact Fees- District 1	**$ 57,972**	**$ 1,845,709**	**$ 1,865,819**	**$ 589,613**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Road Impact Fees- District 2 (1152)				
Revenues				
Permits and Fees				
Road Impact Fee- Residential	$ 246,500	$ -	$ -	$ 913,754
Road Impact Fee- Commercial	17,859	-	-	-
Total Permits and Fees	**$ 264,359**	**$ -**	**$ -**	**$ 913,754**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 115,576	$ 60,000	$ 60,000	$ 25,000
Total Miscellaneous Revenues	**$ 115,576**	**$ 60,000**	**$ 60,000**	**$ 25,000**
Transfers				
Interfund Transfer	$ 376,219	**$ -**	**$ -**	**$ -**
Fund Balance- Beginning of Year	-	6,618,148	6,976,626	6,089,049
Total Transfers	**$ 376,219**	**$ 6,618,148**	**$ 6,976,626**	**$ 6,089,049**
Less 5% Estimated Receipt	**$ -**	**$ (3,000)**	**$ (3,000)**	**$ (1,250)**
Total Road Impact Fees-District 1	**$ 756,154**	**$ 6,675,148**	**$ 7,033,626**	**$ 7,026,553**

Road Impact Fees- District 2 (1152)				
Expenditures				
Road Impact District 2	$ 3,126,165	$ 6,608,287	$ 7,033,626	$ 6,600,335
Contingency & Cash CWF	-	66,861	-	426,218
Total Road Impact Fees- District 2	**$ 3,126,165**	**$ 6,675,148**	**$ 7,033,626**	**$ 7,026,553**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Road Impact Fees- District 3 (1153)				
Revenues				
Permits and Fees				
Road Impact Fee- Residential	$ 40,578	$ -	$ -	$ 649,862
Road Impact Fee- Commercial	156,916	-	-	-
Total Permits and Fees	**$ 197,494**	**$ -**	**$ -**	**$ 649,862**
Intergovernmental Revenues				
Transp Regional Incentive Program	$ 138,798	$ -	$ -	$ -
Total Intergovernmental Revenues	**$ 138,798**	**$ -**	**$ -**	**$ -**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 117,783	$ 60,000	$ 60,000	$ 12,000
Total Miscellaneous Revenues	**$ 117,783**	**$ 60,000**	**$ 60,000**	**$ 12,000**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 7,640,367	$ 7,318,523	$ 4,245,427
Total Transfers	**$ -**	**$ 7,640,367**	**$ 7,318,523**	**$ 4,245,427**
Less 5% Estimated Receipt	**$ -**	**$ (3,000)**	**$ (3,000)**	**$ (600)**
Total Road Impact Fees-District 3	**$ 454,075**	**$ 7,697,367**	**$ 7,375,523**	**$ 4,906,689**

Road Impact Fees- District 3 (1153)				
Expenditures				
Road Impact District 3	$ 2,503,355	$ 7,175,085	$ 7,375,523	$ 4,744,000
Contingency & Cash CWF	-	522,282	-	162,689
Total Road Impact Fees- District 3	**$ 2,503,355**	**$ 7,697,367**	**$ 7,375,523**	**$ 4,906,689**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Road Impact Fees- District 4 (1154)				
Revenues				
Permits and Fees				
Road Impact Fee- Residential	$ 26,687	$ -	$ -	$ 288,156
Road Impact Fee- Commercial	21,583	-	-	-
Total Permits and Fees	**$ 48,270**	**$ -**	**$ -**	**$ 288,156**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 9,773	$ 1,000	$ 1,000	$ -
Total Miscellaneous Revenues	**$ 9,773**	**$ 1,000**	**$ 1,000**	**$ -**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 628,369	$ 587,587	$ 529,516
Total Transfers	**$ -**	**$ 628,369**	**$ 587,587**	**$ 529,516**
Less 5% Estimated Receipt	**$ -**	**$ (50)**	**$ (50)**	**$ -**
Total Road Impact Fees-District 4	**$ 58,043**	**$ 629,319**	**$ 588,537**	**$ 817,672**

Road Impact Fees- District 4 (1154)				
Expenditures				
Road Impact District 4	$ 318,076	$ 542,000	$ 588,537	$ 817,156
Contingency & Cash CWF	-	87,319	-	516
Total Road Impact Fees- District 4	**$ 318,076**	**$ 629,319**	**$ 588,537**	**$ 817,672**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Road Impact Fees- District 5 (1155)				
Revenues				
Permits and Fees				
Road Impact Fee- Residential	$ 518,127	$ -	$ -	$ 2,699,654
Road Impact Fee- Commercial	173,573	-	-	-
Total Permits and Fees	**$ 691,700**	**$ -**	**$ -**	**$ 2,699,654**
Intergovernmental Revenues				
Joint Partnership Agreement	$ 1,582,809	$ -	$ -	$ -
Total Intergovernmental Revenues	**$ 1,582,809**	**$ -**	**$ -**	**$ -**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 45,100	$ 1,500	$ 1,500	$ -
Other Miscellaneous Revenue	31,511	-	-	-
Total Miscellaneous Revenues	**$ 76,611**	**$ 1,500**	**$ 1,500**	**$ -**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 3,277,333	$ 3,381,839	$ 1,414,118
Total Transfers	**$ -**	**$ 3,277,333**	**$ 3,381,839**	**$ 1,414,118**
Less 5% Estimated Receipt	**$ -**	**$ (75)**	**$ (75)**	**$ -**
Total Road Impact Fees-District 5	**$ 2,351,120**	**$ 3,278,758**	**$ 3,383,264**	**$ 4,113,772**

Road Impact Fees- District 5 (1155)				
Expenditures				
Road Impact District 5	$ 2,679,330	$ 2,830,000	$ 3,383,264	$ 3,949,654
Contingency & Cash CWF	-	448,758	-	164,118
Total Road Impact Fees- District 5	**$ 2,679,330**	**$ 3,278,758**	**$ 3,383,264**	**$ 4,113,772**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Road Impact Fees- District 6 (1156)				
Revenues				
Permits and Fees				
Road Impact Fee- Residential	$ 48,926	$ -	$ -	$ 124,810
Total Permits and Fees	**$ 48,926**	**$ -**	**$ -**	**$ 124,810**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 86,635	$ 35,000	$ 35,000	$ 15,000
Total Miscellaneous Revenues	**$ 86,635**	**$ 35,000**	**$ 35,000**	**$ 15,000**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 4,448,701	$ 5,282,938	$ 4,907,915
Total Transfers	**$ -**	**$ 4,448,701**	**$ 5,282,938**	**$ 4,907,915**
Less 5% Estimated Receipt	**$ -**	**$ (1,750)**	**$ (1,750)**	**$ (750)**
Total Road Impact Fees-District 6	**$ 135,561**	**$ 4,481,951**	**$ 5,316,188**	**$ 5,046,975**

Road Impact Fees- District 6 (1156)				
Expenditures				
Road Impact District 6	$ 1,399,619	$ 4,181,597	$ 5,316,188	$ 4,992,000
Contingency & Cash CWF	-	300,354	-	54,975
Total Road Impact Fees- District 6	**$ 1,399,619**	**$ 4,481,951**	**$ 5,316,188**	**$ 5,046,975**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Fish Conservation (1190)				
Revenues				
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 1,451	$ 800	$ 800	$ 500
Fishing Licenses	12,478	10,500	10,500	6,000
Total Miscellaneous Revenues	**$ 13,929**	**$ 11,300**	**$ 11,300**	**$ 6,500**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 107,020	$ 109,909	$ 115,844
Total Transfers	**$ -**	**$ 107,020**	**$ 109,909**	**$ 115,844**
Less 5% Estimated Receipt	**$ -**	**$ (565)**	**$ (565)**	**$ (325)**
Total Fish Conservation	**$ 13,929**	**$ 117,755**	**$ 120,644**	**$ 122,019**

Fish Conservation (1190)				
Expenditures				
Fish Conservation	$ -	$ 104,823	$ 104,823	$ 113,712
Interfund Transfers	537	565	565	325
Contingency & Cash CWF	-	12,367	15,256	7,982
Total Fish Conservation	**$ 537**	**$ 117,755**	**$ 120,644**	**$ 122,019**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
MSTU- Stormwater Management (1230)				
Revenues				
Taxes				
Ad Valorem Taxes- Current	$ 972,233	$ 564,131	$ 564,131	$ 506,142
Ad Valorem Taxes- Delinquent	72,013	-	-	-
Total Taxes	**$ 1,044,246**	**$ 564,131**	**$ 564,131**	**$ 506,142**
Intergovernmental Revenues				
St Surface Water Restoration and WW Project	$ 406,910	$ -	$ -	$ -
Contributions from other Agencies	223,775	130,000	130,000	130,000
Total Intergovernmental Revenues	**$ 630,685**	**$ 130,000**	**$ 130,000**	**$ 130,000**
Charges for Services				
Other Transportation Fees	$ 46,570	$ 5,000	$ 5,000	$ 7,500
Flood Determinations	11,370	5,000	5,000	5,000
Total Charges for Services	**$ 57,940**	**$ 10,000**	**$ 10,000**	**$ 12,500**
Miscellaneous Revenues				
Interest Incl Profit from Invest	$ 104,115	$ 55,000	$ 55,000	$ 25,000
Interest- Tax Collector	121	100	100	100
Total Miscellaneous Revenues	**$ 104,236**	**$ 55,100**	**$ 55,100**	**$ 25,100**
Transfers				
Excess Fees- Tax Collector	$ 17,080	$ 900	$ 900	$ 900
Excess Fees- Property Appraiser	458	100	100	100
Fund Balance- Beginning of Year	-	7,194,409	6,808,840	5,231,566
Total Transfers	**$ 17,538**	**$ 7,195,409**	**$ 6,809,840**	**$ 5,232,566**
Less 5% Estimated Receipt	**$ -**	**$ (38,012)**	**$ (38,012)**	**$ (27,237)**
Total MSTU- Stormwater Management	**$ 1,854,645**	**$ 7,916,628**	**$ 7,531,059**	**$ 5,879,071**

MSTU- Stormwater Management (1230)				
Expenditures				
Stormwater Management	$ 3,598,739	$ 4,556,624	$ 4,850,765	$ 4,429,203
Intergovernmental Transfers	28,434	19,146	19,146	16,157
Interfund Transfers	58,528	38,012	38,012	27,237
Contingency and Cash CWF	-	3,302,846	2,623,136	1,406,474
Total MSTU- Stormwater Management	**$ 3,685,700**	**$ 7,916,628**	**$ 7,531,059**	**$ 5,879,071**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
MSTU- Parks Service (1231)				
Revenues				
Taxes				
Ad Valorem Taxes- Current	$ 2,662,008	$ 3,970,684	$ 3,970,684	$ 3,625,632
Ad Valorem Taxes- Delinquent	203,800	-	-	-
Total Taxes	**$ 2,865,808**	**$ 3,970,684**	**$ 3,970,684**	**$ 3,625,632**
Intergovernmental Revenues				
Partners Fish and Wildlife 15.631	$ 30,227	$ -	$ -	$ -
Total Intergovernmental Revenues	**$ 30,227**	**$ -**	**$ -**	**$ -**
Charges for Services				
Recreation Fees- Taxable	$ 24,398	$ 25,500	$ 25,500	$ 30,000
Recreation Fees- No Tax	38	-	-	-
Total Charges for Services	**$ 24,436**	**$ 25,500**	**$ 25,500**	**$ 30,000**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 12,533	$ 10,000	$ 10,000	$ 6,000
Interest- Tax Collector	341	-	-	-
Concessions and Rent	29,907	36,000	36,000	33,644
Advertising Fees	675	5,000	5,000	2,500
Other Contributions	850	-	-	-
Total Miscellaneous Revenues	**$ 44,306**	**$ 51,000**	**$ 51,000**	**$ 42,144**
Transfers				
Excess Fees- Tax Collector	$ 48,341	$ -	$ -	$ -
Excess Fees- Property Appraiser	1,297	-	-	-
Fund Balance-Beginning of Year	-	297,961	280,392	857,060
Total Transfers	**$ 49,638**	**$ 297,961**	**$ 280,392**	**$ 857,060**
Less 5% Estimated Receipt	**$ -**	**$ (202,359)**	**$ (202,359)**	**$ (184,889)**
Total MSTU- Parks Service	**$ 3,014,415**	**$ 4,142,786**	**$ 4,125,217**	**$ 4,369,947**

MSTU- Parks Service (1231)				
Expenditures				
Parks Services Unincorporated	$ 2,835,594	$ 3,181,276	$ 3,227,177	$ 3,571,074
Intergovernmental Transfers	80,475	120,918	120,918	108,769
Interfund Transfers	151,182	202,359	202,359	184,889
Contingency and Cash CWF	-	638,233	574,763	505,215
Total MSTU- Parks Service	**$ 3,067,251**	**$ 4,142,786**	**$ 4,125,217**	**$ 4,369,947**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
MSTU- Roads Service (1232)				
Revenues				
Taxes				
Ad Valorem Taxes- Current	$ 953,868	$ -	$ -	$ -
Ad Valorem Taxes- Delinquent	72,384	-	-	-
Total Taxes	**$ 1,026,252**	**$ -**	**$ -**	**$ -**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 28,705	$ 500	$ 500	$ 4
Interest- Tax Collector	121	-	-	-
Total Miscellaneous Revenues	**$ 28,826**	**$ 500**	**$ 500**	**$ 4**
Transfers				
Excess Fees- Tax Collector	$ 17,171	$ -	$ -	$ -
Excess Fees- Property Appraiser	461	-	-	-
Fund Balance-Beginning of Year	-	1,370,916	1,170,854	963,044
Total Transfers	**$ 17,632**	**$ 1,370,916**	**$ 1,170,854**	**$ 963,044**
Less 5% Estimated Receipt	**$ -**	**$ (25)**	**$ (25)**	**$ -**
Total MSTU- Roads Service	**$ 1,072,710**	**$ 1,371,391**	**$ 1,171,329**	**$ 963,048**

MSTU- Roads Service (1232)				
Expenditures				
Roads Services	$ 1,830,794	$ 660,430	$ 1,171,289	$ 1,531
Intergovernmental Transfers	28,585	15	15	-
Interfund Transfers	53,223	25	25	-
Contingency and Cash CWF	-	710,921	-	961,517
Total MSTU- Roads Service	**$ 1,912,602**	**$ 1,371,391**	**$ 1,171,329**	**$ 963,048**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Emergency 911 (1240)				
Revenues				
Charges for Services				
Emergency Service Fee	$ 1,531,111	$ 1,510,093	$ 1,510,093	$ 1,347,599
Total Charges for Services	**$ 1,531,111**	**$ 1,510,093**	**$ 1,510,093**	**$ 1,347,599**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 73,436	$ 50,000	$ 50,000	$ 30,000
Total Miscellaneous Revenues	**$ 73,436**	**$ 50,000**	**$ 50,000**	**$ 30,000**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 4,125,166	$ 5,146,761	$ 1,943,922
Total Transfers	**$ -**	**$ 4,125,166**	**$ 5,146,761**	**$ 1,943,922**
Less 5% Estimated Receipt	**$ -**	**$ (78,005)**	**$ (78,005)**	**$ (68,880)**
Total Emergency 911	**$ 1,604,547**	**$ 5,607,254**	**$ 6,628,849**	**$ 3,252,641**

Emergency 911 (1240)				
Expenditures				
Emergency 911	$ 1,928,474	$ 2,227,098	$ 2,703,504	$ 1,813,431
Wireless-E 911 Service	21,895	-	1,126,187	-
Interfund Transfers	105,000	1,000,000	1,000,000	1,000,000
Contingency & Cash CWF	-	2,380,156	1,799,158	439,210
Total Emergency 911	**$ 2,055,369**	**$ 5,607,254**	**$ 6,628,849**	**$ 3,252,641**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Resort/Development Tax (1250)				
Revenues				
Taxes				
Local Option Resort Tax	$ 1,882,790	$ 2,000,000	$ 2,000,000	$ 1,900,000
Total Taxes	**$ 1,882,790**	**$ 2,000,000**	**$ 2,000,000**	**$ 1,900,000**
Charges for Services				
Sale of Maps & Publications	$ 79	$ 250	$ 250	$ 250
Tax Exempt Sale of Maps	1,400	1,200	1,200	1,200
Total Charges for Services	**$ 1,479**	**$ 1,450**	**$ 1,450**	**$ 1,450**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 28,070	$ 10,000	$ 10,000	$ 10,000
Total Miscellaneous Revenues	**$ 28,070**	**$ 10,000**	**$ 10,000**	**$ 10,000**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 1,738,167	$ 2,414,080	$ 2,432,771
Total Transfers	**$ -**	**$ 1,738,167**	**$ 2,414,080**	**$ 2,432,771**
Less 5% Estimated Receipt	**$ -**	**$ (100,573)**	**$ (100,573)**	**$ (95,573)**
Total Resort/Development Tax	**$ 1,912,339**	**$ 3,649,044**	**$ 4,324,957**	**$ 4,248,648**

Resort/Development Tax (1250)				
Expenditures				
Tourism	$ 1,012,681	$ 1,619,364	$ 1,619,364	$ 1,420,479
Interfund Transfers	360,257	350,573	350,573	345,573
Contingency & Cash CWF	-	1,679,107	2,355,020	2,482,596
Total Resort/Development Tax	**$ 1,372,938**	**$ 3,649,044**	**$ 4,324,957**	**$ 4,248,648**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Greater Hills MSBU (1290)				
Revenues				
Permits and Fees				
Service Assessments	$ 236,617	$ 246,008	$ 246,008	$ 247,008
Total Permits and Fees	**$ 236,617**	**$ 246,008**	**$ 246,008**	**$ 247,008**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 1,410	$ 2,000	$ 2,000	$ 1,000
Interest- Tax Collector	15	-	-	-
Total Miscellaneous Revenues	**$ 1,425**	**$ 2,000**	**$ 2,000**	**$ 1,000**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 71,543	$ 74,266	$ 59,007
Total Transfers	**$ -**	**$ 71,543**	**$ 74,266**	**$ 59,007**
Less 5% Estimated Receipt	**$ -**	**$ (12,400)**	**$ (12,400)**	**$ (12,400)**
Total Greater Hills MSBU	**$ 238,042**	**$ 307,151**	**$ 309,874**	**$ 294,615**

Greater Hills (MSBU) 1290				
Expenditures				
Greater Hills MSBU	$ 208,167	$ 208,327	$ 225,327	$ 208,199
Intergovernmental Transfers	4,732	7,440	7,440	7,568
Interfund Transfers	19,840	19,840	19,840	19,840
Contingency and Cash CWF	-	71,544	57,267	59,008
Total Greater Hills MSBU	**$ 232,739**	**$ 307,151**	**$ 309,874**	**$ 294,615**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Law Enforcement Trust (1330)				
Revenues				
Fines and Forfeits				
Sale of Contraband Property	$ 131,450	$ -	$ -	$ -
Total Fines and Forfeits	**$ 131,450**	**$ -**	**$ -**	**$ -**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 3,333	$ 2,500	$ 2,500	$ 1,250
Total Miscellaneous Revenues	**$ 3,333**	**$ 2,500**	**$ 2,500**	**$ 1,250**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 208,014	$ 235,137	$ 241,537
Total Transfers	**$ -**	**$ 208,014**	**$ 235,137**	**$ 241,537**
Less 5% Estimated Receipt	**$ -**	**$ (125)**	**$ (125)**	**$ (63)**
Total Law Enforcement Trust	**$ 134,783**	**$ 210,389**	**$ 237,512**	**$ 242,724**

Law Enforcement Trust (1330)				
Expenditures				
County Sheriff- Law Enforcement	$ 155,161	$ 210,389	$ 237,512	$ 242,724
Total Law Enforcement Trust	**$ 155,161**	**$ 210,389**	**$ 237,512**	**$ 242,724**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Greater Groves MSBU (1370)				
Revenues				
Permits and Fees				
Service Assessments	$ 197,408	$ 213,476	$ 213,476	$ 213,381
Total Permits and Fees	**$ 197,408**	**$ 213,476**	**$ 213,476**	**$ 213,381**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 1,099	$ 1,000	$ 1,000	$ 500
Interest- Tax Collector	20	-	-	-
Total Miscellaneous Revenues	**$ 1,119**	**$ 1,000**	**$ 1,000**	**$ 500**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 59,661	$ 63,736	$ 50,590
Total Transfers	**$ -**	**$ 59,661**	**$ 63,736**	**$ 50,590**
Less 5% Estimated Receipt	**$ -**	**$ (10,724)**	**$ (10,724)**	**$ (10,694)**
Total Greater Groves MSBU	**$ 198,527**	**$ 263,413**	**$ 267,488**	**$ 253,777**

Greater Groves MSBU (1370)				
Expenditures				
Greater Groves MSBU	$ 171,985	$ 180,160	$ 195,160	$ 179,548
Intergovernmental Transfers	3,948	6,435	6,435	6,529
Interfund Transfers	16,395	17,158	17,158	17,110
Contingencies & Cash CWF	-	59,660	48,735	50,590
Total Greater Groves MSBU	**$ 192,328**	**$ 263,413**	**$ 267,488**	**$ 253,777**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
County Sales Tax (1410)				
Revenues				
Taxes				
Infrastructure Surtax- Renewal	$ 9,973,395	$ 10,000,000	$ 10,000,000	$ 10,000,000
Total Taxes	**$ 9,973,395**	**$ 10,000,000**	**$ 10,000,000**	**$ 10,000,000**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 3,084	$ 5,000	$ 5,000	$ -
Total Miscellaneous Revenues	**$ 3,084**	**$ 5,000**	**$ 5,000**	**$ -**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 371,080	$ 471,730	$ 495,250
Total Transfers	**$ -**	**$ 371,080**	**$ 471,730**	**$ 495,250**
Less 5% Estimated Receipt	**$ -**	**$ (500,250)**	**$ (500,250)**	**$ (500,000)**
Total County Sales Tax	**$ 9,976,479**	**$ 9,875,830**	**$ 9,976,480**	**$ 9,995,250**

County Sales Tax (1410)				
Expenditures				
Interfund Transfers	$ 10,973,953	$ 9,875,830	$ 9,976,480	$ 9,995,250
Total County Sales Tax	**$ 10,973,953**	**$ 9,875,830**	**$ 9,976,480**	**$ 9,995,250**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Village Green Street Lighting (1430)				
Revenues				
Permits and Fees				
Service Assessments	$ 13,223	$ 13,662	$ 13,662	$ 13,662
Total Permits and Fees	**$ 13,223**	**$ 13,662**	**$ 13,662**	**$ 13,662**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 185	$ 100	$ 100	$ 100
Interest- Tax Collector	1	-	-	-
Total Miscellaneous Revenues	**$ 186**	**$ 100**	**$ 100**	**$ 100**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 9,139	$ 10,939	$ 11,242
Total Transfers	**$ -**	**$ 9,139**	**$ 10,939**	**$ 11,242**
Less 5% Estimated Receipt	**$ -**	**$ (688)**	**$ (688)**	**$ (688)**
Total Village Green Street Lighting	**$ 13,409**	**$ 22,213**	**$ 24,013**	**$ 24,316**

Village Green Street Lighting (1430)				
Expenditures				
Village Green Street Lighting	$ 10,140	$ 11,560	$ 11,560	$ 11,560
Intergovernmental Transfers	264	413	413	413
Interfund Transfers	1,101	1,101	1,101	1,101
Contingency and Cash CWF	-	9,139	10,939	11,242
Total Village Green Street Lighting	**$ 11,506**	**$ 22,213**	**$ 24,013**	**$ 24,316**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Greater Pines Municipal Services (1450)				
Revenues				
Permits and Fees				
Service Assessments	$ 234,582	$ 243,567	$ 243,567	$ 243,565
Total Permits and Fees	**$ 234,582**	**$ 243,567**	**$ 243,567**	**$ 243,565**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 1,325	$ 2,500	$ 2,500	$ 500
Interest- Tax Collector	15	-	-	-
Total Miscellaneous Revenues	**$ 1,339**	**$ 2,500**	**$ 2,500**	**$ 500**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 63,842	$ 67,946	$ 58,693
Total Transfers	**$ -**	**$ 63,842**	**$ 67,946**	**$ 58,693**
Less 5% Estimated Receipt	**$ -**	**$ (12,303)**	**$ (12,303)**	**$ (12,203)**
Total Greater Pines Municipal Services	**$ 235,921**	**$ 297,606**	**$ 301,710**	**$ 290,555**

Greater Pines Municipal Services (1450)				
Expenditures				
Greater Pines Municipal Services	$ 206,536	$ 206,696	$ 216,696	$ 204,887
Intergovernmental Transfers	4,690	7,382	7,382	7,450
Interfund Transfers	19,619	19,685	19,685	19,525
Contingency & Cash CWF	-	63,843	57,947	58,693
Total Greater Pines Municipal Services	**$ 230,845**	**$ 297,606**	**$ 301,710**	**$ 290,555**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Picciola Island Street Lighting (1460)				
Revenues				
Permits and Fees				
Service Assessments	$ 3,968	$ 4,081	$ 4,081	$ 4,080
Total Permits and Fees	**$ 3,968**	**$ 4,081**	**$ 4,081**	**$ 4,080**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 45	$ 10	$ 10	$ 10
Interest- Tax Collector	-	-	-	-
Total Miscellaneous Revenues	**$ 45**	**$ 10**	**$ 10**	**$ 10**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 1,649	$ 2,591	$ 2,791
Total Transfers	**$ -**	**$ 1,649**	**$ 2,591**	**$ 2,791**
Less 5% Estimated Receipt	**$ -**	**$ (205)**	**$ (205)**	**$ (205)**
Total Picciola Island Street Lighting	**$ 4,013**	**$ 5,535**	**$ 6,477**	**$ 6,676**

Picciola Island Street Lighting (1460)				
Expenditures				
Picciola Island Street Lighting	$ 2,619	$ 3,436	$ 3,436	$ 3,436
Intergovernmental Transfers	79	123	123	123
Interfund Transfers	330	329	329	328
Contingency & Cash CWF	-	1,647	2,589	2,789
Total Picciola Island Street Lighting	**$ 3,028**	**$ 5,535**	**$ 6,477**	**$ 6,676**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Valencia Terrace Street Lighting (1470)				
Revenues				
Permits and Fees				
Service Assessments	$ 6,561	$ 6,757	$ 6,757	$ 6,757
Total Permits and Fees	**$ 6,561**	**$ 6,757**	**$ 6,757**	**$ 6,757**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 81	$ 20	$ 20	$ 19
Interest- Tax Collector	1	-	-	-
Total Miscellaneous Revenues	**$ 82**	**$ 20**	**$ 20**	**$ 19**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 3,773	$ 4,873	$ 5,102
Total Transfers	**$ -**	**$ 3,773**	**$ 4,873**	**$ 5,102**
Less 5% Estimated Receipt	**$ -**	**$ (339)**	**$ (339)**	**$ (339)**
Total Valencia Terrace Street Lighting	**$ 6,643**	**$ 10,211**	**$ 11,311**	**$ 11,539**

Valencia Terrace Street Lighting (1470)				
Expenditures				
Valencia Terrace Street Lighting	$ 4,797	$ 5,692	$ 5,692	$ 5,672
Intergovernmental Transfers	131	204	204	224
Interfund Transfers	542	542	542	542
Contingency & Cash CWF	-	3,773	4,873	5,101
Total Valencia Terrace Street Lighting	**$ 5,470**	**$ 10,211**	**$ 11,311**	**$ 11,539**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Environmental Recovery Fund (1500)				
Revenues				
Intergovernmental Revenues				
Other Grants	$ 3,275	$ 1,500	$ 1,500	$ 2,000
Total Intergovernmental Revenues	**$ 3,275**	**$ 1,500**	**$ 1,500**	**$ 2,000**
Fines and Forfeits				
Environmental Recovery	$ 1,000	$ -	$ -	$ -
Total Fines and Forfeits	**$ 1,000**	**$ -**	**$ -**	**$ -**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 1,476	$ 1,000	$ 1,000	$ 600
Donations	1,057	1,000	1,000	400
Total Miscellaneous Revenues	**$ 2,533**	**$ 2,000**	**$ 2,000**	**$ 1,000**
Transfers				
Fund Balance- Beginning	$ -	$ 93,191	$ 100,945	$ 89,369
Total Transfers	**$ -**	**$ 93,191**	**$ 100,945**	**$ 89,369**
Less 5% Estimated Receipt	**$ -**	**$ (175)**	**$ (175)**	**$ (150)**
Total Environmental Recovery Fund	**$ 6,808**	**$ 96,516**	**$ 104,270**	**$ 92,219**

Environmental Recovery Fund (1500)				
Expenditures				
Adopt A Lake	$ 11,726	$ 12,301	$ 12,301	$ 4,053
Home Heating Oil Recovery	204	3,471	3,471	3,263
Interfund Transfers	398	175	175	150
Contingency & Cash CWF	-	80,569	88,323	84,753
Total Environmental Recovery Fund	**$ 12,328**	**$ 96,516**	**$ 104,270**	**$ 92,219**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Lake County Code Enforcement Liens (1510)				
Revenues				
Fines and Forfeits				
Zoning Violation Fines	$ 13,128	$ -	$ -	$ -
Total Fines and Forfeits	**$ 13,128**	**$ -**	**$ -**	**$ -**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 3,140	$ -	$ -	$ -
Total Miscellaneous Revenues	**$ 3,140**	**$ -**	**$ -**	**$ -**
Total Lake County Code Enforcement Liens	**$ 16,268**	**$ -**	**$ -**	**$ -**
Lake County Code Enforcement Liens (1510)				
Expenditures				
Code Enforcement Liens	$ 35,967	$ -	$ -	$ -
Interfund Transfers	326,191	-	-	-
Total Lake County Code Enforcement Liens	**$ 362,159**	**$ -**	**$ -**	**$ -**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Building Services (1520)				
Revenues				
Permits and Fees				
Contractor Licenses	$ 43,576	$ 34,172	$ 34,172	$ 31,935
Building Permits	1,252,325	1,251,541	1,251,541	1,073,841
Total Permits and Fees	**$ 1,295,901**	**$ 1,285,713**	**$ 1,285,713**	**$ 1,105,776**
Charges for Services				
Operating Trust Surcharge Fees	$ 1,030	$ 370	$ 370	$ 370
Construction Inspectors Fees	1,009	315	315	315
Exam and Reciprocity Fees	4,543	3,958	3,958	2,802
Capital Improvement- Develop Fees	9,592	8,214	8,214	8,214
Protective Inspection Fees	50,536	30,456	30,456	29,563
Fire Inspection Fees	3,691	2,081	2,081	1,455
Plans Review (Fire)	650	184	184	221
Misc Admin Service Fees	50,304	31,524	31,524	31,524
Total Charges for Services	**$ 121,355**	**$ 77,102**	**$ 77,102**	**$ 74,464**
Fines and Forfeits				
Citations to Unlicense	$ 16,040	$ 8,096	$ 8,096	$ 6,116
Total Fines and Forfeits	**$ 16,040**	**$ 8,096**	**$ 8,096**	**$ 6,116**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 490	$ 250	$ 250	$ -
Surplus Furn/Fix/Equipment Sales	2,002	-	-	-
Total Miscellaneous Revenues	**$ 2,492**	**$ 250**	**$ 250**	**$ -**
Transfers				
Fund Balance- Beginning	$ -	$ 2,890	$ 96,062	$ 45,411
Total Transfers	**$ -**	**$ 2,890**	**$ 96,062**	**$ 45,411**
Less 5% Estimated Receipt	**$ -**	**$ (68,558)**	**$ (68,558)**	**$ (59,318)**
Total Building Services	**$ 1,435,788**	**$ 1,305,493**	**$ 1,398,665**	**$ 1,172,449**

Building Services (1520)				
Expenditures				
Building Services	$ 1,290,801	$ 1,218,935	$ 1,218,935	$ 1,072,861
Interfund Transfers	80,060	68,558	68,558	59,318
Contingency & Cash CWF	-	18,000	111,172	40,270
Total Building Services	**$ 1,370,861**	**$ 1,305,493**	**$ 1,398,665**	**$ 1,172,449**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
County Fire Rescue (1680)				
Revenues				
Taxes				
Ad Valorem Taxes- Current	$ 3,107,440	$ 3,076,375	$ 3,076,375	$ 2,804,196
Ad Valorem Taxes- Delinquent	227,083	-	-	-
Total Taxes	**$ 3,334,523**	**$ 3,076,375**	**$ 3,076,375**	**$ 2,804,196**
Permits and Fees				
Fire Rescue Non-Ad Val Assmt	$ 16,734,593	$ 17,075,833	$ 17,075,833	$ 16,214,924
Total Permits and Fees	**$ 16,734,593**	**$ 17,075,833**	**$ 17,075,833**	**$ 16,214,924**
Intergovernmental Revenue				
St Homeland Security Grant	$ -	$ 9,000	$ 9,000	$ -
Urban Area Security	75,471	-	-	-
Assistance to Firefighters	454,120	416,100	416,100	360,000
Hazard Mitigation Grant	31,563	-	-	-
Federal Forestry Share Revenue	15,675	-	15,247	-
Firefighters Supplement Comp	39,120	38,640	38,640	32,640
Motor Fuel Tax Rebate (State)	10,035	9,000	9,000	10,000
Total Intergovernmental Revenue	**$ 625,984**	**$ 472,740**	**$ 487,987**	**$ 402,640**
Charges for Services				
Fire Inspection Fees	$ -	$ 150	$ 150	$ -
Total Charges for Services	**$ -**	**$ 150**	**$ 150**	**$ -**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 110,697	$ 60,000	$ 60,000	$ 60,000
Interest- Tax Collector	2,322	2,000	2,000	2,000
Insurance Proc/Loss Furn/Fix Equipment	280,645	-	-	-
Reimbursements	204	25	25	-
Statewide Mutual Aid funds	1,404	-	-	-
Other Miscellaneous Revenues	332	500	500	-
Total Miscellaneous Revenues	**$ 395,604**	**$ 62,525**	**$ 62,525**	**$ 62,000**
Transfers				
Interfund Transfer	$ 250,000	$ 250,000	$ 250,000	$ 477,444
Excess Fees- Tax Collector	55,819	-	-	-
Excess Fees- Property Appraiser	1,498	-	-	-
Fund Balance- Beginning of Year	-	3,161,778	4,730,052	3,757,751
Total Transfers	**$ 307,316**	**$ 3,411,778**	**$ 4,980,052**	**$ 4,235,195**
Less 5% Estimated Receipt	**$ -**	**$ (1,013,126)**	**$ (1,013,126)**	**$ (974,079)**
Total County Fire Rescue	**$ 21,398,020**	**$ 23,086,275**	**$ 24,669,796**	**$ 22,744,876**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
County Fire Rescue (1680)				
Expenditures				
Fire Rescue	$ 18,114,628	$ 19,767,595	$ 20,323,497	$ 18,486,601
Intergovernmental Transfers	420,612	478,000	478,000	412,647
Grant Programs	75,471	9,000	9,000	-
Interfund Transfers	1,097,311	1,048,698	1,048,698	1,007,828
Contingency & Cash CWF	-	1,782,982	2,810,601	2,837,800
Total County Fire Rescue	**$ 19,708,022**	**$ 23,086,275**	**$ 24,669,796**	**$ 22,744,876**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Fire Services Impact Fee Trust (1690)				
Revenues				
Permits and Fees				
Fire Impact Fee- Residential	$ 186,158	$ 75,000	$ 75,000	$ 75,000
Fire Impact Fee- Commercial	127,694	75,000	75,000	75,000
Total Permits and Fees	**$ 313,851**	**$ 150,000**	**$ 150,000**	**$ 150,000**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 35,808	$ 20,000	$ 20,000	$ 15,000
Total Miscellaneous Revenues	**$ 35,808**	**$ 20,000**	**$ 20,000**	**$ 15,000**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 1,960,025	$ 1,962,774	$ 2,142,264
Total Transfers	**$ -**	**$ 1,960,025**	**$ 1,962,774**	**$ 2,142,264**
Less 5% Estimated Receipt	**$ -**	**$ (8,500)**	**$ (8,500)**	**$ (8,250)**
Total Fire Services Impact Fee Trust	**$ 349,659**	**$ 2,121,525**	**$ 2,124,274**	**$ 2,299,014**

Fire Services Impact Fee Trust (1690)				
Expenditures				
Fire Impact Fee	$ 1,949,069	$ -	$ 182,604	$ 452,604
Contingency & Cash CWF	-	2,121,525	1,941,670	1,846,410
Total Fire Services Impact Fee Trust	**$ 1,949,069**	**$ 2,121,525**	**$ 2,124,274**	**$ 2,299,014**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Employees Benefit (1800)				
Revenues				
Miscellaneous Revenues				
Interest Incl Profit on Interest	$ 13	$ 10	$ 10	$ 5
Concessions on Rent	241	300	300	300
Total Miscellaneous Revenues	**$ 253**	**$ 310**	**$ 310**	**$ 305**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 1,033	$ 1,052	$ 305
Total Transfers	**$ -**	**$ 1,033**	**$ 1,052**	**$ 305**
Less 5% Estimated Receipt	**$ -**	**$ (16)**	**$ (16)**	**$ (15)**
Total Employees Benefit	**$ 253**	**$ 1,327**	**$ 1,346**	**$ 595**

Employees Benefit (1800)				
Expenditures				
Board Operations	$ -	$ -	$ 1,052	$ -
Contingency & Cash CWF	-	1,327	294	595
Total Employees Benefit	**$ -**	**$ 1,327**	**$ 1,346**	**$ 595**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Animal Shelter Sterilization Trust (1850)				
Revenues				
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 3,286	$ 2,000	$ 2,000	$ 1,400
Animal Shelter Donations	59,780	45,000	45,000	45,000
Impoundment/Sale- Lives	12,260	25,000	25,000	35,000
Total Miscellaneous Revenues	**$ 75,326**	**$ 72,000**	**$ 72,000**	**$ 81,400**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 192,530	$ 228,867	$ 246,755
Total Transfers	**$ -**	**$ 192,530**	**$ 228,867**	**$ 246,755**
Less 5% Estimated Receipt	**$ -**	**$ (3,600)**	**$ (3,600)**	**$ (4,070)**
Total Animal Shelter Sterilization Trust	**$ 75,326**	**$ 260,930**	**$ 297,267**	**$ 324,085**

Animal Shelter Sterilization Trust (1850)				
Expenditures				
Animal Shelter	$ 60,489	$ 93,500	$ 93,500	$ 80,000
Contingency & Cash CWF	-	167,430	203,767	244,085
Total Animal Shelter Sterilization Trust	**$ 60,489**	**$ 260,930**	**$ 297,267**	**$ 324,085**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Community Development Block Grant (1200)				
Revenues				
Intergovernmental Revenues				
Community Development Block Grant	$ 3,344,565	$ 2,359,492	$ 6,496,993	$ 5,718,955
Total Intergovernmental Revenues	**$ 3,344,565**	**$ 2,359,492**	**$ 6,496,993**	**$ 5,718,955**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 158,031	$ -	$ 539,754
Total Transfers	**$ -**	**$ 158,031**	**$ -**	**$ 539,754**
Total Community Development Block Grant	**$ 3,344,565**	**$ 2,517,523**	**$ 6,496,993**	**$ 6,258,709**

Community Development Block Grant (1200)				
Expenditures				
Community Dev Block Grant Administration	$ 92,644	$ 223,552	$ 223,552	$ 179,354
Community Dev Block Grant Public Services	142,316	148,666	148,666	124,950
Community Dev Block Grant Capital Projects	-	189,592	189,592	189,592
Community Dev Block Grant Urban Co Partners	281,537	368,671	564,271	230,000
CEA Programs	200,370	-	-	-
Community Dev Block Grant Housing Rehab	46,581	110,010	110,010	40,000
Neighborhood Stabilization	2,486,154	58,907	569,535	4,435
Neighborhood Stabilization	-	-	3,199,585	3,199,585
Community Projects	-	1,113,939	1,332,875	1,607,962
Community Dev Block Grant- R	104,176	146,155	158,907	143,077
Contingency and Cash CWF	-	158,031	-	539,754
Total Community Development Block Grant	**$ 3,353,779**	**$ 2,517,523**	**$ 6,496,993**	**$ 6,258,709**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Public Transportation (1210)				
Revenues				
Intergovernmental Revenues				
5310 Cap Assistance Prg 20.513	$ 267,543	$ 240,300	$ 240,300	$ 205,200
FDOT-5311 Operating	1,518,483	469,705	472,646	472,646
Ded Transit Formula Grant	2,284,511	2,935,947	3,323,353	3,227,636
Public Transit Block Grant	357,443	623,378	654,354	637,743
Public Transit Service	63,813	-	-	-
FDOT-TD Trips	491,712	499,909	499,909	532,156
Motor Fuel Tax Rebate (State)	31,828	30,000	30,000	40,000
Total Intergovernmental Revenues	**$ 5,015,333**	**$ 4,799,239**	**$ 5,220,562**	**$ 5,115,381**
Charges for Services				
Other Transportation Fees	$ 238,347	$ 222,000	$ 222,000	$ 237,000
Medicaid Non-Emergency Transport	974,724	974,724	974,724	974,724
Mid-Fla Community	186,998	175,000	175,000	160,000
McCoy Care Inc	(627)	-	-	-
Medicaid Waiver Service Agreement	178,570	175,000	175,000	136,000
Total Charges for Services	**$ 1,578,012**	**$ 1,546,724**	**$ 1,546,724**	**$ 1,507,724**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 1,205	$ 3,500	$ 3,500	$ 1,200
Advertising Fees	1,500	-	-	11,202
Surplus Furn/Fix/Equipment	36,957	-	-	-
Reimbursements	69,048	60,500	60,500	8,000
Other Miscellaneous Revenues	-	-	-	4,838
Total Miscellaneous Revenues	**$ 108,710**	**$ 64,000**	**$ 64,000**	**$ 25,240**
Transfers				
Interfund Transfer	$ 1,084,845	$ 729,726	$ 729,726	$ 693,240
Fund Balance- Beginning of Year	-	1,918,713	1,750,976	2,136,560
Total Transfers	**$ 1,084,845**	**$ 2,648,439**	**$ 2,480,702**	**$ 2,829,800**
Total Public Transportation	**$ 7,786,900**	**$ 9,058,402**	**$ 9,311,988**	**$ 9,478,145**

Public Transportation (1210)				
Expenditures				
Transportation Disadv	$ 382,268	$ 426,186	$ 426,186	$ 385,325
Transportation Disadv	3,662,106	4,182,463	4,216,380	4,172,607
Fixed Route	1,579,746	1,841,336	1,841,336	1,928,007
Transportation Disadv	1,854,481	1,755,527	2,455,339	1,884,255
Contingency & Cash CWF	-	852,890	372,747	1,107,951
Total Public Transportation	**$ 7,478,600**	**$ 9,058,402**	**$ 9,311,988**	**$ 9,478,145**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Affordable Housing Asst Trust (1260)				
Revenues				
Intergovernmental Revenues				
State Housing Initiative Part.	$ 162,751	$ -	$ -	$ 408,531
Total Intergovernmental Revenues	**$ 162,751**	**$ -**	**$ -**	**$ 408,531**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 45,982	$ 30,000	$ 30,000	$ 4,000
Recaptured Revenue	50,396	-	429,000	15,000
Total Miscellaneous Revenues	**$ 96,378**	**$ 30,000**	**$ 459,000**	**$ 19,000**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 2,525,460	$ 2,696,661	$ 1,014,237
Total Transfers	**$ -**	**$ 2,525,460**	**$ 2,696,661**	**$ 1,014,237**
Less 5% Estimated Receipt	**$ -**	**$ -**	**$ -**	**$ -**
Total Affordable Housing Asst Trust	**$ 259,129**	**$ 2,555,460**	**$ 3,155,661**	**$ 1,441,768**

Affordable Housing Asst Trust (1260)				
Expenditures				
Ship Program	$ 1,376,353	$ 2,329,460	$ 3,089,021	$ 1,293,331
Ship Administration	17,832	66,640	66,640	106,119
Florida Homebuyer Opportunity Program	198,407	-	-	-
Contingency & Cash CWF	-	159,360	-	42,318
Total Affordable Housing Asst Trust	**$ 1,592,592**	**$ 2,555,460**	**$ 3,155,661**	**$ 1,441,768**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Section 8 (1270)				
Revenues				
Intergovernmental Revenues				
Shelter Care Plus	$ 44,077	$ 300,276	$ 308,497	$ 262,897
HUD- Hap Disbursement	3,280,544	3,001,296	3,010,935	2,953,865
HUD- Af Disbursement	317,293	318,660	315,111	291,719
Total Intergovernmental Revenues	**$ 3,641,914**	**$ 3,620,232**	**$ 3,634,543**	**$ 3,508,481**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 9,350	$ 3,000	$ 3,000	$ 3,000
Reimbursements	51,684	25,000	25,000	68,000
Total Miscellaneous Revenues	**$ 61,034**	**$ 28,000**	**$ 28,000**	**$ 71,000**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 550,299	$ 653,490	$ 794,004
Total Transfers	**$ -**	**$ 550,299**	**$ 653,490**	**$ 794,004**
Less 5% Estimated Receipt	**$ -**	**$ -**	**$ -**	**$ -**
Total Section 8	**$ 3,702,948**	**$ 4,198,531**	**$ 4,316,033**	**$ 4,373,485**
Section 8 (1270)				
Expenditures				
Housing Services	$ 3,134,953	$ 3,999,333	$ 4,121,731	$ 4,105,596
Contingency and Cash CWF	-	199,198	194,302	267,889
Total Section 8	**$ 3,134,953**	**$ 4,198,531**	**$ 4,316,033**	**$ 4,373,485**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Federal/State Grants (1300)				
Revenues				
Intergovernmental Revenues				
St Domestic Preparedness 97.00	$ -	$ 1,000,000	$ 1,000,000	$ 1,732,288
Urban Areas Security Init	201,803	200,000	200,000	1,017,127
Hazard Mitigation Grant	97,496	50,107	50,107	-
Interoperable Communication Grant	1,992,500	1,123,200	1,506,700	1,123,200
State and Local Assistance	-	-	-	78,095
LAP Projects	4,884,874	7,200,000	11,948,795	5,730,818
Community Development Block Grant	-	-	290,487	-
Nutrition Assistance Program	16,709	11,154	11,154	-
State Children's Ins Program	11,000	-	6,000	8,000
Emergency Medical Services	68,470	60,000	50,000	78,664
Emergency Management	-	-	-	77,043
Loc Emergency Mgt and Mit Initia 52.010	28,935	1,138,715	1,147,880	684,902
Co Incentive Grant Project	-	-	246,302	246,302
Transp Regional Incentive	-	-	1,591,198	1,191,198
Joint Participation Agreement	-	-	-	152,518
CSDI Pilot Program	-	-	310,000	490,000
CJ/Mental Health/Subs	-	-	250,000	-
Total Intergovernmental Revenues	**$ 7,301,786**	**$ 10,783,176**	**$ 18,608,623**	**$ 12,610,155**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 81	$ -	$ -	$ -
Total Miscellaneous Revenues	**$ 81**	**$ -**	**$ -**	**$ -**
Transfers				
Interfund Transfer- General	$ 53,880	$ -	$ -	$ -
Fund Balance- Beginning of Year	-	5,065,643	41,208	5,133,145
Total Transfers	**$ 53,880**	**$ 5,065,643**	**$ 41,208**	**$ 5,133,145**
Total Federal/State Grants	**$ 7,355,747**	**$ 15,848,819**	**$ 18,649,831**	**$ 17,743,300**
Federal/State Grants (1300)				
Expenditures				
Community Services Grant	$ 19,747	$ 26,408	$ 32,814	$ 18,613
Emergency Management Trust Fund	-	-	-	155,048
Public Safety Grants-Eoc	28,935	2,188,822	2,197,987	1,684,902
Public Safety Grants-Emg	153,357	-	290,487	31,500
Public Safety Grants- Am	89,185	78,664	75,548	78,664
Communications Technology	2,138,442	1,323,200	1,706,700	2,841,205
Public Works Grants	4,884,874	7,200,000	14,096,295	7,810,836
Conservation & Compliance Grants	-	-	250,000	-
Contingency & Cash CWF	-	5,031,725	-	5,122,532
Total Federal/State Grants	**$ 7,314,539**	**$ 15,848,819**	**$ 18,649,831**	**$ 17,743,300**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Restricted Local Programs (1310)				
Revenues				
Intergovernmental Revenues				
Florida Arts License Plate Fee	$ 6,086	$ 7,500	$ 7,500	$ 10,000
Choose Life License Plate Fee	11,786	12,000	12,000	-
Total Intergovernmental Revenues	**$ 17,872**	**$ 19,500**	**$ 19,500**	**$ 10,000**
Charges for Services				
Common Health Worker Program	$ 1,500	$ -	$ -	$ -
Teen Court User Fee	10,250	8,700	8,700	10,000
C/J Court Cost- $2.50	-	-	88,000	88,000
C/J Education Cost- $2.00-FS	-	-	34,000	34,000
Crime Prevention- FS 77	-	-	92,000	70,000
Alcohol & Drug Abuse- $15.00	-	12,000	12,000	12,000
Teen Court- $3.00- FS 938.19(2)	-	104,000	104,000	106,955
Total Charges for Services	**$ 11,750**	**$ 124,700**	**$ 338,700**	**$ 320,955**
Fines and Forfeits				
Crime Prevention Fund	$ 86,511	$ 92,000	$ -	$ -
Alcohol & Other Drug Abuse Trust	10,282	-	-	-
Traffic Education Trust	189,083	-	-	-
Police Education- $2.00	33,429	34,000	-	-
Driver Education (SLOSBERG)	-	175,000	175,000	200,000
Teen Court Fee	106,561	-	-	-
Court Cost (2.50) 318.1	93,710	88,000	-	-
Total Fines and Forfeits	**$ 519,576**	**$ 389,000**	**$ 175,000**	**$ 200,000**
Miscellaneous Revenues				
Other Contributions/Donations	$ 10,000	$ -	$ -	$ -
Boating Licenses	105,684	75,000	75,000	75,000
Other Miscellaneous Revenue	500	-	-	-
Total Miscellaneous Revenues	**$ 116,184**	**$ 75,000**	**$ 75,000**	**$ 75,000**
Transfers				
Interfund Transfer- General	$ 1,130,436	$ -	$ -	$ -
Fund Balance- Beginning of Year	-	888,020	1,170,891	718,096
Total Transfers	**$ 1,130,436**	**$ 888,020**	**$ 1,170,891**	**$ 718,096**
Total Restricted Local Programs	**$ 1,795,818**	**$ 1,496,220**	**$ 1,779,091**	**$ 1,324,051**
Restricted Local Programs (1310)				
Expenditures				
Community Service Local Program	$ 304,751	$ 826,620	$ 847,598	$ 668,483
Community Health Workers	2,676	4,330	5,185	4,093
Boating Improvements	-	301,994	317,678	80,895
Parks & Trails Grant	10,000	10,000	-	-
Eco Development/Tourism Grants	5,040	22,576	23,623	26,123
Teen Court	116,965	112,700	179,846	116,955
Sheriff Programs-Active	185,495	218,000	405,161	244,997
Contingency & Cash CWF	-	-	-	182,505
Total Restricted Local Programs	**$ 624,927**	**$ 1,496,220**	**$ 1,779,091**	**$ 1,324,051**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Energy Eff & Cons Block Grant Fund (1320)				
Revenues				
Intergovernmental Revenues				
Federal Grant- Energy	$ 233,012	$ 2,714,710	$ 2,741,093	$ 1,349,042
Total Intergovernmental Revenues	**$ 233,012**	**$ 2,714,710**	**$ 2,741,093**	**$ 1,349,042**
Transfers				
Fund Balance- Beginning Balance	$ -	$ 37,829	$ -	$ 200,451
Total Transfers	**$ -**	**$ 37,829**	**$ -**	**$ 200,451**
Total Energy Eff & Cons Block Grant Fund	**$ 233,012**	**$ 2,752,539**	**$ 2,741,093**	**$ 1,549,493**

Energy Eff & Cons Block Grant Fund (1320)				
Expenditures				
Public Education & Out	$ 91	$ 90,034	$ 97,472	$ 26,650
Benchmarking	36	43,851	55,901	16,386
Internal Revolving LOA	-	101,555	-	-
Energy Eff & Conservation Stra	92,790	-	-	-
Design & Operation of EE Pr	26,500	321,425	213,798	74,568
Participation & Efficiency	-	45,000	31,600	-
LSCC Education & Training	93,360	93,360	93,360	-
Lake Tech Center Education & Training	-	93,367	93,367	-
RSC Rebate	-	853,843	880,452	667,256
Quality Insp, Meas & B	82	151,341	204,236	166,667
Renewable Energy Techn	-	90,990	90,990	65,357
Performance Contracting	-	347,257	448,811	198,842
Traffic Signal Sync	20,153	330,000	432,099	133,316
Greenhouse Gas Reduction	-	125,497	52,936	-
Expansion of Co Recycl	-	27,190	46,071	-
Contingency & Cash CWF	-	37,829	-	200,451
Total Energy Eff & Cons Block Grant Fund	**$ 233,012**	**$ 2,752,539**	**$ 2,741,093**	**$ 1,549,493**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Pari-Mutuel Revenue Replacement Bonds (2510)				
Revenues				
Intergovernmental Revenues				
Racing Tax	$ 297,667	$ 297,667	$ 297,667	$ 297,667
Total Intergovernmental Revenues	**$ 297,667**	**$ 297,667**	**$ 297,667**	**$ 297,667**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 3,556	$ 1,000	$ 1,000	$ 1,000
Total Miscellaneous Revenues	**$ 3,556**	**$ 1,000**	**$ 1,000**	**$ 1,000**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 108,277	$ 110,033	$ 151,616
Total Transfers	**$ -**	**$ 108,277**	**$ 110,033**	**$ 151,616**
Less 5% Estimated Receipt	**$ -**	**$ (14,933)**	**$ (14,933)**	**$ (14,933)**
Total Pari-Mutuel Revenue Replacement Bonds	**$ 301,223**	**$ 392,011**	**$ 393,767**	**$ 435,350**

Pari-Mutuel Revenue Replacement Bonds (2510)				
Expenditures				
Debt Service Requirements	$ 295,464	$ 297,104	$ 297,104	$ 270,110
Contingency & Cash CWF	-	94,907	96,663	165,240
Total Pari-Mutuel Revenue Replacement Bonds	**$ 295,464**	**$ 392,011**	**$ 393,767**	**$ 435,350**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Renewal Sales Tax LOC (2610)				
Revenues				
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 1,079	$ 800	$ 800	$ 1,000
Total Miscellaneous Revenues	**$ 1,079**	**$ 800**	**$ 800**	**$ 1,000**
Transfers				
Interfund Transfer	$ 1,208,398	$ 1,208,398	$ 1,208,398	$ 1,208,398
Fund Balance- Beginning of Year	-	57,821	58,300	58,550
Total Transfers	**$ 1,208,398**	**$ 1,266,219**	**$ 1,266,698**	**$ 1,266,948**
Less 5% Estimated Receipt	**$ -**	**$ 40**	**$ 40**	**$ (50)**
Total Renewal Sales Tax LOC	**$ 1,209,477**	**$ 1,267,059**	**$ 1,267,538**	**$ 1,267,898**

Renewal Sales Tax LOC (2610)				
Expenditures				
Debt Service Requirements	$ 1,209,648	$ 1,209,648	$ 1,209,648	$ 1,209,647
Contingency & Cash CWF	-	57,411	57,890	58,251
Total Renewal Sales Tax LOC	**$ 1,209,648**	**$ 1,267,059**	**$ 1,267,538**	**$ 1,267,898**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Public Lands Program (2710)				
Revenues				
Taxes				
Ad Valorem Taxes- Current	$ 1,912,606	$ 1,876,378	$ 1,876,378	$ 1,716,193
Ad Valorem Taxes- Delinquent	146,959	-	-	-
Total Taxes	**$ 2,059,565**	**$ 1,876,378**	**$ 1,876,378**	**$ 1,716,193**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 50,396	$ 40,000	$ 40,000	$ 30,000
Interest- Tax Collector	238	100	100	100
Total Miscellaneous Revenues	**$ 50,635**	**$ 40,100**	**$ 40,100**	**$ 30,100**
Transfers				
Excess Fees- Tax Collector	$ 34,321	$ -	$ -	$ 30,000
Excess Fees- Property Appraiser	917	-	-	500
Fund Balance- Beginning of Year	-	2,870,324	2,927,443	2,032,224
Total Transfers	**$ 35,238**	**$ 2,870,324**	**$ 2,927,443**	**$ 2,062,724**
Less 5% Estimated Receipt	**$ -**	**$ (95,823)**	**$ (95,823)**	**$ (87,322)**
Total Public Lands Program	**$ 2,145,438**	**$ 4,690,979**	**$ 4,748,098**	**$ 3,721,695**

Public Lands Program (2710)				
Expenditures				
Public Lands Program	$ 2,706,838	$ 2,706,288	$ 2,706,288	$ 2,703,488
Intergovernmental Transfers	57,066	56,844	56,844	48,776
Contingency & Cash CWF	-	1,927,847	1,984,966	969,431
Total Public Lands Program	**$ 2,763,903**	**$ 4,690,979**	**$ 4,748,098**	**$ 3,721,695**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Expansion Projects Debt Service (2810)				
Revenues				
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 26,840	$ 20,000	$ 20,000	$ 15,000
Total Miscellaneous Revenues	**$ 26,840**	**$ 20,000**	**$ 20,000**	**$ 15,000**
Transfers				
Interfund Transfer	$ 5,737,345	$ 5,738,345	$ 3,738,345	$ 5,738,405
Fund Balance- Beginning of Year	-	1,999,342	2,004,182	14,682
Total Transfers	**$ 5,737,345**	**$ 7,737,687**	**$ 5,742,527**	**$ 5,753,087**
Less 5% Estimated Receipt	**$ -**	**$ (1,000)**	**$ (1,000)**	**$ (750)**
Total Expansion Projects Debt Service	**$ 5,764,185**	**$ 7,756,687**	**$ 5,761,527**	**$ 5,767,337**

Expansion Projects Debt Service (2810)				
Expenditures				
Expansion Projects Debt Service	$ 5,738,595	$ 5,739,845	$ 5,739,845	$ 5,739,905
Contingency & Cash CWF	-	2,016,842	21,682	27,432
Total Expansion Projects Debt Service	**$ 5,738,595**	**$ 7,756,687**	**$ 5,761,527**	**$ 5,767,337**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Landfill Enterprise (4200)				
Revenues				
Permits and Fees				
Solid Waste Disposal Assessment Fee	$ 12,018,567	$ 11,800,435	$ 11,800,435	$ 11,852,544
Total Permits and Fees	**$ 12,018,567**	**$ 11,800,435**	**$ 11,800,435**	**$ 11,852,544**
Charges for Services				
Marketable Recyclables	$ 968,869	$ 942,000	$ 942,000	$ 1,025,000
Operating Income- Landfill	4,504,238	3,932,307	3,932,307	4,037,600
Total Charges for Services	**$ 5,473,107**	**$ 4,874,307**	**$ 4,874,307**	**$ 5,062,600**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 73,664	$ 50,000	$ 50,000	$ 50,000
Interest- Tax Collector	1,383	500	500	500
Surplus Furn/Fix/Equipment	557	-	51,630	134,500
Other Miscellaneous Revenues	619	-	-	-
Total Miscellaneous Revenues	**$ 76,223**	**$ 50,500**	**$ 102,130**	**$ 185,000**
Transfers				
Interfund Transfer	$ 8,859,593	$ -	$ -	$ -
Interfund Transfer- Special Assessment	2,116,336	3,880,000	3,880,000	3,586,000
Fund Balance- Beginning of Year	-	1,102,534	2,377,514	1,579,888
Total Transfers	**$ 10,975,929**	**$ 4,982,534**	**$ 6,257,514**	**$ 5,165,888**
Total Landfill Enterprise	**$ 28,543,826**	**$ 21,707,776**	**$ 23,034,386**	**$ 22,266,032**

Landfill Enterprise (4200)				
Expenditures				
Environmental Utilities Administration	$ 481,015	$ 283,239	$ 283,239	$ 10,073,609
Capital Costs Administration	118,080	1,092,250	1,093,378	1,043,050
Covanta Contract Management	6,465,545	5,754,798	5,754,798	5,615,548
Recycling	99,317	31,567	48,197	347,518
Recycling Facility	378,826	469,676	504,676	-
Collection Services	8,686,141	9,057,822	9,057,822	-
Hazardous Waste	354,547	360,242	360,242	431,838
Customer Service	220,608	224,749	224,749	-
Intergovernmental Transfers	236,886	206,500	206,500	237,051
Landfill Operations	2,342,594	2,122,308	2,156,671	3,298,791
Residential Drop-Offs	680,216	642,060	642,060	-
Yard Waste Operations	225,859	268,060	268,060	-
Scale Services	282,190	295,231	295,231	-
Interfund Transfers	848,598	836,262	836,262	855,032
Contingency & Cash CWF	-	63,012	1,302,501	363,595
Total Landfill Enterprise	**$ 21,420,420**	**$ 21,707,776**	**$ 23,034,386**	**$ 22,266,032**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Solid Waste Closures and Long-Term Care (4220)				
Revenues				
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 62,212	$ 52,000	$ 52,000	$ 52,000
Total Miscellaneous Revenues	**$ 62,212**	**$ 52,000**	**$ 52,000**	**$ 52,000**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 2,692,914	$ 3,505,509	$ 3,239,420
Total Transfers	**$ -**	**$ 2,692,914**	**$ 3,505,509**	**$ 3,239,420**
Total Solid Waste Closures and Long-Term Care	**$ 62,212**	**$ 2,744,914**	**$ 3,557,509**	**$ 3,291,420**

Solid Waste Closures and Long-Term Care (4220)				
Expenditures				
Umatilla Post Closure	$ (1,646)	$ 15,985	$ 15,985	$ 17,145
Lady Lake Post Closure	51,606	22,496	189,302	23,721
Central Landfill PH I Post Closure	(6,625)	53,937	53,937	55,476
Central Landfill PH II Closure	141,132	153,950	153,950	75,912
Loghouse Post Closure	(8,935)	16,572	16,572	17,738
C & D Landfill	2,438	10,743	10,743	11,851
Interfund Transfers	2,003,700	2,600	2,600	2,600
Contingency & Cash CWF	-	2,468,631	3,114,420	3,086,977
Total Solid Waste Closures and Long-Term Care	**$ 2,181,670**	**$ 2,744,914**	**$ 3,557,509**	**$ 3,291,420**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Solid Waste Long-Term Capital Projects (4230)				
Revenues				
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ -	$ -	$ -	$ -
Total Miscellaneous Revenues	**$ -**	**$ -**	**$ -**	**$ -**
Transfers				
Fund Balance- Beginning of Year	$ -	$ -	$ -	$ -
Total Transfers	**$ -**	**$ -**	**$ -**	**$ -**
Total Solid Waste Long-Term Capital Projects	**$ -**	**$ -**	**$ -**	**$ -**
Solid Waste Long-Term Capital Projects (4230)				
Expenditures				
Interfund Transfers	$ 6,859,593	$ -	$ -	$ -
Total Solid Waste Long-Term Capital Projects	**$ 6,859,593**	**$ -**	**$ -**	**$ -**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Parks Capital Projects (3020)				
Revenues				
Intergovernmental Revenues				
Contributions from other Governments	$ 794,899	$ -	$ -	$ -
Total Intergovernmental Revenues	**$ 794,899**	**$ -**	**$ -**	**$ -**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 9,917	$ 3,000	$ 3,000	$ 3,000
Total Miscellaneous Revenues	**$ 9,917**	**$ 3,000**	**$ 3,000**	**$ 3,000**
Transfers				
Interfund Transfer- Infrastructure	$ 350,000	$ 350,000	$ 350,000	$ 982,788
Fund Balance- Beginning of Year	-	1,032,762	995,043	340,803
Total Transfers	**$ 350,000**	**$ 1,382,762**	**$ 1,345,043**	**$ 1,323,591**
Less 5% Estimated Receipt	**$ -**	**$ (150)**	**$ (150)**	**$ (150)**
Total Parks Capital Projects	**$ 1,154,816**	**$ 1,385,612**	**$ 1,347,893**	**$ 1,326,441**

Parks Capital Projects (3020)				
Expenditures				
General Parks Projects	$ 200,528	$ 1,161,245	$ 1,317,480	$ 1,007,788
North Lake Community Park	81,639	-	-	-
Contingency & Cash CWF	-	224,367	30,413	318,653
Total Parks Capital Projects	**$ 282,168**	**$ 1,385,612**	**$ 1,347,893**	**$ 1,326,441**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Renewal Sales Tax Capital Projects (3030)				
Revenues				
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 147,128	$ 75,000	$ 75,000	$ 55,000
Total Miscellaneous Revenues	**$ 147,128**	**$ 75,000**	**$ 75,000**	**$ 55,000**
Transfers				
Interfund Transfer	$ 3,518,453	$ 3,129,392	$ 3,179,717	$ 2,556,439
Fund Balance- Beginning of Year	-	8,064,165	10,469,977	7,576,803
Total Transfers	**$ 3,518,453**	**$ 11,193,557**	**$ 13,649,694**	**$ 10,133,242**
Less 5% Estimated Receipt	**$ -**	**$ (3,750)**	**$ (3,750)**	**$ (2,750)**
Total Renewal Sales Tax Capital Projects	**$ 3,665,581**	**$ 11,264,807**	**$ 13,720,944**	**$ 10,185,492**

Renewal Sales Tax Capital Projects (3030)				
Expenditures				
Capital Projects- Facilities	$ 1,864,914	$ 6,558,094	$ 6,110,062	$ 5,751,582
Sheriff Programs-Trans	-	-	1,222,230	-
Non-Departmental- Fund	899,366	3,200,000	3,200,000	2,159,802
Interfund Transfers	-	-	3,188,652	-
Contingency & Cash CWF	-	1,506,713	-	2,274,108
Total Renewal Sales Tax Capital Projects	**$ 2,764,280**	**$ 11,264,807**	**$ 13,720,944**	**$ 10,185,492**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Renewal Sales Tax Capital Projects- Public Works (3040)				
Revenues				
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 26,686	$ 6,000	$ 6,000	$ 4,000
Total Miscellaneous Revenues	**$ 26,686**	**$ 6,000**	**$ 6,000**	**$ 4,000**
Transfers				
Interfund Transfer	$ 5,020,633	$ 4,687,790	$ 7,926,767	$ 4,747,625
Fund Balance- Beginning of Year	-	6,458,069	2,268,879	4,964,454
Total Transfers	**$ 5,020,633**	**$ 11,145,859**	**$ 10,195,646**	**$ 9,712,079**
Less 5% Estimated Receipt	**$ -**	**$ (300)**	**$ (300)**	**$ (200)**
Total Renewal Sales Tax Capital Projects- PW	**$ 5,047,319**	**$ 11,151,559**	**$ 10,201,346**	**$ 9,715,879**

Renewal Sales Tax Capital Projects- Public Works (3040)				
Expenditures				
Capital Projects- Public Works	$ 2,778,441	$ 7,743,741	$ 9,660,970	$ 7,603,350
Contingency & Cash CWF	-	3,407,818	540,376	2,112,529
Total Renewal Sales Tax Capital Projects- PW	**$ 2,778,441**	**$ 11,151,559**	**$ 10,201,346**	**$ 9,715,879**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Public Lands Capital Program (3710)				
Revenues				
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 56,152	$ 33,000	$ 33,000	$ 10,000
Total Miscellaneous Revenues	**$ 56,152**	**$ 33,000**	**$ 33,000**	**$ 10,000**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 3,405,014	$ 3,848,113	$ 3,821,082
Total Transfers	**$ -**	**$ 3,405,014**	**$ 3,848,113**	**$ 3,821,082**
Less 5% Estimated Receipt	**$ -**	**$ (1,650)**	**$ (1,650)**	**$ (500)**
Total Public Lands Capital Program	**$ 56,152**	**$ 3,436,364**	**$ 3,879,463**	**$ 3,830,582**

Public Lands Capital Program (3710)				
Expenditures				
Public Lands Capital Program	$ 205,054	$ 3,426,864	$ 3,879,463	$ 3,577,263
Contingency & Cash CWF	-	9,500	-	253,319
Total Public Lands Capital Program	**$ 205,054**	**$ 3,436,364**	**$ 3,879,463**	**$ 3,830,582**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Facilities Expansion Capital (3810)				
Revenues				
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 643,066	$ 351,250	$ 351,250	$ 396,000
Total Miscellaneous Revenues	**$ 643,066**	**$ 351,250**	**$ 351,250**	**$ 396,000**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 43,288,755	$ 41,170,432	$ 29,626,798
Total Transfers	**$ -**	**$ 43,288,755**	**$ 41,170,432**	**$ 29,626,798**
Less 5% Estimated Receipt	**$ -**	**$ (17,562)**	**$ (17,562)**	**$ (19,800)**
Total Facilities Expansion Capital	**$ 643,066**	**$ 43,622,443**	**$ 41,504,120**	**$ 30,002,998**

Facilities Expansion Capital (3810)				
Expenditures				
Facilities Expansion Capital	$ 6,103,520	$ 16,397,001	$ 41,504,120	$ 4,205,915
Contingency & Cash CWF	-	27,225,442	-	25,797,083
Total Facilities Expansion Capital	**$ 6,103,520**	**$ 43,622,443**	**$ 41,504,120**	**$ 30,002,998**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Property and Casualty (5200)				
Revenues				
Charges for Services				
Insurance Contributions- Clerk Work Comp	$ 30,060	$ 45,000	$ 45,000	$ 30,000
Insurance Contributions- Tax Collector- Comp	6,943	7,500	7,500	7,000
Insurance Contributions- Property Appraiser- Comp	21,641	20,000	20,000	20,000
Insurance Contributions- Liability	784,553	664,524	664,524	309,076
Insurance Contributions- Workers Comp	957,958	1,075,000	1,075,000	1,075,000
Total Charges for Services	**$ 1,801,154**	**$ 1,812,024**	**$ 1,812,024**	**$ 1,441,076**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 95,587	$ 45,000	$ 45,000	$ 40,000
Total Miscellaneous Revenues	**$ 95,587**	**$ 45,000**	**$ 45,000**	**$ 40,000**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 5,165,324	$ 4,754,970	$ 3,898,259
Total Transfers	**$ -**	**$ 5,165,324**	**$ 4,754,970**	**$ 3,898,259**
Less 5% Estimated Receipt	**$ -**	**$ (2,250)**	**$ (2,250)**	**$ (2,000)**
Total Property and Casualty	**$ 1,896,741**	**$ 7,020,098**	**$ 6,609,744**	**$ 5,377,335**

Property and Casualty (5200)				
Expenditures				
Comprehensive	$ 2,507,196	$ 2,556,600	$ 2,556,600	$ 2,765,000
Interfund Transfers	145,326	153,602	130,128	130,646
Contingency & Cash CWF	-	4,309,896	3,923,016	2,481,689
Total Property and Casualty	**$ 2,652,522**	**$ 7,020,098**	**$ 6,609,744**	**$ 5,377,335**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Employee Group Benefits (5300)				
Revenues				
Intergovernmental Revenues				
Cobra Assistance	$ 38,038	$ 20,000	$ 20,000	$ -
Total Intergovernmental Revenues	**$ 38,038**	**$ 20,000**	**$ 20,000**	**$ -**
Charges for Services				
Insurance Contributions Employer- BCC	$ 6,323,317	$ 5,194,000	$ 5,194,000	$ 4,031,964
Insurance Contributions Employer- Prop App	322,250	273,000	273,000	203,500
Property Appraiser- Dependent	77,385	74,000	74,000	74,000
Insurance Contributions Employer- LCWA	128,880	105,000	105,000	82,500
Lake County Water Authority- Dependents	25,561	23,000	23,000	23,000
Employee Dependents	1,296,154	1,238,100	1,238,100	1,238,100
Non-Active Employees- Retirees	108,440	84,000	84,000	120,000
Non-Active- Cobra	55,740	41,000	41,000	60,000
Insurance Contributions Employer- MPO	43,056	49,000	49,000	38,500
Insurance Contributions Employer- Sup/Elect	106,600	91,000	91,000	71,500
Insurance Contributions Employer	-	-	1,956,000	1,443,000
Insurance Contributions Employee	-	-	468,000	345,150
Insurance Contributions Employer- T	-	-	469,000	368,500
Tax Collector- Dependent	-	-	110,000	110,000
Insurance Contributions Employer	-	-	-	1,188,000
Clerk of Courts- Dependent	-	-	-	354,891
Total Charges for Services	**$ 8,487,384**	**$ 7,172,100**	**$ 10,175,100**	**$ 9,752,605**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 141,689	$ 75,000	$ 75,000	$ 66,000
Other Miscellaneous Revenue	1,802	-	-	-
Total Miscellaneous Revenues	**$ 143,491**	**$ 75,000**	**$ 75,000**	**$ 66,000**
Transfers				
Fund Balance- Beginning of Year	$ -	$ 7,653,792	$ 9,276,179	$ 10,640,589
Total Transfers	**$ -**	**$ 7,653,792**	**$ 9,276,179**	**$ 10,640,589**
Less 5% Estimated Receipt	**$ -**	**$ (3,750)**	**$ (3,750)**	**$ (3,300)**
Total Employee Group Benefits	**$ 8,668,913**	**$ 14,917,142**	**$ 19,542,529**	**$ 20,455,894**

Employee Group Benefits (5300)				
Expenditures				
Employee Group Benefits	$ 6,985,322	$ 9,655,750	$ 10,542,750	$ 12,444,741
Interfund Transfers	209,548	125,734	149,208	148,919
Contingency & Cash CWF	-	5,135,658	8,850,571	7,862,234
Total Employee Group Benefits	**$ 7,194,870**	**$ 14,917,142**	**$ 19,542,529**	**$ 20,455,894**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Fleet Management (5400)				
Revenues				
Charges for Services				
Fuel/Oil	$ 1,135,412	$ 1,617,000	$ 1,617,000	$ 1,706,800
Parts	684,496	790,050	790,050	1,700,850
Labor	702,257	726,398	726,398	1,046,987
Tag/Titles	1,329	4,000	4,000	4,000
Loaner Vehicles	-	500	500	50
Fuel Surcharge	46,380	39,000	39,000	30,160
Total Charges for Services	**$ 2,569,875**	**$ 3,176,948**	**$ 3,176,948**	**$ 4,488,847**
Miscellaneous Revenues				
Surplus Furn/Fix/Equip	$ 480	$ -	$ -	$ -
Scrap Sales	558	-	-	-
Other Miscellaneous Revenue	20	-	-	-
Total Miscellaneous Revenues	**$ 1,058**	**$ -**	**$ -**	**$ -**
Transfers				
Fund Balance- Beginning of Year	$ -	$ -	$ 131,676	$ 154,928
Total Transfers	**$ -**	**$ -**	**$ 131,676**	**$ 154,928**
Less 5% Estimated Receipt	**$ -**	**$ -**	**$ -**	**$ -**
Total Fleet Management	**$ 2,570,933**	**$ 3,176,948**	**$ 3,308,624**	**$ 4,643,775**

Fleet Management (5400)				
Expenditures				
Fleet Management	$ 2,489,353	$ 3,157,791	$ 3,157,791	$ 4,444,647
Contingency & Cash CWF	-	19,157	150,833	199,128
Total Fleet Management	**$ 2,489,353**	**$ 3,176,948**	**$ 3,308,624**	**$ 4,643,775**

Budget by Fund
FY 2012

	Actual FY 2010	Adopted FY 2011	Revised FY 2011	Adopted FY 2012
Administrative Services (5500)				
Revenues				
Charges for Services				
Postage Services	$ 196,551	$ 220,000	$ 220,000	$ -
Cell Phone Chargeback	119,572	125,000	125,000	-
Prprographic Services	310,658	326,300	326,300	-
Charges- Outside Sources	6,761	6,000	6,000	-
Total Charges for Services	**$ 633,543**	**$ 677,300**	**$ 677,300**	**$ -**
Total Administrative Services	**$ 633,543**	**$ 677,300**	**$ 677,300**	**$ -**

Administrative Services (5500)				
Expenditures				
Document Services	$ 317,419	$ 331,165	$ 331,165	$ -
Non-Departmental	316,124	345,000	345,000	-
Contingency & Cash CWF	-	1,135	1,135	-
Total Administrative Services	**$ 633,543**	**$ 677,300**	**$ 677,300**	**$ -**

Total Revenues for All Funds	**$ 286,742,045**	**$ 446,169,338**	**$ 466,727,108**	**$ 420,320,269**
Total Expenditures for All Funds	**$ 298,862,759**	**$ 446,169,338**	**$ 466,727,108**	**$ 420,320,269**

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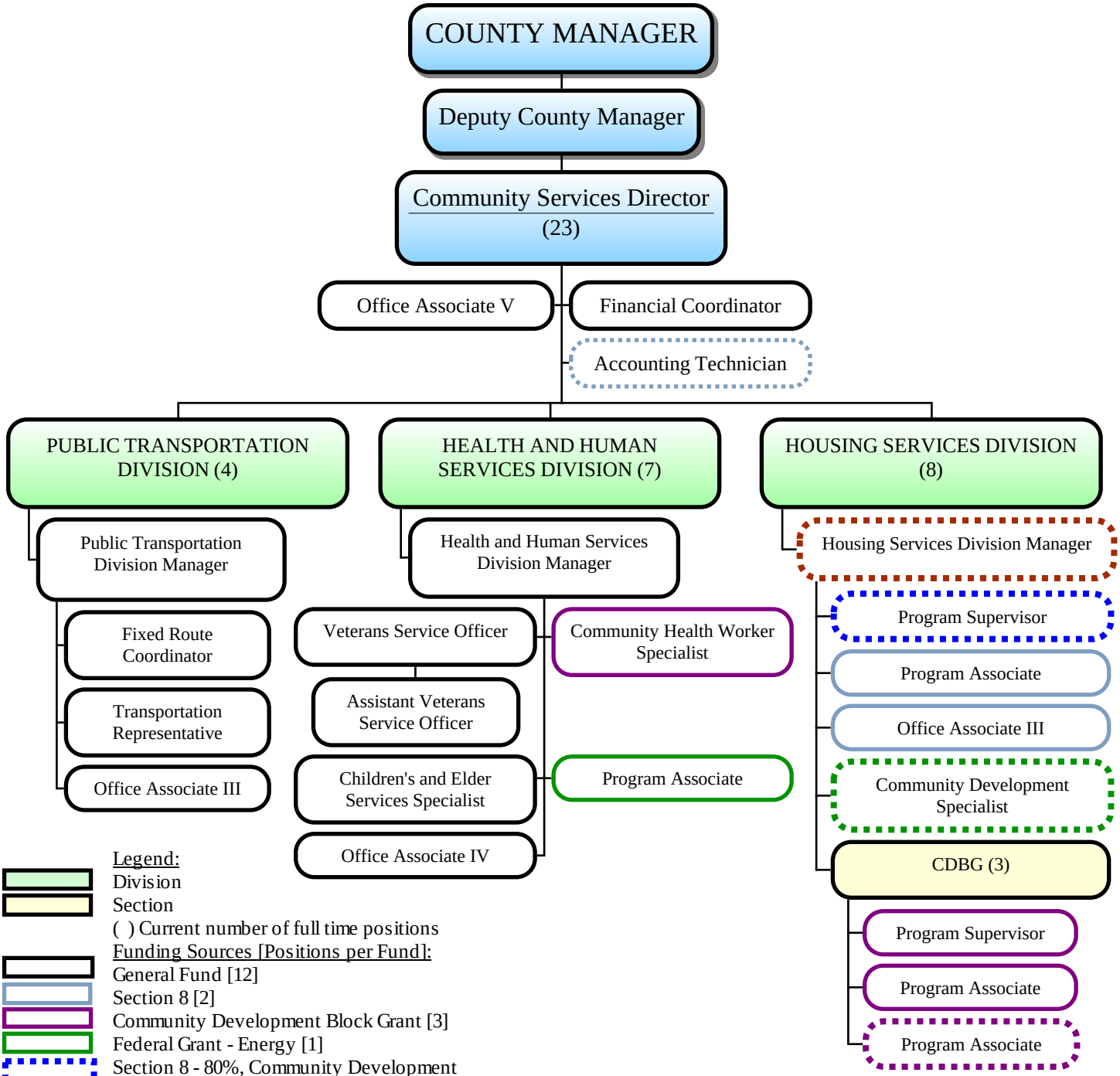
Community Services

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Program				
Administration	$ 519,039	$ 1,082,877	$ 549,982	$ 958,767
Health and Human Services	4,948,789	5,535,444	5,612,538	5,509,666
Housing Services	8,081,324	9,271,514	6,916,705	12,073,962
Public Transportation	7,478,600	9,058,402	6,424,689	9,478,145
Total Expenditures	**$ 21,027,752**	**$ 24,948,237**	**$ 19,503,914**	**$ 28,020,540**
Expenditures by Category				
Personal Services	$ 1,189,286	$ 1,367,464	$ 1,343,361	$ 1,358,459
Operating	9,108,951	10,469,892	9,653,981	10,824,123
Capital Outlay	1,854,481	1,633,299	730,372	1,345,417
Subtotal Operating Expenditures	**$ 12,152,718**	**$ 13,470,655**	**$ 11,727,714**	**$ 13,527,999**
Capital Improvements	3,500	455,668	30,350	896,607
Debt Service	0	0	0	0
Grants and Aids	8,871,534	9,652,435	7,745,850	11,638,022
Transfers	0	0	0	0
Reserves	0	1,369,479	0	1,957,912
Total Operating Expenditures	**$ 21,027,752**	**$ 24,948,237**	**$ 19,503,914**	**$ 28,020,540**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 21,027,752**	**$ 24,948,237**	**$ 19,503,914**	**$ 28,020,540**
Expenditures by Fund				
General	$ 5,140,655	$ 5,760,963	$ 5,828,334	$ 5,777,244
Affordable Housing Assistance Trust	1,592,592	2,555,460	2,187,336	1,441,768
Community Development Block Grant	3,353,779	2,517,523	1,427,956	6,258,709
Public Transportation	7,478,600	9,058,402	6,424,689	9,478,145
Section 8	3,134,953	4,198,531	3,301,413	4,373,485
Federal/State Grants	19,747	26,408	24,395	18,613
Restricted Local Programs	307,427	830,950	309,791	672,576
Total Expenditures	**$ 21,027,752**	**$ 24,948,237**	**$ 19,503,914**	**$ 28,020,540**
Number of Full Time Positions	22.5	21.5	23	23
Number of Part Time Positions	1	1	1	1
Number of Full Time Equivalent Positions	23.0	22.0	23.5	23.5

Mission:

To serve as the "People Link" between government and community, the Department of Community Services works with numerous partners to improve the quality of life and is committed to delivering the highest level of service possible.

Community Services - Organization Chart
Fiscal Year 2012



Legend:
Division
Section
( ) Current number of full time positions
Funding Sources [Positions per Fund]:
General Fund [12]
Section 8 [2]
Community Development Block Grant [3]
Federal Grant - Energy [1]
Section 8 - 80%, Community Development Block Grant 20% [1]
Section 8 - 50%, Community Development Block Grant 50% [1]
Community Development Block Grant 60%, Section 8 - 40% [1]
Community Development Block Grant 70%, Section 8 - 20%, General Fund 10% [1]
Community Development Block Grant 80%, Section 8 - 20% [1]

Advisory Committees:
Substance Abuse Policy Advisory Board
Housing Services:
Lake County Affordable Housing Advisory Committee
Health and Human Services:
Human Services Grant Advisory Committee
Elder Affairs Coordinating Council
Lake County Children's Services Council

Fiscal Year 2012 - October 1, 2011

Department: Community Services
Division: Administration

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 149,794	$ 208,235	$ 204,751	$ 239,518
Operating	64,494	48,022	39,032	50,766
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 214,288**	**$ 256,257**	**$ 243,783**	**$ 290,284**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	304,751	826,620	306,199	668,483
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 519,039**	**$ 1,082,877**	**$ 549,982**	**$ 958,767**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 519,039**	**$ 1,082,877**	**$ 549,982**	**$ 958,767**
Expenditures by Fund				
General	$ 214,288	$ 256,257	$ 243,783	$ 290,284
Restricted Local Programs	304,751	826,620	306,199	668,483
Total Expenditures	**$ 519,039**	**$ 1,082,877**	**$ 549,982**	**$ 958,767**
Number of Full Time Positions	3	3	4	4
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	3.0	3.0	4.0	4.0

Highlights:

Community Services Administration provides support to three divisions in the Lake County organizational structure: Housing Services, Public Transportation, and Health and Human Services. Administration also provides contract management and incorporates many necessary community-based services that provide for the social, health and mental health needs of citizens.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010. FY 2012 includes four full time positions in Administration that provide support to the divisions within the department: the Community Services Director, a Financial Coordinator, an Office Associate V, and an Accounting Technician position that was added in FY 2011.

Grants and Aids includes: The Dori Slosberg Behind The Wheel Driver Education Safety Program ($638,213); and the Alcohol and Other Drug Abuse Trust Fund ($30,270), which supports driver improvement.

Department: Community Services
Division: Health and Human Services

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 203,850	$ 321,933	$ 316,599	$ 282,704
Operating	3,488,653	3,958,017	4,040,445	4,079,714
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 3,692,503**	**$ 4,279,950**	**$ 4,357,044**	**$ 4,362,418**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	1,256,286	1,255,494	1,255,494	1,147,248
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 4,948,789**	**$ 5,535,444**	**$ 5,612,538**	**$ 5,509,666**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 4,948,789**	**$ 5,535,444**	**$ 5,612,538**	**$ 5,509,666**
Expenditures by Fund				
General	$ 4,926,366	$ 5,504,706	$ 5,584,551	$ 5,486,960
Federal/State Grants	19,747	26,408	24,395	18,613
Restricted Local Programs	2,676	4,330	3,592	4,093
Total Expenditures	**$ 4,948,789**	**$ 5,535,444**	**$ 5,612,538**	**$ 5,509,666**
Number of Full Time Positions	6.5	6.5	7	7
Number of Part Time Positions	1	1	1	1
Number of Full Time Equivalent Positions	7.0	7.0	7.5	7.5

Highlights:

The Health and Human Services Division is an umbrella for a host of programs, which provides for the many social, health, safety and human-services needs for Lake County citizens. The Children's Services Council provides referral and resource assistance to families; Elder Affairs assists in the coordination of resources and serves as an information source on elder and aging topics; and Veterans' Services provides information and services for veterans and their families in accordance with the U.S. Department of Veterans' Affairs.

In FY 2011, the Office Associate IV position reflected above as .5 was reallocated as 100% Health and Human Services, and a full time Community Access Counselor position was eliminated. In addition, a limited-term Program Specialist position was added in FY 2011. This position is fully funded by the Energy Efficiency and Conservation Block Grant (EECBG), and is responsible for handling the intake and processing of applications for expenditures that qualify under the federally funded program. The EECBG funding is budgeted in the Department of Growth Management.

The department provides administration and funding for several state mandated programs. The following are included in the operating budget for FY 2012: the Health Care Responsibility Act ($350,000); Medicaid hospital ($2,060,000) and nursing home match ($592,500) for residents who receive Medicaid; and the Lake County Health Department ($823,103). In addition, funds are budgeted for Pauper Burials ($77,615), and the Tax Hardship Program ($42,750).

A FY 2012 grant summary is shown below:

LifeStream Behavioral Center	$ 873,987
Human Services	47,500
We Care	75,000
Children's Services	150,761
	$ 1,147,248

Department: Community Services
Division: Housing Services

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 506,465	$ 511,142	$ 495,857	$ 514,651
Operating	260,862	340,022	206,341	529,290
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 767,327**	**$ 851,164**	**$ 702,198**	**$ 1,043,941**
Capital Improvements	3,500	333,440	30,350	357,769
Debt Service	0	0	0	0
Grants and Aids	7,310,497	7,570,321	6,184,157	9,822,291
Transfers	0	0	0	0
Reserves	0	516,589	0	849,961
Total Operating Expenditures	**$ 8,081,324**	**$ 9,271,514**	**$ 6,916,705**	**$ 12,073,962**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 8,081,324**	**$ 9,271,514**	**$ 6,916,705**	**$ 12,073,962**
Expenditures by Fund				
Affordable Housing Assistance Trust	$ 1,592,592	$ 2,555,460	$ 2,187,336	$ 1,441,768
Community Development Block Grant	3,353,779	2,517,523	1,427,956	6,258,709
Section 8	3,134,953	4,198,531	3,301,413	4,373,485
Total Expenditures	**$ 8,081,324**	**$ 9,271,514**	**$ 6,916,705**	**$ 12,073,962**
Number of Full Time Positions	9	8	8	8
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	9.0	8.0	8.0	8.0

Highlights:

The Housing Services Division provides an integrated system of services, resources and opportunities to help Lake County citizens improve their lives. Services include Home Ownership Assistance, Home Repair Assistance, Foreclosure Assistance, Florida Housing Opportunity Program (FHOP) and Rental Assistance.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010. A Program Specialist position was eliminated in FY 2011.

The U.S. Housing and Urban Development Neighborhood Stabilization Program 3 (NSP3) awarded $3,199,585 to Lake County in FY 2011. The primary focus of the NSP3 program funding will be for acquisition and rehabilitation of foreclosed properties within Lake County. Acquired properties will be reconstructed to sell to eligible homebuyers.

Grants and Aids includes CDBG funding for Urban County Partners ($230,000), community projects ($1,600,603), housing rehabilitation ($40,000), and NSP3 ($2,879,627); Section 8 housing assistance payments ($3,799,548); carryover funds for the SHIP program ($925,653), and the FY 2012 SHIP allocation ($367,678).

Capital Improvements consists of $329,592 in grant carryover funds from the prior year, and $28,177 in funding for Sorrento Park.

Department: Community Services
Division: Public Transportation

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 329,178	$ 326,154	$ 326,154	$ 321,586
Operating	5,294,942	6,123,831	5,368,163	6,164,353
Capital Outlay	1,854,481	1,633,299	730,372	1,345,417
Subtotal Operating Expenditures	**$ 7,478,600**	**$ 8,083,284**	**$ 6,424,689**	**$ 7,831,356**
Capital Improvements	0	122,228	0	538,838
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	852,890	0	1,107,951
Total Operating Expenditures	**$ 7,478,600**	**$ 9,058,402**	**$ 6,424,689**	**$ 9,478,145**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 7,478,600**	**$ 9,058,402**	**$ 6,424,689**	**$ 9,478,145**
Expenditures by Fund				
Public Transportation	$ 7,478,600	$ 9,058,402	$ 6,424,689	$ 9,478,145
Total Expenditures	**$ 7,478,600**	**$ 9,058,402**	**$ 6,424,689**	**$ 9,478,145**
Number of Full Time Positions	4	4	4	4
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	4.0	4.0	4.0	4.0

Highlights:

Lake County Public Transportation Division operates a full brokerage system that contracts with MV Transportation as the primary provider. MV operates the County's fixed routes, ADA complimentary service and the paratransit service for the Transportation Disadvantaged Program. Under the Transportation Disadvantaged Program, trips are prioritized based on medical, nutritional, employment and educational categories.

Per the contract, MV operates four fixed routes. Route 1 extends from the Villages to Eustis. Route 2 is a circulator in Leesburg. Route 3 is the Mount Dora circulator. Route 4 operates from Altoona Post Office on S.R. 19 to the Community of Zellwood on U.S. 441, where passengers can transfer to LYNX route 44. The routes cover the municipalities of Eustis, Fruitland Park, Lady Lake, Leesburg, Mount Dora, Umatilla and Tavares.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010.

Capital expenditures includes the following: The American Recovery and Reinvestment Act (ARRA) grant-funded Intelligent Transportation System (ITS) equipment (vehicle locator system), vanpool funding, and facility improvements for the Transit Facility; (3) FDOT 5310 grant-funded Para-transit vehicles; and FTA grant-funded bus shelters, security cameras, bus stops, a lift, a replacement fixed route bus, and facility improvements for the Transit Facility.

The General Fund Public Transportation subsidy for FY 2012 is $693,240. This is a 5%, or $36,486 reduction from FY 2011.

The FY 2012 reserve balance of $1,107,941 includes $871,991 in reserves for purchase order carry forwards.

Community Services

Workload Measurements			
Work Activity	**Actual FY 2010**	**Estimated FY 2011**	**Adopted FY 2012**
Administration:			
Citizens assisted through the Solid Waste and/or Fire Assessment Tax Hardship Program	202	180	200
Pauper burials - Indigent Burial Program	87	84	100
Health and Human Services:			
Healthcare Responsibility Act	253	330	350
Grants, special fund and contract management	6	11	10
E E & C Block Grant (DOE Grant - Rebate Incentive)	N/A	500 Residential; 150 Small Business	500 Residential; 150 Small Business
Children Services and Elder Affairs:			
Lake County Elder Affairs Council (EAC) Resource Directory - to provide resources and information	1,500	2,000	2,500
Lake County Children's Services Council (CSC) Resource Card - to provide resources and information	1,500	4,000	5,000
Monthly board meetings - to provide education, resources, and information	25	25	30
Information Emails forwarded	350	850	900
Community Health Worker Program:			
Persons reached through program-related projects	2,000 +	2,000	2,000
Housing Services:			
Section 8 Housing Choice vouchers issued	435	535	590
Shelter Plus Care coupons issued	6	12	20
Homes rehabilitated/replaced	5/2	4/1	0
Home closings	5	45	0
Community Development Block Grant (CDBG):			
Annual reporting	8	17	16
CDBG - Recovery Act Projects	4	1	0
Neighborhood Stabilization Program (NSP) projects	24	16	12
Fiscal accountability	36	39	48
Housing Rehab Projects	9	17	20
Maintaining timeliness (ratio of unspent funds to yearly entitlement)	<1.5	<1.5	<1.5
Community Development Projects	5	6	3
Public Service and other projects (excluding Community Enhancement Areas)	8	8	6
Public Transportation:			
Install Bus shelters	N/A	10	18
Increase Ridership on LakeXpress	232,794	250,269	257,777
Maintain 92% or better On-time Performance for LakeXpress	95.8%	95.8%	96.0%
Implement ITS Technology on fixed route vehicles	N/A	20	20

Detail of Capital Outlay by Fund
FY 2012

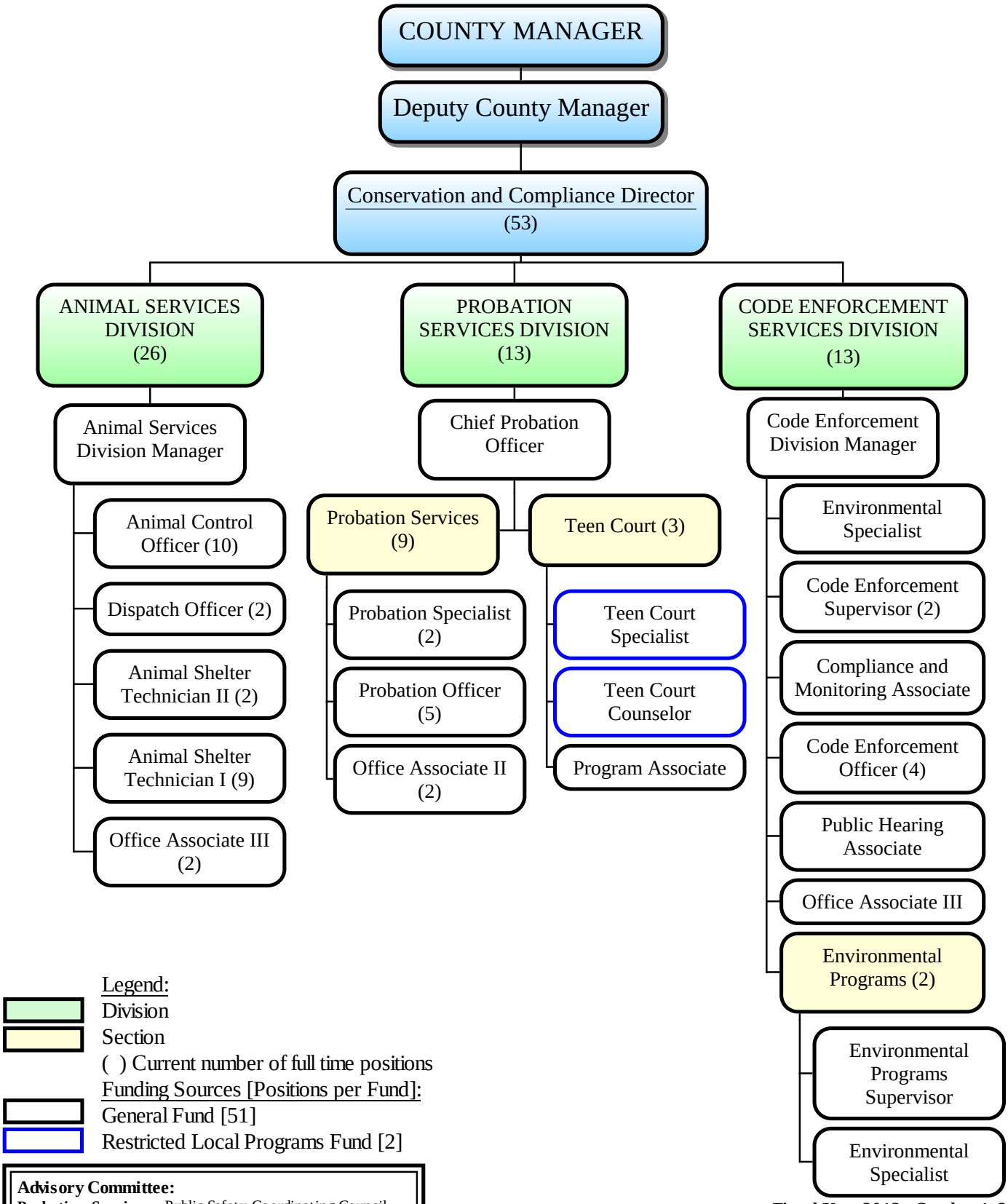
Fund/Department/Division	Org Code	CRC	New	Replacement	Total
PUBLIC TRANSPORTATION FUND 1210					
Community Services					
Transportation Disadvantaged Capital					
Lift- FTA 2009 Allocation	2027220	TDIS-1201	$ 40,000	$ -	$ 40,000
Bus, Fixed Route- FTA 2009 Allocation	2027220	TDIS-1202	-	386,703	386,703
(3) Paratransit Vehicles FDOT 5310 Grant funded	2027220	TDIS-1203	-	228,000	228,000
Security Cameras	2027220	TDIS-1204	150,000	-	150,000
Undesignated Capital - ARRA Grant	2027220	PROJ #99015	180,000	-	180,000
Vehicle locator system - ARRA Grant	2027220	PROJ #99015	360,714	-	360,714
Total Capital Outlay - Public Transportation Fund			**$ 730,714**	**$ 614,703**	**$ 1,345,417**
TOTAL ALL FUNDS			**$ 730,714**	**$ 614,703**	**$ 1,345,417**

Conservation and Compliance

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Division				
Administration	$ 153,507	$ 158,270	$ 400,653	$ 151,757
Animal Services	1,435,586	1,626,713	1,415,517	1,618,409
Code Enforcement Services	1,147,422	890,965	858,554	861,013
Environmental Recovery	204	3,471	3,250	3,263
Probation Services	742,037	745,338	737,604	734,949
Storage Tanks	128,310	155,828	154,140	155,828
Total Expenditures	**$ 3,607,067**	**$ 3,580,585**	**$ 3,569,718**	**$ 3,525,219**
Expenditures by Category				
Personal Services	$ 2,765,574	$ 2,665,258	$ 2,631,565	$ 2,516,002
Operating	515,302	747,897	688,153	765,132
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 3,280,876**	**$ 3,413,155**	**$ 3,319,718**	**$ 3,281,134**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	250,000	0
Transfers	326,191	0	0	0
Reserves	0	167,430	0	244,085
Total Operating Expenditures	**$ 3,607,067**	**$ 3,580,585**	**$ 3,569,718**	**$ 3,525,219**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 3,607,067**	**$ 3,580,585**	**$ 3,569,718**	**$ 3,525,219**
Expenditures by Fund				
General	$ 3,067,250	$ 3,203,484	$ 3,124,032	$ 3,080,916
Code Enforcement Liens	362,159	0	0	0
Federal/State Grants	0	0	250,000	0
Restricted Local Programs	116,965	112,700	111,936	116,955
Animal Shelter Sterilization Fund	60,489	260,930	80,500	324,085
Environmental Recovery Fund	204	3,471	3,250	3,263
Total Expenditures	**$ 3,607,067**	**$ 3,580,585**	**$ 3,569,718**	**$ 3,525,219**
Number of Full Time Positions	53	53	53	53
Number of Part Time Positions	1	0	0	0
Number of Full Time Equivalent Positions	53.5	53.0	53.0	53.0

Mission:
To guarantee the fair and equitable enforcement of Lake County Land Development Regulations, Animal Control Ordinance and other elements of the Lake County Code for the citizens of Lake County; act as an adjunct to the Judicial System and law enforcement by providing supervision and oversight of individuals sentenced to probation for misdemeanor offenses; act as the County's liaison on water-related issues to ensure future accessibility of this essential resource to current and future generations; and to enforce any violations in order to protect property rights and value and to ensure the health and safety of its citizens that they may maintain a higher quality of life.

Conservation and Compliance Organization Chart
Fiscal Year 2012



Fiscal Year 2012 - October 1, 2011

Department: Conservation and Compliance
Division: Administration

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 153,110	$ 154,835	$ 149,988	$ 149,813
Operating	397	3,435	665	1,944
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 153,507**	**$ 158,270**	**$ 150,653**	**$ 151,757**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	250,000	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 153,507**	**$ 158,270**	**$ 400,653**	**$ 151,757**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 153,507**	**$ 158,270**	**$ 400,653**	**$ 151,757**
Expenditures by Fund				
General	$ 153,507	$ 158,270	$ 150,653	$ 151,757
Federal/State Grants	0	0	250,000	0
Total Expenditures	**$ 153,507**	**$ 158,270**	**$ 400,653**	**$ 151,757**
Number of Full Time Positions	1	1	1	1
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	1.0	1.0	1.0	1.0

Highlights:

Personal Services is comprised solely of the salary and benefits of the Department Director.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010.

Grants and Aids includes $ 250,000 to reflect the implementation of the Criminal Justice, Mental Health and Substance Abuse Reinvestment Grant on behalf of Lifestream Behavioral Center, Inc. This is a 3-year grant starting in FY 2011 with Lifestream Behavioral Center, Inc. providing the entire match.

Department: Conservation and Compliance
Program: Animal Services

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 1,130,561	$ 1,076,411	$ 1,061,895	$ 1,026,375
Operating	305,025	382,872	353,622	347,949
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 1,435,586**	**$ 1,459,283**	**$ 1,415,517**	**$ 1,374,324**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	167,430	0	244,085
Total Operating Expenditures	**$ 1,435,586**	**$ 1,626,713**	**$ 1,415,517**	**$ 1,618,409**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 1,435,586**	**$ 1,626,713**	**$ 1,415,517**	**$ 1,618,409**
Expenditures by Fund				
General	$ 1,375,097	$ 1,365,783	$ 1,335,017	$ 1,294,324
Animal Shelter Sterilization Fund	60,489	260,930	80,500	324,085
Total Expenditures	**$ 1,435,586**	**$ 1,626,713**	**$ 1,415,517**	**$ 1,618,409**
Number of Full Time Positions	26	26	26	26
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	26.0	26.0	26.0	26.0

Highlights:

Lake County's Animal Services Division provides for public safety, animal welfare and enforces state statutes and local ordinances. The division promotes responsible pet ownership, reunites lost pets with their families and helps people select a new family pet. Animal Services is the countywide receiving facility for housing strays, animals in quarantine, court cases and unwanted domestic animals.

The Animal Services Division provides full services to all unincorporated areas of Lake County and 11 of the 14 municipalities which include Astatula, Clermont, Eustis, Fruitland Park, Howey-in-the-Hills, Leesburg, Mascotte, Minneola, Montverde, Tavares and Umatilla. Animal Services is committed to providing a safe community and quality service to Lake County's citizens.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010.

The FY 2012 budget for the Animal Services division includes a $ 8,850 decrease in Utility Services resulting from a reduced size for the new addition to the facility, and a $ 10,000 reduction in professional services for payment to veterinarians.

Department: Conservation and Compliance
Division: Code Enforcement Services

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 710,316	$ 672,410	$ 666,865	$ 599,425
Operating	110,915	218,555	191,689	261,588
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 821,231**	**$ 890,965**	**$ 858,554**	**$ 861,013**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	326,191	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 1,147,422**	**$ 890,965**	**$ 858,554**	**$ 861,013**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 1,147,422**	**$ 890,965**	**$ 858,554**	**$ 861,013**
Expenditures by Fund				
Code Enforcement Liens	$ 362,159	$ 0	$ 0	$ 0
General	785,264	890,965	858,554	861,013
Total Expenditures	**$ 1,147,422**	**$ 890,965**	**$ 858,554**	**$ 861,013**
Number of Full Time Positions	12.2	12.2	12.2	11.2
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	12.2	12.2	12.2	11.2

Highlights:

Code Enforcement Services investigates and enforces violations of the Land Development Regulations (LDR's), and county codes governing the use of property in Lake County, to ensure the protection of property rights and value as well as citizen health and safety.

In FY 2011, the Code Enforcement Liens Fund was closed. The associated operating expenditures were incorporated into the Code Enforcement Services Division of the General Fund. In addition, the Environmental Programs budget of $ 4,068 was incorporated into the Code Enforcement budget.

Personal Services for FY 2012 reflects the elimination of an Environmental Specialist position. Also reflected are reductions in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010.

To enforce code violations, public hearings are held where Special Masters (SM) are assigned to evaluate the evidence and testimony. The SM's are lawyers in good standing with the Florida Bar or a Florida Supreme Court certified mediator appointed by the Board of County Commissioners (BCC). For FY 2011, these attorney legal fees were $ 26,690, which included $ 5,000 for Animal Services SM cases. For FY 2012, these professional services were reduced to $ 8,400.

FY 2012 expenditures include $ 12,850 designated to maintain the appearance and upkeep of 11 Code Enforcement vehicles. In addition, as part of the Code Enforcement Division responsibilities, it may be required that the county clean, mow, clear, manage or demolish structures that are in violation of the LDR's and county codes, for which $ 57,000 has been budgeted for these purposes.

FY 2012 expenditures reflect $ 30,000 in contractual services as part of a grant contract between the St. Johns River Water Management District (SJRWMD) and the Lake County BCC for Waterstar Training.

Department: Conservation and Compliance
Division: Environmental Recovery

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	204	3,471	3,250	3,263
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 204**	**$ 3,471**	**$ 3,250**	**$ 3,263**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 204**	**$ 3,471**	**$ 3,250**	**$ 3,263**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 204**	**$ 3,471**	**$ 3,250**	**$ 3,263**
Expenditures by Fund				
Environmental Recovery	$ 204	$ 3,471	$ 3,250	$ 3,263
Total Expenditures	**$ 204**	**$ 3,471**	**$ 3,250**	**$ 3,263**
Number of Full Time Positions	0	0	0	0
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	0.0	0.0	0.0	0.0

Highlights:

Environmental Recovery funds are budgeted as needed for the Home Heating Oil Recovery Program as well as pollution control equipment.

Department: Conservation and Compliance
Division: Probation Services

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 649,371	$ 648,507	$ 641,093	$ 630,354
Operating	92,667	96,831	96,511	104,595
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 742,037**	**$ 745,338**	**$ 737,604**	**$ 734,949**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 742,037**	**$ 745,338**	**$ 737,604**	**$ 734,949**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 742,037**	**$ 745,338**	**$ 737,604**	**$ 734,949**
Expenditures by Fund				
General	$ 625,072	$ 632,638	$ 625,668	$ 617,994
Restricted Local Programs	116,965	112,700	111,936	116,955
Total Expenditures	**$ 742,037**	**$ 745,338**	**$ 737,604**	**$ 734,949**
Number of Full Time Positions	12	12	12	13
Number of Part Time Positions	1	0	0	0
Number of Full Time Equivalent Positions	12.5	12.0	12.0	13.0

Highlights:

The Probation Services Division ensures that law-breaking offenders comply with the various sanctions imposed upon them by the court system. This Division also includes the Teen Court Program which gives first-time offenders between the ages of 10 and 17 a second chance, yet holds them accountable for their actions.

FY 2012 revenues received from the Teen Court user fee ($ 10,000), and the Teen Court ordinance fee ($ 106,955) fund the entire Teen Court Program. Probation Services anticipates revenues of $ 642,000 in FY 2012 from fees charged for the cost of supervision, immobilization, house arrest, drug testing and insurance.

Personal Services for FY 2012 reflects the addition of a Program Associate position which will be funded from the General Fund - Court Innovations (Juvenile Alternative Programs) for a civil citation program.

Personal Services for FY 2012 also reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010.

FY 2012 Operating expenses includes $ 55,969 lease/rental fee for the Probation offices which are located at the 1300 S. Duncan Drive building in Tavares.

Department: Conservation and Compliance
Division: Storage Tanks

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 122,217	$ 113,095	$ 111,724	$ 110,035
Operating	6,094	42,733	42,416	45,793
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 128,310**	**$ 155,828**	**$ 154,140**	**$ 155,828**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 128,310**	**$ 155,828**	**$ 154,140**	**$ 155,828**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 128,310**	**$ 155,828**	**$ 154,140**	**$ 155,828**
Expenditures by Fund				
General	$ 128,310	$ 155,828	$ 154,140	$ 155,828
Total Expenditures	**$ 128,310**	**$ 155,828**	**$ 154,140**	**$ 155,828**
Number of Full Time Positions	1.8	1.8	1.8	1.8
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	1.8	1.8	1.8	1.8

Highlights:

The Petroleum Storage Tank Program continues to be an outstanding program. Only a handful of counties in the State perform their own enforcement, and this extra effort continues to bring more facilities into continuous compliance.

FY 2012 Personal Services includes eighty percent of the Environmental Program Supervisor's salary along with an Environmental Specialist position. The remaining twenty percent of the Environmental Program Supervisor's salary is reflected in Code Enforcement Services on page F-17.

Personal Services for FY 2012 also reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010.

Conservation and Compliance

Workload Measurements

Work Activity	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Animal Services:			
Animal Shelter Volunteer Program (# of volunteers)	0	2	10
Lake County Pet Licensing Program (# of licenses issued)	69,987	42,000	75,000
Recycled Pet Products	$5,562	$6,000	$6,118
Code Enforcement:			
Increase Officer Effectiveness and response time for new complaints and active Code Enforcement Cases			
Complaints Received *	3,172	2,381	3,000
Cleared Complaints	1,807	1,381	1,000
Invalid Complaints	989	728	700
Duplicate Complaints	96	54	75
Complaints Referred to other agencies	82	61	50
Reinspections	7,676	4,994	6,500
Special Master Cases	204	203	250
Total Inspections	18,659	9,084	10,500
Teen Court:			
Teen Court hearings held	360	388	390
Volunteer training program	221	150	175
Probation Services:			
Offender supervision contacts scheduled at South Lake County satellite office	740	694	814
Offender supervision contacts scheduled at North Lake County satellite office	501	416	551
Environmental Recovery Program:			
Home Heating Oil Recovery Tank Pump-outs	18	12	10
Exempt Small Quantity Generator Inspections	74	75	74
Storage Tank Program:			
Annual tank inspection compliance	317	320	319
Tank reinspections	121	120	120
Tank removals	31	20	15
Tank discharge/complaint	1	2	1
Tank enforcement action	1	2	1
Tank installations	30	20	15

*Expanded reporting of workload measurements is designed to improve visibility of the program. Note that although there is a correlation between the number of complaints received and inspections conducted, it is not a direct correlation. Each case and circumstances surrounding it are different and may require differing techniques to attain compliance.

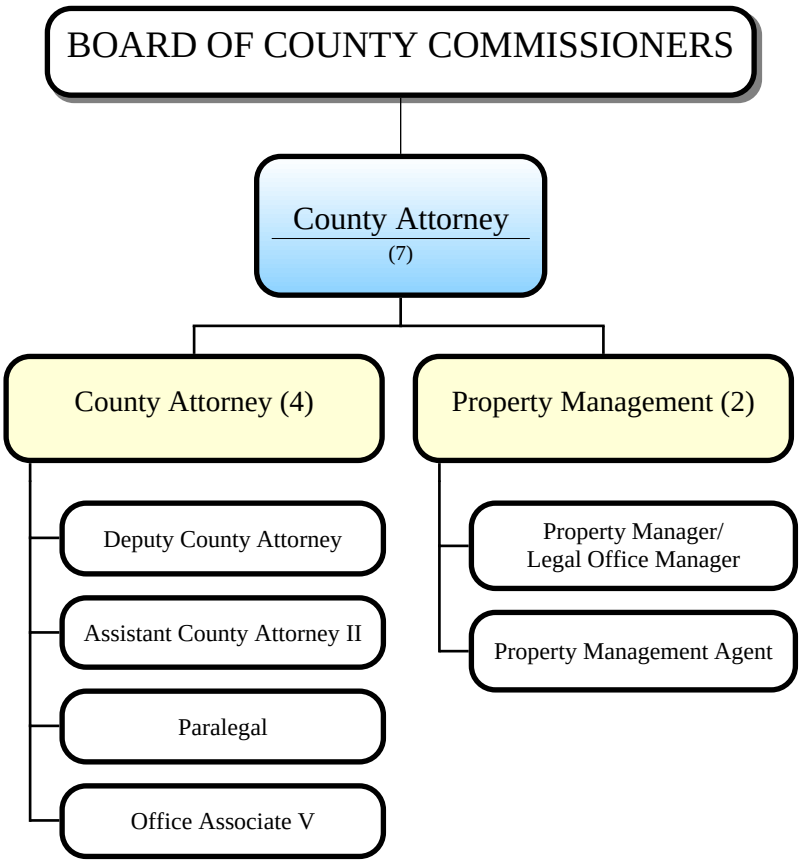
County Attorney

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Program				
County Attorney	$ 700,023	$ 651,577	$ 651,577	$ 543,490
Property Management	140,514	140,605	140,605	136,329
Total Expenditures	**$ 840,537**	**$ 792,182**	**$ 792,182**	**$ 679,819**
Expenditures by Category				
Personal Services	$ 808,872	$ 753,245	$ 753,245	$ 642,762
Operating	31,665	38,937	38,937	37,057
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 840,537**	**$ 792,182**	**$ 792,182**	**$ 679,819**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 840,537**	**$ 792,182**	**$ 792,182**	**$ 679,819**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 840,537**	**$ 792,182**	**$ 792,182**	**$ 679,819**
Expenditures by Fund				
General	$ 840,537	$ 792,182	$ 792,182	$ 679,819
Total Expenditures	**$ 840,537**	**$ 792,182**	**$ 792,182**	**$ 679,819**
Number of Full Time Positions	9	8	8	7
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	9.0	8.0	8.0	7.0

Mission:

To provide legal counsel to the Lake County Board of County Commissioners, County Manager, County department and division heads and other governmental subdivisions in all matters of civil law relating to Lake County, Florida. Legal assistance is also provided to Lake County Constitutional Officers when requested.

County Attorney
Organization Chart
Fiscal Year 2012



Legend:
Section
( ) Current number of full time positions
Funding Source [Positions per Fund]:
General Fund [7]

Fiscal Year 2012 - October 1, 2011

Department: County Attorney
Division: County Attorney

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 671,042	$ 616,446	$ 616,446	$ 509,851
Operating	28,981	35,131	35,131	33,639
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 700,023**	**$ 651,577**	**$ 651,577**	**$ 543,490**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 700,023**	**$ 651,577**	**$ 651,577**	**$ 543,490**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 700,023**	**$ 651,577**	**$ 651,577**	**$ 543,490**
Expenditures by Fund				
General	$ 700,023	$ 651,577	$ 651,577	$ 543,490
Total Expenditures	**$ 700,023**	**$ 651,577**	**$ 651,577**	**$ 543,490**
Number of Full Time Positions	7	6	6	5
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	7.0	6.0	6.0	5.0

Highlights:

The County Attorney's Office provides legal counsel to the Lake County Board of County Commissioners, County Manager, County Department and Division heads and other governmental subdivisions in all manner of civil law relating to Lake County, Florida. Legal assistance is also provided to Lake County Constitutional Officers when requested.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010. A Legal Office Associate position was eliminated in FY 2011, and an Assistant County Attorney II position was eliminated in FY 2012.

Operating expenditures decreased in FY 2012 as a result of reduced property and liability insurance costs.

Department: County Attorney
Division: Property Management

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 137,830	$ 136,799	$ 136,799	$ 132,911
Operating	2,684	3,806	3,806	3,418
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 140,514**	**$ 140,605**	**$ 140,605**	**$ 136,329**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 140,514**	**$ 140,605**	**$ 140,605**	**$ 136,329**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 140,514**	**$ 140,605**	**$ 140,605**	**$ 136,329**
Expenditures by Fund				
General	$ 140,514	$ 140,605	$ 140,605	$ 136,329
Total Expenditures	**$ 140,514**	**$ 140,605**	**$ 140,605**	**$ 136,329**
Number of Full Time Positions	2	2	2	2
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	2.0	2.0	2.0	2.0

Highlights:

The Property Management Section of the County Attorney's Office assists County departments with real property acquisitions, sales, leases and other real estate matters while maintaining a database and files on county owned properties.

Personal Services decreased in FY 2012 due to reduced life and health insurance costs, and state mandated reductions to retirement rates.

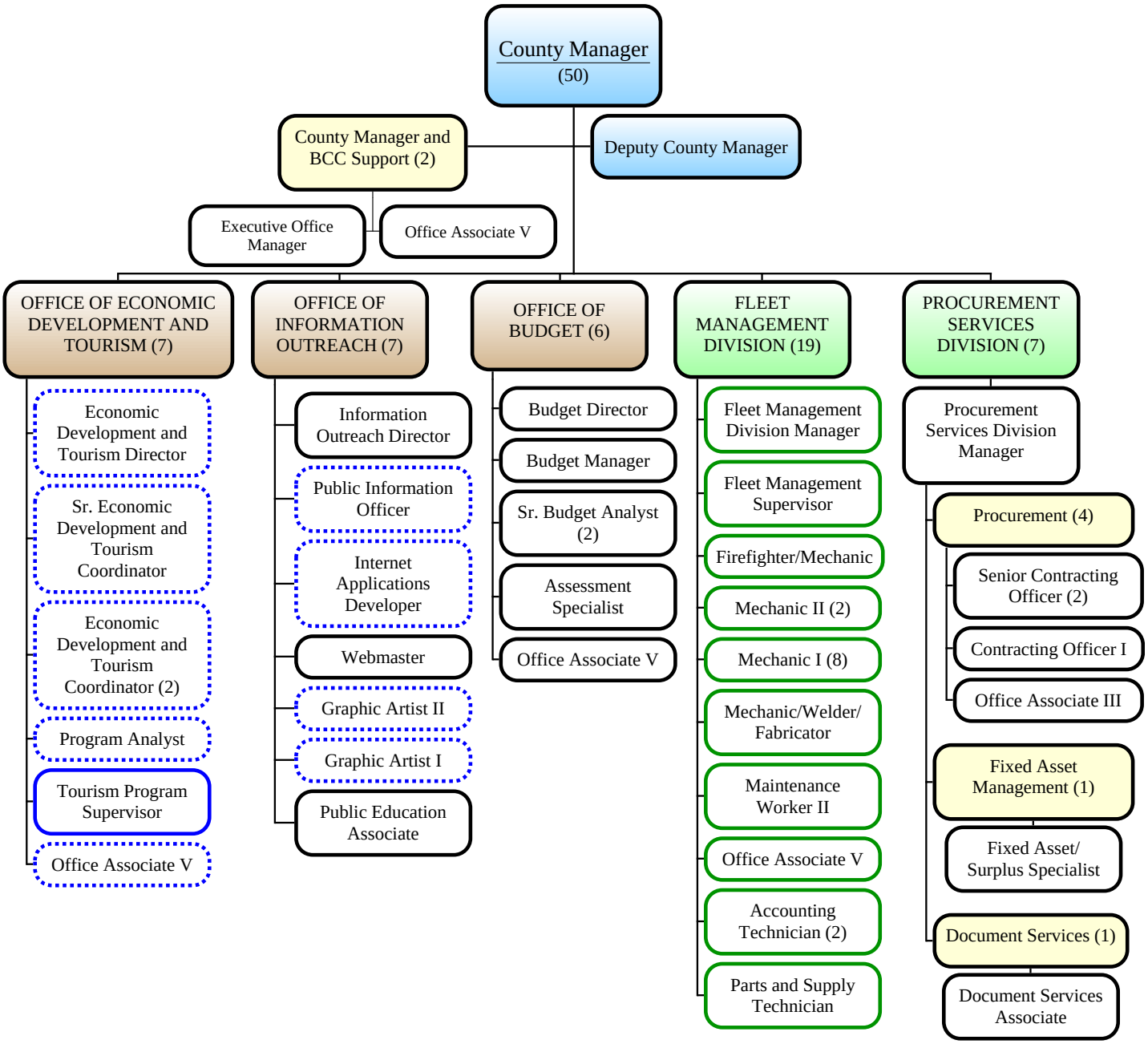
A decrease in property and liability insurance costs resulted in a reduction in Operating Expenditures in FY 2012.

County Manager

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Program				
County Manager	$ 264,282	$ 335,921	$ 360,481	$ 473,428
Budget	494,195	466,276	358,382	413,754
Procurement Services	834,322	808,935	792,816	729,040
Information Outreach	306,669	380,837	370,713	368,138
Economic Development and Tourism	3,596,402	4,486,714	2,806,456	5,548,886
Total Expenditures	**$ 5,495,870**	**$ 6,478,683**	**$ 4,688,848**	**$ 7,533,246**
Expenditures by Category				
Personal Services	$ 2,330,279	$ 2,312,595	$ 2,214,972	$ 2,230,354
Operating	1,184,220	1,812,773	1,738,803	1,989,723
Capital Outlay	2,434	0	0	0
Subtotal Operating Expenditures	**$ 3,516,933**	**$ 4,125,368**	**$ 3,953,775**	**$ 4,220,077**
Capital Improvements	65,166	0	0	0
Debt Service	0	0	0	0
Grants and Aids	337,250	322,500	384,500	485,000
Transfers	1,576,521	350,573	350,573	345,573
Reserves	0	1,680,242	0	2,482,596
Total Operating Expenditures	**$ 5,495,870**	**$ 6,478,683**	**$ 4,688,848**	**$ 7,533,246**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 5,495,870**	**$ 6,478,683**	**$ 4,688,848**	**$ 7,533,246**
Expenditures by Fund				
General	$ 2,523,576	$ 2,497,339	$ 2,442,540	$ 3,258,475
Administrative Services	317,419	332,300	325,815	0
Christopher C. Ford Commerce Park	1,281,938	0	0	0
Resort/Development Tax	1,372,938	3,649,044	1,920,493	4,248,648
Restricted Local Programs	0	0	0	26,123
Total Expenditures	**$ 5,495,870**	**$ 6,478,683**	**$ 4,688,848**	**$ 7,533,246**
Number of Full Time Positions	35	32.5	31	31
Number of Part Time Positions	17.7	16.7	11.7	10.7
Number of Full Time Equivalent Positions	39.1	36.2	32.7	33.1

Mission:
To ensure that Lake County citizens receive high quality government services related to transportation, public safety, and environmental and social services, as well as to economic opportunities for the county.

County Manager
Organization Chart
Fiscal Year 2012



Advisory Committees:

County Manager:
- Sales Surtax Oversight Advisory Committee
- Solid Waste Alternatives Task Force
- Women's Hall of Fame Selection Committee

Economic Development and Tourism:
- Arts and Cultural Alliance
- Tourist Development Council

Legend:
- Division
- Section
- ( ) Current number of full time positions

Funding Source [Positions per Fund]:
- General Fund [20]
- Resort/Development Tax Fund [1]
- General Fund 50%, Resort/Development Tax Fund 50% [10]
- Fleet Maintenance [19]

Fiscal Year 2012 - October 1, 2011

Department: County Manager
Division: County Manager

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 255,904	$ 323,029	$ 348,063	$ 461,483
Operating	8,378	12,892	12,418	11,945
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 264,282**	**$ 335,921**	**$ 360,481**	**$ 473,428**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 264,282**	**$ 335,921**	**$ 360,481**	**$ 473,428**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 264,282**	**$ 335,921**	**$ 360,481**	**$ 473,428**
Expenditures by Fund				
General	$ 264,282	$ 335,921	$ 360,481	$ 473,428
Total Expenditures	**$ 264,282**	**$ 335,921**	**$ 360,481**	**$ 473,428**
Number of Full Time Positions	3	3	4	4
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	3.0	3.0	4.0	4.0

Highlights:

The County Manager reports to a five-member Board of County Commissioners and is responsible for the day-to-day operations of all Lake County administrative departments. The Board of County Commissioners and County Manager work closely together to ensure that Lake County citizens receive high quality government services related to transportation, public safety, and environmental and social services, as well as to economic opportunities for the county.

A Deputy County Manager position was added in FY 2011. The fiscal impact of adding this position was offset by reduced Florida retirement rates and savings from the County Manager's position being vacant during the first quarter of FY 2011. Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010.

Reductions in reprographics, and property and liability insurance costs attributed to the decrease in Operating Expenditures for FY 2012.

Department: County Manager
Division: Budget

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 477,277	$ 449,188	$ 343,486	$ 399,889
Operating	16,919	17,088	14,896	13,865
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 494,195**	**$ 466,276**	**$ 358,382**	**$ 413,754**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 494,195**	**$ 466,276**	**$ 358,382**	**$ 413,754**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 494,195**	**$ 466,276**	**$ 358,382**	**$ 413,754**
Expenditures by Fund				
General	$ 494,195	$ 466,276	$ 358,382	$ 413,754
Total Expenditures	**$ 494,195**	**$ 466,276**	**$ 358,382**	**$ 413,754**
Number of Full Time Positions	7	6	6	6
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	7.0	6.0	6.0	6.0

Highlights:

The Office of Budget was established to perform the functions of preparation and administration of the County's budget; and, to analyze, evaluate and make recommendations for improvements to the County's financial position. Major functions and activities which the Office perform include: revenue analysis and development, and review of proposed legislation and contracts which may have a financial impact or effect on County operations.

FY 2011 Personal Services reflects savings from a vacant position, and the elimination of a Senior Budget Analyst position. Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010.

Operating Expenditures are lower in FY 2012 due to reduced costs associated with budget preparation, fewer legal advertisements, and decreased property and liability insurance costs.

Department: County Manager
Division: Procurement Services

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 566,292	$ 517,830	$ 512,096	$ 443,739
Operating	268,030	289,970	280,720	285,301
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 834,322**	**$ 807,800**	**$ 792,816**	**$ 729,040**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	1,135	0	0
Total Operating Expenditures	**$ 834,322**	**$ 808,935**	**$ 792,816**	**$ 729,040**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 834,322**	**$ 808,935**	**$ 792,816**	**$ 729,040**
Expenditures by Fund				
General	$ 516,904	$ 476,635	$ 467,001	$ 729,040
Administrative Services	317,419	332,300	325,815	0
Total Expenditures	**$ 834,322**	**$ 808,935**	**$ 792,816**	**$ 729,040**
Number of Full Time Positions	9	8	7	7
Number of Part Time Positions	0.7	0.7	0.7	0.7
Number of Full Time Equivalent Positions	9.7	8.7	7.7	7.7

Highlights:

The Procurement Services Division is responsible for provision of high quality and responsive contracting, purchasing, and fixed asset management to all Lake County BCC departments.

A Senior Contracting Officer position was eliminated during FY 2011 budget preparation, and another Senior Contracting Officer position was reclassified and relocated during FY 2011. Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010.

Operating Expenses decreased in FY 2012 due to a reduction in property and liability insurance, and office supplies.

Department: County Manager
Division: Information Outreach

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 294,256	$ 368,908	$ 361,494	$ 356,930
Operating	9,979	11,929	9,219	11,208
Capital Outlay	2,434	0	0	0
Subtotal Operating Expenditures	**$ 306,669**	**$ 380,837**	**$ 370,713**	**$ 368,138**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 306,669**	**$ 380,837**	**$ 370,713**	**$ 368,138**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 306,669**	**$ 380,837**	**$ 370,713**	**$ 368,138**
Expenditures by Fund				
General	$ 306,669	$ 380,837	$ 370,713	$ 368,138
Total Expenditures	**$ 306,669**	**$ 380,837**	**$ 370,713**	**$ 368,138**
Number of Full Time Positions	6	7	7	7
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	6.0	7.0	7.0	7.0

Highlights:

Information Outreach assists the departments within the Lake County Board of County Commissioners in expanding internal and external communications. This is accomplished through three key areas: web and multimedia development, graphic design and communication with the media.

For FY 2011 Personal Services changes reflect the addition of a Public Education Coordinator position transferred from the Conservation and Compliance Department. Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010.

Four (4) positions within this office are funded 50% with Resort Development Tax, which is reflected in the Economic Development and Tourism budget, page F-33.

Department: County Manager
Division: Economic Development and Tourism

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 736,551	$ 653,640	$ 649,833	$ 568,313
Operating	880,914	1,480,894	1,421,550	1,667,404
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 1,617,465**	**$ 2,134,534**	**$ 2,071,383**	**$ 2,235,717**
Capital Improvements	65,166	0	0	0
Debt Service	0	0	0	0
Grants and Aids	337,250	322,500	384,500	485,000
Transfers	1,576,521	350,573	350,573	345,573
Reserves	0	1,679,107	0	2,482,596
Total Operating Expenditures	**$ 3,596,402**	**$ 4,486,714**	**$ 2,806,456**	**$ 5,548,886**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 3,596,402**	**$ 4,486,714**	**$ 2,806,456**	**$ 5,548,886**
Expenditures by Fund				
General	$ 941,526	$ 837,670	$ 885,963	$ 1,274,115
Christopher C. Ford Commerce Park	1,281,938	0	0	0
Resort/Development Tax	1,372,938	3,649,044	1,920,493	4,248,648
Restricted Local Programs	0	0	0	26,123
Total Expenditures	**$ 3,596,402**	**$ 4,486,714**	**$ 2,806,456**	**$ 5,548,886**
Number of Full Time Positions	10	8.5	7	7
Number of Part Time Positions	17	16	11	10
Number of Full Time Equivalent Positions	13.4	11.5	8.0	8.4

Highlights:

In FY 2011, the Economic Growth and Redevelopment division of Community Services merged with the Tourism and Business Relations Division of Public Resources. The newly formed Office of Economic Development and Tourism is part of the County Manager's Office.

Economic Development focuses on programs that will strengthen Lake County's position as a business center for Central Florida by aggressively pursuing opportunities, strengthening existing businesses, and building collaborative relationships with local and regional partners.

Tourism in Lake County is actively promoted through multiple marketing strategies and advertising campaigns, which increase overnight stays resulting in increased Resort Tax collections, which in turn creates an increased economic impact to all of Lake County. By strategically partnering and joining forces with Lake County businesses, tourism stakeholders, and other area partners, Tourism achieves increased numbers and length of events.

In FY 2011, the Office Associate IV position listed above as .5 FTE was split 50/50 between Economic Development and Tourism and Health and Human Services. This position was reallocated during FY 2011 to Community Services as 100% Health and Human Services. Two (2) Fairgrounds positions formerly allocated under Tourism and Business Relations remained with Public Resources during the merger in FY 2011. In addition, an Economic Development and Tourism Coordinator position was added in FY 2011. FY 2012 reflects the elimination of a part time Welcome Center Worker position.

There are four (4) positions located in Information Outreach that are funded 50% with Resort Development Tax. These positions are reflected in the Information Outreach budget, page F-32.

Operating Expenditures includes $288,739 to support the Economic Development Commission (EDC) contract, the same level of funding as in FY 2011. Also included in Operating Expenditures is $104,902 to support the County contract with the Central Florida Sports Commission for the purpose of encouraging and promoting the selection of Lake County as a venue for international, national, regional and local sports events.

Grants and Aids includes funding for the following: $75,000 Economic Gardening Initiative, to access informational databases, hosting workshops, and giving presentations to the business community; $225,000 UCF Business Incubators, in South Lake and Leesburg; $85,000 Business services support at Leesburg and South Lake Incubators; and $100,000 for the Jobs Growth Incentive Program.

For FY 2012, $3,000,000 is budgeted under non-departmental as part of the Economic Stabilization Reserve. These funds have been designated for economic incentives awards as approved by the Board of County Commissioners.

The Office of Economic Development and Tourism will be hosting the First Annual Economic Development Summit in Nov 2011. The Summit features best practices in workforce development, economic development, site selection and strategic planning.

County Manager

Workload Measurements

Work Activity	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Budget:			
Review all budget transfers for proper accounting, availability of funds and approval levels.	195	160	155
Review all agenda items for current and future financial implications.	768	720	720
Coordinate a comprehensive Capital Improvement Program ensuring financial feasibility.	1	1	1
Conduct quarterly fiscal analysis of revenues and expenditures	0	0	4
Certification of MSBU and Fire non-ad valorem assessment rolls for all applicable parcels:			
Residential Fire Assessments Certified	65,536	65,781	66,035
Non-Residential Fire Assessments Certified	1,464	1,493	1,500
MSBU Units Certified	2,071	2,071	2,071
Procurement Services:			
Formal solicitations issued	134	138	130
Purchase orders issued	1,467	1,500	1,500
Term and supply contracts managed	362	375	380
Capital assets managed	10,012	10,212	10,314
Dollar value of capital assets managed	$81,875,189	$83,512,693	$84,347,820
Document Services:			
Pages produced in support of user department requirements	1,275,037	1,100,000	1,100,000
Economic Development:			
Inquiries (phone and email)	250	250	250
Site visits for business location	12	12	12
Consultation with clients or economic development partners	30	30	30
High Value Jobs Creation Program (HVJCP) Applications/New Incentive Awards	8	10	10
Jobs paid for with HVJCP funds	32	40	40
Industry Visits	24	24	24
Presentations and meetings with community groups on economic development activities	36	36	36
Meetings with city governments	24	24	24
Newsletter subscribers	400	400	400
Website hits	1,500	1,500	1,500

County Manager

Workload Measurements

Work Activity	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Tourism:			
Promotions via social media	N/A	600	600
Tourism trainings held (seminars for tourism vendors)	0	0	1
Visits with Tourism industry partners	N/A	5	15
Community events sponsored or assisted	129	100	100
Marketing outreach at niche expos	9	8	10
Lake County Arts and Cultural Alliance:			
Training for arts and cultural organizations	1	1	1
Art events supported	40	45	50

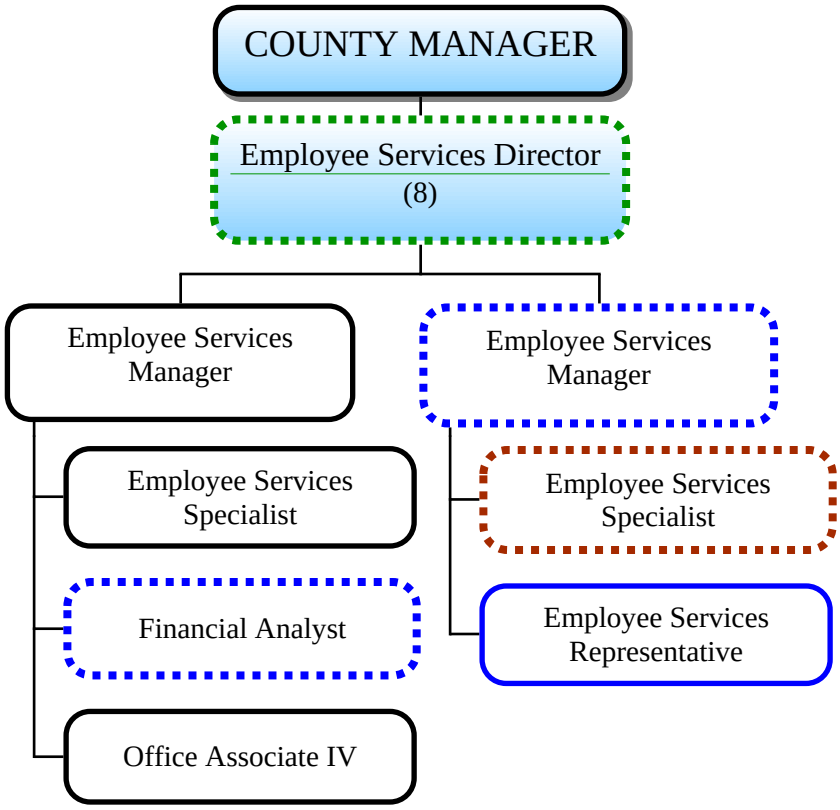
Employee Services

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Program				
Employee Services	$ 809,731	$ 785,106	$ 688,227	$ 751,051
Total Expenditures	**$ 809,731**	**$ 785,106**	**$ 688,227**	**$ 751,051**
Expenditures by Category				
Personal Services	$ 741,081	$ 697,738	$ 638,224	$ 689,977
Operating	68,650	86,041	50,003	60,479
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 809,731**	**$ 783,779**	**$ 688,227**	**$ 750,456**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	1,327	0	595
Total Operating Expenditures	**$ 809,731**	**$ 785,106**	**$ 688,227**	**$ 751,051**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 809,731**	**$ 785,106**	**$ 688,227**	**$ 751,051**
Expenditures by Fund				
General	$ 809,731	$ 783,779	$ 687,175	$ 750,456
Employees Benefit	0	1,327	1,052	595
Total Expenditures	**$ 809,731**	**$ 785,106**	**$ 688,227**	**$ 751,051**
Number of Full Time Positions	9	8	8	8
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	9.0	8.0	8.0	8.0

Mission:

To assure Lake County's compliance with applicable employment law; recommend and administer employment policies and procedures; provide guidance to County departments and its employees; interact with individuals seeking employment with the County; provide employee development and training opportunities; administer the County's benefits and risk programs, including employee/retiree benefits, workers' compensation, property and liability, and loss prevention programs.

Employee Services
Organization Chart
Fiscal Year 2012



Legend:
( ) Current number of full time positions
Funding Sources [Positions per Fund]:
General Fund [3]
Employee Group Benefits Fund [1]
Property and Casualty Fund 50%, Employee Group Benefits Fund 50% [2]
General Fund 50%, Property and Casualty Fund 25%, Employee Group Benefits Fund 25% [1]
Property and Casualty Fund 75%, Employee Group Benefits 25% [1]

Fiscal Year 2012 - October 1, 2011

Department: Employee Services
Division: Employee Services

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 741,081	$ 697,738	$ 638,224	$ 689,977
Operating	68,650	86,041	50,003	60,479
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 809,731**	**$ 783,779**	**$ 688,227**	**$ 750,456**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	1,327	0	595
Total Operating Expenditures	**$ 809,731**	**$ 785,106**	**$ 688,227**	**$ 751,051**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 809,731**	**$ 785,106**	**$ 688,227**	**$ 751,051**
Expenditures by Fund				
General	$ 809,731	$ 783,779	$ 687,175	$ 750,456
Employees Benefit	0	1,327	1,052	595
Total Expenditures	**$ 809,731**	**$ 785,106**	**$ 688,227**	**$ 751,051**
Number of Full Time Positions	9	8	8	8
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	9.0	8.0	8.0	8.0

Highlights:

The Department of Employee Services is responsible for all human resources activities for the Board of County Commissioners, which includes assuring Lake County's compliance with applicable employment law; recommending and administering employment policies and procedures; providing guidance to County departments and its employees; interacting with individuals seeking employment with the County; and providing employee development and training opportunities. Additionally, Employee Services administers the County's benefits and risk programs, including employee/retiree benefits, workers' compensation, property and liability, and loss prevention programs.

Responsibility for Volunteer Services was moved to Employee Services in FY 2011, during which time the emphasis was placed on redefining the County's volunteer program. As a result, these program costs were reduced 56%, or $15,660 in FY 2012.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010. An Employee Services Manager position was eliminated in FY 2011.

Transfers from the Property and Casualty Fund, and the Employee Group Benefits Fund contribute towards 100% of Risk and Benefits Administration expenses.

Commissions from vending machines located in County facilities are accounted for in the Employees Benefit fund under Lake County Board of County Commissioners' policy LCC-41. Funds from this account must be used for an activity which is reasonably expected to improve morale, to engender employee spirit of community, or to demonstrate collective appreciation for co-workers. The remaining $595 in this fund is being held in reserves.

Employee Services

Workload Measurements

Work Activity	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Employee Services:			
Workforce recruitment initiatives:			
Job postings	41	42	37
Individual applicants	1,182	1,527	1,345
Applications received	1,528	2,181	1,921
New employees recruited	36	51	32
New Employee Orientation (NEO) sessions offered	9	7	7
New employees oriented	36	39	35
Training hours	252	273	245
Development implementation and/or coordination of programs with general employee application, either required or optional training	8	3	4
Participants attending	531	30	540
Education hours	1,298	60	1,060
Supervisory Training and Development classes/sessions offered	3	2	2
Participants	188	150	80
Training hours	603	498	280
Volunteer Services:			
Background checks completed by new volunteers	122	200	250

Facilities Development and Management

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Program				
Administration	$ 640,736	$ 676,722	$ 651,596	$ 665,728
Facilities Maintenance	2,383,494	2,010,277	1,993,499	1,422,665
Jail and Sheriff Facilities Maintenance	562,471	429,185	440,877	437,712
Energy Management	2,035,375	2,194,099	2,220,965	2,199,709
Capital Projects	9,093	0	16,076	0
Total Expenditures	**$ 5,631,169**	**$ 5,310,283**	**$ 5,323,013**	**$ 4,725,814**
Expenditures by Category				
Personal Services	$ 2,341,624	$ 1,931,159	$ 1,902,912	$ 1,657,495
Operating	3,171,875	3,371,124	3,382,526	3,051,319
Capital Outlay	108,578	8,000	21,499	17,000
Subtotal Operating Expenditures	**$ 5,622,077**	**$ 5,310,283**	**$ 5,306,937**	**$ 4,725,814**
Capital Improvements	9,093	0	16,076	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 5,631,169**	**$ 5,310,283**	**$ 5,323,013**	**$ 4,725,814**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 5,631,169**	**$ 5,310,283**	**$ 5,323,013**	**$ 4,725,814**
Expenditures by Fund				
General	$ 5,631,169	$ 5,310,283	$ 5,323,013	$ 4,725,814
Total Expenditures	**$ 5,631,169**	**$ 5,310,283**	**$ 5,323,013**	**$ 4,725,814**
Number of Full Time Positions	43	35	35	30
Number of Part Time Positions	1	0	0	0
Number of Full Time Equivalent Positions	43.5	35.0	35.0	30.0

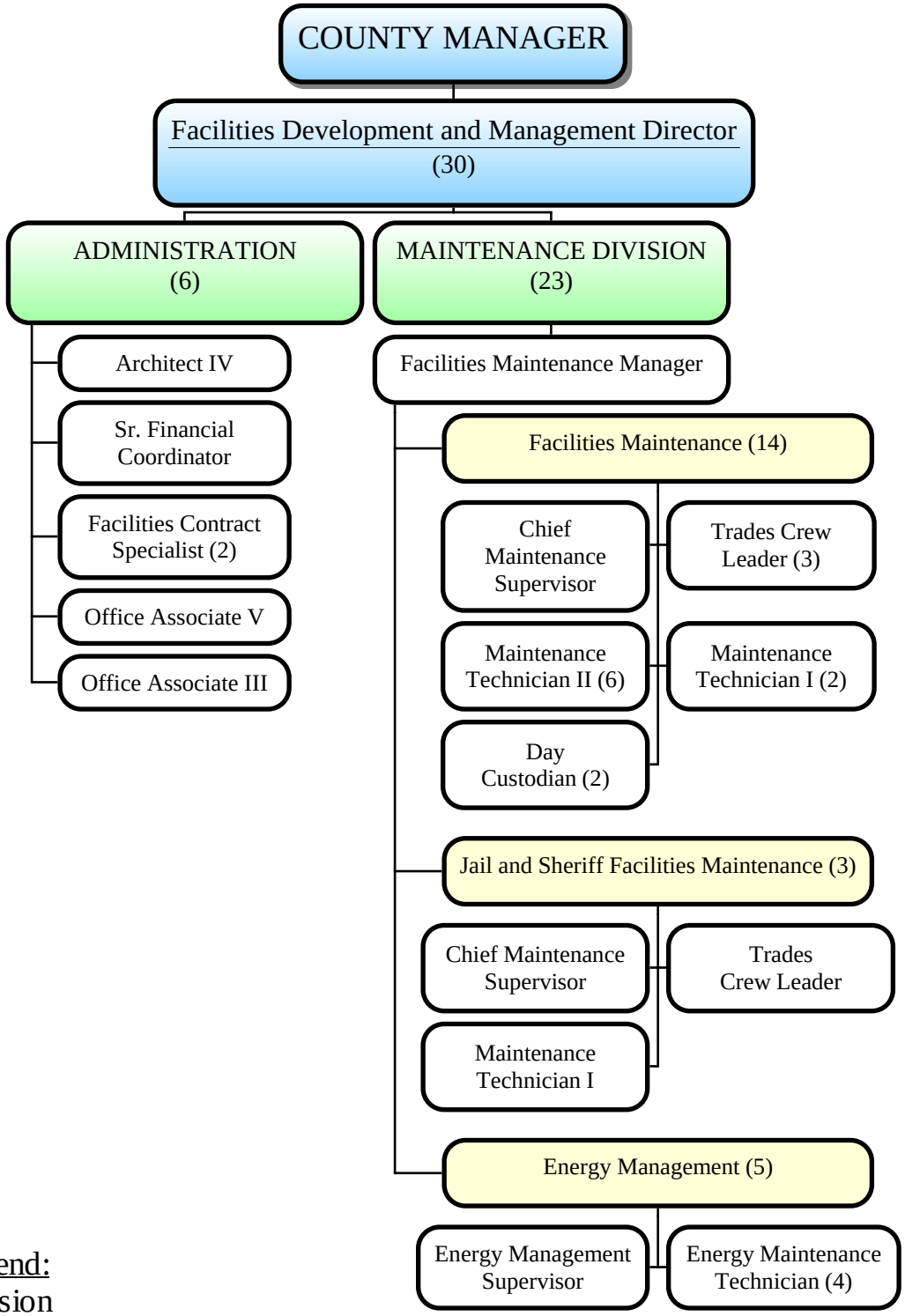
Mission:

To design, construct and maintain safe, clean, and energy efficient County facilities that enhance employee achievement and instill a sense of pride and dedication throughout the County, with a spirit of teamwork and a pledge of excellence. To provide centralized control of major construction and renovation projects for County facilities. To provide for central planning and oversight of all facilities and capital construction matters.

Note:

Facilities Development and Management also oversees capital construction projects in the Renewal Sales Tax and Facilities Expansion Capital Projects Funds. See page H-3 for budgetary information.

Facilities Development and Management
Organization Chart
Fiscal Year 2012



Legend:

Division

Section

( ) Current number of full time positions

Funding Sources [Positions per Fund]:

General Fund [30]

Fiscal Year 2012 - October 1, 2011

Department: Facilities Development and Management
Program: Administration

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 542,815	$ 541,992	$ 542,907	$ 523,194
Operating	97,921	134,730	108,689	142,534
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 640,736**	**$ 676,722**	**$ 651,596**	**$ 665,728**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 640,736**	**$ 676,722**	**$ 651,596**	**$ 665,728**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 640,736**	**$ 676,722**	**$ 651,596**	**$ 665,728**
Expenditures by Fund				
General	$ 640,736	$ 676,722	$ 651,596	$ 665,728
Total Expenditures	**$ 640,736**	**$ 676,722**	**$ 651,596**	**$ 665,728**
Number of Full Time Positions	7	7	7	7
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	7.0	7.0	7.0	7.0

Highlights:

Facilities Administration provides oversight for the various County construction projects, as well as financial, managerial, and architectural support for the Facilities Divisions, other County Departments, Constitutional Officers, and other groups as directed by the Board.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010.

Personal Services for FY 2012 includes the addition of an Office Associate III position transferred from the Maintenance Division, and the elimination of an existing Office Associate III position.

FY 2012 Operating Expenditures includes a $ 42,500 increase in Professional Services for architectural and engineering consulting services for investigations and proposals for capital project requests, which is offset by the elimination of the lease for Facilities Administration and Construction divisions ($ 33,333), who were occupying space at the Duncan Drive building in Tavares.

Department: Facilities Development and Management
Program: Facilities Maintenance

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 1,254,482	$ 858,324	$ 826,680	$ 698,829
Operating	1,054,764	1,151,953	1,153,819	723,836
Capital Outlay	74,249	0	13,000	0
Subtotal Operating Expenditures	**$ 2,383,494**	**$ 2,010,277**	**$ 1,993,499**	**$ 1,422,665**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 2,383,494**	**$ 2,010,277**	**$ 1,993,499**	**$ 1,422,665**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 2,383,494**	**$ 2,010,277**	**$ 1,993,499**	**$ 1,422,665**
Expenditures by Fund				
General	$ 2,383,494	$ 2,010,277	$ 1,993,499	$ 1,422,665
Total Expenditures	**$ 2,383,494**	**$ 2,010,277**	**$ 1,993,499**	**$ 1,422,665**
Number of Full Time Positions	25	18	18	15
Number of Part Time Positions	1	0	0	0
Number of Full Time Equivalent Positions	25.5	18.0	18.0	15.0

Highlights:

Facilities Maintenance oversees the repair, maintenance and proper operation and efficiency of air quality systems in all County buildings, and also works to ensure proper care is taken to retain the value and appreciation of existing facilities. They are responsible for contracted maintenance for county facilities, such as fire extinguisher maintenance, pressure washing, pest/termite services, custodial and lawn maintenance contracts.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010.

FY 2012 Personal Services have been reduced by three (3) positions with the transfer of an Office Associate III to the Facilities Administration Division, and the elimination of a Maintenance Specialist and Office Associate III positions.

FY 2012 Operating Expenses reflect a reduction in contractual services ($ 34,060) and insurance ($ 36,155). Repair and maintenance is reduced ($ 354,550) as several projects including sewer line replacement ($ 21,370) and re-piping of the County Administration Building ($ 160,000) were one-time projects expended in FY 2011.

Department: Facilities Development and Management
Program: Jail and Sheriff Facilities Maintenance

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 240,882	$ 239,048	$ 241,618	$ 151,001
Operating	287,260	182,137	190,760	269,711
Capital Outlay	34,329	8,000	8,499	17,000
Subtotal Operating Expenditures	**$ 562,471**	**$ 429,185**	**$ 440,877**	**$ 437,712**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 562,471**	**$ 429,185**	**$ 440,877**	**$ 437,712**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 562,471**	**$ 429,185**	**$ 440,877**	**$ 437,712**
Expenditures by Fund				
General	$ 562,471	$ 429,185	$ 440,877	$ 437,712
Total Expenditures	**$ 562,471**	**$ 429,185**	**$ 440,877**	**$ 437,712**
Number of Full Time Positions	5	5	5	3
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	5.0	5.0	5.0	3.0

Highlights:

Jail and Sheriff Facilities Maintenance handles the maintenance of all the Jail and Sheriff facilities.

Personal Services for FY 2012 includes the elimination of two (2) Maintenance Specialist positions.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010.

FY 2012 Operating Expenses include $ 239,229 for repairs and maintenance on all Jail and Sheriff facilities. These include a fire alarm system upgrade at the main jail, detention center kitchen upgrade and showers refurbishment, along with fire alarm/sprinkler repairs, elevator repairs, emergency generator repairs, electrical, and plumbing and roofing repairs.

FY 2012 Capital Outlay reflects the cost to replace two (2) mowers for the Sheriff's lawn maintenance crew.

Department: Facilities Development and Management
Program: Energy Management

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 303,446	$ 291,795	$ 291,707	$ 284,471
Operating	1,731,929	1,902,304	1,929,258	1,915,238
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 2,035,375**	**$ 2,194,099**	**$ 2,220,965**	**$ 2,199,709**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 2,035,375**	**$ 2,194,099**	**$ 2,220,965**	**$ 2,199,709**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 2,035,375**	**$ 2,194,099**	**$ 2,220,965**	**$ 2,199,709**
Expenditures by Fund				
General	$ 2,035,375	$ 2,194,099	$ 2,220,965	$ 2,199,709
Total Expenditures	**$ 2,035,375**	**$ 2,194,099**	**$ 2,220,965**	**$ 2,199,709**
Number of Full Time Positions	6	5	5	5
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	6.0	5.0	5.0	5.0

Highlights:

Energy Management is responsible for monitoring and paying County utilities and converting to energy saving fixtures where applicable.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010.

The primary budgeted operating expense for this section is for utility services for all County facilities - $ 1,677,669. This figure reflects a 4.8% decrease ($ 84,962) in utility services from FY 2011. These savings are off-set by increases in repairs and maintenance ($ 103,436) which include inspecting and rebuilding chiller unit, replacing air dampers and handlers and repairing cooling tower, all at the detention center.

Department: Facilities Development and Management
Program: Capital Projects

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	0	0	0	0
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Capital Improvements	9,093	0	16,076	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 9,093**	**$ 0**	**$ 16,076**	**$ 0**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 9,093**	**$ 0**	**$ 16,076**	**$ 0**
Expenditures by Fund				
General	$ 9,093	$ 0	$ 16,076	$ 0
Total Expenditures	**$ 9,093**	**$ 0**	**$ 16,076**	**$ 0**

Highlights:

The Capital Projects program identifies Facility Projects funded by General Fund revenues.

Estimated FY 2011 Capital Improvements consisted of $ 16,076 toward the BCC Warehouse - 2008 Expansion.

FY 2012 includes no Capital Projects.

Facilities Development and Management

Workload Measurements

Work Activity	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Facilities Administration			
Projects in pre-design/planning phase (Prior to Schematic Design)	9	9	1
Projects in pre-construction phase (Schematic Design through Construction Documents)	14	14	11
Projects in construction phase	13	7	11
Facilities Maintenance			
Preventative Maintenance work (PM) orders	3,702	2,984	2,984
PM's pulled by due date	94%	94%	96%
PM's pulled within 5 days past due	2%	2%	2%
PM's pulled within 10 days past due	1%	1%	1%
PM's pulled over 10 days past due	3%	3%	1%

Detail of Capital Outlay by Fund
FY 2012

Fund/Department/Division	Org Code	CRC	New	Replacement	Total
GENERAL FUND 0010					
Facilities Development and Management					
Jail and Sheriff Maintenance					
(2) Mower, 60"	0851120	PROJ 00001	$ -	$ 17,000	$ 17,000
Total Capital Outlay - General Fund			**$ -**	**$ 17,000**	**$ 17,000**
TOTAL ALL FUNDS			**$ -**	**$ 17,000**	**$ 17,000**

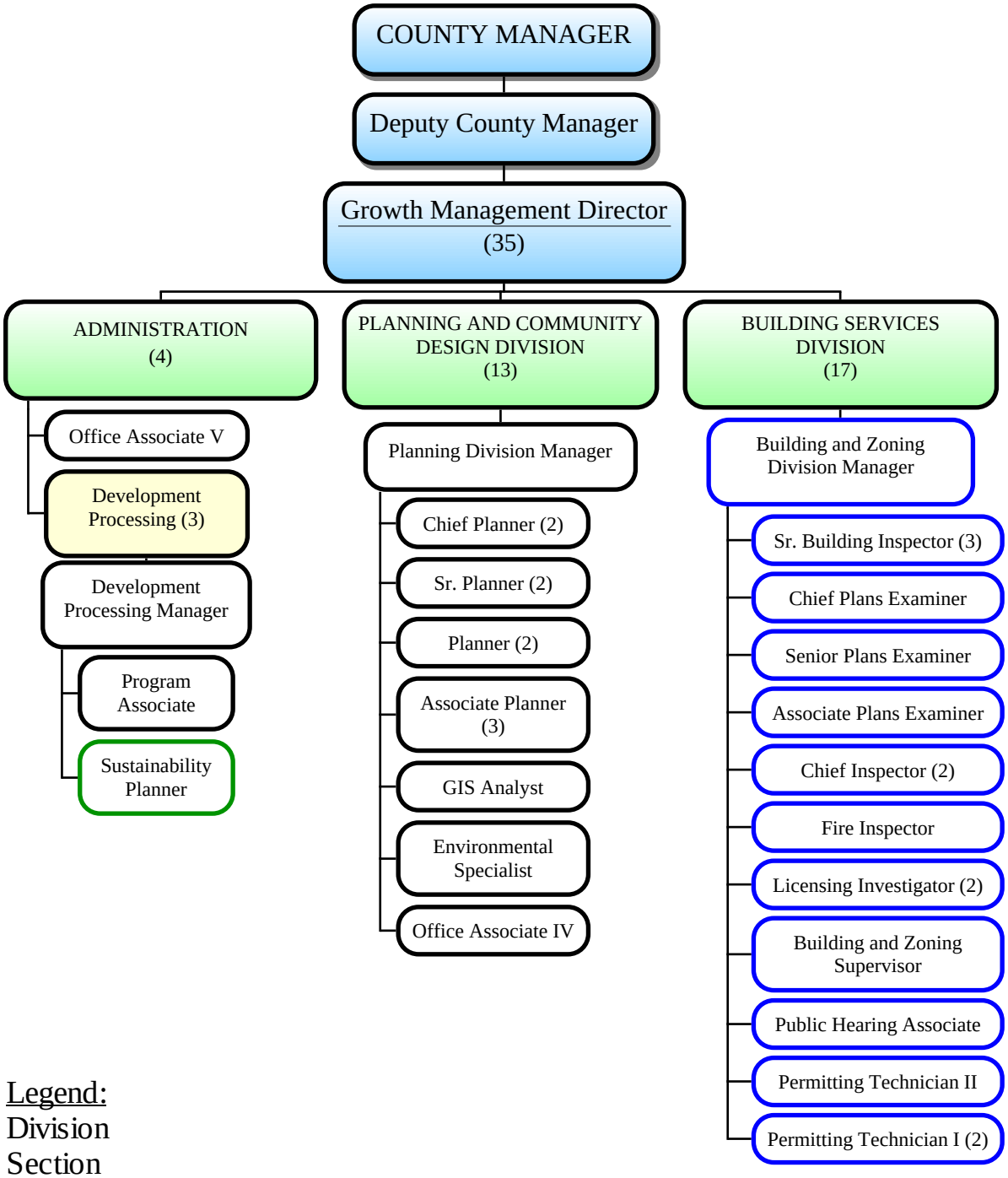
Growth Management

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Division				
Administration	$ 441,049	$ 460,344	$ 442,014	$ 393,351
Building Services	1,370,861	1,305,493	1,211,088	1,172,449
Energy Efficiency Conservation Block Grant	233,012	2,752,539	1,225,446	1,549,493
Planning and Community Design	1,353,794	1,079,980	1,010,089	943,541
Total Expenditures	**$ 3,398,715**	**$ 5,598,356**	**$ 3,888,637**	**$ 4,058,834**
Expenditures by Category				
Personal Services	$ 2,835,799	$ 2,837,472	$ 2,360,701	$ 2,230,897
Operating	430,172	1,689,987	1,210,829	853,174
Capital Outlay	0	98,500	0	0
Subtotal Operating Expenditures	**$ 3,265,971**	**$ 4,625,959**	**$ 3,571,530**	**$ 3,084,071**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	52,684	848,010	248,549	674,724
Transfers	80,060	68,558	68,558	59,318
Reserves	0	55,829	0	240,721
Total Operating Expenditures	**$ 3,398,715**	**$ 5,598,356**	**$ 3,888,637**	**$ 4,058,834**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 3,398,715**	**$ 5,598,356**	**$ 3,888,637**	**$ 4,058,834**
Expenditures by Fund				
General	$ 1,794,842	$ 1,540,324	$ 1,452,103	$ 1,336,892
Building Services	1,370,861	1,305,493	1,211,088	1,172,449
Energy Efficiency Conservation Block Grant	233,012	2,752,539	1,225,446	1,549,493
Total Expenditures	**$ 3,398,715**	**$ 5,598,356**	**$ 3,888,637**	**$ 4,058,834**
Number of Full Time Positions	46	38	35	35
Number of Part Time Positions	0	0	1	2
Number of Full Time Equivalent Positions	46.0	38.0	35.6	36.1

Mission:

To provide short- and long-range planning; review, permitting and inspection of land development; and monitoring of the environment in unincorporated Lake County under the County's Comprehensive Plan and Land Development Regulations.

Growth Management Organization Chart
Fiscal Year 2012



Legend:
- Division
- Section
- ( ) Current number of full time positions

Funding Sources [Positions per Fund]:
- General Fund [17]
- Building Services [17]
- Energy Efficiency and Conservation Block Grant [1]

Advisory Committees:
Planning and Community Design:
Zoning Board
Board of Adjustment
Building Services: Board of Building Examiners
Development Processing:
Capital Facilities Advisory Committee

Fiscal Year 2012 - October 1, 2011

Department: Growth Management
Division: Administration

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 353,748	$ 368,533	$ 361,359	$ 309,712
Operating	34,617	43,801	32,645	34,985
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 388,365**	**$ 412,334**	**$ 394,004**	**$ 344,697**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	52,684	48,010	48,010	48,654
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 441,049**	**$ 460,344**	**$ 442,014**	**$ 393,351**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 441,049**	**$ 460,344**	**$ 442,014**	**$ 393,351**
Expenditures by Fund				
General	$ 441,049	$ 460,344	$ 442,014	$ 393,351
Total Expenditures	**$ 441,049**	**$ 460,344**	**$ 442,014**	**$ 393,351**
Number of Full Time Positions	5	5	4	4
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	5.0	5.0	4.0	4.0

Highlights:

Administration includes staffing and funding for Growth Management's Administration, Development Processing, Impact Fee Coordination and the East Central Florida Regional Planning Council (ECFRPC).

Lake County's assessment to the ECFRPC is based on the latest official population estimates, using a rate per capita. The charge for FY 2012 reflects a .4% reduction in the per capita multiplier rate, combined with a slight increase in population.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010.

FY 2012 Personal Services reflects the elimination of a Program Specialist position ($ 48,594) in Impact Fee Coordination.

The FY 2012 Operating Expenditures includes $ 13,300 in Promotional Activities for materials and supplies for the Lake County Green Team. In addition, there are reductions in repair and maintenance ($ 1,822) and reprographics ($ 3,200).

Department: Growth Management
Program: Building Services

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 1,159,055	$ 1,028,190	$ 987,497	$ 930,652
Operating	131,746	190,745	155,033	142,209
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 1,290,801**	**$ 1,218,935**	**$ 1,142,530**	**$ 1,072,861**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	80,060	68,558	68,558	59,318
Reserves	0	18,000	0	40,270
Total Operating Expenditures	**$ 1,370,861**	**$ 1,305,493**	**$ 1,211,088**	**$ 1,172,449**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 1,370,861**	**$ 1,305,493**	**$ 1,211,088**	**$ 1,172,449**
Expenditures by Fund				
Building Services	$ 1,370,861	$ 1,305,493	$ 1,211,088	$ 1,172,449
Total Expenditures	**$ 1,370,861**	**$ 1,305,493**	**$ 1,211,088**	**$ 1,172,449**
Number of Full Time Positions	20	18	17	17
Number of Part Time Positions	0	0	0	1
Number of Full Time Equivalent Positions	20.0	18.0	17.0	17.5

Highlights:

Building Services oversees building and contractor licensing in order to protect the public's safety. It administers and enforces the Florida Building Code through plan review, permitting, and inspections in unincorporated Lake County and the Town of Montverde.

Due to the continued instability in the construction industry, the FY 2012 projected building permit revenue has been reduced by 14% from $ 1,285,713 to $ 1,105,776.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010.

The Building Services department continues to operate on a modified 32 hour work schedule, implemented in FY 2009 in order to curb expenditures.

FY 2012 Personal Services reflects the elimination of a full time Permitting Technician I position, and the addition of a part time Fire Inspector resulting in a savings of $ 10,458.

The FY 2012 Operating Expenditures reflect reductions in communications ($ 4,920), repair and maintenance ($ 10,433), office supplies ($ 15,851), motor fuel ($ 3,600) and training ($ 3,135).

Department: Growth Management
Program: Energy Efficiency Conservation Block Grant (EECBG)

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 39,245	$ 520,521	$ 131,700	$ 134,240
Operating	193,767	1,295,689	893,207	588,732
Capital Outlay	0	98,500	0	0
Subtotal Operating Expenditures	**$ 233,012**	**$ 1,914,710**	**$ 1,024,907**	**$ 722,972**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	800,000	200,539	626,070
Transfers	0	0	0	0
Reserves	0	37,829	0	200,451
Total Operating Expenditures	**$ 233,012**	**$ 2,752,539**	**$ 1,225,446**	**$ 1,549,493**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 233,012**	**$ 2,752,539**	**$ 1,225,446**	**$ 1,549,493**
Expenditures by Fund				
Energy Efficiency Conservation Block Grant	$ 233,012	$ 2,752,539	$ 1,225,446	$ 1,549,493
Total Expenditures	**$ 233,012**	**$ 2,752,539**	**$ 1,225,446**	**$ 1,549,493**
Number of Full Time Positions	1	1	1	1
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	1.0	1.0	1.0	1.0

Highlights:

In FY 2010, Lake County was awarded $ 2,807,500 under the American Recovery and Reinvestment Act (ARRA) Energy Efficiency and Conservation Block Grant (EECBG) Formula Grant Program. Although the program involves numerous County departments, the Growth Management Department was designated as the responsible department for implementation of the EECBG program.

The Department of Energy (DOE), whose goal is to maximize resulting job creation, approved eight (8) activities, to be undertaken by Lake County as part of the EECBG program. They include: Energy Efficiency and Conservation Strategy; Financial Incentives (Internal Revolving Loan); Benchmarking, Education and Outreach; Renewable Energy Technologies; Building Codes, Quality Inspection, Measurement and Verification; Greenhouse Gas Reduction Program; Expansion of County Recycling Programs; Traffic Signal Synchronization and Systems Improvement.

FY 2012 Personal Services includes two (2) positions; a Sustainability Planner, and a Program Associate. The Sustainability Planner is responsible for coordinating the County's energy and environmental sustainability initiatives, including daily administration of the County's federally funded EECBG program, and support of the implementation of activities identified in the County's Energy Efficiency and Conservation Strategy (EECS). The Program Associate is a limited term position to assist with the Rebate program. FY 2012 Personal Services also includes the salary allocations from the departments involved in their respective activity.

Department: Growth Management
Division: Planning and Community Design

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 1,283,751	$ 920,228	$ 880,145	$ 856,293
Operating	70,042	159,752	129,944	87,248
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 1,353,794**	**$ 1,079,980**	**$ 1,010,089**	**$ 943,541**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 1,353,794**	**$ 1,079,980**	**$ 1,010,089**	**$ 943,541**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 1,353,794**	**$ 1,079,980**	**$ 1,010,089**	**$ 943,541**
Expenditures by Fund				
General	$ 1,353,794	$ 1,079,980	$ 1,010,089	$ 943,541
Total Expenditures	**$ 1,353,794**	**$ 1,079,980**	**$ 1,010,089**	**$ 943,541**
Number of Full Time Positions	20	14	13	13
Number of Part Time Positions	0	0	1	1
Number of Full Time Equivalent Positions	20.0	14.0	13.6	13.6

Highlights:

The Planning and Community Design Division is responsible for the review of all commercial, industrial, public facility and residential site development within unincorporated Lake County for compliance and consistency with the Lake County Land Development Regulations and Comprehensive Plan. The Division is also responsible for maintaining the internal consistency of the Land Development Regulations and consistency of those regulations with the goals, objectives and policies of the Comprehensive Plan. The Division will also be the entry point into the development and permitting process for Lake County.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010.

FY 2012 Personal Services includes the reclassification of a full time Public Hearing Coordinator to a part time position for savings of $ 41,666.

The FY 2012 Operating Expenditures includes reductions in professional services ($ 38,800), repair and maintenance ($ 6,574), reprographic charges ($ 9,000), other current charges ($ 4,450) and office supplies ($ 5,914).

Growth Management

Workload Measurements

Work Activity	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Administration/Development Processing:			
New Applications Processed	95	98	98
Commercial impact fee plan review, calculation and assessment	144	0	0
Residential impact fee plan review, calculation and assessment	808	404	0
Commercial impact fee suspension plan review, calculation and assessment	N/A	0	114
Residential impact fee suspension plan review, calculation and assessment	N/A	347	694
Planning and Community Design:			
Processing Development Applications that require a Citizen Board (Local Planning Agency or Zoning Board) and/or BCC Action	39	80	41
Processing Development Applications that require staff review and approval only (Site Plan, Preliminary Plat, Pre-Submittal, Site or Plan Amendment)	799	2,600	1,200
Conducted the Planning Horizon 2030 Comprehensive Plan Process	Yes	Yes	Yes
Land Development Regulations included in work cycle	Yes	Yes	Yes
Digital Review and Archival of Development Applications	Yes	Yes	Yes
Residential Zoning Clearances (including additions, renewals and revisions)	1,973	1,280	1,800
Commercial Zoning Clearances	243	260	200
Conditional Use Permits (CUPs) and Mining Site Plans (MSPs)	24	60	26
Minor Site Plans and Amendments	45	40	40

Growth Management

Workload Measurements

Work Activity	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Building Services:			
Customers Served:	11,208	34,396	34,739
In person:	9,382	8,846	8,934
Internet:	1,826	2,072	2,092
Telephone:	N/A	23,478	23,713
Inspections	22,229	20,442	20,646
Re-inspections	2,963	2,675	2,701
New Plans submitted for review	6,066	5,108	5,159
Total Plans reviewed (including resubmittals)	6,779	4,851	4,900
Permits Issued	6,062	6,231	6,293
Permits - Certificate of Occupancy Issued	5,895	6,044	6,104
Unlicensed Complaints	141	159	161
Licensed Contractor Complaints	11	71	71

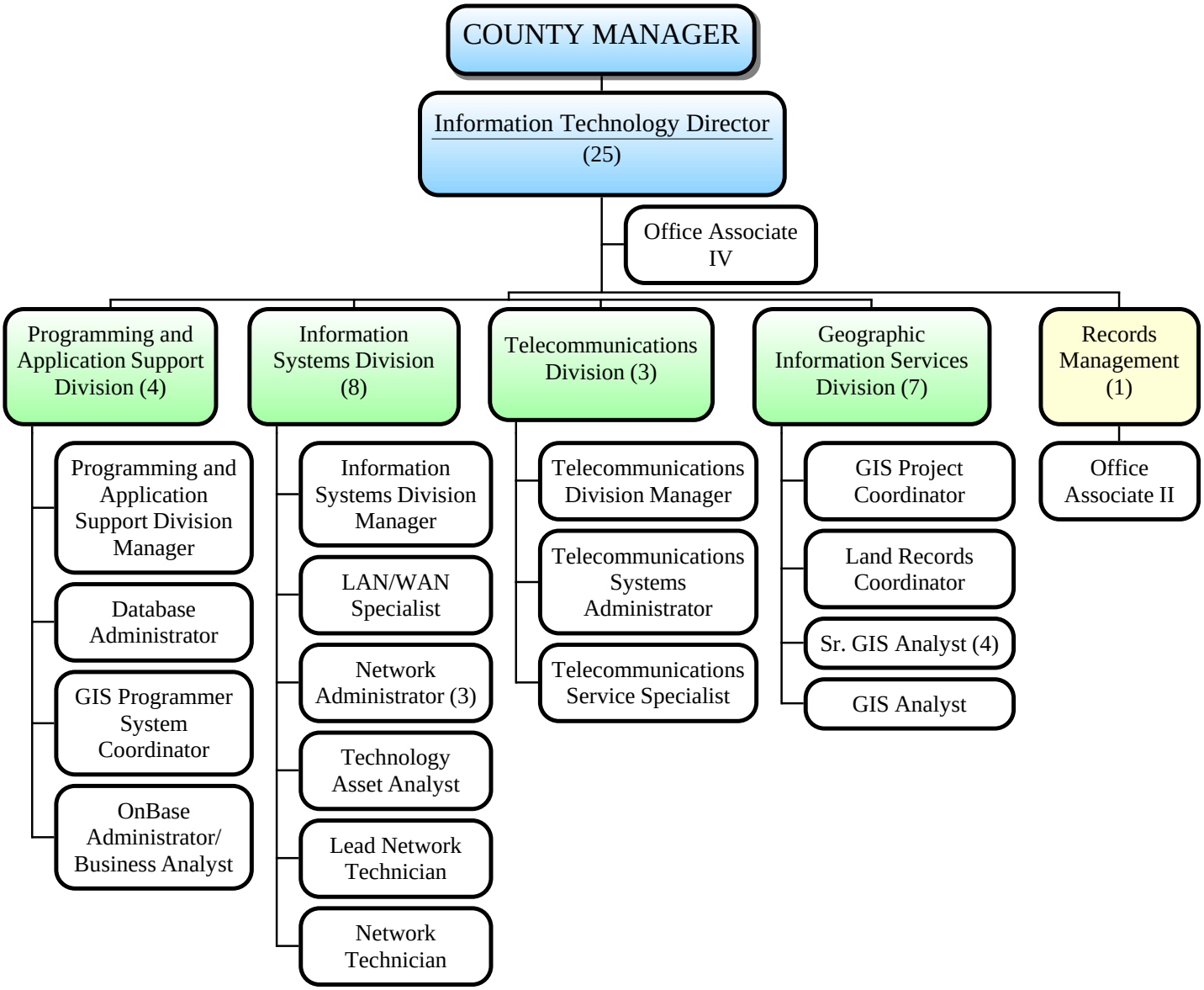
Information Technology

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Division				
Administration	$ 202,874	$ 215,942	$ 190,529	$ 158,074
County Technology	554,995	546,994	508,236	693,074
Geographic Information Services	753,122	599,478	558,075	487,952
Information Systems	728,695	644,136	634,769	620,065
Programming and Application Support Services	402,072	317,255	309,766	294,760
Records Management	47,471	47,830	45,265	44,323
Telecommunications	258,140	260,509	249,010	232,907
Total Expenditures	**$ 2,947,369**	**$ 2,632,144**	**$ 2,495,650**	**$ 2,531,155**
Expenditures by Category				
Personal Services	$ 2,275,652	$ 1,944,310	$ 1,887,703	$ 1,794,461
Operating	652,384	687,834	607,947	624,194
Capital Outlay	19,333	0	0	112,500
Subtotal Operating Expenditures	**$ 2,947,369**	**$ 2,632,144**	**$ 2,495,650**	**$ 2,531,155**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 2,947,369**	**$ 2,632,144**	**$ 2,495,650**	**$ 2,531,155**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 2,947,369**	**$ 2,632,144**	**$ 2,495,650**	**$ 2,531,155**
Expenditures by Fund				
General	$ 2,947,369	$ 2,632,144	$ 2,495,650	$ 2,531,155
Total Expenditures	**$ 2,947,369**	**$ 2,632,144**	**$ 2,495,650**	**$ 2,531,155**
Number of Full Time Positions	33	26	26	25
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalents	33.0	26.0	26.0	25.0

Mission:

To enable high performance within Lake County government through the delivery of technology solutions that are innovative, efficient, relevant, necessary, and affordable; exhibiting a desire for service excellence while demonstrating value to every customer. Information Technology (IT) administers the county-wide email system, Internet services, computer and network support for departments and provides voice and data telecommunication services to County government facilities. Information Technology also manages the County's records storage system in compliance with all federal and state policies and requirements, and Geographic Information Services (GIS) which creates and maintains spatial information to aid in the creation of maps and data analysis.

Information Technology
Organization Chart
Fiscal Year 2012



Legend:
Division
Section
( ) Current number of full time positions
Funding Sources [Positions per Fund]:
General Fund [25]

Fiscal Year 2012 - October 1, 2011

Department: Information Technology
Program: Administration

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 161,294	$ 161,863	$ 157,823	$ 156,346
Operating	41,580	54,079	32,706	1,728
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 202,874**	**$ 215,942**	**$ 190,529**	**$ 158,074**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 202,874**	**$ 215,942**	**$ 190,529**	**$ 158,074**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 202,874**	**$ 215,942**	**$ 190,529**	**$ 158,074**
Expenditures by Fund				
General	$ 202,874	$ 215,942	$ 190,529	$ 158,074
Total Expenditures	**$ 202,874**	**$ 215,942**	**$ 190,529**	**$ 158,074**
Number of Full Time Positions	2	2	2	2
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalents	2.0	2.0	2.0	2.0

Highlights:

Administration handles the budgeting, bill paying, staffing, training, strategic planning, contract management, asset management, and other day-to-day operations within Information Technology.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010.

FY 2011 Estimated Operating Expenditures reflects seven (7) months of the lease portion for the Administration, Geographic Information Systems (GIS), and Programming and Application Support Services (PASS) Divisions of the Information Technology Department who were occupying space at the Duncan Drive building in Tavares.

FY 2012 Operating Expenditures reflects the reduction for the full lease portion for the divisions of Information Technology who were occupying space at the Duncan Drive building in Tavares.

Department: Information Technology
Program: County Technology

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	535,661	546,994	508,236	580,574
Capital Outlay	19,333	0	0	112,500
Subtotal Operating Expenditures	**$ 554,995**	**$ 546,994**	**$ 508,236**	**$ 693,074**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 554,995**	**$ 546,994**	**$ 508,236**	**$ 693,074**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 554,995**	**$ 546,994**	**$ 508,236**	**$ 693,074**
Expenditures by Fund				
General	$ 554,995	$ 546,994	$ 508,236	$ 693,074
Total Expenditures	**$ 554,995**	**$ 546,994**	**$ 508,236**	**$ 693,074**
Number of Full Time Positions	0	0	0	0
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalents	0.0	0.0	0.0	0.0

Highlights:

County Technology is responsible for the purchasing and/or procurement of all county-wide technology related services such as computers, software, software licensing, fiber optic data connections, internet access, etc.

FY 2011 Expenditures reflects $ 30,000 for a 2-1-1 Community Call Center that will connect citizens with important community services, and volunteer opportunities. Repair and Maintenance has been reduced through software license savings and related chargebacks to departments.

FY 2012 Expenditures includes the purchase of 100 replacement computers. With 25% of the county's approximately 700 computers over eight years old and in need of replacement, combined with an increased need for faster technology to keep pace and the current depletion of spare parts from surplus used computers, replacement computers are needed. Lake County BCC also entered into an interlocal agreement with the Lake County Health Department (LCHD) to assist them with the purchase of telecommunications equipment and services. The $ 24,000 additional expenditure is 100% reimburseable from the LCHD.

FY 2012 Expenditures also includes the communication services for Library Services and Tourism which were previously handled through increased chargebacks ($ 39,800).

FY 2012 Capital Outlay includes the costs associated with upgrading the county servers.

Department: Information Technology
Program: Geographic Information Services

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 742,820	$ 579,821	$ 546,043	$ 477,728
Operating	10,302	19,657	12,032	10,224
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 753,122**	**$ 599,478**	**$ 558,075**	**$ 487,952**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 753,122**	**$ 599,478**	**$ 558,075**	**$ 487,952**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 753,122**	**$ 599,478**	**$ 558,075**	**$ 487,952**
Expenditures by Fund				
General	$ 753,122	$ 599,478	$ 558,075	$ 487,952
Total Expenditures	**$ 753,122**	**$ 599,478**	**$ 558,075**	**$ 487,952**
Number of Full Time Positions	12	8	8	7
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalents	12.0	8.0	8.0	7.0

Highlights:

Lake County's Geographic Information Services (GIS) creates and maintains spatial information to aid in the creation of maps and data analysis to support County departments and their customers.

GIS has reengineered the Proposed Future Land Use (FLU) map and associated data to make it perform more efficiently. This GIS enabled map is the tool that displays how “the Future Land Use Element will protect the unique assets, character, and quality of life in Lake County through the implementation of land use policies and regulations”. In addition, Lake County GIS has worked on improving the integrity of the “streets” layer. This continued GIS maintenance assists in providing the most accurate and up-to-date street information. The streets layer also is used for the Lake EMS dispatch and Reverse 911 program as a reference.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010.

FY 2012 Personal Services has been reduced with the elimination of the GIS Director position. ($ 84,453).

FY 2012 Operating Expenditures reflect a $ 6,500 decrease in office supplies, as the department continues to use its inventory of plotting/printer supplies.

Department: Information Technology
Program: Information Systems

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 702,873	$ 620,657	$ 612,490	$ 606,653
Operating	25,822	23,479	22,279	13,412
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 728,695**	**$ 644,136**	**$ 634,769**	**$ 620,065**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 728,695**	**$ 644,136**	**$ 634,769**	**$ 620,065**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 728,695**	**$ 644,136**	**$ 634,769**	**$ 620,065**
Expenditures by Fund				
General	$ 728,695	$ 644,136	$ 634,769	$ 620,065
Total Expenditures	**$ 728,695**	**$ 644,136**	**$ 634,769**	**$ 620,065**
Number of Full Time Positions	10	8	8	8
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalents	10.0	8.0	8.0	8.0

Highlights:

Information Systems (IS) is responsible for maintaining the County's network backbone and servers along with providing desktop support to the approximately 700 desktops and laptops throughout the county. Maintaining electronic communication for employees and citizens is also one of their primary roles.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010.

FY 2012 Expenditures include reductions for repairs and maintenance ($ 1,800), office supplies ($ 2,000), and operating supplies ($ 4,815).

Department: Information Technology
Program: Programming and Application Support Services

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 400,059	$ 315,615	$ 308,126	$ 294,223
Operating	2,014	1,640	1,640	537
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 402,072**	**$ 317,255**	**$ 309,766**	**$ 294,760**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 402,072**	**$ 317,255**	**$ 309,766**	**$ 294,760**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 402,072**	**$ 317,255**	**$ 309,766**	**$ 294,760**
Expenditures by Fund				
General	$ 402,072	$ 317,255	$ 309,766	$ 294,760
Total Expenditures	**$ 402,072**	**$ 317,255**	**$ 309,766**	**$ 294,760**
Number of Full Time Positions	5	4	4	4
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalents	5.0	4.0	4.0	4.0

Highlights:

Programming and Application Support Services (PASS) is all about process redesign and automation through the use of technology. Additionally, they are responsible for maintaining installed applications and databases throughout the county and promoting DataOne, an electronic document management software which stores data in a manner that enables information from various data sources to be easily shared among different organizational units.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010.

Department: Information Technology
Program: Records Management

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 40,594	$ 39,833	$ 39,399	$ 38,219
Operating	6,877	7,997	5,866	6,104
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 47,471**	**$ 47,830**	**$ 45,265**	**$ 44,323**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 47,471**	**$ 47,830**	**$ 45,265**	**$ 44,323**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 47,471**	**$ 47,830**	**$ 45,265**	**$ 44,323**
Expenditures by Fund				
General	$ 47,471	$ 47,830	$ 45,265	$ 44,323
Total Expenditures	**$ 47,471**	**$ 47,830**	**$ 45,265**	**$ 44,323**
Number of Full Time Positions	1	1	1	1
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalents	1.0	1.0	1.0	1.0

Highlights:

Records Management stores, references, retains and retrieves public documents generated by most offices under the Lake County Board of County Commissioners. Citizens make their request to the appropriate Lake County department and Records Management handles the requests from the departments.

In addition to moving stored documents, Records Management has also moved many permit related microfilm documents back to the Building Services division to reduce the wait time for citizens requesting those records, making the documents almost immediately available.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010.

Department: Information Technology
Program: Telecommunications

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 228,012	$ 226,521	$ 223,822	$ 221,292
Operating	30,128	33,988	25,188	11,615
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 258,140**	**$ 260,509**	**$ 249,010**	**$ 232,907**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 258,140**	**$ 260,509**	**$ 249,010**	**$ 232,907**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 258,140**	**$ 260,509**	**$ 249,010**	**$ 232,907**
Expenditures by Fund				
General	$ 258,140	$ 260,509	$ 249,010	$ 232,907
Total Expenditures	**$ 258,140**	**$ 260,509**	**$ 249,010**	**$ 232,907**
Number of Full Time Positions	3	3	3	3
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalents	3.0	3.0	3.0	3.0

Highlights:

Telecommunications maintains the telephone system for all departments, offices and constitutional offices of Lake County. Telecommunications continues to work to control the costs associated with long distance, maintenance, and other telecommunications services. They also provide billing and technical support for the County's cellular services.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010.

FY 2012 Operating expenditures reflect a reduction in repair and maintenance ($ 6,750), communication repair and maintenance ($ 4,800) and office supplies ($ 9,325).

Information Technology

Workload Measurements

Work Activity	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Geographic Information Services:			
Street Network Dataset-Creating a standard dataset, derived from our streets layer, that can be used for routing and with other applications. (% complete).	30%	85%	100%
Parcel Layer Maintenance Turnaround Time	45 days	30 days	30 days
Hydrant Layer Inventory Project (% complete)	30%	75%	100%
GIS Analysis Project Requests	52	100	125
Accuracy of GIS Parcel Layers (Number of descrepancies)	5,000	1,200	500
GIS Work Requests Per Constitutional Office	BCC: 45 SOE: 5 PA: 3 Sheriff: 0 Tax: 1	BCC: 84 SOE: 2 PA: 4 Sheriff: 5 Tax: 2	BCC: 100 SOE: 3 PA: 6 Sheriff: 8 Tax: 3
Information Systems:			
User Productivity - Help Desk incident resolution. Percentage of incidents that were completed within the 48 hour deadline	66%	65%	68%
User Productivity – Number of Desktops running the current version of Windows and Office	9	250	500
Business Continuity – Percentage of data replicated to an off-site location.	0%	0%	25%
Green Initiative – Number of Physical Servers Per Employee (Physical Servers/800 users)	0.096	0.093	0.086
Green Initiative – Percentage of Servers Virtualized	10%	45%	55%
Green Initiative – Number of Desktops Virtualized (keyboard, mouse and monitor only)	0	10	25
Programming and Application Support Services:			
Programming tasks	Not Measured	Completed 115 Pending 20	Completed 67 Pending 15
Documents added to DataOne (Estimated) - per year	110,355	110,000	113,665
Number of process improvements completed	Not Measured	65	67
Telecommunications:			
Working to reduce wireless cell expenses	$125,000	$120,000	$110,000
Phone bills for savings	27	24	20
Annual savings due to adding phones to the county telephone network	$13,200	$7,320	$6,000
Amount of telecom work / service orders completed	1,191	1,200	1,450

Detail of Capital Outlay by Fund
FY 2012

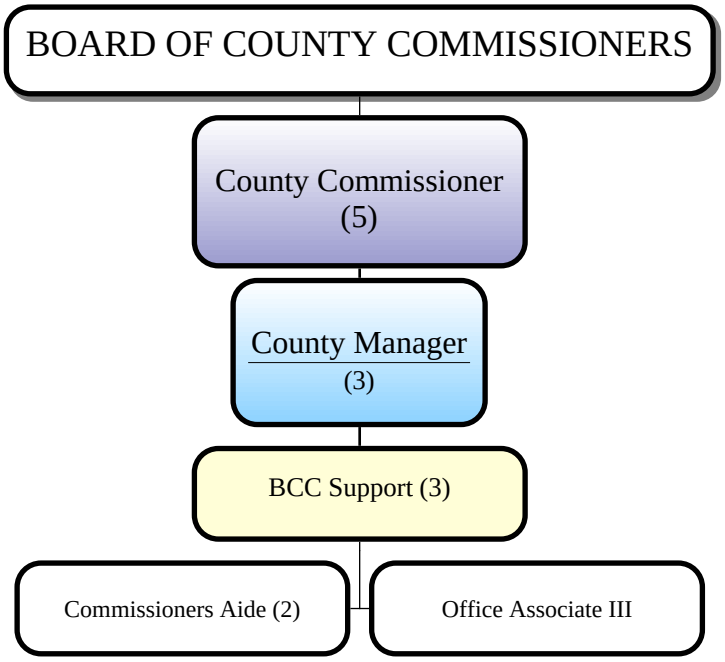
Fund/Department/Division	Org Code	CRC	New	Replacement	Total
GENERAL FUND 0010					
Information Technology					
County Technology					
Virtual Server Upgrades	1885120	CRM-1201	$ -	$ 6,000	$ 6,000
VDI Server and Clients	1885120	CRM-1202	-	19,600	19,600
Hyperv Server for Sharepoint	1885120	CRM-1203	12,500	-	12,500
Exchange Server	1885120	CRM-1204	-	8,000	8,000
SQL03 Replacement	1885120	CRM-1205	-	8,000	8,000
Domain Controller	1855120	CRM-1206	-	2,500	2,500
IS SQL Server	1855120	CRM-1207	-	4,600	4,600
Chassis Upgrade for Core Switch	1855120	CRM-1208	18,000	-	18,000
Switch Cards for Solid Waste	1855120	CRM-1209	8,500	-	8,500
2TB ISCSI Servers (SANS)	1855120	CRM-1210	8,800	-	8,800
Off-Site ISCSI Server for Replication	1855120	CRM-1211	16,000	-	16,000
Total Capital Outlay - General Fund			**$ 63,800**	**$ 48,700**	**$ 112,500**
TOTAL ALL FUNDS			**$ 63,800**	**$ 48,700**	**$ 112,500**

Legislative

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Program				
Board of County Commissioners	$ 701,122	$ 716,405	$ 690,198	$ 680,275
Total Expenditures	**$ 701,122**	**$ 716,405**	**$ 690,198**	**$ 680,275**
Expenditures by Category				
Personal Services	$ 662,887	$ 681,211	$ 655,005	$ 646,842
Operating	38,235	35,194	35,193	33,433
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 701,122**	**$ 716,405**	**$ 690,198**	**$ 680,275**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 701,122**	**$ 716,405**	**$ 690,198**	**$ 680,275**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 701,122**	**$ 716,405**	**$ 690,198**	**$ 680,275**
Expenditures by Fund				
General	$ 701,122	$ 716,405	$ 690,198	$ 680,275
Total Expenditures	**$ 701,122**	**$ 716,405**	**$ 690,198**	**$ 680,275**
Number of Full Time Positions	8	8	8	8
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	8	8	8	8

Mission:
To ensure that Lake County citizens receive high quality government services related to transportation, public safety, and environmental and social services, as well as to economic opportunities for the county.

Legislative
Organization Chart
Fiscal Year 2012



Legend:
( ) Current number of full time positions
Funding Source [Positions per Fund]:
General Fund [8]

Fiscal Year 2012 - October 1, 2011

Department: Legislative
Division: Board of County Commissioners

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 662,887	$ 681,211	$ 655,005	$ 646,842
Operating	38,235	35,194	35,193	33,433
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 701,122**	**$ 716,405**	**$ 690,198**	**$ 680,275**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 701,122**	**$ 716,405**	**$ 690,198**	**$ 680,275**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 701,122**	**$ 716,405**	**$ 690,198**	**$ 680,275**
Expenditures by Fund				
General	$ 701,122	$ 716,405	$ 690,198	$ 680,275
Total Expenditures	**$ 701,122**	**$ 716,405**	**$ 690,198**	**$ 680,275**
Number of Full Time Positions	8	8	8	8
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	8.0	8.0	8.0	8.0

Highlights:

The Board of County Commissioners is the legislative branch of County government. Individual Commissioners are both lawmaking officers and fiscal representatives of the County. The County Manager and County Attorney are appointed by the Commissioners to oversee daily operations, personnel and legal matters.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010.

Operating Expenses decreased in FY 2012 as a result of reduced property and liability insurance costs.

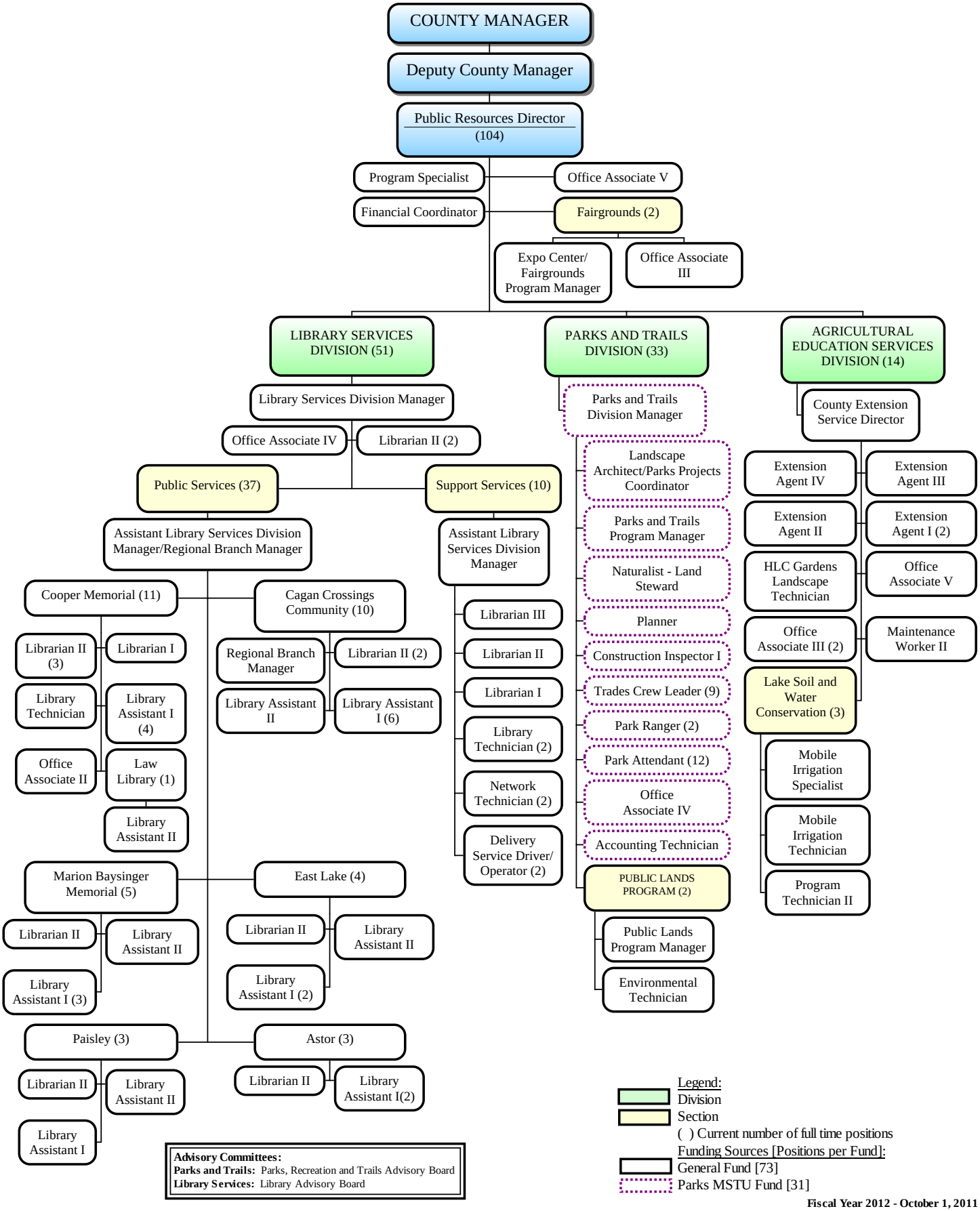
Public Resources

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Program				
Administration	$ 395,244	$ 478,702	$ 477,544	$ 448,894
Agricultural Education Services	874,830	845,700	838,094	749,552
Library Services	5,922,174	6,614,049	5,241,673	6,503,314
Parks and Trails	3,522,945	5,774,689	4,824,011	5,642,632
Total Expenditures	**$ 10,715,192**	**$ 13,713,140**	**$ 11,381,322**	**$ 13,344,392**
Expenditures by Category				
Personal Services	$ 4,883,669	$ 4,951,310	$ 4,750,007	$ 5,003,118
Operating	2,670,374	3,377,133	3,452,947	3,409,570
Capital Outlay	106,444	80,300	55,300	111,600
Subtotal Operating Expenditures	**$ 7,660,487**	**$ 8,408,743**	**$ 8,258,254**	**$ 8,524,288**
Capital Improvements	761,917	1,675,916	1,413,834	980,393
Debt Service	0	0	0	0
Grants and Aids	2,060,594	1,631,307	1,394,233	2,177,752
Transfers	232,194	323,842	315,001	293,983
Reserves	0	1,673,332	0	1,367,976
Total Operating Expenditures	**$ 10,715,192**	**$ 13,713,140**	**$ 11,381,322**	**$ 13,344,392**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 10,715,192**	**$ 13,713,140**	**$ 11,381,322**	**$ 13,344,392**
Expenditures by Fund				
General	$ 1,565,779	$ 1,824,119	$ 1,888,348	$ 1,611,740
Fish Conservation	537	117,755	565	122,019
Library Impact Fee Trust	557,069	1,487,759	274,245	1,648,638
Library Services	5,365,104	5,126,290	4,967,428	4,854,676
MSTU - Parks Section	3,067,251	4,142,786	3,532,747	4,369,947
Parks Impact Fee-Central District	9,121	15,424	13,255	8,292
Parks Impact Fee-North District	76,842	9,965	21,696	16,268
Parks Impact Fee-South District	58,448	654,472	361,255	449,412
Restricted Local Programs	15,040	334,570	321,783	263,400
Total Expenditures	**$ 10,715,192**	**$ 13,713,140**	**$ 11,381,322**	**$ 13,344,392**
Number of Full Time Positions	92	94	96	104
Number of Part Time Positions	22	19	19	18
Number of Full Time Equivalent Positions	101.2	101.7	103.7	111.4

Mission:

To provide and promote life enriching experiences that exceed expectations for Lake County residents and visitors.

Public Resources - Organization Chart
Fiscal Year 2012



Fiscal Year 2012 - October 1, 2011

Department: Public Resources
Division: Administration

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 319,506	$ 372,127	$ 373,112	$ 359,505
Operating	75,738	98,675	96,532	89,389
Capital Outlay	0	7,900	7,900	0
Subtotal Operating Expenditures	**$ 395,244**	**$ 478,702**	**$ 477,544**	**$ 448,894**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 395,244**	**$ 478,702**	**$ 477,544**	**$ 448,894**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 395,244**	**$ 478,702**	**$ 477,544**	**$ 448,894**
Expenditures by Fund				
General	$ 395,244	$ 478,702	$ 477,544	$ 448,894
Total Expenditures	**$ 395,244**	**$ 478,702**	**$ 477,544**	**$ 448,894**
Number of Full Time Positions	3.5	2.5	4.5	4.5
Number of Part Time Positions	1	0	0	0
Number of Full Time Equivalent Positions	4.0	2.5	4.5	4.5

Highlights:

Public Resources Administration provides support to three divisions in the Lake County organizational structure: Agricultural Education Services, Library Services, and Parks and Trails.

A Financial Coordinator's position was split equally between Administration and Library Services in FY 2010. The salary and benefits for this position were adjusted to reflect the change in FY 2011. Two positions were eliminated in FY 2011: a Volunteer Coordinator, and a part time Office Associate II for VolunteerLake. In addition, two Fairgrounds positions moved from Tourism and Business Relations to Administration during FY 2011: an Expo Center/Fairgrounds Manager, and an Office Associate III.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010.

In FY 2012, Operating Expenditures associated with the Fairgrounds decreased as a result of a decline in utility costs, vehicle maintenance and repairs, building repairs, and property and liability insurance.

Department: Public Resources
Division: Agricultural Education Services

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 778,322	$ 707,688	$ 696,985	$ 582,775
Operating	94,493	138,012	141,109	161,432
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 872,814**	**$ 845,700**	**$ 838,094**	**$ 744,207**
Capital Improvements	0	0	0	5,345
Debt Service	0	0	0	0
Grants and Aids	2,016	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 874,830**	**$ 845,700**	**$ 838,094**	**$ 749,552**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 874,830**	**$ 845,700**	**$ 838,094**	**$ 749,552**
Expenditures by Fund				
General	$ 874,830	$ 845,700	$ 838,094	$ 749,552
Total Expenditures	**$ 874,830**	**$ 845,700**	**$ 838,094**	**$ 749,552**
Number of Full Time Positions	13	16	16	14
Number of Part Time Positions	2	0	0	0
Number of Full Time Equivalent Positions	14.0	16.0	16.0	14.0

Highlights:

The Agricultural Education Services Division includes the Cooperative Extension Office which provides research-based information and educational resources from the University of Florida through various workshops, seminars, individual consultations, newsletters, plant clinics and demonstrations. The Horticultural Learning Center also falls under this division and is an educational resource that supports programs in horticulture, gardening, landscape design and natural-resource management. The Discovery Gardens are a series of themed demonstration gardens designed to serve as a hands-on learning tool.

For FY 2011, the Mobile Irrigation Lab, and Lake Soil and Water were moved to Agricultural Education Services from the Department of Conservation and Compliance. The Mobile Irrigation Lab program assists commercial citrus groves and nurseries with conserving water, along with inspecting irrigation systems and recommending enhancements and efficiencies to save water and money. Lake Soil and Water staff work closely with the Department of Agriculture (USDA) Natural Resource Conservation Service to conserve water, prevent soil erosion, convert irrigation systems, and inform the public about conservation programs. During FY 2011, the Mobile Irrigation Lab and Lake Soil and Water were combined into one section titled Lake Soil and Water Conservation.

In FY 2011, three positions were eliminated: an Extension Agent III, and two part time Maintenance workers. When Lake Soil and Water, and the Mobile Irrigation Lab moved to Agricultural Education Services, four full time positions were added to the position count. Two positions were eliminated in FY 2012: an Office Associate III, and the District Resource Coordinator. Reductions in employer life and health insurance contributions, and state mandated reductions in Florida retirement rates also contributed to the overall decrease of $114,210 in Personal Services for FY 2012.

FY 2012 Operating Expenditures includes $34,972 in rebudgeted funds for 4-H projects. These projects are supported completely by funding received through donations.

Capital Outlay includes $5,345 for a cistern for the Agricultural Center. This purchase is fully funded by revenue received through an agreement with the Lake County Water Authority and Master Gardeners.

Department: Public Resources
Division: Library Services

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 2,637,489	$ 2,734,488	$ 2,552,795	$ 2,601,070
Operating	748,385	781,284	829,254	712,579
Capital Outlay	13,064	25,000	0	33,170
Subtotal Operating Expenditures	**$ 3,398,938**	**$ 3,540,772**	**$ 3,382,049**	**$ 3,346,819**
Capital Improvements	469,884	428,611	465,391	387,108
Debt Service	0	0	0	0
Grants and Aids	2,053,352	1,631,307	1,394,233	2,177,752
Transfers	0	0	0	0
Reserves	0	1,013,359	0	591,635
Total Operating Expenditures	**$ 5,922,174**	**$ 6,614,049**	**$ 5,241,673**	**$ 6,503,314**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 5,922,174**	**$ 6,614,049**	**$ 5,241,673**	**$ 6,503,314**
Expenditures by Fund				
County Library System	$ 5,365,104	$ 5,126,290	$ 4,967,428	$ 4,854,676
Library Impact Fee Trust	557,069	1,487,759	274,245	1,648,638
Total Expenditures	**$ 5,922,174**	**$ 6,614,049**	**$ 5,241,673**	**$ 6,503,314**
Number of Full Time Positions	53.5	53.5	53.5	52.5
Number of Part Time Positions	19	19	19	18
Number of Full Time Equivalent Positions	61.2	61.2	61.2	59.9

Highlights:

The Library Services Division provides administration for six branch libraries and partners with nine member libraries.

A full time Library Technician position, and a part time Library Assistant position were eliminated in FY 2012. The net reduction in expenditures for FY 2012 Personal Services is due to decreased life and health insurance costs, and state mandated reductions in Florida retirement.

Capital Outlay for FY 2012 includes $20,670 for a courier van, $7,500 in automation system equipment, upgrades, and network enhancements, and $5,000 in grant carry forward funds. The Capital Improvements budget includes $184,872 for books and other library materials, and $202,236 for periodicals, subscriptions, and on-line databases.

The FY 2011 Estimated Expenditures for Grants and Aids includes carryover funds from FY 2010 for impact fee awards. FY 2012 Grants and Aids includes $1,074,233 in aid to libraries; $100,000 in impact fee awards; and $1,003,519 in project carryover funds from FY 2011.

The FY 2012 Reserve balance of $591,635 includes $545,119 in purchase order carryforwards primarily for impact fee project awards. The County Library Fund reserve balance is $46,516.

The General Fund transfer to fund Library Services for FY 2012 is $3,939,798, which is a 5% reduction from FY 2011. Contributions are received from Polk and Osceola Counties to help fund the Cagan Crossings Community Library; the total contribution for FY 2012 is $231,367.

Department: Public Resources
Division: Parks and Trails

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 1,148,352	$ 1,137,007	$ 1,127,115	$ 1,459,768
Operating	1,751,759	2,359,162	2,386,052	2,446,170
Capital Outlay	93,380	47,400	47,400	78,430
Subtotal Operating Expenditures	**$ 2,993,490**	**$ 3,543,569**	**$ 3,560,567**	**$ 3,984,368**
Capital Improvements	292,033	1,247,305	948,443	587,940
Debt Service	0	0	0	0
Grants and Aids	5,227	0	0	0
Transfers	232,194	323,842	315,001	293,983
Reserves	0	659,973	0	776,341
Total Operating Expenditures	**$ 3,522,945**	**$ 5,774,689**	**$ 4,824,011**	**$ 5,642,632**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 3,522,945**	**$ 5,774,689**	**$ 4,824,011**	**$ 5,642,632**
Expenditures by Fund				
General	$ 295,705	$ 499,717	$ 572,710	$ 413,294
Fish Conservation	537	117,755	565	122,019
MSTU - Parks Section	3,067,251	4,142,786	3,532,747	4,369,947
Parks Impact Fee Central District	9,121	15,424	13,255	8,292
Parks Impact Fee North District	76,842	9,965	21,696	16,268
Parks Impact Fee South District	58,448	654,472	361,255	449,412
Restricted Local Programs	15,040	334,570	321,783	263,400
Total Expenditures	**$ 3,522,945**	**$ 5,774,689**	**$ 4,824,011**	**$ 5,642,632**
Number of Full Time Positions	22	22	22	33
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	22.0	22.0	22.0	33.0

Highlights:

In 2005, the Public Lands Program was approved by the BCC and created to preserve natural areas and open spaces from overdevelopment, provide parks and trails, and provide connectivity of natural habitats through the creation of enhanced wildlife corridors. The funds to purchase the properties were obtained through the issuance of general obligation bonds. The FY 2012 budget provides $254,042 in General Fund dollars for management of these properties for surveys, environmental assessments (tortoise), permits, burn prescriptions, archaeological assessments, invasive/exotic plant control, grove and trail maintenance, water quality testing, reduction of overgrown vegetation and establishment of fire-lines at all of the acquired environmentally sensitive lands.

The Parks and Trails program develops and maintains County parks, recreation sites, trails and boat ramps for the citizens of Lake County. Lake County Park Rangers have held over 66 events promoting environmental education and the enjoyment by the public of the water and natural areas of the County. Park Rangers continue to offer Lake County citizens events such as bird watching, nature hikes, and bird and butterfly surveys in County parks. The rangers and staff have also visited schools and community clubs around Lake County offering information on many nature subjects and park highlights. Funding for the Parks and Trails program comes from several sources. All Parks and Trails salaries and benefits are paid from the MSTU - Parks Section Fund.

Eleven positions were added in FY 2012: an Accounting Technician; two (2) Trades Crew Leaders, and two (2) Park Attendants at South Lake Regional Park: two (2) Trades Crew Leaders, and three (3) Parks Attendants at East Lake Community Park; and a Trades Crew Leader at P.E.A.R. Park.

Lake County maintains 26 parks (916.43 acres), 15 boat ramps, 26 miles of paved/unpaved trails, 146 miles of Blueway, and 7 cemeteries. Maintenance of the County's parks represents the majority of operating expenses.

On September 20, 2011, the board approved the interlocal agreement with the City of Minneola for operation of the Minneola Athletic Complex (MAC). Operating costs for FY 2012 are budgeted at $939,109, which includes personal services, operating, and capital.

FY 2012 Capital Outlay includes: (1) wide bed trailer $3,500; (1) plotter printer $8,500; (2) field conditioners $22,430; a replacement Bahia grass mower $9,200; and (4) Bob Cats $34,800.

Capital Improvements for FY 2012 includes:

Astatula Boat Ramp	$	50,000
P.E.A.R. Park		7,070
East Lake Community Park		15,046
Ferndale Preserve		45,000
John's Lake Boat Ramp		5,000
Marsh Park		5,000
Palatlakaha River Park		15,000
Misc. improvements for waterway access		6,000
Project Rebudgets:		
John's Lake Boat Ramp		895
Palatlakaha River Park		5,000
South Lake Regional Park		235,982
Ferndale Preserve		90,235
Misc. project rebudgets for improvements to waterway access		107,712
	$	587,940

Public Resources

Workload Measurements

Work Activity	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Agricultural Education Services:			
Extension and Horticultural Learning Center:			
Lake County youth enrolled in the 4-H enrichment program	4,900	5,100	5,100
Educational opportunities for citizen participation	130	130	130
Educational opportunities for agribusiness	34	60	60
Lake Soil and Water Conservation District:			
Water Conservation through the Mobile Irrigation Lab (MIL) Evaluations	124	124	124
*Conservation Education (number of students)	14,000	450	450
Conservation Program Assistance with USDA/NRCS Cost Share Program	$90,515	$477,021	$250,000
Library Services:			
Branch library circulation	939,271	875,000	850,000
Items cataloged	14,882	14,000	13,500
Public access computer sessions at branch libraries	308,374	275,000	275,000
Patron visits per year at branch libraries	765,727	740,000	735,000
Patrons registered per year at branch libraries	12,372	10,000	9,000
Books-by-Mail	3,472	3,100	3,000
Parks and Trails:			
Parks and Boat Ramps - Repair/Upgrade/Maintain (Acres)	926	926	961
Trails - Repairs/Maintain (Miles)	33	33	33
Cemeteries - Repair/Maintain (Acres)	15	15	15
Blueways - Repair/Maintain (Miles)	139	139	139
Public Lands - Upgrade/Maintain (Acres)	2,042	2,042	2,042
Completed property improvements/infrastructure	0	1	1
Develop Management Plans for Public Lands Acquired Properties	5	3	0
Implement Management Plans for Public Lands Acquired Properties	9	12	12
Open acquired Public Lands properties to the public	0	3	1
Nature based events	54	66	66
Sporting events at North Lake Community Park	1,448	2,172	2,200
Pavilions rented	434	557	560
Fairgrounds:			
Number of special events held	22	22	22

*The number of students educated about conservation has been greatly reduced as a result of transferring the Resource Conservationist position to Information Technology.

Detail of Capital Outlay by Fund
FY 2012

Fund/Department/Division	Org Code	Obj Code	CRC	New	Replacement	Total
GENERAL FUND 0010						
Public Resources						
Public Lands Program						
(2) Bob Cats with Windshield and Top	3052600	860640	PLP-1201	$ 17,400	$ -	$ 17,400
Trailer 66" Wide Bed	3052600	860640	PLP-1202	3,500	-	3,500
Total Capital Outlay - General Fund				**$ 20,900**	**$**	**$ 20,900**
MSTU - PARKS SECTION FUND 1231						
Public Resources						
Parks Services						
Plotter Printer	3052200	860640	PUS-1201	$ 8,500	$ -	$ 8,500
East Lake Community Park:						
(2) Bob Cats	3052200	860640	PROJ #00001	17,400	-	17,400
Field Conditioner	3052200	860640	PROJ #00001	11,215	-	11,215
Bahia Grass Mower	3052200	860640	PROJ #00001	9,200	-	9,200
Astor and Paisley:						
Field Conditioner	3052200	860640	PROJ #00001	11,215	-	11,215
Total Capital Outlay - MSTU - Parks Section Fund				**$ 57,530**	**$ -**	**$ 57,530**
COUNTY LIBRARY SYSTEM FUND 1900						
Public Resources						
Library Services						
Courier Van	3038300	860640	LIB-1201	$ 20,670	$ -	$ 20,670
State Aid to Libraries FY 2011						
Undesignated Grant Capital	3038620	860640	LIB-1202	5,000	-	5,000
State Aid to Libraries FY2012						
Automation System Equipment, Upgrades, and Network Enhancements	3038630	860640	LIB-1203	7,500	-	7,500
Total Capital Outlay - County Library System Fund				**$ 33,170**	**$ -**	**$ 33,170**
TOTAL ALL FUNDS				**$ 111,600**	**$ -**	**$ 111,600**

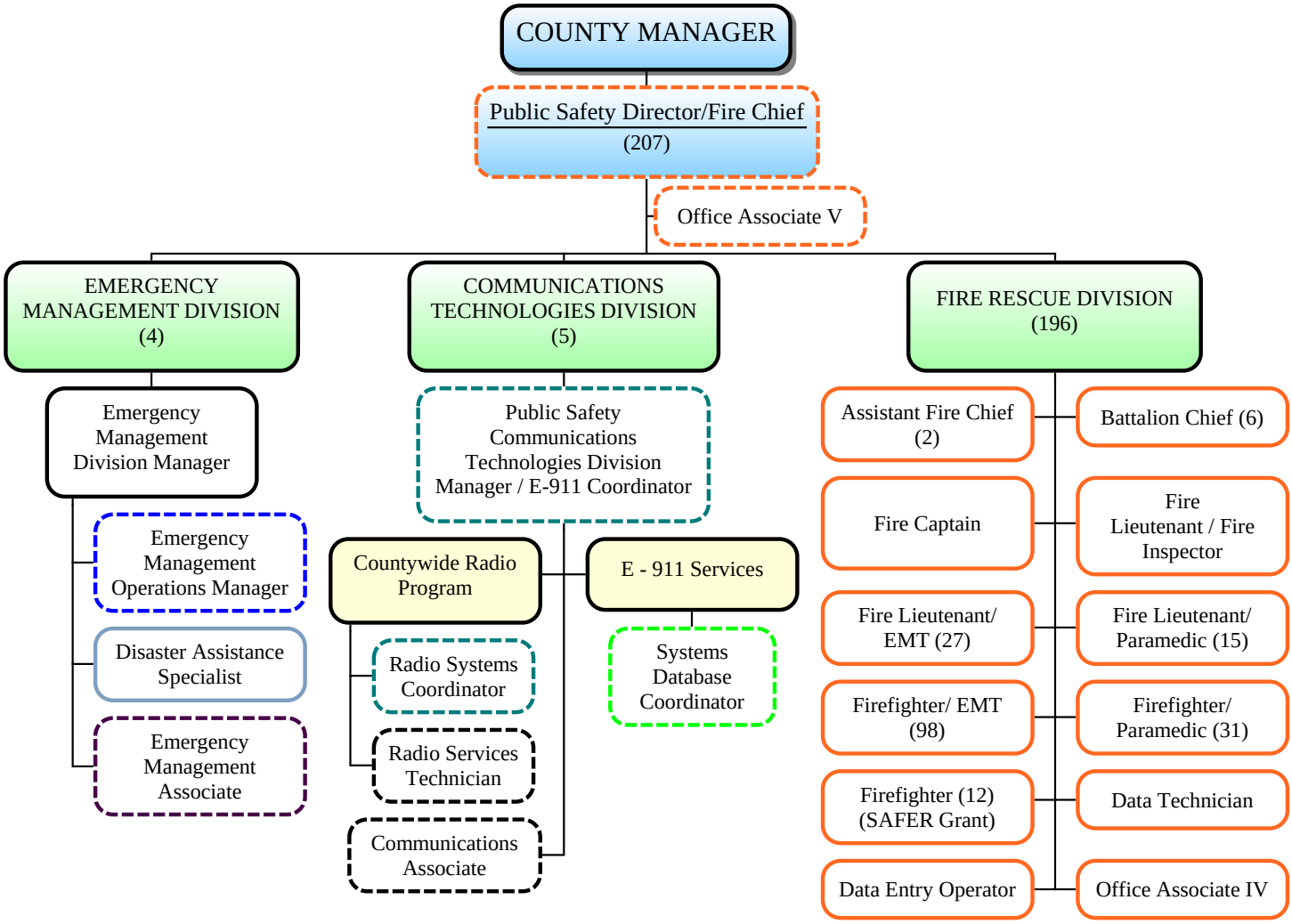
Public Safety

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Program				
Administration	$ 46,453	$ 29,905	$ 42,162	$ 43,446
Communications Technologies	6,690,426	9,924,555	7,375,624	8,421,157
Emergency Management	624,770	2,621,391	914,560	2,166,058
Fire Rescue	21,746,276	25,299,844	21,032,386	25,122,554
Total Expenditures	**$ 29,107,925**	**$ 37,875,695**	**$ 29,364,732**	**$ 35,753,215**
Expenditures by Category				
Personal Services	$ 16,040,806	$ 16,925,437	$ 16,479,466	$ 15,474,848
Operating	4,566,684	6,904,344	7,973,458	7,169,141
Capital Outlay	3,216,637	561,337	520,550	1,506,341
Subtotal Operating Expenditures	**$ 23,824,127**	**$ 24,391,118**	**$ 24,973,474**	**$ 24,150,330**
Capital Improvements	1,956,481	2,228,822	588,402	2,133,257
Debt Service	0	0	0	0
Grants and Aids	1,704,394	2,444,394	1,301,158	1,925,733
Transfers	1,622,923	2,526,698	2,501,698	2,420,475
Reserves	0	6,284,663	0	5,123,420
Total Operating Expenditures	**$ 29,107,925**	**$ 37,875,695**	**$ 29,364,732**	**$ 35,753,215**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 29,107,925**	**$ 37,875,695**	**$ 29,364,732**	**$ 35,753,215**
Expenditures by Fund				
General	$ 2,985,547	$ 3,065,875	$ 2,678,366	$ 2,665,365
County Fire Rescue	19,708,022	23,086,275	20,917,272	23,197,480
Emergency 911	2,055,369	5,607,254	4,707,395	3,252,641
Fire Services Impact Fee	1,949,069	2,121,525	39,566	1,846,410
Federal/State Grants	2,409,918	3,994,766	1,022,133	4,791,319
Total Expenditures	**$ 29,107,925**	**$ 37,875,695**	**$ 29,364,732**	**$ 35,753,215**
Number of Full Time Positions	214	211	211	207
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	214.0	211.0	211.0	207.0

Mission:

To protect the lives and property of the citizens of Lake County by providing services to the public around the clock, every day of every year, regardless of external hazards or circumstances. The Department of Public Safety serves a vital role in providing and coordinating life saving services, critical incident response to fires, specialized rescue operations, hazardous materials incidents, emergency management and disaster mitigation.

Public Safety
Organization Chart
Fiscal Year 2012



Legend:
Division
Section
( ) Current number of full time positions
Funding Sources [Positions per Fund]:
General Fund [1]
County Fire Rescue [196]
Emergency Management Trust Fund Grant [1]
General Fund 25%, County Fire Rescue 75% [2]
General Fund 50%, Emergency 911 50% [2]
General Fund 40%, Emergency 911 60% [2]
General Fund 20%, Emergency 911 80% [1]
General Fund 50%, Emergency Management Trust Fund Grant 50% [1]
Hazard Mitigation Grant 65%, Emergency Management Trust Fund Grant 35% [1]

Fiscal Year 2012 - October 1, 2011

Department: Public Safety
Program: Administration

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 45,807	$ 28,041	$ 40,593	$ 41,679
Operating	646	1,864	1,569	1,767
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 46,453**	**$ 29,905**	**$ 42,162**	**$ 43,446**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 46,453**	**$ 29,905**	**$ 42,162**	**$ 43,446**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 46,453**	**$ 29,905**	**$ 42,162**	**$ 43,446**
Expenditures by Fund				
General	$ 46,453	$ 29,905	$ 42,162	$ 43,446
Total Expenditures	**$ 46,453**	**$ 29,905**	**$ 42,162**	**$ 43,446**
Number of Full Time Positions	0.5	0.5	0.5	0.5
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	0.5	0.5	0.5	0.5

Highlights:

Administration is the managerial division of the Public Safety Department. Its purpose is to coordinate the smooth and efficient operation of all components and programs within the Public Safety Department.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement System (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the twelve mandatory furlough days initiated in FY 2010.

Public Safety Administration contains the twenty-five percent of salary and benefits for the Public Safety Director/Fire Chief and the Public Safety Office Associate V. The remaining seventy-five percent is allocated to the Fire Rescue Fund and reflects the time allocated to the Fire Rescue Division.

Department: Public Safety
Program: Communications Technologies

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 503,292	$ 392,947	$ 392,947	$ 376,476
Operating	1,814,606	3,216,765	4,536,158	3,566,485
Capital Outlay	2,576,199	532,337	174,569	1,193,717
Subtotal Operating Expenditures	**$ 4,894,097**	**$ 4,142,049**	**$ 5,103,674**	**$ 5,136,678**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	1,691,329	2,402,350	1,271,950	1,845,269
Transfers	105,000	1,000,000	1,000,000	1,000,000
Reserves	0	2,380,156	0	439,210
Total Operating Expenditures	**$ 6,690,426**	**$ 9,924,555**	**$ 7,375,624**	**$ 8,421,157**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 6,690,426**	**$ 9,924,555**	**$ 7,375,624**	**$ 8,421,157**
Expenditures by Fund				
General	$ 2,496,616	$ 2,603,401	$ 2,234,729	$ 2,327,311
Emergency 911 Fund	2,055,369	5,607,254	4,707,395	3,252,641
Federal/State Grants	2,138,441	1,713,900	433,500	2,841,205
Total Expenditures	**$ 6,690,426**	**$ 9,924,555**	**$ 7,375,624**	**$ 8,421,157**
Number of Full Time Positions	5	5	5	5
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	5.0	5.0	5.0	5.0

Highlights:

The Communications Technologies Division operates and maintains the Lake County Public Safety Communications/Radio Systems, Enhanced 9-1-1 (E9-1-1) database and emergency equipment/systems maintenance, performs oversight for the 9-1-1 Master Street Address Guide (MSAG) street assignment and ranges in Lake County and oversees the Cable Television Franchise Program. In addition, the division provides technical support for all Countywide Radio System users (14 municipalities), eight 9-1-1 Public Safety Answering Points (PSAPs) within the County and monitors the fees, revenue and billing for the support of these agencies.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement System (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the twelve mandatory furlough days initiated in FY 2010.

FY 2012 Operating expenditures include the maintenance contract on the 800 MHz radio system which is funded from ad valorem tax revenues less traffic violation ticket revenue as provided in F.S. 318.21(9). The maintenance cost of $1,459,286 (which through negotiation of some of the charges was reduced for FY 2012 as compared to FY 2011) less traffic fine revenue estimated at $300,000 leaves a net contract amount of $1,159,286. Also, E 9-1-1 expenses have been anticipated for the consolidation and co-location of the Primary (Sheriff) and Secondary (Lake EMS) PSAPs to the new proposed Emergency Communications and Operations Center.

Communications Technologies - *continued*

To fund the annual radio system maintenance cost in FY 2011 the General Fund millage rate was increased by 0.0798 mills generating an additional $1,292,210 in ad valorem tax revenues. For FY 2012 0.0798 mills will generate $1,243,889 in revenues for the radio system maintenance costs.

The FY 2010 Capital Outlay reflects approximately $1.4 million in funding spent for the 800MHz system. Also included in the FY 2010 Capital Outlay is $525,000 in Emergency 911 funds spent for the Next Generation 911 Public Safety Answering Points. The FY 2012 Capital Outlay includes funding for a high performance microwave interconnect system which will reduce the recurring costs and the dependency on leased telephone company lines.

The FY 2012 Grants and Aids budget includes $146,281 in aid requested by local jurisdictions in Lake County to offset certain allowable costs of operating the Public Safety Answering Points (PSAP) in accordance with Florida Statute 365.172. Also in this category are carryover funds for the Public Safety Interoperable Communication Grant of $998,200 and the Homeland Security Grant of $700,788.

The contribution to the Lake County Sheriff's Office for Call-takers of $1 million is shown under Transfers in FY 2012 and partially funds 21.6 Call-takers at $46,240 each.

Department: Public Safety
Program: Emergency Management

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 324,246	$ 336,652	$ 317,131	$ 311,720
Operating	210,254	95,917	80,684	117,636
Capital Outlay	57,156	0	0	0
Subtotal Operating Expenditures	**$ 591,656**	**$ 432,569**	**$ 397,815**	**$ 429,356**
Capital Improvements	28,935	2,188,822	513,085	1,684,902
Debt Service	0	0	0	0
Grants and Aids	4,179	0	3,660	51,800
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 624,770**	**$ 2,621,391**	**$ 914,560**	**$ 2,166,058**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 624,770**	**$ 2,621,391**	**$ 914,560**	**$ 2,166,058**
Expenditures by Fund				
General	$ 442,478	$ 432,569	$ 401,475	$ 294,608
Federal/State Grants	182,292	2,188,822	513,085	1,871,450
Total Expenditures	**$ 624,770**	**$ 2,621,391**	**$ 914,560**	**$ 2,166,058**
Number of Full Time Positions	4	4	4	4
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	4.0	4.0	4.0	4.0

Highlights:

The Emergency Management Division coordinates various public safety assets and resources to be utilized during times of declared local emergencies. This is accomplished through planning, public education and continuous refinement of emergency preparedness plans and programs as well as regularly scheduled practice drills including the activation of the Emergency Operations Center (EOC).

Emergency Management's focus for FY 2012 is to maintain its current modified capabilities. This will be done by leveraging the General Fund allocation for the required local match to State and Federal grants. The division will continue the current practice of using all funding allocations to prepare the County and community partners to respond to disasters, manage the recovery, and to provide citizens with information to be survivors in the event of a disaster.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement System (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the twelve mandatory furlough days initiated in FY 2010.

In FY 2012 funding for the Emergency Management Division includes approximately $1.8 million in federal and state grants. Awards to date for the Lake County Emergency Operations Center design and construction total $2,188,822. The estimated unspent funds for the EOC project of $1,684,902 have been rebudgeted in FY 2012. The remaining $155,048 in federal/state grants support various emergency management services and operations.

Department: Public Safety
Program: Fire Rescue

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 15,167,461	$ 16,167,797	$ 15,728,795	$ 14,744,973
Operating	2,541,178	3,589,798	3,355,047	3,483,253
Capital Outlay	583,282	29,000	345,981	312,624
Subtotal Operating Expenditures	**$ 18,291,921**	**$ 19,786,595**	**$ 19,429,823**	**$ 18,540,850**
Capital Improvements	1,927,546	40,000	75,317	448,355
Debt Service	0	0	0	0
Grants and Aids	8,886	42,044	25,548	28,664
Transfers	1,517,923	1,526,698	1,501,698	1,420,475
Reserves	0	3,904,507	0	4,684,210
Total Operating Expenditures	**$ 21,746,276**	**$ 25,299,844**	**$ 21,032,386**	**$ 25,122,554**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 21,746,276**	**$ 25,299,844**	**$ 21,032,386**	**$ 25,122,554**
Expenditures by Fund				
General	$ 0	$ 0	$ 0	$ 0
County Fire Rescue	19,708,022	23,086,275	20,917,272	23,197,480
Fire Services Impact Fee Trust	1,949,069	2,121,525	39,566	1,846,410
Federal/State Grants	89,185	92,044	75,548	78,664
Total Expenditures	**$ 21,746,276**	**$ 25,299,844**	**$ 21,032,386**	**$ 25,122,554**
Number of Full Time Positions	204.5	201.5	201.5	197.5
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	204.5	201.5	201.5	197.5

Highlights:

Lake County Fire Rescue, with a career staff of 195 firefighters, protects approximately 200,000 County residents and visitors over an area encompassing 1,100 square miles. Serving both urban and rural areas, the division operates 23 fire stations strategically located throughout the County.

Fire Rescue is divided into two sections. The Administrative section performs core functions necessary to support the smooth operation of a large first-responder agency including in-service training and recertification of all fire rescue personnel, medical quality assurance, state reporting, inventory control as well as personnel and facilities support services.

The Operations section consists of personnel trained in structural firefighting, emergency medical advanced life support services, vehicle firefighting and patient extrication, hazardous materials mitigation and special operations such as confined space and high-angle rescue.

Based on the Lake County Fire Assessment Study adopted by the Board of County Commissioners on June 14, 2011, the Fire Assessment Rate, which funds the majority of Fire Rescue's budget, was approved to increase from $175 to $181 in FY 2012. The rate, assessed against households in unincorporated Lake County, Astatula, Howey-in-the-Hills and Lady Lake, is expected to generate $16.4 million.

Fire Rescue - *continued*

The Fire/EMS MSTU was established in FY 2009 at a rate of 0.3222 mills levied to cover the cost of providing Emergency Medical Services (EMS) . The Fire/EMS MSTU will remain at .3222 mills for FY 2012 and will generate approximately $2.8 million.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement System (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the twelve mandatory furlough days initiated in FY 2010. FY 2012 will include Year Three of the Staffing for Adequate Fire and Emergency Response (SAFER) Grant. The local share will include an increase of $216,000. There is a decrease of four positions due to the consolidation of Fleet Operations at the new Fleet Operations Center.

For FY 2011 the Fire Rescue Division opened three additional fire stations utilizing existing staff and facilities. Fire Station #11 (Shockley Heights), Fire Station #59 (Leesburg) and Fire Station #110 (South Clermont) were opened to provide needed response coverage and assist residents with lower insurance costs. A Right of Way Agreement with the City of Clermont was created in an effort to utilize resources more wisely and prevent multiple agencies from responding to the same incident. Throughout much of the year, most of the division's attention continued to be focused on making significant operational changes to limit spending and maintain a minimal growth plan.

Shown under Grants and Aids is the Florida Department of Health grant that provides funds for the expansion and/or improvement of pre-hospital emergency medical services. Funding is distributed to EMS providers within Lake County by the Fire Rescue Division.

Estimated FY 2012 Capital Improvements includes funding for the combined Fleet Operations Center and a fire engine if needed.

FY 2012 budgeted Reserves for the Fire Rescue Division include:

Reserve for Emergency Response - Fire Rescue Fund	$ 400,000
Reserve for Purchase Orders	14,333
Reserve for Operations - Fire Rescue Fund	2,427,523
Reserve for Capital - Fire Impact Fee Fund	1,842,354
Total	$ 4,684,210

In response to the economic downturn in FY 2012 a major effort was focused on conserving fiscal resources such as reducing overtime expenditures by more than a million dollars, limiting infrastructure improvements to those critical to maintaining operational readiness, postponing apparatus and equipment purchases and eliminating expenditures that do not directly support our first responders. These efforts are ongoing.

Public Safety

Workload Measurements

Work Activity	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Communications Technologies/E911 Program:			
Master Street Address Guide - E911 changes	150	153	158
Telephone Number (TN) Translations for E911	12,123	13,998	14,697
9-1-1 calls handled by the Public Safety Answering Points (PSAPs)	172,279	175,725	180,893
Communications Services Tax (CST) Jurisdictional Changes/Corrections	48	49	50
Countywide Radio Program			
Countywide Radio Repair and Maintenance Provided	4,393	4,481	4,613
Countywide Radio System Infrastructure Cases Managed	4,459	4,548	4,682
Countywide Radio Transmissions Processed	11,198,172	11,422,135	17,600,000
Emergency Management:			
NOAA radios provided to at-risk citizens	75	75	75
Number of Emergency Shelters Managed	8	8	9
National Incident Management System (NIMS) trainings	413	322	0
All Hazards Training, Exercises and Drills	0	0	350
Fire Rescue:			
Emergency call volume for Fire Rescue services	16,317	16,500	16,500
Continue to update Automatic Aid and Mutual Aid Agreements	3	3	3
Continue hours of professional training and staff development	*69,959	26,000	26,000
* increase due to mandatory EMT refresher for 2 yr certification			

Detail of Capital Outlay by Fund
FY 2012

Fund/Department/Division	Org Code	CRC	New	Replacement	Total
GENERAL FUND 0010					
Public Safety					
Countywide Radio Program					
Broadband Microwave Radio Backhaul Equip	2145220		$ 49,500	$ -	$ 49,500
Total Capital Outlay - General Fund			**$ 49,500**	**$**	**$ 49,500**
EMERGENCY 911 FUND 1240					
Public Safety					
E 911					
Emergency Equipment	2145310	-	$ -	$ 2,000	$ 2,000
Total Capital Outlay - Emergency 911 Fund			**$ -**	**$ 2,000**	**$ 2,000**
FEDERAL/STATE GRANTS FUND 1300					
Public Safety					
Public Safety Grants - Amb/Rescue					
Undesignated Grant Capital	2134200	21020	$ 40,000	$ -	$ 40,000
Communications Technology					
Undesignated Grant Capital	2145350	21024	150,000	-	150,000
Urban Areas Security Initiative Grant					
Machinery and Equipment	2145350	21024	867,217	-	867,217
State Homeland Security Agreement					
Machinery and Equipment	2145350	21024	125,000	-	125,000
Total Capital Outlay - Federal/State Grants Fund			**$ 1,182,217**	**$ -**	**$ 1,182,217**
FIRE SERVICES IMPACT FEE TRUST FUND 1690					
Public Safety					
Fire Impact Fee					
AWD Fire Engine	2136280	-	$ 270,000	$ -	$ 270,000
Total Capital Outlay - Fire Services Impact Fee Trust Fund			**$ 270,000**	**$ -**	**$ 270,000**
TOTAL ALL FUNDS			**$ 1,501,717**	**$ 2,000**	**$ 1,503,717**

Public Works

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Program/Division				
Administrative Operations	$ 1,535,815	$ 11,291,964	$ 1,434,313	$ 8,865,137
Engineering Operations	2,340,512	3,347,135	2,952,183	3,328,207
Funding and Production	2,992,182	2,980,453	2,871,388	2,861,731
Road Operations	6,864,124	8,080,945	8,018,516	9,208,136
Capital Improvement	20,494,556	40,298,932	23,703,092	40,403,360
Covanta	6,583,625	6,847,048	6,535,057	6,658,598
Solid Waste Operations	20,938,716	13,616,379	13,622,724	14,388,807
Solid Waste Closures and Long-Term Care	2,000,000	273,683	273,683	201,843
Total Expenditures	**$ 63,749,530**	**$ 86,736,539**	**$ 59,410,956**	**$ 85,915,819**
Expenditures by Category				
Personal Services	$ 9,792,021	$ 9,584,146	$ 9,371,959	$ 9,493,002
Operating	21,842,117	23,437,436	22,791,777	24,794,562
Capital Outlay	4,748	14,500	0	244,000
Subtotal Operating Expenditures	**$ 31,638,886**	**$ 33,036,082**	**$ 32,163,736**	**$ 34,531,564**
Capital Improvements	20,429,167	35,670,787	23,698,338	35,383,890
Debt Service	118,080	1,092,250	1,080,258	1,043,050
Grants and Aids	874,085	792,150	808,650	820,000
Transfers	10,689,312	1,659,974	1,659,974	1,693,905
Reserves	0	14,485,296	0	12,443,410
Total Operating Expenditures	**$ 63,749,530**	**$ 86,736,539**	**$ 59,410,956**	**$ 85,915,819**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 63,749,530**	**$ 86,736,539**	**$ 59,410,956**	**$ 85,915,819**
Number of Full Time Positions	165.5	185.5	185.5	181.5
Number of Part Time Positions	6	4	4	1
Number of Full Time Equivalent Positions	169.9	188.4	188.4	182.2

Mission:

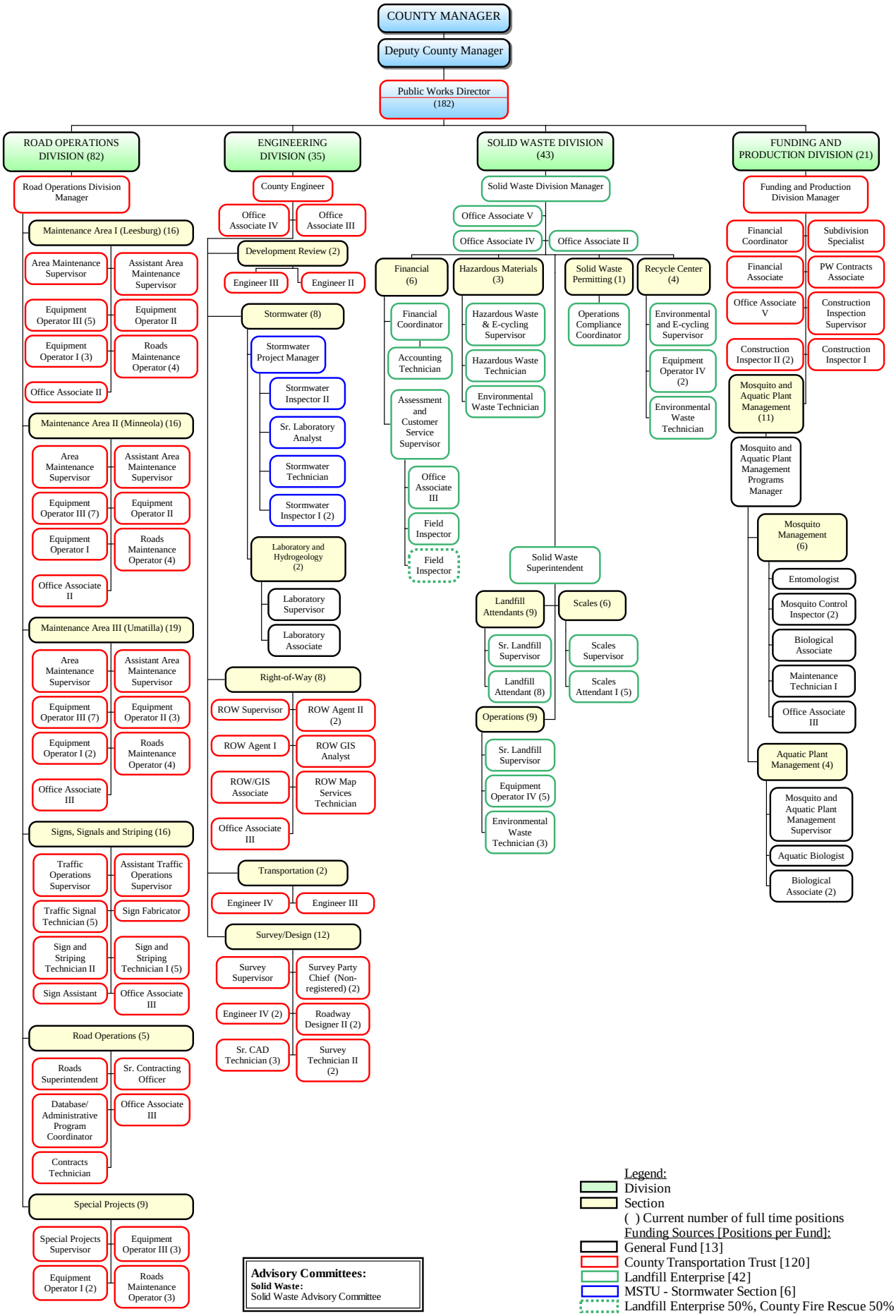
To provide timely services in a courteous and fiscally responsible manner to include planning, construction and maintenance of roads. To provide for the planning, design and construction of water quality related stormwater improvements and to monitor and regulate discharges and land disturbing activities that could affect the quality of system of nearby receiving waters.

For FY 2011, the Department of Environmental Utilities was incorporated into the Public Works Department. The Mosquito and Aquatic Plant Management section transfered to the Funding and Production Division, the Laboratory and Hydrogeology section transfered to the Engineering Division, and the balance became the Solid Waste Division.

For Expenditures by Fund - See next page

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Fund				
County Transportation Trust (CTT)	$ 10,873,754	$ 14,139,359	$ 11,869,240	$ 16,287,578
Federal/State Grants	4,884,874	11,827,645	10,357,829	12,829,806
General	1,834,276	2,327,529	1,956,916	1,808,634
Landfill Enterprise	21,420,420	21,707,776	21,343,341	22,266,032
Environmental Recovery	12,124	93,045	10,126	88,956
MSTU - Roads Section	1,912,602	1,371,391	1,171,327	963,048
MSTU - Stormwater Section	3,685,700	7,916,628	3,345,735	5,879,071
Road Impact Fees - District 1	57,972	1,845,709	1,695,209	589,613
Road Impact Fees - District 2	3,126,165	6,675,148	1,371,677	7,026,553
Road Impact Fees - District 3	2,503,355	7,697,367	3,270,314	4,906,689
Road Impact Fees - District 4	318,076	629,319	66,012	817,672
Road Impact Fees - District 5	2,679,330	3,278,758	2,179,118	4,113,772
Road Impact Fees - District 6	1,399,619	4,481,951	456,023	5,046,975
Solid Waste Closures and Long-Term Care	2,181,670	2,744,914	318,089	3,291,420
Solid Waste Long-Term Capital Projects	6,859,593	0	0	0
Total Expenditures	**$ 63,749,530**	**$ 86,736,539**	**$ 59,410,956**	**$ 85,915,819**

Public Works - Organization Chart
Fiscal Year 2012



Department: Public Works
Program: Administrative Operations

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	0	0	0	0
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	1,535,815	1,434,313	1,434,313	1,440,697
Reserves	0	9,857,651	0	7,424,440
Total Operating Expenditures	**$ 1,535,815**	**$ 11,291,964**	**$ 1,434,313**	**$ 8,865,137**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 1,535,815**	**$ 11,291,964**	**$ 1,434,313**	**$ 8,865,137**
Expenditures by Fund				
County Transportation Trust (CTT)	$ 571,368	$ 2,362,628	$ 557,239	$ 3,004,614
Landfill Enterprise	848,598	899,274	836,262	1,218,627
MSTU - Road Section	53,223	710,946	25	961,517
MSTU - Stormwater Section	58,528	3,340,858	38,012	1,433,711
Road Impact Fees - District 1	0	709	0	363,672
Road Impact Fees - District 2	0	66,861	0	426,218
Road Impact Fees - District 3	0	522,282	0	162,689
Road Impact Fees - District 4	0	87,319	0	516
Road Impact Fees - District 5	0	448,758	0	164,118
Road Impact Fees - District 6	0	300,354	0	54,975
Environmental Recovery Fund	398	80,744	175	84,903
Solid Waste Closures and Long-Term Care	3,700	2,471,231	2,600	989,577
Total Expenditures	**$ 1,535,815**	**$ 11,291,964**	**$ 1,434,313**	**$ 8,865,137**

Highlights:

Administrative Operations includes the reserves and administrative fees for all funds pertaining to Public Works.

Department: Public Works
Division: Engineering Operations

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 1,819,446	$ 1,855,048	$ 1,862,777	$ 2,041,951
Operating	402,444	1,403,391	1,006,610	1,210,099
Capital Outlay	2,039	2,400	0	0
Subtotal Operating Expenditures	**$ 2,223,929**	**$ 3,260,839**	**$ 2,869,387**	**$ 3,252,050**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	88,150	67,150	63,650	60,000
Transfers	28,434	19,146	19,146	16,157
Reserves	0	0	0	0
Total Operating Expenditures	**$ 2,340,512**	**$ 3,347,135**	**$ 2,952,183**	**$ 3,328,207**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 2,340,512**	**$ 3,347,135**	**$ 2,952,183**	**$ 3,328,207**
Expenditures by Fund				
County Transportation Trust (CTT)	$ 1,359,842	$ 1,758,595	$ 1,643,828	$ 2,151,430
MSTU - Stormwater Section	426,137	496,071	464,960	520,360
Environmental Recovery Fund	11,726	12,301	9,951	4,053
General Fund	542,808	1,080,168	833,444	652,364
Total Expenditures	**$ 2,340,512**	**$ 3,347,135**	**$ 2,952,183**	**$ 3,328,207**
Number of Full Time Positions	33	36	36	35
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	33.0	36.0	36.0	35.0

Highlights:

The Engineering Division supports growth-related road construction by providing design, rights-of-way, surveying, development review, traffic studies and stormwater modifications and upgrades. The Survey/Design Section is responsible for all types of technical work concerning highway construction, including project design and permitting, graphics and drafting. The Right-of-Way Section performs all research work pertaining to road construction and county-owned property. The Transportation Section conducts traffic counts, studies and capacity analysis which determine placement of traffic signs and signals, speed limits, and turn lane configurations. Stormwater oversees drainage and floodplain management and works with consultants to complete basin studies and construct improvements to the County's drainage infrastructure. Finally, the Development Review Section reviews all new development and commercial site plans. The Engineering Division also handles programs for surface water sampling, laboratory services, stormwater testing, drinking water and wastewater testing, and site plan review for all new public supply wells, through the Laboratory and Hydrogeology section.

The Engineering Division is responsible for the Adopt-a-Lake Program, which was initiated by the Environmental Compliance and Enforcement Division to help protect, preserve and restore our County’s lakes through community education and volunteer participation. The goal of the program is to involve the community in efforts to protect one of our natural resources through water quality monitoring, education and pollution prevention. Any individual, group or business may participate by adopting a lake.

In FY 2011, $ 564,131 in MSTU Ad Valorem revenue was allocated for basin studies, floodplain management, drainage, water quality related improvements, and residential lot grading inspections. For FY 2012, $ 506,142 has been allocated for stormwater-related projects.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010.

FY 2012 Personal Services reflects the elimination of a ROW Agent I position. In addition a Sr. Laboratory Analyst from the Laboratory and Hydrogeology section of the Engineering Division was transferred to the MSTU - Stormwater section, also within the Engineering Division.

The Engineering Division charges back a portion of its payroll towards various road and stormwater projects in order to capture those costs in the project for later analysis. The FY 2011 Adopted Budget included $ 500,000 for these chargebacks, and it is estimated that figure for FY 2011 will be closer to $ 440,000. The FY 2012 budget has $ 200,000 budgeted for payroll chargebacks, resulting primarily from the suspension of impact fees which provides no revenue to charge the project time against.

FY 2012 Operating Expenditures for Stormwater includes $ 25,000 for professional services designated to meet the requirements of the National Pollutant Discharge Elimination System (NPDES), and an additional $ 25,000 as undesignated. The NPDES and the Florida Department of Environmental Protection (FDEP) require the County to develop, implement, and enforce a program to detect, address, and eliminate non-stormwater discharges into the stormwater system. Operating Expenditures for FY 2012 also reflect an increase in professional services ($ 200,000) for continuing engineering contracts for civil, geotech, surveying, and environmental contracts, and ADA compliance needs.

The Astatula fuel cleanup is estimated at $ 750,000. The FY 2012 Operating Expenditures include $ 97,215 for maintenance costs subsequent to the cleanup, $ 20,000 for Phase II design of the fuel remediation, and $ 234,393 in FY 2011 carryover funds for fuel remediation costs.

The South Umatilla Water System has infrastructure improvements which are necessary to meet the minimum requirements for ongoing operations. These include upgrades to internal electrical services, demolition/installation of two well houses, installation of emergency standby power (generators), backflow prevention devices, and fencing. FY 2012 includes $ 20,000 for emergency repairs and short-term upgrades. Funding for the other improvements is not budgeted.

A grant award of $2,000 from the Lake County Water Authority Mini-Grants for Adopt-a-Lake water resource awareness is budgeted for FY 2012.

FY 2012 Aids to Government Agencies consists of $ 30,000, for the Metropolitan Planning Organization (MPO) Advisory Council in conjunction with their need to expand technology and personnel to accommodate the needs of the Transportation Concurrency Management System (TCMS) and Roadway Crash Management System (RCMS). An additional $ 30,000 is budgeted for an Intelligent Transportation System (ITS) study.

FY 2012 does not include any requests for Capital Outlay.

Department: Public Works
Division: Funding and Production

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 1,671,981	$ 1,612,062	$ 1,562,196	$ 1,513,150
Operating	585,107	676,291	609,192	668,581
Capital Outlay	0	12,100	0	0
Subtotal Operating Expenditures	**$ 2,257,088**	**$ 2,300,453**	**$ 2,171,388**	**$ 2,181,731**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	735,094	680,000	700,000	680,000
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 2,992,182**	**$ 2,980,453**	**$ 2,871,388**	**$ 2,861,731**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 2,992,182**	**$ 2,980,453**	**$ 2,871,388**	**$ 2,861,731**
Expenditures by Fund				
County Transportation Trust (CTT)	$ 1,791,639	$ 1,733,092	$ 1,747,916	$ 1,705,461
General Fund	1,200,542	1,247,361	1,123,472	1,156,270
Total Expenditures	**$ 2,992,182**	**$ 2,980,453**	**$ 2,871,388**	**$ 2,861,731**
Number of Full Time Positions	11	28	28	22
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	11.0	28.0	28.0	22.0

Highlights:

The Funding and Production Division ensures the timely and cost effective completion of road construction projects, by monitoring all department budgets and programs and developing the annual Five-Year Transportation Construction Program. This includes projects funded by the County Transportation Trust Fund, Road Impact Fees, Infrastructure Sales Tax and other revenue sources. In addition, the Division monitors the inspection and approval of all new road construction in unincorporated Lake County, and also monitors all subdivision and commercial sites in the unincorporated areas of Lake County to ensure compliance with construction plans, applicable codes and engineering specifications.

The Funding and Production Division is responsible for the Mosquito and Aquatic Plant Management section which manages invasive aquatic plants for all users of public water bodies in order to minimize potential flooding situations, restore reasonable navigational opportunities, and maintain the natural integrity of these water bodies with respect to aquatic vegetation. This section also provides abatement activities for mosquito and other biting arthropods of public health importance in order to reduce the risk of arboviral disease transmission for all residents and visitors of Lake County.

FY 2011 Personal Services reflects the addition of seventeen positions, of which twelve were transferred from the Mosquito and Aquatic Plant Management division, and four (4) from the Administration division of the Environment Utilities Department. The seventeenth position is the Financial Coordinator for Covanta and includes 60% of the salary and benefits for the position. The other 40% is charged to the Covanta function in the Landfill Enterprise Fund. This position has primary responsibility for monitoring contract compliance for the Covanta contract.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010.

FY 2012 Personal Services reflects the transfer of six (6) positions, of which five (5) positions were transferred to the Solid Waste Division (Financial Coordinator, Accounting Technician, two (2) Office Associate IV, and an Office Associate II position). The other was a Chief Mechanic position which was transferred to the Fleet Management Division.

The Public Works Department occupies and budgets 100% of the lease for the facility at 437 Ardice Avenue in Eustis, and FY 2012 reflects a 5% increase in Rentals and Leases ($ 2,302). FY 2012 Operating Expenditures for Mosquito Control includes a reduction in operating supplies ($ 44,540) resulting from a decreased need for mosquito control chemicals off-set by an increase in motor fuel ($ 23,893). An increase in repair and maintenance ($ 7,432) for Aquatic Plant Management for fleet maintenance charges is also reflected.

FY 2012 Grants and Aids includes $ 680,000 representing the 50% portion, as allowed by Resolution 1982-84, of the estimated revenue from the 9th Cent Gas Tax, which will be passed on to various municipalities, based on a per capita formula.

FY 2012 revenue ($ 18,396) for Mosquito Control - State 1 is received from the Florida Department of Agriculture and Consumer Services (FDACS) and reflects a 47% reduction from FY 2011. FY 2012 revenue ($ 135,000) for Aquatic Plant Management is received in the form of reimbursement funds from the Florida Fish and Wildlife Conservation Commission.

Department: Public Works
Division: Road Operations

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 3,601,172	$ 3,798,759	$ 3,615,000	$ 3,814,726
Operating	3,231,658	4,282,171	4,403,501	5,393,410
Capital Outlay	2,709	0	0	0
Subtotal Operating Expenditures	**$ 6,835,539**	**$ 8,080,930**	**$ 8,018,501**	**$ 9,208,136**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	28,585	15	15	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 6,864,124**	**$ 8,080,945**	**$ 8,018,516**	**$ 9,208,136**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 6,864,124**	**$ 8,080,945**	**$ 8,018,516**	**$ 9,208,136**
Expenditures by Fund				
County Transportation Trust (CTT)	$ 6,815,539	$ 8,080,930	$ 7,828,772	$ 9,208,136
MSTU - Roads Section	48,585	15	189,744	0
Total Expenditures	**$ 6,864,124**	**$ 8,080,945**	**$ 8,018,516**	**$ 9,208,136**
Number of Full Time Positions	74	78	78	82
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	74.0	78.0	78.0	82.0

Highlights:

The Road Operations Division is responsible for the maintenance and signage for all Lake County roads. There are approximately 1,236 miles of county-maintained roads, 135 miles of which are clay. The Special Projects Section performs non-routine road maintenance activities which allows regularly scheduled activities to continue without interruption. The Traffic Operations Section is responsible for the fabrication and/or installation of traffic control devices including signs, pavement markings and traffic signals. The MSTU revenue is used to either construct new roads or maintain existing roads in the unincorporated areas of the County.

Personal Services for FY 2011 included the addition of four (4) new positions to replace positions which were deleted during the FY 2010 hiring freeze. They include a Sign and Striping Technician and three (3) Roads Maintenance Operators. These positions will alleviate the strain on the department due to insufficient resources to provide the necessary maintenance of County roads.

Personal Services for FY 2012 included the addition of four (4) new positions which include a Sign and Striping Technician, an Equipment Operator I, and two (2) Roads Maintenance Operators. These positions will alleviate the strain on the department due to insufficient resources to provide the necessary maintenance of County roads.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010.

FY 2012 Operating Expenditures reflect increases in repairs and maintenance ($ 454,531) for roadside guardrail herbicides, tree trimming and industrial park maintenance, in road repairs and maintenance ($ 600,000), and in motor fuel ($ 50,400). The division continues to provide, through contracted services, the mowing, trimming, and trash removal on 305.3 miles of roadway, and tree trimming on an estimated 28.5 miles of various roads throughout the County.

For FY 2012, as in FY 2011 there is no MSTU allocation for roads.

Department: Public Works
Program: Capital Improvement

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	65,389	500	4,754	500
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 65,389**	**$ 500**	**$ 4,754**	**$ 500**
Capital Improvements	20,429,167	35,670,787	23,698,338	35,383,890
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	4,627,645	0	5,018,970
Total Operating Expenditures	**$ 20,494,556**	**$ 40,298,932**	**$ 23,703,092**	**$ 40,403,360**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 20,494,556**	**$ 40,298,932**	**$ 23,703,092**	**$ 40,403,360**
Expenditures by Fund				
County Transportation Trust (CTT)	$ 335,366	$ 204,114	$ 91,485	$ 217,937
Federal/State Grants	4,884,874	11,827,645	10,357,829	12,829,806
SW Closures and LT Care	177,970	0	41,806	2,100,000
MSTU - Roads Section	1,810,794	660,430	981,558	1,531
MSTU - Stormwater Section	3,201,035	4,079,699	2,842,763	3,925,000
Road Impact Fees - District 1	57,972	1,845,000	1,695,209	225,941
Road Impact Fees - District 2	3,126,165	6,608,287	1,371,677	6,600,335
Road Impact Fees - District 3	2,503,355	7,175,085	3,270,314	4,744,000
Road Impact Fees - District 4	318,076	542,000	66,012	817,156
Road Impact Fees - District 5	2,679,330	2,830,000	2,179,118	3,949,654
Road Impact Fees - District 6	1,399,619	4,181,597	456,023	4,992,000
Landfill Enterprise	0	345,075	349,298	0
Total Expenditures	**$ 20,494,556**	**$ 40,298,932**	**$ 23,703,092**	**$ 40,403,360**

Note:
Public Works also oversees capital construction projects in the Renewal Sales Tax Fund. See page **H-17** for budgetary information.

Highlights:

County Transportation Trust (CTT)
FY 2012 Road Operations includes infrastructure construction costs for renovation of maintenance area barns ($ 100,000), the PW Road Operations Center ($ 117,437), and $ 500 in Special Assessment costs for a total of $ 217,937.

Federal/State Grants Fund

LAP Projects

On July 6, 2004, the Lake County BCC approved a Local Agency Program (LAP) agreement with the Florida Department of Transportation (FDOT). The LAP agreement is a reimbursable-type grant. FDOT reimburses the County as expenses are incurred. The revenue as well as the offsetting expenses are posted to the Federal/State Grants Fund.

The FY 2012 Capital Improvements for the Florida Department of Transportation (FDOT) approved LAP Projects are:

Construct 15' multi-use trail for the South Lake Trail	$ 2,054,274
Construct 15' multi-use trail for the South Lake Trail (PO CFWD)	75,658
Design CR561 and CR455 Roundabout	271,500
Design SR19 and CR450E (Collins Street) Intersection Improvements	152,518
Design SR19 and CR450E (Collins Street) Intersection Improvements (PO CFWD)	22,823
Construction of Hooks Street Extension Phase IV	1,437,500
Construction of Hooks Street Extension Phase IV (PO CFWD)	1,516,271
Construction of CR565A and Silver Eagle Rd Traffic Signal and Sidewalk	405,000
Construction of CR565A and Silver Eagle Rd Traffic Signal and Sidewalk (PO CFWD)	20,371
Resurfacing and Shoulder Design on CR 450	2,288,000
Resurfacing and Shoulder Design on CR 450 (PO CFWD)	16,334
Design and Construction of Tavares Middle School Connector Sidewalk	85,000
Design and Construction of Tavares Middle School Connector Sidewalk (PO CFWD)	7,790
Construction of CR44 and CR19A Intersection	10,000
Construction of CR44 and CR19A Intersection (PO CFWD)	124,186
	$ 8,487,225

The FY 2012 Capital Improvements for the American Recovery and Reinvestment Act (ARRA) of 2009 (Federal Stimulus Program) approved LAP Projects are:

Picciola Bridge Project (PO CFWD)	$ 418,949
Lakeshore Drive Bridge Replacement	1,107,044
Lakeshore Drive Bridge Replacement (PO CFWD)	2,816,588
	$ 4,342,581
Total for Fund	$ 12,829,806

MSTU Sections

The MSTU Funds - Stormwater and Roads both receive proceeds from the .4984 ad valorem millage rate on the residents of unincorporated Lake County. This revenue is used to provide designated services to those residents.

The Public Works Department has recommended the following expenditure of ad valorem proceeds:

MSTU - Roads Section

Resurfacing (80% overlay, 20% seal coating)	$ 1,531

MSTU - Stormwater Section

Hooks Street (Joint project with Clermont and LCWA)	$ 50,000
Apopka/Johns Lake Basin	250,000
Lower Palatlakaha Basin - Villa City Road	1,180,000
Wolf Branch Road Retrofit	1,850,000
Royal Trails Flood Study	95,000
Lake Eustis/Lakeshore Drive Retrofit	500,000
	$ 3,925,000

Road Impact Fees

Projects are proposed, approved and completed based on the revenue collected in each district in the county. All funds are allocated to each district annually based on projected revenue collections and carried forward each year by district. No reserves are kept in this fund. As such, the amounts being allocated to the FY 2012 Capital Improvement budget are limited to the revenues collected.

Road Impact Fees - District 1	$ 225,941
Road Impact Fees - District 2	6,600,335
Road Impact Fees - District 3	4,744,000
Road Impact Fees - District 4	817,156
Road Impact Fees - District 5	3,949,654
Road Impact Fees - District 6	4,992,000
	$ 21,329,086

Landfill Enterprise

There are no Capital Improvement projects in FY 2012 for the Landfill Enterprise Fund.

SW Closures and LT Care

FY 2012 Capital Improvements include $ 2,100,000 for construction costs required for the Central Landfill Phase II closure.

Department: Public Works
Program: Covanta

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 40,358	$ 36,555	$ 36,555	$ 35,838
Operating	6,425,187	5,718,243	5,418,244	5,579,710
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 6,465,545**	**$ 5,754,798**	**$ 5,454,799**	**$ 5,615,548**
Capital Improvements	0	0	0	0
Debt Service	118,080	1,092,250	1,080,258	1,043,050
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 6,583,625**	**$ 6,847,048**	**$ 6,535,057**	**$ 6,658,598**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 6,583,625**	**$ 6,847,048**	**$ 6,535,057**	**$ 6,658,598**
Expenditures by Fund				
Landfill Enterprise	$ 6,583,625	$ 6,847,048	$ 6,535,057	$ 6,658,598
Total Expenditures	**$ 6,583,625**	**$ 6,847,048**	**$ 6,535,057**	**$ 6,658,598**

Highlights:

The function of this program is the management of the contract with Covanta Lake, Inc. Covanta is a waste-to-energy facility that incinerates virtually all of the solid waste that can be burned. Through this process, steam is produced, which is then converted into electricity and sold to Progress Energy.

Personal Services includes 40% of the Financial Coordinator's salary and benefits. The other 60% is charged to the Administration section (Landfill Enterprise Fund) which is under the Funding and Production division of the Public Works Department. This position has primary responsibility for monitoring contract compliance for the Covanta contract.

The FY 2012 Operating Expenditures are comprised of the annual contractual payment to Covanta ($5 million). All other significant expenditures relate to the Covanta program and include professional services ($ 75,000), utility services ($ 250,000), and operating supplies ($ 243,600).

The Covanta debt payment was restructured in FY 2010 on the waste-to-energy plant which is wholly guaranteed by the service fee Lake County pays to Covanta for the disposal of waste. The debt is a $10 million Solid Waste Note Payable issued on November 20, 2002 that refinanced previously outstanding debt for a ten-year period at a fixed interest rate of 3.69% with SunTrust Bank. Principal payments of $1 million are payable annually on December 1 and interest is payable semi-annually on June 1 and December 1, with the final payment due on December 1, 2012. The note is secured by solid waste system net revenues and a covenant by the county to budget and appropriate a sufficient amount to pay the debt service when due.

There is a second debt instrument in the Lake County Resource Recovery Industrial Development Refunding Revenue Bond issued on December 14, 2004 in the amount of $51,515,196. The Series 2004 Bonds were refunded on February 8, 2010 by the issuance of a bond for $20,234,780 bearing an interest rate of 4.16% per annum with a maturity date of October 1, 2013. This debt is not an obligation of Lake County, however; the County is responsible for the debt service through an agreement with Covanta, Inc.

FY 2012 expenditures associated with Covanta will be paid in part from a General Fund Interfund Transfer in the amount of $3,586,000. In FY 2011 the transfer was $ 3,880,000.

Department: Public Works
Division: Solid Waste Operations

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 2,659,063	$ 2,281,722	$ 2,295,431	$ 2,087,337
Operating	11,132,333	11,083,157	11,075,793	11,740,419
Capital Outlay	0	0	0	244,000
Subtotal Operating Expenditures	**$ 13,791,396**	**$ 13,364,879**	**$ 13,371,224**	**$ 14,071,756**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	50,841	45,000	45,000	80,000
Transfers	7,096,479	206,500	206,500	237,051
Reserves	0	0	0	0
Total Operating Expenditures	**$ 20,938,716**	**$ 13,616,379**	**$ 13,622,724**	**$ 14,388,807**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 20,938,716**	**$ 13,616,379**	**$ 13,622,724**	**$ 14,388,807**
Expenditures by Fund				
Landfill Enterprise	$ 13,988,197	$ 13,616,379	$ 13,622,724	$ 14,388,807
SW Long Term Capital Projects	6,859,593	0	0	0
General Fund	90,926	0	0	0
Total Expenditures	**$ 20,847,790**	**$ 13,616,379**	**$ 13,622,724**	**$ 14,388,807**
Number of Full Time Positions	47.5	43.5	43.5	42.5
Number of Part Time Positions	6	4	4	1
Number of Full Time Equivalent Positions	51.9	46.4	46.4	43.2

Highlights:

Solid Waste Operations includes the management and operations for the Solid Waste Management System landfills, residential drop-off locations, landfill construction, yard waste disposal, customer service, commercial, residential, and hazardous waste collections, solid waste fee assessments, administration, sales, processing, and shipping of recyclables, recycling programs and scale services.

Personal Services for FY 2012 reflects a reduction in retirement benefits as mandated by the Florida Legislature requiring employees to make three percent contributions to the Florida Retirement Systems (FRS) plan, and a reduction in life and health insurance costs. FY 2012 personal services also reflects an increase from the elimination of the 12 mandatory furlough days initiated in FY 2010.

FY 2012 Personal Services reflects three (3) new positions within the Solid Waste Division, a Solid Waste Division Manager, a Solid Waste Superintendent and an Operations Compliance Coordinator. Four (4) positions were eliminated which included a Solid Waste Programs Director, a Solid Waste Operations Director, a Landfill Attendant Supervisor, and an Environmental Technician. Additionally three (3) part time labor positions were eliminated. Fourteen existing positions were reclassified and included five (5) Environmental Waste Technicians, five (5) Scales Attendant I, a Hazardous Waste Technician, a Hazardous Waste and E-cycling Supervisor, an Office Associate V, and a Landfill Attendant.

FY 2012 Hazardous Waste operating expenditures reflect an increase in contractual services ($ 6,698), and Recycling expenditures reflect an increase in contractual services ($ 64,420).

FY 2012 Landfill Operations expenditures include $ 850,000 for leachate disposal. Leachate disposal is based on the amount of rainfall received at the landfill. Also reflected are increases in contractual services ($ 34,647), motor fuel ($ 37,204), and decreases in professional services ($ 33,000), Astatula outside disposal ($ 40,557), rentals and leases ($ 10,000) and insurance ($ 12,907). FY 2012 Administration expenditures reflect a 4.9% increase in the Collection Services for hauler contracts.

FY 2012 Administration expenditures include $ 9,394,000 for hauler contracts. A critical component of solid waste services is the collection of solid waste for delivery to the proper disposal facilities. Lake County provides this service through contracts with private solid waste collection contractors (haulers). These services are provided to both residential and commercial customers.

Department: Public Works
Division: Solid Waste Closures and Long-Term Care

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	0	273,683	273,683	201,843
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 0**	**$ 273,683**	**$ 273,683**	**$ 201,843**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	2,000,000	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 2,000,000**	**$ 273,683**	**$ 273,683**	**$ 201,843**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 2,000,000**	**$ 273,683**	**$ 273,683**	**$ 201,843**
Expenditures by Fund				
Solid Waste Closures and Long-Term Care	$ 2,000,000	$ 273,683	$ 273,683	$ 201,843
Total Expenditures	**$ 2,000,000**	**$ 273,683**	**$ 273,683**	**$ 201,843**

Highlights:

Solid Waste Closures and Long-Term Care provides for escrowing funds for the closure of the County's operating landfills. At the time an operating landfill can no longer accept solid waste, the County is required to cover the landfill with an impermeable material and soil so as to limit stormwater intrusion and to provide for the growth of vegetation.

Solid Waste Closures and Long-Term Care also provides for the post-closure and long-term care of all closed County landfills. After a landfill is closed, the County is responsible for the landfill for an extended period of time, usually no less than 30 years. This responsibility includes, but is not limited to, routine maintenance of the vegetation, preventing landfill gas migration, monitoring for any groundwater contamination, and accounting fees for an annual audit.

FY 2012 Operating Expenditures consists of long-term care costs for six landfills: Umatilla, Lady Lake, Loghouse, C&D (Construction and Demolition), and Central Landfill Phases I, and II.

Public Works

Workload Measurements

Work Activity	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Engineering/Development Review:			
Preliminary Plat review	3	8	12
Site Plan review	14	25	40
Minor Site Plans	27	30	38
Construction Plans review	1	2	4
Final Plat review	2	3	7
Pre-submittal review	14	24	38
Lot Split review	30	31	35
Zoning Cases Review/CUP	41	24	30
Minor Design Projects	3	10	12
Crash Data Analysis	23	15	18
Sidewalk Program projects (new)	0	2	3
Sidewalk reconstruction	0	13	15
Road closure permits	20	21	22
Road projects - design	0	1	1
Road projects - management	2	2	3
Lot Grading Review (including building addition)	1,502	1,550	1,600
Right-of-way Utilization Permits	262	270	290
Commercial Driveway Permits	18	5	8
Lake County Municipality projects	15	6	20
Engineering/Design:			
Completed Design Projects	12	12	12
Engineering/Transportation:			
Annual Traffic Counts on County Roads (Stations)	290	295	300
Projects Development and Environmental Study (PD&E)	5	2	2
Annual "Back to School Safety Fair" attendance	2,000	2,000	2,000
Signal Warrant studies/Safety studies on County Roads	6	6	7
Signal Design and installation on County Roads	4	4	5
Safety Studies requested from FDOT	7	4	5

Public Works

Workload Measurements

Work Activity	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Engineering/Right of Way:			
RECORDS MANAGEMENT, DIGITAL R/W RESEARCH AND RETRIEVAL, DIGITAL MAPS			
ARCMAPS	152	80	100
R/W Customers	547	388	500
Map Sales Customers	1,667	1,164	1,200
R/W Property Research	141	104	105
Development Applications	24	36	40
Deeds/Vacation Petitions plotted	560	384	150
Vacation Petitions processed	14	20	20
Tax Certificates	417	356	350
PROJECT MANAGEMENT AND ACQUISITION			
Active Projects	20	20	20
Completed Projects	10	8	8
Appraisals Reviewed	78	28	30
Agreements, Deeds and Releases Prepared	163	164	175
Title Searches	215	388	350
Surveys and Plans Reviewed	94	112	100
Closings	23	20	30
Deeds Secured	77	96	100
Engineering/Stormwater:			
Floodplain Determination	567	580	615
Lot Grading Inspections	1,720	1,600	1,650
Laboratory and Hydrogeology:			
Lab analyses performed by the Water Resource Lab	9,021	9,250	9,300
Field analyses performed by the Water Resource Lab	6,870	7,000	7,200
Samples received by the Water Resources Management Lab	2,455	2,500	2,600
Funds generated from lab analysis	$86,243	$87,500	$105,000
Monitoring reports for Landfills (required by the Florida Department of Environmental Protection under the landfill regulatory permit)	2 semiannual 3 biennial 4 quarterly	2 semiannual 2 biennial 4 quarterly	2 semiannual 3 biennial 4 quarterly

Public Works

Workload Measurements

Work Activity	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Funding and Production/Construction Inspection:			
Bidding, contracting, and inspecting road construction projects	20	15	10
Bidding, contracting and inspecting stormwater retrofit, trail and sidewalk projects	2	3	3
Construction Plans reviewed/processed/approved	1	2	4
Final Plats reviewed/processed/approved	2	3	7
R/W Utilization permits reviewed/processed/approved	262	270	290
Commercial Driveway permits reviewed/processed/approved	18	5	8
Residential Driveway permits processed	213	225	250
Mosquito Management:			
Service requests	1,669	1,944	1,420
Acres treated for adult mosquitoes per Lake County resident	2.83	2.81	2.75
Aquatic Plant Management:			
Service requests	354	281	249
Acres treated for aquatic plants	3,294	2,736	2,084
Road Operations:			
Tree Removal	43	35	35
Sidewalk mowing and/or litter pick up every three weeks (number of sites)	45	55	70
Roadside miles mowed every five weeks	311	311	311
Road miles resurfaced - ARRA projects	43.48	11.26	0
Road miles resurfaced county wide	20.8	20	15
Road miles microsurfaced county wide	20.8	6.18	10

Public Works

Workload Measurements

Work Activity	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Solid Waste Operations:			
Average tons/load of Class III waste transported to outside permitted facilities from Lake County Landfill and Residential Drop-off centers	5.00 tons/load	5.00 tons/load	11.00 tons/load
Percentage of Class I waste diverted to landfill and processed	9.6%	9.6%	5.8%
Spent (used) oil recycling	18,000 gal.	18,000 gal.	24,000 gal
Conditionally Exempt Small Quantity generator (SQG) collections for waste processing (Revenues)	$10,000	$10,000	$25,000
Freon removal from refrigerators and other appliances	1,100 units	1,300 units	1,200 units
Interlocal agreements	37	40	43
Battery Recycling Program	60 tons	60 tons	67 tons
Recycling Revenue per recycled ton	$95.00	$95.00	$90.00
E-cycling picked up and processed	325 tons	325 tons	285 tons
Field Inspections	1,300	1,300	1,350
Complaints	475	475	300
Service Calls	3,500	3,500	3,900

Detail of Capital Outlay by Fund
FY 2012

Fund/Department/Division	Org Code	CRC	New	Replacement	Total
LANDFILL ENTERPRISE FUND 4200					
Public Works					
Hazardous Waste					
Aerosol Can Crusher	4568600	PROJ 00001	$ 22,000	$ -	$ 22,000
Forklift	4568600	PROJ 00001	27,000	-	27,000
Box Truck Chassis	4568600	PROJ 00001	55,000	-	55,000
Landfill Operations					
Lightning Loader Boomtruck	4569100	PROJ 00001	140,000	-	140,000
Total Capital Outlay - Landfill Enterprise Fund			**$ 244,000**	**$ -**	**$ 244,000**
TOTAL ALL FUNDS			**$ 244,000**	**$ -**	**$ 244,000**

CONSTITUTIONAL OFFICES

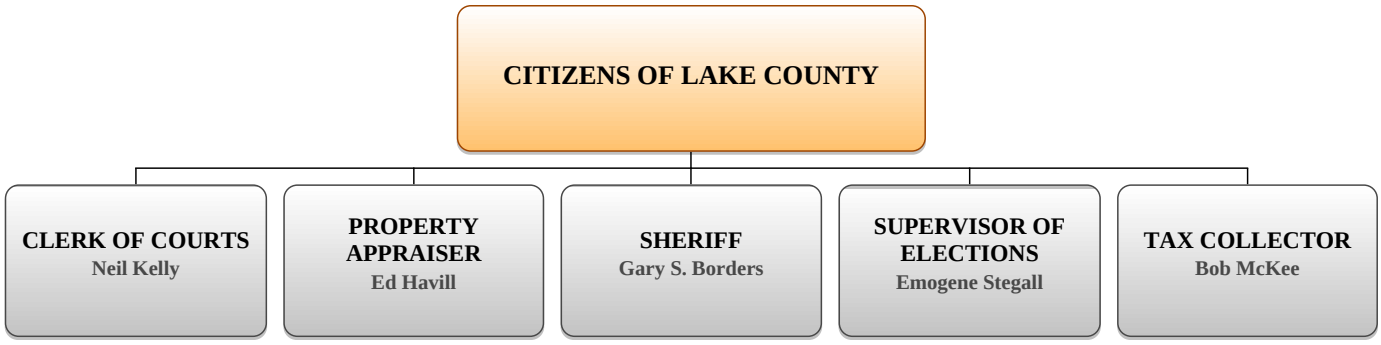
AND

JUDICIAL SUPPORT

Constitutional Offices

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Office				
Clerk of Courts	$ 4,357,473	$ 4,141,525	$ 4,139,965	$ 4,165,191
Property Appraiser	2,358,684	2,226,780	2,192,786	2,058,641
Sheriff	62,291,151	62,995,605	61,679,606	58,618,641
Supervisor of Elections	1,756,694	2,041,507	1,788,641	2,129,958
Tax Collector	5,031,014	4,703,024	4,702,862	4,197,825
Total Expenditures	**$ 75,795,016**	**$ 76,108,441**	**$ 74,503,860**	**$ 71,170,256**
Expenditures by Category				
Personal Services	$ 1,169,472	$ 1,338,452	$ 1,225,773	$ 1,510,623
Operating	3,467,051	3,757,428	3,632,973	3,768,904
Capital Outlay	1,185	96,142	23,888	0
Subtotal Operating Expenditures	**$ 4,637,708**	**$ 5,192,022**	**$ 4,882,634**	**$ 5,279,527**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	180,161	302,389	215,000	365,721
Transfers	70,977,147	70,589,030	69,406,226	65,525,008
Reserves	0	0	0	0
Total Operating Expenditures	**$ 75,795,016**	**$ 76,083,441**	**$ 74,503,860**	**$ 71,170,256**
Expenditures by Fund				
General	$ 75,454,360	$ 75,680,052	$ 74,178,860	$ 70,682,535
Law Enforcement Trust	155,161	210,389	65,000	242,724
Restricted Local Programs	185,495	218,000	260,000	244,997
Total Expenditures	**$ 75,795,016**	**$ 76,108,441**	**$ 74,503,860**	**$ 71,170,256**
Constitutional Offices Full Time Positions	1,110	1,107	1,076	1,076

Constitutional Offices
Organization Chart
Fiscal Year 2012



Department: Constitutional Offices
Officer: Clerk of Courts

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	408,882	403,534	401,974	479,820
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 408,882**	**$ 403,534**	**$ 401,974**	**$ 479,820**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	3,948,591	3,737,991	3,737,991	3,685,371
Reserves	0	0	0	0
Total Operating Expenditures	**$ 4,357,473**	**$ 4,141,525**	**$ 4,139,965**	**$ 4,165,191**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 4,357,473**	**$ 4,141,525**	**$ 4,139,965**	**$ 4,165,191**
Expenditures by Fund				
General	$ 4,357,473	$ 4,141,525	$ 4,139,965	$ 4,165,191
Total Expenditures	**$ 4,357,473**	**$ 4,141,525**	**$ 4,139,965**	**$ 4,165,191**
Clerk of Courts Full Time Positions	225	225	216	216

Highlights:

The Clerk of Courts is a constitutional officer who derives authority and responsibility from constitutional and statutory provisions. The Clerk's office performs a wide range of recordkeeping functions, manages information for the judicial system and provides a variety of services for the public.

Courts Management is responsible for processing all required paperwork associated with civil, criminal, juvenile, and traffic cases in the Circuit and County courts and is funded by fees collected in accordance with Florida Statutes and appropriated by the Florida Legislature. All unused appropriations are returned to the State after year end.

The Clerk of Courts is also elected to serve as the Chief Financial Officer of the Board of County Commissioners, and serves as recorder, internal auditor, and custodian of all county funds and all official records. State law requires the Clerk to return any non-court receipts collected in excess of operating costs to the Board of County Commissioners after year end. In FY 2012, the County will provide $479,820 as " In-House Support" to the Clerk to cover overhead expenditures such as utilities, communications, office leases, etc.

The FY 2012 request of $3.7 million will allow the Clerk of Courts to maintain the current level of service and reflects a $52,620 or 1.4% reduction from the prior year request. To accomplish this, no salary increases were budgeted.

A summary of the FY 2012 transfer to the Clerk of Court is shown below:

BCC Accounting	$ 1,470,182
BCC Support	149,744
Internal Audit	449,865
Records Storage Facility (includes Mail Receiving Center)	814,080
Indirect Cost	801,500
	$ 3,685,371

Department: Constitutional Offices
Officer: Property Appraiser

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 21,641	$ 25,000	$ 25,000	$ 25,065
Operating	152,458	151,780	117,786	120,071
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 174,099**	**$ 176,780**	**$ 142,786**	**$ 145,136**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	2,184,585	2,050,000	2,050,000	1,913,505
Reserves	0	0	0	0
Total Operating Expenditures	**$ 2,358,684**	**$ 2,226,780**	**$ 2,192,786**	**$ 2,058,641**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 2,358,684**	**$ 2,226,780**	**$ 2,192,786**	**$ 2,058,641**
Expenditures by Fund				
General	$ 2,358,684	$ 2,226,780	$ 2,192,786	$ 2,058,641
Total Expenditures	**$ 2,358,684**	**$ 2,226,780**	**$ 2,192,786**	**$ 2,058,641**
Property Appraiser Full Time Positions	40	37	37	37

Highlights:

The Property Appraiser is responsible for the annual valuation of all real estate and tangible personal property in Lake County. This involves the annual review of sales, deeds and related documents as well as building permits. The Office also conducts damage assessment after natural disasters to receive disaster relief declaration and funding, investigates fraudulent homestead applications, and maintains a web site for use by real estate professionals, as well as citizens, to access property data including descriptions and maps.

Pursuant to Florida Statute 192.091, the budget for the Property Appraiser's Office, as approved by the Department of Revenue, is the basis upon which each taxing authority in Lake County is billed for services rendered. Lake County's share is proportional to the share of ad valorem taxes compared to total taxes levied for the preceding year. The FY 2012 transfer of $1,913,505 represents 85.6% of the Property Appraiser's budget.

State Law requires the Property Appraiser to return any receipts collected in excess of operating costs to the Board of County Commissioners after year end.

During FY 2012, Lake County will also provide $145,136 as "In-House Support" to the Property Appraiser to cover overhead expenditures such as utilities, communications, office leases, etc.

In August 2009, the Property Appraiser relocated to 320 West Main Street in downtown Tavares.

Department: Constitutional Offices
Officer: Sheriff

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	2,047,341	2,322,629	2,306,856	2,290,248
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 2,047,341**	**$ 2,322,629**	**$ 2,306,856**	**$ 2,290,248**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	180,161	302,389	215,000	365,721
Transfers	60,063,649	60,345,587	59,157,750	55,962,672
Reserves	0	0	0	0
Total Operating Expenditures	**$ 62,291,151**	**$ 62,970,605**	**$ 61,679,606**	**$ 58,618,641**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 62,291,151**	**$ 62,970,605**	**$ 61,679,606**	**$ 58,618,641**
Expenditures by Fund				
General	$ 61,950,495	$ 62,567,216	$ 61,354,606	$ 58,130,920
Law Enforcement Trust	155,161	210,389	65,000	242,724
Restricted Local Programs	185,495	218,000	260,000	244,997
Total Expenditures	**$ 62,291,151**	**$ 62,995,605**	**$ 61,679,606**	**$ 58,618,641**
Sheriff Full Time Positions	766	766	743	743

Highlights:

The Sheriff's Office serves the citizens of Lake County by enforcing the laws, providing for the safety and protection of the public and property, providing court security and civil process while maintaining cost effective, professional and proactive law enforcement services. This is accomplished through the use of the latest technological advances, community policing techniques, school-based youth intervention, crime prevention, and volunteer services. The Sheriff's Office is responsible for the operation of the Lake County Detention Center, a 960-bed facility, housing maximum, medium, and minimum custody inmates.

Beginning in FY 2010, the revenue and operating expenditures associated with statutorily authorized Police Education funds were moved from the General Fund to the new Restricted Local Programs Fund. Segregating the Police Education monies assists with financial accountability of these restricted funds.

FY 2012 funding for the Sheriff's Office is comprised of three parts. In-House Support-Law Enforcement, budgeted at $350,500, covers costs such as utilities, custodial care, maintenance contracts and rents and leases. In House Support-Corrections, budgeted at $1.81 million, pays for inmate medical care and property and liability insurance for correctional facilities.

The majority of funds transferred to the Sheriff's Office, $56.0 million, pay for the salaries, benefits and operating costs required to run the office. A summary of the FY 2012 transfer to the Sheriff is shown in the schedule on the following page.

Sheriff - *continued*

The City of Minneola and the Town of Montverde contract with the Lake County Sheriff for the performance of law enforcement services within their respective corporate boundaries. The level of sworn and administrative personnel as well as operating and capital contributions are determined annually by agreement. The agreements for FY 2012 are not finalized and the budgeted amounts reflect the current or proposed agreements.

The FY 2012 budget includes two Edward J. Byrne Memorial Justice Assistance Grants (JAG). The local JAG solicitation awarded through the US Department of Justice totals $63,744. The State solicitation awarded through the Florida Department of Law Enforcement totals $71,189, the majority of which will be passed through to local law enforcement agencies in Lake County.

Summary of FY 2012 transfer to the Sheriff:

Law Enforcement	$	29,199,803
Jail Operations		21,047,286
Bailiff Office		2,003,040
Juvenile Court		17,180
	$	52,267,309
Byrne Grant	$	134,933
City of Clermont Dispatch Services		407,053
City of Minneola Law Enforcement Services		1,000,000
Town of Montverde Law Enforcement Services		81,133
School Resource Officers (SROs)		2,072,244
	$	3,695,363
Total Transfer	$	55,962,672

Department: Constitutional Offices
Officer: Supervisor of Elections

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 1,140,888	$ 1,304,952	$ 1,192,273	$ 1,477,036
Operating	614,621	640,413	567,447	652,922
Capital Outlay	1,185	96,142	23,888	0
Subtotal Operating Expenditures	**$ 1,756,694**	**$ 2,041,507**	**$ 1,783,608**	**$ 2,129,958**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	5,033	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 1,756,694**	**$ 2,041,507**	**$ 1,788,641**	**$ 2,129,958**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 1,756,694**	**$ 2,041,507**	**$ 1,788,641**	**$ 2,129,958**
Expenditures by Fund				
General	$ 1,756,694	$ 2,041,507	$ 1,788,641	$ 2,129,958
Total Expenditures	**$ 1,756,694**	**$ 2,041,507**	**$ 1,788,641**	**$ 2,129,958**
Supervisor of Elections Full Time Positions	11	11	13	13

Highlights:

The Supervisor of Elections (SOE) is responsible for providing all eligible citizens of Lake County convenient access to voter registration, as well as accessible voting locations and equipment. The Supervisor of Elections also is responsible for promoting fair, equitable and accurate elections, maintaining records of registrations, campaign finance reports and other election-related data accurately and in a form that is accessible to the public.

Operating expenditures associated with the August 14, 2012 Primary Election (State and County candidates) are included in the FY 2012 budget. This includes sample and absentee ballots as well as ballot envelopes. Additionally, immediately following the Primary, some of the purchases for the November 6, 2012 General Election will need to be made. Although the actual General Election will occur in FY 2013, those purchases will need to be made during FY 2012. Postage, a significant expense for the General Election, must also be purchased during FY 2012.

Department: Constitutional Offices
Officer: Tax Collector

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 6,943	$ 8,500	$ 8,500	$ 8,522
Operating	243,749	239,072	238,910	225,843
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 250,692**	**$ 247,572**	**$ 247,410**	**$ 234,365**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	4,780,322	4,455,452	4,455,452	3,963,460
Reserves	0	0	0	0
Total Operating Expenditures	**$ 5,031,014**	**$ 4,703,024**	**$ 4,702,862**	**$ 4,197,825**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 5,031,014**	**$ 4,703,024**	**$ 4,702,862**	**$ 4,197,825**
Expenditures by Fund				
General	$ 5,031,014	$ 4,703,024	$ 4,702,862	$ 4,197,825
Total Expenditures	**$ 5,031,014**	**$ 4,703,024**	**$ 4,702,862**	**$ 4,197,825**
Tax Collector Full Time Positions	68	68	67	67

Highlights:

The Tax Collector's Office is responsible for providing a wide range of services to the citizens and taxpayers of Lake County on behalf of other governmental units, including but not limited to: the Florida Department of Revenue, the Florida Department of Highway Safety and Motor Vehicles, the Florida Fish and Wildlife Conservation Commission, the Board of County Commissioners, the School Board, fourteen municipalities, two hospital districts and numerous special taxing districts. These services consist primarily of the collection and administration of ad valorem taxes, non-ad valorem assessments, motor vehicle and vessel registration and title fees, occupational license taxes, tourist development taxes and hunting and fishing license fees.

In accordance with Florida Statute, Lake County's contribution to the Tax Collector is based on approximately 2% of taxes and assessments collected on behalf of the Board of County Commissioners and the School Board. The FY 2012 transfer to the Tax Collector is $3.96 million.

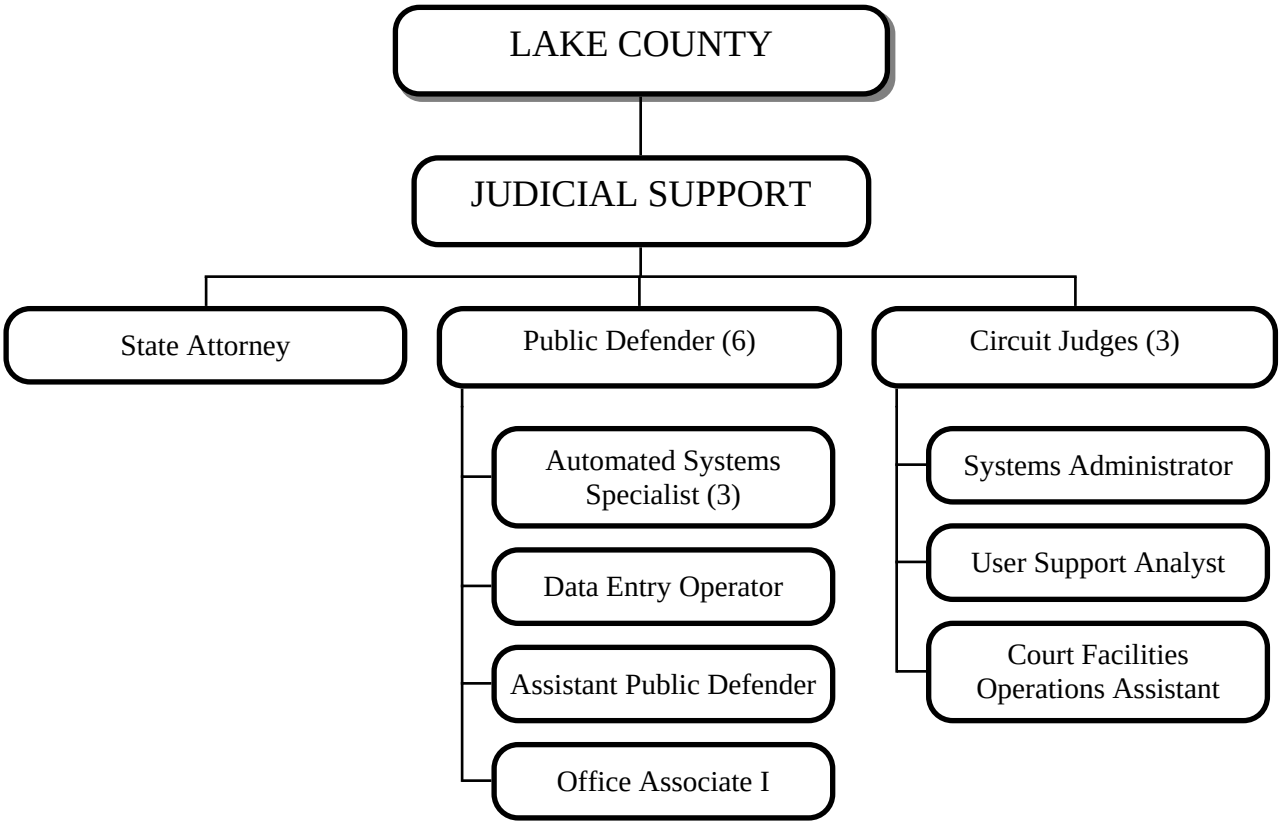
State Law requires the Tax Collector to return any receipts collected in excess of operating costs to the Board of County Commissioners after year end.

In August 2009, the Tax Collector relocated to 320 West Main Street in downtown Tavares.

Judicial Support

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Program				
Circuit Judges	$ 653,409	$ 730,255	$ 672,956	$ 886,078
Guardian Ad Litem	40,797	21,365	11,769	27,970
Juvenile Justice	640,775	800,000	580,000	793,306
Legal Aid	115,070	115,070	115,070	115,070
Public Defender	427,636	437,137	415,394	460,788
State Attorney	396,647	487,150	436,923	493,396
Total Expenditures	**$ 2,274,334**	**$ 2,590,977**	**$ 2,232,112**	**$ 2,776,608**
Expenditures by Category				
Personal Services	$ 494,283	$ 493,012	$ 493,012	$ 480,629
Operating	682,379	776,055	666,962	942,888
Capital Outlay	38,227	73,000	58,600	89,875
Subtotal Operating Expenditures	**$ 1,214,889**	**$ 1,342,067**	**$ 1,218,574**	**$ 1,513,392**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	1,059,445	1,248,910	1,013,538	1,219,910
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 2,274,334**	**$ 2,590,977**	**$ 2,232,112**	**$ 2,733,302**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 2,274,334**	**$ 2,590,977**	**$ 2,232,112**	**$ 2,733,302**
General	$ 2,274,334	$ 2,590,977	$ 2,232,112	$ 2,776,608
Total Expenditures	**$ 2,274,334**	**$ 2,590,977**	**$ 2,232,112**	**$ 2,776,608**
Number of Full Time Positions	9	9	9	9
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	10.0	9.0	9.0	9.0

Judicial Support
Organization Chart
Fiscal Year 2012



Legend:
( ) Current number of full time positions
Funding Sources [Positions per Fund]:
General Fund [9]

Department: Judicial Support
Division: Circuit Judges

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 194,894	$ 189,911	$ 189,911	$ 183,692
Operating	428,688	490,344	438,045	624,236
Capital Outlay	29,827	50,000	45,000	78,150
Subtotal Operating Expenditures	**$ 653,409**	**$ 730,255**	**$ 672,956**	**$ 886,078**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 653,409**	**$ 730,255**	**$ 672,956**	**$ 886,078**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 653,409**	**$ 730,255**	**$ 672,956**	**$ 886,078**
Expenditures by Fund				
General	$ 653,409	$ 730,255	$ 672,956	$ 886,078
Total Expenditures	**$ 653,409**	**$ 730,255**	**$ 672,956**	**$ 886,078**
Number of Full Time Positions	3	3	3	3
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	3.0	3.0	3.0	3.0

Highlights:

Located in the heart of Central Florida, the Fifth Judicial Circuit covers a geographical area approaching the size of Connecticut. The Circuit is comprised of the following five counties: Citrus, Hernando, Lake, Marion and Sumter. With main administrative offices in Ocala, the Fifth Circuit is the ninth most populous judicial circuit with 5.4% of Florida's population. The Circuit has in excess of 144,000 court filings per year, and according to the 4/1/2010 Census, serves a total population exceeding 1,035,784. The Fifth Judicial Circuit currently has 31 Circuit Court Judges and 11 County Court Judges. The Circuit is part of the Fifth District Court of Appeal, located in Daytona Beach. In Lake County, there are eight Circuit Court Judges and three County Court Judges, one Senior Judge, one General Magistrate, one Child Support Hearing Officer, and one Civil Traffic Infraction Hearing Officer. Lake County receives over 44,000 filings per year.

The FY 2012 Circuit Judges Technology budget request includes $73,150 in Capital Outlay (machinery and equipment) and $5,000 in Building Improvements (technology wiring).

Department: Judicial Support
Division: Guardian Ad Litem

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	40,797	21,365	11,769	25,370
Capital Outlay	0	0	0	2,600
Subtotal Operating Expenditures	**$ 40,797**	**$ 21,365**	**$ 11,769**	**$ 27,970**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 40,797**	**$ 21,365**	**$ 11,769**	**$ 27,970**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 40,797**	**$ 21,365**	**$ 11,769**	**$ 27,970**
Expenditures by Fund				
General	$ 40,797	$ 21,365	$ 11,769	$ 27,970
Total Expenditures	**$ 40,797**	**$ 21,365**	**$ 11,769**	**$ 27,970**
Number of Full Time Positions	0	0	0	0
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	0.0	0.0	0.0	0.0

Highlights:

The State of Florida Guardian Ad Litem Program is a network of professional staff and community advocates, partnering to provide a strong voice in court and positive systemic change on behalf of Florida's abused and neglected children. There are 21 local Guardian Ad Litem programs in 20 judicial circuits in Florida. Lake County is part of the Fifth Judicial Circuit of Florida. In May 2010, the program was relocated to a county-owned building at 418 W. Alfred in Tavares, FL. This reduced rental expenses in FY 2010 and eliminated the rental expense for FY 2011.

The FY 2012 Guardian Ad Litem budget includes $2,600 in Capital Outlay (machinery and equipment).

Department: Judicial Support
Division: Juvenile Justice

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 43,306
Operating	0	0	0	0
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 0**	**$ 0**	**$ 0**	**$ 43,306**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	640,775	800,000	580,000	750,000
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 640,775**	**$ 800,000**	**$ 580,000**	**$ 793,306**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 640,775**	**$ 800,000**	**$ 580,000**	**$ 793,306**
Expenditures by Fund				
General	$ 640,775	$ 800,000	$ 580,000	$ 793,306
Total Expenditures	**$ 640,775**	**$ 800,000**	**$ 580,000**	**$ 793,306**
Number of Full Time Positions	0	0	0	0
Number of Part Time Positions	0	0	0	0
Number of Full Time Positions	0.0	0.0	0.0	0.0

Highlights:

Juvenile detention in Florida is a short-term temporary program. Juvenile offenders who require long-term sanctions and rehabilitation are placed into non-residential or residential correctional programs. Two types of detention are available: Secure Detention and Home Detention. Youths placed in Secure Detention have been assessed as risks to public safety and must remain in a physically secure detention center while awaiting court proceedings. Each individual county throughout Florida shares in the cost of the Department of Juvenile Justice's total detention budget based upon the county's prior annual usage.

Personal Services for FY 2012 reflects the addition of a Program Associate position which will be funded from the General Fund - Court Innovations (Juvenile Alternative Programs) for a civil citation program. This position will report to the Probation Services Divison of the Conservation and Compliance Department.

Department: Judicial Support
Division: Legal Aid

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	0	0	0	0
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	115,070	115,070	115,070	115,070
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 115,070**	**$ 115,070**	**$ 115,070**	**$ 115,070**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 115,070**	**$ 115,070**	**$ 115,070**	**$ 115,070**
Expenditures by Fund				
General	$ 115,070	$ 115,070	$ 115,070	$ 115,070
Total Expenditures	**$ 115,070**	**$ 115,070**	**$ 115,070**	**$ 115,070**
Number of Full Time Positions	0	0	0	0
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	0.0	0.0	0.0	0.0

Highlights:

Civil legal aid – free legal assistance for low-income people – began in the United States in the late 1870's. The creation of civil legal aid gives those who cannot afford attorneys access to justice. Legal aid agencies became common in the United States in the 1960's. Through Community Legal Service of Mid Florida, Inc., clients are offered civil legal advice, assistance, and representation. Legal assistance in criminal, personal injury or traffic matters is not offered.

Department: Judicial Support
Division: Public Defender

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 299,389	$ 303,101	$ 303,101	$ 296,937
Operating	119,847	124,036	102,293	157,726
Capital Outlay	8,400	10,000	10,000	6,125
Subtotal Operating Expenditures	**$ 427,636**	**$ 437,137**	**$ 415,394**	**$ 460,788**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 427,636**	**$ 437,137**	**$ 415,394**	**$ 460,788**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 427,636**	**$ 437,137**	**$ 415,394**	**$ 460,788**
Expenditures by Fund				
General	$ 427,636	$ 437,137	$ 415,394	$ 460,788
Total Expenditures	**$ 427,636**	**$ 437,137**	**$ 415,394**	**$ 460,788**
Number of Full Time Positions	6	6	6	6
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	6.0	6.0	6.0	6.0

Highlights:

The United States Constitution requires states to provide lawyers for those criminal defendants who cannot afford to hire counsel. The Public Defender is responsible for representing indigent citizens charged with a crime, felony or misdemeanor, in the Circuit and County courts in any case that involves the possibility of incarceration. The Public Defender is also responsible for representing indigent persons in civil commitment proceedings, civil commitment proceedings involving alleged sexually violent predators, persons who are appealing their convictions, involuntary commitments or delinquency adjudications. The Public Defender is elected for a term of four years and runs for office in presidential election years.

The FY 2012 Public Defender budget includes $6,125 in Capital Outlay (machinery and equipment).

Department: Judicial Support
Division: State Attorney

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	93,047	140,310	114,855	135,556
Capital Outlay	0	13,000	3,600	3,000
Subtotal Operating Expenditures	**$ 93,047**	**$ 153,310**	**$ 118,455**	**$ 138,556**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	303,600	333,840	318,468	354,840
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 396,647**	**$ 487,150**	**$ 436,923**	**$ 493,396**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 396,647**	**$ 487,150**	**$ 436,923**	**$ 493,396**
Expenditures by Fund				
General	$ 396,647	$ 487,150	$ 436,923	$ 493,396
Total Expenditures	**$ 396,647**	**$ 487,150**	**$ 436,923**	**$ 493,396**
Number of Full Time Positions	0	0	0	0
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	1.0	0.0	0.0	0.0

Highlights:

The Constitution of the State of Florida empowers the State Attorney as the prosecuting officer of all circuit and county trial courts. The State Attorney processes all criminal cases presented by law enforcement officers who have charged persons with felonies, misdemeanors, traffic crimes such as DUI or reckless driving, acts of juvenile delinquency, and certain violations of county or municipal ordinances.

The FY 2012 State Attorney Technology budget includes $3,000 in Capital Outlay (machinery and equipment).

Detail of Capital Outlay by Fund
FY 2012

Fund/Department/Division	Org Code	New	Replacement	Total
GENERAL FUND 0010				
Judicial Support				
State Attorney - Technology				
(2) Printers	6062100	$ -	$ 3,000	$ 3,000
Public Defender - Technology				
(5) Laptop Computers	6062200	-	6,125	6,125
Circuit Judges - Technology				
(5) Laptop Computers	6062300	-	7,500	7,500
(4) Courtroom Mixers	6062300	-	20,000	20,000
Layer 2 Switch POE	6062300	1,650	-	1,650
(9) Laptop Consolidation	6062300	9,000	-	9,000
Projector	6062300	2,500	-	2,500
Polycom Video Conference	6062300	12,000	-	12,000
(4) MFP Printers	6062300	18,000	-	18,000
Technology Wiring	6062300	-	5,000	5,000
LCD Display for Conference Room	6062300	2,500	-	2,500
Guardian Ad Litem-Technology				
(2) Laptop Computers	6062400	2,600	-	2,600
Total Capital Outlay - General Fund		**$ 48,250**	**$ 41,625**	**$ 89,875**
TOTAL ALL FUNDS		**$ 48,250**	**$ 41,625**	**$ 89,875**

OTHER OPERATING BUDGETS

DEBT SERVICE

NON-DEPARTMENTAL

Debt Service

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
General Obligation Bonds				
Limited General Obligation Bonds, Series 2007	$ 2,763,903	$ 4,690,979	$ 2,763,132	$ 3,721,695
Amount of Issue: $34,720,000				
Remaining Principal as of 9/30/2012: $27,130,000				
Maturity Date: April 1, 2026				
Subtotal General Obligation Bonds	**$ 2,763,903**	**$ 4,690,979**	**$ 2,763,132**	**$ 3,721,695**
Special Obligation Bonds				
Pari-Mutuel Revenues Replacement Bonds, Series 2011	$ 295,464	$ 392,011	$ 256,984	$ 435,350
Amount of Issue: $3,635,000				
Remaining Principal as of 9/30/2012: $3,415,000				
Maturity Date: October 1, 2030				
Capital Improvement Revenue Bonds, Series 2007	5,738,595	7,756,687	5,739,845	5,767,337
Amount of Issue: $87,455,000				
Remaining Principal as of 9/30/2012: $81,350,000				
Maturity Date: June 1, 2037				
Subtotal Special Obligation Bonds	**$ 6,034,059**	**$ 8,148,698**	**$ 5,996,829**	**$ 6,202,687**
Commercial Loan				
Hancock Bank of Florida, 2008	$ 1,209,648	$ 1,267,059	$ 1,209,648	$ 1,267,898
Amount of Issue: $10,000,000				
Remaining Principal as of 9/30/2012: $5,584,133				
Maturity Date: June 1, 2017				
Subtotal Commercial Loan	**$ 1,209,648**	**$ 1,267,059**	**$ 1,209,648**	**$ 1,267,898**
Total Debt Service	**$ 10,007,610**	**$ 14,106,736**	**$ 9,969,609**	**$ 11,192,280**
Expenditures by Category				
Debt Service	$ 9,946,309	$ 9,946,885	$ 9,873,030	$ 9,923,150
Other Fees and Reserves	61,301	4,159,851	96,579	1,269,130
Total Expenditures	**$ 10,007,610**	**$ 14,106,736**	**$ 9,969,609**	**$ 11,192,280**

Highlights:

Four debt service funds totaling $11,192,280 have been established to repay the principal and interest expenses related to long-term debt on various revenue and limited general obligation bond issues.

Two additional debt instruments are paid from the Landfill Enterprise Fund. First is a $10 million Solid Waste Note Payable issued on November 20, 2002 that refinanced previously outstanding debt for a ten-year period at a fixed interest rate of 3.69% with SunTrust Bank. Principal payments of $1 million are payable annually on December 1 and interest is payable semi-annually on June 1 and December 1, with the final payment due on December 1, 2012. The note is secured by solid waste system net revenues and a covenant by the county to budget and appropriate a sufficient amount to pay the debt service when due.

Debt Service - continued

The second debt instrument paid from the Landfill Enterprise Fund is the Lake County Resource Recovery Industrial Development Refunding Revenue Bond issued on December 14, 2004 in the amount of $51,515,196. The Series 2004 Bonds were refunded on February 8, 2010 by the issuance of a bond for $20,234,780 bearing an interest rate of 4.16% per annum with a maturity date of October 1, 2013. This debt is not an obligation of Lake County. However, the County is responsible for the debt service through an agreement with Covanta, Inc.

In April 2007, the County issued $34.7 million in limited general obligation bonds for the purpose of acquiring and improving lands within the County to protect drinking water resources, preserve natural areas, protect open space from overdevelopment, provide parks and trails and improve water quality. The principal, interest and reserve budget totals $3,721,695 and is supported by a voter approved county-wide millage rate of .1101 mills, a reduction of .0899 mills from the FY 2008 millage rate of .2000 mills. The anticipated ad valorem revenue of $1.72 million combined with interest earnings and with approximately $955,000 in reserves will be sufficient to pay the FY 2012 debt service, leaving a reserve balance of $970,000.

The County has sold three other revenue bond/bank notes that are backed by sales tax revenues. A $4.4 million revenue bond was issued backed by state sales tax revenues (used to replace racing tax revenues previously distributed by the state) for land acquisition and construction of a regional park and various walking and biking trails. A $3.6 million revenue bond was issued in 2011 to refund the Series 2000 bonds. The Series 2011 issue is estimated to have a total savings of $549,000. The principal, interest and reserve budget for FY 2012 totals $435,350.

An $87.4 million revenue bond was issued backed by the County's half-cent sales tax revenues for acquiring, constructing, and equipping the Downtown Tavares Center for Governmental Operations and Judicial Center, as well as the South Tavares Government Complex for Public Works, Public Safety, Fleet Operations and Health Department Administration/Clinic. Current plans have been pared down to include only the Downtown Tavares Center and the Judicial Center. A $2 million reserve adds to the variance between FY 2011 Estimated expenditures and FY 2011 Budget. The principal, interest and reserve budget for FY 2012 totals $5,767,337.

A $10 million commercial bank loan was approved in April 2008 to help fund the $34.4 million 800 MHz radio system backed by the County's share of a 1% local option infrastructure sales tax. The principal, interest and reserve budget for FY 2012 totals $1,267,898.

Debt Management Policy:
The objective of Lake County's Debt Management Policy (LCC-57) is to establish guidelines and requirements for the development of a debt management system. The policy includes the following directives:

> When the County finances projects through the issuance of bonds, it will pay back the bonds within a period not to exceed 90% of the useful life of the project.
>
> Where possible, the County will use self-supporting revenue, special assessment, or other self-supporting bonds, instead of general obligation bonds to fund capital projects.
>
> The County will not use long-term debt to finance current operations.
>
> The County will seek to maintain and, if applicable, improve its current bond rating.
>
> The County will maintain good communications with bond rating agencies to inform them about the County's financial conditions. The County will follow a policy of full disclosure, including adherence to Rule 15c2-12 under the Securities Exchange Act of 1934. In compliance with this rule, the County's Comprehensive Annual Financial Report will be filed with the Securities and Exchange Commission.

Lake County has not adopted legal debt limits within its financial policies. However, debt ratios, such as direct and over all debt per capita and debt per taxable property value, are tracked and compared with those recommended by Moody's Investors Service.

Schedule of Debt Service Requirements

	Principal Payment FY 2012	Interest Payment FY 2012	Other Fees and Reserves FY 2012	Total FY 2012
General Obligation Bonds				
Limited General Obligation Bonds Series 2007	$ 1,370,000	$ 1,331,988	$ 1,019,707	$ 3,721,695
Subtotal General Obligation Bonds	**$ 1,370,000**	**$ 1,331,988**	**$ 1,019,707**	**$ 3,721,695**
Special Obligation Bonds				
Pari-Mutuel Revenues Replacement Bonds Series 2011	$ 130,000	$ 138,610	$ 166,740	$ 435,350
Capital Improvement Revenue Bonds Series 2007	1,725,000	4,013,405	28,932	5,767,337
Subtotal Special Obligation Bonds	**$ 1,855,000**	**$ 4,152,015**	**$ 195,672**	**$ 6,202,687**
Commercial Loan				
Hancock Bank of Florida 2008	$ 1,022,938	$ 185,459	$ 59,501	$ 1,267,898
Subtotal Commercial Loan	**$ 1,022,938**	**$ 185,459**	**$ 59,501**	**$ 1,267,898**
Total Debt Service	**$ 4,247,938**	**$ 5,669,462**	**$ 1,274,880**	**$ 11,192,280**

Highlights:

The Limited General Obligation Bonds are secured by a pledge of not more than one third of a mill of ad valorem taxes pursuant to a referendum approved by the voters in 2004. These funds are used to acquire and manage environmentally sensitive public lands in the County. The FY 2012 funding requirement for this bond series is supported by a countywide millage rate of .1101. Principal payments are due in annual installments beginning on June 1, 2007 continuing until April 1, 2026. Interest on the bonds is payable semi-annually on June 1 and December 1 each year, commencing on June 1, 2007. The serial bonds bear interest at rates ranging from 4-5% and mature on April 1, 2026.

Pari-Mutuel Revenue Replacement Bonds are financed by sales tax revenues collected by the State pursuant to Chapter 212, Part 1, Florida Statutes. Beginning July1, 2000, the State began using sales tax revenues to replace revenues formerly distributed to counties from racetrack and jai alai fronton monies. Bond proceeds were used to fund the acquisition of park lands and associated improvements. This bond matures on October 1, 2030.

The Capital Improvement Revenue Bonds are secured by a pledge of the half-cent sales tax distributed to the County by the State of Florida and were issued to construct the Downtown Tavares Center for Governmental Operations. These bonds mature on June 1, 2037.

The commercial loan with Hancock Bank of Florida is secured by a pledge of the County's share of a 1% local option infrastructure sales tax and matures on June 1, 2017. This loan completed the funding required for the Countywide 800MHz Radio System.

Non-Departmental

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Program				
General Fund	$ 18,287,633	$ 48,507,314	$ 15,872,470	$ 44,109,370
Infrastructure Sales Tax	10,973,953	9,875,830	9,976,480	9,995,250
Lake County Ambulance	8,029,986	8,586,583	7,655,557	7,033,690
Special Assessments	675,916	906,129	730,230	881,478
Total Expenditures	**$ 37,967,488**	**$ 67,875,856**	**$ 34,234,737**	**$ 62,019,788**
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	1,943,257	1,998,745	2,001,959	2,060,028
Capital Outlay	0	300,000	0	227,476
Subtotal Operating Expenditures	**$ 1,943,257**	**$ 2,298,745**	**$ 2,001,959**	**$ 2,287,504**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	10,117,989	9,184,145	9,213,878	7,627,523
Transfers	25,906,242	24,925,583	23,018,900	24,679,476
Reserves	0	31,467,383	0	27,425,285
Total Operating Expenditures	**$ 37,967,488**	**$ 67,875,856**	**$ 34,234,737**	**$ 62,019,788**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 37,967,488**	**$ 67,875,856**	**$ 34,234,737**	**$ 62,019,788**
Expenditures by Fund				
General	$ 18,287,633	$ 48,507,314	$ 15,872,470	$ 44,109,370
Infrastructure Sales Tax	10,973,953	9,875,830	9,976,480	9,995,250
Lake County Ambulance	8,029,986	8,586,583	7,655,557	7,033,690
Special Assessments:				
Greater Groves MSBU	192,328	263,413	216,448	253,777
Greater Hills MSBU	232,739	307,151	249,967	294,615
Greater Pines Municipal Services	230,845	297,606	241,142	290,555
Picciola Island Street Lighting	3,028	5,535	3,687	6,676
Valencia Terrace Street Lighting	5,470	10,211	6,210	11,539
Village Green Street Lighting	11,506	22,213	12,776	24,316
Total Expenditures	**$ 37,967,488**	**$ 67,875,856**	**$ 34,234,737**	**$ 62,019,788**

General Fund Non-Departmental

Expenditures	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	1,339,013	1,382,874	1,345,048	1,446,726
Capital Outlay	0	300,000	0	227,476
Subtotal Operating Expenditures	**$ 1,339,013**	**$ 1,682,874**	**$ 1,345,048**	**$ 1,674,202**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	2,578,623	2,024,696	2,032,196	1,489,114
Transfers	14,369,997	14,495,226	12,495,226	14,134,887
Reserves	0	30,304,518	0	26,811,167
Total Operating Expenditures	**$ 18,287,633**	**$ 48,507,314**	**$ 15,872,470**	**$ 44,109,370**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 18,287,633**	**$ 48,507,314**	**$ 15,872,470**	**$ 44,109,370**
Expenditures by Fund				
General Fund	$ 18,287,633	$ 48,507,314	$ 15,872,470	$ 44,109,370
Total Expenditures	**$ 18,287,633**	**$ 48,507,314**	**$ 15,872,470**	**$ 44,109,370**

Highlights:

The General Fund non-operating expenditures have a countywide impact and do not fall under the responsibility of a single department.

Lake County appropriated $500,000 in FY 2009 to challenge the Niagara Bottling Company's Conditional Use Permit to remove 484,000 gallons of water per day from the Florida Aquifer and filed a joint lawsuit with the City of Groveland in 2008. During the Board meeting on 3/3/09, the Board of County Commissioners determined that Lake County could no longer afford to continue the litigation and chose to pursue other less costly alternatives to force the St. Johns River Water Management District (SJRWMD) to recognize its responsibilities and create a plan to deal with water allocation that would emphasize conservation. Litigation expenses incurred between 2008 and 2010 totaled $380,367. The City of Clermont contributed $15,000 in FY 2009 to defray legal expenses and a private citizen donated $25 in FY 2008.

The $2 million budgeted in Capital Improvements in FY 2010 was earmarked for regional park development in South Lake County. During the Budget Workshop held on December 8, 2009, the Board of County Commissioners voted to fund this project from the Renewal Sales Tax fund (3030). The General Fund savings were transferred to Reserve for Fund Balance.

County-owned property at the Christopher C. Ford Commerce Park will be renovated to accommodate a central fleet facility that combines the countywide and fire rescue fleet maintenance functions. General Fund dollars of $250,000 are earmarked for this and are shown under Capital Outlay; the source of funds for the improvement was a transfer from the Christopher C. Ford Commerce Park Fund, which was closed as of 9/30/2010. An additional $50,000 is budgeted in Capital Outlay to facilitate the move of the Public Safety Communications Maintenance Facility to the Commerce Park; the source of funds for this was operating savings in Countywide Radio System operations. For FY 2012 an estimated rebudget of unspent funds of $200,624 for the central fleet facility and $26,852 for the move of the Public Safety Communications Maintenance Facility have been included to complete these projects.

General Fund Non-Departmental - *continued*

The Grants and Aids budget for FY 2012 is composed of a $1.37 million payment to the Community Redevelopment Areas, $55,000 for the Trout Lake Naturalist position, $10,000 for MyRegion.org, $20,000 for the Lake County Historical Society, $5,000 for the St. Johns River Alliance and $30,000 for the Youth Recreation Assistance Program.

The FY 2010 Adopted Budget also reflects a $550,000 transfer earmarked for the Fire Rescue Fund to offset the 50% Fire Assessment non-profit agencies and 100% discount for governmental agencies. This transfer will not be made in FY 2010 and was not budgeted for FY 2011. For FY 2012 $177,444 has been budgeted to be transferred to offset the 50% discount for non-profit agencies.

Reserves decreased in FY 2012 over the prior year by 11%.

A summary of FY 2012 interfund transfers are shown below:

Public Transportation Fund	$	693,240
Lake County Library Fund		3,939,798
Solid Waste Fund		3,586,000
Facility Expansion Projects Debt Service		5,738,405
Fire Fund		177,444
	$	14,134,887

General Fund Non-Departmental
Expenditure Detail

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Tornado February 2007	$ 1,329	$ 0	$ 0	$ 0
Medical Examiner	768,353	771,464	771,464	780,060
Operating Expenditures	(10,610) *	0	0	0
Financial Advisor	12,379	6,000	6,000	6,000
Value Adjustment Board	40,237	85,000	50,900	86,100
Professional Services - Countywide	20,000	25,000	25,000	93,872
Legal Services - Niagara Litigation	93,006	0	0	0
Federal Lobbyist	72,177	75,000	75,000	72,600
FEMA Reporting Assistance	0	5,000	351	0
Plant Services Contract	1,164	0	0	0
Contractual Services - Countywide	6,044	31,000	31,000	31,000
Financial Software Consulting Services	30,150	32,500	32,500	30,500
Financial Software Maintenance	227,081	239,050	239,050	262,250
Insurance - Ford Commerce Park	0	1,416	0	0
Maintenance - BCC Finance Equipment	0	2,100	0	0
Maintenance - Countywide	9,163	25,000	34,939	0
US Census	7,769	0	0	0
Tax Deed Certificates	1,675	5,000	5,000	5,000
Impact Fee and Assessment Refunds/Credits	0	10,000	6,500	10,000
FHP Radar Certification	1,665	5,000	3,000	5,000
Miscellaneous Fees and Bank Service Charges	18,797	23,000	23,000	23,000
Lake County League of Cities	847	847	847	847
National Association of Counties	3,803	3,803	3,803	3,803
Florida Association of Counties	26,694	26,694	26,694	26,694
Municipal Code Service	7,290	10,000	10,000	10,000
Capital Outlay				
Radio Operations	0	0	0	26,852
Centralized Fleet Facility	0	300,000	0	200,624
Grants and Aids				
Trout Lake Nature Center	55,000	55,000	55,000	55,000
Youth Recreation Assistance Program	18,700	30,000	30,000	30,000
Lake County Historical Society	20,000	20,000	27,500	20,000
St. Johns River Alliance	5,000	5,000	5,000	5,000
Municipalities-Moving Traffic Violation Fees	0	76,518	76,518	0
MyRegion.org	10,000	10,000	10,000	10,000
Community Redevelopment Areas	2,469,923	1,828,178	1,828,178	1,369,114
Interfund Transfers	14,369,997	14,495,226	12,495,226	14,134,887
Reserves	0	30,304,518	0	26,811,167
Total Expenditures	**$ 18,287,633**	**$ 48,507,314**	**$ 15,872,470**	**$ 44,109,370**

* All actual expenditures for FY 2010 are not readily available and may be shown in the aggregate under Operating Expenditures.

Infrastructure Sales Tax Non-Departmental

Expenditures	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	0	0	0	0
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	10,973,953	9,875,830	9,976,480	9,995,250
Reserves	0	0	0	0
Total Operating Expenditures	**$ 10,973,953**	**$ 9,875,830**	**$ 9,976,480**	**$ 9,995,250**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 10,973,953**	**$ 9,875,830**	**$ 9,976,480**	**$ 9,995,250**
Expenditures by Fund				
Infrastructure Sales Tax	$ 10,973,953	$ 9,875,830	$ 9,976,480	$ 9,995,250
Total Expenditures	**$ 10,973,953**	**$ 9,875,830**	**$ 9,976,480**	**$ 9,995,250**

Highlights:

The County's share of the one-cent sales tax is collected in the Infrastructure Sales Tax Revenue fund and subsequently transferred to other funds for allowable expenditures. FY 2012 appropriations include funding for debt service payments for the countywide radio system transferred to the Renewal Sales Tax Debt Service Fund (2610), funding for park improvements to the Parks Capital Project Fund (3020), and the administrative service fee to the General Fund (0010). The balance will be transferred to the Renewal Sales Tax Capital Project Funds (3030 and 3040), fifty percent of which must be used for transportation purposes and fifty percent for purposes allowed by F.S. 212.055(2).

Sales tax revenues are estimated at $9,500,000, interest income at $0 and cash carryover of $495,250 for a total FY 2012 budget of $9,995,250. Of this amount, $500,000 is allocated to administrative costs; the balance of $9,495,250 is divided equally for transportation and other uses and is shown on the table below.

The levy of the one-cent sales tax began on January 1, 2003 and will remain in effect for fifteen years until December 31, 2017.

FY 2012 Infrastructure Sales Tax Transfers

$ 982,788	Parks projects - Parks Capital Projects Fund
500,000	Administrative Service Fee - General Fund
292,590	Sheriff's vehicles - Renewal Sales Tax Fund
2,263,849	Facility capital projects - Renewal Sales Tax Fund
4,747,625	Transportation funding - Renewal Sales Tax Fund-PW
1,208,398	Debt service for $10 million commercial loan for countywide radio system - Renewal Sales Tax Debt Service Fund
$9,995,250	

Lake County Ambulance

Expenditures	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	0	0	0	0
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	7,539,366	7,159,449	7,181,682	6,138,409
Transfers	490,620	473,875	473,875	468,586
Reserves	0	953,259	0	426,695
Total Operating Expenditures	**$ 8,029,986**	**$ 8,586,583**	**$ 7,655,557**	**$ 7,033,690**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 8,029,986**	**$ 8,586,583**	**$ 7,655,557**	**$ 7,033,690**
Expenditures by Fund				
Lake County Ambulance	$ 8,029,986	$ 8,586,583	$ 7,655,557	$ 7,033,690
Total Expenditures	**$ 8,029,986**	**$ 8,586,583**	**$ 7,655,557**	**$ 7,033,690**

Highlights:

A countywide municipal service taxing unit was established by Ordinance No. 2000-35 for the provision of essential facilities and municipal services for the unincorporated and incorporated areas of Lake County. Funds derived from the levy and collection of ad valorem taxes are used to provide ambulance and emergency medical services for the citizens of Lake County.

Ambulance services for FY 2011 were provided by Lake-Sumter Emergency Medical Services, Inc. (LSEMS), a governmental corporation created by Lake and Sumter Counties pursuant to Chapter 163, Florida Statutes. It was governed by a Board of Directors representing county government, municipalities, hospitals and citizens.

For FY 2012 Sumter County will no longer be a part of the Lake-Sumter Emergency Medical Services, Inc (LSEMS). Lake EMS, Inc was created per the Board's direction on July 19, 2011, and began operations on October 1, 2011. This new entity was given the mandate to provide efficient, cost-effective emergency medical service and transportation of the sick and injured citizens and visitors of Lake County.

The Medical Director oversees the medical protocol and guidelines for emergency medical response, patient care and quality development programs.

The FY 2012 budget of $7,033,690 is supported by a 0.3853 millage rate and is expected to generate $6,005,896.

Grants and Aids reflected in FY 2012 is a combination of the $111,505 estimated tax increment payment to the Community Redevelopment Areas and $543,911 to municipalities providing advanced life support (ALS) emergency response within their jurisdictions. The $5.48 million contribution to Lake EMS, Inc. for the provision of emergency medical and transportation services is also shown under Grants and Aids and is $1,000,000 (15%) less than the prior year contribution.

Lake County Ambulance - *continued*

The customary administrative transfer to the Property Appraiser and Tax Collector is shown under Transfers. Beginning in FY 2009, a $250,000 transfer to the Lake County Fire Rescue Fund was also budgeted to be used for the purchase of ALS equipment by the Lake County Department of Public Safety. Lake County Fire Rescue has increased the number of stations with ALS services from 6 to 13 over the last 6 years. An increase of $50,000 to $300,000 has been budgeted to help support these services.

To provide ALS emergency response to City and County residents in the best and most efficient way possible, LEMS has entered into interlocal agreements with municipalities that operate a fire department and wish to offer ALS emergency response within their jurisdictions. These agreements stipulate that an amount equaling 0.1 mill ad valorem levy on each City's assessment roll shall be paid to the participating municipalities. The amount budgeted in FY 2012 is shown below:

Clermont	$	177,629
Eustis		77,387
Leesburg		115,710
Groveland		40,927
Mascotte		11,190
Minneola		33,242
Mount Dora		87,826
	$	543,911

The City of Eustis has obtained ALS certification and has an interlocal agreement in place for FY 2012.

Special Assessments

Expenditures	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	604,244	615,871	656,911	613,302
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 604,244**	**$ 615,871**	**$ 656,911**	**$ 613,302**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	71,672	80,652	73,319	80,753
Reserves	0	209,606	0	187,423
Total Operating Expenditures	**$ 675,916**	**$ 906,129**	**$ 730,230**	**$ 881,478**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 675,916**	**$ 906,129**	**$ 730,230**	**$ 881,478**
Expenditures by Fund				
Greater Groves MSBU	$ 192,328	$ 263,413	$ 216,448	$ 253,777
Greater Hills MSBU	232,739	307,151	249,967	294,615
Greater Pines Municipal Services	230,845	297,606	241,142	290,555
Picciola Island Street Lighting	3,028	5,535	3,687	6,676
Valencia Terrace Street Lighting	5,470	10,211	6,210	11,539
Village Green Street Lighting	11,506	22,213	12,776	24,316
Total Expenditures	**$ 675,916**	**$ 906,129**	**$ 730,230**	**$ 881,478**

Highlights:

Lake County receives a 3% administrative fee based on the anticipated revenues for each of the six funds above. The funds for each of these non-ad valorem assessments are retained in a separate fund within the Lake County financial accounting system. Any interest that accumulates from the assessment funds are prorated and posted to each fund monthly. The non-ad valorem assessments apply to parcels in the associated subdivisions only (named above).

The assessments for Greater Hills, Greater Groves and Greater Pines are for the provision of maintenance services for the common areas within each subdivision. The annual budget for these services is established by the homeowners' association (HOA) within each subdivision for the sole benefit of the individuals in each subdivision.

Lake County establishes the budgets for the three subdivisions associated with street lighting (Village Green, Picciola Island, and Valencia Terrace) based on the current electric invoices, plus any inflationary factor. The County remits the payments to the associated electric company monthly.

Prior to FY 2009, Special Assessments were shown under the Department of Budget. Beginning in FY 2009, Special Assessments are reported as a Non-Departmental Expense.

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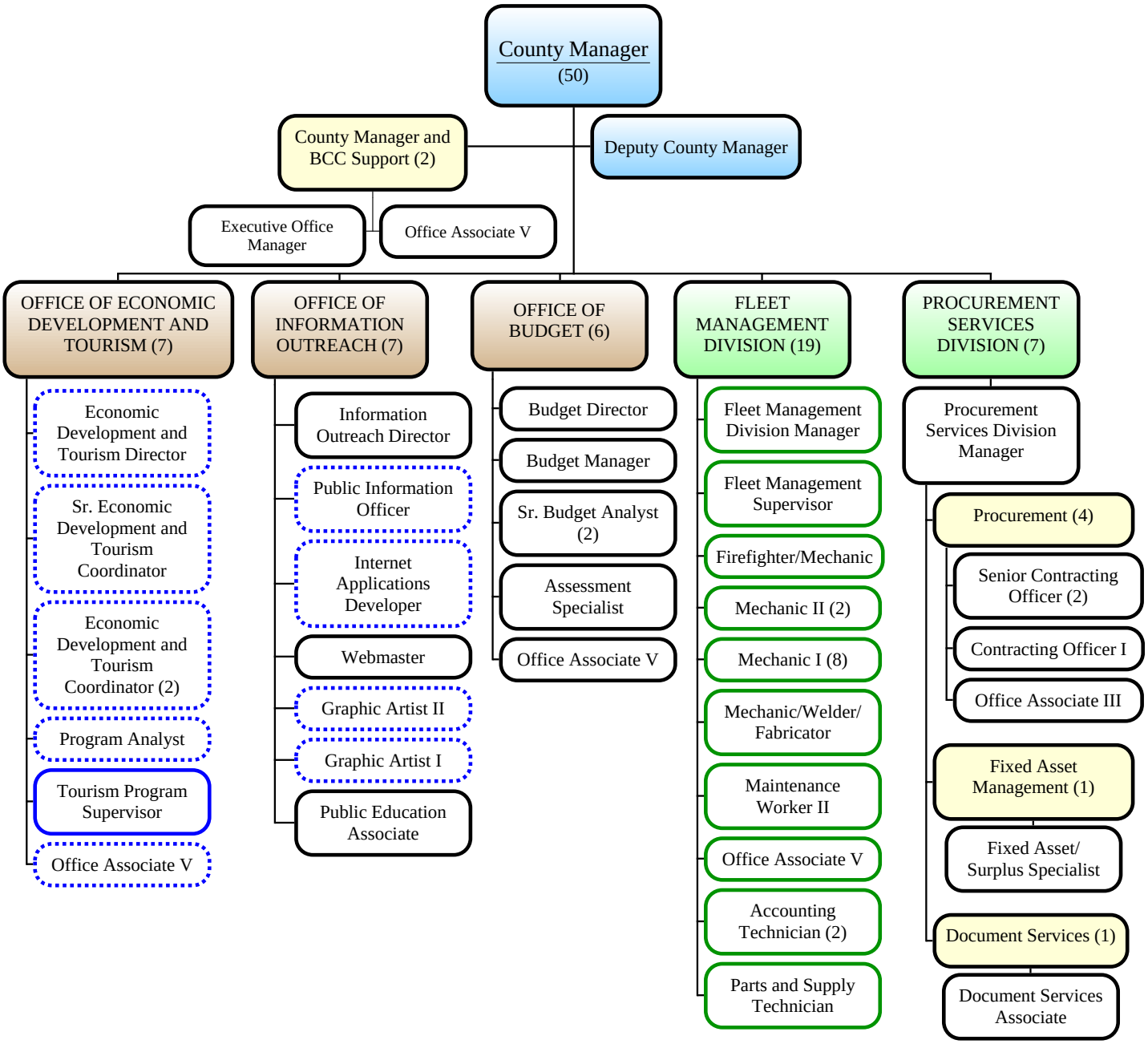
County Manager

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Division				
Fleet Management	$ 2,489,353	$ 3,176,948	$ 2,698,400	$ 4,643,775
Total Expenditures	**$ 2,489,353**	**$ 3,176,948**	**$ 2,698,400**	**$ 4,643,775**
Expenditures by Category				
Personal Services	$ 623,341	$ 665,882	$ 629,057	$ 915,172
Operating	1,866,012	2,485,909	2,065,544	3,529,475
Capital Outlay	0	6,000	3,799	0
Subtotal Operating Expenditures	**$ 2,489,353**	**$ 3,157,791**	**$ 2,698,400**	**$ 4,444,647**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	19,157	0	199,128
Total Operating Expenditures	**$ 2,489,353**	**$ 3,176,948**	**$ 2,698,400**	**$ 4,643,775**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 2,489,353**	**$ 3,176,948**	**$ 2,698,400**	**$ 4,643,775**
Expenditures by Fund				
Fleet Management	$ 2,489,353	$ 3,176,948	$ 2,698,400	$ 4,643,775
Total Expenditures	**$ 2,489,353**	**$ 3,176,948**	**$ 2,698,400**	**$ 4,643,775**
Number of Full Time Positions	14	14	14	19
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	14.0	14.0	14.0	19.0

Mission:
To support County operations by providing fuel, maintenance inspections, and repairs to County vehicles and equipment.

County Manager
Organization Chart
Fiscal Year 2012



Advisory Committees:

County Manager:
- Sales Surtax Oversight Advisory Committee
- Solid Waste Alternatives Task Force
- Women's Hall of Fame Selection Committee

Economic Development and Tourism:
- Arts and Cultural Alliance
- Tourist Development Council

Legend:
- Division
- Section
- ( ) Current number of full time positions

Funding Source [Positions per Fund]:
- General Fund [20]
- Resort/Development Tax Fund [1]
- General Fund 50%, Resort/Development Tax Fund 50% [10]
- Fleet Maintenance [19]

Fiscal Year 2012 - October 1, 2011

Department: County Manager
Division: Fleet Management

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 623,341	$ 665,882	$ 629,057	$ 915,172
Operating	1,866,012	2,485,909	2,065,544	3,529,475
Capital Outlay	0	6,000	3,799	0
Subtotal Operating Expenditures	**$ 2,489,353**	**$ 3,157,791**	**$ 2,698,400**	**$ 4,444,647**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	19,157	0	199,128
Total Operating Expenditures	**$ 2,489,353**	**$ 3,176,948**	**$ 2,698,400**	**$ 4,643,775**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 2,489,353**	**$ 3,176,948**	**$ 2,698,400**	**$ 4,643,775**
Expenditures by Fund				
Fleet Management	$ 2,489,353	$ 3,176,948	$ 2,698,400	$ 4,643,775
Total Expenditures	**$ 2,489,353**	**$ 3,176,948**	**$ 2,698,400**	**$ 4,643,775**
Number of Full Time Positions	14	14	14	19
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	14.0	14.0	14.0	19.0

Highlights:

The Fleet Management Division is responsible for comprehensive fleet operations, including the review and approval of all new and replacement vehicles for all County Departments and provision of fuel, maintenance inspections, and repairs for County vehicles and equipment.

For FY 2012, three fleet operations; Board, Mosquito, and Fire were consolidated into one Fleet Management Division. This resulted in the relocation of the entire fleet to the new facility located in Groveland. The new Fleet Management Division includes 19 positions; 14 from the Board, 3 from Fire, and 2 from Mosquito.

In FY 2011, Personal Services are projected to decrease due to a vacant position, and lower retirement rates.

Operating Expenditures decreased in FY 2011, due to reduced repair and maintenance expenses, and less fuel consumption. Based on current trends, fuel was projected to be around $3.90 per gallon at the end of FY 2011. Fuel was budgeted at $3.30 per gallon in FY 2011, and at $4.25 per gallon in FY 2012.

Fleet Management

Workload Measurements

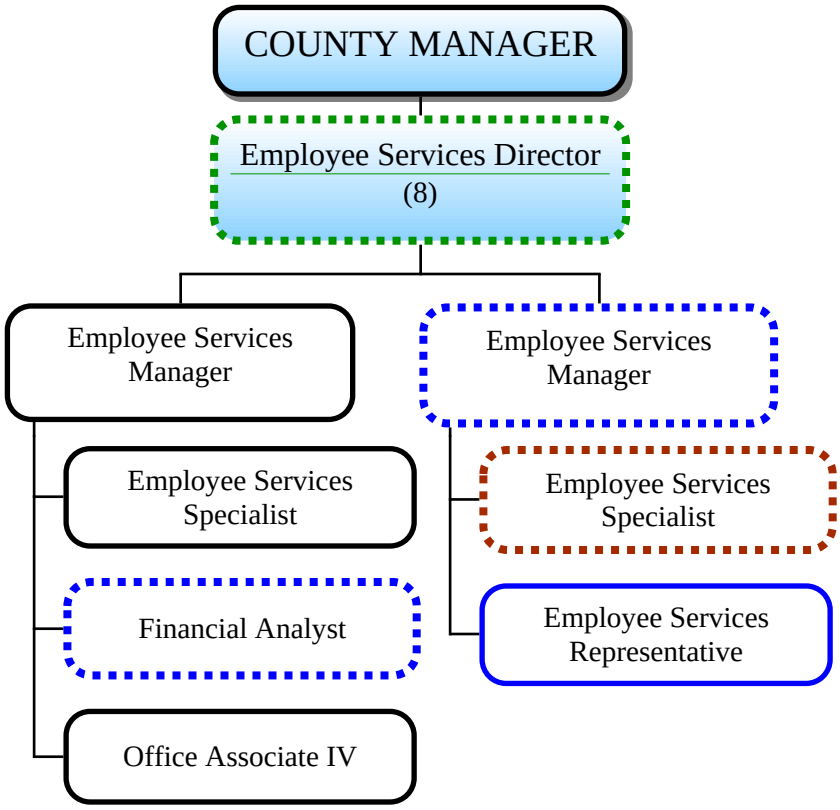
Work Activity	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Fleet Management:			
Work Orders Generated	3,046	3,050	3,500
Preventative Maintenance and Safety Inspections performed	1,306	1,414	1,500
Expenses Generated	$2,489,352	$2,698,400	$4,488,847
Revenues Generated	$2,570,932	$2,698,400	$4,488,847

Employee Services

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Program				
Property and Casualty	$ 2,652,522	$ 7,020,098	$ 2,690,128	$ 5,377,335
Employee Group Benefits	7,194,870	14,917,142	9,097,958	20,455,894
Total Expenditures	**$ 9,847,391**	**$ 21,937,240**	**$ 11,788,086**	**$ 25,833,229**
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	9,492,517	12,212,350	11,508,750	15,209,741
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 9,492,517**	**$ 12,212,350**	**$ 11,508,750**	**$ 15,209,741**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	354,874	279,336	279,336	279,565
Reserves	0	9,445,554	0	10,343,923
Total Operating Expenditures	**$ 9,847,391**	**$ 21,937,240**	**$ 11,788,086**	**$ 25,833,229**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 9,847,391**	**$ 21,937,240**	**$ 11,788,086**	**$ 25,833,229**
Expenditures by Fund				
Property and Casualty	$ 2,652,522	$ 7,020,098	$ 2,690,128	$ 5,377,335
Employee Group Benefits	7,194,870	14,917,142	9,097,958	20,455,894
Total Expenditures	**$ 9,847,391**	**$ 21,937,240**	**$ 11,788,086**	**$ 25,833,229**
Number of Full Time Positions	0	0	0	0
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	0.0	0.0	0.0	0.0

Mission:
To develop and administer the County's benefits and risk programs, including employee/retiree benefits, workers' compensation, property and liability, and other loss prevention programs.

Employee Services
Organization Chart
Fiscal Year 2012



Legend:
( ) Current number of full time positions
Funding Sources [Positions per Fund]:
General Fund [3]
Employee Group Benefits Fund [1]
Property and Casualty Fund 50%, Employee Group Benefits Fund 50% [2]
General Fund 50%, Property and Casualty Fund 25%, Employee Group Benefits Fund 25% [1]
Property and Casualty Fund 75%, Employee Group Benefits 25% [1]

Fiscal Year 2012 - October 1, 2011

Department: Employee Services
Division: Property and Casualty

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	2,507,196	2,556,600	2,560,000	2,765,000
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 2,507,196**	**$ 2,556,600**	**$ 2,560,000**	**$ 2,765,000**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	145,326	153,602	130,128	130,646
Reserves	0	4,309,896	0	2,481,689
Total Operating Expenditures	**$ 2,652,522**	**$ 7,020,098**	**$ 2,690,128**	**$ 5,377,335**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 2,652,522**	**$ 7,020,098**	**$ 2,690,128**	**$ 5,377,335**
Expenditures by Fund				
Property and Casualty	$ 2,652,522	$ 7,020,098	$ 2,690,128	$ 5,377,335
Total Expenditures	**$ 2,652,522**	**$ 7,020,098**	**$ 2,690,128**	**$ 5,377,335**
Number of Full Time Positions	0	0	0	0
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	0.0	0.0	0.0	0.0

Highlights:

The Property and Casualty program provides funding for the Workers' Compensation and Property and Liability Insurance. Charges for Services include insurance contributions for Property and Liability that are pre-determined by Employee Services and are budgeted accordingly by each BCC department, the Clerk of Courts, the Tax Collector and the Property Appraiser. In addition, Workers' Compensation insurance contributions are included in this account.

FY 2012 Operating Expenditures are up 8.2% due to an increase in insurance premiums for county assets, insurance brokerage services for risk-related insurance coverage (property, liability, worker's comp, etc.), and costs associated with legal fees related to claims.

Transfers from the Property and Casualty fund, and the Employee Group Benefits fund provide 100% of the funding for the Risk and Benefits Administration.

The actuarial report dated September 30, 2010, concluded that $1,864,517 is an actuarially-sufficient reserve for the Property and Casualty insurance fund. Due to the favorable reserves position, the charges to the departments for property and liability premiums were reduced $664,524, or 50% during the FY 2011 budget preparation process, and are budgeted at a 75% reduction ($309,144) for FY 2012. The reserve balance for FY 2012 is $2,481,689.

Department: Employee Services
Division: Employee Group Benefits

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	6,985,322	9,655,750	8,948,750	12,444,741
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 6,985,322**	**$ 9,655,750**	**$ 8,948,750**	**$ 12,444,741**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	209,548	125,734	149,208	148,919
Reserves	0	5,135,658	0	7,862,234
Total Operating Expenditures	**$ 7,194,870**	**$ 14,917,142**	**$ 9,097,958**	**$ 20,455,894**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 7,194,870**	**$ 14,917,142**	**$ 9,097,958**	**$ 20,455,894**
Expenditures by Fund				
Employee Group Benefits	$ 7,194,870	$ 14,917,142	$ 9,097,958	$ 20,455,894
Total Expenditures	**$ 7,194,870**	**$ 14,917,142**	**$ 9,097,958**	**$ 20,455,894**
Number of Full Time Positions	0	0	0	0
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	0.0	0.0	0.0	0.0

Highlights:

The Employee Group Benefits program provides funding for the County's self-insured health plan. Blue Cross Blue Shield of Florida administers medical and pharmacy benefits to employees.

Funding is provided through employer and employee contributions to the County's self-funded insurance plan. Employer contributions for FY 2011 were $7,000 per position. This has been reduced to $5,500 for FY 2012 due to a county-wide reduction in the health insurance premiums, and lower than actuarially-projected medical claims in FY 2011.

Effective October 1, 2010, the Tax Collector and Lake-Sumter EMS employees were successfully assimilated into the County’s employee group medical and benefits plans. Effective October 1, 2011, the Clerk of Courts employees were also integrated into the County’s medical/benefits plans.

Medical claims are projected to rise as a result of the increase in plan participants. This increase is reflected in Operating Expenditures for FY 2012.

Transfers from the Employee Group Benefits fund, and the Property and Casualty fund provide 100% of the funding for the Risk and Benefits Administration.

The actuarial report dated September 30, 2010, concluded that reserve funding would be actuarially adequate at $1,823,000. Due to the favorable reserves position, employer insurance premiums were reduced for all departments. The reserve balance for FY 2012 is $7,862,234.

Employee Services

Workload Measurements

Work Activity	Actual FY 2010	Estimated FY 2011	Adopted FY 2012
Property and Casualty:			
Workers' Compensation, Property and Liability claims received	201	150	125
Workers' Compensation, Property and Liability claims paid	125	100	90
Safety:			
Meetings Held	15	15	15
Meeting participants	150	150	150
Safety Topics - Developed, presented, coordinated, and/or coached	10	8	8
Presentation participants	90	850	850
Unit safety/training hours	45	850	850
Employee Group Benefits:			
Employees assisted with Retirement, Disability, Sick Leave Bank, and Deferred Comp benefits	160	243	314
Employee benefit briefings	34	48	44
Benefit briefing participants	312	268	304
Additions and changes made to employee insurance elections	759	902	828

Non-Departmental

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Division				
Non-Departmental	$ 316,124	$ 345,000	$ 220,000	$ 0
Total Expenditures	**$ 316,124**	**$ 345,000**	**$ 220,000**	**$ 0**
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	316,124	345,000	220,000	0
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 316,124**	**$ 345,000**	**$ 220,000**	**$ 0**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 316,124**	**$ 345,000**	**$ 220,000**	**$ 0**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 316,124**	**$ 345,000**	**$ 220,000**	**$ 0**
Expenditures by Fund				
Administrative Services	$ 316,124	$ 345,000	$ 220,000	$ 0
Total Expenditures	**$ 316,124**	**$ 345,000**	**$ 220,000**	**$ 0**
Number of Full Time Positions	0	0	0	0
Number of Part Time Positions	0	0	0	0
Number of Full Time Equivalent Positions	0	0	0	0

Mission:

To support County operations by providing a centralized and efficient method to monitor and bill for countywide postage and cell phone usage.

Department: Non-Departmental
Division: Non-Departmental

Expenditures/Positions	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	316,124	345,000	220,000	0
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 316,124**	**$ 345,000**	**$ 220,000**	**$ 0**
Capital Improvements	0	0	0	0
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 316,124**	**$ 345,000**	**$ 220,000**	**$ 0**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 316,124**	**$ 345,000**	**$ 220,000**	**$ 0**
Expenditures by Fund				
Administrative Services	$ 316,124	$ 345,000	$ 220,000	$ 0
Total Expenditures	**$ 316,124**	**$ 345,000**	**$ 220,000**	**$ 0**
Number of Full Time Positions	0	0	0	0
Number of Part Time Positions	0.0	0.0	0.0	0.0
Number of Full Time Equivalent Positions	0.0	0.0	0.0	0.0

Highlights:

For FY 2012, countywide postage and cell phone expenses were moved from the Administrative Services Internal Services Non-Departmental to the General Fund Non-Departmental. Expenditures are paid centrally, then billed to the department that incurred the charge for service. Estimated communication expenses have not yet been included.

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Capital Improvement Funds

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Fiscal Year 2012 Capital Improvements by Fund
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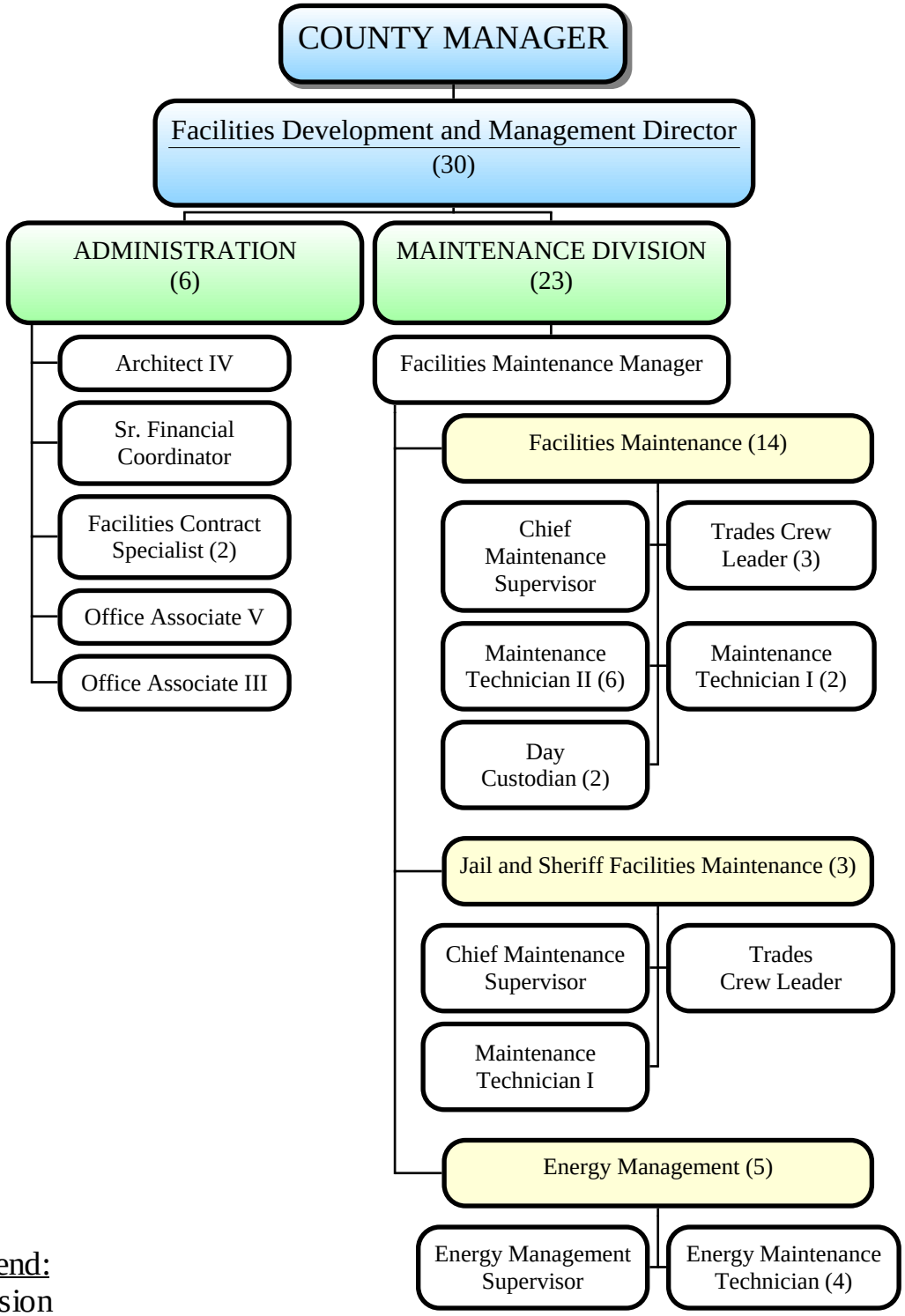
Facilities Development and Management

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Capital Project				
Renewal Sales Tax Capital Projects	$ 1,864,914	$ 8,064,807	$ 1,272,695	$ 8,025,690
Facilities Expansion Capital Projects	6,103,520	43,622,443	37,786,745	30,002,998
Total Expenditures	**$ 7,968,434**	**$ 51,687,250**	**$ 39,059,440**	**$ 38,028,688**
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	0	0	0	0
Capital Outlay	16,610	0	0	0
Subtotal Operating Expenditures	**$ 16,610**	**$ 0**	**$ 0**	**$ 0**
Capital Improvements	7,951,824	48,322,228	39,059,440	35,754,580
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	3,365,022	0	2,274,108
Total Operating Expenditures	**$ 7,968,434**	**$ 51,687,250**	**$ 39,059,440**	**$ 38,028,688**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 7,968,434**	**$ 51,687,250**	**$ 39,059,440**	**$ 38,028,688**
Expenditures by Fund				
Renewal Sales Tax Capital Projects	$ 1,864,914	$ 8,064,807	$ 1,272,695	$ 8,025,690
Facilities Expansion Capital Projects	6,103,520	43,622,443	37,786,745	30,002,998
Total Expenditures	**$ 7,968,434**	**$ 51,687,250**	**$ 39,059,440**	**$ 38,028,688**

Facilities Development and Management
Organization Chart
Fiscal Year 2012



Legend:

Division

Section

( ) Current number of full time positions

Funding Sources [Positions per Fund]:

General Fund [30]

Fiscal Year 2012 - October 1, 2011

Department: Facilities Development and Management
Renewal Sales Tax Capital Projects

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	0	0	0	0
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Capital Improvements	1,864,914	6,558,094	1,272,695	5,751,582
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	1,506,713	0	2,274,108
Total Operating Expenditures	**$ 1,864,914**	**$ 8,064,807**	**$ 1,272,695**	**$ 8,025,690**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 1,864,914**	**$ 8,064,807**	**$ 1,272,695**	**$ 8,025,690**
Expenditures by Fund				
Renewal Sales Tax Capital Projects	$ 1,864,914	$ 8,064,807	$ 1,272,695	$ 8,025,690
Total Expenditures	**$ 1,864,914**	**$ 8,064,807**	**$ 1,272,695**	**$ 8,025,690**

Highlights:

FY 2012 Facilities Capital Projects include:

Judicial Center Expansion	$ 2,777,770
Historic Courthouse Renovation	816,660
Sheriff's Admin Building Renovation	882,165
Animal Services Bldg Renovation	1,165,243
Road Operations Center - Public Works	109,744
	$ 5,751,582

Department: Facilities Development and Management
Facilities Expansion Capital Projects

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	0	0	0	0
Capital Outlay	16,610	0	0	0
Subtotal Operating Expenditures	**$ 16,610**	**$ 0**	**$ 0**	**$ 0**
Capital Improvements	6,086,910	41,764,134	37,786,745	30,002,998
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	1,858,309	0	0
Total Operating Expenditures	**$ 6,103,520**	**$ 43,622,443**	**$ 37,786,745**	**$ 30,002,998**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 6,103,520**	**$ 43,622,443**	**$ 37,786,745**	**$ 30,002,998**
Expenditures by Fund				
Facilities Expansion Capital Projects	$ 6,103,520	$ 43,622,443	$ 37,786,745	$ 30,002,998
Total Expenditures	**$ 6,103,520**	**$ 43,622,443**	**$ 37,786,745**	**$ 30,002,998**

Highlights:

Bond issued funds and their interest earnings are used to support Facilities Expansion Projects that are within the covenants of the bond issue.

FY 2012 Expansion Capital Projects include:

Judicial Center Expansion	$ 29,824,589
Judicial Center Renovation	178,409
	$ 30,002,998

Non-Departmental

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Capital Project				
Renewal Sales Tax Capital Projects	$ 899,366	$ 3,200,000	$ 5,110,879	$ 2,159,802
Total Expenditures	**$ 899,366**	**$ 3,200,000**	**$ 5,110,879**	**$ 2,159,802**
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	0	0	0	0
Capital Outlay	699,366	700,000	699,997	292,590
Subtotal Operating Expenditures	**$ 699,366**	**$ 700,000**	**$ 699,997**	**$ 292,590**
Capital Improvements	200,000	2,500,000	0	1,867,212
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	4,410,882	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 899,366**	**$ 3,200,000**	**$ 5,110,879**	**$ 2,159,802**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 899,366**	**$ 3,200,000**	**$ 5,110,879**	**$ 2,159,802**
Expenditures by Fund				
Renewal Sales Tax Capital Projects	$ 899,366	$ 3,200,000	$ 5,110,879	$ 2,159,802
Total Expenditures	**$ 899,366**	**$ 3,200,000**	**$ 5,110,879**	**$ 2,159,802**

Department: Non-Departmental
Renewal Sales Tax Capital Projects

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	0	0	0	0
Capital Outlay	699,366	700,000	699,997	292,590
Subtotal Operating Expenditures	**$ 699,366**	**$ 700,000**	**$ 699,997**	**$ 292,590**
Capital Improvements	200,000	2,500,000	0	1,867,212
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	4,410,882	0
Reserves	0	0	0	0
Total Operating Expenditures	**$ 899,366**	**$ 3,200,000**	**$ 5,110,879**	**$ 2,159,802**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 899,366**	**$ 3,200,000**	**$ 5,110,879**	**$ 2,159,802**
Expenditures by Fund				
Renewal Sales Tax Capital Projects	$ 899,366	$ 3,200,000	$ 5,110,879	$ 2,159,802
Total Expenditures	**$ 899,366**	**$ 3,200,000**	**$ 5,110,879**	**$ 2,159,802**

Highlights:

The FY 2011 budget provided $ 700,000 for Sheriff's vehicles, and $ 2,500,000 for the South Lake Community Park.

In FY 2011, the Sheriff received a federal COPS grant in the amount of $800,000 to purchase a CAD system. The Board approved using infrastructure sales tax money to pay for the system ($ 1,222,230), saving about $200,000 over the three-year period. The Sheriff agreed to reduce budgeted amounts for vehicle replacements for the Sheriff's Office from $700,000 to $292,590 for Fiscal Years 2012, 2013, and 2014.

The FY 2012 budget provides a carry forward of the $ 1,867,212 for the South Lake Community Park.

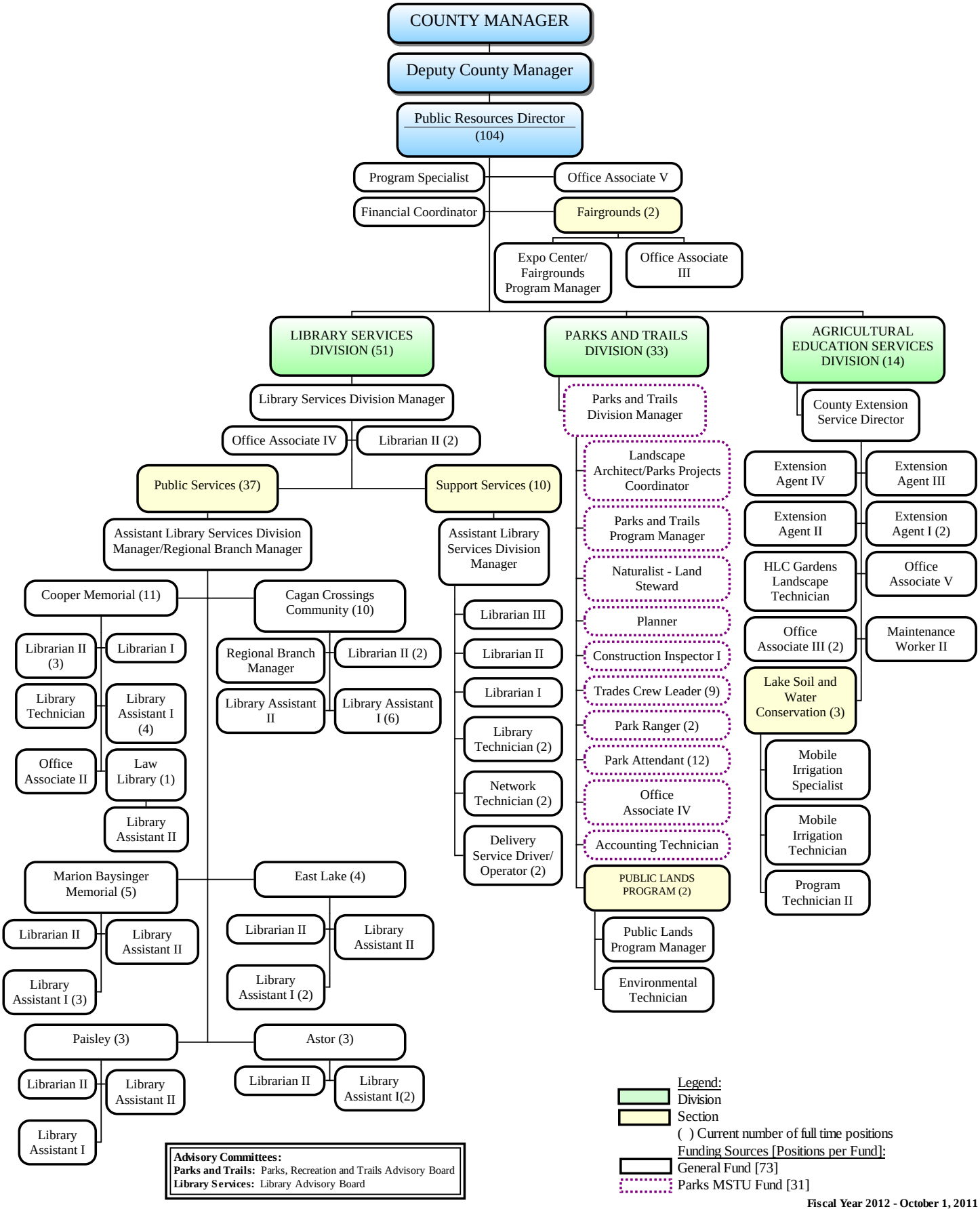
Detail of Capital Outlay by Fund
FY 2012

Fund/Department/Division	Org Code	CRC	New	Replacement	Total
RENEWAL SALES TAX FUND 3030					
Non Departmental					
Non-Departmental - Other					
Sheriff's Vehicles	9092303	SO-1201	$ 292,590	$ -	$ 292,590
Total Capital Outlay - Renewal Sales Tax Fund			**$ 292,590**	**$ -**	**$ 292,590**
TOTAL ALL FUNDS			**$ 292,590**	**$ -**	**$ 292,590**

Public Resources

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Capital Project				
Parks Capital Projects	$ 282,168	$ 1,385,612	$ 1,292,480	$ 1,326,441
Public Lands Capital Program	205,054	3,436,364	294,350	3,830,582
Total Expenditures	**$ 487,222**	**$ 4,821,976**	**$ 1,586,830**	**$ 5,157,023**
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	0	0	0	0
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Capital Improvements	487,222	4,588,109	1,336,830	4,452,263
Debt Service	0	0	0	0
Grants and Aids	0	0	250,000	132,788
Transfers	0	0	0	0
Reserves	0	233,867	0	571,972
Total Operating Expenditures	**$ 487,222**	**$ 4,821,976**	**$ 1,586,830**	**$ 5,157,023**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 487,222**	**$ 4,821,976**	**$ 1,586,830**	**$ 5,157,023**
Expenditures by Fund				
Parks Capital Projects	$ 282,168	$ 1,385,612	$ 1,292,480	$ 1,326,441
Public Lands Capital Program	205,054	3,436,364	294,350	3,830,582
Total Expenditures	**$ 487,222**	**$ 4,821,976**	**$ 1,586,830**	**$ 5,157,023**

Public Resources - Organization Chart
Fiscal Year 2012



Fiscal Year 2012 - October 1, 2011

Department: Public Resources
Parks Capital Projects

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	0	0	0	0
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Capital Improvements	282,168	1,161,245	1,042,480	875,000
Debt Service	0	0	0	0
Grants and Aids	0	0	250,000	132,788
Transfers	0	0	0	0
Reserves	0	224,367	0	318,653
Total Operating Expenditures	**$ 282,168**	**$ 1,385,612**	**$ 1,292,480**	**$ 1,326,441**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 282,168**	**$ 1,385,612**	**$ 1,292,480**	**$ 1,326,441**
Expenditures by Fund				
Parks Capital Projects	$ 282,168	$ 1,385,612	$ 1,292,480	$ 1,326,441
Total Expenditures	**$ 282,168**	**$ 1,385,612**	**$ 1,292,480**	**$ 1,326,441**

Highlights:

In FY 2011, the majority of the estimated Capital Improvements expenditures were for athletic fields, buildings, pavilions, and the parking lot at East Lake Community Park ($727,497). Additional park improvements included: North Lake Community ($60,000); P.E.A.R ($100,000); Astor ($65,000); Lake Idamere ($65,000); and Sorrento ($24,983).

Of the $318,653 budgeted in Reserves for FY 2012, $284,340 is for Purchase Order (PO) carry forwards from FY 2011.

On September 20, 2011, the Board approved the interlocal agreement with the City of Minneola for operation of the Minneola Athletic Complex (MAC). Grants and Aids consists of $132,788 for reimbursement to the City of Minneola for the remaining cost of field lights. Additionally, Capital Improvement for FY 2012 includes $500,000 for improvements to the MAC.

The balance in Capital Improvement for FY 2012 consists of unspent capital funding from FY 2011, as detailed below:

North Lake Community Park - Little League field, dugouts, and scoreboard	$ 25,000
P.E.A.R. Park - basketball court, tennis courts (2), and paved trail	90,000
Pine Forest Park - development of (2) ball fields	50,000
Lake Idamere Park - Miracle Field project	25,000
East Lake Community Park - athletic fields and facilities	185,000
	$ 375,000

Department: Public Resources
Public Lands Capital Program

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	0	0	0	0
Capital Outlay	0	0	0	0
Subtotal Operating Expenditures	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Capital Improvements	205,054	3,426,864	294,350	3,577,263
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	9,500	0	253,319
Total Operating Expenditures	**$ 205,054**	**$ 3,436,364**	**$ 294,350**	**$ 3,830,582**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 205,054**	**$ 3,436,364**	**$ 294,350**	**$ 3,830,582**
Expenditures by Fund				
Public Lands Capital Program	$ 205,054	$ 3,436,364	$ 294,350	$ 3,830,582
Total Expenditures	**$ 205,054**	**$ 3,436,364**	**$ 294,350**	**$ 3,830,582**

Highlights:

A grand opening ceremony was held on August 24, 2011 for Lake May Reserve, Ellis Acres Reserve, and Pasture Reserve. All of the properties will be open daily from dawn to dusk. Each of the largely undeveloped reserves offer scenic views of picturesque landscapes and feature unpaved hiking and biking trails and small low-impact parking lots. A variety of Florida native plants, birds and other wildlife can be found on the properties due to the diverse habitats that each offer.

Capital Improvements for FY 2010 consists of costs associated with the right-of-way acquisition for the South Lake Trail.

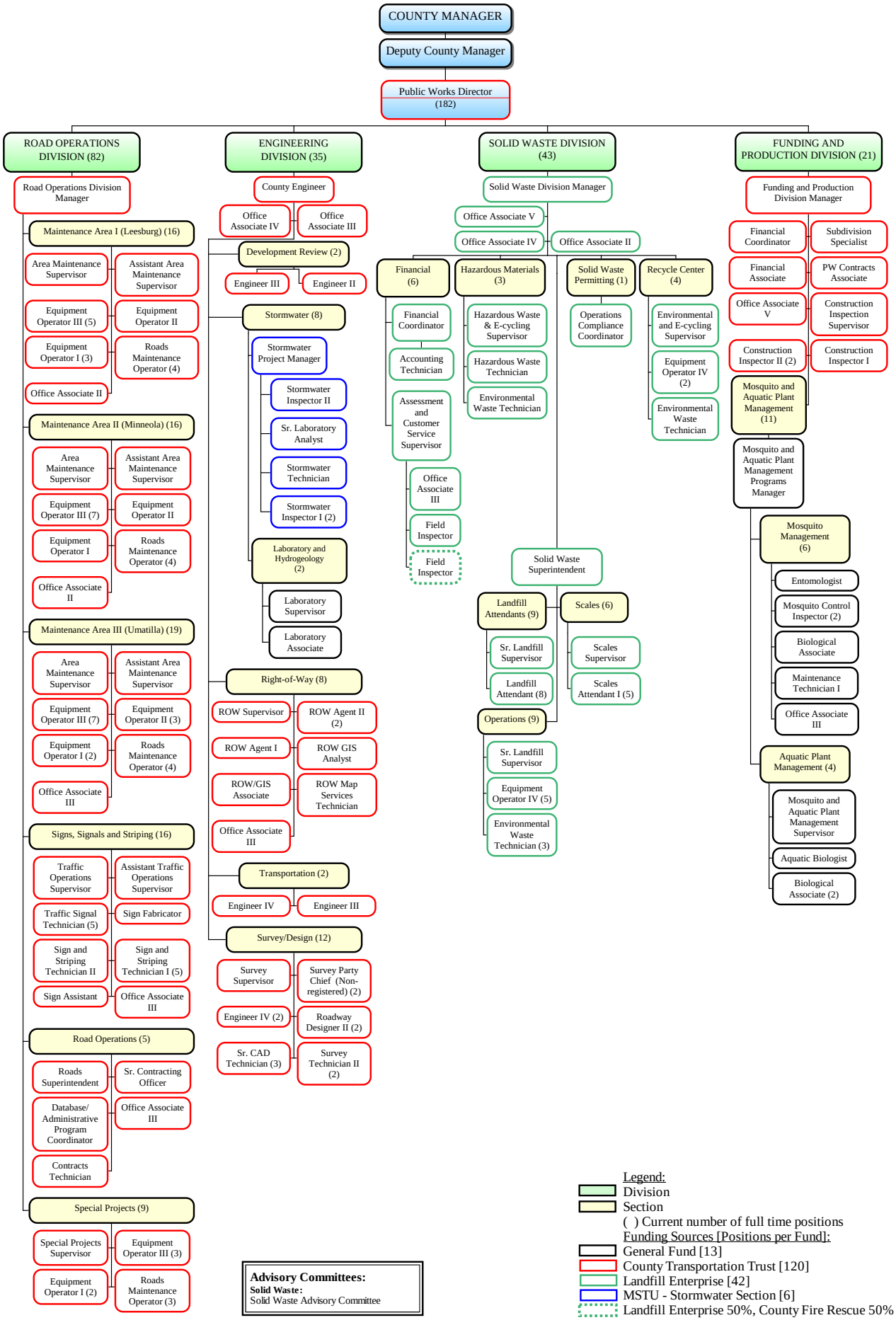
Capital Improvements for FY 2012 include re-budgeted bond fund monies for Lake May Reserve ($316,295), Pasture Reserve ($719,580), and Ellis Acres Reserve ($319,580). In addition, there is $794,946 budgeted for the South Lake Trail right-of-way acquisition, and $1,426,862 for future improvements to public lands.

There is $253,319 in Reserves for Purchase Order (PO) carry forwards budgeted in FY 2012.

Public Works

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Capital Project				
Renewal Sales Tax Capital Projects	$ 2,778,441	$ 11,151,559	$ 7,354,721	$ 9,715,879
Total Expenditures	**$ 2,778,441**	**$ 11,151,559**	**$ 7,354,721**	**$ 9,715,879**
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	0	0	0	0
Capital Outlay	357,533	805,918	1,006,596	788,350
Subtotal Operating Expenditures	**$ 357,533**	**$ 805,918**	**$ 1,006,596**	**$ 788,350**
Capital Improvements	2,420,908	6,937,823	6,348,125	6,815,000
Debt Service	0	0	0	0
Grants and Aids	0	0	0	0
Transfers	0	0	0	0
Reserves	0	3,407,818	0	2,112,529
Total Operating Expenditures	**$ 2,778,441**	**$ 11,151,559**	**$ 7,354,721**	**$ 9,715,879**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 2,778,441**	**$ 11,151,559**	**$ 7,354,721**	**$ 9,715,879**
Expenditures by Fund				
Renewal Sales Tax Capital Projects - PW	$ 2,778,441	$ 11,151,559	$ 7,354,721	$ 9,715,879
Total Expenditures	**$ 2,778,441**	**$ 11,151,559**	**$ 7,354,721**	**$ 9,715,879**

Public Works - Organization Chart
Fiscal Year 2012



Department: Public Works
Renewal Sales Tax Capital Projects

	Actual FY 2010	Adopted FY 2011	Estimated FY 2011	Adopted FY 2012
Expenditures by Category				
Personal Services	$ 0	$ 0	$ 0	$ 0
Operating	0	0	0	0
Capital Outlay	357,533	805,918	1,006,596	788,350
Subtotal Operating Expenditures	**$ 357,533**	**$ 805,918**	**$ 1,006,596**	**$ 788,350**
Capital Improvements	2,420,908	6,937,823	6,348,125	6,815,000
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Grants and Aids	0	0	0	0
Transfers	0	0	0	0
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Total Operating Expenditures	**$ 2,778,441**	**$ 11,151,559**	**$ 7,354,721**	**$ 9,715,879**
Service Charge Reimbursements	0	0	0	0
Net Expenditures	**$ 2,778,441**	**$ 11,151,559**	**$ 7,354,721**	**$ 9,715,879**
Expenditures by Fund				
Renewal Sales Tax Capital Projects	$ 2,778,441	$ 11,151,559	$ 7,354,721	$ 9,715,879
Total Expenditures	**$ 2,778,441**	**$ 11,151,559**	**$ 7,354,721**	**$ 9,715,879**

Highlights:

FY 2012 Public Works Capital Outlay includes the purchase of an excavator, chipper, three (3) replacement mowers, a broom tractor, utility trailer, Tandem axle trailer, road widener, three (3) sign trucks, and two (2) retroreflectometers.

FY 2012 Public Works Capital Improvement Projects include:

CR-450 (Collins St) Intersection with SR 19	$ 124,000
Griffin Avenue Intersection with Rolling Acres Road	50,000
Griffin View Drive Intersection with Harbor Hills Boulevard	72,000
Oswalt Road Connection from Oswalt Road to Royal Vista Road	200,000
Oswalt Road from Lakeshore Drive to Reagan's Run Drive	200,000
Hancock Road, North Extension from CR50 to Fosgate Road	1,970,000
Johns Lake Road from Lost Lake Elem to Hancock Road	400,000
Grassy Lake Road - Curve	60,000
CR450 from Marion County to Lake Yale Road	450,000
Countywide Sidewalks and Trails	681,000
Countywide Resurfacing	2,608,000
	$ 6,815,000

The FY 2011 reserves included $ 2,545,124 in Purchase Order carry forwards and $ 862,694 in reserves for future capital projects; whereas the FY 2012 reserves reflects only Purchase Order carry forwards totalling $ 2,112,529.

Detail of Capital Outlay by Fund
FY 2012

Fund/Department/Division	Org Code	CRC	New	Replacement	Total
RENEWAL SALES TAX - PUBLIC WORKS FUND 3040					
Public Works					
Capital Projects					
(2) Delta Retroreflectometers	5056350	PW-1201	$ 14,900	$ 14,900	$ 29,800
Gradall XL3100 4x4 Excavator	5056350	PROJ 00001	-	299,397	299,397
Vemeer BC1500 Chipper	5056350	PROJ 00001	-	38,000	38,000
(3) Bushwacker Mowers	5056350	PROJ 00001	-	43,500	43,500
Broom Tractor	5056350	PROJ 00001	-	45,100	45,100
Utility Trailer	5056350	PROJ 00001	1,495	-	1,495
(3) Isuzu NWR 14' 6" Bed Sign Trucks	5056350	PROJ 00001	-	156,978	156,978
20' Tandem Axle Trailer	5056350	PROJ 00001	2,895	-	2,895
Weiler 6' Road Widener	5056350	PROJ 00001	171,185	-	171,185
Total Capital Outlay - Renewal Sales Tax- Public Works Fund			**$ 190,475**	**$ 597,875**	**$ 788,350**
TOTAL ALL FUNDS			**$ 190,475**	**$ 597,875**	**$ 788,350**

FISCAL YEAR 2012
CAPITAL IMPROVEMENTS
BY FUND

Summary of Capital Improvements by Fund
FY 2012

		Total
Countywide Funds		
General Fund	$	232,821
County Transportation Trust		217,437
Total Countywide Funds	**$**	**450,258**
Special Revenue Funds		
Parks Impact Fee Trust - Central District	$	7,070
Parks Impact Fee Trust - North District		15,046
Parks Impact Fee Trust - South District		371,217
Road Impact Fees - District 1		225,941
Road Impact Fees - District 2		6,600,335
Road Impact Fees - District 3		4,744,000
Road Impact Fees - District 4		817,156
Road Impact Fees - District 5		3,949,654
Road Impact Fees - District 6		4,992,000
Fish Conservation		113,712
MSTU - Stormwater Section		3,925,000
MSTU - Roads Section		1,531
County Fire Rescue		272,624
Fire Services Impact Fee Trust		178,355
Total Special Revenue Funds	**$**	**26,213,641**
Grant Funds		
Community Development Block Grant	$	357,769
Public Transportation		538,838
Federal/State Grants		9,495,738
Restricted Local Programs		80,895
Total Grant Funds	**$**	**10,473,240**
Enterprise Funds		
S W Closures and L T Care	$	2,100,000
Total Enterprise Funds	**$**	**2,100,000**
Total Operating Budget	**$**	**39,237,139**
Capital Projects Funds		
Parks Capital Projects	$	875,000
Renewal Sales Tax Capital Projects		14,433,794
Public Lands Capital Program		3,577,263
Facilities Expansion Capital		4,205,915
Total Capital Projects Funds	**$**	**23,091,972**
Total Non-Operating Budget	**$**	**23,091,972**
Total Capital Improvement Program	**$**	**62,329,111**

Detail of Capital Improvements by Fund and Department
FY 2012

Fund/Department/Division	Project		Total
Countywide Funds			
General			
Public Resources			
Agricultural Education Services			
Cistern for the Agricultural Center	46000	$	5,345
Total Public Resources		**$**	**5,345**
Non-Departmental			
Combined Fleet Operations Center	70050	$	200,624
Radio Operations Center	70051		26,852
Total Non-Departmental		**$**	**227,476**
Total General		**$**	**232,821**
County Transportation			
Public Works			
Road Operations			
Road Operations Center - PW	70020	$	117,437
Renovation of Maintenance Area Barns			100,000
Total Public Works		**$**	**217,437**
Total County Transportation		**$**	**217,437**
Total Countywide Funds		**$**	**450,258**
Special Revenue Funds			
Parks Impact Fee Trust - Central District			
Public Resources			
Park Impact Fees			
P.E.A.R. Park - Continued Improvements	40006	$	7,070
Total Public Resources		**$**	**7,070**
Total Parks Impact Fee Trust - Central District		**$**	**7,070**
Parks Impact Fee Trust - North District			
Public Resources			
Park Impact Fees			
East Lake Community Park - Per Master Plan	40018	$	15,046
Total Public Resources		**$**	**15,046**
Total Parks Impact Fee Trust - North District		**$**	**15,046**

Detail of Capital Improvements by Fund and Department
FY 2012

Fund/Department/Division	Project		Total
Parks Impact Fee Trust - South District			
Public Resources			
Park Impact Fees			
South Lake Park - Development of new park	40003	$	235,982
Ferndale Preserve - Observation Tower, boardwalk, other amenities per FCT Grant	40004		135,235
Total Public Resources		**$**	**371,217**
Total Parks Impact Fee Trust - South District		**$**	**371,217**
Road Impact Fees - District 1			
Public Works			
Road Impact Fees			
CR445 from Kismet Road to Deer Road East	W&R 05002	$	192,000
Road Infrastructure - Undesignated			33,941
Total Public Works		**$**	**225,941**
Total Road Impact Fees - District 1		**$**	**225,941**
Road Impact Fees - District 2			
Public Works			
Road Impact Fees			
Old 441 from SR-19 to Dora Avenue	SDY 04039	$	4,021,335
SR-44 (formerly CR44B) from US-441 to CR-44 (Orange Avenue C-6068)	SPJ 08053		2,000,000
Britt Road - Curves only	W&R 04002		579,000
Total Public Works		**$**	**6,600,335**
Total Road Impact Fees - District 2		**$**	**6,600,335**
Road Impact Fees - District 3			
Public Works			
Road Impact Fees			
Eagles Nest Road from US-27/441 to 620 feet	W&R 10030	$	250,000
Radio Road from Treadway School Road to Jackson Road	W&R 98029		850,000
CR466 from Sumter County to US27/441 & Lemon Street	SDY 03018		950,000
CR470 from Sumter County to CR33/CR48	SDY 01003		694,000
CR-466A from Sumter County to US-27/441	50000		2,000,000
Total Public Works		**$**	**4,744,000**
Total Road Impact Fees - District 3		**$**	**4,744,000**

Detail of Capital Improvements by Fund and Department
FY 2012

Fund/Department/Division	Project		Total
Road Impact Fees - District 4			
Public Works			
Road Impact Fees			
Revels Road, East C-2837 & Lakeshore Blvd from SR-19 to Central Ave	W&R 08033	$	529,000
Road Infrastructure - Undesignated			288,156
Total Public Works		**$**	**817,156**
Total Road Impact Fees - District 4		**$**	**817,156**
Road Impact Fees - District 5			
Public Works			
Road Impact Fees			
Hooks Street Extension Phase IV, Segment B from Segment A to Sandhill Blvd	NRD 06004	$	1,250,000
Hancock Road, North Extension from CR-50 to Fosgate Road	W&R 08042		1,930,000
Hartwood Marsh Road Intersection with Hancock Road	INT 10027		292,000
Road Infrastructure - Undesignated			477,654
Total Public Works		**$**	**3,949,654**
Total Road Impact Fees - District 5		**$**	**3,949,654**
Road Impact Fees - District 6			
Public Works			
Road Impact Fees			
CR-565A from SR-50 to Lake Minneola Shores	W&R 05030	$	1,473,000
CR-565 from Bible Camp Road to Simon Brown Road	W&R 08037		1,287,000
Bible Camp Road from CR-565 to SR-19	W&R 08051		1,178,000
Sunset Avenue and South Sunset Avenue from Mascotte City Limit to CR-33	SDY 07015		1,054,000
Total Public Works		**$**	**4,992,000**
Total Road Impact Fees - District 6		**$**	**4,992,000**
Fish Conservation			
Public Resources			
Fish Conservation			
Habitat and Access Improvements at County Boat Ramps		$	113,712
Total Public Resources		**$**	**113,712**
Total Fish Conservation		**$**	**113,712**

Detail of Capital Improvements by Fund and Department
FY 2012

Fund/Department/Division	Project		Total
MSTU - Stormwater Section			
Public Works			
Stormwater Management			
Hook Street (Joint Project with Clermont & LCWA)		$	50,000
CR 561 Bridge @ Crystal Cove	30001		250,000
Lower Palatlakaha Basin - Villa City Road	30006		1,180,000
Lake Eustis/Lakeshore Drive Retrofit	34002		500,000
Wolfbranch Road Retrofit	34004		1,850,000
Royal Trails Flood Study	37003		95,000
Total Public Works		**$**	**3,925,000**
Total MSTU - Stormwater Section		**$**	**3,925,000**
MSTU - Roads Section			
Public Works			
Roads Services			
Countywide Resurfacing (80% overlay, 20% seal coating)		$	1,531
Total Public Works		**$**	**1,531**
Total MSTU - Roads Section		**$**	**1,531**
County Fire Rescue			
Public Safety			
Fire Rescue			
Radio Operation Center	70051	$	272,624
Total Public Safety		**$**	**272,624**
Total County Fire Rescue Fund		**$**	**272,624**
Fire Services Impact Fee Trust			
Public Safety			
Fire Impact Fee			
Paisley Fire Station completion	70011	$	65,317
Combined Fleet Operations Center	70051		113,038
Total Public Safety		**$**	**178,355**
Total Fire Services Impact Fee Trust		**$**	**178,355**
Total Special Revenue Funds		**$**	**26,213,641**

Detail of Capital Improvements by Fund and Department
FY 2012

Fund/Department/Division	Project		Total
Grant Funds			
Community Development Block Grant			
Community Services			
CDBG Capital Projects			
Women's Wellness Center		$	189,592
Community Projects			
Sorrento Park			28,177
CDBG-R			
Women's Wellness Center	20043		140,000
Total Community Services		**$**	**357,769**
Total Community Development Block Grant		**$**	**357,769**
Public Transportation			
Community Services			
Transportation Disadvantage Capital			
Renovation/Rehabilitation of Transit Facility	70052	$	128,882
Shelters and Bus Stops			287,728
Renovation/Rehabilitation of Transit Facility (ARRA Grant)	99015		122,228
Total Community Services		**$**	**538,838**
Total Public Transportation		**$**	**538,838**
Federal/State Grants			
Public Safety			
Public Safety Grants			
EOC State EM Mgmt Mitigation Grant	21004	$	509,527
EOC Grant	21005		175,375
EOC Grant - FEMA	21013		1,000,000
Total Public Safety		**$**	**1,684,902**
Public Works			
LAP Projects			
CR-44 Intersection with CR-19A	50003	$	10,000
Construct 15' multi-use trail for the South Lake Trail	50005		2,054,274
Resurfacing and shoulder design on CR 450	50009		2,288,000
Design CR561 and CR455 Roundabout	50014		271,500
Lakeshore Drive Bridge replacement	99024		1,107,044
SR19 and CR450E (Collins Street) design intersection improvements	50013		152,518
Hooks St Ext Phase IV	50010		1,437,500
Design and construction of Tavares Middle School Connector sidewalk	50011		85,000
CR565A and Silver Eagle Road traffic signal and sidewalk	50012		405,000
Total Public Works		**$**	**7,810,836**
Total Federal/State Grants		**$**	**9,495,738**

Detail of Capital Improvements by Fund and Department
FY 2012

Fund/Department/Division	Project		Total
Restricted Local Programs			
Public Resources			
Boating Improvements			
Marsh Park and Boat Ramp - Construction of parking lot, road repairs, prefab restroom	40013	$	5,000
Palatlakaha River Park - Prefab restroom, design, development of boat ramp	40019		20,000
John's Lake Boat Ramp - Master Plan, design and development	40032		5,895
Astatula Boat Ramp - Master plan, design and development	40034		50,000
Total Public Resources		**$**	**80,895**
Total Restricted Local Programs		**$**	**80,895**
Total Grant Funds		**$**	**10,473,240**
Enterprise Funds			
S W Closures and L T Care			
Public Works			
Ctrl Lndfl Ph II Closure			
Construction costs required for Phase II Closure		$	2,100,000
Total Public Safety		**$**	**2,100,000**
Total S W Closures and L T Care Fund		**$**	**2,100,000**
Total Enterprise Funds		**$**	**2,100,000**
Total Operating Budget		**$**	**39,237,139**
Capital Projects Funds			
Parks Capital Projects			
Public Resources			
General Parks Projects			
North Lake Community Park - Completion of Little League field	40002	$	25,000
P.E.A.R. Park - Basketball and (2) tennis courts, and concrete trail	40006		90,000
Lake Idamere Park - Miracle Field	40011		25,000
Pine Forest Park- (2) Ballfields	40015		50,000
Minneola Athletic Complex (MAC) improvements	40036		500,000
East Lake Community Park - Athletic fields and facilities	40018		185,000
Total Public Resources		**$**	**875,000**
Total Parks Capital Projects		**$**	**875,000**

Detail of Capital Improvements by Fund and Department
FY 2012

Fund/Department/Division	Project		Total
Renewal Sales Tax Capital Projects			
Facilities Development and Management			
Capital Projects			
Road Operations Center (PW)	70020	$	109,744
Judicial Center Expansion	80023		2,777,770
Historic Courthouse Renovation	80041		816,660
Sheriff's Administration Building Renovation	80042		882,165
Animal Services Building Renovation	80055		1,165,243
Total Facilities Development and Management		**$**	**5,751,582**
Non-Departmental			
Capital Projects			
South Lake Community Park	40003	$	1,867,212
Total Non-Departmental		**$**	**1,867,212**
Public Works			
Capital Projects			
CR-450 (Collins St) Intersection with SR 19	INT 10024	$	124,000
Griffin Avenue Intersection with Rolling Acres Road	INT 10025		50,000
Griffin View Drive Intersection with Harbor Hills Boulevard	INT 10033		72,000
Oswalt Road Connection from Oswalt Road to Royal Vista Road	NRD 11032		200,000
Oswalt Road from Lakeshore Drive to Reagan's Run Drive	W&R 08035		200,000
Hancock Road, North Extension from CR50 to Fosgate Road	W&R 08042		1,970,000
Johns Lake Road from Lost Lake Elem to Hancock Road	W&R 10028		400,000
Grassy Lake Road - Curve	SPJ 11035		60,000
CR450 from Marion County to Lake Yale Road	SPJ 10022		450,000
Countywide Sidewalks and Trails			681,000
Countywide Resurfacing			2,608,000
Total Public Works		**$**	**6,815,000**
Total Renewal Sales Tax Capital Projects		**$**	**14,433,794**
Public Lands Capital Program			
Public Resources			
Capital Projects			
South Lake Trail - Right-of-Way Acquisition	40017	$	794,946
Lake May Reserve - Improvements including entry road	40022		316,295
Pasture Reserve - Improvements including entry road	40023		719,580
Ellis Acres Reserve - Improvements including entry road	40024		319,580
Undesignated Capital			1,426,862
Total Public Resources		**$**	**3,577,263**
Total Public Lands Capital Program		**$**	**3,577,263**

Detail of Capital Improvements by Fund and Department
FY 2012

Fund/Department/Division	Project		Total
Facilities Expansion Capital			
Facilities Development and Management			
Expansion Capital			
Judicial Center Expansion	80023	$	4,027,506
Judicial Center Renovation	80024		178,409
Total Facilities Development and Management		**$**	**4,205,915**
Total Facilities Expansion Capital		**$**	**4,205,915**
Total Capital Projects Funds		**$**	**23,091,972**
Total Non-Operating Budget		**$**	**23,091,972**
Total Capital Improvement Program		**$**	**62,329,111**

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GOVERNMENT

- Lake County was created by the Florida Legislature on May 27, 1887.

- The County was named for its 647 named lakes. The County also has two named rivers, 37 springs, a number of smaller unnamed lakes and a few small named streams.

- Within the boundaries of Lake County are 14 cities or towns, each of which is governed by a mayor and a city/town council or commission:

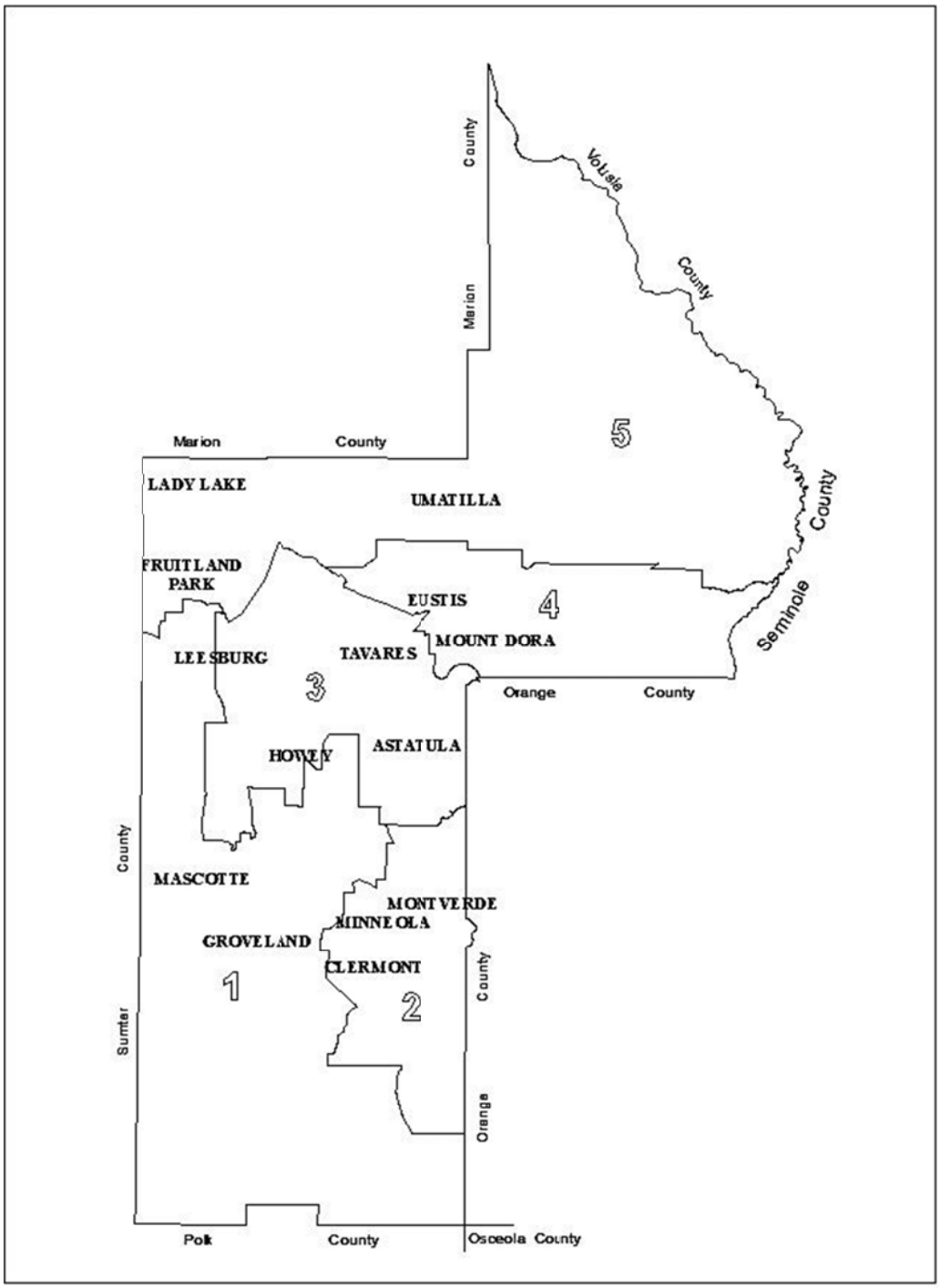
Astatula	Clermont
Eustis	Fruitland Park
Groveland	Howey-in-the-Hills
Lady Lake	Leesburg
Mascotte	Minneola
Montverde	Mount Dora
Tavares	Umatilla

- Lake County is governed by a five-member Board of County Commissioners. The five members are elected countywide, but each represents one district of the County. Each year, the commissioners elect a chairman and vice chairman.

- A County Manager, who is appointed by and responsible to the Board of County Commissioners, leads the daily operations of the County.

- A County Attorney, who is also appointed by and responsible to the Board of County Commissioners, provides legal counsel to the Board and departments/offices of the Board of County Commissioners in all manner of civil law relating to Lake County. Legal assistance is also provided to the Constitutional Offices when needed.

LAKE COUNTY BOARD OF COUNTY COMMISSIONERS' DISTRICTS
Approved October 4, 2011



GEOGRAPHIC CHARACTERISTICS

The following table provides an overview of the geographic characteristics of Lake County.

Geographic Characteristics of Lake County			
	Land Area	**Climate**	**Topography**
Square Miles	1,156.5		
Acres	740,160		
Average Annual Temperature		71º	
Average Annual Rainfall		51”	
Mean Elevation			120 ft.
Highest Point (Sugarloaf Mountain)			300 ft.
Lowest Point (St. Johns River near Astor)			10 ft.

DEMOGRAPHICS

The following tables depict information related to the population of Lake County.

Population by Gender
(rounded to thousands)

	2003	2004	2005	2006	2007	2008	2009
Male	116.6	122.4	127.9	134.7	139.6	140.6	142.4
Female	124.1	129.5	135.1	142.1	146.9	147.8	149.6
Total	240.7	251.9	263.0	276.8	286.5	288.4	292.0

Population by Race/Ethnicity
(rounded to thousands)

	2003	2004	2005	2006	2007	2008	2009
White	203.5	208.9	216.2	225.4	227.2	229.6	231.7
Black	19.4	20.8	21.6	23.2	25.2	24.3	25.3
Hispanic	14.8	19.0	21.8	24.4	30.2	30.6	30.9
Other	3.0	3.2	3.4	3.8	3.9	3.9	4.1
Total	240.7	251.9	263.0	276.8	286.5	288.4	292.0

Supplemental Information and Demographics

Population by Age

	2003	2004	2005	2006	2007	2008	2009
0 to 17	47,909	50,537	52,808	55,302	57,624	57,496	57,840
18 to 34	38,483	39,610	41,344	43,475	45,579	45,395	45,732
35 to 54	61,700	64,043	67,027	70,061	72,141	71,922	72,345
55 to 64	32,209	32,776	34,604	37,154	38,802	39,739	40,920
65 to 79	44,511	47,889	49,190	51,496	52,401	52,778	53,340
80+	15,904	17,023	18,044	19,295	19,952	21,049	21,816
Total	240,716	251,878	263,017	276,783	286,499	288,379	291,993

Source: Florida Statistical Abstract 2004, 2005, 2006, 2007, 2008, 2009, 2010
(Detail may not add to totals because of rounding)

Top Ten Employers in Lake County

Company	Employees
1. Lake County Public Schools	5,614
2. Leesburg Regional Medical	2,355
3. Central Florida Health Care	1,900
4. Lake County Government	1,887
5. Publix Super Markets, Inc.	1,404
6. Villages of Lake-Sumter, Inc.	1,346
7. Wal-Mart Stores, Inc.	950
8. Winn-Dixie Stores, Inc.	800
9. South Lake Hospital, Inc.	595
10. Lester Coggins Trucking, Inc.	550

Source: 2010 Lake County Comprehensive Annual Financial Report

Principal Property Taxpayers in Lake County

Taxpayer	2010 Assessed Taxable Value	% of Total Assessed Taxable Valuation
Summer Bay Partnership	$231,206,310	1.21%
Florida Power Corporation	147,104,351	.77%
Sumter Electric Co-op, Inc.	115,617,461	.61%
Embarq-Florida, Inc.	109,875,002	.58%
Villages Operating Company	35,431,634	.19%
Lowes Home Centers Inc.	35,256,931	.18%
Cutrale Citrus Juices USA	30,483,844	.16%
Comcast SCH Holdings LLC	29,779,725	.16%
Wal-Mart Stores, Inc.	29,284,678	.15%
John P. Adams & Ann D. Adams Family, LP	27,457,620	.14%
Totals	**$791,497,556**	**4.15%**

Source: 2010 Lake County Comprehensive Annual Financial Report/
Lake County Property Appraiser

Library System

Member Libraries	9
Branch Libraries	6
Library Materials	673,501
Circulation:	
FY 2010	2,113,913
FY 2011	1,955,959
Patrons	163,123

Source: Lake County Library Services

Public Educational System

Elementary Schools	21
Middle Schools	10
High Schools	7
Charter Schools	10
Alternative Schools	4
Special Needs Schools	1
Total Schools	53

Source: Lake County School Board

RESOLUTION NO. 2011 – 135

A RESOLUTION OF THE BOARD OF COUNTY COMMISSIONERS OF LAKE COUNTY, FLORIDA, ADOPTING A FINAL MILLAGE RATE FOR THE LAKE COUNTY COUNTYWIDE LEVY AND THE LAKE COUNTY VOTER APPROVED DEBT SERVICE LEVY FOR ENVIRONMENTALLY SENSITIVE LANDS FOR FISCAL YEAR 2012, PURSUANT TO THE PROVISIONS OF CHAPTER 200, FLORIDA STATUTES; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, Chapter 200, Florida Statutes, Section 200.065, provides the method for adopting annual budgets and millage rates by the taxing authorities in Lake County, Florida; and

WHEREAS, Chapter 200, Florida Statutes, Section 200.065(2), provides that no final millage shall be adopted until a resolution or ordinance has been adopted by the governing board of the taxing authority; and

WHEREAS, on February 17, 2004, the Board of County Commissioners adopted Resolution No. 2004-29, calling for a bond referendum for the issuance of limited general obligation bonds in the aggregate principal amount not exceeding $36,000,000 to finance the cost of purchasing environmentally sensitive lands; and

WHEREAS, pursuant to Chapter 124, Florida Statutes, the Board of County Commissioners is the governing body of Lake County, Florida; and

WHEREAS, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(a)(1) and (2), the Board of County Commissioners of Lake County, Florida, prepared and submitted a tentative budget in accordance with Chapter 129, Florida Statutes, Section 129.03 and computed a proposed millage rate necessary to fund said tentative budget for Lake County; and

WHEREAS, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(b), within thirty-five (35) days of the certification of value of the ad valorem tax roll of Lake County, Florida, the Board of County Commissioners of Lake County, Florida, caused the Property Appraiser to be advised of the proposed millage rate, of its rolled-back rate, and the date, time and place at which a public hearing would be held to consider the proposed millage rate and the tentative budget for Lake County; and

WHEREAS, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(b), the Property Appraiser of Lake County, Florida, prepared the Notice of Proposed Property Taxes pursuant to Chapter 200, Florida Statutes, Section 200.069 and caused them to be mailed to all property owners within Lake County; and

RESOLUTION ADOPTING A FINAL MILLAGE RATE FOR THE LAKE COUNTY COUNTYWIDE LEVY AND THE LAKE COUNTY VOTER APPROVED DEBT SERVICE LEVY FOR ENVIRONMENTALLY SENSITIVE LANDS FOR FISCAL YEAR 2012.

WHEREAS, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(c), on September 6, 2011, the Board of County Commissioners of Lake County, Florida, held a public hearing on the tentative budget and proposed millage rates for Lake County and at said public hearing the Board of County Commissioners amended the tentative budget as it saw fit, adopted the amended tentative budget, and publicly announced the proposed millage rate; and

WHEREAS, Chapter 200, Florida Statutes, Section 200.065(2)(d), requires that within fifteen (15) days of the meeting adopting the tentative budget and proposed millage rates, the Board of County Commissioners shall advertise its intent to adopt a final millage rate and final budget for Lake County; and

WHEREAS, on September 18, 2011, the Board of County Commissioners caused such advertisement to be made in The Lake Sentinel, a newspaper of general circulation in Lake County, Florida; and

WHEREAS, the Board of County Commissioners of Lake County Florida, met on September 20, 2011, at 5:05 p.m. at a public hearing held as specified in the advertisement and in accordance with applicable law;

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Lake County, Florida that:

Section 1. A Countywide final millage rate of 4.7309 mills is hereby levied on all property within Lake County, Florida, to be used for the Lake County budget, for Fiscal Year 2012, and shall be effective October 1, 2011. In addition, a final millage rate of 0.1101 mills is hereby levied on all property within Lake County, Florida, to be used for Lake County voter approved debt service for environmentally sensitive lands, for Fiscal Year 2012, and shall be effective October 1, 2011.

Section 2. The Countywide millage rate of 4.7309 does not exceed the rolled-back rate of 5.2051 mills. The Countywide millage rate of 4.7309 mills is 9.11% less than the rolled-back rate of 5.2051 mills.

Section 3. The aggregate rate of 5.5612 mills per $1,000 valuation is 9.28% less than the aggregate rolled-back rate of 6.1301 mills.

RESOLUTION ADOPTING A FINAL MILLAGE RATE FOR THE LAKE COUNTY COUNTYWIDE LEVY AND THE LAKE COUNTY VOTER APPROVED DEBT SERVICE LEVY FOR ENVIRONMENTALLY SENSITIVE LANDS FOR FISCAL YEAR 2012.

Section 4. Effective Date. This Resolution shall take effect upon adoption.

PASSED AND ADOPTED at a public hearing this 20th day of September 2011 by the following vote:

☑ Yes Commissioner Hill
☐ No Commissioner Hill

☑ Yes Commissioner Parks
☐ No Commissioner Parks

☑ Yes Commissioner Conner
☐ No Commissioner Conner

☑ Yes Commissioner Campione
☐ No Commissioner Campione

☑ Yes Commissioner Cadwell
☐ No Commissioner Cadwell

BOARD OF COUNTY COMMISSIONERS
LAKE COUNTY, FLORIDA

Jennifer Hill, Chairman

This 20 day of September 2011.

ATTEST:

Neil Kelly, Clerk of the Board of County Commissioners of Lake County, Florida

Approved as to form and legality:

Sanford A. Minkoff
County Attorney

RESOLUTION NO. 2011 – 136

A RESOLUTION OF THE BOARD OF COUNTY COMMISSIONERS OF LAKE COUNTY, FLORIDA, ADOPTING A FINAL MILLAGE RATE FOR THE LAKE COUNTY MUNICIPAL SERVICE TAXING UNIT FOR AMBULANCE AND EMERGENCY MEDICAL SERVICES FOR THE UNINCORPORATED AND INCORPORATED AREA OF LAKE COUNTY, FLORIDA FOR FISCAL YEAR 2012, PURSUANT TO THE PROVISIONS OF CHAPTER 200, FLORIDA STATUTES; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, Chapter 200, Florida Statutes, Section 200.065, provides the method for adopting annual budgets and millage rates by the taxing authorities in Lake County, Florida; and

WHEREAS, Chapter 200, Florida Statutes, Section 200.065(2), provides that no final millage shall be adopted until a resolution or ordinance has been adopted by the governing board of the taxing authority; and

WHEREAS, on June 27, 2000, the Board of County Commissioners adopted Resolution No. 2000-35, which established the countywide Lake County Municipal Service Taxing Unit (MSTU) for Ambulance and Emergency Medical Services; and

WHEREAS, pursuant to Chapter 124, Florida Statutes, the Board of County Commissioners is the governing body of Lake County, Florida; and

WHEREAS, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(a)(1) and (2), the Board of County Commissioners of Lake County, Florida, prepared and submitted a tentative budget in accordance with Chapter 129, Florida Statutes, Section 129.03 and computed a proposed millage rate necessary to fund said tentative budget for the Lake County Municipal Service Taxing Unit for Ambulance and Emergency Medical Services; and

WHEREAS, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(b), within thirty five (35) days of the certification of value of the ad valorem tax roll of Lake County, Florida, the Board of County Commissioners of Lake County, Florida, caused the Property Appraiser to be advised of the proposed millage rate, of its rolled-back rate, and the date, time and place at which a public hearing would be held to consider the proposed millage rate and the tentative budget for Lake County; and

RESOLUTION ADOPTING A FINAL MILLAGE RATE FOR THE LAKE COUNTY MUNICIPAL SERVICE TAXING UNIT FOR AMBULANCE AND EMERGENCY MEDICAL SERVICES FOR FISCAL YEAR 2012.

WHEREAS, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(b), the Property Appraiser of Lake County, Florida, prepared the Notice of Proposed Property Taxes pursuant to Chapter 200, Florida Statutes, Section 200.069 and caused them to be mailed to all property owners within Lake County; and

WHEREAS, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(c), on September 6, 2011, the Board of County Commissioners of Lake County, Florida, held a public hearing on the tentative budget and proposed millage rate for the Lake County Municipal Service Taxing Unit for Ambulance and Emergency Medical Services and at said public hearing the Board of County Commissioners amended the tentative budget as it saw fit, adopted the amended tentative budget, and publicly announced the proposed millage rate; and

WHEREAS, Chapter 200, Florida Statutes, Section 200.065(2)(d), requires that within fifteen (15) days of the meeting adopting the tentative budget and proposed millage rate, the Board of County Commissioners shall advertise its intent to adopt a final millage rate and final budget for the Lake County Municipal Service Taxing Unit for Ambulance and Emergency Medical Services; and

WHEREAS, on September 18, 2011, the Board of County Commissioners caused such advertisement to be made in The Lake Sentinel, a newspaper of general circulation in Lake County, Florida; and

WHEREAS, the Board of County Commissioners of Lake County Florida, met on September 20, 2011, at 5:05 p.m. at a public hearing held as specified in the advertisement and in accordance with applicable law;

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Lake County, Florida that:

Section 1. The final millage rate of 0.3853 mills is hereby levied on all property within the Lake County MSTU for Ambulance and Emergency Medical Services and is to be used for the Ambulance and Emergency Medical Services MSTU for Fiscal Year 2012, and shall be effective October 1, 2011.

RESOLUTION ADOPTING A FINAL MILLAGE RATE FOR THE LAKE COUNTY MUNICIPAL SERVICE TAXING UNIT FOR AMBULANCE AND EMERGENCY MEDICAL SERVICES FOR FISCAL YEAR 2012.

Section 2. The millage rate of 0.3853 does not exceed the rolled-back rate of 0.4239 mills. The millage rate of 0.3853 is 9.11% less than the rolled-back rate of 0.4239 mills.

Section 3. Effective Date. This Resolution shall take effect upon adoption.

PASSED AND ADOPTED at a public hearing this 20th day of September 2011 by the following vote:

☑ Yes Commissioner Hill
☐ No Commissioner Hill

☑ Yes Commissioner Parks
☐ No Commissioner Parks

☑ Yes Commissioner Conner
☐ No Commissioner Conner

☑ Yes Commissioner Campione
☐ No Commissioner Campione

☑ Yes Commissioner Cadwell
☐ No Commissioner Cadwell

BOARD OF COUNTY COMMISSIONERS
LAKE COUNTY, FLORIDA

Jennifer Hill

Jennifer Hill, Chairman

This 20 day of September 2011.

ATTEST:

Neil Kelly, Clerk of the Board of County Commissioners of Lake County, Florida

Approved as to form and legality:

Sanford A. Minkoff
County Attorney

RESOLUTION NO. 2011 - 137

A RESOLUTION OF THE BOARD OF COUNTY COMMISSIONERS OF LAKE COUNTY, FLORIDA, ADOPTING A FINAL MILLAGE RATE FOR THE STORMWATER MANAGEMENT, PARKS AND ROADS MUNICIPAL SERVICES TAXING UNIT FOR THE UNINCORPORATED AREA OF LAKE COUNTY, FLORIDA FOR FISCAL YEAR 2012, PURSUANT TO THE PROVISIONS OF CHAPTER 200, FLORIDA STATUTES; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, Chapter 200, Florida Statutes, Section 200.065, provides the method for adopting annual budgets and millage rates by the taxing authorities in Lake County, Florida; and

WHEREAS, Chapter 200, Florida Statutes, Section 200.065(2), provides that no final millage shall be adopted until a resolution or ordinance has been adopted by the governing board of the taxing authority; and

WHEREAS, on December 11, 1990, the Board of County Commissioners adopted Ordinance No. 1990-25, which provided for the establishment of a municipal service taxing unit for all of the unincorporated area of Lake County for the provision of stormwater management, parks and roads; and

WHEREAS, pursuant to Chapter 124, Florida Statutes, the Board of County Commissioners is the governing body of Lake County, Florida; and

WHEREAS, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(a)(1) and (2), the Board of County Commissioners of Lake County, Florida, prepared and submitted a tentative budget in accordance with Chapter 129, Florida Statutes, Section 129.03 and computed a proposed millage rate necessary to fund said tentative budget for the Stormwater Management, Parks and Roads Municipal Services Taxing Unit; and

WHEREAS, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(b), within thirty five (35) days of the certification of value of the ad valorem tax roll of Lake County, Florida, the Board of County Commissioners of Lake County, Florida, caused the Property Appraiser to be advised of the proposed millage rate, of its rolled-back rate, and the date, time and place at which a public hearing would be held to consider the proposed millage rate and the tentative budget for Lake County; and

RESOLUTION ADOPTING A FINAL MILLAGE RATE FOR THE STORMWATER MANAGEMENT, PARKS AND ROADS MUNICIPAL SERVICES TAXING UNIT FOR FISCAL YEAR 2012.

WHEREAS, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(b), the Property Appraiser of Lake County, Florida, prepared the Notice of Proposed Property Taxes pursuant to Chapter 200, Florida Statutes, Section 200.069 and caused them to be mailed to all property owners within Lake County; and

WHEREAS, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(c), on September 6, 2011, the Board of County Commissioners of Lake County, Florida, held a public hearing on the tentative budget and proposed millage rate for the Stormwater Management, Parks and Roads Municipal Services Taxing Unit and at said public hearing the Board of County Commissioners amended the tentative budget as it saw fit, adopted the amended tentative budget, and publicly announced the proposed millage rate; and

WHEREAS, Chapter 200, Florida Statutes, Section 200.065(2)(d), requires that within fifteen (15) days of the meeting adopting the tentative budget and proposed millage rate, the Board of County Commissioners shall advertise its intent to adopt a final millage rate and final budget for the Stormwater Management, Parks and Roads Municipal Services Taxing Unit; and

WHEREAS, on September 18, 2011, the Board of County Commissioners caused such advertisement to be made in The Lake Sentinel, a newspaper of general circulation in Lake County, Florida; and

WHEREAS, the Board of County Commissioners of Lake County Florida, met on September 20, 2011, at 5:05 p.m. at a public hearing held as specified in the advertisement and in accordance with applicable law;

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Lake County, Florida that:

Section 1. The final millage rate of 0.4984 mills is hereby levied on all property within the Lake County MSTU for Stormwater Management, Parks and Roads and is to be used for the Stormwater Management, Parks and Roads MSTU, for Fiscal Year 2012, and shall be effective October 1, 2011.

RESOLUTION ADOPTING A FINAL MILLAGE RATE FOR THE STORMWATER MANAGEMENT, PARKS AND ROADS MUNICIPAL SERVICES TAXING UNIT FOR FISCAL YEAR 2012.

Section 2. The millage rate of 0.4984 mills does not exceed the rolled-back rate of 0.5484 mills. The millage rate of 0.4984 is 9.12% less than the rolled-back rate of 0.5484 mills.

Section 3. Effective Date. This Resolution shall take effect upon adoption.

PASSED AND ADOPTED at a public hearing this 20th day of September 2011 by the following vote:

☑ Yes Commissioner Hill
☐ No Commissioner Hill

☑ Yes Commissioner Parks
☐ No Commissioner Parks

☑ Yes Commissioner Conner
☐ No Commissioner Conner

☑ Yes Commissioner Campione
☐ No Commissioner Campione

☑ Yes Commissioner Cadwell
☐ No Commissioner Cadwell

BOARD OF COUNTY COMMISSIONERS
LAKE COUNTY, FLORIDA

Jennifer Hill, Chairman

This 20 day of September 2011.

ATTEST:

Neil Kelly, Clerk of the Board of County Commissioners of Lake County, Florida

Approved as to form and legality:

Sanford A. Minkoff
County Attorney

RESOLUTION NO. 2011 – 138

A RESOLUTION OF THE BOARD OF COUNTY COMMISSIONERS OF LAKE COUNTY, FLORIDA, ADOPTING A FINAL MILLAGE RATE FOR THE LAKE COUNTY MUNICIPAL SERVICE TAXING UNIT FOR FIRE PROTECTION NUMBER TWO A/K/A FIRE RESCUE/EMERGENCY MEDICAL SERVICES FOR THE UNINCORPORATED AND INCORPORATED AREA OF LAKE COUNTY, FLORIDA FOR FISCAL YEAR 2012, PURSUANT TO THE PROVISIONS OF CHAPTER 200, FLORIDA STATUTES; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, Chapter 200, Florida Statutes, Section 200.065, provides the method for adopting annual budgets and millage rates by the taxing authorities in Lake County, Florida; and

WHEREAS, Chapter 200, Florida Statutes, Section 200.065(2), provides that no final millage shall be adopted until a resolution or ordinance has been adopted by the governing board of the taxing authority; and

WHEREAS, on December 19, 2006 the Board of County Commissioners adopted Resolution No. 2006-115, which established the Lake County Municipal Service Taxing Unit For Fire Protection Number Two a/k/a Fire Rescue/Emergency Medical Services (MSTU) for a portion of unincorporated Lake County, for the Towns of Astatula and Howey-in-the-Hills and a portion of the Town of Lady Lake for Fire Protection ; and

WHEREAS, pursuant to Chapter 124, Florida Statutes, the Board of County Commissioners is the governing body of Lake County, Florida; and

WHEREAS, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(a)(1) and (2), the Board of County Commissioners of Lake County, Florida, prepared and submitted a tentative budget in accordance with Chapter 129, Florida Statutes, Section 129.03 and computed a proposed millage rate necessary to fund said tentative budget for the Lake County Municipal Service Taxing Unit for Fire Protection Number Two a/k/a Fire Rescue/Emergency Medical Services; and

WHEREAS, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(b), within thirty five (35) days of the certification of value of the ad valorem tax roll of Lake County, Florida, the Board of County Commissioners of Lake County, Florida, caused the Property Appraiser to be advised of the proposed millage rate, of its rolled-back rate, and the date, time and place at which a public hearing would be held to consider the proposed millage rate and the tentative budget for Lake County; and

RESOLUTION ADOPTING A FINAL MILLAGE RATE FOR THE LAKE COUNTY MUNICIPAL SERVICE TAXING UNIT FOR FIRE PROTECTION NUMBER TWO A/K/A FIRE RESCUE/EMERGENCY MEDICAL SERVICES FOR FISCAL YEAR 2012.

WHEREAS, pursuant to Chapter 200, Florida Statutes, Section 200.065(2), the Property Appraiser of Lake County, Florida, prepared the Notice of Proposed Property Taxes pursuant to Chapter 200, Florida Statutes, Section 200.069 and caused them to be mailed to all property owners within Lake County; and

WHEREAS, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(c), on September 6, 2011, the Board of County Commissioners of Lake County, Florida, held a public hearing on the tentative budget and proposed millage rate for the Lake County Municipal Service Taxing Unit for Fire Protection Number Two a/k/a Fire Rescue/Emergency Medical Services and at said public hearing the Board of County Commissioners amended the tentative budget as it saw fit, adopted the amended tentative budget, and publicly announced the proposed millage rate; and

WHEREAS, Chapter 200, Florida Statutes, Section 200.065(2)(d), requires that within fifteen (15) days of the meeting adopting the tentative budget and proposed millage rate, the Board of County Commissioners shall advertise its intent to adopt a final millage rate and final budget for the Lake County Municipal Service Taxing Unit for Fire Protection Number Two a/k/a Fire Rescue/Emergency Medical Services; and

WHEREAS, on September 18, 2011, the Board of County Commissioners caused such advertisement to be made in The Lake Sentinel, a newspaper of general circulation in Lake County, Florida; and

WHEREAS, the Board of County Commissioners of Lake County Florida, met on September 20, 2011, at 5:05 p.m. at a public hearing held as specified in the advertisement and in accordance with applicable law;

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Lake County, Florida that:

Section 1. The final millage rate of 0.3222 mills is hereby levied on all property within the Lake County Municipal Services Taxing Unit for Fire Protection Number Two a/k/a Fire Rescue/Emergency Medical Services and is to be used for the Fire Rescue/Emergency Medical Services MSTU for Fiscal Year 2012, and shall be effective October 1, 2011.

RESOLUTION ADOPTING A FINAL MILLAGE RATE FOR THE LAKE COUNTY MUNICIPAL SERVICE TAXING UNIT FOR FIRE PROTECTION NUMBER TWO A/K/A FIRE RESCUE/EMERGENCY MEDICAL SERVICES FOR FISCAL YEAR 2012.

Section 2. The millage rate of 0.3222 does not exceed the rolled-back rate of 0.3548 mills. The millage rate of 0.3222 is 9.19% less than the rolled-back rate of 0.3548 mills.

Section 3. Effective Date. This Resolution shall take effect upon adoption.

PASSED AND ADOPTED at a public hearing this 20th day of September 2011 by the following vote:

☑ Yes Commissioner Hill
☐ No Commissioner Hill

☑ Yes Commissioner Parks
☐ No Commissioner Parks

☑ Yes Commissioner Conner
☐ No Commissioner Conner

☑ Yes Commissioner Campione
☐ No Commissioner Campione

☑ Yes Commissioner Cadwell
☐ No Commissioner Cadwell

BOARD OF COUNTY COMMISSIONERS
LAKE COUNTY, FLORIDA

Jennifer Hill, Chairman

This 20 day of September 2011.

ATTEST:

Neil Kelly, Clerk of the Board of County Commissioners of Lake County, Florida

Approved as to form and legality:

Sanford A. Minkoff
County Attorney

RESOLUTION NO. 2011 - 139

A RESOLUTION OF THE BOARD OF COUNTY COMMISSIONERS OF LAKE COUNTY, FLORIDA, ADOPTING A FINAL BUDGET FOR LAKE COUNTY FOR FISCAL YEAR 2012, PURSUANT TO THE PROVISIONS OF CHAPTER 200, FLORIDA STATUTES; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, Chapter 200, Florida Statutes, Section 200.065, provides the method for adopting annual budgets by the taxing authorities in Lake County, Florida; and

WHEREAS, pursuant to Chapter 124, Florida Statutes, the Board of County Commissioners is the governing body of Lake County, Florida; and

WHEREAS, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(a)(1) and (2), the Board of County Commissioners of Lake County, Florida, prepared and submitted a tentative budget in accordance with Chapter 129, Florida Statutes, Section 129.03, and computed the proposed millage rates necessary to fund said tentative budget for Lake County; and

WHEREAS, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(c), on September 6, 2011, the Board of County Commissioners of Lake County, Florida, held a public hearing on the tentative budget and proposed millage rates for Lake County, and at said public hearing the Board of County Commissioners of Lake County, Florida, amended the tentative budget as it saw fit, adopted the amended tentative budget, and publicly announced the proposed millage rates; and

WHEREAS, Chapter 200, Florida Statutes, Section 200.065(2)(d), requires that within fifteen (15) days of the meeting adopting the tentative budget and proposed millage rate, the Board of County Commissioners shall advertise its intent to adopt a final millage rate and final budget for Lake County; and

WHEREAS, on September 18, 2011, the Board of County Commissioners caused such advertisement to be made in The Lake Sentinel, a newspaper of general circulation in Lake County, Florida; and

RESOLUTION ADOPTING A FINAL BUDGET FOR LAKE COUNTY FOR FISCAL YEAR 2012.

WHEREAS, the Board of County Commissioners of Lake County, Florida, met on September 20, 2011, at 5:05 p.m. at a public hearing held as specified in the advertisement and in accordance with applicable law;

NOW THEREFORE BE IT RESOLVED by the Board of County Commissioners of Lake County, Florida:

Section 1. That the Board of County Commissioners of Lake County, Florida, hereby adopts a Final Budget in the amount of $420,320,269 for the Fiscal Year 2012, a copy of which is attached hereto and incorporated herein as Exhibit "A".

Section 2. This Resolution shall take effect upon adoption.

PASSED AND ADOPTED this 20th day of September 2011.

BOARD OF COUNTY COMMISSIONERS
LAKE COUNTY, FLORIDA

Jennifer Hill, Chairman

This 20 day of September 2011

ATTEST:

Neil Kelly, Clerk of the Board of County
Commissioners of Lake County, Florida

Approved as to form and legality:

Sanford A. Minkoff
County Attorney

Exhibit A
FY 2012 Budget by Fund

Fund No.	Fund Name	Tentative Budget FY 2012	Adjustment	Adopted Budget FY 2012
	Countywide Funds			
0010	General	$ 145,984,310	$ 490,988	$ 146,475,298
1120	County Transportation	16,153,222	134,356	16,287,578
1220	Lake County Ambulance	7,033,690	-	7,033,690
1900	County Library System	4,854,676	-	4,854,676
	Total Countywide Funds	**$ 174,025,898**	**$ 625,344**	**$ 174,651,242**
	Special Revenue Funds			
1070	Library Impact Fee Trust	$ 1,648,638	$ -	$ 1,648,638
1081	Parks Impact Fee Trust - Central District	8,292	-	8,292
1082	Parks Impact Fee Trust - North District	16,268	-	16,268
1083	Parks Impact Fee Trust - South District	449,412	-	449,412
1140	Christopher C. Ford Commerce Park	-	-	-
1151	Road Impact Fees - District 1	590,279	(666)	589,613
1152	Road Impact Fees - District 2	7,026,552	1	7,026,553
1153	Road Impact Fees - District 3	4,915,260	(8,571)	4,906,689
1154	Road Impact Fees - District 4	817,672	-	817,672
1155	Road Impact Fees - District 5	4,113,172	600	4,113,772
1156	Road Impact Fees - District 6	5,056,765	(9,790)	5,046,975
1190	Fish Conservation	122,019	-	122,019
1230	MSTU - Stormwater Management	5,842,580	36,491	5,879,071
1231	MSTU - Parks Services	4,367,014	2,933	4,369,947
1232	MSTU - Roads Services	963,048	-	963,048
1240	Emergency 911	3,252,641	-	3,252,641
1250	Resort / Development Tax	4,240,648	8,000	4,248,648
1290	Greater Hills MSBU	294,615	-	294,615
1330	Law Enforcement Trust	242,724	-	242,724
1370	Greater Groves MSBU	253,777	-	253,777
1410	Infrastructure Sales Tax Revenue	9,995,250	-	9,995,250
1430	Village Green Street Lighting	24,316	-	24,316
1450	Greater Pines Municipal Services	290,555	-	290,555
1460	Picciola Island Street Lighting	6,676	-	6,676
1470	Valencia Terrace Street Lighting	11,539	-	11,539
1500	Lake County Environmental Recovery	92,219	-	92,219
1510	Lake County Code Enforcement Liens	-	-	-
1520	Building Services	1,168,758	3,691	1,172,449
1680	County Fire Rescue	22,743,745	1,131	22,744,876
1690	Fire Services Impact Fee Trust	2,299,014	-	2,299,014
1800	Employees Benefit	595	-	595
1850	Animal Shelter Sterilization Trust	321,935	2,150	324,085
	Total Special Revenue Funds	**$ 81,175,978**	**$ 35,970**	**$ 81,211,948**

Exhibit A
FY 2012 Budget by Fund

Fund No.	Fund Name	Tentative Budget FY 2012	Adjustment	Adopted Budget FY 2012
	Grant Funds			
1200	Community Development Block Grant	$ 6,140,002	$ 118,707	$ 6,258,709
1210	Public Transportation	9,383,268	94,877	9,478,145
1260	Affordable Housing Assistance Trust	1,670,234	(228,466)	1,441,768
1270	Section 8	4,373,485	-	4,373,485
1300	Federal / State Grants	17,425,479	317,821	17,743,300
1310	Restricted Local Programs	1,426,466	(102,415)	1,324,051
1320	Energy Efficiency and Conservation Block Grant	1,590,262	(40,769)	1,549,493
	Total Grant Funds	**$ 42,009,196**	**$ 159,755**	**$ 42,168,951**
	Debt Service Funds			
2510	Pari-Mutuel Revenue Replacement Bonds	$ 435,350	$ -	$ 435,350
2610	Renewal Sales Tax LOC	1,267,898	-	1,267,898
2710	Public Lands Program	3,721,695	-	3,721,695
2810	Expansion Projects Debt Service	5,767,337	-	5,767,337
	Total Debt Service Funds	**$ 11,192,280**	**$ -**	**$ 11,192,280**
	Enterprise Funds			
4200	Landfill Enterprise	$ 22,235,107	$ 30,925	$ 22,266,032
4220	Solid Waste Closures and Long Term Care	3,291,420	-	3,291,420
4230	Solid Waste Long Term Capital Projects	-	-	-
	Total Enterprise Funds	**$ 25,526,527**	**$ 30,925**	**$ 25,557,452**
	Subtotal Operating Budget	**$ 333,929,879**	**$ 851,994**	**$ 334,781,873**
	Less Operating Transfers	**$ (16,948,951)**	**$ -**	**$ (16,948,951)**
	Total Operating Budget	**$ 316,980,928**	**$ 851,994**	**$ 317,832,922**
	Capital Projects Funds			
3020	Parks Capital Projects	$ 690,583	$ 635,858	$ 1,326,441
3030	Renewal Sales Tax Capital Projects	10,818,280	(632,788)	10,185,492
3040	Renewal Sales Tax Capital Projects - PW	9,737,394	(21,515)	9,715,879
3710	Public Lands Capital Program	3,832,030	(1,448)	3,830,582
3810	Facilities Expansion Capital	29,643,829	359,169	30,002,998
	Total Capital Projects Funds	**$ 54,722,116**	**$ 339,276**	**$ 55,061,392**
	Internal Service Funds			
5200	Property and Casualty	$ 5,377,335	$ -	$ 5,377,335
5300	Employee Group Benefits	20,455,894	-	20,455,894
5400	Fleet Management	4,644,160	(385)	4,643,775
5500	Administrative Services	-	-	-
	Total Internal Service Funds	**$ 30,477,389**	**$ (385)**	**$ 30,477,004**

Exhibit A
Presentation Reconciliation Summary
FY 2012 Budget by Fund

Operating Budget **Funds**	**Tentative Budget FY 2012**	**Adjustment**	**Adopted Budget FY 2012**
Countywide Funds	$ 174,025,898	$ 625,344	$ 174,651,242
Special Revenue Funds	81,175,978	35,970	81,211,948
Grant Funds	42,009,196	159,755	42,168,951
Debt Service Funds	11,192,280	-	11,192,280
Enterprise Funds	25,526,527	30,925	25,557,452
Sub-Total Operating Budget	**$ 333,929,879**	**$ 851,994**	**$ 334,781,873**
Less: Operating Transfers	(16,948,951)	-	(16,948,951)
Total Operating Budget	**$ 316,980,928**	**$ 851,994**	**$ 317,832,922**
Capital Project Funds	**$ 54,722,116**	**$ 339,276**	**$ 55,061,392**
Internal Service Funds	**$ 30,477,389**	**$ (385)**	**$ 30,477,004**

Total Budget			
Countywide Funds	$ 174,025,898	$ 625,344	$ 174,651,242
Special Revenue Funds	81,175,978	35,970	81,211,948
Grant Funds	42,009,196	159,755	42,168,951
Debt Service Funds	11,192,280	-	11,192,280
Enterprise Funds	25,526,527	30,925	25,557,452
Capital Project Funds	54,722,116	339,276	55,061,392
Internal Service Funds	30,477,389	(385)	30,477,004
Total All Funds	**$ 419,129,384**	**$ 1,190,885**	**$ 420,320,269**

Discussion:

When comparing the operating budget with other Florida counties, the operating budget typically does not include capital project funds (3000 series funds) or internal service funds (5000 series funds). Capital project funds most typically reflect borrowed revenues, such as bonds, or bank loans that are used to construct capital improvement projects, i.e. Downtown Tavares Governmental Expansion project. Revenues in these funds typically remain appropriated for the duration of the project which may span more than one fiscal year. These projects are not considered part of the "operating budget".

Internal Service Funds derive their revenues from charges for service to all other operating funds. They include services such as group insurance, property insurance and fleet maintenance. By including these funds in the operating budget total, it results in the double counting of expenditures. Therefore, they also are excluded from the "operating budget" total.

Inter-fund transfers are deducted before coming up with an "operating budget" total because they also result in the double counting of expenditures, first in the fund where the transfer comes from and then again in the fund that receives the transfer. If this is not done it would overstate the "operating budget" total.

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS

	Purchase Order #		Open PO Amount	Adjustment	Estimated Carryover	Vendor Name	General Comments
0010	**GENERAL FUND**						
0819100	**FACILITIES DEV & MGT ADMIN**						
	20101074	1	181.00	(181.00)	-	HEERY INTERNATIONAL INC	CONTRACTUAL SVC-PROFESSIONAL
	20110743	1	4,035.00	(4,035.00)	-	HEERY INTERNATIONAL INC	CONTRACTUAL SVC-PROFESSIONAL
	20111278	1	1,910.00	(1,910.00)	-	TLC ENGINEERING FOR ARCHITECTURE	CONTRACTUAL SVC-PROFESSIONAL
	20111392	1	170.00	(170.00)	-	ADAAG CONSULTING SERVICES LLC	CONTRACTUAL SVC-PROFESSIONAL
0851110	**FACILITIES MAINTENANCE**						
	20111291	1	975.00	(975.00)	-	ABSOLUTE LINE TECHNOLOGIES INC	SERVICES-TECHNICAL-ETC
	20111324	1	7,000.00	(7,000.00)	-	GUYS ROOFING OF LAKE COUNTY INC	BUILDING MATERIALS & SUPPLIES
	20111383	1	1,130.57	(1,130.57)	-	SEE VENDOR 3127	BUILDING MATERIALS & SUPPLIES
	20111406	1	4,180.00	(4,180.00)	-	MARK COOK BUILDERS INC	BUILDING MATERIALS & SUPPLIES
	20111427	1	2,670.00	(2,670.00)	-	MURRELL PEST CONTROL INC	CONTRACTUAL SVC-PROFESSIONAL
	20111434	1	1,175.00	(1,175.00)	-	GREEN TAG ELEC TREE	CONTRACTUAL SVC-PROFESSIONAL
	20111439	1	3,696.00	-	3,696.00	CREATIVE MAILBOX DESIGNS LLC	CONTRACTUAL SVC-PROFESSIONAL
	20111440	1	19,000.00	-	19,000.00	ABSOLUTE LINE TECHNOLOGIES INC	CONTRACTUAL SVC-PROFESSIONAL
	20111441	1	8,848.60	-	8,848.60	ELECTRIC SERVICES INC	ELECTRICAL SUPPLIES
	20111446	1	7,275.00	-	7,275.00	THE YARD STOP	CONTRACTUAL SERVICE LANDSCAPE
	20111447	1	2,639.00	-	2,639.00	SIMPLEXGRINNELL LP	TESTING APPARATUS & MACHINES
	20111465	1	10,750.00	-	10,750.00	UNIVERSAL GROUND SRVS & CONST CO	CONTRACTUAL SVC-PROFESSIONAL
0857610	**FACILITIES CAPITAL PROJECTS**						
	20801513	1	52.80	(52.80)	-	REYNOLDS SMITH & HILLS INC	CONTRACTUAL SVC-PROFESSIONAL
0907300	**BUDGETING SECTION**						
	20111461	1	484.96	-	484.96	BROWNING COMMUNICATIONS INC	SERVICES-TECHNICAL-ETC

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS

	Purchase Order #		Open PO Amount	Adjustment	Estimated Carryover	Vendor Name	General Comments
1347110	**CODE ENFORCEMENT SERVICES**						
	20111453	1	3,600.00	-	3,600.00	BLACKSTREET ENTERPRISES LLC	CONTRACTUAL SVC-PROFESSIONAL
	20111460	1	3,485.00	-	3,485.00	BLUE SKIES ENTERPRISES CENTRAL FL	DEMOLITION OF AK 1323410; 2881
1885120	**COUNTY TECHNOLOGY**						
	20111332	1	1,282.58	(1,282.58)	-	SHI INTERNATIONAL CORP	COMPUTER SOFTWARE & SERVICES
	20111484	1	2,290.00	-	2,290.00	CDW GOVERNMENT INC	COMPUTER SOFTWARE & SERVICES
	20111484	1	1,875.00	-	1,875.00	CDW GOVERNMENT INC	COMPUTER SOFTWARE & SERVICES
1885140	**INFORMATION SYSTEMS**						
	20111402	1	1,142.00	(1,142.00)	-	DISK O TAPE INC	COMPUTERS PERIPHERALS
	20111402	2	1,130.50	(1,130.50)	-	DISK O TAPE INC	COMPUTERS PERIPHERALS
1887130	**TELECOMMUNICATIONS**						
			1259.38	-	1,259.38	PEAK POWER SERVICES INC	TELECOMMUNICATIONS SYSTEMS/EQUIP
2008100	**ECONOMIC GROWTH & REDEVLPMNT**						
	20100714	1	11,000.00	-	11,000.00	FIRST GREEN BANK	HVJCP - FIRST GREEN BANK
	20101165	1	6,000.00	(6,000.00)	-	SMART FUELS FL LLC	HIGH VALUE JOB CREATION AWARD
	20101179	1	16,000.00	-	16,000.00	FIRST CLASS AIR REPAIR INC	HIGH VALUE JOB CREATION PROGRA
	20901507	1	20,000.00	-	20,000.00	PETROTECH SOUTHEAST INC	HVJCP - PETROTECH SOUTHEAST
	20111491	1	85,000.00	-	85,000.00	UNIVERSITY OF CENTRAL FL	ECONOMIC CONSULTANTS
2145220	**CO WIDE RADIO PROGRAM**						
	20110837	1	920.00	-	920.00	RCC CONSULTANTS INC	TELECOMMUNICATIONS SYSTEMS/EQUIP
	20110925	1	26,772.60	(26,772.60)	-	MOTOROLA SOLUTIONS INC	RADIO - TELECOMMUNICATIONS EQUIP
3052600	**PUBLIC LANDS PROGRAM**						
	20101439	1	492.48	(492.48)	-	ECO LOGIC RESTORATION SERVICES LLC	CONTRACTUAL SVC-PROFESSIONAL
	20111487	1	116,300.44	-	116,300.44	QUEST ECOLOGY, INC.	HABITAT CONSERVATION

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS

	Purchase Order #		Open PO Amount	Adjustment	Estimated Carryover	Vendor Name	General Comments
4541350	**ASTATULA FUEL CLEANUP**						
	20111340	1	100,929.49	-	100,929.49	SHAW ENVIRONMENTAL INC	ENVIRONMENTAL-FUEL REMEDIATION
6062300	**JUDGES - TECHNOLOGY**						
	20111365	1	1,171.76	-	1,171.76	CDW GOVERNMENT INC	COMPUTERS PERIPHERALS
	20111387	1	1,149.95	-	1,149.95	BROADCASTERS GENERAL STORE INC	COMPUTERS PERIPHERALS
	20111451	1	1,642.84	-	1,642.84	SHI INTERNATIONAL CORP	COMPUTER SOFTWARE & SERVICES
	20111463	1	2,672.80	-	2,672.80	SOUTHERN COMPUTER WAREHOUSE	COMPUTERS PERIPHERALS
	20111463	2	230.80	-	230.80	SOUTHERN COMPUTER WAREHOUSE	COMPUTERS PERIPHERALS
	20111463	3	541.59	-	541.59	SOUTHERN COMPUTER WAREHOUSE	COMPUTERS PERIPHERALS
	20111488	5	24,909.00	-	24,909.00	VEYTEC INC	COMPUTERS PERIPHERALS
	20111490	1	1,317.90	-	1,317.90	SHI INTERNATIONAL CORP	COMPUTERS PERIPHERALS
	20111493	1	7,183.52	-	7,183.52	GOVCONNECTION, INC.	COMPUTERS PERIPHERALS
	20111478	1	3,267.52	-	3,267.52	SOUTHERN COMPUTER WAREHOUSE	COMPUTERS PERIPHERALS
	20111479	1	5,700.00	-	5,700.00	SUN TECH COMMUNICATIONS, INC.	COMPUTERS PERIPHERALS
	20111480	1	3,445.19	-	3,445.19	SOUTHERN COMPUTER WAREHOUSE	COMPUTERS PERIPHERALS
	20111481	1	2,095.00	-	2,095.00	BROADCASTERS GENERAL STORE, INC.	COMPUTERS PERIPHERALS
	20111482	1	15,729.00	-	15,729.00	BROADCASTERS GENERAL STORE, INC.	COMPUTERS PERIPHERALS
9092001	**NON DEPARTMENTAL**						
	20110702	1	10,310.00	-	10,310.00	HEERY INTERNATIONAL INC	CONTRACTUAL SVC-PROFESSIONAL
	20111036	1	8,580.00	-	8,580.00	HEERY INTERNATIONAL INC	CONTRACTUAL SVC-PROFESSIONAL
	20111223	2	2,718.05	-	2,718.05	MARK COOK BUILDERS INC	CONTRACTUAL SVC-PROFESSIONAL
	20111388	1	18,310.00	-	18,310.00	SHI INTERNATIONAL CORP	COMPUTER SOFTWARE & SERVICES
	20111464	1	2,400.00	-	2,400.00	J & C GARDINER INC	CONTRACTUAL SVC-PROFESSIONAL
	20800729	1	86,689.00	-	86,689.00	TYLER TECHNOLOGIES INC	COMPUTERS, PERIPHERALS
	20800729	2	22,273.43	-	22,273.43	TYLER TECHNOLOGIES INC	COMPUTERS, PERIPHERALS
	TOTAL		**697,989.75**	**(60,299.53)**	**637,690.22**		

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS

	Purchase Order #		Open PO Amount	Adjustment	Estimated Carryover	Vendor Name	General Comments
1070	**LIBRARY IMPACT FEE TRUST**						
3038200	**LIBRARY IMPACT FEE TRUST FUND**						
	20100798	2	4,051.91	-	4,051.91	JAMES DUNCAN & ASSOCIATES INC	CONTRACT FOR IMPACT FEE STUDY
	20110683	1	114,627.00	-	114,627.00	TOWN OF HOWEY IN THE HILLS	BUILDING MATERIALS & SUPPLIES
	20110696	1	40,000.00	-	40,000.00	CITY OF TAVARES	BUILDING MATERIALS & SUPPLIES
	20701680	1	50,000.00	-	50,000.00	TOWN OF LADY LAKE	BUILDING MATERIALS & SUPPLIES
	20701682	1	12,000.00	-	12,000.00	CITY OF MT DORA	LIBRARY EQUIPMENT
	20701683	1	250,000.00	-	250,000.00	CITY OF MT DORA	BUILDING MATERIALS & SUPPLIES
	20900864	1	34,440.00	-	34,440.00	CITY OF MT DORA	LIBRARY EQUIPMENT
	20901270	1	40,000.00	-	40,000.00	TOWN OF LADY LAKE	BUILDING MATERIALS & SUPPLIES
	TOTAL		**545,118.91**	**-**	**545,118.91**		
1081	**PARKS IMPACT FEE CENTRAL DIST**						
3052210	**PARKS IMPACT FEE- CENTRAL DIST**						
	20100798	3	1,221.92	-	1,221.92	JAMES DUNCAN & ASSOCIATES INC	CONTRACT FOR IMPACT FEE STUDY
	TOTAL		**1,221.92**	**-**	**1,221.92**		
1082	**PARKS IMPACT FEE NORTH DIST**						
3052220	**PARKS IMPACT FEE-NORTH DIST**						
	20100798	5	1,221.92	-	1,221.92	JAMES DUNCAN & ASSOCIATES INC	CONTRACT FOR IMPACT FEE STUDY
	TOTAL		**1,221.92**	**-**	**1,221.92**		
1083	**PARKS IMPACT FEE SOUTH DIST**						
3052230	**PARKS IMPACT FEE-SOUTH DIST**						
	20100798	4	1,221.92	-	1,221.92	JAMES DUNCAN & ASSOCIATES INC	CONTRACT FOR IMPACT FEE STUDY
	20111098	1	25,516.95	-	25,516.95	BELLOMO HERBERT & COMPANY INC	CONTRACTUAL SVC-PROFESSIONAL
	20111112	1	51,456.00	-	51,456.00	NFC LANDSCAPE ARCHITECTS	CONTRACTUAL SVC-PROFESSIONAL
	TOTAL		**78,194.87**	**-**	**78,194.87**		

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS

	Purchase Order #		Open PO Amount	Adjustment	Estimated Carryover	Vendor Name	General Comments
1120	**COUNTY TRANSP TRUST**						
5053200	**ROAD OPERATIONS**						
	20100546	1	6,879.80	(6,879.80)	-	PROFESSIONAL SERVICE INDUSTRIES INC	ENGINEERING SERVICES
	20101290	1	711.12	-	711.12	PEGASUS ENGINEERING LLC	ENGINEERING SERVICES
	20101291	1	23,268.41	-	23,268.41	PEGASUS ENGINEERING LLC	R--08121 MONTVERDE MH SUB
	20110520	1	19,209.50	-	19,209.50	MERRELLS GRADE ALL INC	SERVICES-TECHNICAL-ETC
	20110750	1	491.30	(491.30)	-	BLANKENSHIP LAND & MARINE INC	ENGINEERING SERVICES
	20110880	1	1,790.00	-	1,790.00	B & H CONSULTANTS INC	ENGINEERING SERVICES
	20111113	1	22,529.23	-	22,529.23	B & H CONSULTANTS INC	ENGINEERING SERVICES
	20111227	1	4,120.00	-	4,120.00	DOUBLE A EROSION CONTROL CORP	EROSION CONTROL EQUIPMENT & SU
	20111277	1	28,327.41	(28,327.41)	-	RUBY BUILDERS INC	ENGINEERING SERVICES
	20111312	1	111,187.41	(111,187.41)	-	ASPHALT PAVING SYSTEMS INC	SERVICES-TECHNICAL-ETC
	20111357	2	263,689.36	-	263,689.36	D A B CONSTRUCTORS INC	SERVICES-TECHNICAL-ETC
	20111367	1	19,677.00	(19,677.00)	-	TRAFFIC CONTROL DEVICES INC	TRAFFIC CONTROL EQUIPMENT DEVI
	20111389	1	4,542.60	-	4,542.60	VULCAN INC	TRAFFIC CONTROL EQUIPMENT DEVI
	20111390	1	5,781.50	-	5,781.50	UNIVERSAL SIGNS & ACCESSORIES INC	TRAFFIC CONTROL EQUIPMENT DEVI
	20111391	1	7,140.00	-	7,140.00	ALLIED TUBE & CONDUIT CORP	TRAFFIC CONTROL EQUIPMENT DEVI
	20111395	1	5,760.00	(5,760.00)	-	PROFESSIONAL PAVEMENT PRODUCTS INC	TRAFFIC CONTROL EQUIPMENT DEVI
	20111395	2	4,160.00	(4,160.00)	-	PROFESSIONAL PAVEMENT PRODUCTS INC	TRAFFIC CONTROL EQUIPMENT DEVI
	20111395	3	1,180.00	(1,180.00)	-	PROFESSIONAL PAVEMENT PRODUCTS INC	TRAFFIC CONTROL EQUIPMENT DEVI
	20111396	1	4,600.00	-	4,600.00	NAZTEC INC	TRAFFIC CONTROL EQUIPMENT DEVI
	20111398	1	2,810.00	(2,810.00)	-	PRIDE ENTERPRISES INC	TRAFFIC CONTROL EQUIPMENT DEVI
	20111398	2	35.00	(35.00)	-	PRIDE ENTERPRISES INC	TRAFFIC CONTROL EQUIPMENT DEVI
	20111409	1	134,617.00	-	134,617.00	OGLESBY CONSTRUCTION INC	TRAFFIC CONTROL EQUIPMENT DEVI
	20111413	1	7,580.48	(7,580.48)	-	TRAFFIC CONTROL DEVICES INC	TRAFFIC CONTROL EQUIPMENT DEVI
	20111422	1	11,850.00	-	11,850.00	TEMPLE INC	TRAFFIC CONTROL EQUIPMENT DEVI
	20111422	2	450.00	-	450.00	TEMPLE INC	TRAFFIC CONTROL EQUIPMENT DEVI
	20111456	1	21,970.00	-	21,970.00	PAQCO INC	CONTRACTUAL SVC-PROFESSIONAL
	20901438	1	1,647.00	-	1,647.00	DDI ARCHITECTURE INC	CONTRACTUAL SVC-PROFESSIONAL
	20111475	1	10,103.92	-	10,103.92	KITTLESON & ASSOCIATES INC	ENGINEER SERVICES
	20111476	1	9,950.60	-	9,950.60	NATIVE LAND & TREE, INC.	CONTRACTUAL SVC-ROAD MISC EQUIP

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS

	Purchase Order #		Open PO Amount	Adjustment	Estimated Carryover	Vendor Name	General Comments
5055100	**ENGINEERING OPERATIONS**						
	20111152	1	4,320.00	-	4,320.00	ADAAG CONSULTING SERVICES LLC	CONSULTING SERVICES
	20111454	1	93,045.00	-	93,045.00	ADAAG CONSULTING SERVICES LLC	CONSULTING SERVICES FOR ADA
	20111455	1	6,427.04	-	6,427.04	KITTELSON & ASSOCIATES INC	TRAFFIC SIGNAL WARRANT ANALYSI
	TOTAL		**839,850.68**	**(188,088.40)**	**651,762.28**		
1151	**ROAD IMPACT FEES DISTRICT 1**						
5056610	**ROAD IMPACT DISTRICT 1**						
	20100798	6	515.75	-	515.75	JAMES DUNCAN & ASSOCIATES INC	CONTRACT FOR IMPACT FEE STUDY
	20110773	1	363,102.02	-	363,102.02	BOYKIN CONSTRUCTION INC	CONTRACTUAL SVC-PROFESSIONAL
	20110851	1	54.00	-	54.00	ARDAMAN & ASSOCIATES INC	CONTRACTUAL SVC-PROFESSIONAL
	TOTAL		**363,671.77**	**-**	**363,671.77**		
1152	**ROAD IMPACT FEES DISTRICT 2**						
5056620	**ROAD IMPACT DISTRICT 2**						
	20100798	7	515.75	-	515.75	JAMES DUNCAN & ASSOCIATES INC	CONTRACT FOR IMPACT FEE STUDY
	20110510	1	399,548.90	-	399,548.90	CITY OF TAVARES	INTERLOCAL AGREEMENT ALFRED ST
	20800755	2	26,152.72	-	26,152.72	JOHNSON MIRMIRAN & THOMPSON INC	ENGINEERING SERVICES
	TOTAL		**426,217.37**	**-**	**426,217.37**		
1153	**ROAD IMPACT FEES DISTRICT 3**						
5056630	**ROAD IMPACT DISTRICT 3**						
	20100798	8	515.75	-	515.75	JAMES DUNCAN & ASSOCIATES INC	CONTRACT FOR IMPACT FEE STUDY
	20100821	1	44,991.23	-	44,991.23	KIMLEY HORN & ASSOC INC	ENGINEERING SERVICES
	20100836	1	31,882.01	-	31,882.01	KIMLEY HORN & ASSOC INC	ENGINEERING SERVICES
	20100837	1	8,705.01	-	8,705.01	KIMLEY HORN & ASSOC INC	ENGINEERING SERVICES
	20110733	1	24,696.08	-	24,696.08	BRICKLEMYER SMOLKER & BOLVES PA	ENGINEERING SERVICES
	20111360	1	1,031.25	(1,031.25)	-	STONE & GERKEN PA	LEGAL SERVICES
	20111418	1	650.00	(650.00)	-	ALL REAL ESTATE APPRAISALS	CONTRACTUAL SVC-PROFESSIONAL
	20701228	1	20,986.67	-	20,986.67	T Y LIN INTERNATIONAL	ENGINEERING SERVICES
	20800734	1	22,232.12	-	22,232.12	KIMLEY HORN & ASSOC INC	ENGINEERING SERVICES
	20111474	2	8,680.00	-	8,680.00	CROSS ENVIRONMENTAL SVCS INC	CONSTRUCTION DEMOLITION
	TOTAL		**164,370.12**	**(1,681.25)**	**162,688.87**		

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS

	Purchase Order #		Open PO Amount	Adjustment	Estimated Carryover	Vendor Name	General Comments
1154	**ROAD IMPACT FEES DISTRICT 4**						
5056640	**ROAD IMPACT DISTRICT 4**						
	20100798	9	515.75	-	515.75	JAMES DUNCAN & ASSOCIATES INC	CONTRACT FOR IMPACT FEE STUDY
	TOTAL		**515.75**	**-**	**515.75**		
1155	**ROAD IMPACT FEES DISTRICT 5**						
5056650	**ROAD IMPACT DISTRICT 5**						
	20100798	10	515.75	-	515.75	JAMES DUNCAN & ASSOCIATES INC	CONTRACT FOR IMPACT FEE STUDY
	20100803	1	2,016.00	-	2,016.00	PROFESSIONAL SERVICE INDUSTRIES INC	ENGINEERING SERVICES
	20100881	1	1,290.00	(1,290.00)	-	ANDREYEV ENGINEERING INC	ENVIRONMENTAL ENGINEERING SERV
	20111436	1	600.00	-	600.00	DIVERSIFIED PROPERTY SPECIALISTS	CONTRACTUAL SVC-PROFESSIONAL
	20901178	1	160,986.18	-	160,986.18	T Y LIN INTERNATIONAL	ENGINEERING DESIGN-NO HANCOCK
	TOTAL		**165,407.93**	**(1,290.00)**	**164,117.93**		
1156	**ROAD IMPACT FEES DISTRICT 6**						
5056660	**ROAD IMPACT DISTRICT 6**						
	20100798	11	515.70	-	515.70	JAMES DUNCAN & ASSOCIATES INC	CONTRACT FOR IMPACT FEE STUDY
	20101110	1	26,167.99	-	26,167.99	GRIFFEY ENGINEERING INC	ENGINEERING SERVICES
	20901449	1	19,008.50	-	19,008.50	CITY OF GROVELAND	ENGINEERING SERVICES/DESIGN
	20901500	1	9,282.78	-	9,282.78	B & H CONSULTANTS INC	ENGINEERING SERVICES
	TOTAL		**54,974.97**	**-**	**54,974.97**		
1200	**COMMUNITY DEV BLOCK GRANT**						
2082220	**CDBG URBAN CO PARTNERS**						
	20111298	1	70,000.00	-	70,000.00	TOWN OF LADY LAKE	CONTRACTUAL SVC-PROFESSIONAL
	20111303	1	62,594.00	-	62,594.00	CITY OF TAVARES	CONTRACTUAL SVC-PROFESSIONAL
	20111415	1	1,211.27	-	1,211.27	TOWN OF ASTATULA	CONTRACTUAL SVC-PROFESSIONAL
2082250	**COMMUNITY PROJECTS**						
	20110841	1	8,291.28	-	8,291.28	BOOTH ERN STRAUGHAN & HIOTT INC	UMATILLA WATER LINE UPGRADE
	20111038	1	30,550.00	-	30,550.00	EASTER SEALS FLORIDA	CONTRACTUAL SVC-PROFESSIONAL
	20111355	1	28,200.00	-	28,200.00	JEROMES MASONRY INC	CONTRACTUAL SVC-PROFESSIONAL
	20111416	1	75,000.00	-	75,000.00	ALTOONA SCHOOL INC	CONTRACTUAL SVC-PROFESSIONAL
2082300	**CDBG HOUSING REHAB**						
	20111010	1	7,145.00	-	7,145.00	HARVEST CONSTRUCTION INC	CONTRACTUAL SVC-PROFESSIONAL

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS

	Purchase Order #		Open PO Amount	Adjustment	Estimated Carryover	Vendor Name	General Comments
	20111320	1	5,724.00	-	5,724.00	NAKITARE BUILDERS LLC	CONTRACTUAL SVC-PROFESSIONAL
	20111350	1	4,389.00	-	4,389.00	OVIEDO ROOFING ENTERPRISES INC	CONTRACTUAL SVC-PROFESSIONAL
	20111351	1	5,480.00	-	5,480.00	OVIEDO ROOFING ENTERPRISES INC	CONTRACTUAL SVC-PROFESSIONAL
	20111354	1	3,986.00	-	3,986.00	OVIEDO ROOFING ENTERPRISES INC	CONTRACTUAL SVC-PROFESSIONAL
2082350	**NEIGHBORHOOD STABILIZ PRG 1**						
	20101450	1	8,047.06	-	8,047.06	HABITAT FOR HUMANITY LAKE SUMTER	CONTRACTUAL SVC-PROFESSIONAL
	20110687	1	28,464.15	-	28,464.15	HOMES IN PARTNERSHIP INC	CONTRACTUAL SVC-PROFESSIONAL
	20110688	1	2,405.45	-	2,405.45	HOMES IN PARTNERSHIP INC	CONTRACTUAL SVC-PROFESSIONAL
	20110690	1	2,858.39	(2,858.39)	-	HOMES IN PARTNERSHIP INC	CONTRACTUAL SVC-PROFESSIONAL
	20110691	1	32,204.02	-	32,204.02	HABITAT FOR HUMANITY LAKE SUMTER	CONTRACTUAL SVC-PROFESSIONAL
	20110697	1	24,790.77	-	24,790.77	CITY OF LEESBURG	CONTRACTUAL SVC-PROFESSIONAL
	20110698	1	15,420.99	-	15,420.99	CITY OF LEESBURG	CONTRACTUAL SVC-PROFESSIONAL
	20110700	1	14,306.50	-	14,306.50	CITY OF LEESBURG	CONTRACTUAL SVC-PROFESSIONAL
	20110753	1	31,276.71	-	31,276.71	CITY OF LEESBURG	CONTRACTUAL SVC-PROFESSIONAL
	20110754	1	20,705.57	-	20,705.57	CITY OF LEESBURG	CONTRACTUAL SVC-PROFESSIONAL
	20111020	1	150.00	(150.00)	-	PAUL W MACDERMOTT & CO INC	CONTRACTUAL SVC-PROFESSIONAL
	20111304	1	31,642.00	-	31,642.00	HABITAT FOR HUMANITY LAKE SUMTER	CONTRACTUAL SVC-PROFESSIONAL
	20901214	1	26,319.75	-	26,319.75	GUARDIAN COMMUNITY RESOURCE MGMT	NSP CONSULTING SERVICES
2082360	**CDBG-R**						
	20111232	1	1,600.00	-	1,600.00	TOWN OF ASTATULA	CONTRACTUAL SVC-PROFESSIONAL
	TOTAL		**542,761.91**	**(3,008.39)**	**539,753.52**		
1210	**PUBLIC TRAN**		**PUBLIC TRANSPORTATION**				
2027210	**CTD TRIPS**						
	20111176	1	7,560.00	(7,560.00)	-	ROUTEMATCH SOFTWARE INC	COMPUTER SOFTWARE & SERVICES
	20111176	2	880.00	(880.00)	-	ROUTEMATCH SOFTWARE INC	COMPUTER SOFTWARE & SERVICES
2027215	**FIXED ROUTE**						
	20111302	1	586.40	-	586.40	TINDALE OLIVER & ASSOCIATES INC	CONTRACTUAL SVC-PROFESSIONAL
	20111302	2	261.80	-	261.80	TINDALE OLIVER & ASSOCIATES INC	CONTRACTUAL SVC-PROFESSIONAL
	20111302	3	107.80	-	107.80	TINDALE OLIVER & ASSOCIATES INC	CONTRACTUAL SVC-PROFESSIONAL
	20111843	1	24,875.00	-	24,875.00	GRIFFEY ENGINEERING, INC.	ENGINEERING

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS

	Purchase Order #		Open PO Amount	Adjustment	Estimated Carryover	Vendor Name	General Comments
2027220	**TRANSP DISADV CAPITAL**						
	20110591	1	19,505.70	(19,505.70)	-	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
	20110591	2	164.40	(164.40)	-	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
	20110591	3	528.00	(528.00)	-	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
	20110591	4	1,155.00	(1,155.00)	-	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
	20110591	5	480.00	(480.00)	-	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
	20110591	6	993.30	(993.30)	-	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
	20110591	7	132.00	(132.00)	-	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
	20110591	8	144.00	(144.00)	-	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
	20110591	9	297.00	(297.00)	-	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
	20110591	10	14.40	(14.40)	-	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
	20110591	16	195.00	(195.00)	-	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
	20110723	1	268,637.00	-	268,637.00	FL TRANSPORTATION SYSTEMS INC	AUTOS TRUCKS TRAILERS
	20110723	2	4,423.00	-	4,423.00	FL TRANSPORTATION SYSTEMS INC	AUTOS TRUCKS TRAILERS
	20110723	3	3,300.00	-	3,300.00	FL TRANSPORTATION SYSTEMS INC	AUTOS TRUCKS TRAILERS
	20110723	4	8,060.00	-	8,060.00	FL TRANSPORTATION SYSTEMS INC	AUTOS TRUCKS TRAILERS
	20110723	5	5,355.00	-	5,355.00	FL TRANSPORTATION SYSTEMS INC	AUTOS TRUCKS TRAILERS
	20110723	6	5,040.00	-	5,040.00	FL TRANSPORTATION SYSTEMS INC	AUTOS TRUCKS TRAILERS
	20110723	7	7,567.00	-	7,567.00	FL TRANSPORTATION SYSTEMS INC	AUTOS TRUCKS TRAILERS
	20110723	8	3,350.00	-	3,350.00	FL TRANSPORTATION SYSTEMS INC	AUTOS TRUCKS TRAILERS
	20110723	9	2,178.00	-	2,178.00	FL TRANSPORTATION SYSTEMS INC	AUTOS TRUCKS TRAILERS
	20110723	10	156.00	-	156.00	FL TRANSPORTATION SYSTEMS INC	AUTOS TRUCKS TRAILERS
	20110723	12	840.00	-	840.00	FL TRANSPORTATION SYSTEMS INC	AUTOS TRUCKS TRAILERS
	20110723	13	3,500.00	-	3,500.00	FL TRANSPORTATION SYSTEMS INC	AUTOS TRUCKS TRAILERS
	20110835	1	2,475.00	-	2,475.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
	20111154	1	1,500.00	-	1,500.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
	20111154	2	9,832.00	-	9,832.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
	20111155	1	1,659.00	-	1,659.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
	20111155	2	9,832.00	-	9,832.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
	20111156	1	2,158.00	-	2,158.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
	20111156	2	9,832.00	-	9,832.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
	20111157	1	1,478.00	-	1,478.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
	20111157	2	9,832.00	-	9,832.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS

Purchase Order #		Open PO Amount	Adjustment	Estimated Carryover	Vendor Name	General Comments
20111158	1	2,685.00	-	2,685.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111158	2	9,832.00	-	9,832.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111159	1	1,422.00	-	1,422.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111159	2	9,832.00	-	9,832.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111160	1	441.00	-	441.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111160	2	9,832.00	-	9,832.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111161	1	810.00	-	810.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111161	2	10,654.00	-	10,654.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111162	1	210.00	-	210.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111162	2	9,832.00	-	9,832.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111163	1	735.00	-	735.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111163	2	9,832.00	-	9,832.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111164	1	1,991.00	-	1,991.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111164	2	9,832.00	-	9,832.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111165	1	1,621.00	-	1,621.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111165	2	9,832.00	-	9,832.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111166	1	1,621.00	-	1,621.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111166	2	10,654.00	-	10,654.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111167	1	3,108.00	-	3,108.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111167	2	2,075.00	-	2,075.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111167	2	8,579.00	-	8,579.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111168	1	1,668.00	-	1,668.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111168	2	9,832.00	-	9,832.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111169	1	2,321.00	-	2,321.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111169	2	9,832.00	-	9,832.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111170	1	9,832.00	-	9,832.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111171	1	9,832.00	-	9,832.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111279	1	13,903.00	-	13,903.00	JOHN S DICKERSON ARCHITECT INC	CONTRACTUAL SVC-PROFESSIONAL

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS

	Purchase Order #		Open PO Amount	Adjustment	Estimated Carryover	Vendor Name	General Comments
	20111279	2	100.00	-	100.00	JOHN S DICKERSON ARCHITECT INC	CONTRACTUAL SVC-PROFESSIONAL
	20111468	1	268,637.00	-	268,637.00	FL TRANSPORTATION SYSTEMS INC	AUTOS TRUCKS TRAILERS
	20111468	1	4,423.00	-	4,423.00	FL TRANSPORTATION SYSTEMS INC	AUTOS TRUCKS TRAILERS
	20111468	1	3,300.00	-	3,300.00	FL TRANSPORTATION SYSTEMS INC	AUTOS TRUCKS TRAILERS
	20111468	1	8,060.00	-	8,060.00	FL TRANSPORTATION SYSTEMS INC	AUTOS TRUCKS TRAILERS
	20111468	1	5,355.00	-	5,355.00	FL TRANSPORTATION SYSTEMS INC	AUTOS TRUCKS TRAILERS
	20111468	1	5,040.00	-	5,040.00	FL TRANSPORTATION SYSTEMS INC	AUTOS TRUCKS TRAILERS
	20111468	1	7,567.00	-	7,567.00	FL TRANSPORTATION SYSTEMS INC	AUTOS TRUCKS TRAILERS
	20111468	1	3,350.00	-	3,350.00	FL TRANSPORTATION SYSTEMS INC	AUTOS TRUCKS TRAILERS
	20111468	1	2,178.00	-	2,178.00	FL TRANSPORTATION SYSTEMS INC	AUTOS TRUCKS TRAILERS
	20111468	1	156.00	-	156.00	FL TRANSPORTATION SYSTEMS INC	AUTOS TRUCKS TRAILERS
	20111468	1	840.00	-	840.00	FL TRANSPORTATION SYSTEMS INC	AUTOS TRUCKS TRAILERS
	20111468	1	3,500.00	-	3,500.00	FL TRANSPORTATION SYSTEMS INC	AUTOS TRUCKS TRAILERS
	TOTAL		**904,039.80**	**(32,048.80)**	**871,991.00**		
1220	**LAKE COUNTY AMBULANCE**						
1428120	**LAKE CO AMBULANCE SVC**						
	20111359	1	45,216.00	-	45,216.00	BERKSHIRE ADVISORS INC	CONTRACTUAL SVC-PROFESSIONAL
	TOTAL		**45,216.00**	**-**	**45,216.00**		
1230	**MSTU STORMWATER SECTION**						
5055600	**STORMWATER MANAGEMENT**						
	20101157	1	23,617.87	-	23,617.87	CAMP DRESSER & MCKEE INC	CONSULTING ENGINEERING SERV
	20110794	1	301,633.96	-	301,633.96	CITY OF EUSTIS	ENGINEERING SERVICES
	20110882	1	2,900.00	(2,900.00)	-	MARYANN KRISOVITCH	ENGINEERING SERVICES
	20110883	1	2,910.00	-	2,910.00	AMEC BCI	ENGINEERING SERVICES
	20111148	1	22,340.00	-	22,340.00	CENTRAL TESTING LABORATORY INC	CONTRACTUAL SVC-PROFESSIONAL
	20111150	1	14,490.00	-	14,490.00	PROFESSIONAL SERVICE INDUSTRIES INC	ENGINEERING SERVICES
	20111190	1	1,306.40	(1,306.40)	-	AMEC BCI	ENGINEERING SERVICES
	20111280	1	65,548.31	-	65,548.31	BLANKENSHIP LAND & MARINE INC	ENGINEERING SERVICES
	20111339	1	79,328.40	-	79,328.40	AMEC BCI	ENGINEERING SERVICES
	20111369	1	611,596.10	-	611,596.10	ALLSTATE PAVING INC	ENGINEERING SERVICES
	20111466	1	45,766.00	-	45,766.00	DEVO SEEREERAM PHD PE LLC	GEOTECHNICAL SERVICES-BLUE LKE
	20800681	1	836.00	(836.00)	-	INWOOD CONSULTING ENGINEERS INC	ENGINEERING SERVICES
	TOTAL		**1,172,273.04**	**(5,042.40)**	**1,167,230.64**		

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS

	Purchase Order #		Open PO Amount	Adjustment	Estimated Carryover	Vendor Name	General Comments
1231	**MSTU-PARKS SECTION**						
3052200	**PARKS SERVICES UNINCORPORATED**						
	20101302	1	15,931.00	-	15,931.00	GATORSKTCH ARCHITECTS INC	CONTRACTUAL SVC-PROFESSIONAL
	20110609	1	1,500.00	(1,500.00)	-	TOMS PLAYGROUND INC	SERVICES-TECHNICAL-ETC
	20110978	1	5,950.00	(5,950.00)	-	D & A BUILDING SERVICES INC	CONTRACTUAL SERVICE LANDSCAPE
	20111011	1	23,433.00	-	23,433.00	HERBERT HALBACK INC	CONTRACTUAL SVC-PROFESSIONAL
	20111235	1	1,985.29	(1,985.29)	-	JM MAINTENANCE & LANDSCAPING INC	CONTRACTUAL SERVICE LANDSCAPE
	20111249	1	23,866.50	-	23,866.50	WOOLPERT INC	ENGINEERING SERVICES
	20111251	2	1,240.00	-	1,240.00	PRECISION ENVIRO ASSESSMENTS LLC	ENGINEERING SERVICES
	20111251	3	4,125.00	-	4,125.00	PRECISION ENVIRO ASSESSMENTS LLC	ENGINEERING SERVICES
	20111327	1	18,960.00	(18,960.00)	-	TOMS PLAYGROUND INC	SERVICES-TECHNICAL-ETC
	20111330	1	4,900.00	(4,900.00)	-	JM MAINTENANCE & LANDSCAPING INC	SERVICES-TECHNICAL-ETC
	20111336	1	4,050.00	(4,050.00)	-	CHARLES L LANGHORNE	SERVICES-TECHNICAL-ETC
	20111438	1	3,180.00	(3,180.00)	-	RANDYS FENCE INC	FENCING ALL TYPES
	20111438	2	1,590.00	(1,590.00)	-	RANDYS FENCE INC	FENCING ALL TYPES
	20111438	3	1,590.00	(1,590.00)	-	RANDYS FENCE INC	FENCING ALL TYPES
	20111438	4	6,360.00	(6,360.00)	-	RANDYS FENCE INC	FENCING ALL TYPES
	20111443	1	24,864.00	(24,864.00)	-	STEPHENS GRADING SERVICE INC	SERVICES-TECHNICAL-ETC
	20111444	1	16,200.00	(16,200.00)	-	TOMS PLAYGROUND INC	SERVICES-TECHNICAL-ETC
	20111449	1	20,476.90	(20,476.90)	-	RONNIE BATEMAN	SERVICES-TECHNICAL-ETC
	20111450	1	21,574.00	(21,574.00)	-	RANDYS FENCE INC	SERVICES-TECHNICAL-ETC
	20111458	1	21,420.00	(21,420.00)	-	MOSSY OAK FENCE LLC	ROOFING & SIDING MATERIALS
	20111477	1	2,933.00	-	2,933.00	ALLENS WELL DRILLING, INC.	SERVICES-TECHNICAL-ETC
	TOTAL		**226,128.69**	**(154,600.19)**	**71,528.50**		
1232	**MSTU-ROADS SECTION**						
5053300	**ROADS SERVICES**						
	20111326	1	961,517.00	-	961,517.00	D A B CONSTRUCTORS INC	SERVICES-TECHNICAL-ETC
	TOTAL		**961,517.00**	**-**	**961,517.00**		

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS

	Purchase Order #		Open PO Amount	Adjustment	Estimated Carryover	Vendor Name	General Comments
1240	**EMERGENCY 911**						
2145310	**E 911**						
	20111051	1	1,937.88	(1,937.88)	-	CENTURYLINK	TELECOMMUNICATIONS SYSTEMS/EQUIP
	20111146	1	12,539.52	(12,539.52)	-	CENTURYLINK	TELECOMMUNICATIONS SYSTEMS/EQUIP
	TOTAL		**14,477.40**	**(14,477.40)**	**-**		
1250	**RESORT/DEVELOPMENT TAX**						
3060100	**TOURISM**						
	20111042	1	12,969.00	-	12,969.00	SCIENTIFIC ENVIRO APPLICATIONS INC	CONTRACTUAL SVC-PROFESSIONAL
	20111175	1	5,965.00	-	5,965.00	DUE NORTH CONSULTING INC	CONTRACTUAL SVC-PROFESSIONAL
	20111489	1	8,000.00	-	8,000.00	DESTINATION MEDIA, INC.	CONTRACTUAL SVC-PROFESSIONAL
	TOTAL		**26,934.00**	**-**	**26,934.00**		
1260	**AFFORDABLE HOUSG ASSIST TRUST**						
2082400	**SHIP PROGRAM**						
	20100919	1	17,107.32	(17,107.32)	-	HOMES IN PARTNERSHIP INC	CONTRACTUAL SVC-PROFESSIONAL
	20100960	1	18,304.18	(18,304.18)	-	CHARLIE JOHNSON BUILDERS INC	CONTRACTUAL SVC-PROFESSIONAL
	20101407	1	20,402.00	(20,402.00)	-	CHARLIE JOHNSON BUILDERS INC	CONTRACTUAL SVC-PROFESSIONAL
	20111017	1	25,655.85	(25,655.85)	-	CHARLIE JOHNSON BUILDERS INC	CONTRACTUAL SVC-PROFESSIONAL
	20111061	1	2,854.00	(2,854.00)	-	HARVEST CONSTRUCTION INC	CONTRACTUAL SVC-PROFESSIONAL
	20111062	1	41,356.25	(41,356.25)	-	HARVEST CONSTRUCTION INC	CONTRACTUAL SVC-PROFESSIONAL
	20111063	1	1,850.00	(1,850.00)	-	GLEN HOLT	CONTRACTUAL SVC-PROFESSIONAL
	20111231	1	20,328.00	(20,328.00)	-	CHARLIE JOHNSON BUILDERS INC	CONTRACTUAL SVC-PROFESSIONAL
	20111233	1	16,735.00	(16,735.00)	-	JFB CONSTRUCTION INC	CONTRACTUAL SVC-PROFESSIONAL
	20111270	1	9,325.00	(9,325.00)	-	GLEN HOLT	CONTRACTUAL SVC-PROFESSIONAL
	20111297	1	11,725.00	(11,725.00)	-	HARVEST CONSTRUCTION INC	CONTRACTUAL SVC-PROFESSIONAL
	20111299	1	900.00	(900.00)	-	GLEN HOLT	CONTRACTUAL SVC-PROFESSIONAL
	20111300	1	17,393.00	(17,393.00)	-	GCIGCCMA LLC	CONTRACTUAL SVC-PROFESSIONAL
	20111301	1	12,135.00	(12,135.00)	-	GCIGCCMA LLC	CONTRACTUAL SVC-PROFESSIONAL
	20111348	1	14,318.00	-	14,318.00	HARVEST CONSTRUCTION INC	CONTRACTUAL SVC-PROFESSIONAL
	20111349	1	28,000.00	-	28,000.00	CHARLIE JOHNSON BUILDERS INC	CONTRACTUAL SVC-PROFESSIONAL
	20111358	1	12,395.00	(12,395.00)	-	GCIGCCMA LLC	CONTRACTUAL SVC-PROFESSIONAL

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS

	Purchase Order #		Open PO Amount	Adjustment	Estimated Carryover	Vendor Name	General Comments
2082430	**SHIP ADMINISTRATION**						
	20110956	1	250.00	(250.00)	-	BOWEN RADSON SCHROTH PA	CONTRACTUAL SVC-PROFESSIONAL
	20111032	1	1,710.00	(1,710.00)	-	FL HOUSING COALITION INC	ON SITE TECH ASSISTANCE
	TOTAL		**272,743.60**	**(230,425.60)**	**42,318.00**		
1300	**FEDERAL/STATE GRANTS**						
2133165	**PUBL SAFETY GRNTS-EOC**						
	20110982	1	48,180.00	-	48,180.00	ARCHITECTS DESIGN GROUP LLC	SCHEMATIC DESIGN-COMM CENTER
	20110982	3	20,157.00	-	20,157.00	ARCHITECTS DESIGN GROUP LLC	SCHEMATIC DESIGN-COMM CENTER
	20111019	1	24,665.00	-	24,665.00	COST MANAGEMENT INC	EOC COST ASSESSMENT
	20111334	1	1,360.00	-	1,360.00	ADAAG CONSULTING SERVICES LLC	EOC ACCESSIBILITY PLAN REVIEW
	20111337	1	5,400.00	-	5,400.00	HANSON PROFESSIONAL SERVICES INC	EOC DESIGN REVIEW
	20111337	2	3,800.00	-	3,800.00	HANSON PROFESSIONAL SERVICES INC	EOC DESIGN REVIEW
5056150	**PUBLIC WORKS GRANTS**						
	20101381	1	418,948.73	-	418,948.73	RUSSELL ENGINEERING INC	CONTRACTUAL SVC-PROFESSIONAL
	20111015	5	263,720.20	-	263,720.20	PROFESSIONAL SERVICE INDUSTRIES INC	TESTING APPARATUS & MACHINES
	20111016	1	2,552,867.52	-	2,552,867.52	EMERALD UTILITIES & SITE DEV INC	CONTRACTUAL SVC-PROFESSIONAL
	20111069	1	22,823.26	-	22,823.26	BOOTH ERN STRAUGHAN & HIOTT INC	ENGINEERING/SURVEYING SERVICES
	20111151	1	120,533.90	-	120,533.90	ALLSTATE PAVING INC	CONTRACTUAL SVC-PROFESSIONAL
	20111217	1	3,652.00	-	3,652.00	CENTRAL TESTING LABORATORY INC	CONTRACTUAL SVC-PROFESSIONAL
	20111264	1	16,334.30	-	16,334.30	ARDAMAN & ASSOCIATES INC	GEOTECHNICAL SERVICE-CR450
	20111275	1	15,430.19	-	15,430.19	HNTB CORP SOUTHEAST DIVISION	ENGINEERING SERVICES
	20111321	1	7,790.00	-	7,790.00	GRIFFEY ENGINEERING INC	ENGINEERING SERVICES
	20111345	1	4,941.00	-	4,941.00	PROFESSIONAL SERVICE INDUSTRIES INC	CONSULTING SERV FOR CR565A
	20111352	1	24,815.50	-	24,815.50	PROFESSIONAL SERVICE INDUSTRIES INC	CONTRACTUAL SVC-PROFESSIONAL
	20111414	1	1,491,454.90	-	1,491,454.90	BOYKIN CONSTRUCTION INC	CONTRACTUAL SVC-PROFESSIONAL
	20900933	1	75,658.25	-	75,658.25	T Y LIN INTERNATIONAL	ENGINEERING SERVICES
	TOTAL		**5,122,531.75**	**-**	**5,122,531.75**		

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS

	Purchase Order #		Open PO Amount	Adjustment	Estimated Carryover	Vendor Name	General Comments
1310	**RESTRICTED LOCAL PROGRAMS**						
3052500	**BOATING IMPROVEMENTS**						
	20110755	1	33,287.97	-	33,287.97	WOOLPERT INC	CONTRACTUAL SVC-PROFESSIONAL
	20110756	1	4,285.96	-	4,285.96	WOOLPERT INC	CONTRACTUAL SVC-PROFESSIONAL
	20110919	1	46,278.29	-	46,278.29	WOOLPERT INC	CONTRACTUAL SVC-PROFESSIONAL
	20111012	1	69,205.00	-	69,205.00	WAGNER 3 VENTURES INC	BUILDINGS-STRUCTURES FABRICATE
	20111012	2	29,447.00	-	29,447.00	WAGNER 3 VENTURES INC	BUILDINGS-STRUCTURES FABRICATE
	TOTAL		**182,504.22**	**-**	**182,504.22**		
1320	**ENERGY EFF & CONS BLK GRT FUND**						
0819600	**BENCHMARKING**						
	20110758	2	25,745.00	-	25,745.00	SHAW ENVIRONMENTAL INC	CONTRACTUAL SVC-PROFESSIONAL
0851500	**RENEWABLE ENERGY TECHNOLOGIES**						
	20111143	1	10,060.00	(10,600.00)	(540.00)	TLC ENGINEERING FOR ARCHITECTURE	ENGINEERING SERVICES
	20111467	1	1,320.80	-	1,320.80	MARK COOK BUILDERS INC	CONTRACTUAL SVC-PROFESSIONAL
0851510	**PERFORMANCE CONTRACTING**						
	20111356	1	2,960.00	-	2,960.00	TLC ENGINEERING FOR ARCHITECTURE	CONTRACTUAL SVC-PROFESSIONAL
	20111473	1	4,587.00	-	4,587.00	ALDAN ELECTRIC SUPPLY INC	ELECTRICAL SUPPLIES
1048100	**QUALITY INSP, MEAS & BLD CODES**						
	20110701	2	7,390.00	-	7,390.00	SHAW ENVIRONMENTAL INC	CONTRACTUAL SVC-PROFESSIONAL
1809150	**PUBLIC EDUCATION & OUTREACH**						
	20110999	2	35,596.79	-	35,596.79	CARBON SOLUTIONS AMERICA LLC	ENERGY EFFICIENCY SOLUTIONS
4558200	**GREENHOUSE GAS REDUCTION PRG**						
	20110701	1	32,138.75	-	32,138.75	SHAW ENVIRONMENTAL INC	CONTRACTUAL SVC-PROFESSIONAL
4568200	**EXPANSION OF CO RECYCLING PRG**						
	20111149	1	5,043.00	(5,043.00)	-	CAMP DRESSER & MCKEE INC	CONTRACTUAL SVC-PROFESSIONAL

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS

	Purchase Order #		Open PO Amount	Adjustment	Estimated Carryover	Vendor Name	General Comments
5055300	**TRAFFIC SIGNAL SYNC & SYST IMP**						
	20110938	1	20,917.62	-	20,917.62	TINDALE OLIVER & ASSOCIATES INC	ENGINEERING SERVICES
	20111397	1	22,500.00	-	22,500.00	NAZTEC INC	GPS CLOCKS FOR TRAFFIC CONTROL
	20111408	1	33,333.83	-	33,333.83	TRAFFIC CONTROL DEVICES INC	FIRE STATION 112-TRAFF SIGNALS
	20111411	1	2,154.16	-	2,154.16	ANIXTER INC	TRAFFIC CONTROL EQUIPMENT
	20111412	1	11,750.00	-	11,750.00	NAZTEC INC	TRAFFIC SIGNAL PILOT PROGRAM
	20111435	1	597.00	-	597.00	IMC NETWORKS CORP	TRAFFIC SIGNAL PILOT PROJECT
	TOTAL		**216,093.95**	**(15,643.00)**	**200,450.95**		
1520	**BUILDING SERVICES**						
1048310	**BUILDING SERVICES**						
	20111442	1	4,010.88	-	4,010.88	OCE NORTH AMERICA INC	OFFICE EQUIPMENT
	TOTAL		**4,010.88**	**-**	**4,010.88**		
1680	**COUNTY FIRE RESCUE**						
2136300	**FIRE RESCUE**						
	20110568	1	3,600.00	(3,600.00)	-	AFFORDABLE SPACE INC	BUILDINGS-STRUCTURES FABRICATE
	20110568	2	1,200.00	(1,200.00)	-	AFFORDABLE SPACE INC	BUILDINGS-STRUCTURES FABRICATE
	20110809	1	1,868.75	(1,868.75)	-	TRANSPORTATION CONTROL SYSTEMS INC	TRAFFIC CONTROL EQUIPMENT DEVI
	20111080	1	2,960.00	-	2,960.00	TLC ENGINEERING FOR ARCHITECTURE	ENGINEERING SERVICES-HVAC
	20111080	2	2,500.00	-	2,500.00	TLC ENGINEERING FOR ARCHITECTURE	ENGINEERING SERVICES-HVAC
	20111091	1	3,100.94	-	3,100.94	MACTEC ENGINEERING & CONSULTING INC	ENGINEERING SERVICES
	20111107	1	10,066.00	(10,066.00)	-	SMITH BROTHERS LAND CLEARING INC	SERVICES-TECHNICAL-ETC
	20111194	1	1,281.25	(1,281.25)	-	ACS GOVERNMENT SYSTEMS INC	COMPUTER SOFTWARE & SERVICES
	20111260	1	1,130.94		1,130.94	FISHER SCIENTIFIC CO LLC	FIRE PROTECTION EQUIPMENT & SU
	20111287	1	585.00	-	585.00	HENKELMAN CONSTRUCTION INC	CONTRACTUAL SVC-PROFESSIONAL
	20111420	1	24,750.00	(24,750.00)	-	WINTER PARK POLICE DEPARTMENT	RADIO - TELECOMMUNICATIONS EQU
	20111421	1	23,750.00	(23,750.00)	-	MOTOROLA SOLUTIONS INC	RADIO - TELECOMMUNICATIONS EQU
	TOTAL		**76,792.88**	**(66,516.00)**	**10,276.88**		

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS

	Purchase Order #		Open PO Amount	Adjustment	Estimated Carryover	Vendor Name	General Comments
1690	**FIRE SERVICES IMPACT FEE TRUST**						
2136280	**FIRE IMPACT FEE**						
	20100798	1	4,055.91	-	4,055.91	JAMES DUNCAN & ASSOCIATES INC	CONTRACT FOR IMPACT FEE STUDY
	TOTAL		**4,055.91**	**-**	**4,055.91**		
1850	**ANIMAL SHELTER STERILIZATION TRUST**						
1339110	**ANIMAL SHELTER**						
	20111483	1	2,150.00	-	2,150.00	PENN VETERINARY SUPPLY, INC.	VETERINARY EQUIPMENT
	TOTAL		**2,150.00**	**-**	**2,150.00**		
1900	**COUNTY LIBRARY SYSTEM**						
3038300	**LIBRARY SERVICES**						
	20111462	1	2,450.00	(2,450.00)	-	ALBERT LEON STRICKLEN	CONTRACTUAL SVC-PROFESSIONAL
3038510	**LSTA GRANT PROJECT 1**						
	20111185	1	4,695.00	(4,695.00)	-	HAYES E GOVERNMENT RESOURCES INC	COMPUTERS PERIPHERALS
	20111185	2	2,555.00	(2,555.00)	-	HAYES E GOVERNMENT RESOURCES INC	COMPUTERS PERIPHERALS
	20111185	3	15,150.00	(15,150.00)	-	HAYES E GOVERNMENT RESOURCES INC	COMPUTERS PERIPHERALS
	20111185	4	12,800.00	(12,800.00)	-	HAYES E GOVERNMENT RESOURCES INC	COMPUTERS PERIPHERALS
	20111185	5	2,257.00	(2,257.00)	-	HAYES E GOVERNMENT RESOURCES INC	COMPUTERS PERIPHERALS
	20111185	6	25,456.00	(25,456.00)	-	HAYES E GOVERNMENT RESOURCES INC	COMPUTERS PERIPHERALS
	20111185	7	9,550.00	(9,550.00)	-	HAYES E GOVERNMENT RESOURCES INC	COMPUTERS PERIPHERALS
	20111185	8	26,296.00	(26,296.00)	-	HAYES E GOVERNMENT RESOURCES INC	COMPUTERS PERIPHERALS
	20111185	9	13,762.00	(13,762.00)	-	HAYES E GOVERNMENT RESOURCES INC	COMPUTERS PERIPHERALS
	20111185	10	2,067.00	(2,067.00)	-	HAYES E GOVERNMENT RESOURCES INC	COMPUTERS PERIPHERALS
	20111185	11	13,620.00	(13,620.00)	-	HAYES E GOVERNMENT RESOURCES INC	COMPUTERS PERIPHERALS
	20111185	12	17,554.00	(17,554.00)	-	HAYES E GOVERNMENT RESOURCES INC	COMPUTERS PERIPHERALS
3038620	**STATE AID TO LIBRARIES-10/11**						
	20110965	1	2,840.00	(2,840.00)	-	RUTH E ODONNELL	CONTRACTUAL SVC-PROFESSIONAL
	20111185	13	51.00	(51.00)	-	HAYES E GOVERNMENT RESOURCES INC	COMPUTERS PERIPHERALS
	TOTAL		**151,103.00**	**(151,103.00)**	**-**		

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS

	Purchase Order #		Open PO Amount	Adjustment	Estimated Carryover	Vendor Name	General Comments
3020	**PARKS CAPITAL PROJECTS**						
3052170	**GENERAL PARKS PROJECTS**						
	20100858	1	1,852.50	-	1,852.50	GATORSKTCH ARCHITECTS INC	CONTRACTUAL SVC-PROFESSIONAL
	20101100	1	24,071.00	-	24,071.00	BELLOMO HERBERT & COMPANY INC	ENGINEERING SERVICES
	20111250	1	8,416.00	-	8,416.00	WOOLPERT INC	ENGINEERING SERVICES
	20111252	1	250,000.00	-	250,000.00	CITY OF TAVARES	CONTRACTUAL SVC-PROFESSIONAL
	TOTAL		**284,339.50**	**-**	**284,339.50**		
3030	**RENEWAL SALES TAX CAP PROJ**						
0857660	**CAP PRJS FACILITIES-OTHER**						
	20101037	1	131,852.37	-	131,852.37	CONRAD CONSTRUCTION OF CENTRAL FL	CONTRACTUAL SVC-PROFESSIONAL
	20110484	1	550.00	(550.00)	-	ARDAMAN & ASSOCIATES INC	ENGINEERING SERVICES
	20111222	2	8,890.00	-	8,890.00	HARKINS DEVELOPMENT CORP	CONTRACTUAL SVC-PROFESSIONAL
	20111238	1	70,003.50	-	70,003.50	GATORSKTCH ARCHITECTS INC	CONTRACTUAL SVC-PROFESSIONAL
	20111281	2	1,063.70	-	1,063.70	MARK COOK BUILDERS INC	CONTRACTUAL SVC-PROFESSIONAL
	20111425	1	1,360.00	-	1,360.00	ADAAG CONSULTING SERVICES LLC	CONTRACTUAL SVC-PROFESSIONAL
	20901360	1	27,948.56	-	27,948.56	MLM MARTIN ARCHITECTS INC	CONTRACTUAL SVC-PROFESSIONAL
	20901360	2	2,335.29	-	2,335.29	MLM MARTIN ARCHITECTS INC	CONTRACTUAL SVC-PROFESSIONAL
9092303	**NON DEPARTMENTAL OTHER**						
	20111341	1	515.40	-	515.40	DANA SAFETY SUPPLY INC	AUTOMOBILE & TRUCK ACCESSORIES
	20111341	2	566.94	-	566.94	DANA SAFETY SUPPLY INC	AUTOMOBILE & TRUCK ACCESSORIES
	20111341	3	590.40	-	590.40	DANA SAFETY SUPPLY INC	AUTOMOBILE & TRUCK ACCESSORIES
	20111341	4	299.00	-	299.00	DANA SAFETY SUPPLY INC	AUTOMOBILE & TRUCK ACCESSORIES
	20111341	5	667.68	-	667.68	DANA SAFETY SUPPLY INC	AUTOMOBILE & TRUCK ACCESSORIES
	20111341	6	20.00	-	20.00	DANA SAFETY SUPPLY INC	AUTOMOBILE & TRUCK ACCESSORIES
	TOTAL		**246,662.84**	**(550.00)**	**246,112.84**		
3040	**RENEWAL SALES TAX CAP PROJ-PW**						
5056350	**CAPITAL PROJECTS-PUBLIC WORKS**						
	20100665	1	904.70	-	904.70	LPG ENVIRONMENTAL & PERMITTING	PICCIOLA -ENVIRONMENTAL
	20100708	9	30,686.90	-	30,686.90	PROFESSIONAL SERVICE INDUSTRIES INC	CONTRACTUAL SVC-PROFESSIONAL
	20101199	1	86,220.00	-	86,220.00	T Y LIN INTERNATIONAL	ENGINEERING SERVICES
	20110536	1	2,015.50	-	2,015.50	SPRINGSTEAD ENGINEERING INC	ENGINEERING SERVICES
	20110757	1	719.96	(719.96)	-	NFC LANDSCAPE ARCHITECTS	LANDSCAPE DESIGN SERVICES

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS

	Purchase Order #		Open PO Amount	Adjustment	Estimated Carryover	Vendor Name	General Comments
	20110902	1	77,874.38	-	77,874.38	D A B CONSTRUCTORS INC	SERVICES-TECHNICAL-ETC
	20111002	1	82,800.00	-	82,800.00	GLADE & GROVE SUPPLY CO INC	HEAVY & INDUSTRIAL MACHINERY
	20111003	1	68,000.00	-	68,000.00	GLADE & GROVE SUPPLY CO INC	HEAVY & INDUSTRIAL MACHINERY
	20111309	1	127,917.00	-	127,917.00	ATLANTIC TRUCK CENTER	AUTOMOBILE & TRUCK SPECIAL BODY
	20111310	1	97,863.00	-	97,863.00	ATLANTIC TRUCK CENTER	AUTOMOBILE & TRUCK SPECIAL BODY
	20111326	2	765,253.87	-	765,253.87	D A B CONSTRUCTORS INC	SERVICES-TECHNICAL-ETC
	20111357	1	548,422.34	-	548,422.34	D A B CONSTRUCTORS INC	SERVICES-TECHNICAL-ETC
	20111370	1	206,718.00	-	206,718.00	ATLANTIC TRUCK CENTER	AUTOMOBILE & TRUCK SPECIAL BODY
	20111399	1	7,201.48	(7,201.48)	-	WAGNER 3 VENTURES INC	ENGINEERING SERVICES
	20111433	1	3,762.88	(3,762.88)	-	WAGNER 3 VENTURES INC	ENGINEERING SERVICES
	20111822	1	17,853.31	-	17,853.31	GMB ENGINEERS AND PLANNERS	ENGINEERING SERVICES
	TOTAL		**2,124,213.32**	**(11,684.32)**	**2,112,529.00**		
3710	**PUBLIC LANDS CAPITAL PROGRAM**						
3052610	**PUBLIC LANDS CAPITAL PROJECTS**						
	20101452	1	37,052.55	-	37,052.55	NFC LANDSCAPE ARCHITECTS	CONTRACTUAL SVC-PROFESSIONAL
	20101453	1	23,682.00	-	23,682.00	NFC LANDSCAPE ARCHITECTS	CONTRACTUAL SVC-PROFESSIONAL
	20111006	1	12,583.50	-	12,583.50	HERBERT HALBACK INC	ENGINEERING SERVICES
	20111012	3	50,000.00	-	50,000.00	WAGNER 3 VENTURES INC	BUILDINGS-STRUCTURES FABRICATE
	20111012	4	50,000.00	-	50,000.00	WAGNER 3 VENTURES INC	BUILDINGS-STRUCTURES FABRICATE
	20111012	5	50,000.00	-	50,000.00	WAGNER 3 VENTURES INC	BUILDINGS-STRUCTURES FABRICATE
	20111254	1	10,000.00	-	10,000.00	SPENCER FABRICATIONS INC	METAL ALL TYPES
	20111254	2	10,000.00	-	10,000.00	SPENCER FABRICATIONS INC	METAL ALL TYPES
	20111254	3	10,000.00	-	10,000.00	SPENCER FABRICATIONS INC	METAL ALL TYPES
	TOTAL		**253,318.05**	**-**	**253,318.05**		

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS

	Purchase Order #		Open PO Amount	Adjustment	Estimated Carryover	Vendor Name	General Comments
3810	**FACILITIES EXPANSION CAPITAL**						
0857680	**FACILITIES EXPANSION CAPITAL**						
	20100833	1	420,926.79	-	420,926.79	HEERY INTERNATIONAL INC	CONTRACTUAL SVC-PROFESSIONAL
	20100843	1	47,050.00	-	47,050.00	MOORE STEPHENS LOVELACE PA	CONTRACTUAL SVC-PROFESSIONAL
	20101347	1	21,241,219.03	-	21,241,219.03	PPI CONSTRUCTION MANAGEMENT INC	CONTRACTUAL SVC-PROFESSIONAL
	20101402	1	78,259.19	-	78,259.19	HD SUPPLY WATERWORKS LTD	SALES TAX RECOVERY PO
	20101404	1	45,849.00	-	45,849.00	MIDDLESEX ASPHALT LLC	SALES TAX RECOVERY PO
	20101442	1	9,034.00	-	9,034.00	MACK CONCRETE INDUSTRIES INC	SALES TAX RECOVERY PO
	20110466	1	25,520.97	-	25,520.97	FL ROCK INDUSTRIES INC	JUDICIAL CENTER EXPANSION
	20110467	1	74,109.00	-	74,109.00	FL ROCK INDUSTRIES INC	SALES TAX RECOVERY PO
	20110468	1	11,755.56	-	11,755.56	R & R REBAR FABRICATORS INC	JUDICIAL CENTER EXPANSION
	20110469	1	20,580.81	-	20,580.81	COASTAL CONSTRUCTION PRODUCTS INC	JC EXPANSION PROJECT
	20110485	1	51,499.12	-	51,499.12	ARDAMAN & ASSOCIATES INC	ENGINEERING SERVICES
	20110485	2	9,425.00	-	9,425.00	ARDAMAN & ASSOCIATES INC	ENGINEERING SERVICES
	20110747	1	3,906.16	-	3,906.16	HD SUPPLY WHITE CAP CONST SUPPLY	SALES TAX RECOVERY
	20110913	1	537,715.00	-	537,715.00	A G MAURO COMPANY OF FL INC	JUDICIAL CENTER EXPANSION
	20110984	1	159,721.67	-	159,721.67	FERGUSON ENTERPRISES INC	MISCELLANEOUS
	20110995	1	43,841.00	-	43,841.00	TOM BARROW COMPANY INC	MISCELLANEOUS
	20111009	1	220,960.34	-	220,960.34	KOBRIN BUILDERS SUPPLY INC	MISCELLANEOUS
	20111035	1	10,284.93	-	10,284.93	REXEL	JUDICIAL CENTER EXPANSION
	20111037	1	169,300.00	-	169,300.00	STULZ AIR TECHNOLOGY SYSTEMS INC	MISCELLANEOUS
	20111072	1	159,153.75	-	159,153.75	WILLIAM M WOOD COMPANY	MISCELLANEOUS
	20111073	1	144.38	-	144.38	MILLS SUPPLY CO INC	MISCELLANEOUS
	20111074	1	115,508.40	-	115,508.40	QUIKRETE COMPANIES INC	MISCELLANEOUS
	20111132	1	79,065.00	-	79,065.00	SOPREMA INC	SALES TAX RECOVERY PO
	20111133	1	60,084.00	-	60,084.00	WILLIAM M WOOD COMPANY	SALES TAX RECOVERY PO
	20111134	1	63,352.40	-	63,352.40	BRADCO SUPPLY CORPORATION	SALES TAX RECOVERY PO
	20111205	1	95,471.93	-	95,471.93	READING ROCK INC	MISCELLANEOUS
	20111225	1	30,755.94	-	30,755.94	GREENHECK FAN CORPORATION	MISCELLANEOUS
	20111268	1	151,309.05	-	151,309.05	VIRACON INC	MISCELLANEOUS

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS

	Purchase Order #		Open PO Amount	Adjustment	Estimated Carryover	Vendor Name	General Comments
	20111338	1	1,360.00	-	1,360.00	ADAAG CONSULTING SERVICES LLC	CONTRACTUAL SVC-PROFESSIONAL
	20111342	1	489,815.00	-	489,815.00	GRAYBAR ELECTRIC CO INC	MISCELLANEOUS
	20111343	1	79,893.00	-	79,893.00	MURRAY EQUIPMENT SALES INC	MISCELLANEOUS
	20111344	1	183,890.00	-	183,890.00	CUMMINS POWER SOUTH LLC	MISCELLANEOUS
	20111346	1	223,004.00	-	223,004.00	HD SUPPLY ELECTRICAL LTD	MISCELLANEOUS
	20111423	1	109,076.51	-	109,076.51	GRAYBAR ELECTRIC CO INC	MISCELLANEOUS
	20111445	1	306,105.00	-	306,105.00	DIVISION 10 DISTRIBUTORS LLC	MISCELLANEOUS
	20800975	1	219,762.03	-	219,762.03	HANSON PROFESSIONAL SERVICES INC	CONTRACTUAL SVC-PROFESSIONAL
	20900239	1	54,687.09	-	54,687.09	PPI CONSTRUCTION MANAGEMENT INC	CONTRACTUAL SVC-PROFESSIONAL
	20111486	1	97,974.80	-	97,974.80	LOWES	MISCELLANEOUS
	20111485	1	95,713.00	-	95,713.00	SMITHS DETECTION, INC.	MISCELLANEOUS
	TOTAL		**25,797,082.85**	**-**	**25,797,082.85**		
4200	**LANDFILL ENTERPRISE**						
4546460	**ENVIRONMENTAL UTILITIES ADMINSTRATION**						
	20110936	1	1,150.00	(1,150.00)	-	DEVCON SECURITY SERVICES CORP	AUDIO VISUAL EQUIPMENT & SUPPLY
4558100	**COVANTA CONTRACT MGT**						
	20110853	1	2,102.00	(2,102.00)	-	HDR ENGINEERING INC	ENGINEERING SERVICES
4568100	**RECYCLING**						
	20111459	1	16,560.00	-	16,560.00	REHRIG PACIFIC COMPANY	BARRELS-DRUMS-CRATES-CONTAINER
4569100	**LANDFILL OPERATIONS**						
	20110911	4	2,425.00	(2,425.00)	-	FL JETCLEAN	SERVICES-TECHNICAL-ETC
	20111276	1	2,537.70	(2,537.70)	-	CUMMINS POWER SOUTH LLC	CONTRACTUAL SRVICES-MISC EQUIP
	20701544	1	2,171.74	(2,171.74)	-	JONES EDMUNDS & ASSOCIATES INC	TANKS, ALL TYPES
	20901180	3	7,500.00	(7,500.00)	-	FL JETCLEAN	SERVICES-TECHNICAL-ETC
4569175	**YARD WASTE OPERATIONS**						
	20111426	1	17,000.00	(17,000.00)	-	LOGAN SITEWORK CONTRACTORS INC	SEED SOD MULCH & INOCULATES
	20111457	1	1,365.00	-	1,365.00	KLEINFELDER SOUTHEAST INC	CONTRACTUAL SVC-PROFESSIONAL
	20111469	1	13,000.00	-	13,000.00	LOGAN SITEWORK CONTRACTORS INC	SEED SOD MULCH & INOCULATES
	TOTAL		**65,811.44**	**(34,886.44)**	**30,925.00**		

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS

	Purchase Order #		Open PO Amount	Adjustment	Estimated Carryover	Vendor Name	General Comments
4220	**S W CLOSURES AND L T CARE**						
4546120	**LADY LAKE POST CLOSURE**						
	20101368	1	3,010.86	(3,010.86)	-	GASHO INCORPORATED	SERVICES-TECHNICAL-ETC
	20110769	1	3,500.00	(3,500.00)	-	TUV RHEINLAND OF NORTH AMERICA	CONTRACTUAL SVC-PROFESSIONAL
	20110990	1	1,732.00	(1,732.00)	-	BOWLIN ELECTRIC INC	SERVICES-TECHNICAL-ETC
	20111401	1	14,675.83	(14,675.83)	-	SHAW ENVIRONMENTAL INC	ENGINEERING SERVICES
	20900627	1	763.29	(763.29)	-	JONES EDMUNDS & ASSOCIATES INC	ENGINEERING SERVICES
4546140	**CTRL LNDFL PH II CLOSURE**						
	20111405	1	6,793.00	(6,793.00)	-	UTILITY TECHNICIANS INC	PUMP & PUMP ACCESSORIES
	TOTAL		**30,474.98**	**(30,474.98)**	**-**		
5200	**PROPERTY AND CASUALTY**						
0713400	**COMPREHENSIVE**						
	20111328	1	2,730.00	(2,730.00)	-	HEWLETT PACKARD	COMPUTERS PERIPHERALS
	20111328	2	668.61	(668.61)	-	HEWLETT PACKARD	COMPUTERS PERIPHERALS
	20111328	3	70.00	(70.00)	-	HEWLETT PACKARD	COMPUTERS PERIPHERALS
	20111471	1	3,792.59	(3,792.59)	-	TEN 8	VEHICLE REPAIRS
	20111470	1	1,990.00	(1,990.00)	-	DYNAFIRE INC	REPLACING FIRE ALARM PANEL
	TOTAL		**9,251.20**	**(9,251.20)**	**-**		
5400	**FLEET MANAGEMENT**						
0924300	**FLEET MANAGEMENT**						
	20111373	1	17,465.16	-	17,465.16	CUMMINS POWER SOUTH LLC	AUTOMOBILE PARTS & SUPPLIES
	20111429	1	435.94	-	435.94	CECIL CLARK CHEVROLET INC	SERVICES-TECHNICAL-ETC
	20111431	1	1,740.00	-	1,740.00	GROVE EQUIPMENT SERVICE INC	HEAVY EQUIPMENT REPAIR PARTS
	20111431	2	988.20	-	988.20	GROVE EQUIPMENT SERVICE INC	HEAVY EQUIPMENT REPAIR PARTS
	20111431	3	811.20	-	811.20	GROVE EQUIPMENT SERVICE INC	HEAVY EQUIPMENT REPAIR PARTS
	20111431	4	713.44	-	713.44	GROVE EQUIPMENT SERVICE INC	HEAVY EQUIPMENT REPAIR PARTS
	20111431	5	300.00	-	300.00	GROVE EQUIPMENT SERVICE INC	HEAVY EQUIPMENT REPAIR PARTS
	20111432	1	798.00	-	798.00	PHILS AUTO REPAIR & GLASS	SERVICES-TECHNICAL-ETC
	TOTAL		**23,251.94**	**-**	**23,251.94**		
	TOTAL ALL FUNDS		**42,098,496.11**	**(1,011,070.90)**	**41,087,425.21**		

Glossary of Terms

Accrual Basis Accounting: The basis of accounting in which revenues are recorded at the time they are incurred as opposed to when cash is actually received or spent.

Activity: A specific and distinguishable line of work performed by one or more organizational components of a government for the purpose of accomplishing a function for which the government is responsible.

Adopted Budget: The financial plan of revenues and expenditures for a fiscal year as approved by the Lake County Board of County Commissioners.

Ad Valorem Tax: A tax levied on the assessed value (net of any exemptions) of real or personal property. This is commonly referred to as "property tax".

Agency: A principal unit of the county government or a governmental unit outside county government receiving county funding.

Aggregate Millage Rate: The sum of all property tax levies imposed by the governing body of a county. State law limits the aggregate rate for a county or a municipality to $10 per $1,000 of assessed taxable value.

Ali System (Automatic Location Identification System): The database used with the Emergency 911 that is capable of locating customers upon their access of the Lake County E-911 system.

Amendment: A change to an adopted budget that has been approved by the Lake County Board of County Commissioners which may increase or decrease a fund total.

Appropriation: A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

Article V Costs: Expenditures mandated by State Legislature and funded by local dollars. Examples include: support for the Public Defender, State Attorney, Conflict Attorney and other court costs related to civil and criminal disputes.

Assessed Valuation: A value established by the County Property Appraiser for all real or personal property which is used as a basis for levying property taxes.

Basis of Budgeting: Refers to the conventions for recognition of costs and revenues in budget development and in establishing and reporting appropriations, which are the legal authority to spend or to collect revenues.

BCC (Board of County Commissioners): Lake County is governed by a five-member board. The five members are elected countywide, but each represents one district of the county.

Bond: A written promise to pay a sum of money on a specific date at a specified interest rate as detailed in a bond ordinance.

Budget: A financial plan for the operation of a program or organization for a specified period of time (fiscal year) that matches anticipated revenues with proposed expenditures.

Budget Adjustment: A revision to the adopted budget occurring during the affected fiscal year as approved by the Lake County Board of County Commissioners by an amendment or a transfer.

Budget Calendar: The schedule of key dates involved in the process of adopting and executing an adopted budget.

Budget Document: The official written statement of the annual fiscal year financial plan for the County.

Budget Hearing: The public hearing conducted by the Lake County Board of County Commissioners to consider and adopt the annual budget.

Budget Message: A written statement presented by the County Manager to explain principal budget issues and to provide recommendations to the Lake County Board of County Commissioners.

Budget Preparation Manual: The set of instructions and forms sent by the Office of Budget to the departments and agencies of the County to assist them in preparing their operating budget requests for the upcoming years.

Capital Outlay: Purchases of fixed assets that have a value of $1,000 or more, and a useful life of more than one year.

Cash Basis: A basis of accounting under which transactions are recognized only when cash is received or disbursed.

Glossary of Terms

CDBG: Community Development Block Grant.

CIP (Capital Improvement Program): A five-year plan developed to meet the future needs of Lake County, such as road construction and long-range capital projects.

CO (Certificate of Occupancy): The approval for a structure to be occupied after complying with all the state and local building and fire codes.

Contingency Funds: Monies set aside, consistent with statutory authority, which subsequently can be appropriated to meet unexpected needs.

CPI (Consumer Price Index): The measure of average change in prices over time in a fixed market basket of goods and services.

CRA (Community Redevelopment Agency): An agency established by a local government for the elimination and prevention of the development or spread of slums and blight or for the provision of affordable housing, whether for rent or for sale, to residents of low or moderate income in a community redevelopment area.

D.A.R.E. (Drug Awareness Resistance Education): A drug prevention program directed at school age persons.

DCA: Florida Department of Community Affairs.

Debt: An obligation resulting from the borrowing of money or from the purchase of goods and services.

Debt Limit: The maximum amount of outstanding gross or net debt legally permitted.

Debt Proceeds: The difference between the face amount of debt and the issuance discount or the sum of the face amount and the issuance premium. Debt proceeds differ from cash receipts to the extent issuance cost, such as underwriters' fees, are withheld by the underwriter.

Debt Ratio: Comparative statistics illustrating the relation between the issuer's outstanding debt and such factors as its tax base, income or population.

Debt Service Fund Requirements: The resources which must be provided for a debt service fund so that all principal and interest payments can be made in full and on schedule.

Deficit: The excess of expenditures over revenues.

Department: An organizational unit of the County responsible for carrying out a major governmental function.

Depreciation: The periodic expiration of an asset's useful life. Depreciation is a requirement in proprietary type funds (such as enterprise and internal service funds).

Division: A basic organizational unit of the County that is functionally unique in its service delivery.

DRS (Development Review Staff): Staff that conduct presubmittal reviews and Subdivision/ Planned Unit Development reviews.

DVA (Department of Veterans Affairs): Agency that assists war veterans and their families with benefits which includes monetary and health benefits.

EAR (Evaluation and Appraisal Report): A plan document for Lake County's long-range growth based on adopted Land Development Regulations (LDR).

Effectiveness: Results (including quality) of the program.

Efficiency: Cost (whether in dollars or employee hours) per unit of output.

EMS (Emergency Medical Services): EMS is responsible for the health, welfare and safety of the citizens of and visitors to Lake County from the effects of natural, technological and manmade disasters.

Encumbrance: The commitment and setting aside, but not yet expending, of appropriated funds to purchase an item or service.

Enterprise Fund: A fund in which the services provided are financed and operating similarly to those of a private business enterprise, i.e., through user fees.

EOC (Emergency Operations Center): A central location utilizing personnel for initial activation and assistance to citizens before, during and after disasters.

Glossary of Terms

Exempt, Exemption, Non-Exempt: Amounts determined by State law to be deducted from the assessed value of property for tax purposes. Tax rates are applied to the balance, which is called the non-exempt portion of the assessment. A January 2008 amendment to the Florida Constitution sets the exemptions for homesteads at $50,000.

Expenditure: Decreases in fund financial resources, through actual payments or transfers for the procurement of assets or the cost of goods and/or services received.

Fees: A charge by government associated with providing a service, permitting an activity, or imposing a fine or penalty. Major types of fees include user charges, building permits, etc.

Final Millage: The tax rate adopted in the final public budget hearing of a taxing authority.

Fiscal Policy: The County government's policies with respect to taxes, spending and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year: A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The fiscal year for Lake County is October 1 through September 30.

Fixed Assets: Assets of a long-term character that are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

Focus Areas: Key policy issues that will provide the direction and framework of the budget.

Fringe Benefits: These employee benefits include social security, retirement, group health, dental and life insurance.

Function: A major class of grouping of tasks directed toward a common goal, such as executive, financial and administrative, other general government, and judicial. For the purposes utilized in budgetary analysis, the categories of functions have been established by the State of Florida, and financial reports must be grouped according to those established functions.

Fund: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein. Funds are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance: The excess of fund assets over liabilities in governmental funds. The unreserved and undesignated fund balance is available for appropriation in the following year's budget.

GAAP (Generally Accepted Accounting Principles): Accounting rules and procedures established by authoritative bodies or conventions that have evolved through custom and common usage.

GASB (Governmental Accounting Standards Board): The highest source of accounting and financial reporting guidance for state and local governments.

GDP: Gross Domestic Product.

General Fund: The governmental accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges and other general revenues to provide countywide operating services.

General Obligation Bonds: Bonds backed by the full faith and credit of government.

GFOA (Government Financial Officers' Association): The professional association of state and local finance officers in the United States who are dedicated to the sound management of government financial resources. The association sets program standards for the GFOA's Certificate of Achievement for Excellence in Financial Reporting.

GIS: Geographic Information Services.

Goal: The long-term financial and programmatic public policy outcomes or results that the County expects from the efforts of the Departments.

GPS (Global Positioning Satellite): A system of satellites and receiving devices used to compute and store positions on the Earth.

Grant: A contribution of assets (usually cash) by one governmental unit or other organization to another made for a specific purpose.

Homestead Exemption: Refer to definition for Exempt, Exemption, Non-Exempt.

HUD: Housing and Urban Development.

Impact Fees: Fees charged to developers and individuals to cover, in whole or part, the anticipated cost of improvements that will be necessary as a result of the development.

Indirect Costs: Costs associated with, but not directly attributable to, the providing of a product or service. These are usually costs incurred by service departments in the support of operating departments.

Infrastructure: The physical assets of the County, i.e., streets, buildings, and parks.

Interfund Transfers: Budgeted amounts transferred from one governmental accounting fund to another for work or services provided. Because these transfers represent duplicate expenditures, these amounts are deducted from the total County operating budget to calculate the "net" budget.

Intergovernmental Revenue: Revenue received from another government unit for a specific purpose.

IT: Information Technology.

Investments: Securities and real estate held for the production of revenues in the form of interest, dividends, rentals, or lease payments.

JGI (Jobs Growth Investment Trust Fund): Funds available to help businesses defray upfront costs, such as permit, development review, and impact fees.

Key Action Steps: The strategies or methods that County departments, programs or teams will use to accomplish some aspect of a particular goal.

Lake County Board of County Commissioners: The governing body of Lake County composed of five persons elected countywide to represent designated districts.

LEMS: Lake Emergency Medical Services has been established in Fiscal Year 2011 to provide emergency medical service and transportation of the sick and injured citizens and visitors of Lake County.

LCLS: Lake County Library System.

LDR (Land Development Regulations): Adopted regulations to implement measures to improve the development review process and to implement the goals and objectives of the Comprehensive Plan.

Leachate: The result of rainwater soaking through the solid waste and the liquids produced by the decomposition of waste materials.

Level of Service: The existing or current services, programs, and facilities provided by government for its citizens. Level of service is dependent upon needs, alternatives, and available resources.

Levy: To impose taxes, special assessments, or service charges. Or, another term used for millage rate.

Liabilities: Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

Line-Item Budget: A budget that lists each account category separately along with the dollar amount budgeted for each account.

Long-Term Debt: Debt with a maturity of more than one year after the date of issuance.

LUPA (Land Use Plan Amendment): A change to the adopted Land Use Plan done on a bi-annual cycle.

Mandate: Any responsibility, action, or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order, or that is required as a condition of aid.

Mill, Millage: One one-thousandth of one dollar; used in computing property taxes by multiplying the rate times assessed taxable value of property divided by 1,000.

Mission Statement: A broad statement of purpose that is derived from organizational and/or community values and goals.

Modified Accrual Basis of Accounting: A basis of accounting for governmental funds in which revenues are recognized when they become measurable and available as net current assets, and expenditures are recognized when the related fund liability is incurred.

MSBU (Municipal Service Benefits Unit): A specific area of the unincorporated County where a district is created by the Board of County Commissioners to assess costs (non-ad valorem taxes) to provide municipal-type services.

MSTU (Municipal Service Taxing Unit): A specific area of the unincorporated County where a district is created by the Board of County Commissioners to levy a special millage (ad valorem tax) to provide municipal-type services.

MSW (Municipal Solid Waste): Solid waste collected from the County drop-off facilities.

Non-Operating Expenditures: Expenditures of a type that do not represent direct operating costs to the fund; includes transfers out, transfers to Constitutional Offices, and reserves for contingency.

Non-Operating Revenues: Financial support for funds that are classified separately from revenues; includes transfers in and internal service fund receipts.

NRCS (National Resource Conservation Service): A national organization that develops agricultural conservation plans.

NSP: The Neighborhood Stabilization Program was established by HUD for the purpose of stabilizing communities that have suffered from foreclosures and abandonment.

Object Code: An account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments that are made by governments. Object codes are defined in the State of Florida Uniform Accounting System.

Objective: Specific, measurable statements that support a particular goal, reflecting the amount of change expected as a result of the Key Action Steps and other program strategies.

Operating Budget: A comprehensive plan, expressed in financial terms, by which an operating program is funded for a single fiscal year. It includes estimates of a.) the services, activities and subactivities comprising the County's operation; b.) the resultant expenditure requirements; and c.) the resources available for the support.

Operating Transfers: Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

Ordinance: A formal legislative enactment by a local governing body. If not in conflict with a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the government to which it applies.

Organization Code (Org Code): An account code number within a Department used to differentiate various programs and functions.

Performance Indicators: Specific quantitative and qualitative measures of work performed as an objective of the department.

Personal Services: The cost of wages, salaries, and other fringe benefits such as retirement contributions, social security, health care and other employee benefits and stipends.

Personal Property: Livestock, commercial equipment and furnishings, attachments to mobile homes, railroad cars and similar possessions that are taxable under state law.

Policy: A direction that must be followed to advance toward a goal. The direction can be a course of action or a guiding principle.

Program: A single project or activity or a group of projects or activities related to a single purpose which are to be carried out in a specified timeframe.

Property Appraiser: The elected County official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

Property Tax: See ad valorem tax.

Proposed Budget: The recommended County budget submitted by the County Manager to the Board of County Commissioners for adoption.

Proposed Millage: The tax rate certified to a property appraiser by each taxing authority within a county. The proposed millage is to be sent to the County Property Appraiser within thirty days after a county's tax roll is certified by the State Department of Revenue and listed on notices sent to property owners. No taxing authority may approve a tax rate that is larger than the one it originally proposed.

Glossary of Terms

PSAP: Public Safety Answering Points.

PTI (Pre-Trial Intervention): A service provided, by the Probation Services division, to clients identified by the Court as an alternative to regular judicial proceedings.

QA (Quality Assurance): A method to insure those quality standards for the county are met. To insure that data created meets the accuracy standards for the task.

Real Property: Land and buildings and/or other structures attached to it that are taxable under state law.

Rebudget: A process the County uses to reserve a portion of fund balance to honor purchase orders and contracts that are still in process when appropriations lapse at year-end.

Reserve: An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Reserve for Contingencies: An amount set aside, consistent with statutory authority that can subsequently be appropriated to meet unexpected needs.

Resolution: A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Revenue: Funds that a government receives as income. These receipts may include tax payments, interest earnings, service charges, grants, and intergovernmental payments.

Rolled-Back Rate: That millage rate which, when multiplied times the tax roll, exclusive of new construction added to the tax roll, would yield the same amount of revenue for the taxing authority as was yielded by the millage rate levied in the previous year. In normal circumstances, as the tax roll rises by the virtue of increases in assessments, the rolled-back rate would be slightly lower than the previous year's millage levy. This reduced rate multiplied by the value of the new construction and/or annexations added to the tax roll during the year provides the only source of additional tax revenue if the rolled-back rate is levied.

SBA (Florida State Board of Administration): This is the State oversight group administering the pooled cash investments.

SERT (Special Emergency Response Team): A group of specialty trained personnel for emergency response.

SHIP (State Housing Initiatives Partnership): A state-funded program that enables the counties to provide rental assistance, home purchase assistance, and home repair assistance to low-income citizens.

Special Assessment: A compulsory levy imposed on certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special Revenue Bonds: Bonds that are not considered general obligations of the government, but are to be repaid through specific government resources.

Special Revenue Fund: A governmental accounting fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

Tax Base: The total property valuations on which each taxing authority levies its tax rates.

Tax Roll: The Certification of assessed and taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.

Tax Year: The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year budget. For example, the tax roll for the 2011 calendar year would be used to compute the ad valorem taxes levied for the Fiscal Year 2012 budget.

TDC (Tourist Development Council): The Tourist Development Council establishes projects, with BCC approval, to promote tourism in Lake County.

Tentative Budget: At its first of two public hearings in September, the Board of County Commissioners sets a tentative millage rate and adopts a tentative budget based on the taxable value of property within the County, as certified by the Property Appraiser, for the new fiscal year beginning October 1 and ending September 30. At the second public hearing, the Board adopts a final budget and millage rate.

Tentative Millage: The tax rate adopted in the first budget hearing of a taxing agency. Under state law, the agency may reduce, but not increase, the tentative millage during the final budget hearing.

TRIM (Truth in Millage): see Truth in Millage Law.

Glossary of Terms

Truth in Millage Law: Also called the TRIM bill. A 1980 law enacted by the Florida legislature that changed the budget process for local taxing agencies. It was designed to keep the public informed about the taxing intentions of the various taxing authorities.

Unencumbered Balance: The amount of an appropriation that is neither expended nor encumbered.

Uniform Accounting System: The chart of accounts prescribed by the Office of the State Comptroller that is designed to standardize financial information to facilitate comparison and evaluation of reports.

User Fees: The fees charged for direct receipt of public services.

VMT: Vehicle Miles of Travel.

Voted Millage: Property tax levies authorized by voters within a taxing authority. Bond issues, called general obligation bonds, that are backed by property taxes are a common form of voted millage in the State of Florida.

WTE: Waste-To-Energy Facility where solid waste is delivered and disposed by use of the incinerator.

Workload: The amount of units produced or services provided for a specific program.