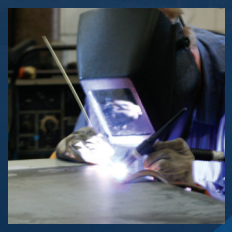
Lake County, Florida

Board of County Commissioners

Recommended Budget



Fiscal Year

2013

LAKE COUNTY
FLORIDA

LAKE COUNTY
FLORIDA

The photos on the cover of this document highlight the county's businesses and workforce.

Lake County places great emphasis on being the most business-friendly county in Florida. The Lake County Board of County Commissioners continually work to help create a robust and healthy economy for its citizens and businesses by dedicating significant resources to economic development efforts.

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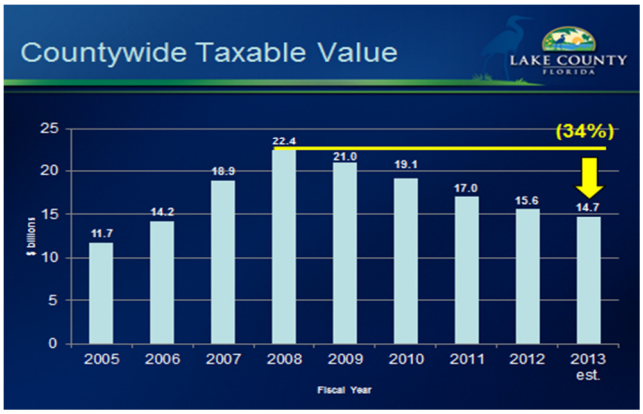
LAKE COUNTY
FLORIDA

July 12, 2012

Honorable Members of the Board of County Commissioners:

I am pleased to submit to you the Recommended Budget for Fiscal Year 2013. The proposed Fiscal Year 2013 budget totals $379,822,392. The operating budget is $289,838,070. By comparison, the Fiscal Year 2012 adopted budget totaled $420,320,269, with an operating budget of $317,832,922. The difference between the total budget and the operating budget is that the operating budget nets out inter-fund transfers, capital project funds, and internal service funds.

The Fiscal Year 2013 Budget will be the sixth year of decline in taxable property values. During the past year, countywide taxable values dropped an additional 6.2 percent from $15.6 billion to $14.7 billion, contributing to a total 34 percent reduction over the past six years. The total Fiscal Year 2013 budget is similar in size to the Fiscal Year 2005 budget. The size of Lake County Government has been reduced to near 2005 levels, while the population has increased nearly 20 percent.



Starting in December 2011, the Board of County Commissioners had three Budget Workshops to review the financial health of the County and in particular the General Fund, using a financial model developed internally.

There have been additional challenges including legislative changes that have made balancing the Fiscal Year 2013 budget even more difficult. During the 2012 legislative session, a bill was passed regarding Medicaid that changed the way the State will collect Medicaid payments from the individual counties. Instead of billing counties and allowing them to disqualify discrepancies such as double-billings, wrong addresses, or those incorrectly attributed to a specific county, the State will be deducting payments directly from shared sales tax revenues due the county. In addition, the State will be billing counties for the estimated backlog of unpaid Medicaid billings going back 10 years. The liability for Lake County is expected to increase from $2.7 million in Fiscal Year 2012 to an estimated $4.3 million in Fiscal Year 2013. In addition, the transfer from the General Fund has been increased by $713,041 to help fund the Transportation Disadvantaged program. The program was being partially funded through fund balance and a healthy reserve. The reserve has been depleted as fuel costs have steadily increased and Medicaid reimbursements have decreased.

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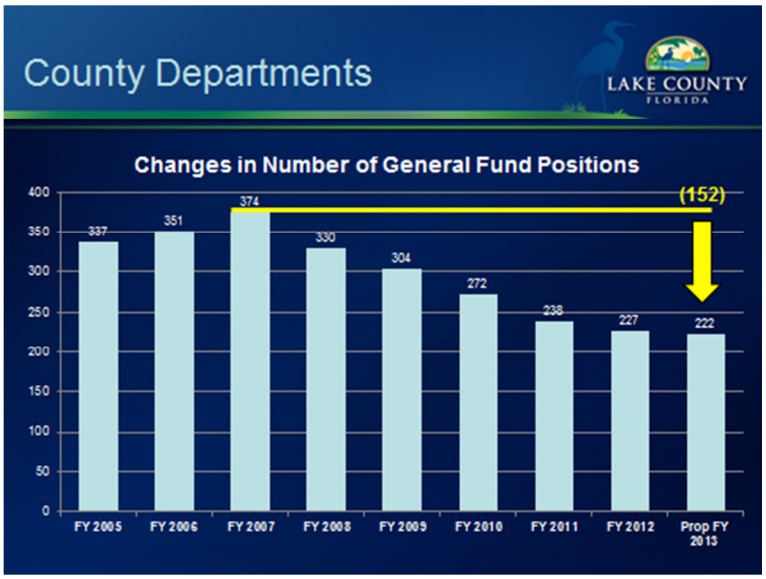
JENNIFER HILL *District 1* | SEAN M. PARKS, *AICP, QEP* *District 2* | JIMMY CONNER *District 3* | LESLIE CAMPIONE *District 4* | WELTON G. CADWELL *District 5*

The other significant challenge to the General Fund has been the opening of the new Court House expansion building. This facility is approximately 168,000 square feet with holding cells, court rooms, and offices. It is anticipated to open in the fall of 2012 with annual operation and maintenance costs expected to be nearly $1 million per year.

My challenge since taking the position of County Manager has been to reduce the size of county government, without reducing services to our citizens. In addition to declining revenues, we are entrusted by the citizens of Lake County with being good stewards of our local funding and resources. Our goal has been, and continues to be, to provide the best quality service at the lowest possible cost. Since Fiscal Year 2008 the budget for the General Fund has been reduced by nearly 29 percent. This was accomplished, in part, by the elimination of 152 positions. We have been able to continue to provide the citizens of Lake County with the core services they expect. We are at a point where, for the second consecutive year, expenses are exceeding revenues and driving reserves to an unsustainable level. This is an unacceptable trend and with the slow pace of economic recovery, it is extremely unlikely that property values will suddenly increase and generate additional revenues.



In order to balance the budget and maintain an acceptable reserve, I have had to implement a two part strategy. The first step was to further cut expenses and the second step was to implement the "Roll Back" millage rate to stabilize revenues. I directed the County Departments to reduce their overall budgets by five percent within the General Fund. The Chairman and I met with each of the Constitutional Officers individually to convey the dire need to reduce expenses as property values continue to drop and General Fund reserve levels continue to erode. The County Departments reduced their budgets by nearly $1.5 million or 4.8 percent. Overall the Constitutional Officers reduced their budgets by five percent with the Sheriff reducing the transfer for operations from the General Fund by more than $2.6 million.

The second step needed to balance the budget and maintain an acceptable reserve is to stabilize Ad Valorem Revenues. The Recommended Fiscal Year 2013 Budget includes changes to three millage rates including the General Fund, Public Lands Program-Voted Debt, and the Stormwater, Parks, and Roads MSTU. The General Fund Budget has been prepared using the "Roll Back" millage rate of 5.0816. Setting the millage at this level will keep Ad Valorem Revenues at the same level as Fiscal Year 2012 and thus will keep reserves at 16.8 percent of expenditures. This will meet the County Policy of a minimum of 15 percent reserves. The change in the Public Lands Program-Voted Debt millage is needed in order to fund the principal and interest on the debt that was issued in 2007. Historically, there was a very healthy reserve that funded debt payments as property values declined. The reserves have been exhausted, prompting an increase in the millage from 0.1101 to 0.1900. However, properly funding the debt service is extremely important in order to maintain the favorable bond ratings the County has with the bond rating agencies.

The Stormwater, Parks, and Roads MSTU is split between Stormwater and Parks with no funding allocated to Roads. It is the main funding for operations and maintenance for both programs. The Parks and Trails Division has been receiving an increasingly larger allocation due to the addition of new active recreation parks, leaving no funding for new stormwater projects. With property values declining by 6.88 percent for the MSTU, it has left both divisions with operational challenges. The Stormwater Section is having to fund operations partly from reserves. The Parks and Trails Division is having to reduce the repair and maintenance budget and is left with no operational reserves in case of an emergency. In order to balance these budgets and provide some needed reserves to both divisions the 'Roll Back" millage rate of .5412 has been used to prepare these budgets for the Recommended Budget. The Lake County Ambulance MSTU and Fire MSTU were not considered when changes to the millage rates were being analyzed. A change to the Lake Ambulance MSTU was not considered because of $1.8 million in remaining funds from the closeout of the Lake Sumter EMS Corporation that will be transferred to the Lake County Ambulance Fund. Also, Lake EMS was able to reduce their subsidy by an additional five percent while holding fees steady. The Fire MSTU was not considered because the Fire Rescue Division has held expenditures below expectations and has managed to keep a sufficient reserve in the County Fire Rescue Fund.

General Fund Reserves

The General Fund has been an area of concern and major topic of discussion during the course of three Board workshops during December, May, and June. The estimated fund balance in the General Fund to be carried over to Fiscal Year 2013 is $32.7 million. This fund balance is allocated as follows for Fiscal Year 2013:

Economic Stabilization/Development Reserve	$ 19.5 million
Reserve for Purchase Orders	.8
Operating Expenses	12.4
Total	$ 32.7 million

The economic stabilization/development reserve and the reserve for purchase orders totals $20.3 million, which equates to 16.8 percent of operating expenditures for Fiscal Year 2013, exceeding the minimum reserve of 15 percent required by Board policy.

Capital Projects

The County continues to invest in Capital Improvements where funding is available. The sources of funding vary and include impact fees, the Renewal Sales tax, and grants. A detailed list is included in the Recommended Budget Book including a number of Public Works road projects. Several of these projects are noteworthy. First, the Court House Expansion, which is a 168,026 square foot facility, should be completed by the fall of 2012. There is also a smaller project to renovate part of the existing Court House. The Emergency Communications and Operations Center began construction during the third quarter of Fiscal Year 2012. It is expected to be completed during the second quarter of Fiscal Year 2013.

The Fleet Complex is under development at a former industrial facility adjacent to the Christopher C. Ford Commerce Park north of Groveland. This building includes two metal buildings, one over 9,000 square feet and the other over 30,000 square feet in size. The larger building is being renovated for a

combined fleet facility for the repair of all Board of County Commissioners' vehicles including general fleet operations, fire, and mosquito control. The smaller building is being renovated as a Radio Operations Center. The expansion and renovation of the Lake County Animal Services facility is moving forward with construction set to begin during Fiscal Year 2012 and completion in early Fiscal Year 2013.

Highlights

I want to highlight the Growth Management Department and the Office of Economic Development and Tourism. These are areas where specific direction was given by the Board and we have been successful in meeting those expectations. The Growth Management Department has effectively met challenging goals and implemented changes to benefit the citizens of Lake County. The inception of online permitting has been a success and is a model to which other government entities are looking to duplicate within their own Growth Management departments. Lake County is the first in the state to implement an on-line permitting partnership with the Florida Department of Health. Growth Management has worked with the County Manager's office and the Office of Budget in reducing their budget and privatizing certain planning and building functions. The budget for Building Services has been conservatively managed, with all expenditures being scrutinized. Due to increases in building activity and revenues, this has allowed the staff to return to working 40 hours per week and offer inspections five days a week.

The Office of Economic Development and Tourism was formed one year ago to streamline the organizational structure and to improve efficiencies in the promotion of economic development and tourism within Lake County. Economic development focuses on efforts that will strengthen Lake County's existing businesses and local economy, while also making Lake County an attractive destination for relocating or start-up businesses. An Economic Action Plan, consisting of nine comprehensive goals, was developed through collaboration with the business community and interested citizens. The goals of the Economic Action Plan are wide-ranging and represent a well-balanced approach to economic and social prosperity.

In support of the Economic Action Plan, the Office of Economic Development and Tourism has divided Lake County into three micro-regions. Because each region has its own unique character and distinctive economic climate, a dedicated Economic Development Coordinator has been assigned to each region. The Coordinators' sole focus is to remain constantly engaged with the businesses in their region. With this new pro-active and engaged approach, the County is better positioned to respond to the needs of Lake County businesses. Additional resources dedicated to each region include the development of "bricks and mortar" support centers. The Office of Economic Development and Tourism has developed three Business Opportunity Centers (BOC), with one BOC located in each micro-region. The BOCs offer full-service business assistance to all businesses within each micro-region, regardless of size or business cycle, through both a Business Incubator Program and through support services offered by the Small Business Development Center (SBDC).

Lake County's business attraction efforts are bolstered by a strong partnership with Metro Orlando EDC and a continued focus on ensuring that Lake County is well positioned to attract future growth. This includes maintaining a business friendly economic climate and working with local partners to ensure that the County has an ample supply of available land with appropriate zoning and infrastructure. In addition, a new Economic Development website was created providing a much needed promotional tool and an abundance of vital economic development statistics and information for both existing and new businesses.

Tourism in Lake County is actively promoted through multiple marketing strategies and targeted advertising campaigns. Website listings, social media outreach, and promotional items, along with other essential services and in-kind support are also provided to organizations. These activities generate audience building for events, increase collections in the Resort Tax, and result in economic benefit to all of Lake County. A fresh focus on tourism "drivers", such as sporting events and bird watching festivals, will capitalize on Lake County's recognized assets and increase revenues from our proven markets. A new methodology for evaluating and awarding tourism sponsorship funding was developed in 2012, which changes the focus by recognizing the overall economic impact of community activities and decreasing the emphasis on bed nights. The new methodology provides more consistent and unbiased results through the usage of a statistical modeling system. In the last 12 months, Tourism has funded over 50 events with an estimated economic impact to Lake County of over $40,000,000.

Department Reorganizations and Other Changes:

Public Works
During Fiscal Year 2012, the Board approved reorganizing the Public Works Department. The Traffic Operations function was moved from the Road Operations Division to the Engineering Division. The Funding and Production Division was renamed the Environmental Services Division with several staff being relocated to the Road Operations Division.

Public Resources
During Fiscal Year 2012, the Parks and Trails Division made additional changes – shifting focus towards maintaining and keeping open for public enjoyment the more than 2,000 acres that make up the County's ten (10) environmentally-sensitive properties. As a result, realignment of staffing resources was necessary and the Public Lands Program Manager position was deleted effective May 5, 2012.

Conservation and Compliance
The Florida Department of Environmental Protection is regionalizing the manner in which the Storage Tank Program is administered. This change has resulted in the contracted services provided by Conservation and Compliance being terminated effective June 30, 2012. Subsequently, two Environmental Programs' positions were discontinued due to the State grant/contract ending.

Growth Management
In June 2012 the Board approved the reinstatement of Building Services employees to 40 working hours per week, an increase from the reduced 32 hours per week staff had been working since March 2009. Secondly, it approved retention of a core group of Building Services employees (e.g., inspectors, permitting specialists) and will utilize the services of private vendors/contractors as permitting activity increases. As permitting activity declines, the contract services would be reduced rather than reducing County staff.

Departmental/Office Name Changes
In June 2012, the Board approved changing the name of the Employee Services Department to the Human Resources Department. The change in name was made to better reflect the department's role and responsibility within the organization. Likewise, it is recommended that through the budget process the Office of Information Outreach be changed to the Office of Communications.

Fiscal and Administrative Services
The Procurement Services Division will be merged with the Office of Budget; the department will be renamed the Fiscal and Administrative Services Department.

Facilities and Fleet Management
The Fleet Management Division will be included within the Facilities Development and Management Department, and the department will be renamed the Facilities and Fleet Management Department.

These two realignments are being made where a combined approach will help in reaching the County's mission and fulfillment of services and will benefit both the internal and external customer.

Personnel Changes/Full Time Positions:

There are a total of nine vacant full time positions and five vacant part time library page positions proposed to be eliminated in the Fiscal Year 2013 budget. Additional review continues to be conducted and further reductions may be proposed.

The proposed Fiscal Year 2013 budget also includes the addition of 11 new full time positions. A breakdown of these additional positions includes: three (3) for Public Works, one for each Maintenance Area; a Trial Court Law Clerk for Judicial Support; and six (6) new Firefighter EMT/Paramedic positions to staff the new Astatula station.

Full Time Deletions (9):
1. Vacant (Growth Management) Development Processing Manager
2. (Growth Management) Sustainability Planner (limited duration position estimated to end in October 2012)
3. Vacant (Conservation and Compliance) Environmental Specialist
4. Vacant (Conservation and Compliance) Environmental Program Supervisor
5. Vacant (Information Technology) Technology Asset Specialist
6. Two (2) vacant (Growth Management) Senior Building Inspector positions
7. Vacant (Public Works) Equipment Operator IV
8. Vacant (Community Services) Program Associate

Full Time Additions (11):
1. New (Public Works) Roads Maintenance Operator – Area I
2. New (Public Works) Roads Maintenance Operator – Area II
3. New (Public Works) Roads Maintenance Operator – Area III
4. New (Judicial Support) Trial Court Law Clerk
5. New (Public Safety) Firefighter EMT/Paramedic (6)

Part Time Deletions (5):
1. Vacant (Public Resources) Library Page (5)

Full Time Positions	**FY 2010**	**FY 2011**	**FY 2012**	**FY 2013**
Board of County Commissioners	780	738	741	743
Constitutional Officers				
Clerk of the Court	225	216	216	208
Property Appraiser	40	37	37	36
Tax Collector	68	67	67	67
Supervisor of Elections	11	13	13	13
Sheriff	766	743	743	711
Sub-total Constitutional Officers	**1,110**	**1,076**	**1,076**	**1,035**
Total – Lake County	**1,890**	**1,814**	**1,817**	**1,778**

Conclusion

The development of the Fiscal Year 2013 Recommended Budget posed some very difficult challenges to including property values falling another 6.2 percent, the additional expenses of Medicaid, the operations of the new Court House expansion building, and the additional funding for the Transportation Disadvantaged program. It has been a difficult process. The County Departments have made a valiant effort to further reduce expenses and the Constitutional Offices have been instrumental in helping to reduce their expenses and reliance on the General Fund. These efforts, coupled with stabilizing the Ad Valorem Revenues for Fiscal Year 2013, will allow the County to maintain Reserves within the level set forth by policy.

The recommended budget outlined in this document is only a part of what has been an ongoing and evolving process. There has been much already done including reorganizations, elimination of positions, and layoffs. The economy continues to improve, albeit at a very slow pace. There is still much uncertainty and concern as to the future, and a very conservative approach is prudent and must be taken as we develop our short term and long term financial goals. The Fiscal Year 2013 recommended budget has been developed with the goal of maintaining the reserve policy of 15 percent as set by the Board of County Commissioners while maintaining critical and essential services. As we begin Fiscal Year 2013 it will be necessary to continue to analyze operations and look for ways to reduce expenses. Accordingly, we will begin discussions for the Fiscal Year 2014 budget soon after adoption of the Fiscal Year 2013 budget. We will need to continue to define those core services and look for better ways to provide the services to the citizens of Lake County. The strategy as we plan for 2014 will be to minimize the gap between revenues and expenses with the ultimate goal of reduction or elimination of our current reliance on reserves to fund operations.

I will engage each stakeholder in the process, from quarterly meetings with the Board of County Commissioners concerning the budget to communicating my goals and expectations with each of the department directors on a regular basis.

I wish to thank the Board of County Commissioners for their input and direction over the past seven months. I would also like to thank the Constitutional Officers for their willingness to meet and work with myself and the Board during this challenging budget process. In addition, the efforts of the Budget staff in compiling this document and reflecting the numerous organizational changes and funding decisions have been appreciated.

The staff and I are available to respond to questions and provide more in depth information as the Board reviews the Recommended Budget for Fiscal Year 2013.

Sincerely,

Darren Gray
County Manager

COUNTY TRANSPORTATION TRUST (FUND 1120)

Department: Public Works

Major revenues in the County Transportation Trust fund include: the 6 cent local option gas tax; the 5th and 6th cent constitutional gas tax; 7th cent county gas tax; the 9th cent gas tax; other revenues, and fund balance.

The FY 2013 budget provides for administrative operations, engineering operations, funding and production, and road operations. No major road construction is funded from gas taxes. Road construction is funded from road impact fees (construction), sales taxes (equipment and resurfacing) and the roads MSTU (micro-resurfacing).

LAKE COUNTY AMBULANCE (FUND 1220)

Department: Non-Departmental

The Lake County Ambulance fund was established to account for the ad valorem tax subsidy provided to the Lake Emergency Medical Services (LEMS). LEMS is a county corporation created by Lake County in 2011. It is governed by a board of directors representing County government, municipalities, hospitals and citizens. The medical director oversees the medical protocol and guidelines for emergency medical response, patient care and quality development programs. The FY 2013 budget is supported by a .3853 millage rate.

COUNTY LIBRARY SYSTEM (FUND 1900)

Department: Public Resources

The County Library System fund was established to account for revenues and expenses related to the operation of the library system which includes nine member libraries and six branch libraries. Library services are free to Lake County residents. Library Services has reciprocal borrowing agreements with Marion, Orange, Osceola, Polk, Seminole and Volusia Counties that allows for access to their libraries. Lake County supports the operation of the nine member libraries through monetary grants to the municipalities.

LIBRARY IMPACT FEE TRUST (FUND 1070)

Department: Public Resources

The Library Impact Fee Trust fund accrues monies from library impact fees charged against new construction in the County. Library projects funded by impact fees must be growth-related. Revenues include impact fee revenues, interest income and fund balance. The FY 2013 budget is allocated for library construction projects throughout the County based on recommendations from the Library Impact Fee committee.

PARKS IMPACT FEE TRUST (FUNDS 1081, 1082, 1083)

Department: Public Resources

The Board of County Commissioners adopted park impact fees in November 2003, and collections began in January 2004. These impact fees are assessed against new construction in the unincorporated areas of

the County, and are expended for growth-related park development within three park impact fee districts. The budgets are comprised of impact fees, interest income and fund balance revenues. Funding is provided for improvement projects at P.E.A.R. Park, East Lake Community Park, the South Lake Trail and the Ferndale Preserve.

ROAD IMPACT FEES (FUNDS 1151, 1152, 1153, 1154, 1155, 1156)

Department: Public Works

The Road Impact Fees funds accrue monies from transportation impact fees charged against new construction in the County. Road projects funded by impact fees must be growth-related and located in one of the six districts in which monies are collected. The Board of County Commissioners suspended impact fees as of March 2010 in an effort to stimulate construction in the County. No impact fee revenues are estimated for FY 2013. Budgeted revenues include interest income and fund balance. There is a high carry-over fund balance due to the restrictions placed upon the usage of monies with regards to the location of projects, as well as the need to accumulate monies before beginning a major project.

FISH CONSERVATION (FUND 1190)

Department: Public Resources

Lake County receives an allocation for the additional levy of $1.00 on all fishing licenses sold within the County. This surcharge is derived from a 1967 Special Act, as amended in 1975. These funds can be used for fish conservation projects, including vegetation control, habitat improvement and access improvement with prior approval of the Florida Fish and Wildlife Conservation (FFWC). Past projects have included the purchase of fish tagging equipment, stocking of fish, fishing dock installations and repairs and the addition of Blueways trails. The FY 2013 budget is funded by fishing license surcharge revenues, interest income and fund balance. Funds are budgeted in a reserve until sufficient funds accumulate to apply towards a project.

MSTU - STORMWATER MANAGEMENT (FUND 1230)

Department: Public Works

Stormwater programs include basin studies and the floodplain management program, which provides an application process for federally backed flood insurance. Drainage, water quality related improvements and residential lot grading inspections also are administered through the Stormwater Section. The budget for FY 2013 is supported by a portion of the ad valorem tax revenues generated from the Stormwater, Parks and Roads ad valorem millage of .4984 mills. Revenues for FY 2013 include ad valorem taxes, interest income, other revenues and fund balance.

MSTU - PARKS SERVICES (FUND 1231)

Department: Public Resources

A portion of ad valorem taxes generated from the Stormwater, Parks and Roads millage of .4984 mills supports parks maintenance and improvement programs. The FY 2013 budget is funded by ad valorem tax revenues, concession and advertising fees, interest income and other revenues, and fund balance. Maintenance activities include repair and maintenance of ball fields, infields and tracks. Major capital

projects include P.E.A.R Park improvements, Ferndale Preserve improvements, as well as smaller improvements at other parks.

MSTU - ROADS SERVICES (FUND 1232)

Department: Public Works

Allowable uses of the portion of ad valorem taxes generated from the Stormwater, Parks and Roads millage of .4984 mills includes construction of new roads or maintenance of existing roads in the unincorporated areas of the County. The FY 2013 budget is supported by interest income and fund balance. Maintenance activities for FY 2013 include resurfacing and micro-resurfacing of roads.

EMERGENCY 911 (FUND 1240)

Department: Public Safety

The Emergency 911 fund accounts for monthly user charges on telephone service for operation and maintenance of the E911 system, as well as for capital equipment purchases. The system is comprised of nine Public Safety Answering Points (PSAP's). Ongoing responsibilities associated with maintenance of the system include review and revision of operating protocol procedures, and maintenance of the database by which calls are correctly routed by the computer system. The system is fully funded through a monthly service charge on telephone bills. The 50-cent rate for land-line and cellular phones for FY 2013 is the same as the current rates. Revenues include emergency service fee revenues, interest income, and fund balance. The FY 2013 budget provides for on-going routine operation and maintenance of the E911 system, as well as a portion of the call-takers salaries associated with E911 calls.

RESORT/DEVELOPMENT TAX (FUND 1250)

Department: County Manager

Programs and services provided by the Office of Economic Development and Tourism are funded primarily by the resort/development tax. This tax is levied on all short-term rentals of 180 days or less. The tax was first enacted in 1984 at 2%, and was increased to 4% on March 31, 2003. The FY 2013 budget is funded by resort tax revenues, interest income, other revenues, and fund balance. Primary activities include advertising on radio, television and in the print media, and working with business and event planners to increase the number of event days resulting in higher hotel/motel occupancy rates.

MUNICIPAL SERVICES BENEFIT UNITS (FUNDS 1290, 1370, 1450)

Department: Non-Departmental

Three MSBU's (Greater Hills, Greater Groves and Greater Pines) were established for the common area maintenance, such as landscaping, pool maintenance, janitorial services and street lighting within these subdivisions. An annual assessment is collected on the property owner's tax bill to cover these costs. By Board of County Commissioner policy, no similar MSBU's will be established and administered by County staff as these services are typically administered by a homeowner's association.

LAW ENFORCEMENT TRUST (FUND 1330)

Constitutional Offices: Sheriff

Law Enforcement Trust revenues are primarily generated from locally confiscated drug money. These confiscated funds are generally used to replace law enforcement equipment in the Sheriff's Office.

INFRASTRUCTURE SALES TAX REVENUE (FUND 1410)

Department: Non-Departmental

The County's share of the one-cent sales tax is collected in the Infrastructure Sales Tax Revenue fund and is then transferred to other funds for allowable expenditures. FY 2013 appropriations include funding for debt service payments for the county-wide 800 MHz radio system transferred to the Renewal Sales Tax Debt Service Fund 2610, funding for park improvements to the Parks Capital Project Fund 3020, and the administrative service fee to the General Fund 0010. The balance of collections is transferred to the Renewal Sales Tax Capital Project Fund 3030 and Renewal Sales Tax Capital Project Fund-Public Works Fund 3040. Fifty percent must be used for transportation purposes and fifty percent for purposes allowed by F.S. 212.055(2).

STREET LIGHTING (FUNDS 1430, 1460, 1470)

Department: Non-Departmental

Three MSBU's (Village Green, Picciola Island and Valencia Terrace) were established to provide residential street lighting within these subdivisions. An annual assessment is collected on the property owner's tax bill to cover these costs. By Board of County Commissioner policy, no similar MSBU's will be established and administered by County staff.

LAKE COUNTY ENVIRONMENTAL RECOVERY (FUND 1500)

Department: Conservation and Compliance

Civil penalties related to enforcement actions for violations of Chapter 6 and Chapter 9 of the Land Development Code are used to restore polluted areas to their former condition, enhance pollution control activities, or purchase pollution control equipment. For FY 2013, environmental recovery expenses will be budgeted in the General Fund for the Adopt-A-Lake program and pollution control equipment.

BUILDING SERVICES (FUND 1520)

Department: Growth Management

Building Services is a division of the Growth Management Department and is a self-supporting program that administers and enforces all building and licensing laws, rules and regulations, as well as performs building inspection activities. Enforcement and inspection activities are supported by a variety of fees for services. Projected revenues include building permit fees, protective inspection fees, administrative service fees, contractor license fees, other revenues and fund balance.

COUNTY FIRE RESCUE (FUND 1680)

Department: Public Safety

Projected revenues include ad valorem taxes from a .3222 millage rate, fire assessment fees, Lake County Ambulance Fund transfer, interest income, other revenues and fund balance to protect County residents and visitors over an area encompassing 1,100 square miles.

FIRE SERVICES IMPACT FEE TRUST (FUND 1690)

Department: Public Safety

Fire Impact Fee revenues are collected in the unincorporated areas of the County and the cities of Astatula, Howey-in-the-Hills and Lady Lake (excluding The Villages), and are used for constructing and equipping new fire stations to provide fire and medical response as the County continues to grow. The FY 2013 budget is funded by impact fees, interest income and fund balance. Fund balance revenues are high because of the need to accumulate revenues to pay for major construction projects.

EMPLOYEES BENEFIT (FUND 1800)

Department: Human Resources

Commissions from vending machines located in County facilities are accounted for in the Employees Benefit Fund under Lake County Board of County Commissioners' policy LCC-41. Expenditures can include an activity which is reasonably expected to improve morale, to engender employee spirit of community, or to demonstrate collective appreciation for co-workers. The use of these funds to purchase alcoholic beverages, award cash gifts, or other individual gifts is prohibited. For FY 2013, employee benefit expenses will be budgeted in the General Fund.

ANIMAL SHELTER STERILIZATION TRUST (FUND 1850)

Department: Conservation and Compliance

In May 2006, the Board of County Commissioners established the Animal Shelter Sterilization Trust Fund for the operation of a spay/neuter program at Lake County Animal Services. Funding is derived from donations from the sale of impounded animals that are not reclaimed by their owners. Other revenues include interest income and fund balance.

COMMUNITY DEVELOPMENT BLOCK GRANT (FUND 1200)

Department: Community Services

The Community Development Block Grant (CDBG) program is administered at the federal level by the U.S. Department of Housing and Urban Development, which makes funds available to local governments. Lake County became an entitlement community in 1999 and started receiving funds in 2000. The Cities of Tavares, Lady Lake and Minneola, and the Towns of Montverde, Astatula, and Howey-in-the-Hills receive a share of the entitlement dollars pursuant to Urban County Partnership Agreements with Lake County. CDBG funds have been used for roadway paving and paying paving assessments, for housing rehabilitation, to expand meals-on-wheels deliveries and transportation services to seniors, to provide prescription assistance, to improve community centers, sidewalks and parks, and to construct American Disability Act (ADA) restrooms and entrances in public buildings.

PUBLIC TRANSPORTATION (FUND 1210)

Department: Community Services

Public paratransit and fixed-route services are provided to citizens and visitors in Lake County through a contracted service provider. LakeXpress fixed-route service began on May 21, 2007 primarily along the U.S. Highway 441 corridor, including The Villages, Eustis and Leesburg. A third route through Mount Dora and Tavares began in July 2008. On July 1, 2009, a fourth bus route began operating from the Altoona Post Office on S.R. 19 to the Community of Zellwood on U.S. 441, where passengers can transfer to LYNX route 44. The FY 2013 budget also provides for Express Route service from the Park and Ride on S.R. 27 to downtown Orlando.

Lake County Connection is a state-funded program and provides low-cost transportation services to the transportation disadvantaged such as the mobility-impaired and mentally-impaired, as well as senior citizens. Currently, the County contracts with MV Transportation, Inc. as its paratransit provider.

Revenues include a subsidy from the General Fund, Federal and State grants, fare revenues, miscellaneous revenues and fund balance. Because funding is limited, staff will continue to evaluate all services. A goal is to move patrons from the paratransit service to the fixed-route service when possible, thus reducing paratransit trips, which are more costly.

AFFORDABLE HOUSING ASSISTANCE TRUST (FUND 1260)

Department: Community Services

State Housing Initiatives Partnership (SHIP) funds are received from the State to assist low and moderate income households in the purchase of a home. These funds can be used for down payments, closing costs and mortgage buy downs for new homes, or for existing homes that have been or will be repaired within 12 months of transfer of title. SHIP funds are distributed on an entitlement basis to all 67 counties and 53 CDBG entitlement cities in Florida. The amounts remitted to Lake County are based on a percentage of documentary stamp collections.

SECTION 8 (FUND 1270)

Department: Community Services

The Section 8 Housing Program is funded through the U.S. Department of Housing and Urban Development. The program makes rental housing affordable to very low-income families through rental subsidies paid directly to the landlord on behalf of the participating family. In some cases, a utility subsidy also is paid.

FEDERAL/STATE GRANTS (FUND 1300)

Departments: Community Services, Public Safety, Public Works

The Federal and State Grants Fund was established beginning in FY 2010 to account for certain grant revenues that previously were budgeted in the General Fund. Since grant revenues must be spent for the purposes they were received, these revenues had to be tracked manually to assure that unspent funds were not inadvertently directed to other programs and services. With the establishment of this fund, these revenues will no longer be co-mingled with General Fund revenues.

RESTRICTED LOCAL PROGRAMS (FUND 1310)

Departments: Conservation and Compliance, Community Services, Public Resources, Sheriff

The Restricted Local Programs fund was established in FY 2010 to account for certain restricted revenues that previously were budgeted in the General Fund. Since restricted revenues must be spent for the purposes they were received, these revenues had to be tracked manually to assure that unspent funds were not inadvertently directed to other programs and services. With the establishment of this fund, these revenues will no longer be co-mingled with General Fund revenues. The FY 2013 budget includes funding for Sheriff deputy training through traffic education and police education funds, court cost and teen court fees, alcohol and drug abuse, Dori Slosberg traffic education, Choose Life license plate revenues, boating license fees, Florida Arts license plate revenues, Hispanic Obesity, and Your Heart Your Life.

ENERGY EFFICIENCY AND CONS BLOCK GRANT (FUND 1320)

Department: Growth Management

Lake County has been awarded $2.8 million under the American Recovery and Reinvestment Act (ARRA) Energy Efficiency and Conservation Block Grant (EECBG) Formula Grant Program. This grant is overseen by the U.S. Department of Energy. The program is scheduled to end in July 2012.

DEBT SERVICE (FUNDS 2510, 2610, 2710, 2810)

Department: Debt Service

Four debt service funds have been established to repay the principal and interest expenses related to long-term debt on various revenue and general obligation bond issues. In April 2007, the County issued $34.7 million in general obligation bonds for the purpose of acquiring and improving lands within the County to protect drinking water resources, preserve natural areas, protect open space from overdevelopment, provide parks and trails and improve water quality.

The County has sold three other revenue bond/bank issues backed by sales tax revenues. A $4.4 million revenue bond issue backed by state sales tax revenues (used to replace racing tax revenues previously distributed by the state) is for land acquisition and various park projects and walking and biking trails.

A $10 million commercial bank loan to help fund the 800 MHz radio system is backed by the County's share of a 1% local option infrastructure sales tax.

An $87.4 million revenue bond issue backed by the County's half-cent sales tax revenues is for acquiring, constructing, and equipping the Downtown Tavares Center for Governmental Operations and Judicial Center and other governmental facilities.

LANDFILL ENTERPRISE (FUND 4200)

Department: Public Works

The Landfill Enterprise fund supports the Solid Waste Division, as well as the operation of the Covanta plant. The Solid Waste Operations section is comprised of landfill operations, residential drop-offs, scale services, and yard waste operations. The Solid Waste Programs section includes hazardous waste, customer service, recycling and collection services. The staff manages the $5.75 million contract with Covanta Lake, Inc. Covanta is a waste-to-energy facility that incinerates most solid waste. The FY 2013

budget is supported by recyclable revenues, landfill operating income, disposal assessment fees, interest income, fund balance and a transfer from the General Fund.

SOLID WASTE CLOSURES AND LONG-TERM CARE (FUND 4220)

Department: Public Works

The Florida Department of Environmental Protection (FDEP) requires that a reserve fund be established to provide closing costs and long-term care costs for the County's landfills. The County has four closed disposal units under long-term care. They include: Central Landfill-Phase I, Lady Lake, Umatilla, and Loghouse. Reserve funding also is budgeted for two active disposal units, Central Landfill - Phase II and a Construction and Demolition (C&D) Landfill, as well as the Central Landfill-Phase III for which construction was completed in FY 2009.

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General Lake County Information

History of Lake County

The region of Central Florida that is now known as Lake County has been inhabited for thousands of years. Evidence of the Timucuan Indians is throughout Lake County. There are more than 1,000 identified archeological sites in Lake County.

In 1562, a French Huguenot colony was established at the present site of Astor and was later wiped out by the Spanish. During the late 1560's, the Spanish established a system of missions throughout the Lake County area. By 1763, there were few Indians left in the area. During the Revolutionary War, all of Florida belonged to the British and residents were loyal to that country.

In 1782, Spain re-occupied Florida and began awarding large tracts of land to reward favors. Forts were built throughout Lake County, known then as Mosquito County, to defend the settlers against the Seminole Indians. In 1823, at the Treaty of Moultie Creek, the Seminoles were ordered to live in a reservation, most of which was in Lake County.

Towns grew and vanished. Other towns took their places. When the Civil War started in 1861, there were several large plantations and many small farms in Lake County. Florida became one of the states to secede from the Union. By the end of the Civil War in 1865, another homesteading act was in place, offering 160 acres of land to settlers who would live on the land for five years and improve it. The Homesteading Act offered a fresh start and many men and soldiers, both Rebel and Yankee, took advantage of the opportunity and came to Lake County to make their homes.

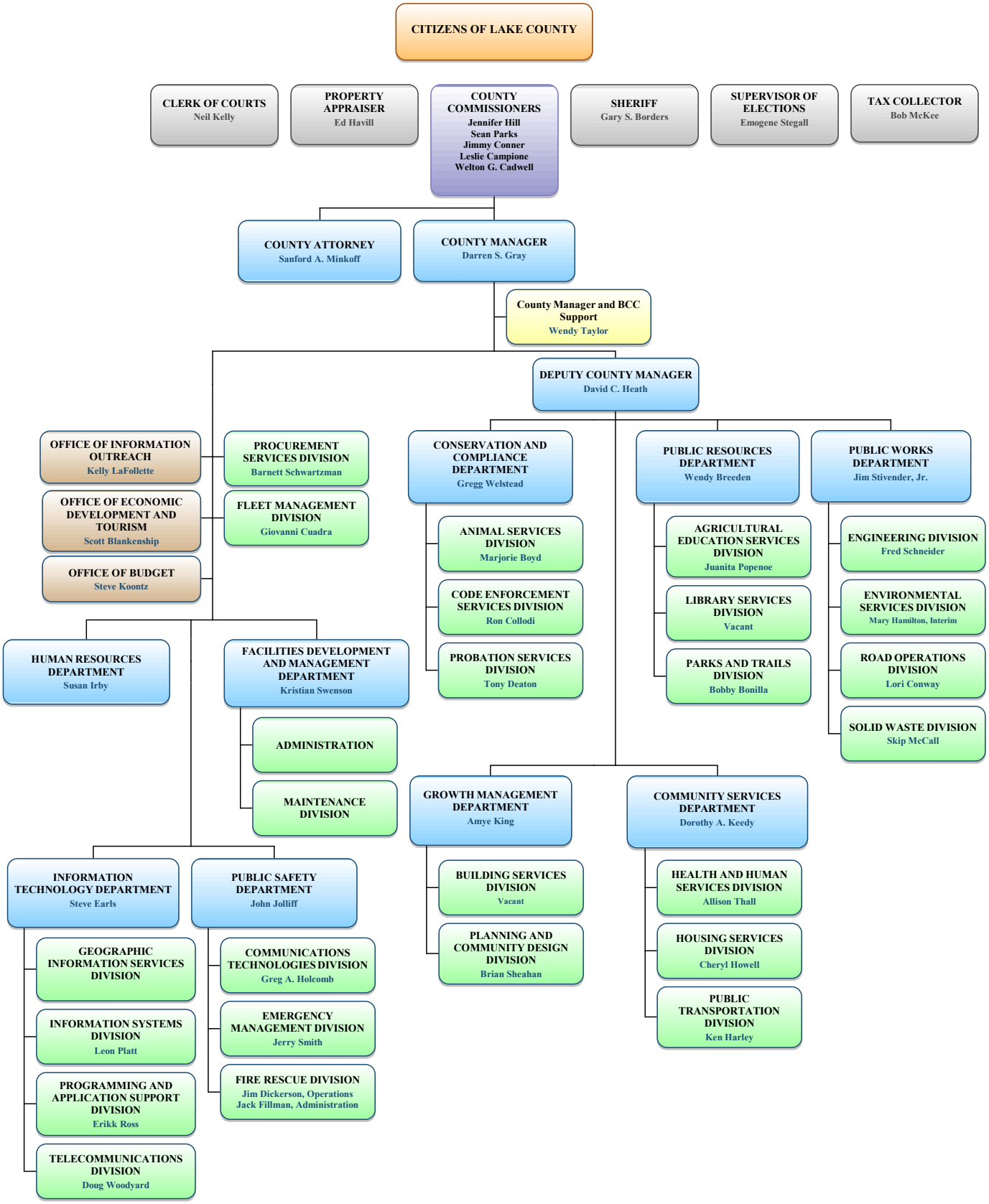
In May 1887, the Florida Legislature created Lake County. It was carved from Orange and Sumter counties, and was named for its 250 named lakes and 1,735 bodies of water. The courthouse, known as the Pioneer Building, was dedicated in 1889.

World War II took many Lake County men to war. Lake County was famous for the number of war bonds sold here and scrap metal collected. The first war bond sold in the United States was sold in Leesburg. Lake County was the site of a Prisoner of War camp during the Second World War.

Early industry consisted of reliance on the land: farming, citrus growing, lumber, turpentine, etc. All of this to some degree or another relied on the weather and time and time again big freezes killed not only crops and citrus, but also hopes and dreams. Back-to-back freezes in 1894 and 1895 devastated large and small farms alike. Lake County was known worldwide for its record crops of peaches, tomatoes, watermelon, ferns, and, of course, citrus. Other industries moved into Lake County and the economy grew.

Lake County's history is rich and diverse. Today, as in the past, Lake County is a pleasant place to live and work.

LAKE COUNTY GOVERNMENT
ORGANIZATION CHART
Fiscal Year 2013



Board of County Commissioners

Leslie Campione
Chairman, District 4

Jennifer Hill
Vice Chairman, District 1

Sean Parks
Commissioner, District 2

Jimmy Conner
Commissioner, District 3

Welton G. Cadwell
Commissioner, District 5

County Manager and County Attorney

Darren S. Gray
County Manager

Sanford A. Minkoff
County Attorney

LAKE COUNTY
FLORIDA

COUNTY COMMISSION MEMBERS/ ELECTED OFFICIALS/APPOINTED OFFICIALS

Commission Chairman
Leslie Campione
District Four

Commission Vice-Chairman
Jennifer Hill
District One

Commission Member
Sean Parks
District Two

Commission Member
Jimmy Conner
District Three

Commission Member
Welton G. Cadwell
District Five

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ELECTED OFFICIALS

Clerk of Courts
Neil Kelly
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Property Appraiser
Ed Havill
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www.lakecopropappr.com

Sheriff
Gary Borders
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www.lcso.org

Supervisor of Elections
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www.elections.lakecountyfl.gov

Tax Collector
Bob McKee
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APPOINTED OFFICIALS

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Darren S. Gray
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County Attorney
Sanford A. Minkoff
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LAKE COUNTY
FLORIDA

DEPUTY COUNTY MANAGER / DEPARTMENT AND OFFICE DIRECTORS

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Deputy County Manager
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Public Resources Director
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Steve Earls
Information Technology Director
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Susan Irby
Employee Services Director
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John Jolliff
Public Safety Director/Fire Chief
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Dottie Keedy
Community Services Director
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Amye King
Growth Management Director
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Kristian Swenson
Facilities Development and Management Director
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Jim Stivender, Jr.
Public Works Director
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Gregg Welstead
Conservation and Compliance Director
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OFFICE DIRECTORS

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Economic Development and Tourism Director
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Steve Koontz
Budget Director
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Kelly LaFollette
Information Outreach Director
Phone: (352) 343-9603

www.lakecountyfl.gov

Lake County focused on innovation, progress, and long-term solutions when the Board of County Commissioners re-established eight long-term goals on January 18, 2008. Lake County Government's direction for the next 25 years will travel down a path designed to ensure that the citizens' desired lifestyle is attainable. Departments have been commissioned to develop strategies and implement programs geared toward achieving the specific goals which answer the question, "What do we want Lake County to be in 25 years?" Lake County is taking active steps to reach the following goals by 2030.

A. Lake County is a High Performance Organization

- Excellent customer service is expected and delivered.
    - Excellent and consistent telephone etiquette is routine.
- Effective internal communication strengthens the organization.
    - People are accessible and information is accurate.
- Effective external communication strengthens the community.
- Innovative change occurs from within.
- Internal service departments spark energy within the organization.
- Business processes are innovative and effective.
- Old is integrated with new.

B. Lake County is a Leader in Multi-jurisdictional Cooperation

- Strong, centralized county government realizes consistency of vision, regulation and direction.
- Lake County takes the lead in facilitating countywide cooperation across all entities.
- Regional cooperation is effective and constant.

C. The Economy of Lake County is Strong, Diversified, and Sustainable

- The residential and commercial tax bases are equitably balanced.
- High-end business centers are strategically placed along major corridors.
- Lake County has a good balance of jobs and housing opportunities.
- Targeted industries recognize Lake County as business-friendly and seek Lake County as their destination.

D. Lake County Offers a Quality, Reliable Transportation Network in a Multi-modal System

- The transportation network includes well-placed pathways for roads, bicycles, pedestrian walkways, buses and rail.

E. Social Services are Provided to Those in Need Throughout the Entire County

- Lake County coordinates the provision of social services and affordable housing through the private sector and through non-profit organizations.

F. Lake County Preserves Environmental Resources

- Major systems, such as lakes and wetlands, are preserved.
- The County offers a network of resource-based recreation: i.e. trails and hiking.
- County infrastructure and structures reflect maximum energy efficiency.

G. Urban Development is Well Planned and Implemented

- Distinctive, small towns or communities are preserved.
- Responsible utility services are available outside of municipal boundaries through partnerships with private and public providers and wholesale agreements.
- Urban form is designed (outlined) by green space and density and clustering is appealing.

H. Appearance of Lake County is Esthetically Pleasing and Well Designed

- Uniform countywide design standards are applied along major corridors.

County Budget Made Responsible

- In budget preparation, examine every department and division to ensure that funds are budgeted appropriately.

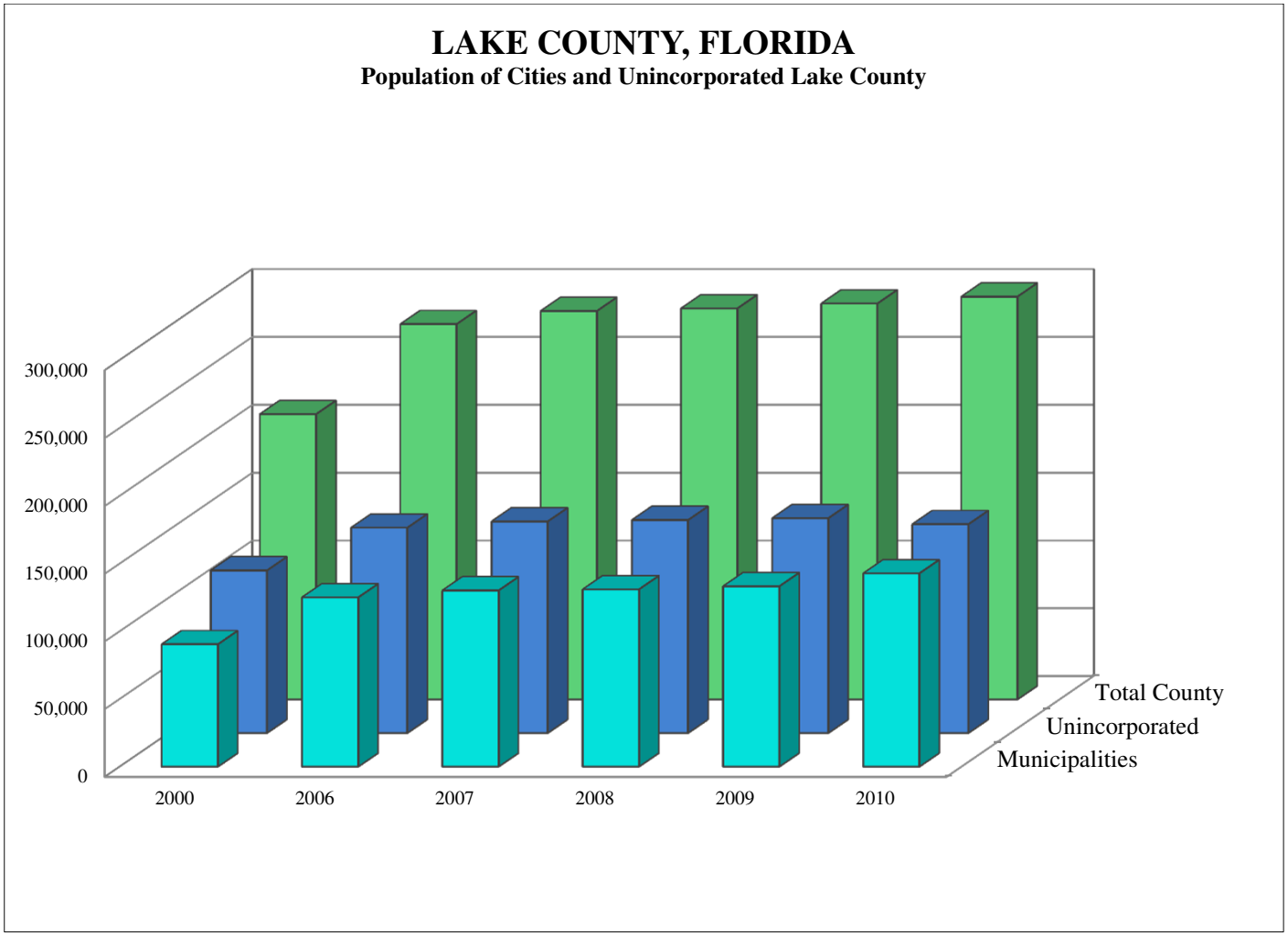
- Distinguish between core functions of government and non-essential functions and further distinguish those functions that provide direct services to the public, and when budget cuts are necessary focus them on non-essential functions and functions that do not provide direct services to the public.

- Ensure transparency of the budget process by:
  - requiring a public process prior to reduction or elimination of any governmental function or direct service to the public
  - providing written documentation including analysis and financial information to the Board of County Commissioners prior to the public process described immediately above
  - making written documentation available to the public on the county website in advance of the public process that provides plain language, explanatory comments and information on the county budget

- To the extent possible during the budget process, and continuously thereafter, examine:
  - the economy, efficiency and effectiveness of county programs
  - the structure and design of county departments and divisions
  - the adequacy of financial and management processes used by departments and divisions
  - alternative methods of providing programs or services
  - the possibility of consolidation or transfer of county work or operations between departments and divisions as well as with other units of government
  - the procurement of goods and services in order to ensure that the county is obtaining the best quality services and goods at the best pricing available, and at the same time make department directors and division managers jointly responsible with the procurement division for this duty

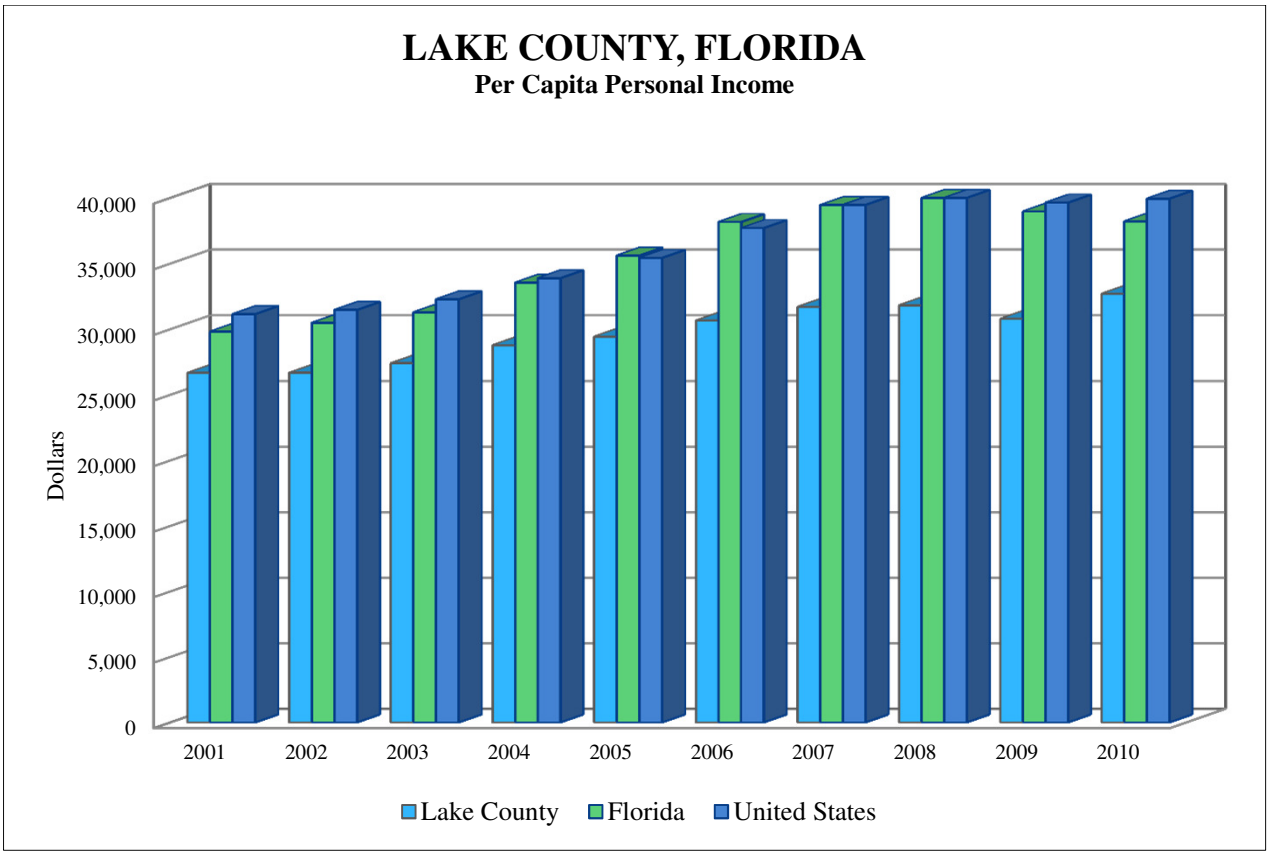
- During the budget process, streamline department and division organizational structures and eliminate unnecessary or redundant advisory groups.

- Budget utilizing existing revenues and fund balance such that fund balance will remain adequate and ensure that adequate reserves and fund balance are maintained looking at the budget over a five-year period conservatively anticipating future revenues and expenses over that period.



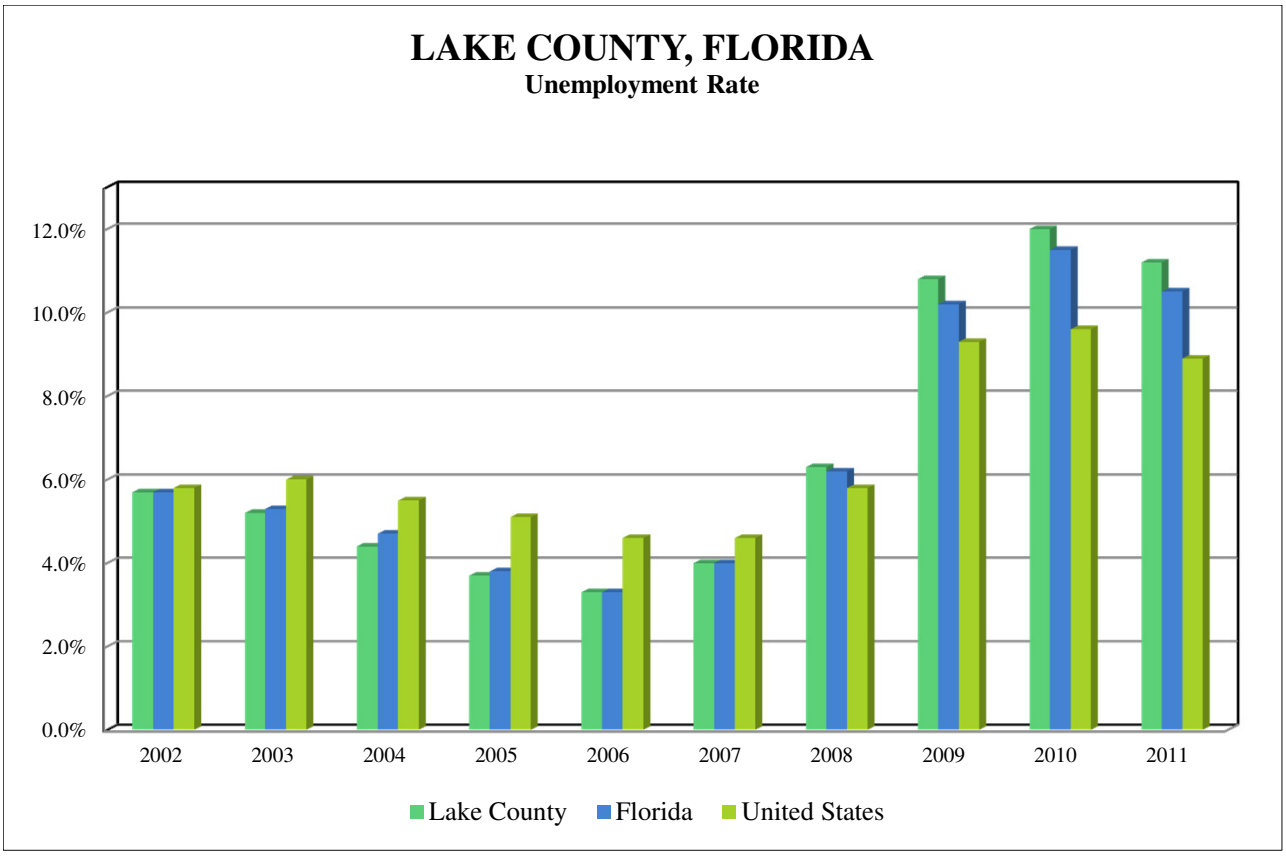
Population Distribution (Rounded)							
	Census 2000	2006	2007	2008	2009	2010	Average Annual Growth 2000-2010
Astatula	1,298	1,591	1,649	1,643	1,630	1,810	3.9%
Clermont	9,338	22,097	22,882	23,476	24,199	28,742	20.8%
Eustis	15,106	17,766	18,401	18,354	18,275	18,558	2.3%
Fruitland Park	3,186	3,628	3,829	3,901	3,978	4,078	2.8%
Groveland	2,394	5,923	6,983	7,207	7,135	8,729	26.5%
Howey-in-the Hills	956	1,156	1,223	1,215	1,221	1,098	1.5%
Lady Lake	11,828	12,805	12,842	13,117	14,129	13,926	1.8%
Leesburg	15,956	18,841	19,934	20,093	20,506	20,117	2.6%
Mascotte	2,687	4,270	4,478	4,516	4,476	5,101	9.0%
Minneola	5,435	9,440	9,203	9,044	9,047	9,403	7.3%
Montverde	882	1,183	1,189	1,196	1,192	1,463	6.6%
Mount Dora	9,418	11,125	11,945	11,290	11,100	12,370	3.1%
Tavares	9,700	12,552	13,013	13,344	13,329	13,951	4.4%
Umatilla	2,214	2,672	2,601	2,603	3,047	3,456	5.6%
Unincorporated Lake County	120,129	151,734	156,327	157,380	158,729	154,250	2.8%
TOTAL	**210,527**	**276,783**	**286,499**	**288,379**	**291,993**	**297,052**	**4.1%**

Source: Florida Statistical Abstract 2007, 2008, 2009, 2010, 2011



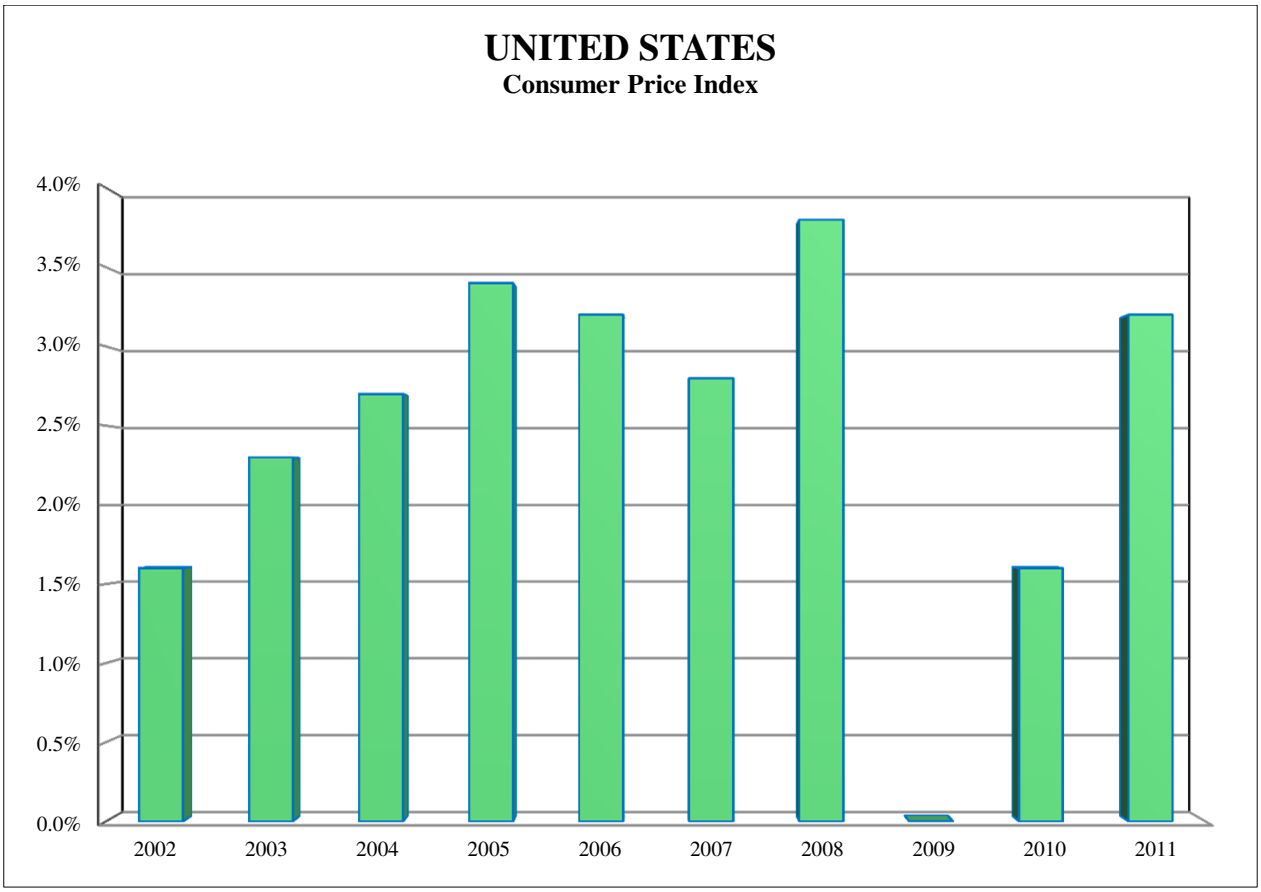
Per Capita Personal Income						
Year	**Lake County**	**Percent Change**	**Florida**	**Percent Change**	**United States**	**Percent Change**
2001	26,662	2.3%	29,809	2.5%	31,145	2.8%
2002	26,669	0.0%	30,479	2.3%	31,461	1.1%
2003	27,399	2.7%	31,283	2.7%	32,271	2.6%
2004	28,769	5.0%	33,540	7.3%	33,881	5.0%
2005	29,426	2.3%	35,605	6.2%	35,424	4.6%
2006	30,650	4.2%	38,161	7.2%	37,698	6.5%
2007	31,694	3.4%	39,449	3.4%	39,461	4.7%
2008	31,816	0.4%	40,133	1.8%	40,674	3.1%
2009	30,785	-3.3%	38,965	-3.0%	39,635	-2.6%
2010	**32,697**	**2.6%**	**38,210**	**2.2%**	**39,937**	**2.8%**

Source: U.S. Department of Commerce, Bureau of Economic Analysis, Regional Economic Accounts



Unemployment Rate			
Year	**Lake County**	**Florida**	**United States**
2002	5.7%	5.7%	5.8%
2003	5.2%	5.3%	6.0%
2004	4.4%	4.7%	5.5%
2005	3.7%	3.8%	5.1%
2006	3.3%	3.3%	4.6%
2007	4.0%	4.0%	4.6%
2008	6.3%	6.2%	5.8%
2009	10.8%	10.2%	9.3%
2010	12.0%	11.5%	9.6%
2011	**11.2%**	**10.5%**	**8.9%**

Source: Florida Research and Economic Information Database Application



Consumer Price Index		
Year	**U.S. Index 1982-1984=100**	**Inflation Percent**
2002	179.9	1.6%
2003	184.0	2.3%
2004	188.9	2.7%
2005	195.3	3.4%
2006	201.6	3.2%
2007	207.3	2.8%
2008	215.3	3.8%
2009	214.5	-0.4%
2010	218.1	1.6%
2011	**224.9**	**3.2%**

Source: U.S. Department of Labor, Bureau of Labor Statistics

Assessment/ Property Tax Information

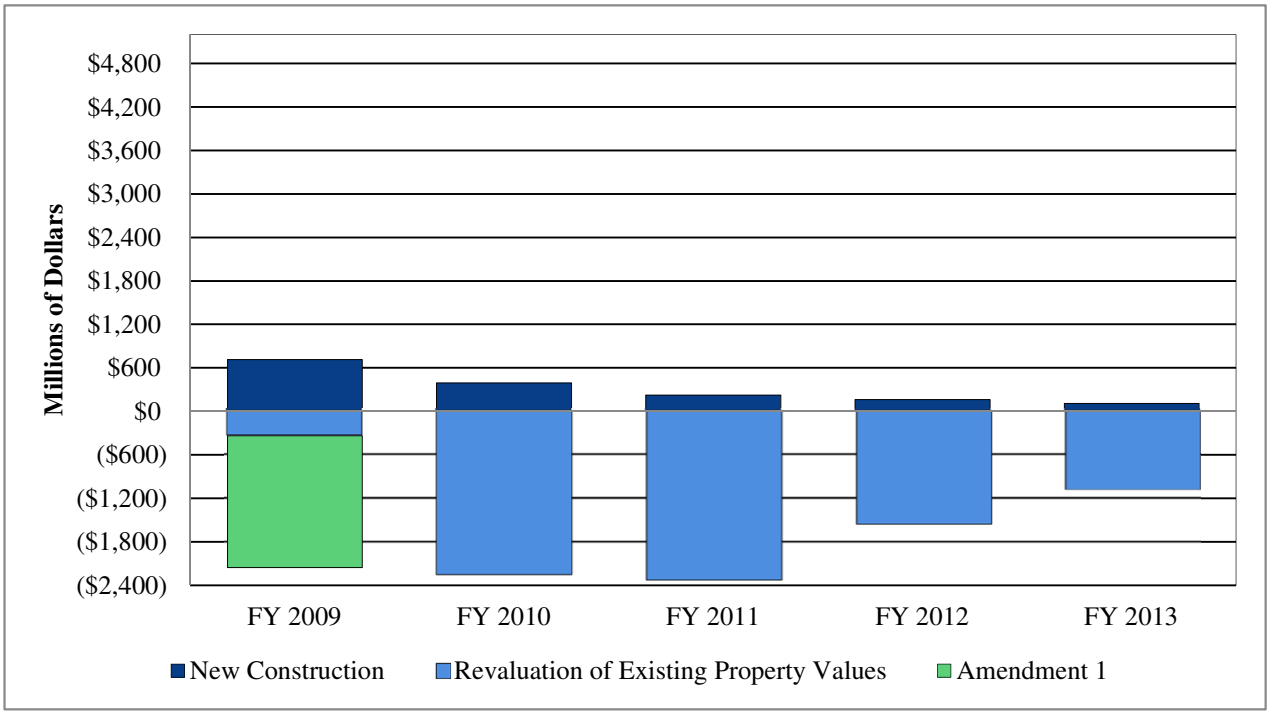
Lake County
Chart of Taxable Values and Millages

Taxing District	Taxable Value 2011	Millage Rate 2011	Taxable Value 2012	Millage Rate 2012	Taxable Value 2013	Rollback Rate 2013	Millage Rate 2013
Countywide Funds							
General	$17,021,802,722	4.7309	$15,587,582,550	4.7309	$14,665,378,485	5.0816	5.0816
Lake County Ambulance	$17,021,802,722	0.3853	$15,587,582,550	0.3853	$14,665,378,485	0.4139	0.3853
Public Lands Program-Voted Debt	$17,021,802,722	0.1101	$15,587,582,550	0.1101	$14,665,378,485	0.1900	0.1900
Total Countywide Funds	**$17,021,802,722**	**5.2263**	**$15,587,582,550**	**5.2263**	**$14,665,378,485**	**5.6855**	**5.6569**
Special Taxing Districts							
Stormwater, Roads and Parks MSTU	$9,062,380,088	0.4984	$8,290,075,621	0.4984	$7,711,953,059	0.5412	0.5412
Fire Emergency Medical Svc. MSTU	$9,513,157,110	0.3222	$8,703,277,907	0.3222	$8,117,754,291	0.3489	0.3222

Source: Certification of Final Taxable Value DR-422

Lake County, Florida

Comparison of General Fund Gross Taxable Value Over Prior Years
FY 2009 to FY 2013



	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
New Construction	$ 714,271,256	$ 395,833,931	$ 225,162,300	$ 164,819,391	$ 111,787,068
Revaluation of Existing Property Values	$ (333,649,865)	$ (2,239,753,565)	$ (2,314,471,432)	$ (1,551,190,996)	$ (1,078,808,699)
Amendment 1	$ (1,820,465,859)	$ -	$ -	$ -	$ -
Total Change in Gross Taxable Value	$ (1,439,844,468)	$ (1,843,919,634)	$ (2,089,309,132)	$ (1,397,136,804)	$ (2,367,189,436)

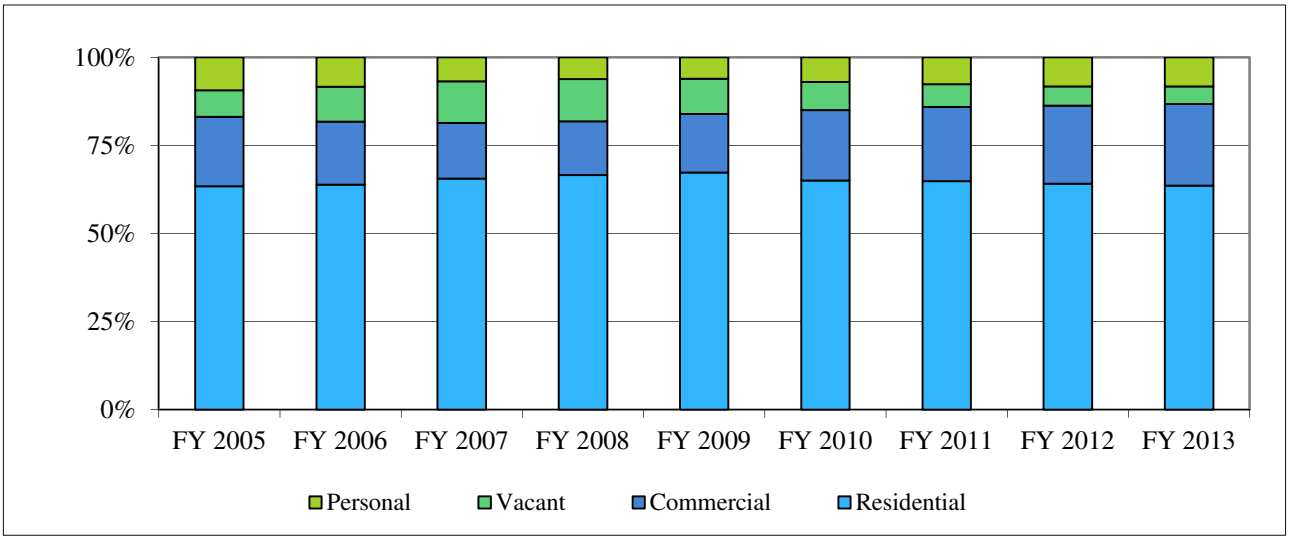
	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
% Change Due to New Construction	3.19%	1.89%	1.18%	0.96%	0.29%
% Change Due to Revaluation	(1.49%)	(10.68%)	(12.10%)	(9.04%)	(2.82%)
% Change Due to Amendment 1	(8.13%)	N/A	N/A	N/A	N/A
Total % Change	(6.43%)	(8.79%)	(10.93%)	(8.14%)	(6.19%)

General Fund	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Gross Taxable Value	$ 20,965,796,687	$ 19,121,877,053	$ 17,032,567,921	$ 15,635,431,117	$ 14,665,378,485
Millage Rate	4.6511	4.6511	4.7309	4.7309	5.0816

Lake County, Florida

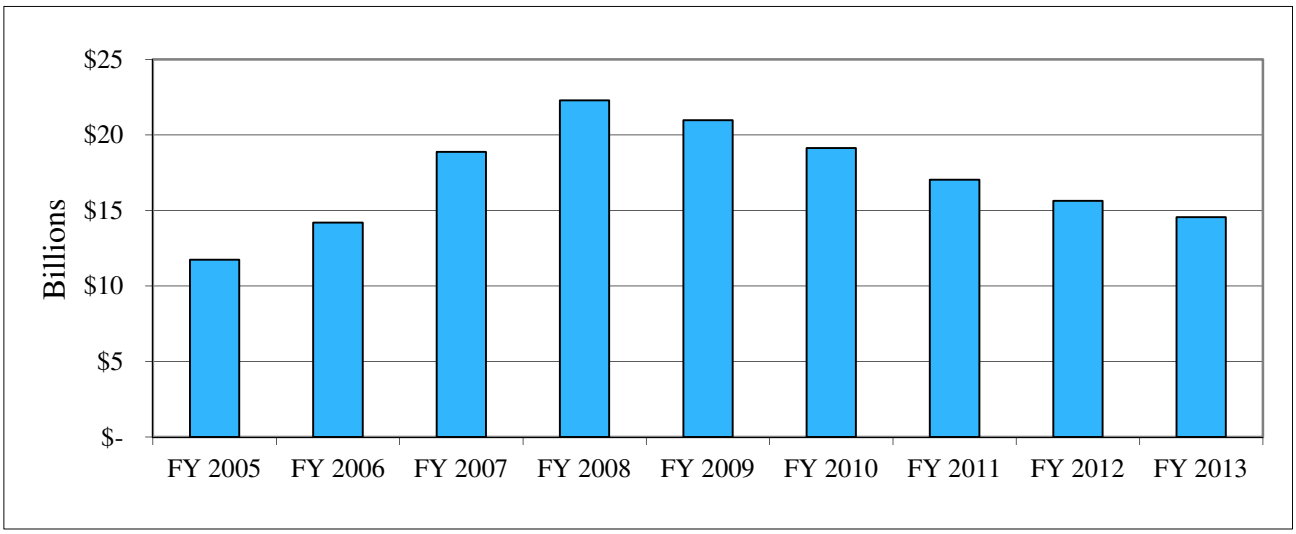
Property Tax Highlights
Fiscal Years 2005 - 2013

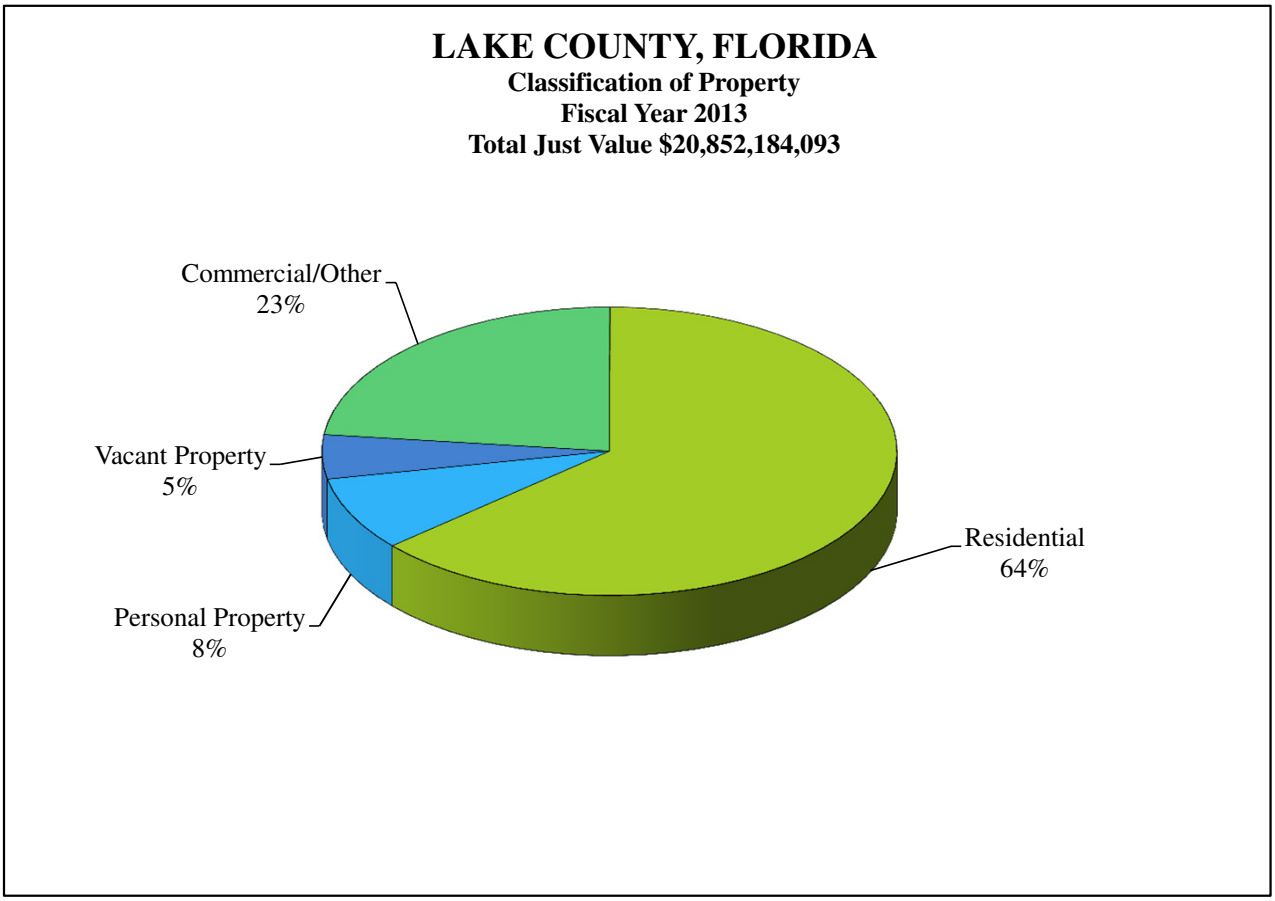
Composition of Just Value of Real and Personal Property

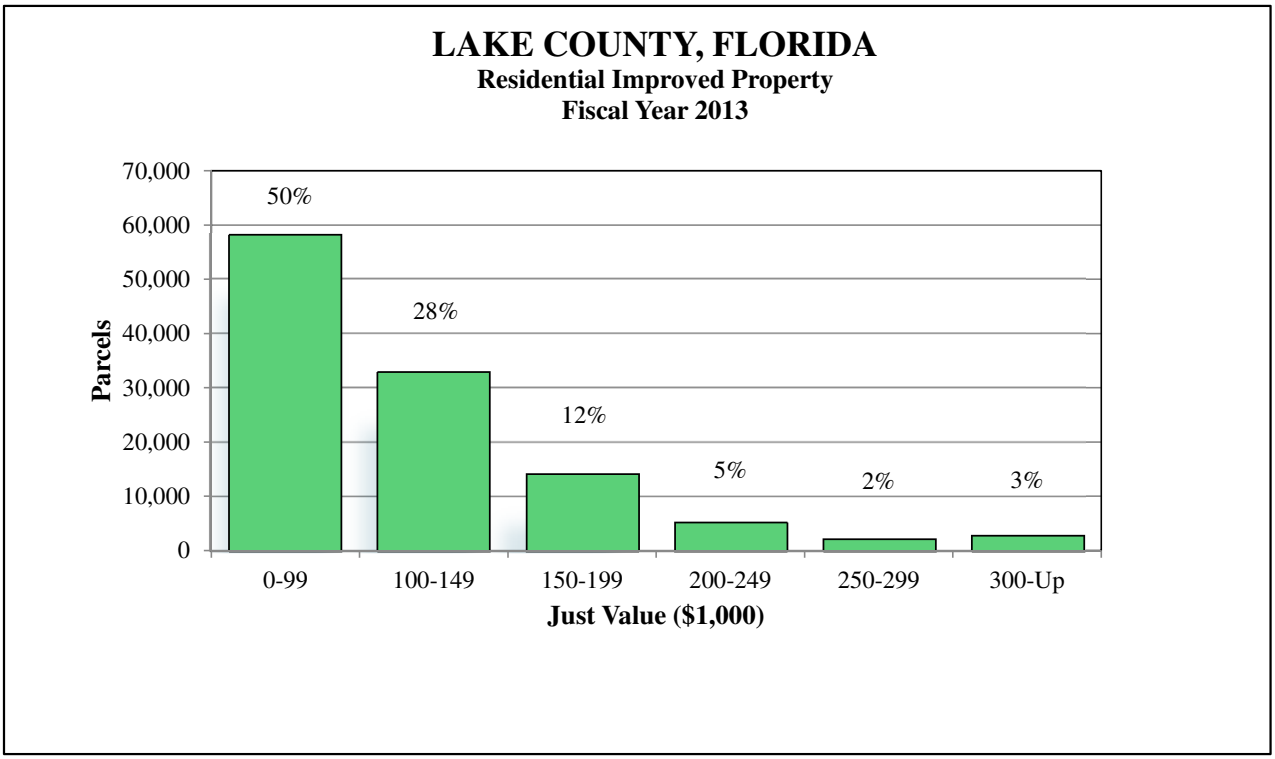


Source: Lake County Property Appraiser's Office

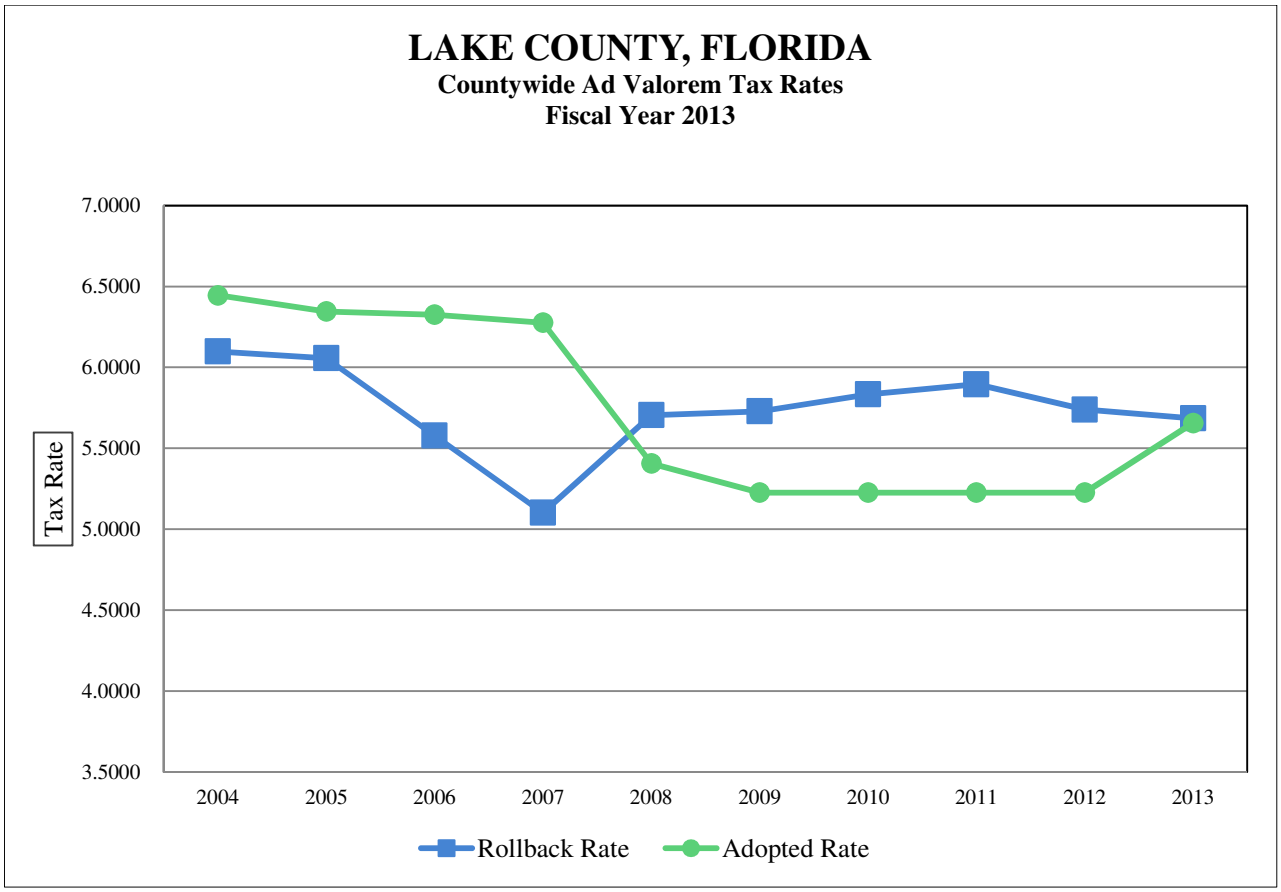
Total Taxable Property Value





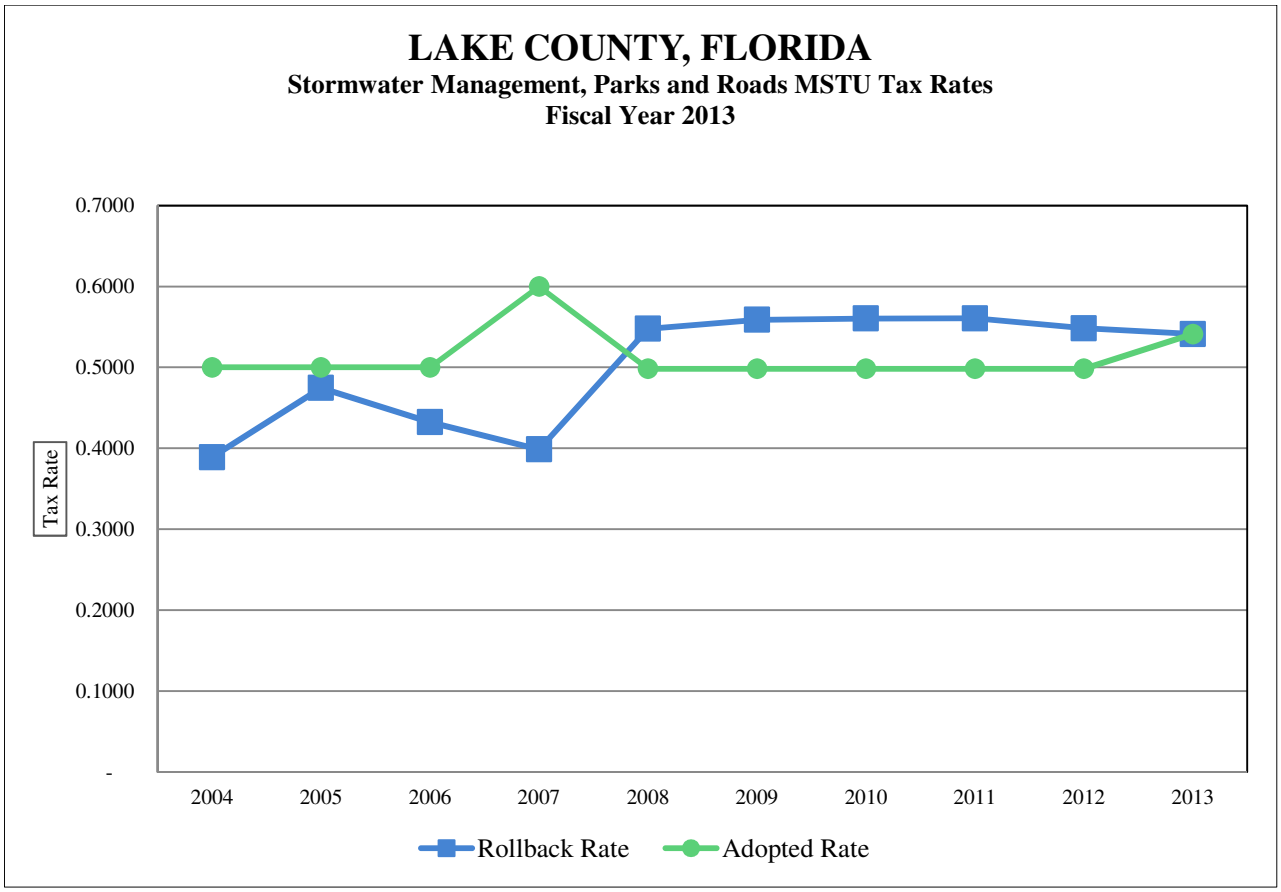


Source: Lake County Property Appraiser's Office



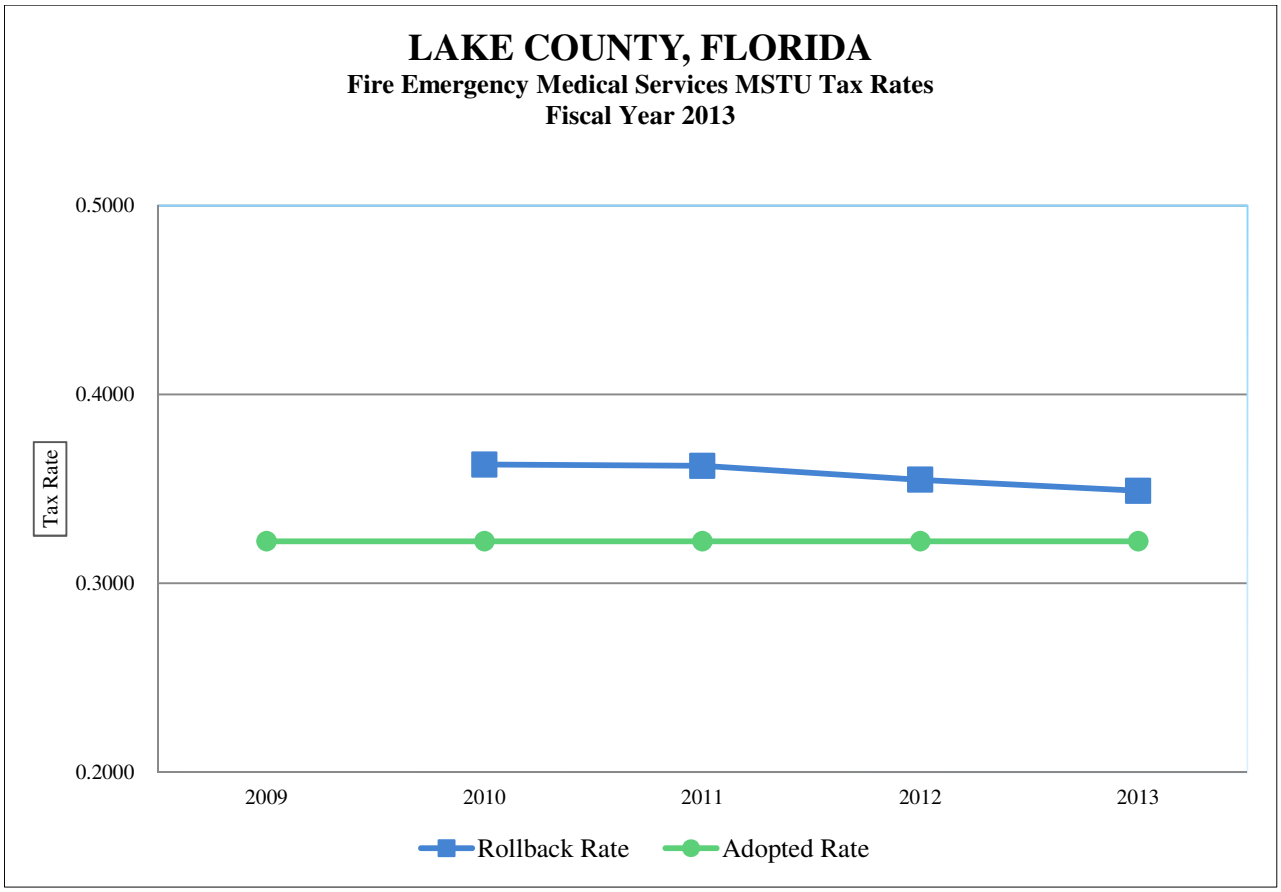
Countywide Ad Valorem Tax Rates		
Fiscal Year	**Rollback Rate**	**Adopted Rate**
2004	6.0980	6.4456
2005	6.0565	6.3459
2006	5.5780	6.3259
2007	5.1018	6.2759
2008	5.7045	5.4061
2009	5.7289	5.2263
2010	5.8333	5.2263
2011	5.8952	5.2263
2012	5.7391	5.2263
2013	**5.6855**	**5.6569**

Source: Lake County Office of Budget



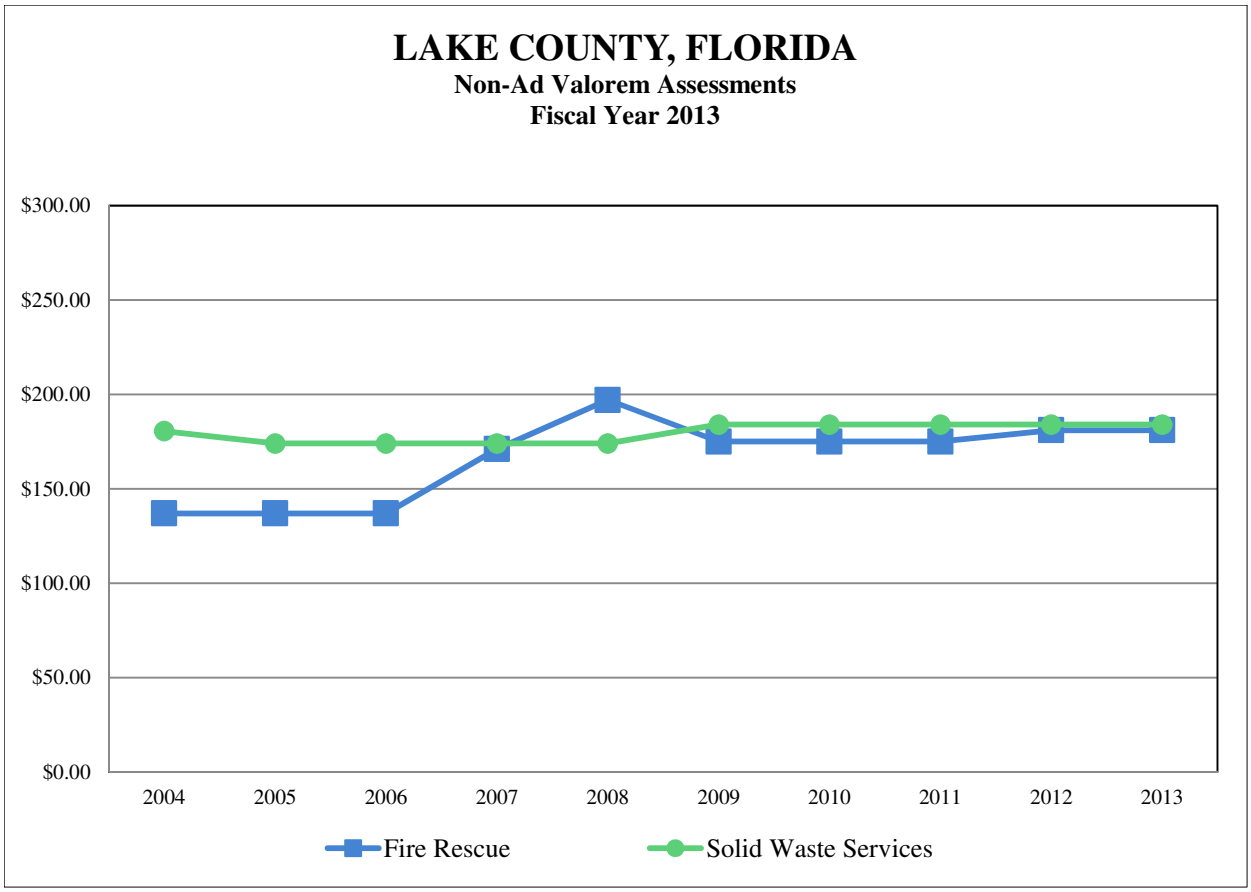
Stormwater Management, Parks and Roads MSTU Tax Rates		
Fiscal Year	**Rollback Rate**	**Adopted Rate**
2004	0.3890	0.5000
2005	0.4746	0.5000
2006	0.4322	0.5000
2007	0.3987	0.6000
2008	0.5477	0.4984
2009	0.5588	0.4984
2010	0.5603	0.4984
2011	0.5605	0.4984
2012	0.5484	0.4984
2013	**0.5412**	**0.5412**

Source: Lake County Office of Budget



Fire Emergency Medical Services MSTU Tax Rates		
Fiscal Year	**Rollback Rate**	**Adopted Rate**
2009	0.0000	0.3222
2010	0.3628	0.3222
2011	0.3621	0.3222
2012	0.3548	0.3222
2013	**0.3489**	**0.3222**

Source: Lake County Office of Budget

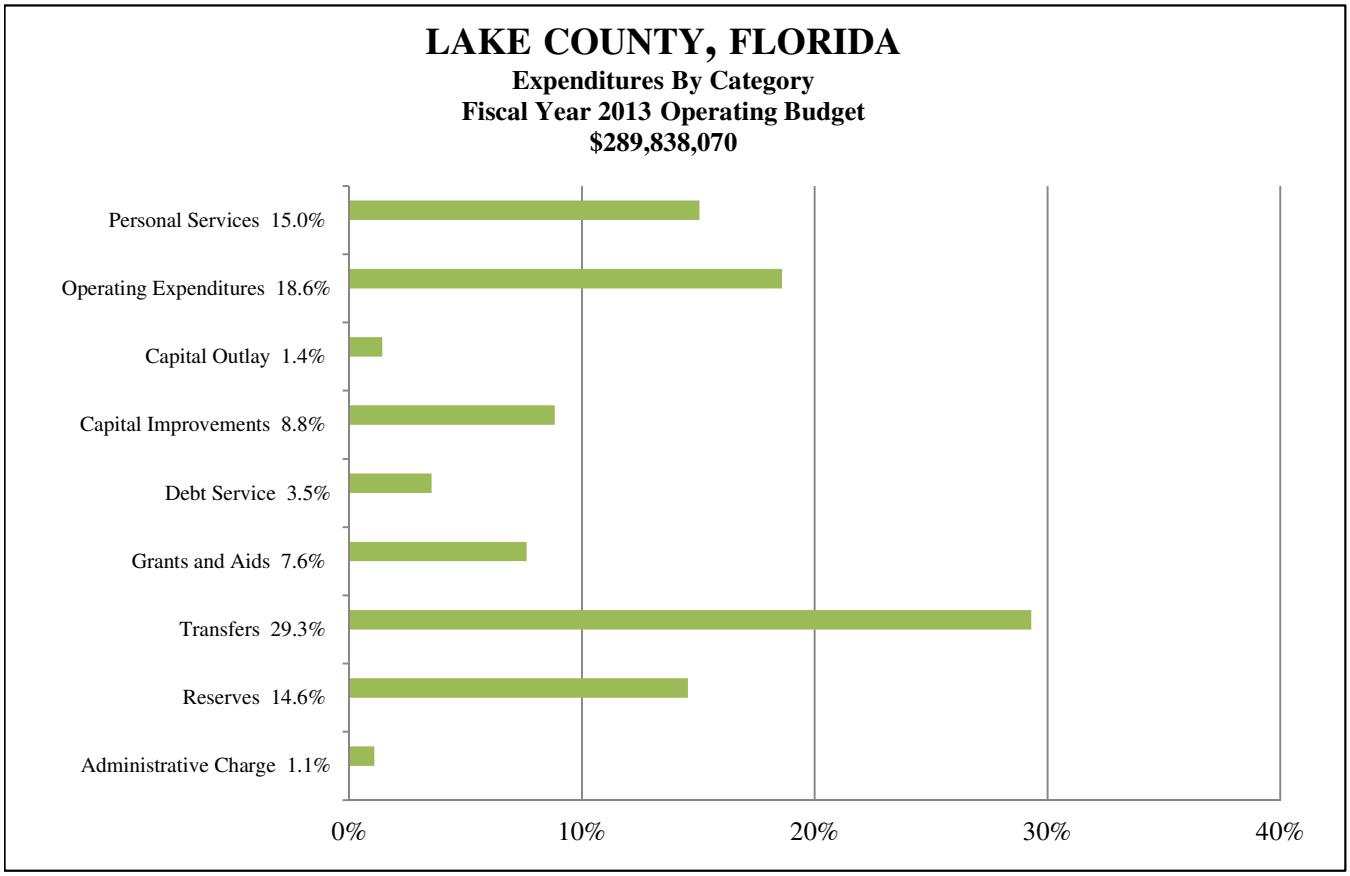


Non-Ad Valorem Assessments		
Fiscal Year	**Fire Rescue**	**Solid Waste Services**
2004	$137.00	$180.50
2005	$137.00	$174.00
2006	$137.00	$174.00
2007	$171.00	$174.00
2008	$197.00	$174.00
2009	$175.00	$184.00
2010	$175.00	$184.00
2011	$175.00	$184.00
2012	$181.00	$184.00
2013	**$181.00**	**$184.00**

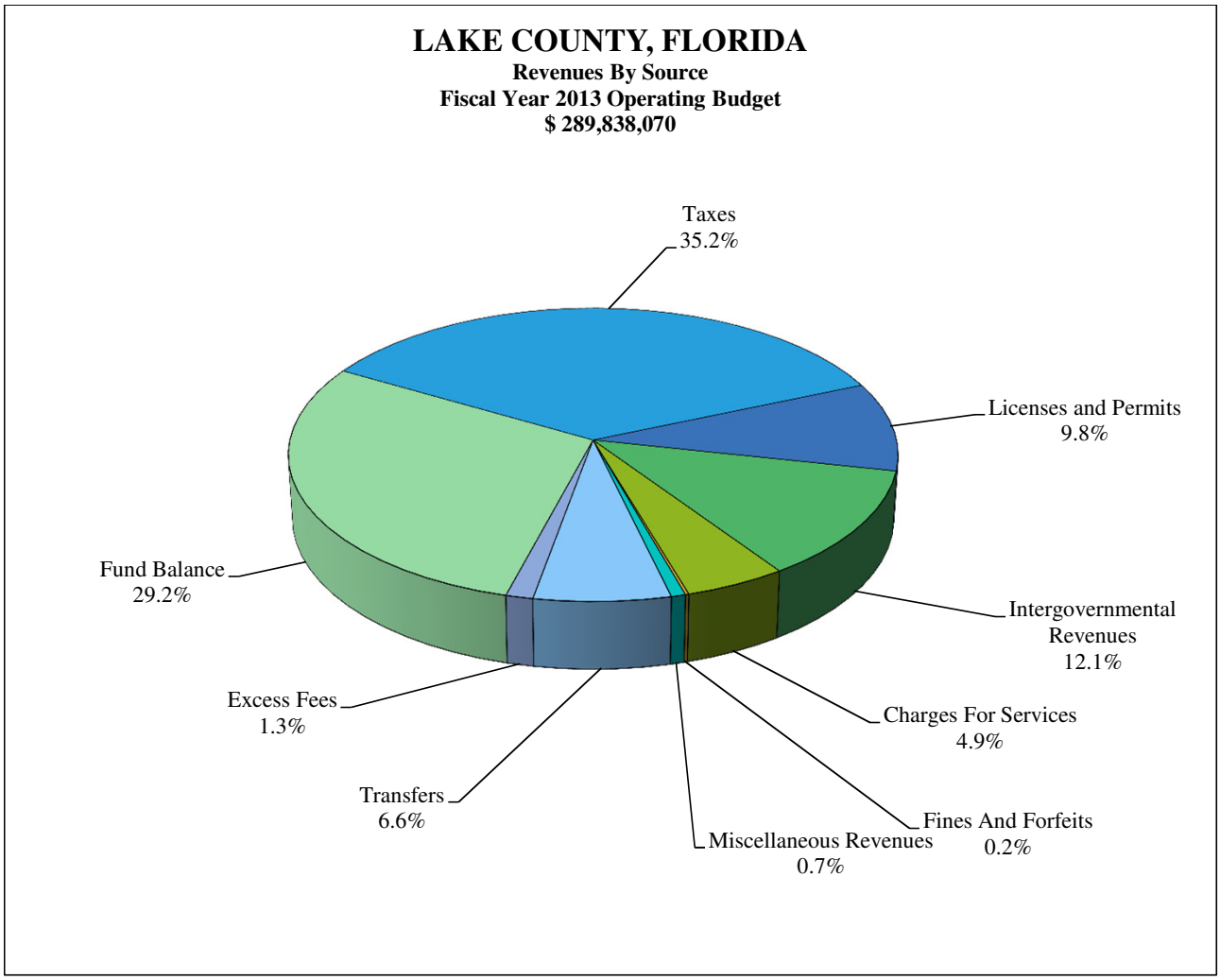
Above rates apply only to residential properties. Non-residential properties are calculated on a varying rate structure.

Source: Lake County Office of Budget

Revenues and Expenditures



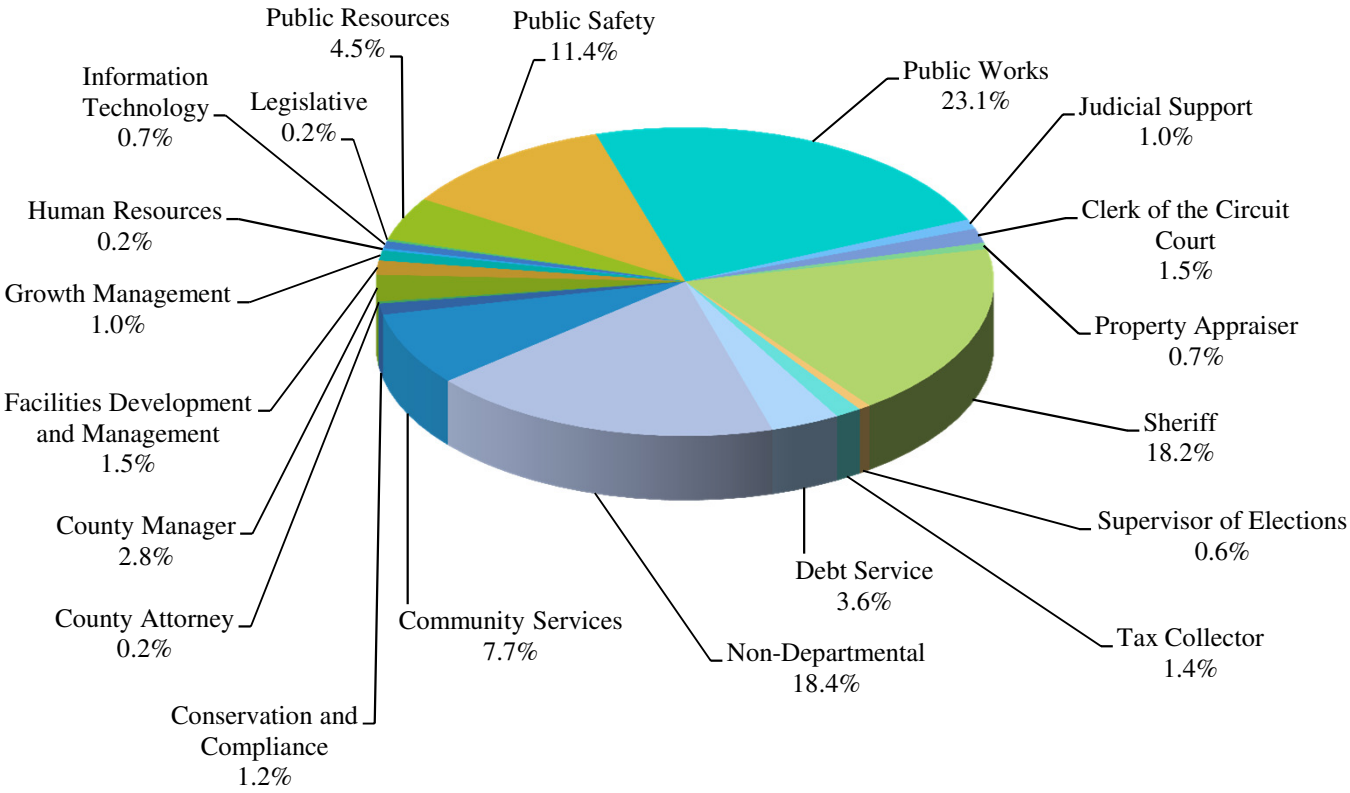
Expenditures By Category Fiscal Year 2013 Operating Budget		
Personal Services	$	46,475,615
Operating Expenditures		57,419,007
Capital Outlay		4,384,047
Subtotal Operating Expenditures	**$**	**108,278,669**
Capital Improvements		27,294,204
Debt Service		10,962,543
Grants and Aids		23,532,753
Transfers		90,484,659
Reserves		44,959,367
Administrative Charge		3,324,049
SUBTOTAL EXPENDITURES	**$**	**308,836,244**
Less: Operating Transfers		(18,998,174)
TOTAL EXPENDITURES	**$**	**289,838,070**



Revenues By Source Fiscal Year 2013 Operating Budget	
Taxes	$ 111,835,489
Licenses and Permits	31,018,513
Intergovernmental Revenues	38,467,921
Charges For Services	15,591,429
Fines and Forfeits	527,450
Miscellaneous Revenues	2,207,706
Non-Revenues	
Transfers	20,953,667
Excess Fees	4,171,500
Fund Balance	92,499,694
Less: 5% Estimated Receipts	(8,437,125)
SUBTOTAL REVENUES	**$ 308,836,244**
Less: Operating Transfers	(18,998,174)
TOTAL REVENUES	**$ 289,838,070**

LAKE COUNTY, FLORIDA

Expenditures By Department
Fiscal Year 2013 Operating Budget
$289,838,070



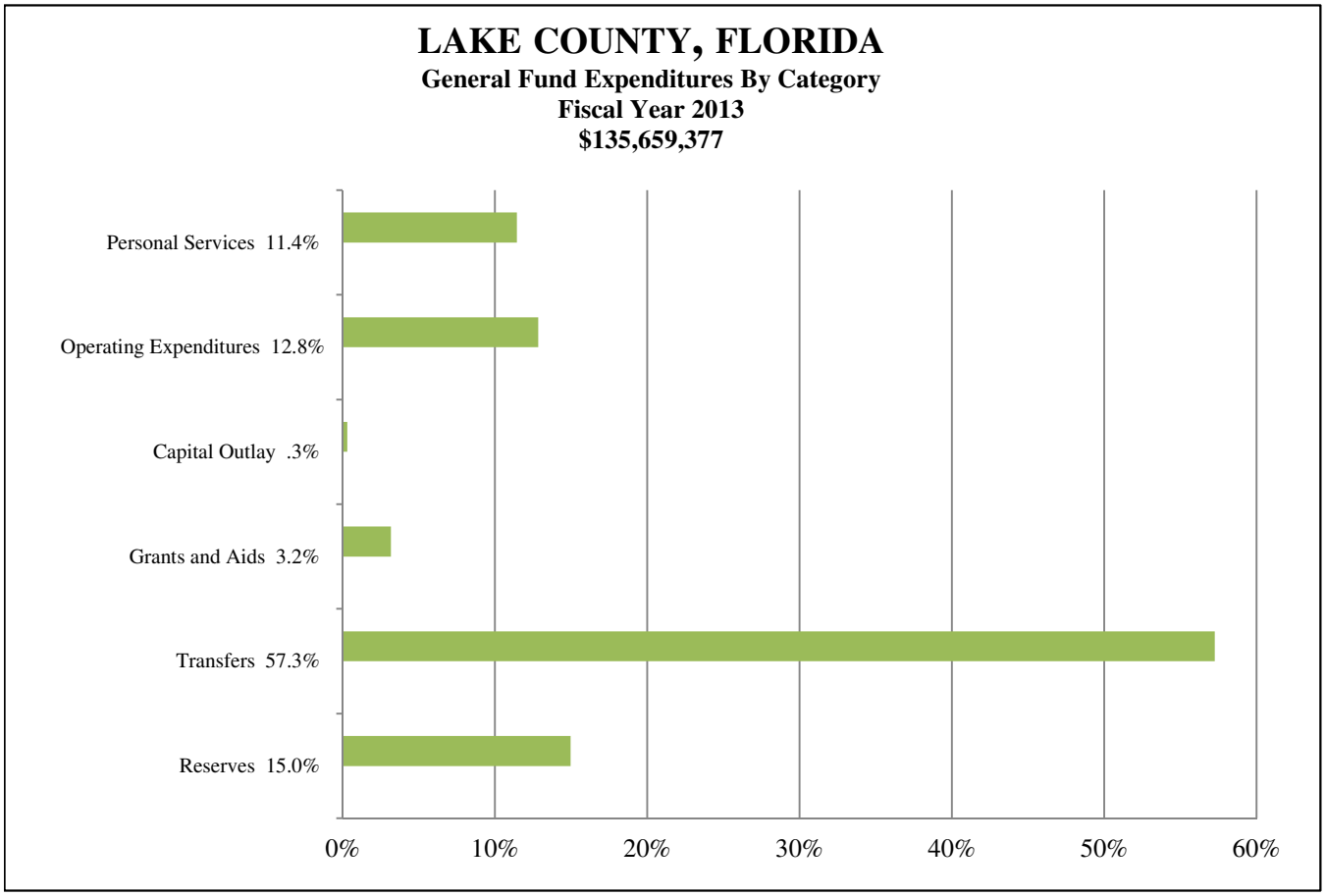
Expenditures By Department
Fiscal Year 2013 Operating Budget

Community Services	$ 23,638,740	Public Safety	$ 35,082,747
Conservation and Compliance	3,580,443	Public Works	71,291,129
County Attorney	687,135	Judicial Support	3,155,047
County Manager	8,591,036	Clerk of the Circuit Court	4,643,390
Facilities Development and Management	4,578,679	Property Appraiser	2,095,182
Growth Management	3,238,824	Sheriff	56,261,114
Human Resources	723,597	Supervisor of Elections	1,944,177
Information Technology	2,300,614	Tax Collector	4,225,731
Legislative	707,506	Debt Service	11,200,093
Public Resources	13,952,885	Non-Departmental	56,938,175
SUBTOTAL EXPENDITURES			**$ 308,836,244**
Less: Operating Transfers			(18,998,174)
TOTAL EXPENDITURES			**$ 289,838,070**

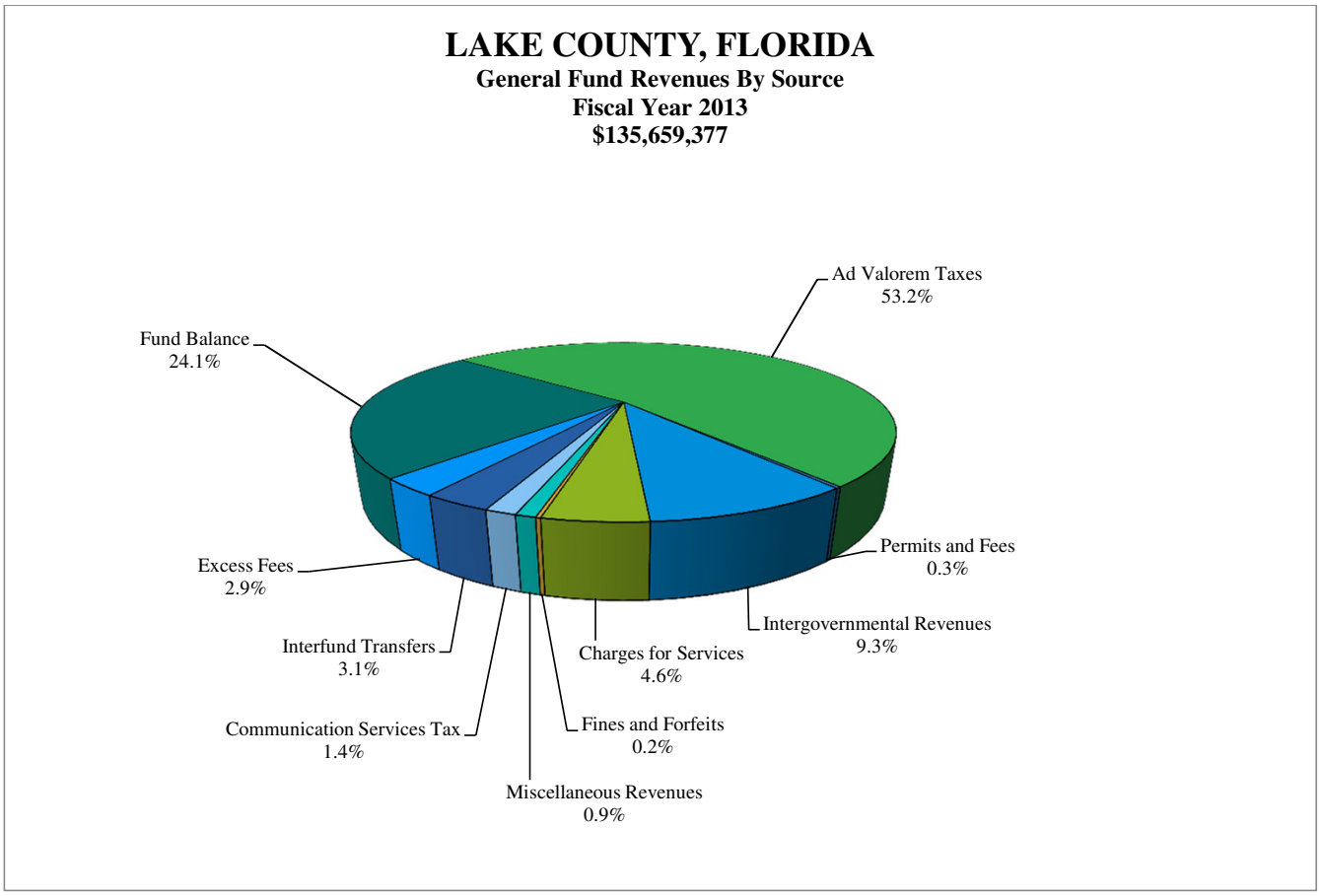
General Fund - Revenues and Expenditures

Revenues by Source	Actual Revenues FY 2011	Adopted Budget FY 2012	Revised Budget FY 2012	Budget FY 2013	Percent Change Adopted
Current Revenues					
Ad Valorem Taxes	$ 78,258,486	$ 75,243,294	$ 75,243,294	$ 76,023,587	1.0%
Communication Services Tax	2,057,262	2,052,474	2,052,474	2,000,000	-2.6%
Licenses and Permits	385,841	375,000	375,000	375,000	0.0%
Intergovernmental Revenues	17,298,549	17,444,925	19,131,355	13,270,935	-23.9%
Charges for Services	6,141,084	6,506,127	6,752,278	6,533,367	0.4%
Fines and Forfeitures	354,122	308,350	308,350	309,250	0.3%
Miscellaneous Revenues	1,136,194	1,326,712	1,330,212	1,294,314	-2.4%
Less: 5% Estimated Receipt	-	(5,154,729)	(5,154,729)	(5,412,202)	5.0%
Sub-Total Current Revenues	**$ 105,631,538**	**$ 98,102,153**	**$ 100,038,234**	**$ 94,394,251**	-3.8%
Non-Revenues					
Transfer From Other Funds	$ 4,947,840	$ 4,876,141	$ 4,876,141	$ 4,410,695	-9.5%
Excess Fees	4,551,078	4,656,919	4,656,919	4,155,000	-10.8%
Fund Balance	-	38,840,085	39,569,690	32,699,431	-15.8%
Sub-Total Non-Revenues	**$ 9,498,918**	**$ 48,373,145**	**$ 49,102,750**	**$ 41,265,126**	-14.7%
Total Revenues	**$ 115,130,456**	**$ 146,475,298**	**$ 149,140,984**	**$ 135,659,377**	-7.4%

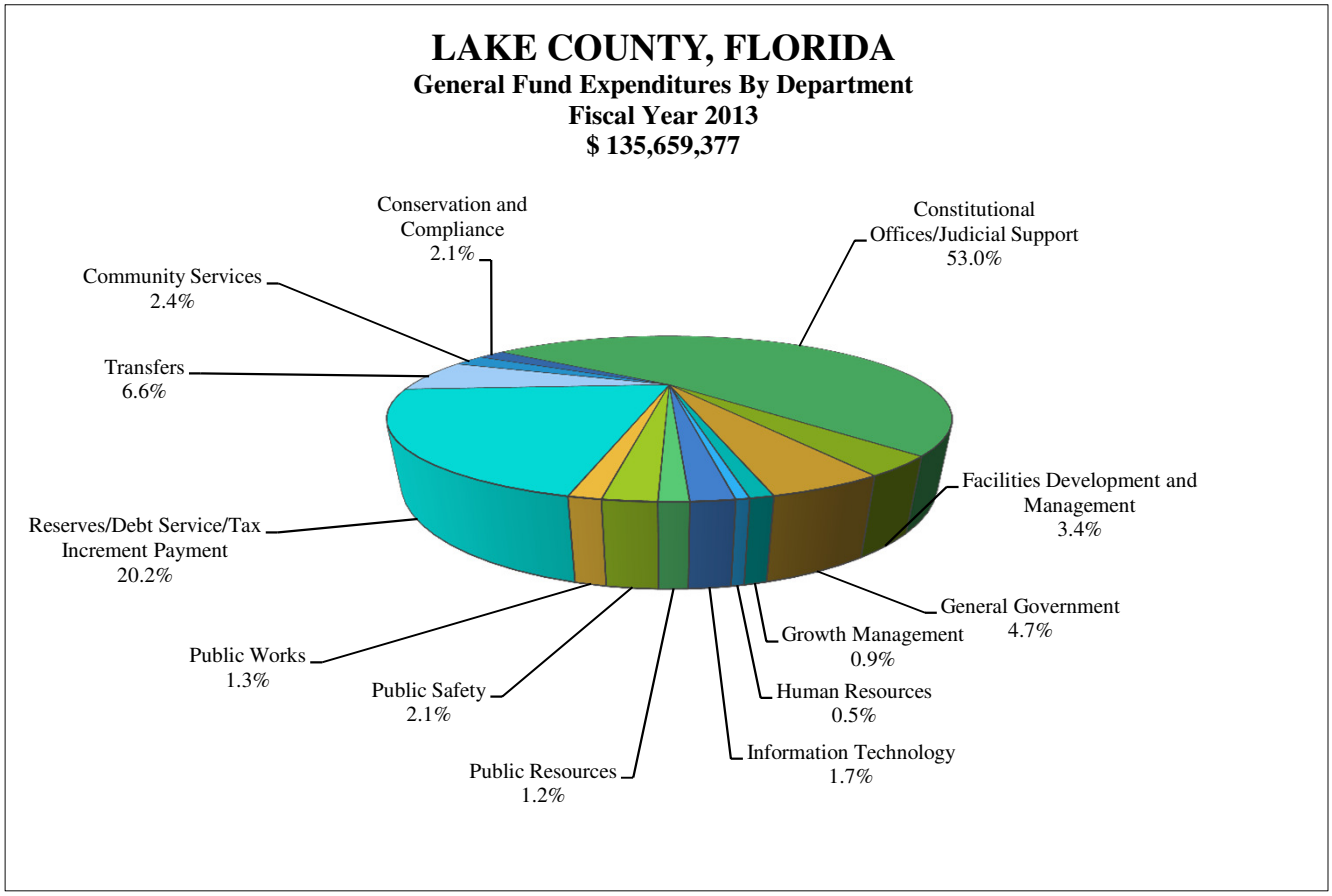
Expenditures by Department	Actual Expenditures FY 2011	Adopted Budget FY 2012	Revised Budget FY 2012	Budget FY 2013	Percent Change Adopted
Community Services	$ 7,016,530	$ 5,777,244	$ 5,405,560	$ 3,246,293	-43.8%
Conservation and Compliance	2,917,994	3,080,916	2,899,793	2,842,841	-7.7%
County Attorney	612,946	543,490	543,490	687,135	26.4%
County Manager	1,444,056	3,573,456	3,590,338	3,247,901	-9.1%
Facilities Development and Management	4,770,228	4,725,814	4,586,466	4,578,679	-3.1%
Growth Management	1,355,740	1,336,892	1,268,530	1,278,775	-4.3%
Human Resources	589,741	750,456	697,777	723,597	-3.6%
Information Technology	2,758,272	2,531,155	2,531,155	2,300,614	-9.1%
Legislative	506,095	501,623	501,623	707,506	41.0%
Public Resources	1,779,636	1,611,740	1,627,317	1,577,394	-2.1%
Public Safety	2,730,194	2,665,365	2,642,472	2,825,045	6.0%
Public Works	1,732,391	1,808,634	1,488,140	1,754,262	-3.0%
Clerk of the Circuit Court	4,146,221	4,165,191	4,132,555	4,643,390	11.5%
Property Appraiser	2,175,879	2,058,641	2,066,408	2,095,182	1.8%
Sheriff	61,068,479	58,130,920	57,873,908	55,792,497	-4.0%
Supervisor of Elections	1,808,483	2,129,958	1,861,068	1,944,177	-8.7%
Tax Collector	4,551,346	4,197,825	4,194,596	4,225,731	0.7%
Judicial Support	2,205,063	2,776,608	2,536,785	3,155,047	13.6%
Non-Departmental (excludes reserves)	15,778,461	17,298,203	17,020,327	17,731,293	2.5%
Sub-Total Expenditures	**$ 119,947,754**	**$ 119,664,131**	**$ 117,468,308**	**$ 115,357,359**	-3.6%
Reserves	$ -	$ 26,173,476	$ 26,819,556	$ 19,469,622	-25.6%
Reserve for Purchase Orders	-	637,691	-	832,396	-
Total Expenditures	**$ 119,947,754**	**$ 146,475,298**	**$ 144,287,864**	**$ 135,659,377**	**-7.4%**



General Fund Expenditures By Category Fiscal Year 2013		
Personal Services	$	15,524,138
Operating Expenditures		17,418,419
Capital Outlay		424,311
Subtotal Operating Expenditures	**$**	**33,366,868**
Grants and Aids		4,307,636
Transfers		
Constitutional Officers - $63,043,281		
Interfund Transfers - $14,639,574		
Total Transfers		77,682,855
Reserves		20,302,018
TOTAL EXPENDITURES	**$**	**135,659,377**



General Fund Revenues By Source Fiscal Year 2013		
Ad Valorem Taxes	$	76,023,587
Permits and Fees		375,000
Intergovernmental Revenues		13,270,935
Charges for Services		6,533,367
Fines and Forfeits		309,250
Miscellaneous Revenues		1,294,314
Communication Services Tax		2,000,000
Interfund Transfers		4,410,695
Excess Fees		4,155,000
Fund Balance		32,699,431
Subtotal Revenues	**$**	**141,071,579**
Less: 5% Estimated Receipt		(5,412,202)
TOTAL REVENUES	**$**	**135,659,377**

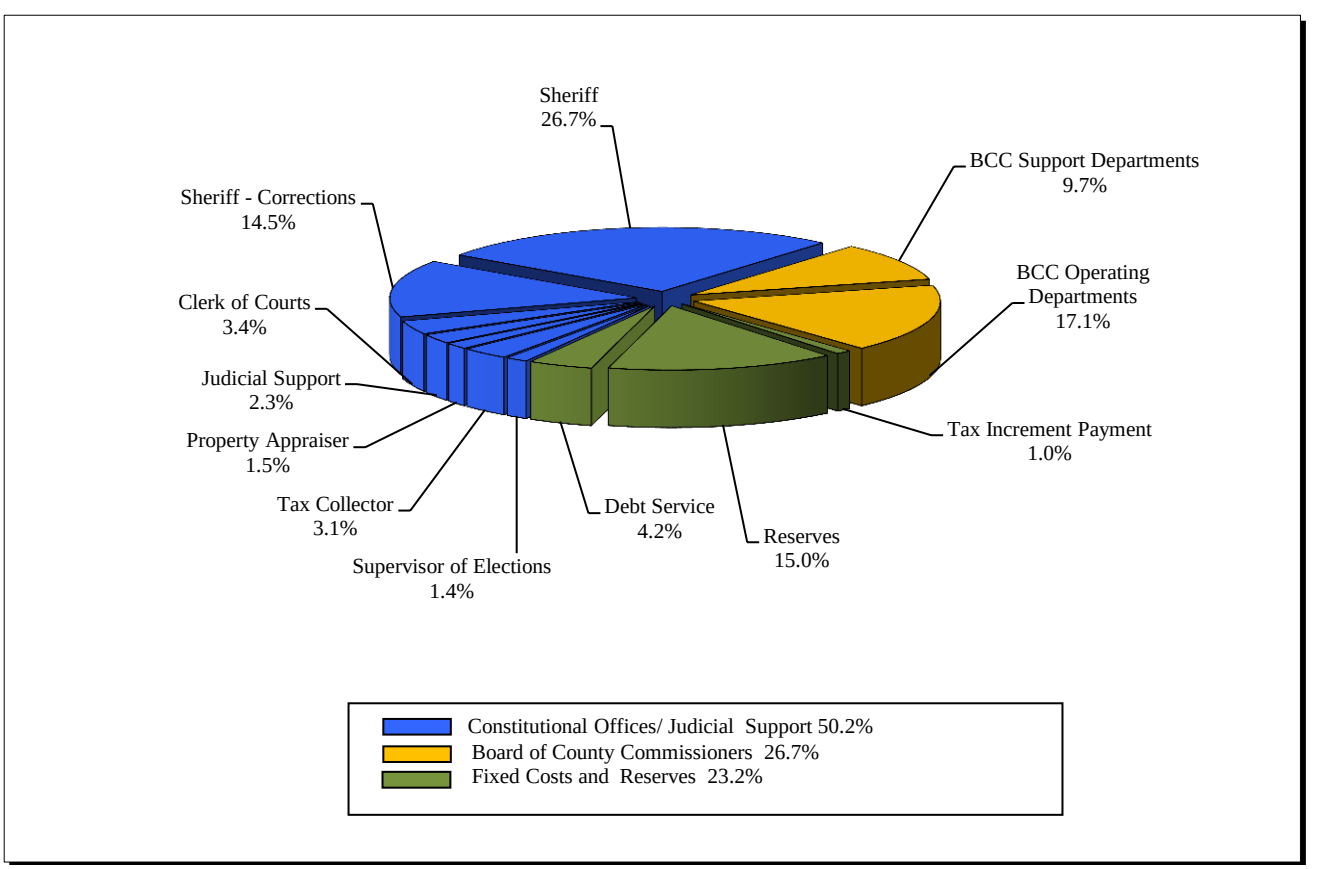


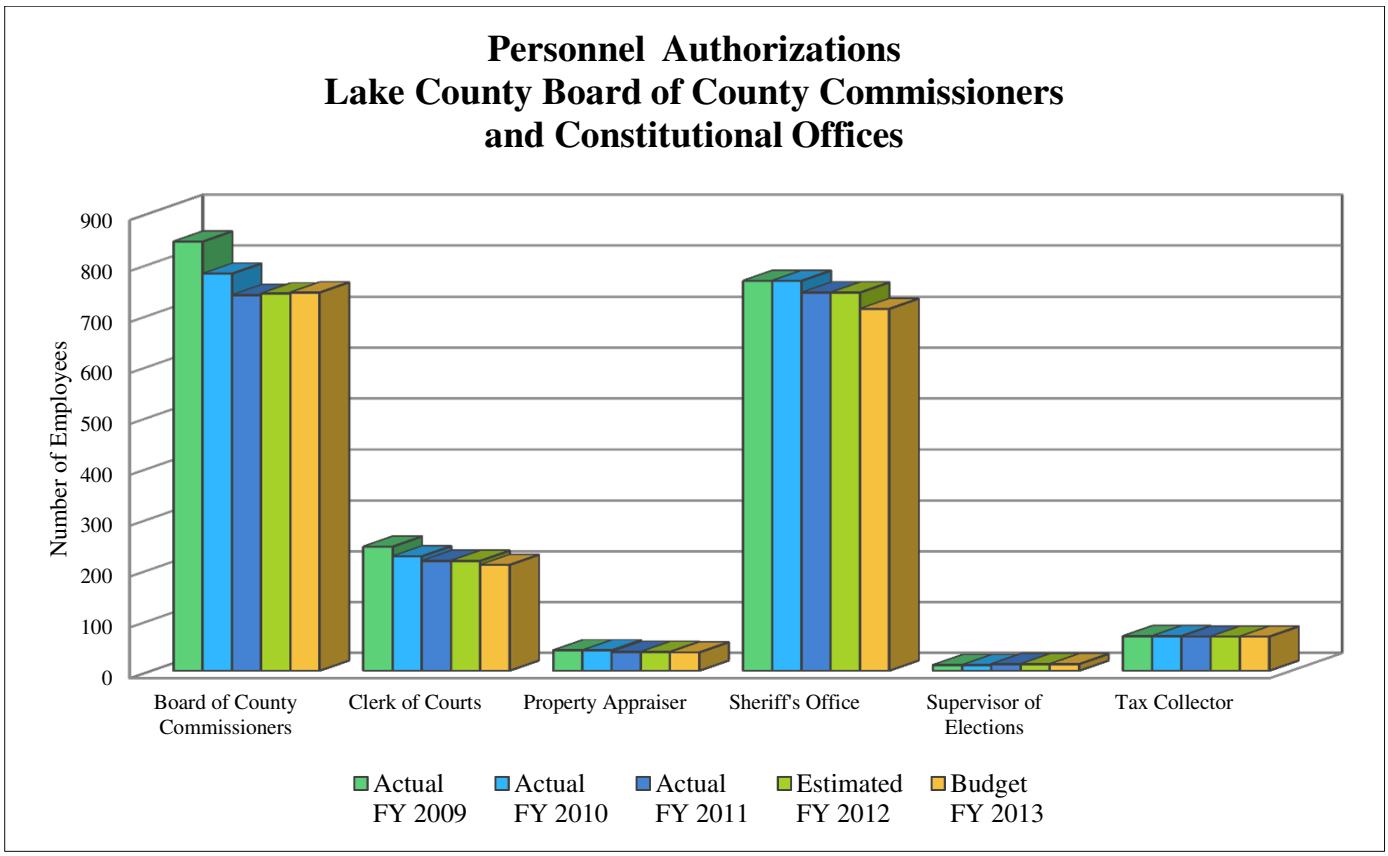
General Fund Expenditures By Department Fiscal Year 2013		
Community Services	$	3,246,293
Conservation and Compliance		2,842,841
Constitutional Offices/Judicial Support		71,856,024
Facilities Development and Management		4,578,679
General Government		6,365,147
Growth Management		1,278,775
Human Resources		723,597
Information Technology		2,300,614
Public Resources		1,577,394
Public Safety		2,825,045
Public Works		1,754,262
Reserves/Debt Service/Tax Increment Payment		27,411,912
Transfers		8,898,794
TOTAL EXPENDITURES	**$**	**135,659,377**

Constitutional Offices
Judicial Support
Board of County Commissioners

General Fund Appropriation Comparison - FY 2013

		Budget FY 2013	Percentage of Fund Total
Constitutional Offices/Judicial Support			
Supervisor of Elections		$ 1,944,177	1.4%
Tax Collector		4,225,731	3.1%
Clerk of Courts		4,643,390	3.4%
Property Appraiser		2,095,182	1.5%
Sheriff - Corrections		19,622,160	14.5%
Sheriff		36,170,337	26.7%
Judicial Support		3,155,047	2.3%
	Total Constitutional/Judicial	**$ 71,856,024**	**50.2%**
Board of County Commissioners			
Support Departments		$ 13,185,296	9.7%
Operating Departments		23,206,145	17.1%
	Total BCC Departments	**$ 36,391,441**	**26.7%**
Fixed Costs and Reserves			
Debt Service		$ 5,740,780	4.2%
Tax Increment Payment		1,369,114	1.0%
Reserves		20,302,018	15.0%
	Total Fixed Costs and Reserves	**$ 27,411,912**	**23.2%**
	Total General Fund	**$ 135,659,377**	**100.0%**





Personnel Authorizations
Lake County Board of County Commissioners and Constitutional Offices
FY 2009 to FY 2013

Year	Actual FY 2009	Actual FY 2010	Actual FY 2011	Estimated FY 2012	Budget FY 2013
Board of County Commissioners	843	780	738	741	743
Clerk of Courts	244	225	216	216	208
Property Appraiser	40	40	37	37	36
Sheriff's Office	766	766	743	743	711
Supervisor of Elections	11	11	13	13	13
Tax Collector	68	68	67	67	67
Total	**1,972**	**1,890**	**1,814**	**1,817**	**1,778**

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Lake County, Florida
FY 2013 Adopted Budget
Comparison of Operating Budget to Total Budget

Operating Budget

Funds	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Countywide Funds	$ 143,051,153	$ 174,651,242	$ 179,019,186	$ 164,513,903
Special Revenue Funds	50,024,692	81,211,948	86,678,737	79,656,410
Grant Funds	25,784,946	42,168,951	43,329,921	28,828,022
Debt Service Funds	13,604,972	11,192,280	11,200,142	11,200,093
Enterprise Funds	20,356,789	25,557,452	27,679,269	24,637,816
Sub-Total Operating Budget	**$ 252,822,552**	**$ 334,781,873**	**$ 347,907,255**	**$ 308,836,244**
Less: Operating Transfers	(16,351,683)	(16,948,951)	(18,268,296)	(18,998,174)
Total Operating Budget	**$ 236,470,869**	**$ 317,832,922**	**$ 329,638,959**	**$ 289,838,070**
Capital Project Funds	**$ 31,649,300**	**$ 55,061,392**	**$ 52,257,965**	**$ 43,062,121**
Internal Service Funds	**$ 16,112,246**	**$ 30,477,004**	**$ 29,355,066**	**$ 27,924,027**

Total Budget

Countywide Funds	$ 143,051,153	$ 174,651,242	$ 179,019,186	$ 164,513,903
Special Revenue Funds	50,024,692	81,211,948	86,678,737	79,656,410
Grant Funds	25,784,946	42,168,951	43,329,921	28,828,022
Debt Service Funds	13,604,972	11,192,280	11,200,142	11,200,093
Enterprise Funds	20,356,789	25,557,452	27,679,269	24,637,816
Capital Project Funds	31,649,300	55,061,392	52,257,965	43,062,121
Internal Service Funds	16,112,246	30,477,004	29,355,066	27,924,027
Total All Funds	**$ 300,584,098**	**$ 420,320,269**	**$ 429,520,286**	**$ 379,822,392**

Discussion:

When comparing the operating budget with other Florida counties, the operating budget typically does not include capital project funds (3000 series funds) or internal service funds (5000 series funds). Capital project funds most typically reflect borrowed revenues, such as bonds, or bank loans that are used to construct capital improvement projects, i.e. Downtown Tavares Governmental Expansion project. Revenues in these funds typically remain appropriated for the duration of the project which may span more than one fiscal year. These projects are not considered part of the "operating budget".

Internal Service Funds derive their revenues from charges for service to all other operating funds. They include services such as group insurance, property insurance and fleet maintenance. By including these funds in the operating budget total, it results in the double counting of expenditures. Therefore, they also are excluded from the "operating budget" total.

Interfund transfers are deducted before calculating an "operating budget" total because they also result in the double counting of expenditures, first in the fund where the transfer comes from and then again in the fund that receives the transfer. If this is not done, it would overstate the "operating budget" total.

Department/Fund Matrix

Fund Type :	General	Impact Fees	Gas Tax	Environmental	Grants	Ambulance/Law Enforcement/ E911/ County Fire	MSTU	Resort Tax	Bldg Svcs	Animal Shelter	Library	Capital Projects	Solid Waste	Internal Service
Department														
Division/Program														
Community Services														
Health and Human Services	✚				✚									
Housing Services					✚									
Public Transportation					✚									
Conservation and Compliance														
Animal Services	✚									✚				
Code Enforcement Services	✚													
Probation Services	✚				✚									
County Attorney	✚													
County Manager														
Office of Information Outreach	✚													
Office of Economic Development and Tourism	✚				✚			✚						
Office of Budget	✚													
Procurement Services	✚													✚
Fleet Management														✚
Human Resources	✚													✚
Facilities Development and Management												✚		
Administration	✚													
Maintenance	✚													
Growth Management														
Administration	✚													
Building Services									✚					
Planning and Community Design	✚													
Information Technology														
Geographic Information Services	✚													
Information Systems	✚													
Programming and Application Support	✚													
Telecommunications	✚													
Legislative														
County Commissioners	✚													
Public Resources												✚		
Agricultural Education Services	✚													
Library Services		✚									✚			
Parks and Trails	✚	✚		✚	✚		✚							
Public Safety												✚		
Communications Technologies	✚				✚	✚								
Emergency Management	✚				✚									
Fire Rescue	✚	✚			✚	✚								
Public Works												✚		
Engineering			✚											
Environmental Services	✚		✚	✚			✚							
Road Operations			✚				✚							
Solid Waste	✚												✚	
Clerk of the Circuit Court	✚													
Property Appraiser	✚													
Sheriff	✚				✚	✚								
Supervisor of Elections	✚													
Tax Collector	✚													
Judicial Support	✚													

Estimated Fund Balances
FY 2013

Fund No.	Fund Name	Fund Balance 10/01/2011	Estimated Fund Balance 09/30/2012	Projected Fund Balance 09/30/2013
	Countywide Funds			
0010	General	$ 44,386,988	$ 39,569,690	$ 32,699,431
1120	County Transportation	5,612,384	7,202,861	5,645,040
1220	Lake County Ambulance	2,478,028	1,308,165	2,037,716
1900	County Library System	576,949	545,435	349,237
	Total Countywide Funds	**$ 53,054,349**	**$ 48,626,151**	**$ 40,731,424**
	Special Revenue Funds			
1070	Library Impact Fee Trust	$ 1,174,364	$ 1,026,777	$ 1,057,367
1081	Parks Impact Fee Trust - Central District	6,083	13,361	19,449
1082	Parks Impact Fee Trust - North District	13,147	32,336	44,436
1083	Parks Impact Fee Trust - South District	644,847	614,231	638,159
1151	Road Impact Fees - District 1	1,864,869	165,544	1,164
1152	Road Impact Fees - District 2	6,976,626	6,262,961	6,920,348
1153	Road Impact Fees - District 3	7,318,523	5,557,407	2,839,183
1154	Road Impact Fees - District 4	587,587	558,366	43,309
1155	Road Impact Fees - District 5	3,381,839	1,519,277	3,440,744
1156	Road Impact Fees - District 6	5,282,938	5,031,339	4,018,500
1190	Fish Conservation	109,909	123,393	135,818
1230	MSTU - Stormwater Management	6,808,840	6,261,501	5,033,026
1231	MSTU - Parks Services	280,392	909,337	1,593,725
1232	MSTU - Roads Services	1,170,854	8,092	-
1240	Emergency 911	5,146,761	2,754,252	2,282,040
1250	Resort / Development Tax	2,414,080	3,099,667	3,400,075
1290	Greater Hills MSBU	74,266	63,610	60,101
1330	Law Enforcement Trust	235,137	204,613	160,863
1370	Greater Groves MSBU	63,736	54,952	51,276
1410	Infrastructure Sales Tax Revenue	471,730	974,070	1,087,705
1430	Village Green Street Lighting	10,939	12,891	13,194
1450	Greater Pines Municipal Services	67,946	63,182	59,810
1460	Picciola Island Street Lighting	2,591	3,250	3,452
1470	Valencia Terrace Street Lighting	4,873	6,427	6,657
1500	Lake County Environmental Recovery	100,945	98,216	102,350
1520	Building Services	96,062	241,098	454,743
1680	County Fire Rescue	4,730,052	5,277,282	5,193,954
1690	Fire Services Impact Fee Trust	1,962,774	2,215,826	2,182,920
1800	Employees Benefit	1,052	553	-
1850	Animal Shelter Sterilization Trust	228,867	298,470	300,347
	Total Special Revenue Funds	**$ 51,232,629**	**$ 43,452,281**	**$ 41,144,715**

Estimated Fund Balances
FY 2013

Fund No.	Fund Name	Fund Balance 10/01/2011	Estimated Fund Balance 09/30/2012	Projected Fund Balance 09/30/2013
	Grant Funds			
1200	Community Development Block Grant	$ -	$ -	$ 1,256,208
1210	Public Transportation	1,750,976	1,211,706	1,324,319
1260	Affordable Housing Assistance Trust	2,696,661	1,708,907	1,029,717
1270	Section 8	653,490	678,871	388,504
1300	Federal / State Grants	41,208	11,442	807,875
1310	Restricted Local Programs	1,170,891	768,349	648,620
1320	Energy Efficiency and Conservation Block Grant	-	51	297,453
	Total Grant Funds	**$ 6,313,226**	**$ 4,379,326**	**$ 5,752,696**
	Debt Service Funds			
2510	Pari-Mutuel Revenue Replacement Bonds	$ 110,033	$ 145,217	$ 173,774
2610	Renewal Sales Tax Debt Service	58,300	59,974	61,475
2710	Public Lands Program	2,927,443	2,046,185	1,008,228
2810	Expansion Projects Debt Service	2,004,182	13,558	22,058
	Total Debt Service Funds	**$ 5,099,958**	**$ 2,264,934**	**$ 1,265,535**
	Enterprise Funds			
4200	Landfill Enterprise	$ 2,377,514	$ 3,511,732	$ 2,647,318
4220	Solid Waste Closures and Long-Term Care	3,505,509	3,349,393	958,006
	Total Enterprise Funds	**$ 5,883,023**	**$ 6,861,125**	**$ 3,605,324**
	Total Operating Budget	**$ 121,583,185**	**$ 105,583,817**	**$ 92,499,694**
	Capital Projects Funds			
3020	Parks Capital Projects	$ 995,043	$ 933,180	$ 1,654,293
3030	Renewal Sales Tax Capital Projects	10,469,977	7,559,477	7,983,462
3040	Renewal Sales Tax Capital Projects - PW	2,268,879	4,811,804	2,769,523
3100	Emerg Comm Ops Center	-	-	2,584,462
3710	Public Lands Capital Program	3,848,113	3,640,118	2,989,014
3810	Facilities Expansion Capital	41,170,432	22,197,160	15,323,244
	Total Capital Projects Funds	**$ 58,752,444**	**$ 39,141,739**	**$ 33,303,998**
	Internal Service Funds			
5200	Property and Casualty	$ 4,754,970	$ 3,532,262	$ 2,403,292
5300	Employee Group Benefits	9,276,179	9,830,730	7,406,890
5400	Fleet Management	131,676	208,846	222,215
5500	Administrative Services	-	-	-
	Total Internal Service Funds	**$ 14,162,825**	**$ 13,571,838**	**$ 10,032,397**

Reserves and Contingencies
All Funds

Fund No.	Fund Name	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
	Countywide Funds			
0010	General	$ 26,811,167	$ -	$ 20,302,018
1120	County Transportation Trust	2,448,936	-	1,821,017
1220	Lake County Ambulance	426,695	-	1,134,343
1900	County Library System	46,516	-	88,069
	Total Countywide Funds	**$ 29,733,314**	**$ -**	**$ 23,345,447**
	Special Revenue Funds			
1070	Library Impact Fee Trust	$ 545,119	$ -	$ 545,119
1081	Parks Impact Fee - Central District	1,222	-	1,222
1082	Parks Impact Fee - North District	1,222	-	1,222
1083	Parks Impact Fee - South District	78,195	-	54,623
1151	Road Impact Fees - District 1	363,672	-	1,164
1152	Road Impact Fees - District 2	426,218	-	182,671
1153	Road Impact Fees - District 3	162,689	-	262,750
1154	Road Impact Fees - District 4	516	-	10,854
1155	Road Impact Fees - District 5	164,118	-	400,290
1156	Road Impact Fees - District 6	54,975	-	906,230
1190	Fish Conservation	7,982	-	-
1230	MSTU - Stormwater Management	1,406,474	-	364,493
1231	MSTU - Parks Services	505,215	-	873,565
1232	MSTU - Roads Services	961,517	-	-
1240	Emergency 911	439,210	-	1,384,906
1250	Resort/Development Tax	2,482,596	-	3,620,298
1290	Greater Hills MSBU	59,008	-	60,100
1370	Greater Groves MSBU	50,590	-	51,276
1430	Village Green Street Lighting	11,242	-	13,196
1450	Greater Pines Municipal Services	58,693	-	59,811
1460	Picciola Island Street Lighting	2,789	-	3,452
1470	Valencia Terrace Street Lighting	5,101	-	6,655
1500	Lake County Environmental Recovery	84,753	-	101,340
1520	Building Services	40,270	-	459,364
1680	County Fire Rescue	2,837,800	-	2,754,228
1690	Fire Services Impact Fee Trust	1,846,410	-	1,820,315
1800	Employees Benefit Fund	595	-	-
1850	Animal Shelter Sterilization Trust	244,085	-	297,677
	Total Special Revenue Funds	**$ 12,842,276**	**$ -**	**$ 14,236,821**

Reserves and Contingencies
All Funds

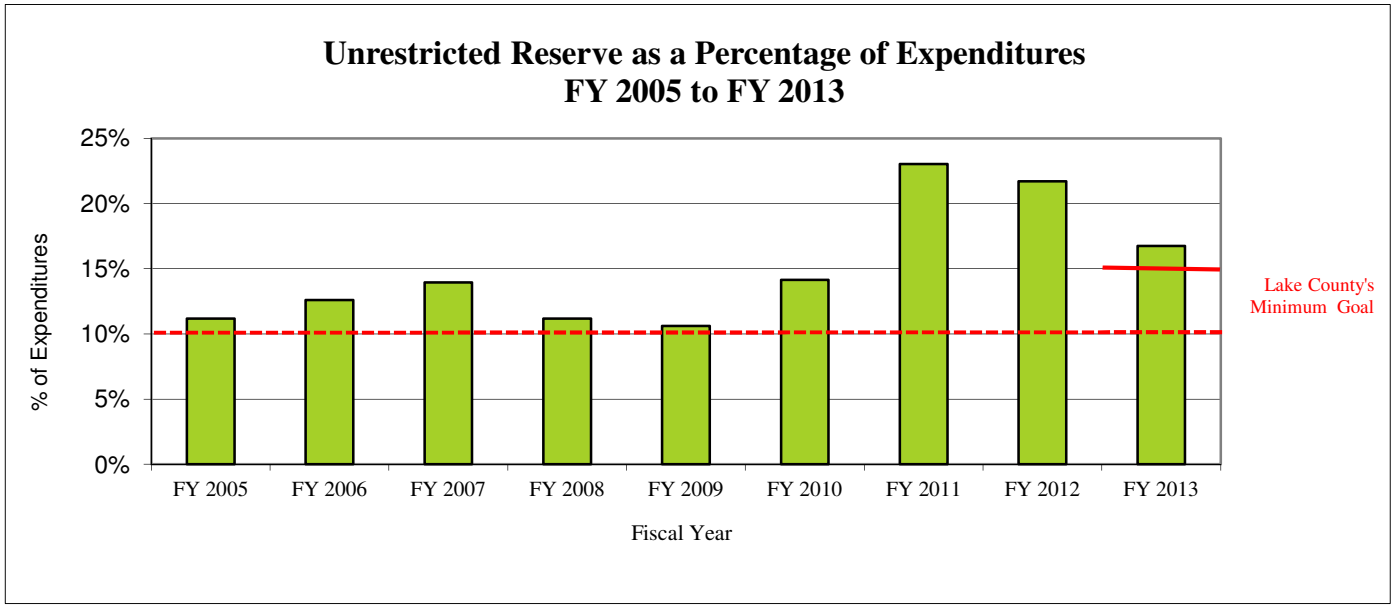
Fund No.	Fund Name	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
	Grant Funds			
1200	Community Development Block Grant	$ 539,754	$ -	$ 1,256,208
1210	Public Transportation	1,107,951	-	764,056
1260	Affordable Housing Assistance Trust	42,318	-	511,684
1270	Section 8	267,889	-	142,895
1300	Federal/State Grants	5,122,532	-	797,609
1310	Restricted Local Programs	182,505	-	108,190
1320	Energy Efficiency and Cons Block Grant	200,451	-	297,453
	Total Grant Funds	**$ 7,463,400**	**$ -**	**$ 3,878,095**
	Debt Service Funds			
2510	Pari-Mutuel Revenue Replacement Bonds	$ 165,240	$ -	$ 187,480
2610	Renewal Sales Tax Debt Service	58,251	-	61,176
2710	Public Lands Program	969,431	-	925,644
2810	Expansion Projects Debt Service	27,432	-	30,058
	Total Debt Service Funds	**$ 1,220,354**	**$ -**	**$ 1,204,358**
	Enterprise Funds			
4200	Landfill Enterprise	$ 363,595	$ -	$ 718,337
4220	Solid Waste Closures and Long-Term Care	986,977	-	1,169,256
	Total Enterprise Funds	**$ 1,350,572**	**$ -**	**$ 1,887,593**
	Subtotal Operating Budget	**$ 52,609,916**	**$ -**	**$ 44,552,314**
	Capital Projects Funds			
3020	Parks Capital Projects	$ 318,653	$ -	$ 571,291
3030	Renewal Sales Tax Capital Projects	2,274,108	-	4,563,797
3040	Renewal Sales Tax Capital Projects - PW	2,112,529	-	494,421
3100	Emerg Comm Ops Center	-	-	2,584,462
3710	Public Lands Capital Program	253,319	-	205,413
3810	Facilities Expansion Capital	25,797,083	-	10,058,551
	Total Capital Projects Funds	**$ 30,755,692**	**$ -**	**$ 18,477,935**
	Internal Service Funds			
5200	Property and Casualty	$ 2,481,689	$ -	$ 1,973,029
5300	Employee Group Benefits	7,862,234	-	5,164,658
5400	Fleet Management	199,128	-	238,328
5500	Administrative Services	-	-	-
	Total Internal Service Funds	**$ 10,543,051**	**$ -**	**$ 7,376,015**

Reserves and Contingencies
General Fund Detail

Fund Name	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
General			
Reserve - PO Carryforward	$ 637,691	$ -	$ 832,396
Designated Reserves	$ 637,691	$ -	$ 832,396
Reserve for Contingency	$ -	$ -	$ -
Economic Stabilization Reserve	23,173,476	-	16,577,122
Reserve - Economic Development	3,000,000	-	2,892,500
Reserve for Operations	-	-	-
Total Reserves	$ 26,173,476	$ -	$ 19,469,622
Total General Fund Reserves and Contingencies	**$ 26,811,167**	**$ -**	**$ 20,302,018**

Lake County, Florida

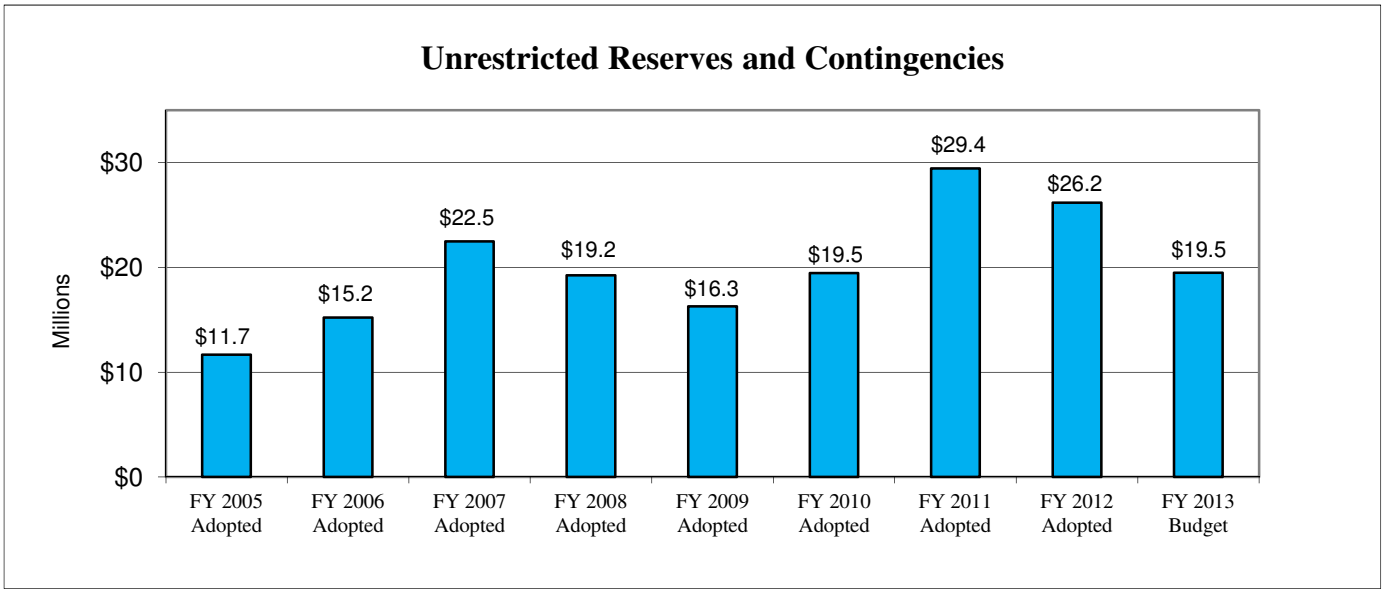
General Fund Unrestricted Reserves



Unrestricted Reserves as a Percentage of Expenditures

Fiscal Year	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Unrestricted Reserves	13.8%	11.2%	12.6%	14.0%	11.2%	10.6%	14.1%	23.0%	21.7%	16.8%

Note: Budget Best Practices recommend that an unrestricted reserve equal to two months of expenditures be maintained (10% - 17% of total budgeted expenditures). In May 2010, the BCC revised Board Policy LCC-51 to recommend an economic stabilization reserve balance of no less than 15% of the total budget be maintained in the General Fund. Prior to that, the recommended minimum level was 10%.



Operating Budget
FY 2013

	General 0010	County Transportation Trust 1120	Lake County Ambulance 1220	County Library System 1900
Revenues				
Taxes	$ 78,023,587	$ 6,580,000	$ 5,650,570	$ -
Permits and Fees	375,000	34,000	-	-
Intergovernmental Revenues	13,270,935	4,312,100	-	464,948
Charges For Services	6,533,367	437,510	-	600
Fines And Forfeits	309,250	-	-	52,700
Miscellaneous Revenues	1,294,314	88,050	21,000	55,300
Total Current Revenues	$ 99,806,453	$ 11,451,660	$ 5,671,570	$ 573,548
Non-Revenues	35,852,924	5,072,457	1,754,137	4,331,154
Total Revenues	**$ 135,659,377**	**$ 16,524,117**	**$ 7,425,707**	**$ 4,904,702**
Less Operating Transfers	(14,639,574)	-	(300,000)	-
Total Operating Budget	**$ 121,019,803**	**$ 16,524,117**	**$ 7,125,707**	**$ 4,904,702**
Expenditures				
Personal Services	$ 15,524,138	$ 6,416,266	$ -	$ 2,637,202
Operating Expenditures	17,418,419	6,588,046	-	725,156
Capital Outlay	424,311	309,095	-	433,753
Total Operating Expenditures	$ 33,366,868	$ 13,313,407	$ -	$ 3,796,111
Debt Services	$ -	$ -	$ -	$ -
Grants And Aids	4,307,636	816,610	5,828,160	1,020,522
Other Uses	97,984,873	2,394,100	1,597,547	88,069
Total Expenditures	**$ 135,659,377**	**$ 16,524,117**	**$ 7,425,707**	**$ 4,904,702**
Less Operating Transfers	(14,639,574)	-	(300,000)	-
Total Operating Budget	**$ 121,019,803**	**$ 16,524,117**	**$ 7,125,707**	**$ 4,904,702**

Operating Budget
FY 2013

	Library Impact Fee Trust 1070	Parks Impact Fee Trust - Central District 1081	Parks Impact Fee Trust - North District 1082	Parks Impact Fee Trust - South District 1083
Revenues				
Taxes	$ -	$ -	$ -	$ -
Permits and Fees	100,000	7,000	10,000	40,000
Intergovernmental Revenues	-	-	-	-
Charges For Services	-	-	-	-
Fines And Forfeits	-	-	-	-
Miscellaneous Revenues	4,000	75	150	3,000
Total Current Revenues	$ 104,000	$ 7,075	$ 10,150	$ 43,000
Non-Revenues	1,052,167	19,095	43,928	636,009
Total Revenues	**$ 1,156,167**	**$ 26,170**	**$ 54,078**	**$ 679,009**
Less Operating Transfers	-	-	-	-
Total Operating Budget	**$ 1,156,167**	**$ 26,170**	**$ 54,078**	**$ 679,009**
Expenditures				
Personal Services	$ -	$ -	$ -	$ -
Operating Expenditures	-	-	-	-
Capital Outlay	-	24,948	52,856	624,386
Total Operating Expenditures	$ -	$ 24,948	$ 52,856	$ 624,386
Debt Services	$ -	$ -	$ -	$ -
Grants And Aids	611,048	-	-	-
Other Uses	545,119	1,222	1,222	54,623
Total Expenditures	**$ 1,156,167**	**$ 26,170**	**$ 54,078**	**$ 679,009**
Less Operating Transfers	-	-	-	-
Total Operating Budget	**$ 1,156,167**	**$ 26,170**	**$ 54,078**	**$ 679,009**

Operating Budget
FY 2013

	Road Impact Fees - District 1 1151	Road Impact Fees - District 2 1152	Road Impact Fees - District 3 1153	Road Impact Fees - District 4 1154
Revenues				
Taxes	$ -	$ -	$ -	$ -
Permits and Fees	-	-	-	-
Intergovernmental Revenues	-	-	-	-
Charges For Services	-	-	-	-
Fines And Forfeits	-	-	-	-
Miscellaneous Revenues	-	25,000	10,000	-
Total Current Revenues	$ -	$ 25,000	$ 10,000	$ -
Non-Revenues	1,164	6,919,098	2,838,683	43,309
Total Revenues	**$ 1,164**	**$ 6,944,098**	**$ 2,848,683**	**$ 43,309**
Less Operating Transfers	-	-	-	-
Total Operating Budget	**$ 1,164**	**$ 6,944,098**	**$ 2,848,683**	**$ 43,309**
Expenditures				
Personal Services	$ -	$ -	$ -	$ -
Operating Expenditures	-	-	-	-
Capital Outlay	-	6,761,427	2,585,933	32,455
Total Operating Expenditures	$ -	$ 6,761,427	$ 2,585,933	$ 32,455
Debt Services	$ -	$ -	$ -	$ -
Grants And Aids	-	-	-	-
Other Uses	1,164	182,671	262,750	10,854
Total Expenditures	**$ 1,164**	**$ 6,944,098**	**$ 2,848,683**	**$ 43,309**
Less Operating Transfers	-	-	-	-
Total Operating Budget	**$ 1,164**	**$ 6,944,098**	**$ 2,848,683**	**$ 43,309**

Operating Budget
FY 2013

	Road Impact Fees - District 5 1155	Road Impact Fees - District 6 1156	Fish Conservation 1190	MSTU - Stormwater Management 1230
Revenues				
Taxes	$ -	$ -	$ -	$ 536,939
Permits and Fees	-	-	-	-
Intergovernmental Revenues	-	-	-	70,000
Charges For Services	-	-	-	15,000
Fines And Forfeits	-	-	-	-
Miscellaneous Revenues	12,000	10,000	12,750	25,100
Total Current Revenues	$ 12,000	$ 10,000	$ 12,750	$ 647,039
Non-Revenues	3,440,144	4,018,000	135,180	5,005,124
Total Revenues	**$ 3,452,144**	**$ 4,028,000**	**$ 147,930**	**$ 5,652,163**
Less Operating Transfers	-	-	(638)	(26,971)
Total Operating Budget	**$ 3,452,144**	**$ 4,028,000**	**$ 147,292**	**$ 5,625,192**
Expenditures				
Personal Services	$ -	$ -	$ -	$ 371,795
Operating Expenditures	-	-	-	124,023
Capital Outlay	3,051,854	3,121,770	147,292	4,610,425
Total Operating Expenditures	$ 3,051,854	$ 3,121,770	$ 147,292	$ 5,106,243
Debt Services	$ -	$ -	$ -	$ -
Grants And Aids	-	-	-	136,575
Other Uses	400,290	906,230	638	409,345
Total Expenditures	**$ 3,452,144**	**$ 4,028,000**	**$ 147,930**	**$ 5,652,163**
Less Operating Transfers	-	-	(638)	(26,971)
Total Operating Budget	**$ 3,452,144**	**$ 4,028,000**	**$ 147,292**	**$ 5,625,192**

Operating Budget
FY 2013

	MSTU - Parks Services 1231	MSTU - Roads Services 1232	Emergency 911 1240	Resort/ Development Tax 1250
Revenues				
Taxes	$ 3,636,970	$ -	$ -	$ 2,000,000
Permits and Fees	-	-	-	-
Intergovernmental Revenues	60,000	-	261,657	-
Charges For Services	50,000	-	1,414,000	-
Fines And Forfeits	-	-	-	-
Miscellaneous Revenues	17,050	-	30,000	32,000
Total Current Revenues	$ 3,764,020	$ -	$ 1,705,657	$ 2,032,000
Non-Revenues	1,408,524	-	2,196,758	3,298,475
Total Revenues	**$ 5,172,544**	**$ -**	**$ 3,902,415**	**$ 5,330,475**
Less Operating Transfers	(172,119)	-	(1,369,466)	(101,600)
Total Operating Budget	**$ 5,000,425**	**$ -**	**$ 2,532,949**	**$ 5,228,875**
Expenditures				
Personal Services	$ 1,441,503	$ -	$ 237,670	$ 474,498
Operating Expenditures	2,126,279	-	724,769	734,079
Capital Outlay	50,000	-	2,000	-
Total Operating Expenditures	$ 3,617,782	$ -	$ 964,439	$ 1,208,577
Debt Services	$ -	$ -	$ -	$ -
Grants And Aids	400,000	-	183,604	400,000
Other Uses	1,154,762	-	2,754,372	3,721,898
Total Expenditures	**$ 5,172,544**	**$ -**	**$ 3,902,415**	**$ 5,330,475**
Less Operating Transfers	(172,119)	-	(1,369,466)	(101,600)
Total Operating Budget	**$ 5,000,425**	**$ -**	**$ 2,532,949**	**$ 5,228,875**

Operating Budget
FY 2013

	Greater Hills MSBU 1290	Law Enforcement Trust 1330	Greater Groves MSBU 1370	Infrastructure Sales Tax Revenue 1410
Revenues				
Taxes	$ -	$ -	$ -	$ 10,000,000
Permits and Fees	250,196	-	213,381	-
Intergovernmental Revenues	-	-	-	-
Charges For Services	-	-	-	-
Fines And Forfeits	-	-	-	-
Miscellaneous Revenues	500	1,250	500	-
Total Current Revenues	$ 250,696	$ 1,250	$ 213,881	$ 10,000,000
Non-Revenues	47,566	160,800	40,582	587,705
Total Revenues	**$ 298,262**	**$ 162,050**	**$ 254,463**	**$ 10,587,705**
Less Operating Transfers	(20,056)	-	(17,110)	-
Total Operating Budget	**$ 278,206**	**$ 162,050**	**$ 237,353**	**$ 10,587,705**
Expenditures				
Personal Services	$ -	$ -	$ -	$ -
Operating Expenditures	210,585	-	179,660	-
Capital Outlay	-	-	-	-
Total Operating Expenditures	$ 210,585	$ -	$ 179,660	$ -
Debt Services	$ -	$ -	$ -	$ -
Grants And Aids	-	162,050	-	-
Other Uses	87,677	-	74,803	10,587,705
Total Expenditures	**$ 298,262**	**$ 162,050**	**$ 254,463**	**$ 10,587,705**
Less Operating Transfers	(20,056)	-	(17,110)	-
Total Operating Budget	**$ 278,206**	**$ 162,050**	**$ 237,353**	**$ 10,587,705**

Operating Budget
FY 2013

	Village Green Street Lighting 1430	Greater Pines Municipal Services 1450	Picciola Island Street Lighting 1460	Valencia Terrace Street Lighting 1470
Revenues				
Taxes	$ -	$ -	$ -	$ -
Permits and Fees	12,948	245,567	3,752	6,171
Intergovernmental Revenues	-	-	-	-
Charges For Services	-	-	-	-
Fines And Forfeits	-	-	-	-
Miscellaneous Revenues	100	500	10	19
Total Current Revenues	$ 13,048	$ 246,067	$ 3,762	$ 6,190
Non-Revenues	12,542	47,507	3,264	6,347
Total Revenues	**$ 25,590**	**$ 293,574**	**$ 7,026**	**$ 12,537**
Less Operating Transfers	(1,043)	(19,685)	(301)	(496)
Total Operating Budget	**$ 24,547**	**$ 273,889**	**$ 6,725**	**$ 12,041**
Expenditures				
Personal Services	$ -	$ -	$ -	$ -
Operating Expenditures	10,960	206,696	3,160	5,200
Capital Outlay	-	-	-	-
Total Operating Expenditures	$ 10,960	$ 206,696	$ 3,160	$ 5,200
Debt Services	$ -	$ -	$ -	$ -
Grants And Aids	-	-	-	-
Other Uses	14,630	86,878	3,866	7,337
Total Expenditures	**$ 25,590**	**$ 293,574**	**$ 7,026**	**$ 12,537**
Less Operating Transfers	(1,043)	(19,685)	(301)	(496)
Total Operating Budget	**$ 24,547**	**$ 273,889**	**$ 6,725**	**$ 12,041**

Operating Budget
FY 2013

	Lake County Environmental Recovery 1500	Building Services 1520	County Fire Rescue 1680	Fire Services Impact Fee Trust 1690
Revenues				
Taxes	$ -	$ -	$ 2,621,001	$ -
Permits and Fees	-	1,192,626	16,490,000	150,000
Intergovernmental Revenues	3,781	-	198,880	-
Charges For Services	-	71,798	-	-
Fines And Forfeits	-	5,500	-	-
Miscellaneous Revenues	2,600	1,500	60,000	15,000
Total Current Revenues	$ 6,381	$ 1,271,424	$ 19,369,881	$ 165,000
Non-Revenues	102,031	391,172	4,718,618	2,174,670
Total Revenues	**$ 108,412**	**$ 1,662,596**	**$ 24,088,499**	**$ 2,339,670**
Less Operating Transfers	(319)	(63,496)	(1,003,381)	-
Total Operating Budget	**$ 108,093**	**$ 1,599,100**	**$ 23,085,118**	**$ 2,339,670**
Expenditures				
Personal Services	$ -	$ 1,000,719	$ 15,070,400	$ -
Operating Expenditures	6,753	138,942	3,501,945	-
Capital Outlay	-	-	1,365,124	519,355
Total Operating Expenditures	$ 6,753	$ 1,139,661	$ 19,937,469	$ 519,355
Debt Services	$ -	$ -		$ -
Grants And Aids	-	-		-
Other Uses	101,659	522,935	4,151,030	1,820,315
Total Expenditures	**$ 108,412**	**$ 1,662,596**	**$ 24,088,499**	**$ 2,339,670**
Less Operating Transfers	(319)	(63,496)	(1,003,381)	-
Total Operating Budget	**$ 108,093**	**$ 1,599,100**	**$ 23,085,118**	**$ 2,339,670**

Operating Budget
FY 2013

	Employees Benefit 1800	Animal Shelter Sterilization Trust 1850	Community Development Block Grant 1200	Public Transportation 1210
Revenues				
Taxes	$ -	$ -	$ -	$ -
Permits and Fees	-	-	-	-
Intergovernmental Revenues	-	-	4,562,403	4,822,586
Charges For Services	-	-	-	1,479,229
Fines And Forfeits	-	-	-	-
Miscellaneous Revenues	-	81,400	-	20,138
Total Current Revenues	$ -	$ 81,400	$ 4,562,403	$ 6,321,953
Non-Revenues	-	296,277	1,256,208	2,730,600
Total Revenues	**$ -**	**$ 377,677**	**$ 5,818,611**	**$ 9,052,553**
Less Operating Transfers		-	-	-
Total Operating Budget	**$ -**	**$ 377,677**	**$ 5,818,611**	**$ 9,052,553**
Expenditures				
Personal Services	$ -	$ -	$ 316,254	$ 332,910
Operating Expenditures	-	80,000	249,420	6,210,600
Capital Outlay	-	-	-	1,744,987
Total Operating Expenditures	$ -	$ 80,000	$ 565,674	$ 8,288,497
Debt Services	$ -	$ -	$ -	$ -
Grants And Aids	-	-	3,996,729	-
Other Uses	-	297,677	1,256,208	764,056
Total Expenditures	**$ -**	**$ 377,677**	**$ 5,818,611**	**$ 9,052,553**
Less Operating Transfers		-	-	-
Total Operating Budget	**$ -**	**$ 377,677**	**$ 5,818,611**	**$ 9,052,553**

Operating Budget
FY 2013

	Affordable Housing Assistance Trust 1260	Section 8 1270	Federal/ State Grants 1300	Restricted Local Programs 1310
Revenues				
Taxes	$ -	$ -	$ -	$ -
Permits and Fees	-	-	-	-
Intergovernmental Revenues	-	3,458,494	6,676,470	8,000
Charges For Services	-	-	-	314,925
Fines And Forfeits	-	-	-	160,000
Miscellaneous Revenues	12,000	79,800	-	75,000
Total Current Revenues	$ 12,000	$ 3,538,294	$ 6,676,470	$ 557,925
Non-Revenues	1,029,717	388,504	807,875	648,620
Total Revenues	**$ 1,041,717**	**$ 3,926,798**	**$ 7,484,345**	**$ 1,206,545**
Less Operating Transfers	-	-	-	-
Total Operating Budget	**$ 1,041,717**	**$ 3,926,798**	**$ 7,484,345**	**$ 1,206,545**
Expenditures				
Personal Services	$ 41,786	$ 195,509	$ 128,164	$ 99,772
Operating Expenditures	17,322	133,987	78,059	141,329
Capital Outlay	-	-	5,516,579	126,701
Total Operating Expenditures	$ 59,108	$ 329,496	$ 5,722,802	$ 367,802
Debt Services	$ -	$ -	$ -	$ -
Grants And Aids	470,925	3,454,407	963,934	730,553
Other Uses	511,684	142,895	797,609	108,190
Total Expenditures	**$ 1,041,717**	**$ 3,926,798**	**$ 7,484,345**	**$ 1,206,545**
Less Operating Transfers	-	-	-	-
Total Operating Budget	**$ 1,041,717**	**$ 3,926,798**	**$ 7,484,345**	**$ 1,206,545**

Operating Budget
FY 2013

	Energy Efficiency and Cons Block Grant 1320	Pari-Mutuel Revenue Replacement Bonds 2510	Renewal Sales Tax Debt Service 2610	Public Lands Program 2710
Revenues				
Taxes	$ -	$ -	$ -	$ 2,786,422
Permits and Fees	-	-	-	-
Intergovernmental Revenues	-	297,667	-	-
Charges For Services	-	-	-	-
Fines And Forfeits	-	-	-	-
Miscellaneous Revenues	-	1,000	1,000	30,100
Total Current Revenues	$ -	$ 298,667	$ 1,000	$ 2,816,522
Non-Revenues	297,453	158,841	1,269,823	882,902
Total Revenues	**$ 297,453**	**$ 457,508**	**$ 1,270,823**	**$ 3,699,424**
Less Operating Transfers	-	-	-	-
Total Operating Budget	**$ 297,453**	**$ 457,508**	**$ 1,270,823**	**$ 3,699,424**
Expenditures				
Personal Services	$ -	$ -	$ -	$ -
Operating Expenditures	-	-	-	-
Capital Outlay	-	-	-	-
Total Operating Expenditures	$ -	$ -	$ -	$ -
Debt Services	$ -	$ 270,028	$ 1,209,647	$ 2,703,688
Grants And Aids	-	-	-	-
Other Uses	297,453	187,480	61,176	995,736
Total Expenditures	**$ 297,453**	**$ 457,508**	**$ 1,270,823**	**$ 3,699,424**
Less Operating Transfers	-	-	-	-
Total Operating Budget	**$ 297,453**	**$ 457,508**	**$ 1,270,823**	**$ 3,699,424**

Operating Budget
FY 2013

	Expansion Projects Debt Service 2810	Landfill Enterprise 4200	Solid Waste Closures and Long-Term Care 4220	Totals
Revenues				
Taxes	$ -	$ -	$ -	$ 111,835,489
Permits and Fees	-	11,887,872	-	31,018,513
Intergovernmental Revenues	-	-	-	38,467,921
Charges For Services	-	5,275,000	-	15,591,429
Fines And Forfeits	-	-	-	527,450
Miscellaneous Revenues	10,000	150,500	25,000	2,207,706
Total Current Revenues	$ 10,000	$ 17,313,372	$ 25,000	$ 199,648,508
Non-Revenues	5,762,338	5,946,438	1,353,006	109,187,736
Total Revenues	**$ 5,772,338**	**$ 23,259,810**	**$ 1,378,006**	**$ 308,836,244**
Less Operating Transfers	-	(1,260,669)	(1,250)	(18,998,174)
Total Operating Budget	**$ 5,772,338**	**$ 21,999,141**	**$ 1,376,756**	**$ 289,838,070**
Expenditures				
Personal Services	$ -	$ 2,187,029	$ -	$ 46,475,615
Operating Expenditures	-	17,596,118	207,500	57,419,007
Capital Outlay	-	173,000	-	31,678,251
Total Operating Expenditures	$ -	$ 19,956,147	$ 207,500	$ 135,572,873
Debt Services	$ 5,742,280	$ 1,036,900	$ -	$ 10,962,543
Grants And Aids	-	50,000	-	23,532,753
Other Uses	30,058	2,216,763	1,170,506	138,768,075
Total Expenditures	**$ 5,772,338**	**$ 23,259,810**	**$ 1,378,006**	**$ 308,836,244**
Less Operating Transfers	-	(1,260,669)	(1,250)	(18,998,174)
Total Operating Budget	**$ 5,772,338**	**$ 21,999,141**	**$ 1,376,756**	**$ 289,838,070**

Revenues by Fund

Fund No.	Fund Name	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
	Countywide Funds				
0010	General	$ 115,130,457	$ 146,475,298	$ 149,140,984	$ 135,659,377
1120	County Transportation Trust	12,196,437	16,287,578	17,861,238	16,524,117
1220	Lake County Ambulance	6,465,971	7,033,690	7,031,284	7,425,707
1900	County Library System	4,826,657	4,854,676	4,985,680	4,904,702
	Total Countywide Funds	**$ 138,619,522**	**$ 174,651,242**	**$ 179,019,186**	**$ 164,513,903**
	Special Revenue Funds				
1070	Library Impact Fee Trust	$ 122,607	$ 1,648,638	$ 1,125,577	$ 1,156,167
1081	Parks Impact Fee Trust - Central District	10,846	8,292	20,058	26,170
1082	Parks Impact Fee Trust - North District	19,382	16,268	43,831	54,078
1083	Parks Impact Fee Trust - South District	61,451	449,412	659,356	679,009
1151	Road Impact Fees - District 1	31,470	589,613	215,825	1,164
1152	Road Impact Fees - District 2	107,369	7,026,553	7,200,465	6,944,098
1153	Road Impact Fees - District 3	50,241	4,906,689	6,218,669	2,848,683
1154	Road Impact Fees - District 4	39,116	817,672	846,522	43,309
1155	Road Impact Fees - District 5	133,918	4,113,772	4,218,931	3,452,144
1156	Road Impact Fees - District 6	44,710	5,046,975	5,170,399	4,028,000
1190	Fish Conservation	14,048	122,019	129,568	147,930
1230	MSTU - Stormwater Management	668,570	5,879,071	6,909,006	5,652,163
1231	MSTU - Parks Services	3,982,571	4,369,947	4,482,224	5,172,544
1232	MSTU - Roads Services	8,138	963,048	8,096	-
1240	Emergency 911	1,485,023	3,252,641	4,368,130	3,902,415
1250	Resort / Development Tax	1,991,060	4,248,648	4,915,544	5,330,475
1290	Greater Hills MSBU	239,098	294,615	299,218	298,262
1330	Law Enforcement Trust	93,354	242,724	205,800	162,050
1370	Greater Groves MSBU	207,500	253,777	258,139	254,463
1410	Infrastructure Sales Tax Revenue	10,478,820	9,995,250	10,474,070	10,587,705
1430	Village Green Street Lighting	13,345	24,316	25,965	25,590
1450	Greater Pines Municipal Services	236,161	290,555	295,044	293,574
1460	Picciola Island Street Lighting	3,980	6,676	7,135	7,026
1470	Valencia Terrace Street Lighting	6,546	11,539	12,864	12,537
1500	Lake County Environmental Recovery	2,627	92,219	117,739	108,412
1520	Building Services	1,289,284	1,172,449	1,368,136	1,662,596
1680	County Fire Rescue	20,528,940	22,744,876	24,333,207	24,088,499
1690	Fire Services Impact Fee Trust	256,517	2,299,014	2,372,576	2,339,670
1800	Employees Benefit	552	595	843	-
1850	Animal Shelter Sterilization Trust	117,682	324,085	375,800	377,677
	Total Special Revenue Funds	**$ 42,244,926**	**$ 81,211,948**	**$ 86,678,737**	**$ 79,656,410**

Revenues by Fund

Fund No.	Fund Name	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
	Grant Funds				
1200	Community Development Block Grant	$ 1,290,260	$ 6,258,709	$ 5,870,915	$ 5,818,611
1210	Public Transportation	6,123,428	9,478,145	9,422,379	9,052,553
1260	Affordable Housing Assistance Trust	937,398	1,441,768	1,732,907	1,041,717
1270	Section 8	3,305,502	4,373,485	4,094,066	3,926,798
1300	Federal / State Grants	10,623,806	17,743,300	19,355,308	7,484,345
1310	Restricted Local Programs	654,887	1,324,051	1,476,606	1,206,545
1320	Energy Efficiency and Cons Block Grant	1,196,852	1,549,493	1,377,740	297,453
	Total Grant Funds	**$ 24,132,133**	**$ 42,168,951**	**$ 43,329,921**	**$ 28,828,022**
	Debt Service Funds				
2510	Pari-Mutuel Revenue Replacement Bonds	$ 3,934,809	$ 435,350	$ 428,951	$ 457,508
2610	Renewal Sales Tax Debt Service	1,210,072	1,267,898	1,269,322	1,270,823
2710	Public Lands Program	1,876,095	3,721,695	3,735,656	3,699,424
2810	Expansion Projects Debt Service	3,748,971	5,767,337	5,766,213	5,772,338
	Total Debt Service Funds	**$ 10,769,947**	**$ 11,192,280**	**$ 11,200,142**	**$ 11,200,093**
	Enterprise Funds				
4200	Landfill Enterprise	$ 21,729,785	$ 22,266,032	$ 24,277,876	$ 23,259,810
4220	Solid Waste Closures and Long-Term Care	28,621	3,291,420	3,401,393	1,378,006
	Total Enterprise Funds	**$ 21,758,406**	**$ 25,557,452**	**$ 27,679,269**	**$ 24,637,816**
	Subtotal Operating Budget	**$ 237,524,934**	**$ 334,781,873**	**$ 347,907,255**	**$ 308,836,244**
	Less Operating Transfers	**$ (16,351,683)**	**$ (16,948,951)**	**$ (18,268,296)**	**$ (18,998,174)**
	Total Operating Budget	**$ 221,173,251**	**$ 317,832,922**	**$ 329,638,959**	**$ 289,838,070**
	Capital Projects Funds				
3020	Parks Capital Projects	$ 358,337	$ 1,326,441	$ 2,318,818	$ 2,007,143
3030	Renewal Sales Tax Capital Projects	3,246,974	10,185,492	9,189,378	8,757,744
3040	Renewal Sales Tax Capital Projects - PW	7,965,866	9,715,879	9,802,639	7,822,875
3100	Emerg Comm Ops Center	-	-	4,724,152	5,967,351
3710	Public Lands Capital Program	31,615	3,830,582	3,649,618	2,993,764
3810	Facilities Expansion Capital	435,801	30,002,998	22,573,360	15,513,244
	Total Capital Projects Funds	**$ 12,038,593**	**$ 55,061,392**	**$ 52,257,965**	**$ 43,062,121**
	Internal Service Funds				
5200	Property and Casualty	$ 1,698,746	$ 5,377,335	$ 5,011,338	$ 4,892,284
5300	Employee Group Benefits	10,464,834	20,455,894	19,646,035	18,630,131
5400	Fleet Management	2,725,705	4,643,775	4,697,693	4,401,612
5500	Administrative Services	631,974	-	-	-
	Total Internal Service Funds	**$ 15,521,259**	**$ 30,477,004**	**$ 29,355,066**	**$ 27,924,027**

Expenditures by Fund

Fund No.	Fund Name	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
	Countywide Funds				
0010	General	$ 119,947,754	$ 146,475,298	$ 149,140,984	$ 135,659,377
1120	County Transportation Trust	10,605,960	16,287,578	17,861,238	16,524,117
1220	Lake County Ambulance	7,639,268	7,033,690	7,031,284	7,425,707
1900	County Library System	4,858,171	4,854,676	4,985,680	4,904,702
	Total Countywide Funds	**$ 143,051,153**	**$ 174,651,242**	**$ 179,019,186**	**$ 164,513,903**
	Special Revenue Funds				
1070	Library Impact Fee Trust	$ 270,193	$ 1,648,638	$ 1,125,577	$ 1,156,167
1081	Parks Impact Fee Trust - Central District	3,569	8,292	20,058	26,170
1082	Parks Impact Fee Trust - North District	193	16,268	43,831	54,078
1083	Parks Impact Fee Trust - South District	92,067	449,412	659,356	679,009
1151	Road Impact Fees - District 1	1,730,795	589,613	215,825	1,164
1152	Road Impact Fees - District 2	821,034	7,026,553	7,200,465	6,944,098
1153	Road Impact Fees - District 3	1,811,358	4,906,689	6,218,669	2,848,683
1154	Road Impact Fees - District 4	68,337	817,672	846,522	43,309
1155	Road Impact Fees - District 5	1,996,481	4,113,772	4,218,931	3,452,144
1156	Road Impact Fees - District 6	296,308	5,046,975	5,170,399	4,028,000
1190	Fish Conservation	565	122,019	129,568	147,930
1230	MSTU - Stormwater Management	1,215,908	5,879,071	6,909,006	5,652,163
1231	MSTU - Parks Services	3,353,626	4,369,947	4,482,224	5,172,544
1232	MSTU - Roads Services	1,170,901	963,048	8,096	-
1240	Emergency 911	3,877,531	3,252,641	4,368,130	3,902,415
1250	Resort / Development Tax	1,305,473	4,248,648	4,915,544	5,330,475
1290	Greater Hills MSBU	249,754	294,615	299,218	298,262
1330	Law Enforcement Trust	123,877	242,724	205,800	162,050
1370	Greater Groves MSBU	216,285	253,777	258,139	254,463
1410	Infrastructure Sales Tax Revenue	9,976,480	9,995,250	10,474,070	10,587,705
1430	Village Green Street Lighting	11,393	24,316	25,965	25,590
1450	Greater Pines Municipal Services	240,925	290,555	295,044	293,574
1460	Picciola Island Street Lighting	3,321	6,676	7,135	7,026
1470	Valencia Terrace Street Lighting	4,992	11,539	12,864	12,537
1500	Lake County Environmental Recovery	5,356	92,219	117,739	108,412
1520	Building Services	1,144,249	1,172,449	1,368,136	1,662,596
1680	County Fire Rescue	19,981,125	22,744,876	24,333,207	24,088,499
1690	Fire Services Impact Fee Trust	3,465	2,299,014	2,372,576	2,339,670
1800	Employees Benefit	1,052	595	843	-
1850	Animal Shelter Sterilization Trust	48,079	324,085	375,800	377,677
	Total Special Revenue Funds	**$ 50,024,692**	**$ 81,211,948**	**$ 86,678,737**	**$ 79,656,410**

Expenditures by Fund

Fund No.	Fund Name	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
	Grant Funds				
1200	Community Development Block Grant	$ 1,290,260	$ 6,258,709	$ 5,870,915	$ 5,818,611
1210	Public Transportation	6,662,697	9,478,145	9,422,379	9,052,553
1260	Affordable Housing Assistance Trust	1,925,152	1,441,768	1,732,907	1,041,717
1270	Section 8	3,280,121	4,373,485	4,094,066	3,926,798
1300	Federal / State Grants	10,474,787	17,743,300	19,355,308	7,484,345
1310	Restricted Local Programs	955,128	1,324,051	1,476,606	1,206,545
1320	Energy Efficiency and Cons Block Grant	1,196,801	1,549,493	1,377,740	297,453
	Total Grant Funds	**$ 25,784,946**	**$ 42,168,951**	**$ 43,329,921**	**$ 28,828,022**
	Debt Service Funds				
2510	Pari-Mutuel Revenue Replacement Bonds	$ 3,899,626	$ 435,350	$ 428,951	$ 457,508
2610	Renewal Sales Tax Debt Service	1,208,398	1,267,898	1,269,322	1,270,823
2710	Public Lands Program	2,757,353	3,721,695	3,735,656	3,699,424
2810	Expansion Projects Debt Service	5,739,595	5,767,337	5,766,213	5,772,338
	Total Debt Service Funds	**$ 13,604,972**	**$ 11,192,280**	**$ 11,200,142**	**$ 11,200,093**
	Enterprise Funds				
4200	Landfill Enterprise	$ 19,988,519	$ 22,266,032	$ 24,277,876	$ 23,259,810
4220	Solid Waste Closures and Long-Term Care	368,270	3,291,420	3,401,393	1,378,006
	Total Enterprise Funds	**$ 20,356,789**	**$ 25,557,452**	**$ 27,679,269**	**$ 24,637,816**
	Subtotal Operating Budget	**$ 252,822,552**	**$ 334,781,873**	**$ 347,907,255**	**$ 308,836,244**
	Less Operating Transfers	**$ (16,351,683)**	**$ (16,948,951)**	**$ (18,268,296)**	**$ (18,998,174)**
	Total Operating Budget	**$ 236,470,869**	**$ 317,832,922**	**$ 329,638,959**	**$ 289,838,070**
	Capital Projects Funds				
3020	Parks Capital Projects	$ 420,200	$ 1,326,441	$ 2,318,818	$ 2,007,143
3030	Renewal Sales Tax Capital Projects	6,157,475	10,185,492	9,189,378	8,757,744
3040	Renewal Sales Tax Capital Projects - PW	5,422,941	9,715,879	9,802,639	7,822,875
3100	Emerg Comm Ops Center	-	-	4,724,152	5,967,351
3710	Public Lands Capital Program	239,611	3,830,582	3,649,618	2,993,764
3810	Facilities Expansion Capital	19,409,073	30,002,998	22,573,360	15,513,244
	Total Capital Projects Funds	**$ 31,649,300**	**$ 55,061,392**	**$ 52,257,965**	**$ 43,062,121**
	Internal Service Funds				
5200	Property and Casualty	$ 2,921,455	$ 5,377,335	$ 5,011,338	$ 4,892,284
5300	Employee Group Benefits	9,910,283	20,455,894	19,646,035	18,630,131
5400	Fleet Management	2,648,534	4,643,775	4,697,693	4,401,612
5500	Administrative Services	631,974	-	-	-
	Total Internal Service Funds	**$ 16,112,246**	**$ 30,477,004**	**$ 29,355,066**	**$ 27,924,027**

Expenditures by Department
FY 2013 Operating Budget

Department	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Community Services	$ 19,888,904	$ 28,020,540	$ 29,084,023	$ 23,638,740
Conservation and Compliance	3,212,414	3,525,219	4,042,854	3,580,443
County Attorney	748,754	679,819	679,819	687,135
County Manager	3,452,664	7,533,246	8,459,217	8,591,036
Human Resources	590,793	751,051	751,299	723,597
Facilities Development and Management	4,770,228	4,725,814	4,751,775	4,578,679
Growth Management	3,696,790	4,058,834	4,082,768	3,238,824
Information Technology	2,428,155	2,531,155	2,684,959	2,300,614
Legislative	692,524	680,275	680,275	707,506
Public Resources	10,507,815	13,344,392	13,480,219	13,952,885
Public Safety	28,306,383	35,856,777	37,807,113	35,082,747
Public Works	50,415,361	85,915,819	93,277,038	71,291,129
Clerk of the Circuit Court	4,146,221	4,165,191	4,165,191	4,643,390
Property Appraiser	2,175,879	2,058,641	2,058,641	2,095,182
Sheriff	61,498,925	58,618,641	58,738,636	56,261,114
Supervisor of Elections	1,808,483	2,129,958	2,129,958	1,944,177
Tax Collector	4,551,346	4,197,825	4,197,825	4,225,731
Judicial Support	2,205,063	2,776,608	2,777,150	3,155,047
Debt Service	13,604,972	11,192,280	11,200,142	11,200,093
Non-Departmental	34,120,880	62,019,788	62,858,353	56,938,175
Sub-Total Operating Budget	**$ 252,822,552**	**$ 334,781,873**	**$ 347,907,255**	**$ 308,836,244**
Less: Operating Transfers	$ (16,351,683)	$ (16,948,951)	$ (18,268,296)	$ (18,998,174)
Total Operating Budget	**$ 236,470,869**	**$ 317,832,922**	**$ 329,638,959**	**$ 289,838,070**

Personnel

Personnel Authorization Summary
Lake County BCC and Constitutional Officers
Full Time Positions by Department

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Personnel Actions FY 2013 Transfers	Deletions	Additions	Budget FY 2013
Lake County BCC							
Community Services	23.00	23.00	23.00	(2.05)	(1.00)	2.05	22.00
Conservation and Compliance	53.00	53.00	53.00	0.00	(2.00)	0.00	51.00
County Attorney	8.00	7.00	7.00	0.00	0.00	0.00	7.00
County Manager	30.00	31.00	31.00	(1.50)	0.00	2.50	32.00
Facilities Development and Management	35.00	30.00	30.00	0.00	0.00	0.00	30.00
Growth Management	36.00	35.00	35.00	0.00	(4.00)	0.00	31.00
Human Resources	8.00	8.00	8.00	0.00	0.00	0.00	8.00
Information Technology	26.00	25.00	25.00	0.00	(1.00)	0.00	24.00
Judicial Support	9.00	9.00	9.00	0.00	0.00	1.00	10.00
Legislative	8.00	8.00	8.00	0.00	0.00	0.00	8.00
Public Resources	96.00	104.00	104.00	0.00	0.00	0.00	104.00
Public Safety	211.00	207.00	207.00	(1.85)	0.00	7.85	213.00
Public Works	180.00	182.00	182.00	0.00	(1.00)	3.00	184.00
TOTAL - BCC Operating Funds	723.00	722.00	722.00	(5.40)	(9.00)	16.40	724.00
Legislative and Executive	15.00	19.00	19.00	0.00	0.00	0.00	19.00
TOTAL - BCC Non-Operating Funds	15.00	19.00	19.00	0.00	0.00	0.00	19.00
TOTAL - Board of County Commissioners	738.00	741.00	741.00	(5.40)	(9.00)	16.40	743.00
Lake County Constitutional Officers							
Clerk of the Circuit Court	216.00	216.00	216.00	0.00	(8.00)	0.00	208.00
Property Appraiser	37.00	37.00	37.00	0.00	(1.00)	0.00	36.00
Sheriff's Office	743.00	743.00	743.00	0.00	(32.00)	0.00	711.00
Supervisor of Elections	13.00	13.00	13.00	0.00	0.00	0.00	13.00
Tax Collector	67.00	67.00	67.00	0.00	0.00	0.00	67.00
TOTAL - Constitutional Officers	1076.00	1076.00	1076.00	0.00	(41.00)	0.00	1035.00
TOTAL - Lake County	1814.00	1817.00	1817.00	(5.40)	(50.00)	16.40	1778.00

Personnel Authorization Summary

Lake County Board of County Commissioners

Full Time Positions by Fund and Department

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Personnel Actions FY 2013 Transfers	Deletions	Additions	Budget FY 2013
General							
Community Services	7.25	7.35	7.35	(0.15)	0.00	0.00	7.20
Conservation and Compliance	51.00	51.00	51.00	0.00	(2.00)	0.00	49.00
County Attorney	8.00	7.00	7.00	0.00	0.00	0.00	7.00
County Manager	25.00	25.00	25.00	(1.10)	0.00	0.60	24.50
Facilities Development and Mgmt	35.00	30.00	30.00	0.00	0.00	0.00	30.00
Growth Management	17.00	17.00	17.00	0.00	(1.00)	0.00	16.00
Human Resources	8.00	8.00	8.00	0.00	0.00	0.00	8.00
Information Technology	26.00	25.00	25.00	0.00	(1.00)	0.00	24.00
Judicial Support	9.00	9.00	9.00	0.00	0.00	1.00	10.00
Legislative	8.00	8.00	8.00	0.00	0.00	0.00	8.00
Public Resources	22.50	20.50	20.50	0.00	0.00	0.00	20.50
Public Safety	6.50	4.65	4.65	0.00	0.00	0.00	4.65
Public Works	15.00	13.00	13.00	0.00	0.00	0.00	13.00
Tourism and Business Relations	0.00	0.00	0.00	0.00	0.00	0.00	0.00
General	238.25	225.50	225.50	(1.25)	(4.00)	1.60	221.85
County Transportation Trust							
Public Works	117.00	120.00	120.00	0.00	0.00	3.00	123.00
County Transportation Trust	117.00	120.00	120.00	0.00	0.00	3.00	123.00
County Library System							
Public Resources	53.50	52.50	52.50	0.00	0.00	0.00	52.50
County Library System	53.50	52.50	52.50	0.00	0.00	0.00	52.50
SUBTOTAL - Countywide Funds	**408.75**	**398.00**	**398.00**	**(1.25)**	**(4.00)**	**4.60**	**397.35**
MSTU - Stormwater Management							
Public Works	5.00	6.00	6.00	0.00	0.00	0.00	6.00
MSTU - Stormwater Management	5.00	6.00	6.00	0.00	0.00	0.00	6.00
MSTU - Parks Services							
Public Resources	20.00	31.00	31.00	0.00	0.00	0.00	31.00
MSTU - Parks Services	20.00	31.00	31.00	0.00	0.00	0.00	31.00
Emergency 911							
Public Safety	3.00	3.00	3.00	0.00	0.00	0.00	3.00
Emergency 911	3.00	3.00	3.00	0.00	0.00	0.00	3.00
Resort/Development Tax							
County Manager	5.00	6.00	6.00	(0.40)	0.00	0.90	6.50
Resort/Development Tax	5.00	6.00	6.00	(0.40)	0.00	0.90	6.50
Building Services							
Growth Management	18.00	17.00	17.00	0.00	(2.00)	0.00	15.00
Building Services	18.00	17.00	17.00	0.00	(2.00)	0.00	15.00

Personnel Authorization Summary

Lake County Board of County Commissioners

Full Time Positions by Fund and Department

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Personnel Actions FY 2013 Transfers	Deletions	Additions	Budget FY 2013
County Fire Rescue							
Public Safety	201.50	197.50	197.50	0.00	0.00	6.00	203.50
Public Works	0.50	0.50	0.50	0.00	0.00	0.00	0.50
County Fire Rescue	202.00	198.00	198.00	0.00	0.00	6.00	204.00
SUBTOTAL - Special Revenue Funds	**253.00**	**261.00**	**261.00**	**(0.40)**	**(2.00)**	**6.90**	**265.50**
Community Development Block Grant							
Community Services	3.90	5.70	5.70	(1.00)	0.00	0.80	5.50
Community Development Block Grant	3.90	5.70	5.70	(1.00)	0.00	0.80	5.50
Public Transportation							
Community Services	4.85	4.75	4.75	(0.10)	0.00	0.30	4.95
Public Transportation	4.85	4.75	4.75	(0.10)	0.00	0.30	4.95
Affordable Housing Assistance Trust							
Community Services	0.00	0.00	0.00	0.00	0.00	0.70	0.70
Economic Dev. and Community Services	0.40	0.00	0.00	0.00	0.00	0.00	0.00
Affordable Housing Assistance Trust	0.40	0.00	0.00	0.00	0.00	0.70	0.70
Section 8							
Community Services	4.60	4.20	4.20	(0.80)	0.00	0.25	3.65
Section 8	4.60	4.20	4.20	(0.80)	0.00	0.25	3.65
Federal/State Grants							
Community Services	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Public Safety	0.00	1.85	1.85	(1.85)	0.00	1.85	1.85
Federal/State Grants	1.00	1.85	1.85	(1.85)	0.00	1.85	1.85
Restricted Local Programs							
Conservation and Compliance	2.00	2.00	2.00	0.00	0.00	0.00	2.00
Restricted Local Programs	2.00	2.00	2.00	0.00	0.00	0.00	2.00
Energy Efficiency & Cons Block Grant							
Community Services	1.00	1.00	1.00	0.00	(1.00)	0.00	0.00
Growth Management	1.00	1.00	1.00	0.00	(1.00)	0.00	0.00
Energy Efficiency & Cons Block Grant	2.00	2.00	2.00	0.00	(2.00)	0.00	0.00
SUBTOTAL - Grant Funds	**18.75**	**20.50**	**20.50**	**(3.75)**	**(2.00)**	**3.90**	**18.65**
Landfill Enterprise							
County Manager	0.00	0.00	0.00	0.00	0.00	1.00	1.00
Public Works	42.50	42.50	42.50	0.00	(1.00)	0.00	41.50
Landfill Enterprise	42.50	42.50	42.50	0.00	(1.00)	1.00	42.50
SUBTOTAL - Enterprise Funds	**42.50**	**42.50**	**42.50**	**0.00**	**(1.00)**	**1.00**	**42.50**
TOTAL - Operating Funds	**723.00**	**722.00**	**722.00**	**(5.40)**	**(9.00)**	**16.40**	**724.00**

Personnel Authorization Summary

Lake County Board of County Commissioners

Full Time Positions by Fund and Department

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Personnel Actions FY 2013 Transfers	Deletions	Additions	Budget FY 2013
Fleet Management							
County Manager	14.00	19.00	19.00	0.00	0.00	0.00	19.00
Fleet Management	14.00	19.00	19.00	0.00	0.00	0.00	19.00
Administrative Services							
County Manager	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Administrative Services	1.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL - Internal Service Funds	**15.00**	**19.00**	**19.00**	**0.00**	**0.00**	**0.00**	**19.00**
TOTAL - All Funds	**738.00**	**741.00**	**741.00**	**(5.40)**	**(9.00)**	**16.40**	**743.00**

Position Additions and Deletions

FY 2013

Fund/Department/Division	Full Time Delete	Part Time Add/Del	Full Time Adds	Position	Pos #	Form 9
General						
Community Services						
Community Services Admin	0.00	0.00	0.00	Accounting Technician (allocation)	752	13-004f
Community Services Admin	(0.15)	0.00	0.00	Financial Coordinator (allocation)	1022	13-004h
	(0.15)	0.00	0.00			
Conservation and Compliance						
Environmental Program	(1.00)	0.00	0.00	Environmental Specialist	699	13-
Environmental Program	(1.00)	0.00	0.00	Environmental Program Supervisor	702	13-
	(2.00)	0.00	0.00			
Information Technology						
Information Technology Administration	(1.00)	0.00	0.00	Technology Asset Specialist	468	13-030
	(1.00)	0.00	0.00			
Growth Management						
Development Processing	(1.00)	0.00	0.00	Development Processing Manager	428	13-010
	(1.00)	0.00	0.00			
County Manager						
Information Outreach	(1.00)	0.00	0.00	Public Education Associate	473	13-012
Information Outreach	(0.10)	0.00	0.00	Webmaster (allocation)	56	13-013
Information Outreach	0.00	0.00	0.40	Internet Application Dev (allocation)	94	13-014
Information Outreach	0.00	0.00	0.20	Internet Application Dev (allocation)	NEW	13-015
	(1.10)	0.00	0.60			
Judicial Support						
Circuit Judges	0.00	0.00	1.00	Trial Court Law Clerk	NEW	13-016
	0.00	0.00	1.00			
General	(5.25)	0.0	1.60			
County Transportation Trust						
Public Works						
Road Operations	0.00	0.00	1.00	Roads Maintenance Operator	NEW	13-003
Road Operations	0.00	0.00	1.00	Roads Maintenance Operator	NEW	13-003
Road Operations	0.00	0.00	1.00	Roads Maintenance Operator	NEW	13-003
County Transportation Trust	0.00	0.00	3.00			
County Library System						
Public Resources						
Library Services	0.00	(1.00)	0.00	Library Page	231	13-024
Library Services	0.00	(1.00)	0.00	Library Page	233	13-025
Library Services	0.00	(1.00)	0.00	Library Page	234	13-026
Library Services	0.00	(1.00)	0.00	Library Page	241	13-027
Library Services	0.00	(1.00)	0.00	Library Page	536	13-028
County Library System	0.00	(5.00)	0.00			
SUBTOTAL - Countywide Funds	**(5.25)**	**(5.00)**	**4.60**			

Position Additions and Deletions

FY 2013

Fund/Department/Division	Full Time Delete	Part Time Add/Del	Full Time Adds	Position	Pos #	Form 9
Resort/Development Tax						
County Manager						
Information Outreach	0.00	0.00	0.10	Webmaster (allocation)	56	13-013
Information Outreach	(0.40)	0.00	0.00	Internet Application Dev (allocation)	94	13-014
Information Outreach	0.00	0.00	0.80	Internet Application Dev (allocation)	NEW	13-015
Resort/Development Tax	(0.40)	0.00	0.90			
Building Services						
Growth Management						
Building Services	(1.00)	0.00	0.00	Senior Building Inspector	778	13-021
Building Services	(1.00)	0.00	0.00	Senior Building Inspector	760	13-022
Building Services	(2.00)	0.00	0.00			
County Fire Rescue						
Public Safety						
Fire Rescue	0.00	0.00	1.00	Firefighter EMT	NEW	13-005
Fire Rescue	0.00	0.00	1.00	Firefighter EMT	NEW	13-005
Fire Rescue	0.00	0.00	1.00	Firefighter EMT	NEW	13-005
Fire Rescue	0.00	0.00	1.00	Firefighter EMT	NEW	13-005
Fire Rescue	0.00	0.00	1.00	Firefighter EMT	NEW	13-005
Fire Rescue	0.00	0.00	1.00	Firefighter EMT	NEW	13-005
County Fire Rescue	0.00	0.00	6.00			
SUBTOTAL - Special Revenue Funds	**(2.40)**	**0.00**	**6.90**			
Community Development Block Grant						
Community Services						
Housing Svcs/CDBG Admin	(0.10)	0.00	0.00	Program Supervisor (allocation)	434	13-004a
Housing Svcs/CDBG Admin	(0.15)	0.00	0.00	Comm. Dev. Specialist (allocation)	40	13-004b
Housing Svcs/CDBG Admin	0.00	0.00	0.25	Housing Div. Mgr. (allocation)	19	13-004c
Housing Svcs/CDBG Admin	0.00	0.00	0.00	Program Associate (allocation)	1021	13-004e
Housing Svcs/CDBG Admin	0.00	0.00	0.15	Program Associate (allocation)	1131	13-004g
Housing Svcs/CDBG Admin	(0.15)	0.00	0.00	Accounting Tech (allocation)	752	13-004f
Housing Svcs/CDBG Admin	0.00	0.00	0.10	Financial Coordinator (allocation)	1022	13-004h
Housing Svcs/CDBG Admin	0.00	0.00	0.03	Office Associate III (allocation)	489	13-004i
Housing Svcs/CDBG Admin	0.00	0.00	0.10	Program Supervisor (allocation)	143	13-004d
Housing Services/NSP	(0.10)	0.00	0.00	Program Supervisor (allocation)	434	13-004a
Housing Services/NSP	(0.05)	0.00	0.00	Comm. Dev. Specialist (allocation)	40	13-004b
Housing Services/NSP	(0.10)	0.00	0.00	Program Supervisor (allocation)	143	13-004d
Housing Services/NSP	0.00	0.00	0.10	Program Associate (allocation)	1021	13-004e
Housing Services/NSP	(0.15)	0.00	0.00	Program Associate (allocation)	1131	13-004g
Housing Services/NSP	(0.10)	0.00	0.00	Accounting Tech (allocation)	752	13-004f
Housing Services/NSP	0.00	0.00	0.08	Office Associate III (allocation)	489	13-004i
Housing Services/NSP	(0.10)	0.00	0.00	Housing Div. Mgr. (allocation)	19	13-004c
Community Dev. Block Grant	(1.00)	0.00	0.80			

Position Additions and Deletions

FY 2013

Fund/Department/Division	Full Time Delete	Part Time Add/Del	Full Time Adds	Position	Pos #	Form 9
Public Transportation						
Community Services						
Public Transportation Admin	0.00	0.00	0.30	Accounting Tech (allocation)	752	13-004f
Public Transportation Admin	(0.10)	0.00	0.00	Financial Coordinator (allocation)	1022	13-004h
Public Transportation	(0.10)	0.00	0.30			
Affordable Housing Assistance Trust						
Community Services						
Housing Svcs/SHIP Admin	0.00	0.00	0.30	Comm. Dev. Specialist (allocation)	40	13-004b
Housing Svcs/SHIP Admin	0.00	0.00	0.10	Accounting Tech (allocation)	752	13-004f
Housing Svcs/SHIP Admin	0.00	0.00	0.10	Financial Coordinator (allocation)	1022	13-004h
Housing Svcs/SHIP Admin	0.00	0.00	0.05	Office Associate III (allocation)	489	13-004i
Housing Svcs/SHIP Admin	0.00	0.00	0.15	Housing Div. Mgr. (allocation)	19	13-004c
Affordable Housing Assist Trust	0.00	0.00	0.70			
Section 8						
Community Services						
Housing Services/Section 8	0.00	0.00	0.20	Program Supervisor (allocation)	434	13-004a
Housing Services/Section 8	(0.10)	0.00	0.00	Comm. Dev. Specialist (allocation)	40	13-004b
Housing Services/Section 8	(0.15)	0.00	0.00	Accounting Tech (allocation)	752	13-004f
Housing Services/Section 8	(0.30)	0.00	0.00	Housing Div. Mgr. (allocation)	19	13-004c
Housing Services/Section 8	0.00	0.00	0.05	Financial Coordinator (allocation)	1022	13-004h
Housing Services/Section 8	(0.15)	0.00	0.00	Office Associate III (allocation)	489	13-004i
Housing Services/Section 8	(0.10)	0.00	0.00	Program Associate (allocation)	1021	13-004e
Section 8	(0.80)	0.00	0.25			
Federal/State Grants						
Public Safety						
Emergency Mgmt Trust 11/12	(0.35)	0.00	0.00	Emergency Ops Mgr (allocation)	28	13-017
Emergency Mgmt Trust 11/12	(1.00)	0.00	0.00	Disaster Assist Specialist (allocation)	601	13-020
Emergency Mgmt Trust 11/12	(0.50)	0.00	0.00	Emergency Mgmt Assoc (allocation)	923	13-019
Emergency Mgmt Trust 11/12	0.00	(1.00)	0.00	Office Associate II (allocation)	1049	13-018
Emergency Mgmt Trust 12/13	0.00	0.00	0.35	Emergency Ops Mgr (allocation)	28	13-017
Emergency Mgmt Trust 12/13	0.00	0.00	1.00	Disaster Assist Specialist (allocation)	601	13-020
Emergency Mgmt Trust 12/13	0.00	0.00	0.50	Emergency Mgmt Assoc (allocation)	923	13-019
Emergency Mgmt Trust 12/13	0.00	1.00	0.00	Office Associate II (allocation)	1049	13-018
Federal/State Grants	(1.85)	0.00	1.85			
Energy Efficiency & Cons Block Grant						
Community Services						
Health and Human Services	(1.00)	0.00	0.00	Program Associate	1122	13-029
Growth Management						
Development Processing	(1.00)	0.00	0.00	Sustainability Planner	1000	13-008
Energy Efficiency & Cons Block Grant	(2.00)	0.00	0.00			
SUBTOTAL - Grant Funds	**(5.75)**	**0.00**	**3.90**			

Position Additions and Deletions

FY 2013

Fund/Department/Division	Full Time Delete	Part Time Add/Del	Full Time Adds	Position	Pos #	Form 9
Landfill Enterprise						
County Manager						
Information Outreach	0.00	0.00	1.00	Public Education Associate	473	13-012
Public Works						
Recycling	(1.00)	0.00	0.00	Equipment Operator IV	1020	13-023
SUBTOTAL - Enterprise Funds	**(1.00)**	**0.00**	**1.00**			
TOTAL - Operating Funds	**(14.40)**	**(5.00)**	**16.40**			
TOTAL - All Funds	**(14.40)**	**(5.00)**	**16.40**			

Capital Outlay

Summary of Capital Outlay by Fund
FY 2013

Fund/Department	New	Replacement	Total
General (0010)			
Facilities Development and Management	$ 35,000	$ 67,000	$ 102,000
Public Safety	49,500	-	49,500
Public Works	8,300	-	8,300
Judicial Support	9,000	55,050	64,050
Total General Fund	**$ 101,800**	**$ 122,050**	**$ 223,850**
County Transportation Trust (1120)			
Public Works	**$ -**	$ 34,095	$ 34,095
Total County Transportation Trust	**$ -**	**$ 34,095**	**$ 34,095**
Public Transportation (1210)			
Community Services	$ 539,722	$ 511,000	$ 1,050,722
Total Public Transportation	**$ 539,722**	**$ 511,000**	**$ 1,050,722**
MSTU - Stormwater Management (1230)			
Public Works	$ -	$ 47,000	$ 47,000
Total MSTU - Stormwater Management	**$ -**	**$ 47,000**	**$ 47,000**
Emergency 911 (1240)			
Public Safety	$ -	$ 2,000	$ 2,000
Total Emergency 911	**$ -**	**$ 2,000**	**$ 2,000**
Federal/State Grants (1300)			
Public Safety	$ 1,017,127	$ -	$ 1,017,127
Total Federal/State Grants	**$ 1,017,127**	**$ -**	**$ 1,017,127**
County Fire Rescue (1680)			
Public Safety	$ 60,000	$ 1,032,500	$ 1,092,500
Total County Fire Rescue	**$ 60,000**	**$ 1,032,500**	**$ 1,092,500**

Summary of Capital Outlay by Fund
FY 2013

Fund/Department	New	Replacement	Total
Fire Services Impact Fee Trust (1690)			
Public Safety	$ 310,000	$ -	$ 310,000
Total Fire Services Impact Fee Trust	**$ 310,000**	**$ -**	**$ 310,000**
County Library System (1900)			
Public Resources	$ 43,663	$ -	$ 43,663
Total County Library System	**$ 43,663**	**$ -**	**$ 43,663**
Landfill Enterprise (4200)			
Public Works	$ 173,000	$ -	$ 173,000
Total Landfill Enterprise	**$ 173,000**	**$ -**	**$ 173,000**
Total Operating Budget	**$ 2,245,312**	**$ 1,748,645**	**$ 3,993,957**
Renewal Sales Tax Capital Projects (3030)			
Non-Departmental	$ -	$ 292,500	$ 292,500
Total Renewal Sales Tax Capital Projects - PW	**$ -**	**$ 292,500**	**$ 292,500**
Renewal Sales Tax Capital Projects - PW (3040)			
Public Works	$ 25,900	$ 697,189	$ 723,089
Total Renewal Sales Tax Capital Projects - PW	**$ 25,900**	**$ 697,189**	**$ 723,089**
Total All Funds	**$ 2,271,212**	**$ 2,738,334**	**$ 5,009,546**

Detail of Capital Outlay by Fund
FY 2013

Fund/Department/Division	Org Code	New	Replacement	Total
GENERAL (0010)				
Facilities Development and Management				
Jail and Sheriff Maintenance				
(2) Mower, 60"	0851120	$ -	$ 17,000	$ 17,000
Facilities Maintenance				
Maintenance Work order Software	0851110	-	50,000	50,000
Board Chambers Audio/Visual System upgrades	0851110	35,000	-	35,000
Public Safety				
Countywide Radio Program				
Broadband Microwave Radio Backhaul Equipment	2145220	49,500	-	49,500
Public Works				
Laboratory and Hydrogeology				
Block Digestor for TKN/TP Samples (LCWA)	4541325	7,300	-	7,300
Turbidimeter for Surface Water Samples (LCWA)	4541325	1,000	-	1,000
Judicial Support				
Public Defender - Technology				
File server replacement	6062200	-	2,050	2,050
(2) Emergency Laptop	6062200	-	2,500	2,500
Court Admin - Technology				
Audio Mixers for Court Sound System	6062300	-	25,000	25,000
Layer 2 Switch POE	6062300	-	2,500	2,500
Polycom Video Conference	6062300	-	4,500	4,500
Technology Wiring	6062300	-	5,000	5,000
(3) MFP Devices for shared Courtroom	6062300	9,000	13,500	22,500
Total General Fund		**$ 101,800**	**$ 122,050**	**$ 223,850**
COUNTY TRANSPORTATION TRUST (1120)				
Public Works				
Engineering Operations				
(3) Engineer Workstations	5055100	$ -	$ 9,000	$ 9,000
Advanced Laptop		-	1,300	1,300
GPS Survey Base Station with Rover		-	23,795	23,795
Total County Transportation Trust		**$ -**	**$ 34,095**	**$ 34,095**

Detail of Capital Outlay by Fund
FY 2013

Fund/Department/Division	Org Code	New	Replacement	Total
PUBLIC TRANSPORTATION (1210)				
Community Services				
Transportation Disadvantaged Capital				
Lift - FTA 2009 Allocation	2027220	$ 40,000	$ -	$ 40,000
Security Cameras FTA 5307 - Rebudget 2009 funds	2027220	78,345	-	78,345
(6) Para transit Vehicles FDOT 5310 Grant funded	2027220	-	438,000	438,000
(1) Para transit Vehicle - Shirley Conroy Capital Grant	2027220	-	73,000	73,000
Vehicle Locator System - FTA 5307 Grant funded	2027220	168,990	-	168,990
Vehicle Locator System FTA 5307 - 2011 Rebudget	2027220	164,256	-	164,256
Vehicle Locator System ARRA Grant - 2010 Rebudget	2027220	53,131	-	53,131
Bus Wash - FTA 5307 Grant funded	2027220	35,000	-	35,000
Total Public Transportation		**$ 539,722**	**$ 511,000**	**$ 1,050,722**
MSTU - STORMWATER MANAGEMENT (1230)				
Public Works				
Stormwater Management				
Pickup, extended cab	5055600	$ -	$ 20,000	$ 20,000
Pickup, extended cab	5055600	-	27,000	27,000
Total MSTU - Stormwater Management		**$ -**	**$ 47,000**	**$ 47,000**
EMERGENCY 911 (1240)				
Public Safety				
E911				
Emergency Equipment - as needed	2145310	$ -	$ 2,000	$ 2,000
Total Emergency 911		**$ -**	**$ 2,000**	**$ 2,000**
FEDERAL/STATE GRANTS (1300)				
Public Safety				
Public Safety Grants - Amb/Rescue				
Equipment - as needed - Grant funded	2134200	$ 25,000	$ -	$ 25,000
Communications Technologies				
Urban Areas Security Initiative (UASI) Grant project	2145350	867,127	-	867,127
FY 2010 State Homeland Security Grant (SHSGP)	2145350	125,000	-	125,000
Total Federal/State Grants		**$ 1,017,127**	**$ -**	**$ 1,017,127**

Detail of Capital Outlay by Fund
FY 2013

Fund/Department/Division	Org Code	New	Replacement	Total
COUNTY FIRE RESCUE (1680)				
Public Safety				
(2) Monitor/Defibrillator Devices	2136300	$ 60,000	$ -	$ 60,000
(2) Extrication Tools	2136300	-	40,000	40,000
(3) Pumpers	2136300	-	840,000	840,000
(1) Broadband Microwave Radio Backhaul equipment	2136300	-	49,500	49,500
(2) Battalion Vehicles	2136300	-	100,000	100,000
(1) Large Capacity Printer	2136300	-	3,000	3,000
Total County Fire Rescue		**$ 60,000**	**$ 1,032,500**	**$ 1,092,500**
FIRE SERVICES IMPACT FEE TRUST (1690)				
Public Safety				
Fire Impact Fee				
Pumper	2136280	$ 280,000	$ -	$ 280,000
Monitor/Defibrillator	2136280	30,000	-	30,000
Total Fire Services Impact Fee Trust		**$ 310,000**	**$ -**	**$ 310,000**
COUNTY LIBRARY SYSTEM (1900)				
Public Resources				
Library Services				
Courier Van, extended length	3038300	$ 23,663	$ -	$ 23,663
State Aid to Libraries FY 2013				
Automation System Equipment, Upgrades, and Network Enhancements	3038630	20,000	-	20,000
Total County Library System		**$ 43,663**	**$ -**	**$ 43,663**
LANDFILL ENTERPRISE (4200)				
Public Works				
Hazardous Waste				
Prefabricated Storage Building	4568600	$ 50,000	$ -	$ 50,000
Landfill Operations				
255 KW Diesel Generator	4569100	13,000	-	13,000
(2) 40 cu yd Rolloff Containers	4569100	10,000	-	10,000
Tire Cutter	4569100	50,000	-	50,000
Scales Software	4569100	50,000	-	50,000
Total Landfill Enterprise		**$ 173,000**	**$ -**	**$ 173,000**

Detail of Capital Outlay by Fund
FY 2013

Fund/Department/Division	Org Code	New	Replacement	Total
RENEWAL SALES TAX CAPITAL PROJECTS (3030)				
Non-Departmental				
Non-Departmental - Other				
Sheriff's Vehicles	9092303	$ -	$ 292,500	$ 292,500
Total Renewal Sales Tax Capital Projects		**$ -**	**$ 292,500**	**$ 292,500**
RENEWAL SALES TAX CAPITAL PROJECTS - PW (3040)				
Public Works				
Capital Projects				
(4) 5.5 HP Hand Held Compactors	5056350	$ 9,200	$ -	$ 9,200
(4) Hand Held Concrete/Asphalt Saws	5056350	4,200	-	4,200
(3) Walk behind Saws	5056350	9,000	-	9,000
(1) Trailer Mounted Welder	5056350	3,500	-	3,500
Pickup, extended cab	5056350	-	23,000	23,000
Drop Neck Lowboy Trailer	5056350	-	38,000	38,000
Dozer	5056350	-	105,000	105,000
Bobcat	5056350	-	47,000	47,000
Pickup, extended cab	5056350	-	19,000	19,000
(3) 14 cu yd Dump Trucks	5056350	-	345,000	345,000
(3) 10' Flex Wing Mowers	5056350	-	48,000	48,000
(2) Pickup Trucks, 4 door	5056350	-	46,000	46,000
Pickup, 1/2 Ton Full Size, extended cab	5056350	-	24,789	24,789
Fiberglass Truck Bed Cover	5056350	-	1,400	1,400
Total Renewal Sales Tax Capital Projects - PW		**$ 25,900**	**$ 697,189**	**$ 723,089**
TOTAL ALL FUNDS		**$ 2,271,212**	**$ 2,445,834**	**$ 5,009,546**

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Financial Policies

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Financial Structure

County's Organizational Units

The County's organizational units follow the Florida State Chart of Accounts, and are organized on the basis of **funds.** The County prepares a budget for 56 separate funds. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its revenues and expenditures, or expenses, as appropriate. Government resources are allocated to and accounted for in these funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

Departments are responsible for carrying out a major governmental activity, such as public safety or growth management services.

A department is comprised of one or more unique **divisions** to further define a service delivery, such as the Maintenance Division of the Facilities Development and Management Department.

A **section** or **program** divides specific responsibilities within a division, for example, Energy Management within the Maintenance Division.

Budgeting by Function

Presentation of the operating budget is also structured by Functions which delineate budget expenditures in terms of broad goals and objectives. Major functions include: 1) General Government, 2) Public Safety, 3) Physical Environment, 4) Transportation, 5) Economic Environment, 6) Human Services, 7) Culture and Recreation, and 8) Court-Related Expenditures.

The Comprehensive Annual Financial Report (CAFR) depicts the operating budget by function. Functions may transcend specific fund or departmental boundaries in that a function encompasses all associated activities, regardless of fund or department, directed toward the attainment of a general goal or objective.

Financial Structure

Governmental Fund Types
General Fund - The General Fund is the general operating fund of the County. All general tax revenues and other receipts that are not required either legally or by Generally Accepted Accounting Principles (GAAP) to be accounted for in other funds are accounted for in the General Fund.

General operating funds of the Clerk of Courts, Property Appraiser, Sheriff and Tax Collector are held and accounted for by each respective Constitutional Office. Funds transferred to these offices from the Board's General Fund are reported in the Constitutional Offices section of this document.

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes. Lake County maintains 37 Special Revenue funds.

Debt Service Funds - Debt Service Funds are used to account for the accumulation of resources for, and the payment of general long-term debt principal, interest, and related costs. The County's budget includes four Debt Service funds.

Capital Projects Funds - Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities. There are five Capital Projects funds in the total budget.

Proprietary Fund Types
Enterprise Funds - Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises. The intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. Lake County's two Enterprise funds are associated with solid waste management.

Internal Service Funds - Internal Service Funds are for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, or to other governmental units, on a cost reimbursement basis. There are three Internal Service funds.

Financial Structure

Basis of Budgeting – Refers to the conventions for recognition of costs and revenues in budget development and in establishing and reporting appropriations, which are the legal authority to spend or to collect revenues. All Governmental Funds are accounted for using the modified accrual basis and all Proprietary Funds are accounted for by using the accrual basis of accounting.

Measurement Focus

Governmental Fund Types are accounted for using the current financial resources measurement focus and the modified accrual basis of accounting. This means that only current assets and current liabilities are generally included on the balance sheets. Accordingly, the reported unreserved fund balances (net current assets) are considered a measure of available, spendable, or appropriable resources. Governmental Fund Type operating statements present increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in net current assets.

Proprietary Fund Types are accounted for on an "income determination" measurement focus. Accordingly, all assets and liabilities are included on their balance sheets, and the reported fund equity (total reported assets less total reported liabilities) provides an indication of the economic net worth of the fund. Operating statements for Proprietary Fund types (on an income determination measurement focus) report increases (revenues) and decreases (expenses) in total economic net worth.

Basis of Accounting and Measurement Focus

Except for the Enterprise Fund, Lake County develops the revenue and expenditure/expense estimates contained in the annual budget in accordance with GAAP. The budget for the Enterprise Fund is prepared on an annual basis and is in conformance with GAAP, except that capital outlay expenses are budgeted for management purposes and subsequently recorded as fixed assets at year end. In addition, depreciation expense is not budgeted.

Because the revenue and expenditure/expense estimates are based on Generally Accepted Accounting Principles (GAAP), it is important for the reader to have an understanding of accounting principles as they relate to these estimates. The following is a brief overview of the measurement focus and basis of accounting.

All Governmental Fund Types are accounted for using the modified accrual basis of accounting. Under the modified accrual basis, revenues are recognized when they become measurable and available.

Primary revenues, including property taxes, special assessments, intergovernmental revenues, charges for services and interest are treated as susceptible to accrual under the modified accrual basis. Other revenue sources are considered measurable and available only when cash is received by the County. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. Exceptions to this general rule include: 1) principal and interest on general long-term debt which is recognized when due; 2) accumulated sick pay and accumulated vacation pay, which are not recorded as expenditures until paid; and 3) certain inventories of supplies which are considered expenditures when purchased.

All Proprietary Funds are accounted for using the accrual basis of accounting. Their revenues are recognized when they are earned and their expenses are recognized when they are incurred.

Relationship between Budget and Accounting

During the year, the accounting system is maintained on the same basis as the adopted budget. This enables departmental budgets to be easily monitored, monthly, via accounting system reports. Accounting adjustments are made at fiscal year end to conform to GAAP.

The major differences between this adopted budget and GAAP for **Governmental Fund Types** are:
a) encumbrances are recorded as the equivalent of expenditures (budget) as opposed to a reservation of net assets (GAAP); b) certain revenues and expenditures not recognized for budgetary purposes are accrued (GAAP).

Enterprise Fund differences include:
a) encumbrances are recorded as the equivalent of expenditures (budget) as opposed to a reservation of net assets (GAAP); b) certain items, e.g., principal expense and capital outlay are recorded as expenditures for budgetary purposes as opposed to adjustments of the appropriate balance sheet accounts (GAAP); c) depreciation is recorded as an expense (GAAP) and not recognized for budgetary purposes.

Budget Policies

Statutory Requirements of a Balanced Budget

Chapters 129 and 200, Florida Statutes, govern the County's annual budgetary process. These Statutes require that the County prepare, approve, adopt and execute an annual budget for such funds as may be required by law or by sound financial practices and generally accepted accounting principles. The budget shall control the levy of taxes and the expenditure of money for all County purposes during the ensuing fiscal year. Other provisions include:

- A budget shall be balanced, and adopted by the Board of County Commissioners.
- The revenues of the budget shall include 95 percent of all receipts reasonably to be anticipated from all sources, including taxes to be levied.
- The appropriations of the budget shall include itemized appropriations for all expenditures authorized by law, contemplated to be made, or incurred for the benefit to the County during the year and the provision for the reserves as follows:

Budget Amendment Policy

Chapter 129, Florida Statutes, governs amendments to the adopted budget. This Chapter states that the Board at any time within a fiscal year may amend a budget for that year as follows:

1. Appropriations for expenditures in any fund may be decreased and other appropriations in the same fund correspondingly increased by motion recorded in the Minutes, provided that the total of the appropriations of the fund may not be changed.
2. Appropriations from the reserve for contingencies may be made to increase the appropriation for any particular expense in the same fund or to create an appropriation in the fund for any lawful purpose.
3. A receipt of a nature from a source not anticipated in the budget and received for a particular purpose, including but not limited to grants, donations, gifts or reimbursement for damages, may, by resolution of the Board spread on its Minutes, be appropriated and expended for that purpose.
4. Any changes not included above may be made by resolution or ordinance adopted after a public hearing.
5. Only the following transfers may be made between funds:
    - Transfers to correct errors in handling receipts and disbursements.
    - Budgeted transfers.
    - Transfers to properly account for unanticipated revenue or increased receipts.

Funds Checking Policy

This policy allows the overexpenditure of individual line items within a major object in any organizational code (org code). Major object codes are personal services, operating expenses, capital outlay, debt service and grants and aids. Budget transfers under $25,000 between the various major object codes within a fund by department may be approved by the County Manager or his/her designee. All other transfers, as well as transfers from reserve accounts, must be approved by the Board.

Reserve for Outstanding Purchase Orders Policy

This policy establishes outstanding purchase order reserves by fund to be included in the subsequent year's budget and provides for the administrative adjustment of department and division budgets in amounts not to exceed the purchase order reserve by fund. At the end of a fiscal year, some purchase orders will remain open because the goods or services have not been received. These purchase orders are "rolled over" to the new fiscal year. The purchase order rollover is an automatic process in the County's financial system. Any excess purchase order reserves that remain after the rollover process is completed would be de-appropriated as part of the mid-year budget amendment.

Debt Management Policies

The objective of Lake County's Debt Management Policy (LCC-57) and Chapter 130 of the Florida Statues is to establish guidelines and requirements for the development of a debt management system. The policy includes the following directives:

- When the County finances projects through the issuance of bonds, it will pay back the bonds within a period not to exceed 90% of the useful life of the project.
- Where possible, the County will use self-supporting revenue, special assessment, or other self-supporting bonds, instead of general obligation bonds to fund capital projects.
- The County will not use long-term debt to finance current operations.
- The County will seek to maintain and, if applicable, improve its current bond rating.
- The County will maintain good communications with bond rating agencies to inform them about the County's financial conditions. The County will follow a policy of full disclosure, including adherence to Rule 15c2-12 under the Securities Exchange Act of 1934. In compliance with this rule, the County's Comprehensive Annual Financial Report will be forwarded by April 30 to all nationally recognized Municipal Securities Information Repositories approved by the Securities and Exchange Commission.

Lake County has not adopted legal debt limits within its financial policies. However, debt ratios such as direct and over all debt per capita and debt per taxable property value are tracked and compared with those recommended by Moody's Investors.

Lake County's bond issues and notes payable are separated into three categories:

- General Obligation Debt – Bonds secured by the ad valorem taxing power of the County. Bonds may be limited as detailed in the voter referendum required prior to issuance of all general obligation bonds.
- Special Obligation Debt – Debt secured by a pledge of special revenue such as Sales Tax or Local Option Gas Tax that is not backed by the ad valorem taxing power of the County.
- Enterprise Fund Debt – Debt secured by a pledge of revenue in the Landfill Enterprise Fund.

Grant Policy

The objective of the Grant Policy (LCC-59) is to provide guidelines in applying to fund services or programs with state and federal funds. The policy includes the following directives:

A. Grant applications to fund services or programs with state or federal funds should be reviewed by County staff and the Board of County Commissioners with significant consideration given to:

- The cost of administering the grant relative to the size of the grant;
- The availability of matching funds if required;
- The extent to which locally generated funds will be required to support those programs when the original funding is no longer available; and
- The desirability of the program, i.e., whether or not the County would be funding the program were it not for the grant.

B. All grant applications must be approved by the Board of County Commissioners prior to submission. The Board must also approve the acceptance of all grants.

LAKE COUNTY
FLORIDA

Purchasing Policy

The objective of the Purchasing Policy (LCC-18) is to provide guidelines for purchasing of all goods and services made by or on behalf of Lake County. Purchases shall be completed in a manner and method that provides for the most proficient and effective expenditures of County funds and the maximum protection of the County taxpayer by ensuring the prevention of waste and conflict of interest within the procurement function. The policy includes the following directives:

- All purchasing actions are to be conducted on the basis of full and open competition to the greatest degree possible.
- All specifications or statements of work included in County procurement actions shall accurately describe the essential needs of the County, and contain no artificial, arbitrary, or unnecessary requirements that limit competition or increase cost.
- Each procurement action is to be completed in accordance with the best interests of the County, and with the highest level of integrity and fairness to all involved parties throughout the acquisition cycle.
- All County procurement operations are to be conducted in full compliance with all established state and local statutes and regulations with particular regard to ethical standards to be maintained within the purchasing function.

Lake County
Fiscal Year 2013 Budget Calendar

January 20, 2012	Department Financial Coordinators	Fiscal Roundtable with Department Financial Coordinators
February 6, 2012	County Manager, Department Directors, All Fiscal Contacts	Budget Kickoff
March 12, 2012	Departments	Personnel change requests are due in Employee Services. All requests must be entered on a Form 9 and submitted with attachments as appropriate.
March 22, 2012	Budget	Advertise Public Hearing for Mid-Year Budget Amendment (if hearing is held on March 27th) (F.S. 129.06)
March 23, 2012	Departments	Deadline for departmental budget requests into MUNIS, revenues and expenditures - Fixed Asset Request Forms.
March 26 - April 27, 2012	Budget	Analyze departmental requests and prepare recommendations
March 27, 2012	Board of County Commissioners	Public Hearing for Mid-Year Budget Amendment to reflect FY 2011 audited fund balances and other adjustments
March 30, 2012	Employee Services	Salary and Benefits projections completed and loaded into MUNIS at budget level 2
April 6, 2012	Departments	CIP requests, Department Descriptions, Performance Measures are due in Budget
April 30 - May 4, 2012	Departments	Budget Meetings with County Manager
May 15, 2012	Board of County Commissioners	Budget Workshop
May 21 – May 25, 2012	County Manager, Department Directors, Budget, Employee Services	Department Directors meet with County Manager, Budget and Employee Services to finalize departmental budget recommendations, if necessary
June 1, 2012	Constitutional Offices	Budgets due from Constitutional Offices (excluding Tax Collector); Preliminary estimate of property tax value due from Property Appraiser (F.S. 129.03)
June 8, 2012	Departments	Project re-budget requests due in Budget
June 8 – July 3, 2012	Budget	Develop FY 2013 Recommended Budget
June 29, 2012	Property Appraiser	Certification of Taxable Value by Property Appraiser (F.S. 193.023)
July 10, 2012	Board of County Commissioners	Budget Workshop
July 24, 2012	Board of County Commissioners	Adoption of TRIM Rates and Budget Workshop if needed
August 1, 2012	Tax Collector	Budget due from Tax Collector
August 4, 2012	Budget	Statutory deadline to notify Property Appraiser of proposed TRIM rates and the date, time and place of the first public hearing to adopt the budget (F.S. 200.065)
August 24, 2012	Property Appraiser	Last day to mail TRIM notices
September 11, 2012 (Cannot conflict with School Board date)	Board of County Commissioners	Statutory Public Hearing - adopt tentative budget and millage rates, set final public hearing date, time and place. TRIM provides the public hearing advertisement requirement. (F.S. 200.065) Board Chambers, 5:05 p.m.
September 21, 2012	Budget	Advertise final budget and millage hearing
September 25, 2012 (Cannot conflict with School Board date)	Board of County Commissioners	Final Public Hearing to adopt the FY 2012 millage rates and budget (F.S. 200.065) Board Chambers, 5:05 p.m.
September 28, 2012	Budget	Deadline to send copy of adopted Millage Resolution to Property Appraiser, Tax Collector and Florida Department of Revenue
October 1, 2012		FY 2013 Adopted Budget goes into effect
Typically after Value Adjustment Board	Property Appraiser	Issue Certification of Final Taxable Value (DR 422's)
Within 3 days receipt of Final Taxable Value	Budget	Complete Certification of Final Taxable Value and return to Property Appraiser
October 25, 2012	Budget	Within 30 Days of adopting final budget certify to the Department of Revenue compliance with TRIM (F.S Chapter 200.068)
October 25, 2012	Budget	FY 2013 Adopted Budget Book completed and published on the County Website

Reconciliation of Cash Brought Forward: Cash Brought Forward is budgeted as an estimate, and reconciled after the start of the fiscal year.

Budget Process

Policy/Strategy

This annual budget process for Lake County covers the period from October 1, 2012 to September 30, 2013.

In December, the Office of Budget projected revenues and expenditures for the next fiscal year using a five-year financial projection model. Meetings were held with the County Manager and Board of County Commissioners to examine various budget scenarios for the upcoming budgets.

Development

In January and February, a fiscal roundtable and the budget kickoff were held with the department directors and department financial coordinators to communicate the County's budget guidelines for fiscal year 2013.

In March, the departments submitted their proposed budgets to the Office of Budget for review. To balance the budget, departments were asked to prepare five percent across-the-board budget reductions for County departments for fiscal year 2013.

Review

In April and May, meetings were held with departments to discuss their operating budgets and budget impact statements. A budget workshop was held in early May and a second workshop in June to present the proposed budget, together with various budget scenarios, to the Board of County Commissioners. Finally, a budget workshop was held in July for adoption of the millage rates.

Adoption

Copies of the Recommended Budget were distributed to the Board of County Commissioners, County Administration, Constitutional Officers, and made available online to the general public for their inspection prior to the public hearings in September. Following Board approval, the Office of Budget prepared the adopted budget for distribution and posted it online for the general public. The budget for this year became effective October 1, 2012.

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Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
General (0010)				
Revenues				
Taxes				
Ad Valorem Taxes - Current	$ 74,009,232	$ 73,743,294	$ 73,743,294	$ 74,523,587
Ad Valorem Taxes - Delinquent	4,249,254	1,500,000	1,500,000	1,500,000
Communications Services Tax	2,057,262	2,052,474	2,052,474	2,000,000
Total Taxes	**$ 80,315,748**	**$ 77,295,768**	**$ 77,295,768**	**$ 78,023,587**
Permits and Fees				
Occupational Licenses	$ 385,491	$ 375,000	$ 375,000	$ 375,000
Principal - Special Assessment	177	-	-	-
Interest - Special Assessment	173	-	-	-
Permits and Fees	**$ 385,841**	**$ 375,000**	**$ 375,000**	**$ 375,000**
Intergovernmental Revenues				
Help America Vote CFDA	$ 43,470	$ 34,772	$ 34,772	-
State Alien Assistance	82,739	150,000	150,000	150,000
State Domestic Preparedness	12,676	10,500	9,035	-
Urban Areas Security	-	-	-	-
Hazard Mitigation Grant	7,613	-	23,500	-
Byrne J A G CFDA 16.738	151,066	134,933	134,933	163,112
State and Local Assistance	50,606	-	-	-
Cops Grant 16.710	-	-	-	-
Federal Disaster Relief	298	-	-	-
Coop Endangered Species	-	-	116,900	102,320
Partners Fish and Wildlife	-	-	17,630	-
FED Pymts/Lieu Tax-Gen	83,747	35,000	35,000	35,000
Hazardous Materials Co	9,702	10,581	9,847	9,847
Emergency Management T	71,999	-	-	-
Aquatic Weed Control	114,208	135,000	135,000	135,000
State Disaster Relief	-	-	-	-
Mosquito Control - Sta	39,000	18,396	18,396	18,396
State Rev Sharing Proc	4,861,059	4,798,877	4,798,877	4,800,000
Insurance Agents Count	55,759	59,000	59,000	57,000
Mobile Home Licenses	180,610	200,000	200,000	200,000
Alcoholic Beverage License	92,854	80,000	80,000	80,000
State Sales Tax	11,207,516	11,576,717	11,576,717	7,300,000
Motor fuel Tax Rebate	55,365	55,000	55,000	55,000
Contributions from Other Agencies	68,736	146,149	1,153,802	105,206
Contributions from Other Government Agencies	-	-	46,838	60,054
Contrubutions from Hospital Districts	109,525	-	476,108	-
Total Intergovernmental Revenues	**$ 17,298,549**	**$ 17,444,925**	**$ 19,131,355**	**$ 13,270,935**
Charges for Services				
Dev - Regional Imp Fee (Dri)	$ -	$ 2,000	$ 2,000	$ 2,000
$2 Court Tech Service	397,483	405,000	405,000	400,000
Reprographic Services	-	326,300	326,300	326,300
Charges - Outside Sources	-	5,691	5,691	5,691
Other Charges for Services	612,407	640,000	640,000	525,000
Sheriffs Fees	288,512	300,000	300,000	300,000
Other Gen government Charges/Fees	3,742	10,700	10,700	6,700
County Technology Fee	4,337	24,000	174,000	-
Lot Line Adjustment	5,800	5,000	5,000	9,000
Concurrency Fees	5,155	4,200	4,200	2,200

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
CUP Inspections	$ 169,950	$ 12,000	$ 12,000	$ 26,500
Construction Review	250	4,000	4,000	6,000
Master Park Plans	-	1,200	1,200	1,000
Zoning Fees	11,178	12,200	12,200	15,000
Zoning Permits	107,375	200,000	200,000	130,000
Zoning Conformance Letter	2,600	4,000	4,000	4,000
Variances	4,770	7,500	7,500	10,000
Subdivision Applications	3,601	5,500	5,500	5,500
Site Plan Review and Amendments	30,151	35,000	35,000	35,000
PUD Preliminary	2,400	2,000	2,000	2,000
Concurrency Test	-	-	-	-
Lot of Record	5,000	6,000	6,000	6,000
Vested Rights Determination	-	12,500	12,500	(15,000)
Lot Splits	7,960	6,600	6,600	12,000
DRS Presubmittals	6,205	8,000	8,000	6,000
Mobile Home bond	-	1,000	1,000	1,000
Developers Agreements	-	500	500	500
Wetlands Uplands Critical Habitat	1,800	7,000	7,000	5,000
Mining Plans	125	2,000	2,000	4,000
Tree Removal/Site Plan	1,400	5,000	5,000	5,000
LUPA's	750	4,000	4,000	4,000
Tree Removal Permit Review	1,510	2,800	2,800	2,800
Conditional Use Permit	8,048	15,500	15,500	27,000
Sale of Maps and Publications	146	500	500	500
Tax Exempt Sale of Maps and Publications	6	500	500	100
Administrative CUP's	2,877	-	-	900
Police Services	79,309	81,133	81,133	81,133
Police Services - Minneola	1,300,000	1,000,000	1,115,000	1,115,000
School Resource Office	863,615	863,615	863,615	863,615
Dispatch Services	-	407,053	407,053	407,053
Room/Board for Prisoners	55,936	50,000	50,000	50,000
Emergency Service Fee	2,644	1,000	1,000	1,000
Co Wide Communnications	-	-	-	237,778
Average Setbacks	1,727	2,000	2,000	2,600
Mine Order Inspection	17,500	15,000	15,000	10,000
Environmental Review Fees	75	-	-	-
Water Resource Laboratory Fees	88,083	105,000	121,995	91,497
Miscellaneous Physical Environment	19,875	17,000	17,000	200
Conservation Resource Mgmt Fee	108,748	120,000	120,000	120,000
Business Incubator Pro	-	-	7,200	-
Animal Shelter - Penalty	21,733	25,000	25,000	25,000
Animal Shelter - Board	12,015	16,000	16,000	16,000
Animal Shelter - Rabies Vaccine	13,380	15,000	15,000	15,000
Animal Shelter - Vet Transp	682	500	500	500
Animal Shelter - Dog Tags	65,841	42,000	42,000	45,000
Animal Shelter - Neutering	28,440	40,000	40,000	40,000
Animal Shelter - Disposals	3,060	2,000	2,000	3,000
Fairgrounds	18,505	25,750	25,750	33,300
Fairgrounds - Tax Exempt	9,818	2,700	2,700	2,700
Fairgrounds Farmers Market	156,541	175,357	175,357	176,300
Court Innovations/Local Ordinance	61,217	60,000	60,000	61,000
Legal Aid	61,217	60,000	60,000	61,000
Law Library	61,217	60,000	60,000	61,000

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Juvenile Alt. Programs	$ 61,217	$ 60,000	$ 60,000	$ 61,000
Court Facilities ($15)	1,106,164	950,000	950,000	1,000,000
Domestic Violence Charges - FS 9	27,846	25,000	25,000	30,000
Animal Control Charges - FS 828	13,350	16,000	16,000	16,000
Storage Tank Charges	145,067	155,828	112,784	-
Impact Fee Services	18,121	20,000	20,000	20,000
MPO Admin Fees	32,606	15,000	15,000	15,000
Total Charges For Services	**$ 6,141,084**	**$ 6,506,127**	**$ 6,752,278**	**$ 6,533,367**
Fines and Forfeits				
Court Fines	$ -	$ -	$ -	$ -
DUI - B.A.L. Test Reve	320	-	-	-
Law Enforcement Automation	-	-	-	-
Communications FD-FS 3	313,815	300,000	300,000	300,000
Zoning Violation Fines	4,135	5,000	5,000	6,000
Handicap Parking Violations	250	250	250	150
Other Parking Violations	170	100	100	100
Animal Control Violations	1,000	-	-	-
Unclaimed Moneys FS 11	34,432	3,000	3,000	3,000
Total Fines and Forfeits	**$ 354,122**	**$ 308,350**	**$ 308,350**	**$ 309,250**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 473,259	$ 500,000	$ 500,000	$ 500,000
Interest - Tax Collector	3,181	6,000	6,000	3,000
Concession and Rents	-	-	-	1,003
Rents & Leases	15,871	18,721	18,721	64,346
Rents & Leases- Non Taxable	500	240	240	420
Surplus Furn/Fix/Equipment	10,415	12,000	12,000	4,000
Ins Proc/Loss Furn/Fix	637	-	-	-
Medicaid Benefit Outreach	2,250	-	-	-
Donations	2,500	-	-	-
Other Contributions/Donations	50,498	58,845	58,845	53,500
Tax Deed Surplus	75,508	85,000	85,000	85,000
Reimbursements	65,870	168,018	168,018	145,045
Statewide Mutual Aid Fund	-	-	-	-
VAB Petition Fees	10,227	15,000	15,000	1,000
Recaptured Revenue	1,333	-	-	-
Commissions - Pay Telephones	293,565	300,000	300,000	300,000
Other Miscellaneous Revenue	127,026	160,888	160,888	135,000
Public Land Mitigation	-	-	-	-
Community Service Insurance Fees	3,555	2,000	2,000	2,000
Total Miscellaneous Revenues	**$ 1,136,194**	**$ 1,326,712**	**$ 1,326,712**	**$ 1,294,314**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Transfers				
Residual Equity Transfer	$ -	$ -	$ -	$ -
Interfund Transfer	1,271,995	1,271,917	1,271,917	772,009
Transfer - Industrial	-	-	-	-
Interfund Transfer - Fire	35,572	33,749	33,749	35,747
Interfund Transfer - Admin Fee	3,355,904	3,290,910	3,290,910	3,308,961
Interfund Transfer - Ins/Admin	279,336	279,565	279,565	293,978
Excess Fees - Tax Collector	3,836,713	4,200,000	4,200,000	3,800,000
Excess Fees - Clerk of Court	393,454	6,919	6,919	5,000
Excess Fees - Property Appraiser	98,673	200,000	200,000	100,000
Excess Fees - Office of the Sheriff	222,238	250,000	250,000	250,000
Departmental Transfers	5,033	-	-	-
Fund Balance - Beginning of the Year	-	38,840,085	39,569,690	32,699,431
Total Transfers	**$ 9,498,919**	**$ 48,373,145**	**$ 49,102,750**	**$ 41,265,126**
Less 5% Estimated Receipt	**$ -**	**$ (5,154,729)**	**$ (5,154,729)**	**$ (5,412,202)**
Total General Fund	**$ 115,130,457**	**$ 146,475,298**	**$ 149,137,484**	**$ 135,659,377**

General Fund (0010)

Expenditures

Community Services				
Community Services	$ 7,016,530	$ 5,777,244	$ 7,262,005	$ 3,246,293
Total Community Services	**$ 7,016,530**	**$ 5,777,244**	**$ 7,262,005**	**$ 3,246,293**
Conservation and Compliance				
Conservation and Compliance	$ 2,917,994	$ 3,080,916	$ 3,100,771	$ 2,842,841
Total Conservation and Compliance	**$ 2,917,994**	**$ 3,080,916**	**$ 3,100,771**	**$ 2,842,841**
County Attorney				
County Attorney	$ 748,754	$ 679,819	$ 679,819	$ 545,816
Total County Attorney	**$ 748,754**	**$ 679,819**	**$ 679,819**	**$ 545,816**
County Manager				
County Manager	$ 1,121,819	$ 3,258,475	$ 3,515,513	$ 3,577,309
Total County Manager	**$ 1,121,819**	**$ 3,258,475**	**$ 3,515,513**	**$ 3,577,309**
Human Resources				
Human Resources	$ 589,741	$ 750,456	$ 750,456	$ 723,597
Total Employee Services	**$ 589,741**	**$ 750,456**	**$ 750,456**	**$ 723,597**
Facilities Development and Management				
Facilities Development and Management	$ 4,770,228	$ 4,725,814	$ 4,751,775	$ 4,578,679
Total Facilities Development and Management	**$ 4,770,228**	**$ 4,725,814**	**$ 4,751,775**	**$ 4,578,679**
Growth Management				
Growth Management	$ 1,355,740	$ 1,336,892	$ 1,336,892	$ 1,278,775
Total Growth Management	**$ 1,355,740**	**$ 1,336,892**	**$ 1,336,892**	**$ 1,278,775**
Information Technology				
Information Technology	$ 2,758,272	$ 2,531,155	$ 2,684,959	$ 2,300,614
Total Information Technology	**$ 2,758,272**	**$ 2,531,155**	**$ 2,684,959**	**$ 2,300,614**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Legislative				
Board of County Commissioners	$ 692,524	$ 680,275	$ 680,275	$ 519,417
Total Legislative	**$ 692,524**	**$ 680,275**	**$ 680,275**	**$ 519,417**
Public Resources				
Public Resources	$ 1,779,636	$ 1,611,740	$ 1,745,112	$ 1,577,394
Total Public Resources	**$ 1,779,636**	**$ 1,611,740**	**$ 1,745,112**	**$ 1,577,394**
Public Safety				
Public Safety	$ 2,730,194	$ 2,665,365	$ 2,687,566	$ 2,825,045
Total Public Safety	**$ 2,730,194**	**$ 2,665,365**	**$ 2,687,566**	**$ 2,825,045**
Public Works				
Public Works	$ 1,732,391	$ 1,808,634	$ 1,911,564	$ 1,754,262
Total Public Works	**$ 1,732,391**	**$ 1,808,634**	**$ 1,911,564**	**$ 1,754,262**
Clerk of the Circuit Court				
Clerk of the Circuit Court	$ 4,146,221	$ 4,165,191	$ 4,165,191	$ 4,643,390
Total Clerk of the Circuit Court	**$ 4,146,221**	**$ 4,165,191**	**$ 4,165,191**	**$ 4,643,390**
Property Appraiser				
Property Appraiser	$ 2,175,879	$ 2,058,641	$ 2,058,641	$ 2,095,182
Total Property Appraiser	**$ 2,175,879**	**$ 2,058,641**	**$ 2,058,641**	**$ 2,095,182**
Sheriff				
Sheriff's Office	$ 61,068,479	$ 58,130,920	$ 58,247,378	$ 55,610,228
Total Sheriff	**$ 61,068,479**	**$ 58,130,920**	**$ 58,247,378**	**$ 55,610,228**
Supervisor of Elections				
Supervisor of Elections	$ 1,808,483	$ 2,129,958	$ 2,129,958	$ 1,778,234
Total Supervisor of Elections	**$ 1,808,483**	**$ 2,129,958**	**$ 2,129,958**	**$ 1,778,234**
Tax Collector				
Tax Collector	$ 4,551,346	$ 4,197,825	$ 4,197,825	$ 4,573,943
Total Tax Collector	**$ 4,551,346**	**$ 4,197,825**	**$ 4,197,825**	**$ 4,573,943**
Judicial Support				
Judicial Support	$ 2,205,063	$ 2,776,608	$ 2,777,150	$ 3,155,047
Total Judicial Support	**$ 2,205,063**	**$ 2,776,608**	**$ 2,777,150**	**$ 3,155,047**
Non-Departmental				
General Fund Non-Departmental	$ 15,778,461	$ 44,109,370	$ 44,454,634	$ 38,033,311
Total Non-Departmental	**$ 15,778,461**	**$ 44,109,370**	**$ 44,454,634**	**$ 38,033,311**
Total General Fund	**$ 119,947,754**	**$ 146,475,298**	**$ 149,137,484**	**$ 135,659,377**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
County Transportation Trust (1120)				
Revenues				
Taxes				
9th Cent Gas Tax	$ 1,468,669	$ 1,360,000	$ 1,470,000	$ 1,480,000
Local Option Gasoline	5,419,605	5,060,000	5,060,000	5,100,000
Local Alt Fuel Decal User Fee	435	-	-	-
Total Taxes	**$ 6,888,710**	**$ 6,420,000**	**$ 6,530,000**	**$ 6,580,000**
Permits and Fees				
Principal - Special Assessment	$ 51,766	$ 30,000	$ 30,000	$ 30,000
Interest - Special Assessment	14,947	4,000	4,000	4,000
Tax Collector - Special Assessment	(551)	-	-	-
Total Permits and Fees	**$ 66,162**	**$ 34,000**	**$ 34,000**	**$ 34,000**
Intergovernmental Revenues				
Federal Forestry Share	$ 86,397	$ -	$ -	$ -
Constitutional Gas Tax (20%)	617,646	570,000	570,000	610,000
Constitutional Gas Tax (80%)	2,470,585	2,300,000	2,300,000	2,400,000
County Gasoline Tax	1,348,957	1,250,000	1,250,000	1,300,000
State Shared Alt Fuel	296	50	50	100
Other Transportation	7,074	4,000	4,000	2,000
Total Intergovernmental Revenues	**$ 4,530,955**	**$ 4,124,050**	**$ 4,124,050**	**$ 4,312,100**
Charges for Services				
Storm Water Review	$ 8,550	$ 5,500	$ 5,500	$ 6,000
Subdivision Review	43,500	29,000	29,000	29,000
Driveway Permits	19,072	14,000	14,000	17,000
Sale of Maps and Publications	24	10	10	10
Tax Exempt Sale of Maps	10,618	16,000	16,000	6,000
One Time Maintenance	53,844	1,000	1,000	1,000
Signal Maintenance	327,515	375,045	375,045	367,300
Road Vacation Fees	11,225	10,000	10,000	10,000
Lot Determination	2,970	1,600	1,600	1,200
Total Charges for Services	**$ 477,319**	**$ 452,155**	**$ 452,155**	**$ 437,510**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 50,379	$ 20,000	$ 20,000	$ 30,000
Interest - Tax Collector	1	-	-	-
Other Interest Earnings	(386)	50	50	50
Surplus Furniture/Fixture/Equipment	29,984	45,000	45,000	40,000
Insurance Proc/Loss Furn/Fix/Equipment	28,325	1,000	1,000	2,000
Scrap Sales	43,210	3,000	3,000	5,000
Reimbursements	34,898	300	300	3,000
Other Miscellaneous Revenues	46,880	4,000	4,000	8,000
Total Miscellaneous Revenues	**$ 233,291**	**$ 73,350**	**$ 73,350**	**$ 88,050**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 5,739,201	$ 7,202,861	$ 5,645,040
Total Transfers	**$ -**	**$ 5,739,201**	**$ 7,202,861**	**$ 5,645,040**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Less 5% Estimated Receipt	**$ -**	**$ (555,178)**	**$ (555,178)**	**$ (572,583)**
Total County Transportation Trust	**$ 12,196,437**	**$ 16,287,578**	**$ 17,861,238**	**$ 16,524,117**

County Transportation Trust (1120)
Expenditures

Road Operations	$ 6,947,010	$ 9,425,573	$ 9,584,088	$ 8,496,062
Engineering Operations	1,368,222	2,151,430	2,303,627	2,210,620
Traffic Operations	-	-	-	2,012,450
Environmental Services	1,733,052	1,705,461	1,760,461	1,410,385
Intergovernmental Transfers	518	500	500	500
Special Assessments	419	500	500	500
Board Operations	556,739	555,178	555,178	572,583
Contingency and Cash CWF	-	2,448,936	3,656,884	1,821,017
Total County Transportation Trust	**$ 10,605,960**	**$ 16,287,578**	**$ 17,861,238**	**$ 16,524,117**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Lake County Ambulance (1220)				
Revenues				
Taxes				
Ad Valorem Taxes - Current	$ 6,027,561	$ 6,005,896	$ 6,006,924	$ 5,650,570
Ad Valorem Taxes - Delinquent	352,101	-	-	-
Total Taxes	**$ 6,379,661**	**$ 6,005,896**	**$ 6,006,924**	**$ 5,650,570**
Miscellaneous Revenues				
Interest Inc Profit on Invest	$ 19,532	$ 20,000	$ 20,000	$ 20,000
Interest - Tax Collector	260	1,000	1,000	1,000
Total Miscellaneous Revenues	**$ 19,792**	**$ 21,000**	**$ 21,000**	**$ 21,000**
Transfers				
Excess Fees - Tax Collector	$ 63,473	$ -	$ -	$ -
Excess Fees - Property Appraiser	3,045	-	-	-
Fund Balance - Beginning of Year		1,308,165	1,304,731	2,037,716
Total Transfers	**$ 66,518**	**$ 1,308,165**	**$ 1,304,731**	**$ 2,037,716**
Less 5% Estimated Receipt	**$ -**	**$ (301,371)**	**$ (301,371)**	**$ (283,579)**
Total Lake County Ambulance	**$ 6,465,971**	**$ 7,033,690**	**$ 7,031,284**	**$ 7,425,707**

Lake County Ambulance (1220)				
Expenditures				
General Government	$ 144,046	$ 111,505	$ 111,505	$ 105,973
Lake County Ambulance Service	7,055,075	6,026,904	6,056,192	5,722,187
Interfund Transfers	250,000	300,000	592,011	300,000
Intergovernmental Transfers	190,146	168,586	168,586	163,204
Contingency and Cash CWF	-	426,695	102,990	1,134,343
Total Lake County Ambulance	**$ 7,639,268**	**$ 7,033,690**	**$ 7,031,284**	**$ 7,425,707**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
County Library System (1900)				
Revenues				
Intergovernmental Revenues				
LSTA (Library) Grants	$ 145,762	$ -	$ -	$ -
Aid to Libraries	177,047	180,000	188,720	190,000
CSFA 45.020 Public Library Const	-	-	-	-
Contributions from Other Agencies	230,813	231,367	231,367	274,948
Total Intergovernmental Revenues	**$ 553,622**	**$ 411,367**	**$ 420,087**	**$ 464,948**
Charges for Services				
Non Resident Library Fees	$ 480	$ 600	$ 600	$ 600
Library Taxable Sales	585	140	140	-
Library Non Taxable Sales	-	-	-	-
Total Charges for Services	**$ 1,065**	**$ 740**	**$ 740**	**$ 600**
Fines and Forfeits				
Library Fines	$ 59,647	$ 56,000	$ 56,000	$ 52,700
Total Fines and Forfeits	**$ 59,647**	**$ 56,000**	**$ 56,000**	**$ 52,700**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 6,400	$ 2,000	$ 2,000	$ 2,500
Donations	2,187	-	-	-
Other Miscellaneous Revenues	56,580	47,500	47,500	52,800
Total Miscellaneous Revenues	**$ 65,167**	**$ 49,500**	**$ 49,500**	**$ 55,300**
Transfers				
Interfund Transfer	$ 4,147,155	$ 3,939,798	$ 3,939,798	$ 4,001,095
Fund Balance - Beginning of Year	-	423,151	545,435	349,237
Total Transfers	**$ 4,147,155**	**$ 4,362,949**	**$ 4,485,233**	**$ 4,350,332**
Less 5% Estimated Receipt	**$ -**	**$ (25,880)**	**$ (25,880)**	**$ (19,178)**
Total County Library System	**$ 4,826,657**	**$ 4,854,676**	**$ 4,985,680**	**$ 4,904,702**

County Library System (1900)				
Expenditures				
Library Services	$ 2,272,608	$ 2,266,218	$ 2,267,822	$ 2,277,143
Branch Administration	32,178	-	-	-
Cagan Crossings Community Library	535,862	597,825	597,825	598,422
Marion Baysinger Memorial Library	267,421	269,226	269,486	256,737
East Lake County Library	245,301	263,681	263,681	256,799
Paisley County Library	187,511	190,912	190,912	182,533
Astor County Library	181,149	179,093	179,093	176,741
Cooper Memorial Library	622,908	616,244	616,244	648,259
Law Library	168,801	180,404	180,404	182,017
LSTA Grant Project 1	145,762	-	-	-
State Aid to Libraries	198,671	244,557	257,425	237,982
Contingency and Cash CWF	-	46,516	162,788	88,069
Total County Library System	**$ 4,858,171**	**$ 4,854,676**	**$ 4,985,680**	**$ 4,904,702**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Library Impact Fee Trust (1070)				
Revenues				
Permits and Fees				
Library Impact Fee - Residential	$ 113,119	$ 100,000	$ 100,000	$ 100,000
Total Permits and Fees	**$ 113,119**	**$ 100,000**	**$ 100,000**	**$ 100,000**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 9,488	$ 4,000	$ 4,000	$ 4,000
Total Miscellaneous Revenues	**$ 9,488**	**$ 4,000**	**$ 4,000**	**$ 4,000**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 1,549,838	$ 1,026,777	$ 1,057,367
Total Transfers	**$ -**	**$ 1,549,838**	**$ 1,026,777**	**$ 1,057,367**
Less 5% Estimated Receipt	**$ -**	**$ (5,200)**	**$ (5,200)**	**$ (5,200)**
Total Library Impact Fee Trust	**$ 122,607**	**$ 1,648,638**	**$ 1,125,577**	**$ 1,156,167**

Library Impact Fee Trust (1070)				
Expenditures				
Library Impact Fee Trust	$ 270,193	$ 1,103,519	$ 1,125,577	$ 611,048
Contingency and Cash CWF	-	545,119	-	545,119
Total Library Impact Fee Trust	**$ 270,193**	**$ 1,648,638**	**$ 1,125,577**	**$ 1,156,167**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Parks Impact Fee Trust - Central District (1081)				
Revenues				
Permits and Fees				
Park Impact Fee - Residential	$ 10,743	$ 7,000	$ 7,000	$ 7,000
Total Permits and Fees	**$ 10,743**	**$ 7,000**	**$ 7,000**	**$ 7,000**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 103	$ 50	$ 50	$ 75
Total Miscellaneous Revenues	**$ 103**	**$ 50**	**$ 50**	**$ 75**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 1,595	$ 13,361	$ 19,449
Total Transfers	**$ -**	**$ 1,595**	**$ 13,361**	**$ 19,449**
Less 5% Estimated Receipt	**$ -**	**$ (353)**	**$ (353)**	**$ (354)**
Total Parks Impact Fee Trust - Central District	**$ 10,846**	**$ 8,292**	**$ 20,058**	**$ 26,170**

Parks Impact Fee Trust - Central District (1081)				
Expenditures				
Parks Impact Fee - Central	$ 3,569	$ 7,070	$ 20,058	$ 24,948
Contingency and Cash CWF	-	1,222	-	1,222
Total Parks Impact Fee Trust - Central District	**$ 3,569**	**$ 8,292**	**$ 20,058**	**$ 26,170**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Parks Impact Fee Trust - North District (1082)				
Revenues				
Permits and Fees				
Park Impact Fee - Residential	$ 19,176	$ 12,000	$ 12,000	$ 10,000
Total Permits and Fees	**$ 19,176**	**$ 12,000**	**$ 12,000**	**$ 10,000**
Miscellaneous Revenue				
Interest Incl Profit on Invest	$ 206	$ 100	$ 100	$ 150
Total Miscellaneous Revenue	**$ 206**	**$ 100**	**$ 100**	**$ 150**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 4,773	$ 32,336	$ 44,436
Total Transfers	**$ -**	**$ 4,773**	**$ 32,336**	**$ 44,436**
Less 5% Estimated Receipt	**$ -**	**$ (605)**	**$ (605)**	**$ (508)**
Total Parks Impact Fee Trust - North District	**$ 19,382**	**$ 16,268**	**$ 43,831**	**$ 54,078**

Parks Impact Fee Trust - North District (1082)				
Expenditures				
Parks Impact Fee - North	$ 193	$ 15,046	$ 43,831	$ 52,856
Contingency and Cash CWF	-	1,222	-	1,222
Total Parks Impact Fee Trust - North District	**$ 193**	**$ 16,268**	**$ 43,831**	**$ 54,078**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Parks Impact Fee Trust - South District (1083)				
Revenues				
Permits and Fees				
Park Impact Fee - Residential	$ 56,027	$ 45,000	$ 45,000	$ 40,000
Total Permits and Fees	**$ 56,027**	**$ 45,000**	**$ 45,000**	**$ 40,000**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 5,424	$ 2,500	$ 2,500	$ 3,000
Total Miscellaneous Revenues	**$ 5,424**	**$ 2,500**	**$ 2,500**	**$ 3,000**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 404,287	$ 614,231	$ 638,159
Total Transfers	**$ -**	**$ 404,287**	**$ 614,231**	**$ 638,159**
Less 5% Estimated Receipt	**$ -**	**$ (2,375)**	**$ (2,375)**	**$ (2,150)**
Total Parks Impact Fee Trust - South District	**$ 61,451**	**$ 449,412**	**$ 659,356**	**$ 679,009**

Parks Impact Fee Trust - South District (1083)				
Expenditures				
Parks Impact Fee - South	$ 92,067	$ 371,217	$ 659,356	$ 624,386
Contingency and Cash CWF	-	78,195	-	54,623
Total Parks Impact Fee Trust - South District	**$ 92,067**	**$ 449,412**	**$ 659,356**	**$ 679,009**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Road Impact Fees - District 1 (1151)				
Revenues				
Permits and Fees				
Road Impact Fee - Residential	$ 20,503	$ -	$ -	$ -
Capacity Reservation Fee	-	50,091	50,091	-
Total Permits and Fees	**$ 20,503**	**$ 50,091**	**$ 50,091**	**$ -**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 10,967	$ 200	$ 200	$ -
Total Miscellaneous Revenues	**$ 10,967**	**$ 200**	**$ 200**	**$ -**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 539,332	$ 165,544	$ 1,164
Total Transfers	**$ -**	**$ 539,332**	**$ 165,544**	**$ 1,164**
Less 5% Estimated Receipt	**$ -**	**$ (10)**	**$ (10)**	**$ -**
Total Road Impact Fees - District 1	**$ 31,470**	**$ 589,613**	**$ 215,825**	**$ 1,164**

Road Impact Fees - District 1 (1151)				
Expenditures				
Road Impact District 1	$ 1,730,795	$ 225,941	$ 215,825	$ -
Contingency and Cash CWF	-	363,672	-	1,164
Total Road Impact Fees - District 1	**$ 1,730,795**	**$ 589,613**	**$ 215,825**	**$ 1,164**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Road Impact Fees - District 2 (1152)				
Revenues				
Permits and Fees				
Road Impact Fee - Residential	$ 45,008	$ -	$ -	$ -
Road Impact Fee - Commercial	(2,864)	-	-	-
Capacity Reservation Fee	-	913,754	913,754	-
Total Permits and Fees	**$ 42,144**	**$ 913,754**	**$ 913,754**	**$ -**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 54,485	$ 25,000	$ 25,000	$ 25,000
Reimbursements	10,740	-	-	-
Total Miscellaneous Revenues	**$ 65,225**	**$ 25,000**	**$ 25,000**	**$ 25,000**
Transfers				
Interfund Transfer	$ -	**$ -**	**$ -**	**$ -**
Fund Balance - Beginning of Year	-	6,089,049	6,262,961	6,920,348
Total Transfers	**$ -**	**$ 6,089,049**	**$ 6,262,961**	**$ 6,920,348**
Less 5% Estimated Receipt	**$ -**	**$ (1,250)**	**$ (1,250)**	**$ (1,250)**
Total Road Impact Fees - District 2	**$ 107,369**	**$ 7,026,553**	**$ 7,200,465**	**$ 6,944,098**

Road Impact Fees - District 2 (1152)				
Expenditures				
Road Impact District 2	$ 821,034	$ 6,600,335	$ 7,200,465	$ 6,761,427
Contingency and Cash CWF	-	426,218	-	182,671
Total Road Impact Fees - District 2	**$ 821,034**	**$ 7,026,553**	**$ 7,200,465**	**$ 6,944,098**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Road Impact Fees - District 3 (1153)				
Revenues				
Permits and Fees				
Road Impact Fee - Residential	$ (4,660)	$ -	$ -	$ -
Road Impact Fee - Commercial	-	-	-	-
Capacity Reservation Fee	-	649,862	649,862	-
Total Permits and Fees	**$ (4,660)**	**$ 649,862**	**$ 649,862**	**$ -**
Intergovernmental Revenues				
Transp Regional Incentive Program	$ -	$ -	$ -	$ -
Total Intergovernmental Revenues	**$ -**	**$ -**	**$ -**	**$ -**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 54,901	$ 12,000	$ 12,000	$ 10,000
Total Miscellaneous Revenues	**$ 54,901**	**$ 12,000**	**$ 12,000**	**$ 10,000**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 4,245,427	$ 5,557,407	$ 2,839,183
Total Transfers	**$ -**	**$ 4,245,427**	**$ 5,557,407**	**$ 2,839,183**
Less 5% Estimated Receipt	**$ -**	**$ (600)**	**$ (600)**	**$ (500)**
Total Road Impact Fees - District 3	**$ 50,241**	**$ 4,906,689**	**$ 6,218,669**	**$ 2,848,683**

Road Impact Fees - District 3 (1153)				
Expenditures				
Road Impact District 3	$ 1,811,358	$ 4,744,000	$ 6,218,669	$ 2,585,933
Contingency and Cash CWF	-	162,689	-	262,750
Total Road Impact Fees - District 3	**$ 1,811,358**	**$ 4,906,689**	**$ 6,218,669**	**$ 2,848,683**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Road Impact Fees - District 4 (1154)				
Revenues				
Permits and Fees				
Road Impact Fee - Residential	$ 14,175	$ -	$ -	$ -
Road Impact Fee - Commercial	20,221	-	-	-
Capacity Reservation Fee	-	288,156	288,156	-
Total Permits and Fees	**$ 34,396**	**$ 288,156**	**$ 288,156**	**$ -**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 4,719	$ -	$ -	$ -
Total Miscellaneous Revenues	**$ 4,719**	**$ -**	**$ -**	**$ -**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 529,516	$ 558,366	$ 43,309
Total Transfers	**$ -**	**$ 529,516**	**$ 558,366**	**$ 43,309**
Less 5% Estimated Receipt	**$ -**	**$ -**	**$ -**	**$ -**
Total Road Impact Fees - District 4	**$ 39,116**	**$ 817,672**	**$ 846,522**	**$ 43,309**

Road Impact Fees - District 4 (1154)				
Expenditures				
Road Impact District 4	$ 68,337	$ 817,156	$ 846,522	$ 32,455
Contingency and Cash CWF	-	516	-	10,854
Total Road Impact Fees - District 4	**$ 68,337**	**$ 817,672**	**$ 846,522**	**$ 43,309**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Road Impact Fees - District 5 (1155)				
Revenues				
Permits and Fees				
Road Impact Fee - Residential	$ 131,088	$ -	$ -	$ -
Road Impact Fee - Commercial	(10,971)	-	-	-
Capacity Reservation Fee	-	2,699,654	2,699,654	-
Total Permits and Fees	**$ 120,117**	**$ 2,699,654**	**$ 2,699,654**	**$ -**
Intergovernmental Revenues				
Joint Partnership Agreement	$ -	$ -	$ -	$ -
Total Intergovernmental Revenues	**$ -**	**$ -**	**$ -**	**$ -**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 13,802	$ -	$ -	$ 12,000
Other Miscellaneous Revenue	-	-	-	-
Total Miscellaneous Revenues	**$ 13,802**	**$ -**	**$ -**	**$ 12,000**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 1,414,118	$ 1,519,277	$ 3,440,744
Total Transfers	**$ -**	**$ 1,414,118**	**$ 1,519,277**	**$ 3,440,744**
Less 5% Estimated Receipt	**$ -**	**$ -**	**$ -**	**$ (600)**
Total Road Impact Fees - District 5	**$ 133,918**	**$ 4,113,772**	**$ 4,218,931**	**$ 3,452,144**

Road Impact Fees - District 5 (1155)				
Expenditures				
Road Impact District 5	$ 1,996,481	$ 3,949,654	$ 4,218,931	$ 3,051,854
Contingency and Cash CWF	-	164,118	-	400,290
Total Road Impact Fees - District 5	**$ 1,996,481**	**$ 4,113,772**	**$ 4,218,931**	**$ 3,452,144**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Road Impact Fees - District 6 (1156)				
Revenues				
Permits and Fees				
Road Impact Fee - Residential	$ 2,025	$ -	$ -	$ -
Capacity Reservation Fee	-	124,810	124,810	-
Total Permits and Fees	**$ 2,025**	**$ 124,810**	**$ 124,810**	**$ -**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 42,685	$ 15,000	$ 15,000	$ 10,000
Total Miscellaneous Revenues	**$ 42,685**	**$ 15,000**	**$ 15,000**	**$ 10,000**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 4,907,915	$ 5,031,339	$ 4,018,500
Total Transfers	**$ -**	**$ 4,907,915**	**$ 5,031,339**	**$ 4,018,500**
Less 5% Estimated Receipt	**$ -**	**$ (750)**	**$ (750)**	**$ (500)**
Total Road Impact Fees - District 6	**$ 44,710**	**$ 5,046,975**	**$ 5,170,399**	**$ 4,028,000**

Road Impact Fees - District 6 (1156)				
Expenditures				
Road Impact District 6	$ 296,308	$ 4,992,000	$ 5,170,399	$ 3,121,770
Contingency and Cash CWF	-	54,975	-	906,230
Total Road Impact Fees - District 6	**$ 296,308**	**$ 5,046,975**	**$ 5,170,399**	**$ 4,028,000**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Fish Conservation (1190)				
Revenues				
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 968	$ 500	$ 500	$ 750
Fishing Licenses	13,080	6,000	6,000	12,000
Total Miscellaneous Revenues	**$ 14,048**	**$ 6,500**	**$ 6,500**	**$ 12,750**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 115,844	$ 123,393	$ 135,818
Total Transfers	**$ -**	**$ 115,844**	**$ 123,393**	**$ 135,818**
Less 5% Estimated Receipt	**$ -**	**$ (325)**	**$ (325)**	**$ (638)**
Total Fish Conservation	**$ 14,048**	**$ 122,019**	**$ 129,568**	**$ 147,930**

Fish Conservation (1190)				
Expenditures				
Fish Conservation	$ -	$ 113,712	$ 113,712	$ 147,292
Interfund Transfers	565	325	325	638
Contingency and Cash CWF	-	7,982	15,531	-
Total Fish Conservation	**$ 565**	**$ 122,019**	**$ 129,568**	**$ 147,930**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
MSTU - Stormwater Management (1230)				
Revenues				
Taxes				
Ad Valorem Taxes - Current	$ 526,492	$ 506,142	$ 506,142	$ 536,739
Ad Valorem Taxes - Delinquent	28,724	-	-	200
Total Taxes	**$ 555,216**	**$ 506,142**	**$ 506,142**	**$ 536,939**
Intergovernmental Revenues				
St Surface Water Restoration and WW Project	$ -	$ -	$ -	$ -
Contributions from other Agencies	470	130,000	130,000	70,000
Total Intergovernmental Revenues	**$ 470**	**$ 130,000**	**$ 130,000**	**$ 70,000**
Charges for Services				
Other Transportation Fees	$ 39,640	$ 7,500	$ 7,500	$ 9,000
Flood Determinations	7,810	5,000	5,000	6,000
Total Charges for Services	**$ 47,450**	**$ 12,500**	**$ 12,500**	**$ 15,000**
Miscellaneous Revenues				
Interest Incl Profit from Invest	$ 56,722	$ 25,000	$ 25,000	$ 25,000
Interest - Tax Collector	22	100	100	100
Total Miscellaneous Revenues	**$ 56,745**	**$ 25,100**	**$ 25,100**	**$ 25,100**
Transfers				
Excess Fees - Tax Collector	$ 8,477	$ 900	$ 900	$ 900
Excess Fees - Property Appraiser	212	100	100	100
Fund Balance - Beginning of Year	-	5,231,566	6,261,501	5,033,026
Total Transfers	**$ 8,689**	**$ 5,232,566**	**$ 6,262,501**	**$ 5,034,026**
Less 5% Estimated Receipt	**$ -**	**$ (27,237)**	**$ (27,237)**	**$ (28,902)**
Total MSTU - Stormwater Management	**$ 668,570**	**$ 5,879,071**	**$ 6,909,006**	**$ 5,652,163**

MSTU - Stormwater Management (1230)				
Expenditures				
Stormwater Management	$ 1,162,696	$ 4,429,203	$ 5,514,127	$ 5,242,818
Intergovernmental Transfers	15,200	16,157	16,157	15,950
Interfund Transfers	38,012	27,237	27,237	28,902
Contingency and Cash CWF	-	1,406,474	1,351,485	364,493
Total MSTU - Stormwater Management	**$ 1,215,908**	**$ 5,879,071**	**$ 6,909,006**	**$ 5,652,163**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
MSTU - Parks Services (1231)				
Revenues				
Taxes				
Ad Valorem Taxes - Current	$ 3,627,007	$ 3,625,632	$ 3,625,632	$ 3,636,970
Ad Valorem Taxes - Delinquent	205,761	-	-	-
Total Taxes	**$ 3,832,768**	**$ 3,625,632**	**$ 3,625,632**	**$ 3,636,970**
Intergovernmental Revenues				
Highway Planning and Con	$ -	$ -	$ 60,000	$ 60,000
Total Intergovernmental Revenues	**$ -**	**$ -**	**$ 60,000**	**$ 60,000**
Charges for Services				
Recreation Fees - Taxable	$ 36,822	$ 30,000	$ 30,000	$ 48,000
Recreation Fees - No Tax	-	-	-	2,000
Total Charges for Services	**$ 36,822**	**$ 30,000**	**$ 30,000**	**$ 50,000**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 14,368	$ 6,000	$ 6,000	$ 7,000
Interest - Tax Collector	159	-	-	-
Concessions and Rent	33,645	33,644	33,644	8,400
Advertising Fees	955	2,500	2,500	1,500
Other Contributions/Donations	1,159	-	-	-
Other Miscellaneous Revenues	453	-	-	150
Total Miscellaneous Revenues	**$ 50,739**	**$ 42,144**	**$ 42,144**	**$ 17,050**
Transfers				
Excess Fees - Tax Collector	$ 60,724	$ -	$ -	$ -
Excess Fees - Property Appraiser	1,517	-	-	-
Fund Balance - Beginning of Year	-	857,060	909,337	1,593,725
Total Transfers	**$ 62,241**	**$ 857,060**	**$ 909,337**	**$ 1,593,725**
Less 5% Estimated Receipt	**$ -**	**$ (184,889)**	**$ (184,889)**	**$ (185,201)**
Total MSTU - Parks Service	**$ 3,982,571**	**$ 4,369,947**	**$ 4,482,224**	**$ 5,172,544**

MSTU - Parks Services (1231)				
Expenditures				
Parks Services Unincorporated	$ 3,042,384	$ 3,571,074	$ 3,811,613	$ 4,017,782
Intergovernmental Transfers	108,882	108,769	108,769	95,996
Interfund Transfers	202,359	184,889	184,889	185,201
Contingency and Cash CWF	-	505,215	376,953	873,565
Total MSTU - Parks Service	**$ 3,353,626**	**$ 4,369,947**	**$ 4,482,224**	**$ 5,172,544**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
MSTU - Roads Services (1232)				
Revenues				
Taxes				
Ad Valorem Taxes - Current	$ -	$ -	$ -	$ -
Ad Valorem Taxes - Delinquent	-	-	-	-
Total Taxes	**$ -**	**$ -**	**$ -**	**$ -**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 8,138	$ 4	$ 4	$ -
Interest - Tax Collector	-	-	-	-
Total Miscellaneous Revenues	**$ 8,138**	**$ 4**	**$ 4**	**$ -**
Transfers				
Excess Fees - Tax Collector	$ -	$ -	$ -	$ -
Excess Fees - Property Appraiser	-	-	-	-
Fund Balance - Beginning of Year	-	963,044	8,092	-
Total Transfers	**$ -**	**$ 963,044**	**$ 8,092**	**$ -**
Less 5% Estimated Receipt	**$ -**	**$ -**	**$ -**	**$ -**
Total MSTU - Roads Services	**$ 8,138**	**$ 963,048**	**$ 8,096**	**$ -**

MSTU - Roads Services (1232)				
Expenditures				
Roads Services	$ 1,170,876	$ 1,531	$ 8,096	$ -
Intergovernmental Transfers	-	-	-	-
Interfund Transfers	25	-	-	-
Contingency and Cash CWF	-	961,517	-	-
Total MSTU - Roads Services	**$ 1,170,901**	**$ 963,048**	**$ 8,096**	**$ -**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Emergency 911 (1240)				
Revenues				
Charges for Services				
E911 State Grant Program	$ -	$ -	$ 305,159	$ 261,657
Emergency Service Fee	1,454,737	1,347,599	1,347,599	1,414,000
Total Charges for Services	**$ 1,454,737**	**$ 1,347,599**	**$ 1,652,758**	**$ 1,414,000**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 30,285	$ 30,000	$ 30,000	$ 30,000
Total Miscellaneous Revenues	**$ 30,285**	**$ 30,000**	**$ 30,000**	**$ 30,000**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 1,943,922	$ 2,754,252	$ 2,282,040
Total Transfers	**$ -**	**$ 1,943,922**	**$ 2,754,252**	**$ 2,282,040**
Less 5% Estimated Receipt	**$ -**	**$ (68,880)**	**$ (68,880)**	**$ (85,282)**
Total Emergency 911	**$ 1,485,023**	**$ 3,252,641**	**$ 4,368,130**	**$ 3,902,415**

Emergency 911 (1240)				
Expenditures				
Emergency 911	$ 1,751,344	$ 1,813,431	$ 1,813,431	$ 1,148,043
Wireless - E911 Service	1,126,187	-	305,159	-
Interfund Transfers	1,000,000	1,000,000	1,000,000	1,369,466
Contingency and Cash CWF	-	439,210	1,249,540	1,384,906
Total Emergency 911	**$ 3,877,531**	**$ 3,252,641**	**$ 4,368,130**	**$ 3,902,415**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Resort/Development Tax (1250)				
Revenues				
Taxes				
Local Option Resort Tax	$ 1,969,800	$ 1,900,000	$ 1,900,000	$ 2,000,000
Total Taxes	**$ 1,969,800**	**$ 1,900,000**	**$ 1,900,000**	**$ 2,000,000**
Charges for Services				
Sale of Maps and Publications	$ 42	$ 250	$ 250	$ -
Tax Exempt Sale of Maps	-	1,200	1,200	-
Total Charges for Services	**$ 42**	**$ 1,450**	**$ 1,450**	**$ -**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 21,219	$ 10,000	$ 10,000	$ 10,000
Rents and Leases	-	-	-	12,000
Other Contributions/Donations	-	-	-	10,000
Total Miscellaneous Revenues	**$ 21,219**	**$ 10,000**	**$ 10,000**	**$ 32,000**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 2,432,771	$ 3,099,667	$ 3,400,075
Total Transfers	**$ -**	**$ 2,432,771**	**$ 3,099,667**	**$ 3,400,075**
Less 5% Estimated Receipt	**$ -**	**$ (95,573)**	**$ (95,573)**	**$ (101,600)**
Total Resort/Development Tax	**$ 1,991,060**	**$ 4,248,648**	**$ 4,915,544**	**$ 5,330,475**

Resort/Development Tax (1250)				
Expenditures				
Tourism	$ 954,900	$ 1,420,479	$ 1,531,115	$ 1,608,577
Interfund Transfers	350,573	345,573	345,573	101,600
Contingency and Cash CWF	-	2,482,596	3,038,856	3,620,298
Total Resort/Development Tax	**$ 1,305,473**	**$ 4,248,648**	**$ 4,915,544**	**$ 5,330,475**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Greater Hills MSBU (1290)				
Revenues				
Permits and Fees				
Service Assessments	$ 238,246	$ 247,008	$ 247,008	$ 250,196
Total Permits and Fees	**$ 238,246**	**$ 247,008**	**$ 247,008**	**$ 250,196**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 845	$ 1,000	$ 1,000	$ 500
Interest - Tax Collector	8	-	-	-
Total Miscellaneous Revenues	**$ 852**	**$ 1,000**	**$ 1,000**	**$ 500**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 59,007	$ 63,610	$ 60,101
Total Transfers	**$ -**	**$ 59,007**	**$ 63,610**	**$ 60,101**
Less 5% Estimated Receipt	**$ -**	**$ (12,400)**	**$ (12,400)**	**$ (12,535)**
Total Greater Hills MSBU	**$ 239,098**	**$ 294,615**	**$ 299,218**	**$ 298,262**

Greater Hills (MSBU) 1290				
Expenditures				
Greater Hills MSBU	$ 225,167	$ 208,199	$ 208,327	$ 210,585
Intergovernmental Transfers	4,747	7,568	7,568	7,521
Interfund Transfers	19,840	19,840	19,840	20,056
Contingency and Cash CWF	-	59,008	63,483	60,100
Total Greater Hills MSBU	**$ 249,754**	**$ 294,615**	**$ 299,218**	**$ 298,262**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Law Enforcement Trust (1330)				
Revenues				
Fines and Forfeits				
Confiscated Property	$ 3,807	$ -	$ -	$ -
Sale of Contraband Property	87,565	-	-	-
Total Fines and Forfeits	**$ 91,372**	**$ -**	**$ -**	**$ -**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 1,982	$ 1,250	$ 1,250	$ 1,250
Total Miscellaneous Revenues	**$ 1,982**	**$ 1,250**	**$ 1,250**	**$ 1,250**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 241,537	$ 204,613	$ 160,863
Total Transfers	**$ -**	**$ 241,537**	**$ 204,613**	**$ 160,863**
Less 5% Estimated Receipt	**$ -**	**$ (63)**	**$ (63)**	**$ (63)**
Total Law Enforcement Trust	**$ 93,354**	**$ 242,724**	**$ 205,800**	**$ 162,050**

Law Enforcement Trust (1330)				
Expenditures				
County Sheriff - Law Enforcement	$ 123,877	$ 242,724	$ 205,800	$ 162,050
Total Law Enforcement Trust	**$ 123,877**	**$ 242,724**	**$ 205,800**	**$ 162,050**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Greater Groves MSBU (1370)				
Revenues				
Permits and Fees				
Service Assessments	$ 206,807	$ 213,381	$ 213,381	$ 213,381
Total Permits and Fees	**$ 206,807**	**$ 213,381**	**$ 213,381**	**$ 213,381**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 684	$ 500	$ 500	$ 500
Interest - Tax Collector	9	-	-	-
Total Miscellaneous Revenues	**$ 693**	**$ 500**	**$ 500**	**$ 500**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 50,590	$ 54,952	$ 51,276
Total Transfers	**$ -**	**$ 50,590**	**$ 54,952**	**$ 51,276**
Less 5% Estimated Receipt	**$ -**	**$ (10,694)**	**$ (10,694)**	**$ (10,694)**
Total Greater Groves MSBU	**$ 207,500**	**$ 253,777**	**$ 258,139**	**$ 254,463**

Greater Groves MSBU (1370)				
Expenditures				
Greater Groves MSBU	$ 195,000	$ 179,548	$ 179,660	$ 179,660
Intergovernmental Transfers	4,127	6,529	6,529	6,417
Interfund Transfers	17,158	17,110	17,110	17,110
Contingencies and Cash CWF	-	50,590	54,840	51,276
Total Greater Groves MSBU	**$ 216,285**	**$ 253,777**	**$ 258,139**	**$ 254,463**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Infrastructure Sales Tax Revenue (1410)				
Revenues				
Taxes				
Infrastructure Surtax - Renewal	$ 10,478,820	$ 10,000,000	$ 10,000,000	$ 10,000,000
Total Taxes	**$ 10,478,820**	**$ 10,000,000**	**$ 10,000,000**	**$ 10,000,000**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ -	$ -	$ -	$ -
Total Miscellaneous Revenues	**$ -**	**$ -**	**$ -**	**$ -**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 495,250	$ 974,070	$ 1,087,705
Total Transfers	**$ -**	**$ 495,250**	**$ 974,070**	**$ 1,087,705**
Less 5% Estimated Receipt	**$ -**	**$ (500,000)**	**$ (500,000)**	**$ (500,000)**
Total Infrastructure Sales Tax Revenue	**$ 10,478,820**	**$ 9,995,250**	**$ 10,474,070**	**$ 10,587,705**
Infrastructure Sales Tax Revenue (1410)				
Expenditures				
Interfund Transfers	$ 9,976,480	$ 9,995,250	$ 10,474,070	$ 10,587,705
Total Infrastructure Sales Tax Revenue	**$ 9,976,480**	**$ 9,995,250**	**$ 10,474,070**	**$ 10,587,705**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Village Green Street Lighting (1430)				
Revenues				
Permits and Fees				
Service Assessments	$ 13,213	$ 13,662	$ 13,662	$ 12,948
Total Permits and Fees	**$ 13,213**	**$ 13,662**	**$ 13,662**	**$ 12,948**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 132	$ 100	$ 100	$ 100
Interest - Tax Collector	-	-	-	-
Total Miscellaneous Revenues	**$ 132**	**$ 100**	**$ 100**	**$ 100**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 11,242	$ 12,891	$ 13,194
Total Transfers	**$ -**	**$ 11,242**	**$ 12,891**	**$ 13,194**
Less 5% Estimated Receipt	**$ -**	**$ (688)**	**$ (688)**	**$ (652)**
Total Village Green Street Lighting	**$ 13,345**	**$ 24,316**	**$ 25,965**	**$ 25,590**

Village Green Street Lighting (1430)				
Expenditures				
Village Green Street Lighting	$ 10,028	$ 11,560	$ 11,560	$ 10,960
Intergovernmental Transfers	264	413	413	391
Interfund Transfers	1,101	1,101	1,101	1,043
Contingency and Cash CWF	-	11,242	12,891	13,196
Total Village Green Street Lighting	**$ 11,393**	**$ 24,316**	**$ 25,965**	**$ 25,590**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Greater Pines Municipal Services (1450)				
Revenues				
Permits and Fees				
Service Assessments	$ 235,348	$ 243,565	$ 243,565	$ 245,567
Total Permits and Fees	**$ 235,348**	**$ 243,565**	**$ 243,565**	**$ 245,567**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 805	$ 500	$ 500	$ 500
Interest - Tax Collector	8	-	-	-
Total Miscellaneous Revenues	**$ 813**	**$ 500**	**$ 500**	**$ 500**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 58,693	$ 63,182	$ 59,810
Total Transfers	**$ -**	**$ 58,693**	**$ 63,182**	**$ 59,810**
Less 5% Estimated Receipt	**$ -**	**$ (12,203)**	**$ (12,203)**	**$ (12,303)**
Total Greater Pines Municipal Services	**$ 236,161**	**$ 290,555**	**$ 295,044**	**$ 293,574**

Greater Pines Municipal Services (1450)				
Expenditures				
Greater Pines Municipal Services	$ 216,536	$ 204,887	$ 205,015	$ 206,696
Intergovernmental Transfers	4,704	7,450	7,450	7,382
Interfund Transfers	19,685	19,525	19,525	19,685
Contingency and Cash CWF	-	58,693	63,054	59,811
Total Greater Pines Municipal Services	**$ 240,925**	**$ 290,555**	**$ 295,044**	**$ 293,574**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Picciola Island Street Lighting (1460)				
Revenues				
Permits and Fees				
Service Assessments	$ 3,945	$ 4,080	$ 4,080	$ 3,752
Total Permits and Fees	**$ 3,945**	**$ 4,080**	**$ 4,080**	**$ 3,752**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 35	$ 10	$ 10	$ 10
Interest - Tax Collector	-	-	-	-
Total Miscellaneous Revenues	**$ 35**	**$ 10**	**$ 10**	**$ 10**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 2,791	$ 3,250	$ 3,452
Total Transfers	**$ -**	**$ 2,791**	**$ 3,250**	**$ 3,452**
Less 5% Estimated Receipt	**$ -**	**$ (205)**	**$ (205)**	**$ (188)**
Total Picciola Island Street Lighting	**$ 3,980**	**$ 6,676**	**$ 7,135**	**$ 7,026**

Picciola Island Street Lighting (1460)				
Expenditures				
Picciola Island Street Lighting	$ 2,913	$ 3,436	$ 3,436	$ 3,160
Intergovernmental Transfers	79	123	123	113
Interfund Transfers	329	328	328	301
Contingency and Cash CWF	-	2,789	3,248	3,452
Total Picciola Island Street Lighting	**$ 3,321**	**$ 6,676**	**$ 7,135**	**$ 7,026**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Valencia Terrace Street Lighting (1470)				
Revenues				
Permits and Fees				
Service Assessments	$ 6,485	$ 6,757	$ 6,757	$ 6,171
Total Permits and Fees	**$ 6,485**	**$ 6,757**	**$ 6,757**	**$ 6,171**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 61	$ 19	$ 19	$ 19
Interest - Tax Collector	-	-	-	-
Total Miscellaneous Revenues	**$ 61**	**$ 19**	**$ 19**	**$ 19**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 5,102	$ 6,427	$ 6,657
Total Transfers	**$ -**	**$ 5,102**	**$ 6,427**	**$ 6,657**
Less 5% Estimated Receipt	**$ -**	**$ (339)**	**$ (339)**	**$ (310)**
Total Valencia Terrace Street Lighting	**$ 6,546**	**$ 11,539**	**$ 12,864**	**$ 12,537**

Valencia Terrace Street Lighting (1470)				
Expenditures				
Valencia Terrace Street Lighting	$ 4,321	$ 5,672	$ 5,692	$ 5,200
Intergovernmental Transfers	130	224	224	186
Interfund Transfers	542	542	542	496
Contingency and Cash CWF	-	5,101	6,406	6,655
Total Valencia Terrace Street Lighting	**$ 4,992**	**$ 11,539**	**$ 12,864**	**$ 12,537**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Lake County Environmental Recovery (1500)				
Revenues				
Intergovernmental Revenues				
Other Grants	$ 1,554	$ 2,000	$ 17,373	$ 3,781
Total Intergovernmental Revenues	**$ 1,554**	**$ 2,000**	**$ 17,373**	**$ 3,781**
Fines and Forfeits				
Environmental Recovery	$ -	$ -	$ -	$ -
Total Fines and Forfeits	**$ -**	**$ -**	**$ -**	**$ -**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 829	$ 600	$ 600	$ 600
Donations	243	400	1,700	2,000
Total Miscellaneous Revenues	**$ 1,072**	**$ 1,000**	**$ 2,300**	**$ 2,600**
Transfers				
Fund Balance - Beginning	$ -	$ 89,369	$ 98,216	$ 102,350
Total Transfers	**$ -**	**$ 89,369**	**$ 98,216**	**$ 102,350**
Less 5% Estimated Receipt	**$ -**	**$ (150)**	**$ (150)**	**$ (319)**
Total Lake County Environmental Recovery Fund	**$ 2,627**	**$ 92,219**	**$ 117,739**	**$ 108,412**

Lake County Environmental Recovery (1500)				
Expenditures				
Adopt A Lake	$ 4,116	$ 4,053	$ 22,981	$ 6,753
Home Heating Oil Recovery	1,064	3,263	3,263	-
Interfund Transfers	175	150	150	319
Contingency and Cash CWF	-	84,753	91,345	101,340
Total Lake County Environmental Recovery Fund	**$ 5,356**	**$ 92,219**	**$ 117,739**	**$ 108,412**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Building Services (1520)				
Revenues				
Permits and Fees				
Contractor Licenses	$ 37,130	$ 31,935	$ 31,935	$ 32,025
Building Permits	1,145,150	1,073,841	1,073,841	1,160,601
Total Permits and Fees	**$ 1,182,280**	**$ 1,105,776**	**$ 1,105,776**	**$ 1,192,626**
Charges for Services				
Operating Trust Surcharge Fees	$ 2,057	$ 370	$ 370	$ 740
Construction Inspectors Fees	2,056	315	315	630
Exam and Reciprocity Fees	2,700	2,802	2,802	2,552
Capital Improvement - Develop Fees	8,452	8,214	8,214	7,897
Protective Inspection Fees	39,563	29,563	29,563	31,042
Fire Inspection Fees	3,295	1,455	1,455	1,600
Plans Review (Fire)	1,050	221	221	1,500
Misc Admin Service Fees	35,966	31,524	31,524	25,837
Total Charges for Services	**$ 95,139**	**$ 74,464**	**$ 74,464**	**$ 71,798**
Fines and Forfeits				
Citations to Unlicense	$ 6,707	$ 6,116	$ 6,116	$ 5,500
Total Fines and Forfeits	**$ 6,707**	**$ 6,116**	**$ 6,116**	**$ 5,500**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 1,155	$ -	$ -	$ 1,500
Surplus Furn/Fix/Equipment Sales	-	-	-	-
Insurance Proc/Loss Furn/Fix Equipment	4,004	-	-	-
Total Miscellaneous Revenues	**$ 5,159**	**$ -**	**$ -**	**$ 1,500**
Transfers				
Fund Balance - Beginning	$ -	$ 45,411	$ 241,098	$ 454,743
Total Transfers	**$ -**	**$ 45,411**	**$ 241,098**	**$ 454,743**
Less 5% Estimated Receipt	**$ -**	**$ (59,318)**	**$ (59,318)**	**$ (63,571)**
Total Building Services	**$ 1,289,284**	**$ 1,172,449**	**$ 1,368,136**	**$ 1,662,596**

Building Services (1520)				
Expenditures				
Building Services	$ 1,075,691	$ 1,072,861	$ 1,072,861	$ 1,139,661
Interfund Transfers	68,558	59,318	59,318	63,571
Contingency and Cash CWF	-	40,270	235,957	459,364
Total Building Services	**$ 1,144,249**	**$ 1,172,449**	**$ 1,368,136**	**$ 1,662,596**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
County Fire Rescue (1680)				
Revenues				
Taxes				
Ad Valorem Taxes - Current	$ 2,815,415	$ 2,804,196	$ 2,804,196	$ 2,615,540
Ad Valorem Taxes - Delinquent	155,611	-	-	5,461
Total Taxes	**$ 2,971,026**	**$ 2,804,196**	**$ 2,804,196**	**$ 2,621,001**
Permits and Fees				
Fire Rescue Non-Ad Val Assmt	$ 16,624,469	$ 16,214,924	$ 16,214,924	$ 16,490,000
Total Permits and Fees	**$ 16,624,469**	**$ 16,214,924**	**$ 16,214,924**	**$ 16,490,000**
Intergovernmental Revenue				
St Homeland Security Grant	$ -	$ -	$ -	$ -
Urban Area Security	-	-	-	-
Assistance to Firefighters	472,412	360,000	428,800	156,240
Hazard Mitigation Grant	-	-	-	-
Federal Forestry Share Revenue	15,246	-	-	-
Firefighters Supplement Comp	40,276	32,640	32,640	32,640
Motor Fuel Tax Rebate (State)	11,125	10,000	10,000	10,000
Total Intergovernmental Revenue	**$ 539,060**	**$ 402,640**	**$ 471,440**	**$ 198,880**
Charges for Services				
Fire Inspection Fees	$ 780	$ -	$ -	$ -
Total Charges for Services	**$ 780**	**$ -**	**$ -**	**$ -**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 83,462	$ 60,000	$ 60,000	$ 60,000
Interest - Tax Collector	780	2,000	2,000	-
Surplus Furn/Fix/Equipment	5,264	-	-	-
Insurance Proc/Loss Furn/Fix Equipment	3,941	-	-	-
Reimbursements	16	-	-	-
Statewide Mutual Aid funds	-	-	-	-
Other Miscellaneous Revenues	2,073	-	-	-
Total Miscellaneous Revenues	**$ 95,537**	**$ 62,000**	**$ 62,000**	**$ 60,000**
Transfers				
Interfund Transfer	$ 250,000	$ 477,444	$ 477,444	$ 492,298
Excess Fees - Tax Collector	46,897	-	-	-
Excess Fees - Property Appraiser	1,171	-	-	-
Fund Balance - Beginning of Year	-	3,757,751	5,277,282	5,193,954
Total Transfers	**$ 298,068**	**$ 4,235,195**	**$ 5,754,726**	**$ 5,686,252**
Less 5% Estimated Receipt	**$ -**	**$ (974,079)**	**$ (974,079)**	**$ (967,634)**
Total County Fire Rescue	**$ 20,528,940**	**$ 22,744,876**	**$ 24,333,207**	**$ 24,088,499**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
County Fire Rescue (1680)				
Expenditures				
Fire Rescue	$ 18,517,339	$ 18,486,601	$ 18,558,547	$ 19,912,469
Intergovernmental Transfers	415,088	412,647	412,647	393,421
Grant Programs	-	-	86,000	25,000
Interfund Transfers	1,048,698	1,007,828	1,007,828	1,003,381
Contingency and Cash CWF	-	2,837,800	4,268,185	2,754,228
Total County Fire Rescue	**$ 19,981,125**	**$ 22,744,876**	**$ 24,333,207**	**$ 24,088,499**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Fire Services Impact Fee Trust (1690)				
Revenues				
Permits and Fees				
Fire Impact Fee - Residential	$ 118,867	$ 75,000	$ 75,000	$ 75,000
Fire Impact Fee - Commercial	119,990	75,000	75,000	75,000
Total Permits and Fees	**$ 238,857**	**$ 150,000**	**$ 150,000**	**$ 150,000**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 17,660	$ 15,000	$ 15,000	$ 15,000
Total Miscellaneous Revenues	**$ 17,660**	**$ 15,000**	**$ 15,000**	**$ 15,000**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 2,142,264	$ 2,215,826	$ 2,182,920
Total Transfers	**$ -**	**$ 2,142,264**	**$ 2,215,826**	**$ 2,182,920**
Less 5% Estimated Receipt	**$ -**	**$ (8,250)**	**$ (8,250)**	**$ (8,250)**
Total Fire Services Impact Fee Trust	**$ 256,517**	**$ 2,299,014**	**$ 2,372,576**	**$ 2,339,670**

Fire Services Impact Fee Trust (1690)				
Expenditures				
Fire Impact Fee	$ 3,465	$ 452,604	$ 701,660	$ 519,355
Interfund Transfer	-	-	-	-
Contingency and Cash CWF	-	1,846,410	1,670,916	1,820,315
Total Fire Services Impact Fee Trust	**$ 3,465**	**$ 2,299,014**	**$ 2,372,576**	**$ 2,339,670**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Employees Benefit (1800)				
Revenues				
Miscellaneous Revenues				
Interest Incl Profit on Interest	$ 4	$ 5	$ 5	$ -
Concessions on Rent	549	300	300	-
Total Miscellaneous Revenues	**$ 552**	**$ 305**	**$ 305**	**$ -**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 305	$ 553	$ -
Total Transfers	**$ -**	**$ 305**	**$ 553**	**$ -**
Less 5% Estimated Receipt	**$ -**	**$ (15)**	**$ (15)**	**$ -**
Total Employees Benefit	**$ 552**	**$ 595**	**$ 843**	**$ -**

Employees Benefit (1800)				
Expenditures				
Board Operations	$ 1,052	$ -	$ -	$ -
Contingency and Cash CWF	-	595	843	-
Total Employees Benefit	**$ 1,052**	**$ 595**	**$ 843**	**$ -**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Animal Shelter Sterilization Trust (1850)				
Revenues				
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 2,410	$ 1,400	$ 1,400	$ 1,400
Animal Shelter Donations	59,821	45,000	45,000	45,000
Impoundment/Sale - Lives	55,452	35,000	35,000	35,000
Total Miscellaneous Revenues	**$ 117,682**	**$ 81,400**	**$ 81,400**	**$ 81,400**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 246,755	$ 298,470	$ 300,347
Total Transfers	**$ -**	**$ 246,755**	**$ 298,470**	**$ 300,347**
Less 5% Estimated Receipt	**$ -**	**$ (4,070)**	**$ (4,070)**	**$ (4,070)**
Total Animal Shelter Sterilization Trust	**$ 117,682**	**$ 324,085**	**$ 375,800**	**$ 377,677**

Animal Shelter Sterilization Trust (1850)				
Expenditures				
Animal Shelter	$ 48,079	$ 80,000	$ 80,000	$ 80,000
Contingency and Cash CWF	-	244,085	295,800	297,677
Total Animal Shelter Sterilization Trust	**$ 48,079**	**$ 324,085**	**$ 375,800**	**$ 377,677**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Community Development Block Grant (1200)				
Revenues				
Intergovernmental Revenues				
Community Development Block Grant	$ 1,290,260	$ 5,718,955	$ 5,870,915	$ 4,562,403
Total Intergovernmental Revenues	**$ 1,290,260**	**$ 5,718,955**	**$ 5,870,915**	**$ 4,562,403**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 539,754	$ -	$ 1,256,208
Total Transfers	**$ -**	**$ 539,754**	**$ -**	**$ 1,256,208**
Total Community Development Block Grant	**$ 1,290,260**	**$ 6,258,709**	**$ 5,870,915**	**$ 5,818,611**

Community Development Block Grant (1200)				
Expenditures				
Community Dev Block Grant Administration	$ 175,416	$ 179,354	$ 179,354	$ 193,330
Community Dev Block Grant Public Services	143,145	124,950	124,950	126,925
Community Dev Block Grant Capital Projects	-	189,592	189,592	-
Community Dev Block Grant Urban Co Partners	320,398	230,000	162,013	140,000
CEA Programs	-	-	-	-
Community Dev Block Grant Housing Rehab	96,428	40,000	49,466	124,418
Neighborhood Stabilization	326,060	4,435	241,251	-
Neighborhood Stabilization	-	3,199,585	3,199,585	3,025,046
Community Projects	149,767	1,607,962	1,644,851	952,684
Community Dev Block Grant - R	79,046	143,077	79,853	-
Contingency and Cash CWF	-	539,754	-	1,256,208
Total Community Development Block Grant	**$ 1,290,260**	**$ 6,258,709**	**$ 5,870,915**	**$ 5,818,611**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Public Transportation (1210)				
Revenues				
Intergovernmental Revenues				
5310 Cap Assistance Prg 20.513	$ 195,502	$ 205,200	$ 205,200	$ 394,200
FDOT - 5311 Operating	472,779	472,646	480,917	557,321
Fed Transit Formula Grant	1,878,347	3,227,636	4,066,869	2,438,477
Public Transit Block Grant	654,354	637,743	695,289	760,943
Shirley Conroy Grant	-	-	69,527	65,700
Public Transit Service	-	-	-	-
FDOT - TD Trips	504,878	532,156	520,592	565,945
Motor Fuel Tax Rebate (State)	45,679	40,000	20,000	40,000
Total Intergovernmental Revenues	**$ 3,751,538**	**$ 5,115,381**	**$ 6,058,394**	**$ 4,822,586**
Charges for Services				
Other Transportation Fees	$ 261,051	$ 237,000	$ 258,995	$ 257,001
Medicaid Non-Emergency Transport	970,822	974,724	878,804	916,228
Mid - Fla Community	160,056	160,000	160,000	170,000
McCoy Care Inc	(171)	-	-	-
Medicaid Waiver Service Agreement	163,672	136,000	136,000	136,000
Total Charges for Services	**$ 1,555,430**	**$ 1,507,724**	**$ 1,433,799**	**$ 1,479,229**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 79	$ 1,200	$ 1,200	$ 1,200
Advertising Fees	10,917	11,202	11,202	11,400
Surplus Furn/Fix/Equipment	2,639	-	-	-
Reimbursements	72,938	12,838	12,838	7,538
Other Miscellaneous Revenues	160	-	-	-
Total Miscellaneous Revenues	**$ 86,734**	**$ 25,240**	**$ 25,240**	**$ 20,138**
Transfers				
Interfund Transfer	$ 729,726	$ 693,240	$ 693,240	$ 1,406,281
Fund Balance - Beginning of Year	-	2,136,560	1,211,706	1,324,319
Total Transfers	**$ 729,726**	**$ 2,829,800**	**$ 1,904,946**	**$ 2,730,600**
Total Public Transportation	**$ 6,123,428**	**$ 9,478,145**	**$ 9,422,379**	**$ 9,052,553**

Public Transportation (1210)				
Expenditures				
Transportation Disadv	$ 367,982	$ 385,325	$ 383,325	$ 402,883
CTD Trips	3,914,229	4,172,607	4,159,382	4,132,772
Fixed Route	1,802,943	1,928,007	1,957,286	2,007,855
Transportation Disadv	577,543	1,884,255	2,775,505	1,744,987
Contingency and Cash CWF	-	1,107,951	146,881	764,056
Total Public Transportation	**$ 6,662,697**	**$ 9,478,145**	**$ 9,422,379**	**$ 9,052,553**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Affordable Housing Assistance Trust (1260)				
Revenues				
Intergovernmental Revenues				
State Housing Initiative Part.	$ 408,531	$ 408,531	$ -	$ -
Total Intergovernmental Revenues	**$ 408,531**	**$ 408,531**	**$ -**	**$ -**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 19,011	$ 4,000	$ 4,000	$ 2,000
Recaptured Revenue	509,857	15,000	20,000	10,000
Total Miscellaneous Revenues	**$ 528,867**	**$ 19,000**	**$ 24,000**	**$ 12,000**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 1,014,237	$ 1,708,907	$ 1,029,717
Total Transfers	**$ -**	**$ 1,014,237**	**$ 1,708,907**	**$ 1,029,717**
Less 5% Estimated Receipt	**$ -**	**$ -**	**$ -**	**$ -**
Total Affordable Housing Assistance Trust	**$ 937,398**	**$ 1,441,768**	**$ 1,732,907**	**$ 1,041,717**

Affordable Housing Assistance Trust (1260)				
Expenditures				
Ship Program	$ 1,883,233	$ 1,293,331	$ 1,665,218	$ 470,925
Ship Administration	41,919	106,119	67,689	59,108
Florida Homebuyer Opportunity Program	-	-	-	-
Contingency and Cash CWF	-	42,318	-	511,684
Total Affordable Housing Assistance Trust	**$ 1,925,152**	**$ 1,441,768**	**$ 1,732,907**	**$ 1,041,717**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Section 8 (1270)				
Revenues				
Intergovernmental Revenues				
Shelter Care Plus	$ 48,672	$ 262,897	$ 262,897	$ 216,416
HUD - Hap Disbursement	2,877,700	2,953,865	2,817,792	3,004,895
HUD - Af Disbursement	300,907	291,719	263,506	237,183
Total Intergovernmental Revenues	**$ 3,227,279**	**$ 3,508,481**	**$ 3,344,195**	**$ 3,458,494**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 7,962	$ 3,000	$ 3,000	$ 4,800
Reimbursements	70,262	68,000	68,000	75,000
Total Miscellaneous Revenues	**$ 78,223**	**$ 71,000**	**$ 71,000**	**$ 79,800**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 794,004	$ 678,871	$ 388,504
Total Transfers	**$ -**	**$ 794,004**	**$ 678,871**	**$ 388,504**
Less 5% Estimated Receipt	**$ -**	**$ -**	**$ -**	**$ -**
Total Section 8	**$ 3,305,502**	**$ 4,373,485**	**$ 4,094,066**	**$ 3,926,798**

Section 8 (1270)				
Expenditures				
Housing Services	$ 3,280,121	$ 4,105,596	$ 3,561,903	$ 3,783,903
Contingency and Cash CWF	-	267,889	532,163	142,895
Total Section 8	**$ 3,280,121**	**$ 4,373,485**	**$ 4,094,066**	**$ 3,926,798**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Federal/State Grants (1300)				
Revenues				
Intergovernmental Revenues				
St Domestic Preparedness 97.00	$ -	$ 1,732,288	$ 752,288	$ 736,788
Urban Areas Security Init	835,610	1,017,127	1,017,127	867,127
Hazard Mitigation Grant	48,180	-	-	-
Interoperable Communication Grant	383,500	1,123,200	1,123,200	-
State and Local Assistance	-	78,095	78,378	71,579
LAP Projects	8,130,658	5,730,818	12,471,579	4,172,452
Community Development Block Grant	-	-	704,120	123,146
Nutrition Assistance Program	11,348	-	-	-
State Children's Ins Program	8,000	8,000	8,000	-
Emergency Medical Services	50,317	78,664	78,664	50,000
Emergency Management	34,227	77,043	71,579	78,378
Loc Emergency Mgt and Mit Initia 52.010	397,815	684,902	(30,000)	-
Co Incentive Grant Project	-	246,302	246,302	-
Transp Regional Incentive	186,156	1,191,198	1,405,042	-
Joint Participation Agreement	27,417	152,518	327,613	327,000
CSDI Pilot Program	260,577	490,000	472,042	-
CJ/Mental Health/Subs	250,000	-	250,000	250,000
Total Intergovernmental Revenues	**$ 10,623,806**	**$ 12,610,155**	**$ 18,975,934**	**$ 6,676,470**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ -	$ -	$ -	$ -
Total Miscellaneous Revenues	**$ -**	**$ -**	**$ -**	**$ -**
Transfers				
Interfund Transfer - General	$ -	$ -	$ -	$ -
Fund Balance - Beginning of Year	-	5,133,145	190,227	807,875
Total Transfers	**$ -**	**$ 5,133,145**	**$ 190,227**	**$ 807,875**
Total Federal/State Grants	**$ 10,623,806**	**$ 17,743,300**	**$ 19,166,161**	**$ 7,484,345**
Federal/State Grants (1300)				
Expenditures				
Community Services Grant	$ 23,565	$ 18,613	$ 19,442	$ 10,266
Emergency Management Trust Fund	34,227	155,048	149,957	149,957
Public Safety Grants - Eoc	445,995	1,684,902	(30,000)	-
Public Safety Grants - Emg	153,260	31,500	755,620	159,146
Public Safety Grants - Am	14,735	78,664	139,795	50,000
Communications Technology	1,065,851	2,841,205	2,841,115	1,567,915
Public Works Grants	8,604,807	7,810,836	14,922,578	4,499,452
Conservation and Compliance Grants	132,347	-	367,654	250,000
Contingency and Cash CWF	-	5,122,532	-	797,609
Total Federal/State Grants	**$ 10,474,787**	**$ 17,743,300**	**$ 19,166,161**	**$ 7,484,345**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Restricted Local Programs (1310)				
Revenues				
Intergovernmental Revenues				
Florida Arts License Plate Fee	$ 8,663	$ 10,000	$ 10,000	$ 8,000
Choose Life License Plate Fee	-	-	-	-
Total Intergovernmental Revenues	**$ 8,663**	**$ 10,000**	**$ 10,000**	**$ 8,000**
Charges for Services				
Common Health Worker Program	$ -	$ -	$ -	$ -
Teen Court User Fee	13,300	10,000	10,000	8,127
C/J Court Cost - $2.50	92,565	88,000	88,000	88,000
C/J Education Cost - $2.00-FS	29,735	34,000	34,000	34,000
Crime Prevention - FS 77	86,569	70,000	70,000	70,000
Alcohol and Drug Abuse - $15.00	14,676	12,000	12,000	13,000
Teen Court - $3.00 - FS 938.19(2)	105,345	106,955	106,955	101,798
Total Charges for Services	**$ 342,190**	**$ 320,955**	**$ 320,955**	**$ 314,925**
Fines and Forfeits				
Crime Prevention Fund	$ -	$ -	$ -	$ -
Alcohol and Other Drug Abuse Trust	-	-	-	-
Traffic Education Trust	-	-	-	-
Police Education - $2.00	-	-	-	-
Driver Education (SLOSBERG)	184,827	200,000	200,000	160,000
Teen Court Fee	-	-	-	-
Court Cost (2.50) 318.1	-	-	-	-
Total Fines and Forfeits	**$ 184,827**	**$ 200,000**	**$ 200,000**	**$ 160,000**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 5,935	$ -	$ -	$ -
Other Contributions/Donations	-	-	-	-
Boating Licenses	110,773	75,000	75,000	75,000
Other Miscellaneous Revenue	2,500	-	-	-
Total Miscellaneous Revenues	**$ 119,208**	**$ 75,000**	**$ 75,000**	**$ 75,000**
Transfers				
Interfund Transfer - General	$ -	$ -	$ -	$ -
Fund Balance - Beginning of Year	-	718,096	870,651	648,620
Total Transfers	**$ -**	**$ 718,096**	**$ 870,651**	**$ 648,620**
Total Restricted Local Programs	**$ 654,887**	**$ 1,324,051**	**$ 1,476,606**	**$ 1,206,545**
Restricted Local Programs (1310)				
Expenditures				
Community Service Local Program	$ 384,471	$ 668,483	$ 675,986	$ 538,986
Community Health Workers	1,362	4,093	6,323	3,516
Boating Improvements	139,637	80,895	288,813	126,701
Public Resources Grant	10,158	-	-	-
Eco Development/Tourism Grants	-	26,123	24,660	12,660
Teen Court	112,930	116,955	195,366	109,925
Sheriff Programs - Active	306,569	244,997	285,458	306,567
Contingency and Cash CWF	-	182,505	-	108,190
Total Restricted Local Programs	**$ 955,127**	**$ 1,324,051**	**$ 1,476,606**	**$ 1,206,545**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Energy Efficiency and Cons Block Grant (1320)				
Revenues				
Intergovernmental Revenues				
Federal Grant - Energy	$ 1,196,801	$ 1,349,042	$ 1,377,689	$ -
Interest Incl Profit on Investment	$ 50			
Total Intergovernmental Revenues	**$ 1,196,852**	**$ 1,349,042**	**$ 1,377,689**	**$ -**
Transfers				
Fund Balance - Beginning Balance	$ -	$ 200,451	$ 51	$ 297,453
Total Transfers	**$ -**	**$ 200,451**	**$ 51**	**$ 297,453**
Total Energy Efficiency and Cons Block Grant Fund	**$ 1,196,852**	**$ 1,549,493**	**$ 1,377,740**	**$ 297,453**

Energy Efficiency and Cons Block Grant (1320)				
Expenditures				
Public Education and Out	$ 74,253	$ 26,650	$ 18,866	$ -
Benchmarking	11,471	16,386	35,143	-
Internal Revolving LOA	-	-	-	-
Energy Eff and Conservation Stra	-	-	-	-
Design and Operation of EE Pr	103,719	74,568	63,197	-
Participation and Efficiency	31,600	-	-	-
LSCC Education and Training	-	-	-	-
Lake Tech Center Education and Training	93,367	-	-	-
RSC Rebate	422,505	667,256	588,605	-
Tower LED Lighting Ret	-	-	54,500	-
Quality Insp, Meas and B	1,617	166,667	67,773	-
Renewable Energy Techn	11,698	65,357	71,526	-
Performance Contracting	4,664	198,842	452,917	-
Traffic Signal Sync	380,144	133,316	1,674	-
Greenhouse Gas Reduction	19,064	-	22,866	-
Expansion of Co Recycl	42,700	-	673	-
Contingency and Cash CWF	-	200,451	-	297,453
Total Energy Efficiency and Cons Block Grant Fund	**$ 1,196,801**	**$ 1,549,493**	**$ 1,377,740**	**$ 297,453**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Pari-Mutuel Revenue Replacement Bonds (2510)				
Revenues				
Intergovernmental Revenues				
Racing Tax	$ 297,667	$ 297,667	$ 297,667	$ 297,667
Total Intergovernmental Revenues	**$ 297,667**	**$ 297,667**	**$ 297,667**	**$ 297,667**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 2,143	$ 1,000	$ 1,000	$ 1,000
Total Miscellaneous Revenues	**$ 2,143**	**$ 1,000**	**$ 1,000**	**$ 1,000**
Transfers				
Proceeds - Long - Term - Bor	$ 3,635,000	$ -	$ -	$ -
Fund Balance - Beginning of Year	-	151,616	145,217	173,774
Total Transfers	**$ 3,635,000**	**$ 151,616**	**$ 145,217**	**$ 173,774**
Less 5% Estimated Receipt	**$ -**	**$ (14,933)**	**$ (14,933)**	**$ (14,933)**
Total Pari-Mutuel Revenue Replacement Bonds	**$ 3,934,809**	**$ 435,350**	**$ 428,951**	**$ 457,508**

Pari-Mutuel Revenue Replacement Bonds (2510)				
Expenditures				
Debt Service Requirements	$ 3,899,626	$ 270,110	$ 270,110	$ 270,028
Contingency and Cash CWF	-	165,240	158,841	187,480
Total Pari-Mutuel Revenue Replacement Bonds	**$ 3,899,626**	**$ 435,350**	**$ 428,951**	**$ 457,508**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Renewal Sales Tax Debt Service (2610)				
Revenues				
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 1,674	$ 1,000	$ 1,000	$ 1,000
Total Miscellaneous Revenues	**$ 1,674**	**$ 1,000**	**$ 1,000**	**$ 1,000**
Transfers				
Interfund Transfer	$ 1,208,398	$ 1,208,398	$ 1,208,398	$ 1,208,398
Fund Balance - Beginning of Year	-	58,550	59,974	61,475
Total Transfers	**$ 1,208,398**	**$ 1,266,948**	**$ 1,268,372**	**$ 1,269,873**
Less 5% Estimated Receipt	**$ -**	**$ (50)**	**$ (50)**	**$ (50)**
Total Renewal Sales Tax Debt Service	**$ 1,210,072**	**$ 1,267,898**	**$ 1,269,322**	**$ 1,270,823**

Renewal Sales Tax Debt Service (2610)				
Expenditures				
Debt Service Requirements	$ 1,208,398	$ 1,209,647	$ 1,209,647	$ 1,209,647
Contingency and Cash CWF	-	58,251	59,675	61,176
Total Renewal Sales Tax Debt Service	**$ 1,208,398**	**$ 1,267,898**	**$ 1,269,322**	**$ 1,270,823**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Public Lands Program (2710)				
Revenues				
Taxes				
Ad Valorem Taxes - Current	$ 1,722,380	$ 1,716,193	$ 1,716,193	$ 2,786,422
Ad Valorem Taxes - Delinquent	99,976	-	-	-
Total Taxes	**$ 1,822,356**	**$ 1,716,193**	**$ 1,716,193**	**$ 2,786,422**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 24,424	$ 30,000	$ 30,000	$ 30,000
Interest - Tax Collector	74	100	100	100
Total Miscellaneous Revenues	**$ 24,498**	**$ 30,100**	**$ 30,100**	**$ 30,100**
Transfers				
Excess Fees - Tax Collector	$ 28,520	$ 30,000	$ 30,000	$ 15,000
Excess Fees - Property Appraiser	721	500	500	500
Fund Balance - Beginning of Year	-	2,032,224	2,046,185	1,008,228
Total Transfers	**$ 29,240**	**$ 2,062,724**	**$ 2,076,685**	**$ 1,023,728**
Less 5% Estimated Receipt	**$ -**	**$ (87,322)**	**$ (87,322)**	**$ (140,826)**
Total Public Lands Program	**$ 1,876,095**	**$ 3,721,695**	**$ 3,735,656**	**$ 3,699,424**

Public Lands Program (2710)				
Expenditures				
Debt Service Requirements	$ 2,706,038	$ 2,703,488	$ 2,703,488	$ 2,703,688
Intergovernmental Transfers	51,315	48,776	48,776	70,092
Contingency and Cash CWF	-	969,431	983,392	925,644
Total Public Lands Program	**$ 2,757,353**	**$ 3,721,695**	**$ 3,735,656**	**$ 3,699,424**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Expansion Projects Debt Service (2810)				
Revenues				
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 10,626	$ 15,000	$ 15,000	$ 10,000
Total Miscellaneous Revenues	**$ 10,626**	**$ 15,000**	**$ 15,000**	**$ 10,000**
Transfers				
Interfund Transfer	$ 3,738,345	$ 5,738,405	$ 5,738,405	$ 5,740,780
Fund Balance - Beginning of Year	-	14,682	13,558	22,058
Total Transfers	**$ 3,738,345**	**$ 5,753,087**	**$ 5,751,963**	**$ 5,762,838**
Less 5% Estimated Receipt	**$ -**	**$ (750)**	**$ (750)**	**$ (500)**
Total Expansion Projects Debt Service	**$ 3,748,971**	**$ 5,767,337**	**$ 5,766,213**	**$ 5,772,338**

Expansion Projects Debt Service (2810)				
Expenditures				
Expansion Projects Debt Service	$ 5,739,595	$ 5,739,905	$ 5,739,905	$ 5,742,280
Contingency and Cash CWF	-	27,432	26,308	30,058
Total Expansion Projects Debt Service	**$ 5,739,595**	**$ 5,767,337**	**$ 5,766,213**	**$ 5,772,338**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Landfill Enterprise (4200)				
Revenues				
Permits and Fees				
Solid Waste Disposal Assessment Fee	$ 11,967,614	$ 11,852,544	$ 11,852,544	$ 11,887,872
Total Permits and Fees	**$ 11,967,614**	**$ 11,852,544**	**$ 11,852,544**	**$ 11,887,872**
Charges for Services				
Marketable Recyclables	$ 1,212,865	$ 1,025,000	$ 725,000	$ 775,000
Operating Income - Landfill	4,643,381	4,037,600	4,437,600	4,500,000
Total Charges for Services	**$ 5,856,246**	**$ 5,062,600**	**$ 5,162,600**	**$ 5,275,000**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 50,612	$ 50,000	$ 30,000	$ 50,000
Interest - Tax Collector	513	500	500	500
Surplus Furn/Fix/Equipment	(73,572)	134,500	134,500	100,000
Other Miscellaneous Revenues	48,372	-	-	-
Total Miscellaneous Revenues	**$ 25,925**	**$ 185,000**	**$ 165,000**	**$ 150,500**
Transfers				
Interfund Transfer	$ -	$ -	$ -	$ -
Interfund Transfer - Special Assessment	3,880,000	3,586,000	3,586,000	3,299,120
Fund Balance - Beginning of Year	-	1,579,888	3,511,732	2,647,318
Total Transfers	**$ 3,880,000**	**$ 5,165,888**	**$ 7,097,732**	**$ 5,946,438**
Total Landfill Enterprise	**$ 21,729,785**	**$ 22,266,032**	**$ 24,277,876**	**$ 23,259,810**

Landfill Enterprise (4200)				
Expenditures				
Solid Waste Administration	$ 319,522	$ 10,073,609	$ 10,073,609	$ 10,299,852
Capital Costs Administration	80,873	1,043,050	1,043,050	1,036,900
Covanta Contract Management	5,312,071	5,615,548	5,615,548	6,050,069
Recycling	22,304	347,518	468,918	379,410
Recycling Facility	455,921	-	-	-
Collection Services	8,928,350	-	-	-
Hazardous Waste	283,769	431,838	461,838	480,860
Customer Service	212,253	-	-	-
Intergovernmental Transfers	237,814	237,051	237,051	237,757
Landfill Operations	2,272,832	3,298,791	3,166,551	2,795,956
Residential Drop-Offs	551,369	-	-	-
Yard Waste Operations	219,668	-	-	-
Scale Services	255,512	-	-	-
Interfund Transfers	836,262	855,032	855,032	1,260,669
Contingency and Cash CWF	-	363,595	2,356,279	718,337
Total Landfill Enterprise	**$ 19,988,519**	**$ 22,266,032**	**$ 24,277,876**	**$ 23,259,810**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Solid Waste Closures and Long-Term Care (4220)				
Revenues				
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 28,621	$ 52,000	$ 52,000	$ 25,000
Total Miscellaneous Revenues	**$ 28,621**	**$ 52,000**	**$ 52,000**	**$ 25,000**
Transfers				
Intrafund Transfer In	$ -	$ -	$ -	$ 395,000
Fund Balance - Beginning of Year	-	3,239,420	3,349,393	958,006
Total Transfers	**$ -**	**$ 3,239,420**	**$ 3,349,393**	**$ 958,006**
Total Solid Waste Closures and Long-Term Care	**$ 28,621**	**$ 3,291,420**	**$ 3,401,393**	**$ 1,378,006**

Solid Waste Closures and Long-Term Care (4220)				
Expenditures				
Umatilla Post Closure	$ 6,879	$ 17,145	$ 17,145	$ 22,000
Lady Lake Post Closure	56,649	23,721	23,721	22,000
Central Landfill PH I Post Closure	7,198	55,476	55,476	82,000
Central Landfill PH II Closure	98,088	2,175,912	2,175,912	42,000
Loghouse Post Closure	20,393	17,738	17,738	14,500
C and D Landfill	1,918	11,851	11,851	10,000
Phase III Ash Cell	174,546	-	-	15,000
Interfund Transfers	2,600	2,600	2,600	1,250
Contingency and Cash CWF	-	986,977	1,096,950	1,169,256
Total Solid Waste Closures and Long-Term Care	**$ 368,271**	**$ 3,291,420**	**$ 3,401,393**	**$ 1,378,006**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Parks Capital Projects (3020)				
Revenues				
Intergovernmental Revenues				
Contributions from other Governments	$ -	$ -	$ -	$ -
Total Intergovernmental Revenues	**$ -**	**$ -**	**$ -**	**$ -**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 8,337	$ 3,000	$ 3,000	$ 3,000
Total Miscellaneous Revenues	**$ 8,337**	**$ 3,000**	**$ 3,000**	**$ 3,000**
Transfers				
Interfund Transfer - Infrastructure	$ 350,000	$ 982,788	$ 1,382,788	$ 350,000
Fund Balance - Beginning of Year	-	340,803	933,180	1,654,293
Total Transfers	**$ 350,000**	**$ 1,323,591**	**$ 2,315,968**	**$ 2,004,293**
Less 5% Estimated Receipt	**$ -**	**$ (150)**	**$ (150)**	**$ (150)**
Total Parks Capital Projects	**$ 358,337**	**$ 1,326,441**	**$ 2,318,818**	**$ 2,007,143**

Parks Capital Projects (3020)				
Expenditures				
General Parks Projects	$ 420,200	$ 1,007,788	$ 2,318,818	$ 1,435,852
North Lake Community Park	-	-	-	-
Contingency and Cash CWF	-	318,653	-	571,291
Total Parks Capital Projects	**$ 420,200**	**$ 1,326,441**	**$ 2,318,818**	**$ 2,007,143**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Renewal Sales Tax Capital Projects (3030)				
Revenues				
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 67,257	$ 55,000	$ 55,000	$ 55,000
Total Miscellaneous Revenues	**$ 67,257**	**$ 55,000**	**$ 55,000**	**$ 55,000**
Transfers				
Interfund Transfer	$ 3,179,717	$ 2,556,439	$ 1,577,651	$ 722,032
Fund Balance - Beginning of Year	-	7,576,803	7,559,477	7,983,462
Total Transfers	**$ 3,179,717**	**$ 10,133,242**	**$ 9,137,128**	**$ 8,705,494**
Less 5% Estimated Receipt	**$ -**	**$ (2,750)**	**$ (2,750)**	**$ (2,750)**
Total Renewal Sales Tax Capital Projects	**$ 3,246,974**	**$ 10,185,492**	**$ 9,189,378**	**$ 8,757,744**

Renewal Sales Tax Capital Projects (3030)				
Expenditures				
Capital Projects Facilities - OT	$ 1,046,599	$ 5,751,582	$ 3,957,952	$ 2,434,235
Sheriff Programs - Trans	1,222,230	-	-	-
Non-Departmental - Fund	699,994	2,159,802	1,759,802	1,759,712
Interfund Transfers	3,188,652	-	-	-
Contingency and Cash CWF	-	2,274,108	3,471,624	4,563,797
Total Renewal Sales Tax Capital Projects	**$ 6,157,475**	**$ 10,185,492**	**$ 9,189,378**	**$ 8,757,744**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Renewal Sales Tax Capital Projects - PW (3040)				
Revenues				
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 39,099	$ 4,000	$ 4,000	$ 10,000
Total Miscellaneous Revenues	**$ 39,099**	**$ 4,000**	**$ 4,000**	**$ 10,000**
Transfers				
Interfund Transfer	$ 7,926,767	$ 4,747,625	$ 4,987,035	$ 5,043,852
Fund Balance - Beginning of Year	-	4,964,454	4,811,804	2,769,523
Total Transfers	**$ 7,926,767**	**$ 9,712,079**	**$ 9,798,839**	**$ 7,813,375**
Less 5% Estimated Receipt	**$ -**	**$ (200)**	**$ (200)**	**$ (500)**
Total Renewal Sales Tax Capital Projects - PW	**$ 7,965,866**	**$ 9,715,879**	**$ 9,802,639**	**$ 7,822,875**

Renewal Sales Tax Capital Projects - PW (3040)				
Expenditures				
Capital Projects - Public Works	$ 5,422,941	$ 7,603,350	$ 9,802,639	$ 7,328,454
Contingency and Cash CWF	-	2,112,529	-	494,421
Total Renewal Sales Tax Capital Projects - PW	**$ 5,422,941**	**$ 9,715,879**	**$ 9,802,639**	**$ 7,822,875**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Emerg Comm Ops Center (3100)				
Revenues				
Intergovernmental Revenues				
ST Domestic Preparedness	$ -	$ -	$ 1,000,000	$ -
EOC Grant Program	-	-	800,000	-
Hazard Mitigation Grant	-	-	1,033,878	-
Local EM MGT and MIT INITI	-	-	780,065	-
Total Intergovernmental Revenues	**$ -**	**$ -**	**$ 3,613,943**	**$ -**
Transfers				
Interfund Transfer	$ -	$ -	$ 1,110,209	$ 3,382,889
Fund Balance- Beginning of Year	-	-	-	2,584,462
Total Transfers	**$ -**	**$ -**	**$ 1,110,209**	**$ 5,967,351**
Less 5% Estimated Receipt	**$ -**	**$ -**	**$ -**	**$ -**
Total Emerg Comm Ops Center	**$ -**	**$ -**	**$ 4,724,152**	**$ 5,967,351**

Emerg Comm Ops Center (3100)				
Expenditures				
Capital Projects - Public Works	$ -	$ -	$ 4,724,152	$ 3,382,889
Contingency and Cash CWF	-	-	-	2,584,462
Total Emerg Comm Ops Center	**$ -**	**$ -**	**$ 4,724,152**	**$ 5,967,351**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Public Lands Capital Program (3710)				
Revenues				
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 31,615	$ 10,000	$ 10,000	$ 5,000
Total Miscellaneous Revenues	**$ 31,615**	**$ 10,000**	**$ 10,000**	**$ 5,000**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 3,821,082	$ 3,640,118	$ 2,989,014
Total Transfers	**$ -**	**$ 3,821,082**	**$ 3,640,118**	**$ 2,989,014**
Less 5% Estimated Receipt	**$ -**	**$ (500)**	**$ (500)**	**$ (250)**
Total Public Lands Capital Program	**$ 31,615**	**$ 3,830,582**	**$ 3,649,618**	**$ 2,993,764**

Public Lands Capital Program (3710)				
Expenditures				
Public Lands Capital Program	$ 239,611	$ 3,577,263	$ 3,649,618	$ 2,788,351
Contingency and Cash CWF	-	253,319	-	205,413
Total Public Lands Capital Program	**$ 239,611**	**$ 3,830,582**	**$ 3,649,618**	**$ 2,993,764**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Facilities Expansion Capital (3810)				
Revenues				
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 435,801	$ 396,000	$ 396,000	$ 200,000
Total Miscellaneous Revenues	**$ 435,801**	**$ 396,000**	**$ 396,000**	**$ 200,000**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 29,626,798	$ 22,197,160	$ 15,323,244
Total Transfers	**$ -**	**$ 29,626,798**	**$ 22,197,160**	**$ 15,323,244**
Less 5% Estimated Receipt	**$ -**	**$ (19,800)**	**$ (19,800)**	**$ (10,000)**
Total Facilities Expansion Capital	**$ 435,801**	**$ 30,002,998**	**$ 22,573,360**	**$ 15,513,244**

Facilities Expansion Capital (3810)				
Expenditures				
Facilities Expansion Capital	$ 19,409,073	$ 4,205,915	$ 22,573,360	$ 5,454,693
Contingency and Cash CWF	-	25,797,083	-	10,058,551
Total Facilities Expansion Capital	**$ 19,409,073**	**$ 30,002,998**	**$ 22,573,360**	**$ 15,513,244**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Property and Casualty (5200)				
Revenues				
Charges for Services				
Insurance Contributions - Clerk Work Comp	$ 25,551	$ 30,000	$ 30,000	$ 30,000
Insurance Contributions - Tax Collector - Comp	6,223	7,000	7,000	7,000
Insurance Contributions - Property Appraiser- Comp	18,056	20,000	20,000	20,000
Insurance Contributions - Liability	662,228	309,076	309,076	1,318,992
Insurance Contributions - Workers Comp	937,478	1,075,000	1,075,000	1,075,000
Total Charges for Services	**$ 1,649,536**	**$ 1,441,076**	**$ 1,441,076**	**$ 2,450,992**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 48,411	$ 40,000	$ 40,000	$ 40,000
Reimbursements	800	-	-	-
Total Miscellaneous Revenues	**$ 49,211**	**$ 40,000**	**$ 40,000**	**$ 40,000**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 3,898,259	$ 3,532,262	$ 2,403,292
Total Transfers	**$ -**	**$ 3,898,259**	**$ 3,532,262**	**$ 2,403,292**
Less 5% Estimated Receipt	**$ -**	**$ (2,000)**	**$ (2,000)**	**$ (2,000)**
Total Property and Casualty	**$ 1,698,746**	**$ 5,377,335**	**$ 5,011,338**	**$ 4,892,284**

Property and Casualty (5200)				
Expenditures				
Comprehensive	$ 2,791,327	$ 2,765,000	$ 2,765,000	$ 2,781,800
Interfund Transfers	130,128	130,646	130,646	137,455
Contingency and Cash CWF	-	2,481,689	2,115,692	1,973,029
Total Property and Casualty	**$ 2,921,455**	**$ 5,377,335**	**$ 5,011,338**	**$ 4,892,284**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Employee Group Benefits (5300)				
Revenues				
Intergovernmental Revenues				
Cobra Assistance	$ 21,844	$ -	$ -	$ -
Total Intergovernmental Revenues	**$ 21,844**	**$ -**	**$ -**	**$ -**
Charges for Services				
Insurance Contributions Employer - BCC	$ 5,104,750	$ 4,031,964	$ 4,031,964	$ 5,085,300
Insurance Contributions Employer - Prop App	254,375	203,500	203,500	248,400
Property Appraiser - Dependent	77,964	74,000	74,000	74,000
Insurance Contributions Employer - LCWA	103,235	82,500	82,500	103,500
Lake County Water Authority - Dependents	24,941	23,000	23,000	23,000
Employee Dependents	1,264,714	1,238,100	1,238,100	1,238,100
Non-Active Employees - Retirees	208,720	120,000	120,000	200,000
Non-Active - Cobra	109,248	60,000	60,000	80,000
Insurance Contributions Employer - MPO	49,000	38,500	38,500	48,300
Insurance Contributions Employer - Sup/Elect	91,000	71,500	71,500	89,700
Insurance Contributions Employer	1,925,470	1,443,000	1,443,000	1,262,700
Insurance Contributions Employee	464,012	345,150	345,150	345,150
Insurance Contributions Employer - T	499,709	368,500	368,500	462,300
Tax Collector - Dependent	116,412	110,000	110,000	110,000
Insurance Contributions Employer	-	1,188,000	1,188,000	1,435,200
Clerk of Courts - Dependent	-	354,891	354,891	354,891
Total Charges for Services	**$ 10,293,549**	**$ 9,752,605**	**$ 9,752,605**	**$ 11,160,541**
Miscellaneous Revenues				
Interest Incl Profit on Invest	$ 96,550	$ 66,000	$ 66,000	$ 66,000
Other Miscellaneous Revenue	52,892	-	-	-
Total Miscellaneous Revenues	**$ 149,441**	**$ 66,000**	**$ 66,000**	**$ 66,000**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 10,640,589	$ 9,830,730	$ 7,406,890
Total Transfers	**$ -**	**$ 10,640,589**	**$ 9,830,730**	**$ 7,406,890**
Less 5% Estimated Receipt	**$ -**	**$ (3,300)**	**$ (3,300)**	**$ (3,300)**
Total Employee Group Benefits	**$ 10,464,834**	**$ 20,455,894**	**$ 19,646,035**	**$ 18,630,131**

Employee Group Benefits (5300)				
Expenditures				
Employee Group Benefits	$ 9,761,075	$ 12,444,741	$ 12,444,741	$ 13,308,950
Interfund Transfers	149,208	148,919	148,919	156,523
Contingency and Cash CWF	-	7,862,234	7,052,375	5,164,658
Total Employee Group Benefits	**$ 9,910,283**	**$ 20,455,894**	**$ 19,646,035**	**$ 18,630,131**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Fleet Management (5400)				
Revenues				
Charges for Services				
Fuel/Oil	$ 1,223,323	$ 1,706,800	$ 1,706,800	$ 1,456,875
Parts	737,047	1,700,850	1,700,850	1,676,699
Labor	706,032	1,046,987	1,046,987	1,013,923
Tag/Titles	1,802	4,000	4,000	3,000
Loaner Vehicles	-	50	50	50
Fuel Surcharge	47,698	30,160	30,160	28,850
Total Charges for Services	**$ 2,715,902**	**$ 4,488,847**	**$ 4,488,847**	**$ 4,179,397**
Miscellaneous Revenues				
Surplus Furn/Fix/Equip	$ 4,458	$ -	$ -	$ -
Scrap Sales	5,078	-	-	-
Other Miscellaneous Revenue	267	-	-	-
Total Miscellaneous Revenues	**$ 9,803**	**$ -**	**$ -**	**$ -**
Transfers				
Fund Balance - Beginning of Year	$ -	$ 154,928	$ 208,846	$ 222,215
Total Transfers	**$ -**	**$ 154,928**	**$ 208,846**	**$ 222,215**
Less 5% Estimated Receipt	**$ -**	**$ -**	**$ -**	**$ -**
Total Fleet Management	**$ 2,725,705**	**$ 4,643,775**	**$ 4,697,693**	**$ 4,401,612**

Fleet Management (5400)				
Expenditures				
Fleet Management	$ 2,648,534	$ 4,444,647	$ 4,466,666	$ 4,163,284
Contingency and Cash CWF	-	199,128	231,027	238,328
Total Fleet Management	**$ 2,648,534**	**$ 4,643,775**	**$ 4,697,693**	**$ 4,401,612**

Budget by Fund
FY 2013

	Actual FY 2011	Adopted FY 2012	Revised FY 2012	Budget FY 2013
Administrative Services (5500)				
Revenues				
Charges for Services				
Postage Services	$ 194,793	$ -	$ -	$ -
Cell Phone Chargeback	114,120	-	-	-
Reprographic Services	319,756	-	-	-
Charges - Outside Sources	3,305	-	-	-
Total Charges for Services	**$ 631,974**	**$ -**	**$ -**	**$ -**
Total Administrative Services	**$ 631,974**	**$ -**	**$ -**	**$ -**

Administrative Services (5500)				
Expenditures				
Document Services	$ 324,214	$ -	$ -	$ -
Non - Departmental	307,760	-	-	-
Contingency and Cash CWF	-	-	-	-
Total Administrative Services	**$ 631,974**	**$ -**	**$ -**	**$ -**

Total Revenues for All Funds	**$ 265,084,786**	**$ 420,320,269**	**$ 429,327,639**	**$ 379,822,392**
Total Expenditures for All Funds	**$ 300,584,097**	**$ 420,320,269**	**$ 429,327,639**	**$ 379,822,392**

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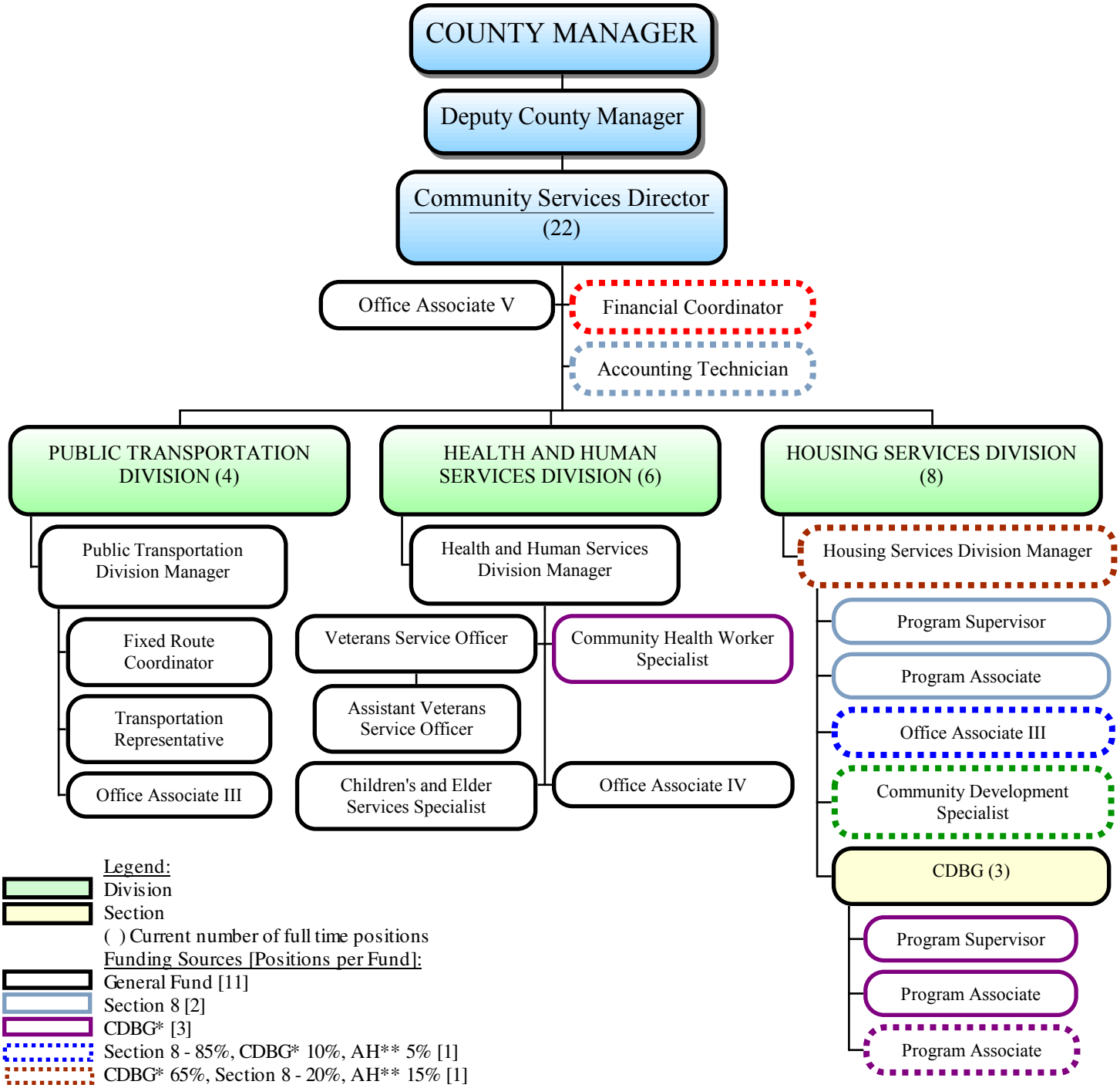
Community Services

Community Services - Organization Chart
Proposed Fiscal Year 2013



Legend:
Division
Section
( ) Current number of full time positions
Funding Sources [Positions per Fund]:
General Fund [11]
Section 8 [2]
CDBG* [3]
Section 8 - 85%, CDBG* 10%, AH** 5% [1]
CDBG* 65%, Section 8 - 20%, AH** 15% [1]
CDBG* 40%, Section 8 - 30%, AH** 30% [1]
CDBG* 35%, Public Transportation 30%, Section 8 - 15%, AH** 10%, General Fund 10% [1]
CDBG* 90%, Section 8 - 10% [1]
Public Transportation 65%, CDBG* 10%, General Fund 10%, AH** 10%, Section 8 - 5% [1]

*CDBG - Community Development Block Grant
**AH - Affordable Housing Assistance Trust

Advisory Committees:
Substance Abuse Policy Advisory Board
Housing Services:
Lake County Affordable Housing Advisory Committee
Health and Human Services:
Human Services Grant Advisory Committee
Elder Affairs Coordinating Council
Lake County Children's Services Council

Proposed Fiscal Year 2013 - July 2012

Community Services

Mission Statement:

To connect residents with resources for the provision of safe and affordable housing, public transportation, healthcare and other life-sustaining services.

Program Descriptions:

- The **Administration Division** provides support to three divisions in the Lake County organizational structure: Housing Services, Public Transportation, and Health and Human Services. Administration also provides contract management and incorporates many necessary community-based services that provide for the social, health and mental health needs of citizens.
- The **Health and Human Services Division** is an umbrella for a host of programs, which provides for the many social, health, safety and human-services needs for Lake County citizens. The Children and Elder Services section provides information, referral and resource assistance to families, individuals, seniors and caregivers. Additionally, this section prepares and manages the Children's Services and Health and Human Services grant program. The Veterans' Services section provides information and services for veterans and their families in accordance with the U.S. Department of Veterans' Affairs. The Community Health Worker Program serves as a navigator for the uninsured and underinsured residents of Lake County to assist with identifying health care coverage and services.

- The **Housing Services Division** provides an integrated system of services, resources and opportunities to help Lake County citizens improve their lives. Services include Home Ownership Assistance, Home Repair Assistance, Community Development and Infrastructure Projects, Neighborhood Revitalization, and Rental Assistance.
- The **Public Transportation Division** operates a full brokerage system that contracts with MV Transportation as the primary provider. MV operates the County's fixed routes, ADA complimentary service and the Para transit service for the Transportation Disadvantaged Program. Under the Transportation Disadvantaged Program, trips are prioritized based on medical, nutritional, employment and educational categories. Due to an increase in maintenance costs, escalating fuel costs, and cuts from our funding partners it will be necessary to limit trips to medical and nutritional for Fiscal Year 2013.

LakeXpress

Department Goals and Objectives:

Lake County is a High Performance Organization:

- The Public Transportation Division will take the lead in implementing a Travel Training Program to teach students as well as adults on how to use LakeXpress. Through this program, travel ambassadors will be recruited and trained either one-on-one or in small groups. Teaching aids and handouts will equip the travel ambassadors with the materials necessary to instruct others on the use of public transportation.

Lake County is a Leader in Multi-jurisdictional Cooperation:

- Lake County Public Transportation is leading an effort with the Community Transportation Coordinators in Sumter and Marion counties to coordinate weekly out-of-county trips to Gainesville for medical purposes. Through this cooperative effort the participating agencies can eliminate duplication of services, reduce costs and provide for a regional approach to Para transit services.

Community Services

Lake County Offers a Quality, Reliable Transportation Network in a Multi-modal System:

- Lake County provides fixed route bus services (LakeXpress) that operate Monday through Friday from 6:00 a.m. to 7:45 p.m. LakeXpress serves the urbanized areas of the County consisting of: the Villages, Lady Lake, Fruitland Park, Leesburg, Tavares, Eustis, Altoona, Umatilla and Mount Dora and portions of Orange County including the communities of Tangerine and Zellwood. LakeXpress will provide over 260,000 passenger trips during Fiscal Year 2012. The Public Transportation Division coordinates with the Fleet Management Division to ensure ongoing professional maintenance services, which is vital to operations.

Social Services are Provided to Those in Need Throughout the Entire County:

- Through increased community development activities, the Housing Services Division will sustain and improve suitable living environments for residents through Urban County and Community Partnerships. The Department will achieve this goal in 2013 by completing a minimum of four community development activities.
- The Housing Services Division will continue to work to improve the condition of housing as well as provide opportunities for affordable rental and homeownership needs to help overcome the cost burden to low and moderate income residents of Lake County. This goal will be accomplished by offering housing subsidies to a minimum of 400 families monthly, and providing at least 25 homeownership opportunities through the Neighborhood Stabilization Program.
- The Health and Human Services Division will meet the social service needs in the community through annual grant funding to non-profit agencies through the Children's Services Council. It is anticipated that at least eleven contractual agreements are to be executed with not-for-profit agencies providing educational, health care, counseling and physical activity, and respite care to 3,791 at-risk children and their families.
- Grant funding is provided to non-profit agencies through the Health and Human Services Division. In 2013, at least seven contractual agreements with not-for-profit agencies will provide food, rental assistance and utility assistance to 2,583 individuals and families.
- Through the Health and Human Services Community Healthcare Program one-on-one assistance will be provided to 310 residents who are in need of health insurance coverage for their children, food stamps, Medicaid, medical savings programs, and general health and social service information and referral.

Community Services

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Division/Program				
Administration	$ 260,205	$ 290,284	$ 257,202	$ 253,019
Health and Human Services	6,470,469	6,178,149	5,432,341	3,546,042
Housing Services	6,495,533	12,073,962	6,577,842	10,787,126
Public Transportation	6,662,697	9,478,145	7,198,945	9,052,553
Total Expenditures	**$ 19,888,904**	**$ 28,020,540**	**$ 19,466,330**	**$ 23,638,740**
Expenditures by Category				
Personal Services	$ 1,322,522	$ 1,358,459	$ 1,335,917	$ 1,412,385
Operating	10,510,618	10,824,123	8,747,447	8,201,980
Capital Outlay	529,630	1,345,417	1,897,013	1,050,722
Subtotal Operating Expenditures	**$ 12,362,770**	**$ 13,527,999**	**$ 11,980,377**	**$ 10,665,087**
Capital Improvements	176,789	896,607	420,960	694,265
Debt Service	-	-	-	-
Grants and Aids	7,349,345	11,638,022	7,064,993	9,604,545
Transfers	-	-	-	-
Reserves	-	1,957,912	-	2,674,843
Total Operating Expenditures	**$ 19,888,904**	**$ 28,020,540**	**$ 19,466,330**	**$ 23,638,740**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 19,888,904**	**$ 28,020,540**	**$ 19,466,330**	**$ 23,638,740**
Expenditures by Fund				
General	$ 6,321,276	$ 5,777,244	$ 5,405,560	$ 3,246,293
Affordable Housing Assistance Trust	1,925,152	1,441,768	1,226,785	1,041,717
Community Development Block Grant	1,290,260	6,258,709	2,209,768	5,818,611
Public Transportation	6,662,697	9,478,145	7,198,945	9,052,553
Section 8	3,280,121	4,373,485	3,141,289	3,926,798
Federal/State Grants	23,565	18,613	3,176	10,266
Restricted Local Programs	385,833	672,576	280,807	542,502
Total Expenditures	**$ 19,888,904**	**$ 28,020,540**	**$ 19,466,330**	**$ 23,638,740**
Number of Full Time Positions	23.0	23.0	22.0	22.0
Number of Part Time Positions	1	1	1	1
Number of Full Time Equivalent Positions	23.5	23.5	22.5	22.5

Department: Community Services
Program: Administration

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 218,125	$ 239,518	$ 204,436	$ 200,115
Operating	42,080	50,766	52,766	52,904
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 260,205**	**$ 290,284**	**$ 257,202**	**$ 253,019**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 260,205**	**$ 290,284**	**$ 257,202**	**$ 253,019**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 260,205**	**$ 290,284**	**$ 257,202**	**$ 253,019**
Expenditures by Fund				
General	$ 260,205	$ 290,284	$ 257,202	$ 253,019
Total Expenditures	**$ 260,205**	**$ 290,284**	**$ 257,202**	**$ 253,019**
Number of Full Time Positions	4.0	4.0	4.0	4.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	4.0	4.0	4.0	4.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. The salary and benefits for two positions was reallocated in Fiscal Year 2013, and funding for an Office Associate IV position was moved to the Health and Human Services Division.

Operating Expenses for Fiscal Year 2013 includes the cost of travel, per diem, and conference fees associated with required training. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Department: Community Services
Division: Health and Human Services

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 306,727	$ 282,704	$ 316,355	$ 325,811
Operating	4,493,777	4,079,714	2,686,233	1,537,747
Capital Outlay	-	-	1,004,505	-
Subtotal Operating Expenditures	**$ 4,800,504**	**$ 4,362,418**	**$ 4,007,093**	**$ 1,863,558**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	1,669,965	1,815,731	1,425,248	1,682,484
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 6,470,469**	**$ 6,178,149**	**$ 5,432,341**	**$ 3,546,042**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 6,470,469**	**$ 6,178,149**	**$ 5,432,341**	**$ 3,546,042**
Expenditures by Fund				
General	$ 6,061,071	$ 5,486,960	$ 5,148,358	$ 2,993,274
Federal/State Grants	23,565	18,613	3,176	10,266
Restricted Local Programs	385,833	672,576	280,807	542,502
Total Expenditures	**$ 6,470,469**	**$ 6,178,149**	**$ 5,432,341**	**$ 3,546,042**
Number of Full Time Positions	7.0	7.0	6.0	6.0
Number of Part Time Positions	1	1	1	1
Number of Full Time Equivalent Positions	7.5	7.5	6.5	6.5

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. The salary and benefits for an Office Associate IV position was transferred from the Community Services Administration Division. In addition, a limited-term Program Specialist position was deleted in Fiscal Year 2013. This position was fully funded by the Energy Efficiency and Conservation Block Grant (EECBG), which was fully expended in FY 2012. The EECBG funding for this position was budgeted in the Growth Management Department.

Operating Expenses for Fiscal Year 2013 includes administration and funding for several state mandated programs: $600,000 is budgeted for indigent Lake County citizens that qualify for medical coverage under the Health Care Responsibiltiy Act (HCRA); the Lake County Health Department budget is $756,068; Pauper Burials are budgeted at $73,416; the Tax Hardship Program is $42,750; and $35,000 is budgeted for forensic interviews for abused children. Funding used to support an administrative position for the Prescription Program was eliminated for a savings of $66,500. Due to changes in Medicaid billing, $2,652,500 was removed from the Health and Human Services Division's operating budget. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Grants and Aids for Fiscal Year 2013 includes:

Dori Slosberg Behind the Wheel Driver Education Safety Program	$ 492,040
Alcohol and Other Drug Abuse Trust Fund	46,946
LifeStream Behavioral Center	873,987
Human Services	47,500
We Care	71,250
Children's Services	150,761
	$ 1,682,484

Department: Community Services
Division: Housing Services

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 475,481	$ 514,651	$ 496,052	$ 553,549
Operating	211,796	529,290	160,304	400,729
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 687,277**	**$ 1,043,941**	**$ 656,356**	**$ 954,278**
Capital Improvements	128,876	357,769	281,741	-
Debt Service	-	-	-	-
Grants and Aids	5,679,380	9,822,291	5,639,745	7,922,061
Transfers	-	-	-	-
Reserves	-	849,961	-	1,910,787
Total Operating Expenditures	**$ 6,495,533**	**$ 12,073,962**	**$ 6,577,842**	**$ 10,787,126**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 6,495,533**	**$ 12,073,962**	**$ 6,577,842**	**$ 10,787,126**
Expenditures by Fund				
Affordable Housing Assistance Trust	$ 1,925,152	$ 1,441,768	$ 1,226,785	$ 1,041,717
Community Development Block Grant	1,290,260	6,258,709	2,209,768	5,818,611
Section 8	3,280,121	4,373,485	3,141,289	3,926,798
Total Expenditures	**$ 6,495,533**	**$ 12,073,962**	**$ 6,577,842**	**$ 10,787,126**
Number of Full Time Positions	8.0	8.0	8.0	8.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	8.0	8.0	8.0	8.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. In addition, the salary and benefits for several positions were reallocated to adhere to time management guidelines for grant programs.

Operating Expenses for Fiscal Year 2013 includes a reduction in other current charges and obligations, which is generally used for grant administration purposes. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Grants and Aids for Fiscal Year 2013 includes $2,779,627 for the Neighborhood Stabilization Program 3 (NSP3). The initial grant totaling $3,199,585 was awarded to Lake County in Fiscal Year 2011 by the U.S. Housing and Urban Development. The primary focus of the NSP3 program funding is for acquisition and rehabilitation of foreclosed properties within Lake County. Acquired properties will be reconstructed to sell to eligible homebuyers. Fiscal Year 2013 Grants and Aids also includes Community Development Block Grant (CDBG) funding for Urban County Partners at $87,500; Community Projects for $458,895, Housing Rehabilitation at $100,000; and Section 8 housing assistance payments totaling $3,454,407. There is $470,925 in State Housing Initiative Program (SHIP) funding that will be utilized in Fiscal Year 2013. Also included for Fiscal Year 2013 is carry-forward funding in the amount of $52,500 for Urban County Partners; $460,068 for Community Projects, and $24,418 for Housing Rehabilitation. Additionally, there is $33,721 budgeted for future Community Projects.

Reserves for Fiscal Year 2013 include $142,895 available for Section 8 program administration, and $1,767,892 in purchase order carry-forwards.

Department: Community Services
Division: Public Transportation

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 322,189	$ 321,586	$ 319,074	$ 332,910
Operating	5,762,965	6,164,353	5,848,144	6,210,600
Capital Outlay	529,630	1,345,417	892,508	1,050,722
Subtotal Operating Expenditures	**$ 6,614,784**	**$ 7,831,356**	**$ 7,059,726**	**$ 7,594,232**
Capital Improvements	47,913	538,838	139,219	694,265
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	1,107,951	-	764,056
Total Operating Expenditures	**$ 6,662,697**	**$ 9,478,145**	**$ 7,198,945**	**$ 9,052,553**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 6,662,697**	**$ 9,478,145**	**$ 7,198,945**	**$ 9,052,553**
Expenditures by Fund				
Public Transportation	$ 6,662,697	$ 9,478,145	$ 7,198,945	$ 9,052,553
Total Expenditures	**$ 6,662,697**	**$ 9,478,145**	**$ 7,198,945**	**$ 9,052,553**
Number of Full Time Positions	4.0	4.0	4.0	4.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	4.0	4.0	4.0	4.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs.

Operating Expenses for Fiscal Year 2013 include an overall reduction of 1.3 percent or $80,709. Para transit trips decreased by $160,650. MV operates the County's Para transit service for the Transportation Disadvantaged Program. Under this program, trips are prioritized based on medical, nutritional, employment, and educational categories. Due to increased maintenance costs, rising fuel costs, and cuts from funding partners, it will be necessary to limit Para transit trips to medical and nutritional for Fiscal Year 2013. Motor Fuel increased $26,450. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Capital Outlay for Fiscal Year 2013 includes FTA 5307 grant carry-forward funding for a mobile lifting station at $40,000, security cameras at $78,345, and a vehicle locator system for $164,256. The balance of American Recovery and Reinvestment Act (ARRA) funding, $53,131, has been rebudgeted in Fiscal Year 2013 for a vehicle locator system. New funding for Fiscal Year 2013 includes one Shirley Conroy grant funded Para transit vehicle for $73,000, six FDOT 5310 grant funded Para transit vehicles at $438,000, a FTA 5307 grant funded vehicle locator system for $168,990, and a bus wash for $35,000.

Capital Improvements for Fiscal Year 2013 includes FTA 5307 grant carry-forward funding for a transfer station and bus stops totaling $167,657, transit facility improvements at $128,882, shelters for $87,906, and bus stops for $51,698. Additionally, there is $19,038 in ARRA funding rebudgeted in Fiscal Year 2013 for shelters. New FTA 5307 grant funding for Fiscal Year 2013 includes shelters at $80,000 and bus stops for $56,000.

Reserves for Fiscal Year 2013 includes a balance of $230,000 available for Transportation operations, and $534,056 in purchase order carry-forwards.

Other for Fiscal Year 2013 includes the General Fund subsidy for Public Transportation, which increased $713,041. This impact is due to a decrease in funding from programs such as Medicaid, increases in fuel and maintenance costs, and a contractual cost of living adjustment for MV Transportation. The total interfund transfer for Fiscal Year 2013 is $1,406,281.

Community Services

Performance Measurements

Key Objectives

Health and Human Services/Administration
Contract management
Health Care Responsibility Act (HCRA)
Indigent cremation/burial program
Solid Waste and Fire Assessment hardship program

Health and Human Services/Children and Elder Services
Provide education, resources and dissemination of information to Lake County citizens and agencies
Direct information and referral
Monthly meetings/events
Children's Services Council and Health and Human Services Grants award and administration
Annual Christmas drive

Health and Human Services/Community Health Worker Program
Assist the uninsured and under insured with resources
Assist individuals one-on-one with application assistance
Outreach and educational training

Housing Division/Community Development
Improve annual reporting performance
Increase access to basic needs for low to moderate income persons
Improve quality of life for low to moderate income persons

Housing Division/Section 8
Improve annual reporting performance
Increase access to basic needs for low to moderate income persons
Improve quality of life for low to moderate income persons

Housing Division/SHIP-NSP3
Improve annual reporting performance
Increase quality of living
Improve housing options to low/moderate income families
Stabilize low/moderate income neighborhoods

Public Transportation
Promote ridership on LakeXpress
Implement Intelligent Transportation Systems (ITS) technology in Fleet
Provide passenfer shelters and bus stops

Performance Measures	Actual FY 2011	Estimated FY 2012	Budget FY 2013
Health and Human Services/Administration			
Contracts managed	7	9	7
Eligible HCRA participants	310	350	375
Cremation/burial eligibility	100	125	150

Community Services

Performance Measurements			
Performance Measures	**Actual FY 2011**	**Estimated FY 2012**	**Budget FY 2013**
Health and Human Services/Administration (con't)			
Tax Hardship assistance eligibility	177	190	200
Health and Human Services/Children & Elder Services			
Resource directories	1,074	1,500	2,000
Informational email/requests	1,296	1,400	1,500
Citizens phone calls seeking assistance	5,209	5,750	6,250
Monthly board meetings/other meetings	74	75	97
Children's Services Council and Health and Human Services Grants awarded	16	18	20
Children served during annual Christmas drive	44	53	65
Health and Human Services/Community Health Worker Prgm			
Information and referrals provided to uninsured and under insured	6,623	2,000	2,000
One-on-one health related application assistance	311	100	100
Health related training, outreach and fairs attended	23	20	20
Housing Division/Community Development			
Open projects to be completed	2	2	0
Access to housing repair	7	20	25
Improvement activities for neighborhood and infrastructure projects	6	6	3
Home closings for major rehabilitation/replacement	37	12	0
Reporting through utilization of new HUD Consolidated Plan Reporting and Mapping tool	8	17	16
Housing Division/Section 8			
Access to quality affordable housing	525	525	525
Quarterly landlord tenant meetings.	0	4	4
Reporting of housing activities to HUD	13	13	13
Housing Division/SHIP-NSP3			
Annual and quarterly reporting	7	6	6
Access to rental housing for low to moderate income persons	2	17	17

Community Services

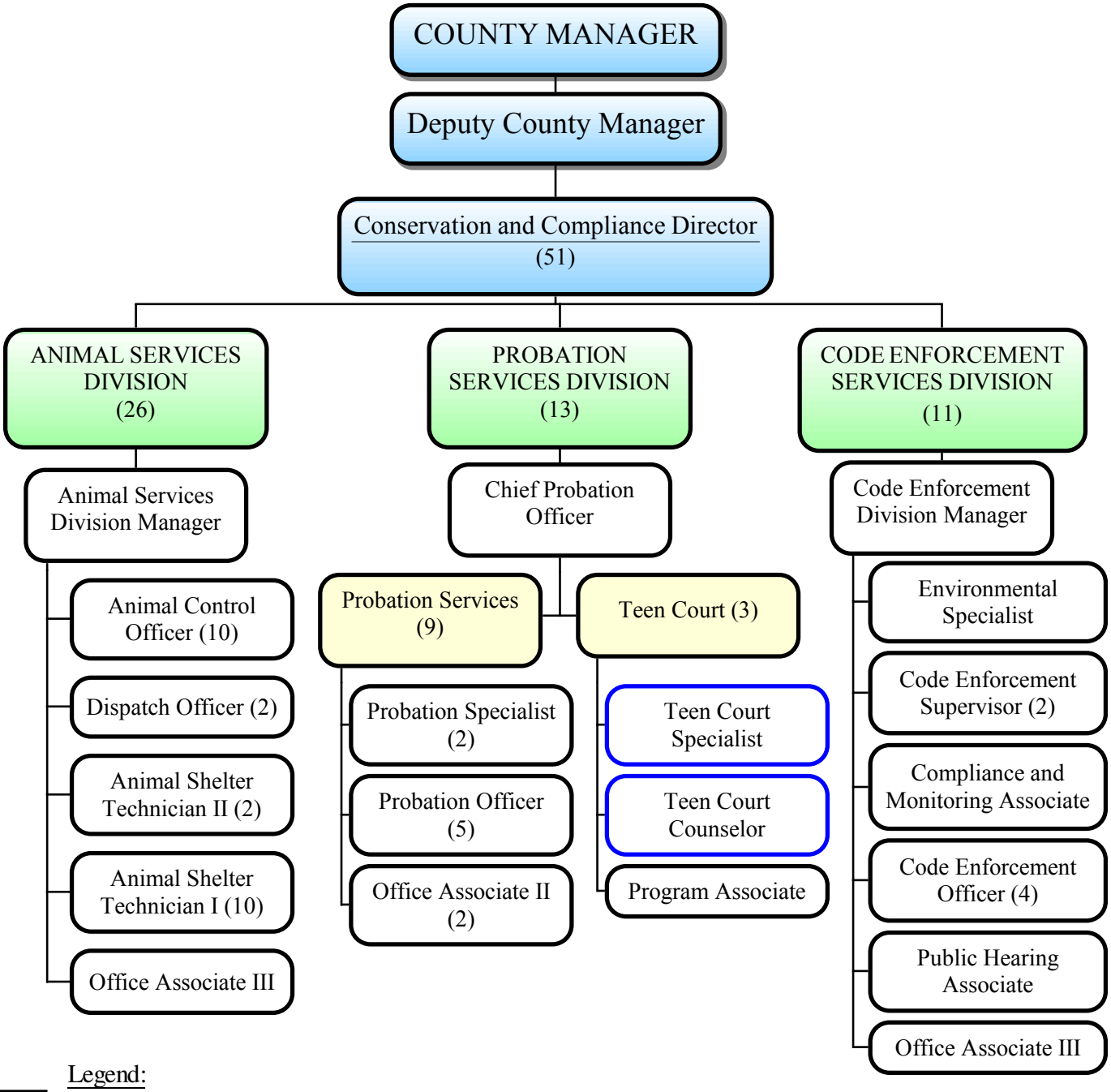
Performance Measurements			
Performance Measures	**Actual FY 2011**	**Estimated FY 2012**	**Budget FY 2013**
Housing Division/SHIP-NSP3 (con't)			
Stabilize neighborhoods through acquisition, and rehabilitation of homes for resale	10	17	12
Public Transportation			
Passenger trips on LakeXpress	257,721	265,452	273,415
ITS equipment installed in vehicles	0	15	20
Bus shelters installed	1	18	4

Detail of Capital Outlay by Fund
FY 2013

Fund/Department/Division	Org Code	New	Replacement	Total
PUBLIC TRANSPORTATION (1210)				
Community Services				
Transportation Disadvantaged Capital				
Mobile Lifting Station - FTA 2009 Allocation	2027220	$ 40,000	$ -	$ 40,000
Security Cameras FTA 5307 - Rebudget 2009 funds	2027220	78,345	-	78,345
(6) Para transit Vehicles FDOT 5310 Grant funded	2027220	-	438,000	438,000
(1) Para transit Vehicle - Shirley Conroy Capital Grant	2027220	-	73,000	73,000
Vehicle Locator System - FTA 5307 Grant funded	2027220	168,990	-	168,990
Vehicle Locator System FTA 5307 - 2011 Rebudget	2027220	164,256	-	164,256
Vehicle Locator System ARRA Grant - 2010 Rebudget	2027220	53,131	-	53,131
Bus Wash - FTA 5307 Grant funded	2027220	35,000	-	35,000
Total Public Transportation		**$ 539,722**	**$ 511,000**	**$ 1,050,722**
TOTAL ALL FUNDS		**$ 539,722**	**$ 511,000**	**$ 1,050,722**

Conservation and Compliance

Conservation and Compliance Organization Chart
Proposed Fiscal Year 2013



Legend:
Division
Section
( ) Current number of full time positions
Funding Sources [Positions per Fund]:
General Fund [49]
Restricted Local Programs Fund [2]

Advisory Committee:
Probation Services: Public Safety Coordinating Council

Proposed Fiscal Year 2013 - July 2012

Conservation and Compliance

Mission Statement:

To guarantee the fair and equitable enforcement of the Lake County Land Development Regulations, the Animal Control Ordinance and other elements of the Lake County Code for the citizens of Lake County; act as an adjunct to the Judicial System and law enforcement by providing supervision and oversight of individuals sentenced to probation for misdemeanor offenses; act as the County's liaison on water-related issues to ensure future accessibility of this essential resource to current and future generations; and to enforce any violations in order to protect property rights and value, and to ensure the health and safety of its citizens that they may maintain a higher quality of life.

Program Descriptions:

- The **Code Enforcement Services Division** guarantees fair and equitable enforcement of Lake County Land Development Regulations to all citizens of Lake County. This protects property rights and value, ensures health and safety, and encourages citizens to see and maintain a higher quality of life.
- The **Probation Services Division** provides supervision to offenders placed on probation and Pre-trial Intervention for criminal traffic and misdemeanor offenses and ensures their compliance with Court-ordered sanctions in accordance with Chapter 948 of Florida Statutes. The Division helps promote a crime free lifestyle by requiring offenders to be employed, perform community service, make restitution, attend counseling and remain substance free as appropriate.
  The Probation Division also provides the following services: Teen Court and Work In Lieu of Arrest (WILA) Diversion Programs for juveniles identified by the Juvenile Court, Department of Juvenile Justice, and Office of the State Attorney, Electronically monitored house arrest supervision of sentenced misdemeanor offenders identified by the Courts and Office of the State Attorney as an alternative to incarceration, Placement and monitoring of misdemeanor offenders sentenced to perform community service through nonprofit community agencies, Enforcement of restitution orders requiring offenders to pay victims for losses as directed by the court, Vehicle Immobilization enforcement services for offenders convicted of Driving Under the Influence of drugs or alcohol.

- The **Animal Services Division** provides for public safety and animal welfare, and enforces local ordinances and state statutes. The Division promotes responsible pet ownership, helps reunite lost pets with their families and helps people select a new furry friend. Animal Services is the countywide receiving facility for housing thousands of strays, animals in quarantine and unwanted domestic animals as well as providing full service to all unincorporated areas and twelve municipalities within Lake County. The Division's shelter operations had more than 36,000 visitors to the facility and the staff cared for over 18,000 animals. Dispatchers fielded more than 44,000 telephone inquiries from the public and local law enforcement. Each Animal Control Officer served 17,790 households in our County and traveled hundreds of miles per week. The Animal Services Division is committed to providing a safe community and quality service to the citizens of Lake County.

Department Goals and Objectives:

Lake County is a High Performance Organization:

- The Animal Services Division is working to improve its pet licensing program through the addition of a new web-based program for veterinarians to log rabies vaccinations through the Board of County Commissioners (BCC) website and field operations enforcement. An increase of $78,000 in additional revenue to support the operational budget is expected. The Divisions' recycled pet product program, with its continued support from private donors and the BCC to offset the expenses for the spay/neuter clinic, expects to receive $8,980 in donations from recycled pet products. The Animal Services Division will continue to work on its animal shelter volunteer program, which currently has 21 active members. With the addition of promotional signage in all of the County's departments and divisions, an increase in media stories,

BCC news releases, and Lake Sumter Community College public television spots, it is anticipated that a stronger volunteer program to help care for the overwhelming amount of animals arriving at the shelter will be accomplished.

- The Code Enforcement Division will continue to provide excellent customer service by responding to new complaints in less than two days whenever possible. With existing staff levels and funding the Division will remain on a complaint driven program throughout the year.

Lake County is a Leader in Multi-jurisdictional Cooperation:

- The Probation Division works closely and effectively with Judges, attorneys, law enforcement/corrections agencies, mental health and substance abuse service providers, civic groups, faith communities, and other organizations to ensure offenders are effectively supervised and held accountable for law abiding behavior and compliance with legal requirements. The Division also works in cooperation with the Interstate Compact office and community corrections agencies throughout the state to ensure the continuity of supervision for offenders moving to and from Lake County. The Division Manager serves as a member of the Florida Association of Community Corrections and serves on the Lake County Public Safety Coordinating Council. Division staff members participate on multi-jurisdictional task forces/workgroups focusing on civic engagement, offender re-entry, criminal intelligence, sex offenders/ predators and criminal justice information systems. Using existing staffing levels it is anticipated that effective offender supervision services will be maintained in cooperation with community partners.
- The Teen Court program works closely and effectively with Judges, attorneys, law enforcement, school personnel, mental health and substance abuse service providers, non-profit agencies and members of professional and service organizations to ensure that the program is run with fidelity and that the needs of at-risk juveniles are being met. The Lake County Teen Court program works in cooperation with other Teen Court programs throughout the state and handles transfer of supervision cases as needed. The Lake County Teen Court Program Specialist is President of the Florida Association of Teen Courts and has been recognized at the state and national level for her cooperative efforts to improve services to youth in our community. The Program expects to see improved services to defendants/family, teen and adult volunteers, multi-jurisdictional partners and the community in addition to increased use of evidence based practices and awareness of effective local resources. The Work in Lieu of Arrest (WILA) civil citation program was developed and implemented as a cooperative partnership between the Board of County Commissioners, the Sheriff's Office, the State Attorney's Office, the Public Defender's Office, the School Board and the Department of Juvenile Justice to provide youth an opportunity to be held accountable for a first time misdemeanor offense without having charges brought against them. With continued funding from dedicated court fees and continued cooperation with the identified parties the program anticipates a reduced number of youth charged for a first time misdemeanor offense.

Social Services are Provided to Those in Need Throughout the Entire County:

- Probation Division personnel supervise offenders at two satellite offices in addition to the main office and Judicial Center to maintain accessibility and offender reporting compliance. Community agency provider directory and Reentry resource cards are maintained by Probation Division staff and referrals are made to community agencies with locations throughout the region to meet housing, vocational, legal, educational, therapeutic and social service needs of victims and offenders. Using existing staffing levels the Division expects to maintain community access to criminal justice services for victims and offenders in outlying areas of north and south Lake County. Community agencies and resources are identified throughout the region for use by citizens to meet their housing, vocational, legal, educational, therapeutic and social service needs.

Lake County Preserves Environmental Resources:

- The Code Enforcement Division will investigate all complaints that relate to damaging activities that may affect environmental issues. By providing continued education to the staff and maintaining the qualifications of our environmental specialist, the Division expects to properly investigate all complaints in conjunction with the Florida Department of Environmental Protection (FDEP).

Conservation and Compliance

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Division/Program				
Administration	$ 282,814	$ 151,757	$ 150,819	$ 404,230
Animal Services	1,328,477	1,618,409	1,375,042	1,705,088
Code Enforcement Services	753,429	861,013	742,278	751,479
Home Heating Oil Recovery	1,064	3,263	861	-
Probation Services	728,984	734,949	729,994	719,646
Storage Tanks	117,647	155,828	94,428	-
Total Expenditures	**$ 3,212,414**	**$ 3,525,219**	**$ 3,093,422**	**$ 3,580,443**
Expenditures by Category				
Personal Services	$ 2,575,651	$ 2,516,002	$ 2,494,347	$ 2,450,957
Operating	502,266	765,132	599,075	581,809
Capital Outlay	2,150	-	-	-
Subtotal Operating Expenditures	**$ 3,080,068**	**$ 3,281,134**	**$ 3,093,422**	**$ 3,032,766**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	132,347	-	-	250,000
Transfers	-	-	-	-
Reserves	-	244,085	-	297,677
Total Operating Expenditures	**$ 3,212,414**	**$ 3,525,219**	**$ 3,093,422**	**$ 3,580,443**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 3,212,414**	**$ 3,525,219**	**$ 3,093,422**	**$ 3,580,443**
Expenditures by Fund				
General	$ 2,917,994	$ 3,080,916	$ 2,899,793	$ 2,842,841
Federal/State Grants	132,347	-	-	250,000
Restricted Local Programs	112,930	116,955	112,000	109,925
Animal Shelter Sterilization Fund	48,079	324,085	80,768	377,677
Environmental Recovery Fund	1,064	3,263	861	-
Total Expenditures	**$ 3,212,414**	**$ 3,525,219**	**$ 3,093,422**	**$ 3,580,443**
Number of Full Time Positions	53.0	53.0	53.0	51.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	53.0	53.0	53.0	51.0

Department: Conservation and Compliance
Program: Administration

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 149,533	$ 149,813	$ 149,813	$ 152,240
Operating	934	1,944	1,006	1,990
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 150,468**	**$ 151,757**	**$ 150,819**	**$ 154,230**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	132,347	-	-	250,000
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 282,814**	**$ 151,757**	**$ 150,819**	**$ 404,230**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 282,814**	**$ 151,757**	**$ 150,819**	**$ 404,230**
Expenditures by Fund				
General	$ 150,468	$ 151,757	$ 150,819	$ 154,230
Federal/State Grants	132,347	-	-	250,000
Total Expenditures	**$ 282,814**	**$ 151,757**	**$ 150,819**	**$ 404,230**
Number of Full Time Positions	1.0	1.0	1.0	1.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	1.0	1.0	1.0	1.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. Administration is comprised solely of the salary and benefits of the Department Director.

Operating Expenses for Fiscal Year 2013 includes Grants and Aids of $250,000 to reflect the implementation of the Criminal Justice, Mental Health and Substance Abuse Reinvestment Grant on behalf of Lifestream Behavioral Center, Inc. This is a 3-year grant which started in Fiscal Year 2011 with Lifestream Behavioral Center, Inc. providing the entire match. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Department: Conservation and Compliance
Division: Animal Services

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 1,019,029	$ 1,026,375	$ 1,026,375	$ 1,054,321
Operating	307,298	347,949	348,667	353,090
Capital Outlay	2,150	-	-	-
Subtotal Operating Expenditures	**$ 1,328,477**	**$ 1,374,324**	**$ 1,375,042**	**$ 1,407,411**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	244,085	-	297,677
Total Operating Expenditures	**$ 1,328,477**	**$ 1,618,409**	**$ 1,375,042**	**$ 1,705,088**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 1,328,477**	**$ 1,618,409**	**$ 1,375,042**	**$ 1,705,088**
Expenditures by Fund				
General	$ 1,280,398	$ 1,294,324	$ 1,294,274	$ 1,327,411
Animal Shelter Sterilization Fund	48,079	324,085	80,768	377,677
Total Expenditures	**$ 1,328,477**	**$ 1,618,409**	**$ 1,375,042**	**$ 1,705,088**
Number of Full Time Positions	26.0	26.0	26.0	26.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	26.0	26.0	26.0	26.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. The Division includes 10 Animal Control Officers and 10 Animal Shelter Technician I positions.

Operating Expenses for Fiscal Year 2013 budget includes $29,000 in repair and maintenance for all impound and euthanasia vehicles, and $60,000 in fuel costs. Operating supplies account for $61,000 of the budget for food, vaccinations and rabies shots. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Department: Conservation and Compliance
Division: Code Enforcement Services

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 662,085	$ 599,425	$ 599,425	$ 592,737
Operating	91,343	261,588	142,853	158,742
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 753,429**	**$ 861,013**	**$ 742,278**	**$ 751,479**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 753,429**	**$ 861,013**	**$ 742,278**	**$ 751,479**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 753,429**	**$ 861,013**	**$ 742,278**	**$ 751,479**
Expenditures by Fund				
General	$ 753,429	$ 861,013	$ 742,278	$ 751,479
Total Expenditures	**$ 753,429**	**$ 861,013**	**$ 742,278**	**$ 751,479**
Number of Full Time Positions	12.2	11.2	11.2	11.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	12.2	11.2	11.2	11.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. With the eventual transfer of the Storage Tank program, Personal Services in Fiscal Year 2013 also reflects the elimination of an Environmental Program Supervisor position which was funded at 20 percent. The remaining 80 percent of this position was reflected in the Storage Tank program on page F-29.

Operating Expenses for Fiscal Year 2013 includes $13,900 designated to maintain the appearance and upkeep of 13 vehicles. Fuel costs are budgeted at $25,000. In addition, as part of the Division's responsibilities, it may be required that the county clean, mow, clear, manage or demolish structures that are in violation of the LDR's and county codes, for which $11,250 has been budgeted for these purposes. To enforce code violations, public hearings are held where Special Masters (SM) are assigned to evaluate the evidence and testimony. The SM's are lawyers in good standing with the Florida Bar or a Florida Supreme Court certified mediator appointed by the Board of County Commissioners (BCC). For Fiscal Year 2013 these attorney legal fees are $13,400. Professional Services includes $42,000 in fees and costs to cover legal issues related to injunctions, liens, foreclosures, demolitions and other legal actions. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Department: Conservation and Compliance
Program: Home Heating Oil Recovery

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	1,064	3,263	861	-
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 1,064**	**$ 3,263**	**$ 861**	**$ -**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 1,064**	**$ 3,263**	**$ 861**	**$ -**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 1,064**	**$ 3,263**	**$ 861**	**$ -**
Expenditures by Fund				
Environmental Recovery	$ 1,064	$ 3,263	$ 861	$ -
Total Expenditures	**$ 1,064**	**$ 3,263**	**$ 861**	**$ -**
Number of Full Time Positions	-	-	-	-
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	-	-	-	-

Highlights:
Other for Fiscal Year 2013 reflects the discontinuation of the Home Heating Oil program which was funded from reserves in the Environmental Recovery fund.

Department: Conservation and Compliance
Division: Probation Services

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 633,744	$ 630,354	$ 630,354	$ 651,659
Operating	95,240	104,595	99,640	67,987
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 728,984**	**$ 734,949**	**$ 729,994**	**$ 719,646**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 728,984**	**$ 734,949**	**$ 729,994**	**$ 719,646**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 728,984**	**$ 734,949**	**$ 729,994**	**$ 719,646**
Expenditures by Fund				
General	$ 616,054	$ 617,994	$ 617,994	$ 609,721
Restricted Local Programs	112,930	116,955	112,000	109,925
Total Expenditures	**$ 728,984**	**$ 734,949**	**$ 729,994**	**$ 719,646**
Number of Full Time Positions	12.0	13.0	13.0	13.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	12.0	13.0	13.0	13.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. Personal Services includes a Program Associate position which is funded from the General Fund - Court Innovations (Juvenile Alternative Programs) for a civil citation program.

Operating Expenses for Fiscal Year 2013 includes $31,288 in lease expense for the Probation and Teen Court offices which are located at the 1300 S. Duncan Drive building in Tavares. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Other for Fiscal Year 2013 includes revenues for the Teen Court Programs generated by Teen Court user fees of $8,127 and Teen Court ordinance fees of $101,798. Probation Services anticipates revenues of $525,000 from fees charged for the cost of supervision, immobilization, house arrest, drug testing and insurance.

Department: Conservation and Compliance
Program: Storage Tanks

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 111,260	$ 110,035	$ 88,380	$ -
Operating	6,386	45,793	6,048	-
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 117,647**	**$ 155,828**	**$ 94,428**	**$ -**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 117,647**	**$ 155,828**	**$ 94,428**	**$ -**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 117,647**	**$ 155,828**	**$ 94,428**	**$ -**
Expenditures by Fund				
General	$ 117,647	$ 155,828	$ 94,428	$ -
Total Expenditures	**$ 117,647**	**$ 155,828**	**$ 94,428**	**$ -**
Number of Full Time Positions	1.8	1.8	1.8	-
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	1.8	1.8	1.8	-

Highlights:
Other for Fiscal Year 2013 reflects the discontinuation of the Storage Tank program which was effective midyear Fiscal Year 2012. When operating, it included 80 percent of the Environmental Program Supervisor's salary along with an Environmental Specialist position. The remaining 20 percent of the Environmental Program Supervisor's salary was reflected in Code Enforcement Services on page F-26.

Conservation and Compliance

Performance Measurements

Key Objectives

Animal Services

Lake County Pet Licensing Program

Recycled Pet Products

Animal Shelter Volunteer Program

Code Enforcement Services

Protect the health, safety and property values through equal enforcement of county codes

Provide ten hours of customer service Monday through Friday with reduced staffing

Respond to new complaints in less than 48 hours excluding weekends and holidays

Probation Services

Improve efficiency and accessability by increasing offender contacts in outlying satellite offices

Increase community service hours completed by offenders as non-monetary restitution

Increase community service by Pretrial defendants through donation of food to food banks and the animal shelter

Teen Court

Increase the number of youth diverted from Juvenile Court

Promote positive civic engagement for youth and adults

Reduce the number of youth charged for a first time misdemeanor offense

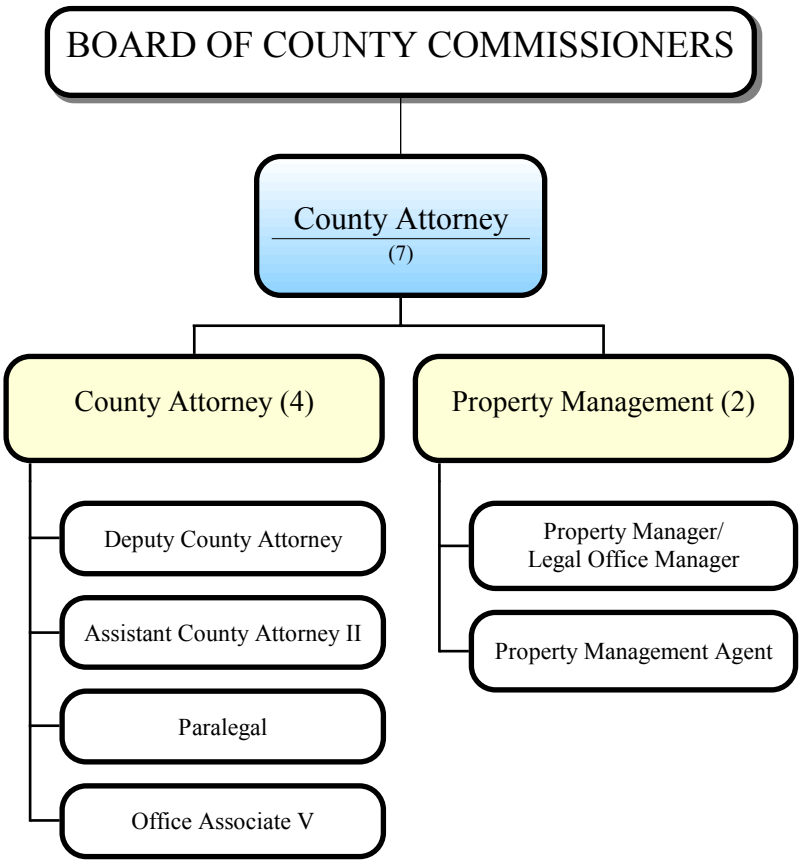
Performance Measures	Actual FY 2011	Estimated FY 2012	Budget FY 2013
Animal Services			
Amount collected for County licenses sold in-house and from local veterinarians logging into Board of County Commissioners (BCC) web-based program	$65,841	$75,000	$78,000
Amount collected from donations provided by private donors and BCC to assist with the in-house spay/neuter clinic expenses	$6,582	$7,765	$8,980
Number of Animal Shelter volunteers	2	10	21
Code Enforcement Services			
Compaints received	2,928	2,700	2,800
Complaints referred to other agencies or departments	64	40	38
Cleared cases	1,381	1,700	1,800
Re-inspections	4,994	4,300	4,400
Invalid complaints	728	753	750
Special Master cases for code enforcement violations	203	184	200
Duplicate complaints	54	70	68

Conservation and Compliance

Performance Measurements			
Performance Measures	**Actual FY 2011**	**Estimated FY 2012**	**Budget FY 2013**
Probation Services			
Number of offender supervision contacts at satellite offices	1,069	768	910
Number of community service hours performed by offenders	21,807	17,128	20,000
Pounds of food donated by Pretrial Intervention defendants	2,547	31,050	32,000
Teen Court			
Number of Teen Court hearings held	385	385	400
Number of volunteers participating in Teen Court	339	250	280
Number of youth participating in the civil citation program	N/A	60	120

County Attorney

County Attorney
Organization Chart
Proposed Fiscal Year 2013



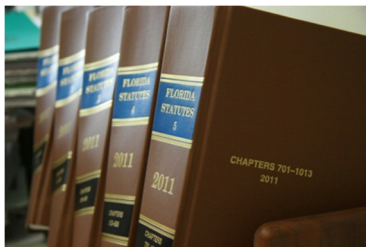
Legend:
Section
( ) Current number of full time positions
Funding Source [Positions per Fund]:
General Fund [7]

Propoed Fiscal Year 2013 - July 2012

County Attorney

Mission Statement:

To provide legal counsel to the Lake County Board of County Commissioners, County Manager, County department and division heads and other governmental subdivisions in all matters of civil law relating to Lake County, Florida. Legal assistance is also provided to Lake County Constitutional Officers when requested.



Program Descriptions:

- The **County Attorney's Office** serves as legal advisor to the Board of County Commissioners, County officers, County departments and their employees, and dependent special districts on their respective powers, duties, functions and obligations; ensures compliance with applicable policies, procedures, laws and regulations; acts as attorney for the County, County agencies, County officers, and County employees in civil actions instituted by or brought against these entities or persons when acting as or on behalf of the County; and drafts or reviews proposed legislation, ordinances resolution, contracts, leases, easements and other legal instruments.
- The **Property Management Section** of the County Attorney's Office assists County departments with real property acquisitions, sales, leases and other real estate matters while maintaining a database and files on county owned properties.

County Attorney

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Division/Program				
County Attorney	$ 612,946	$ 543,490	$ 543,490	$ 545,816
Property Management	135,808	136,329	136,329	141,319
Total Expenditures	**$ 748,754**	**$ 679,819**	**$ 679,819**	**$ 687,135**
Expenditures by Category				
Personal Services	$ 722,733	$ 642,762	$ 642,762	$ 647,147
Operating	26,021	37,057	37,057	39,988
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 748,754**	**$ 679,819**	**$ 679,819**	**$ 687,135**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 748,754**	**$ 679,819**	**$ 679,819**	**$ 687,135**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 748,754**	**$ 679,819**	**$ 679,819**	**$ 687,135**
Expenditures by Fund				
General	$ 748,754	$ 679,819	$ 679,819	$ 687,135
Total Expenditures	**$ 748,754**	**$ 679,819**	**$ 679,819**	**$ 687,135**
Number of Full Time Positions	8.0	7.0	7.0	7.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	8.0	7.0	7.0	7.0

Department: County Attorney
Program: County Attorney

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 588,540	$ 509,851	$ 509,851	$ 510,121
Operating	24,406	33,639	33,639	35,695
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 612,946**	**$ 543,490**	**$ 543,490**	**$ 545,816**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 612,946**	**$ 543,490**	**$ 543,490**	**$ 545,816**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 612,946**	**$ 543,490**	**$ 543,490**	**$ 545,816**
Expenditures by Fund				
General	$ 612,946	$ 543,490	$ 543,490	$ 545,816
Total Expenditures	**$ 612,946**	**$ 543,490**	**$ 543,490**	**$ 545,816**
Number of Full Time Positions	6.0	5.0	5.0	5.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	6.0	5.0	5.0	5.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs.

Operating Expenses for Fiscal Year 2013 includes $4,000 for eminent domain outside counsel, and $4,450 for training and travel costs. Books, publications and dues are budgeted at $10,204, and reprographics charges are $6,580. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all county departments.

Department: County Attorney
Program: Property Management

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 134,193	$ 132,911	$ 132,911	$ 137,026
Operating	1,615	3,418	3,418	4,293
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 135,808**	**$ 136,329**	**$ 136,329**	**$ 141,319**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 135,808**	**$ 136,329**	**$ 136,329**	**$ 141,319**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 135,808**	**$ 136,329**	**$ 136,329**	**$ 141,319**
Expenditures by Fund				
General	$ 135,808	$ 136,329	$ 136,329	$ 141,319
Total Expenditures	**$ 135,808**	**$ 136,329**	**$ 136,329**	**$ 141,319**
Number of Full Time Positions	2.0	2.0	2.0	2.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	2.0	2.0	2.0	2.0

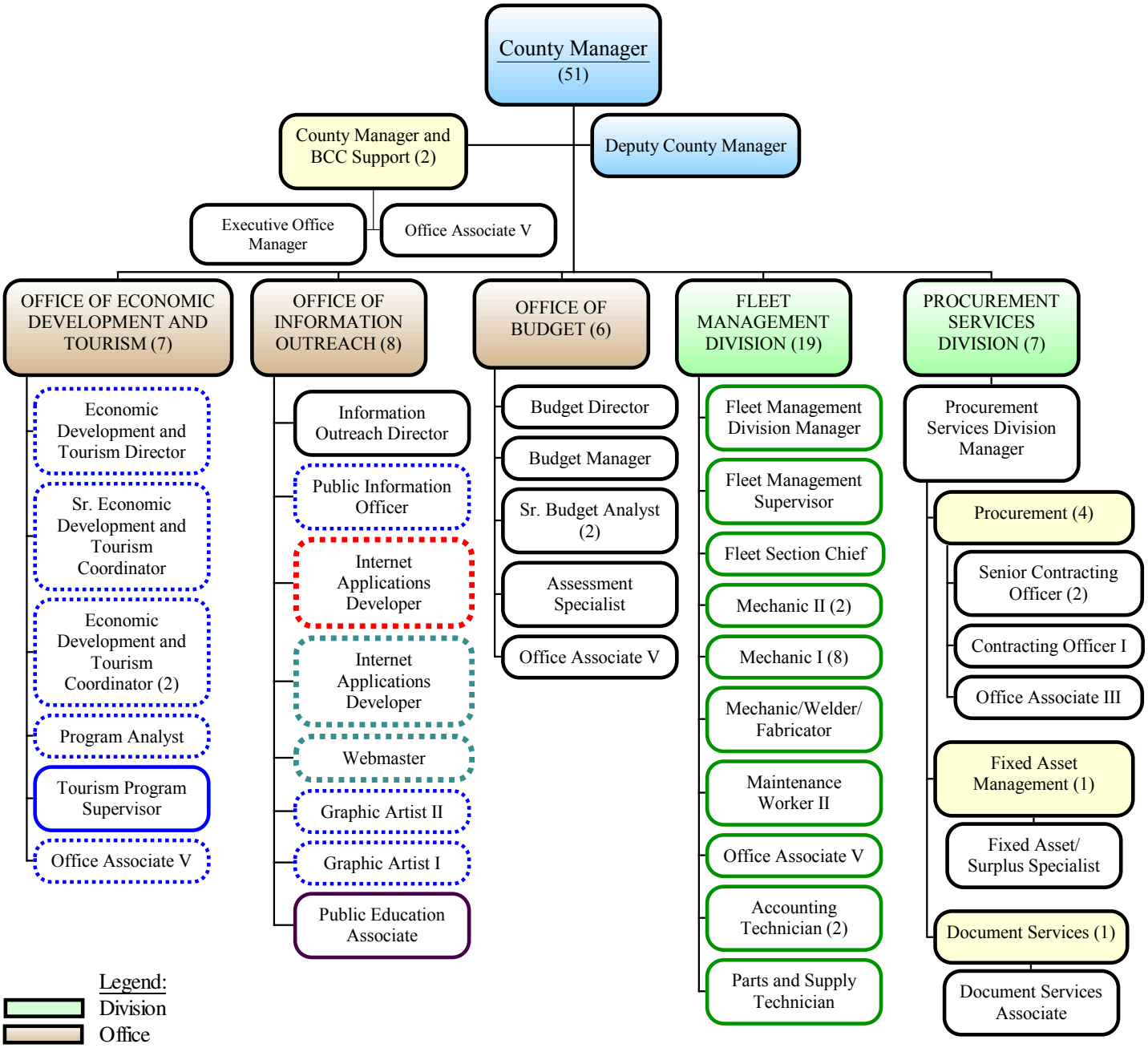
Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs.

Operating Expenses for Fiscal Year 2013 includes $1,150 for training and travel costs. Digital photo processing, and internal reprographics charges are budgeted at $750, and the general office supply budget is $650. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all county departments.

County Manager

County Manager
Organization Chart
Proposed Fiscal Year 2013



Legend:
- Division
- Office
- Section
- ( ) Current number of full time positions

Funding Source [Positions per Fund]:
- General Fund [18]
- Resort/Development Tax Fund [1]
- General Fund 90%, Resort/Development Tax Fund 10% [2]
- General Fund 50%, Resort/Development Tax Fund 50% [9]
- General Fund 20%, Resort/Development Tax Fund 80% [1]
- Fleet Maintenance [19]
- Landfill Enterprise Fund [1]

Advisory Committees:

County Manager:
- Sales Surtax Oversight Advisory Committee
- Solid Waste Alternatives Task Force
- Women's Hall of Fame Selection Committee

Economic Development and Tourism:
- Arts and Cultural Alliance
- Tourist Development Council

Proposed Fiscal Year 2013 - July 2012

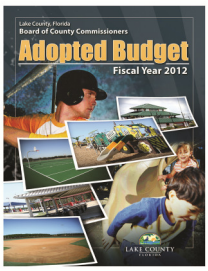
County Manager

Mission Statement:

To ensure that Lake County citizens receive high quality government services related to transportation, public safety, and environmental and social services, as well as to economic opportunities for the county.

Program Descriptions:

- The **County Manager** reports to a five-member Board of County Commissioners and is responsible for the day-to-day operations of all Lake County administrative departments.



- The **Office of Budget** performs the functions of preparation and administration of the County's budget; and analyzes, evaluates and makes recommendations for improvements to the County's financial position. Major functions and activities which the Office performs include: revenue analysis and development, and review of proposed legislation and contracts which may have a financial impact or effect on County operations.
- The **Procurement Services Division** performs two operational functions, each of which is individually accounted for in the budget process. Procurement Services, the primary operational function, involves the timely and effective award of new contracts with management/execution of other general purchasing activity, and the management of the County's fixed asset inventory. The second operational function, Document Services, provides for the management and fulfillment of the County's reprographics function.
- The **Office of Information Outreach** is responsible for assisting the departments within the Lake County Board of County Commissioners in expanding internal and external communications. This is accomplished through web and multimedia development, graphic design and media relations. The office is not only responsible for the websites that fall under the Board of County Commissioners, but also maintains websites for other agencies, such as the Lake-Sumter MPO, Property Appraiser and Supervisor of Elections, as well as advertising and marketing related activities for Lake County Tourism and LakeXpress, the county's fixed-route public transportation system.
- The **Office of Economic Development and Tourism** was created to streamline organizational structures and to improve efficiencies promoting economic development and tourism for Lake County. Economic development focuses on efforts that will strengthen Lake County's position as a business center for Central Florida by aggressively pursuing opportunities and building collaborative relationships with regional allies. The Office continues to pursue the vision for a prosperous local economy supported by a wide range of career opportunities, a diversified tax base, and an exceptional quality of life. Activities are guided by the mission to aggressively retain, attract and grow jobs in Lake County, in partnership with others, while protecting and improving Lake County's quality of life and unique character. Tourism in Lake County is actively promoted through multiple marketing strategies and targeted advertising campaigns. Website listings, social media outreach, promotional items, along with other essential services and in-kind support are also provided to organizations. These activities generate audience building for events, increase collections in the Resort Tax, and result in economic benefit to all of Lake County. Funding from Resort Tax collections is also developed and increased by reaching out to Lake County businesses and other community partners in order to increase the number of events and to encourage event providers to increase the number of days for events, which results in higher hotel/motel occupancy rates, and thus increased collection. A fresh focus on tourism "drivers", such as sporting events and bird watching festivals, will capitalize on Lake County's recognized assets and increase revenues from proven markets.

- The **Fleet Management Division** strives to provide competent, responsive, and cost effective support services to its customers ensuring they have safe, reliable, and economically sound transportation/equipment available. The Division enables customers to provide services to the citizens of Lake County; is committed to protecting Florida's environment by recycling/recovering chlorofluorocarbon (Freon), waste oil, oil filters, scrap metal, paper, used tires, and batteries used at its facility; provides quality service at a competitive price; provides a full range of fleet services to Lake County Board of County Commissioners and other Constitutional Offices of Lake County including assistance with specification preparation, acquisition/disposal, licensing and titles, asset management and tracking, fuel services, maintenance

management, maintenance contract management, and fleet assessment of the County's fleet which includes small equipment, automobiles, vans, trucks, fire apparatus, agricultural equipment, medium and heavy trucks, and heavy equipment.

Department Goals and Objectives:

Lake County is a High Performance Organization:

- Procurement Services strives for simplification and automation of procurement processes. Simplification of processes will be realized through adequate competition, and continued positive responses from service surveys. The automation of process will be fully executed through revisions to Automatic Request for Quotation (RFQ) processing, which was implemented to support electronic responses and automated tabulation sheets for each action appearing on the website.
- Information Outreach and Economic Development and Tourism will collaborate on a new website for Tourism. The new website will be an effective tool in which to strengthen community relations and attract visitors to the area.
- Economic Development and Tourism is a "business friendly" environment that is committed to simplification of governmental permitting processes, and is always mindful of the impact of governmental regulation on the success of the private sector in retaining and creating jobs. To increase efficiencies relating to time and territory management, EDT has divided Lake County into three micro-regions. Because each region has its own unique character and distinctive economic climate, a dedicated Economic Development Coordinator has been assigned to each region. The Coordinators' sole focus is to remain constantly engaged with the businesses in their region through the scheduling of regular and consistent site visits and participation in local business affiliations, such as Chambers of Commerce and other business minded groups. Through this on-going and daily interaction, the Coordinators will attain the level of local knowledge and business intelligence necessary for the County to create targeted and effective support programs. Site visits will enable the Coordinators to educate local businesses on the resources that are available to them including County sponsored incentives. With this new pro-active and engaged approach, the County is better positioned to respond to the needs of Lake County businesses.

- The Fleet Management Division provides a full range of fleet services to Lake County Board of County Commissioners and other Constitutional Offices of Lake County. Accurate specifications are used to acquire the right vehicle/piece of equipment for each department. Fleet Management works with departments to determine which vehicles/equipment are eligible for replacement (by age, miles/hours and maintenance history). Asset management and tracking, and fleet assessments include working with departments to determine if they have the right type of vehicle for specific job functions. Fleet Management monitors, repairs, and maintains four County fuel sites in compliance with applicable federal, state, and county regulations to support fuel needs for County vehicles and equipment. Fleet also administers the State of Florida contract for fuel cards.

Lake County is a Leader in Multi-jurisdictional Cooperation:

- Procurement Services continues expansion of the Procurement Offices of Lake County (POOL) organization to maximize a cooperative and consolidated approach to the entirety of the public sector purchasing function within the county. The most immediate specific goal is to expand "other agency" use of the County procurement website to provide for a single point and process for vendor registration and solicitation notice.
- Information Outreach facilitates countywide cooperation to coordinate/update the county's Joint Information System (JIS), which is a list of all available public information officer (PIO) resources. The JIS pools together PIO resources across multiple agencies to assist in responding to emergencies. Lake County's JIS list will be updated and posted online as a resource tool for all agencies to refer to in case of Emergency Communications and Operations Center (ECOC) activations, or emergencies.
- Economic Development and Tourism (EDT) will work directly with willing municipalities to assist with the implementation of each city's economic initiatives, and promote cooperation and coordination between the cities and

Lake County. Two Business Opportunity Centers (BOC) will be developed, one in Northeast Lake County and one in South Lake County, and EDT will continue the operation of the Leesburg Incubator and Small Business Development Center (SBDC). The BOC's will offer full-service business support to all businesses within each micro-region, regardless of size or business cycle. Business support at each BOC will be offered through two unique programs, a Business Incubator, designed to assist growth oriented entrepreneurs and start-ups, and a SBDC, serving as a one stop shop for any type or level of business support. EDT will partner with the University of Central Florida, Lake Sumter Community College and the SBDC to bring these programs to Lake County. This approach to business support is a first of its kind in the region and puts Lake County at the forefront of economic development innovation in the state.

The Economy of Lake County is Strong, Diversified, and Sustainable:

- Procurement Service will use the POOL structure, and other existing resources, to prepare/issue consolidated purchases intended to incentivize businesses to initiate operations in the County.

Lake County Preserves Environmental Resources:

- Economic Development and Tourism is dedicated to protecting and improving quality of life, and maintaining the proper balance between job creation and the protection of natural resources and the unique "Lake County" character. EDT will work with planners and developers to ensure design standards of employment centers are consistent with County goals. Proper planning will result in smart growth that avoids urban sprawl and creates employment clusters within designated growth corridors while protecting valuable environmental resources.
- The Fleet Management Division preserves environmental resources through recycling/recovering Freon, waste oil, oil filters, scrap metal, paper, used tires, and batteries used at its facility.

County Manager

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Division/Program				
County Manager	$ 352,217	$ 474,023	$ 473,428	$ 484,995
Budget	338,532	413,754	412,638	424,841
Procurement Services	756,336	729,040	721,290	739,659
Information Outreach	330,117	368,138	365,433	347,991
Economic Development and Tourism	2,000,728	5,548,886	2,942,274	6,593,550
Total Expenditures	**$ 3,777,930**	**$ 7,533,841**	**$ 4,915,063**	**$ 8,591,036**
Expenditures by Category				
Personal Services	$ 2,036,852	$ 2,230,354	$ 2,339,401	$ 2,377,952
Operating	1,180,755	1,989,723	1,697,589	1,694,186
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 3,217,607**	**$ 4,220,077**	**$ 4,036,990**	**$ 4,072,138**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	209,750	485,000	532,500	797,000
Transfers	350,573	345,573	345,573	101,600
Reserves	-	2,483,191	-	3,620,298
Total Operating Expenditures	**$ 3,777,930**	**$ 7,533,841**	**$ 4,915,063**	**$ 8,591,036**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 3,777,930**	**$ 7,533,841**	**$ 4,915,063**	**$ 8,591,036**
Expenditures by Fund				
General	$ 2,147,191	$ 3,258,475	$ 3,275,357	$ 3,247,901
Administrative Services	324,214	-	-	-
Employees Benefit	1,052	595	-	-
Resort/Development Tax	1,305,473	4,248,648	1,622,706	5,330,475
Restricted Local Programs	-	26,123	17,000	12,660
Total Expenditures	**$ 3,777,930**	**$ 7,533,841**	**$ 4,915,063**	**$ 8,591,036**
Number of Full Time Positions	31.0	31.0	32.0	32.0
Number of Part Time Positions	11.7	10.7	10.7	10.7
Number of Full Time Equivalent Positions	32.7	33.1	34.1	34.1

Department: County Manager
Program: County Manager

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 337,217	$ 461,483	$ 461,483	$ 469,995
Operating	15,000	11,945	11,945	15,000
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 352,217**	**$ 473,428**	**$ 473,428**	**$ 484,995**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	595	-	-
Total Operating Expenditures	**$ 352,217**	**$ 474,023**	**$ 473,428**	**$ 484,995**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 352,217**	**$ 474,023**	**$ 473,428**	**$ 484,995**
Expenditures by Fund				
General	$ 351,165	$ 473,428	$ 473,428	$ 484,995
Employees Benefit	1,052	595	-	-
Total Expenditures	**$ 352,217**	**$ 474,023**	**$ 473,428**	**$ 484,995**
Number of Full Time Positions	4.0	4.0	4.0	4.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	4.0	4.0	4.0	4.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs.

Operating Expenses for Fiscal Year 2013 includes $1,003 from the Employee Benefits Fund, which has been dissolved. Commissions from vending machines located in County facilities were previously accounted for in the Employees Benefit Fund, but are now part of the General Fund. Revenues must be used for an activity which is reasonably expected to improve morale, to engender employee spirit of community, or to demonstrate collective appreciation for co-workers. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all county departments.

Department: County Manager
Division: Budget

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 322,002	$ 399,889	$ 399,889	$ 410,527
Operating	16,529	13,865	12,749	14,314
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 338,532**	**$ 413,754**	**$ 412,638**	**$ 424,841**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 338,532**	**$ 413,754**	**$ 412,638**	**$ 424,841**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 338,532**	**$ 413,754**	**$ 412,638**	**$ 424,841**
Expenditures by Fund				
General	$ 338,532	$ 413,754	$ 412,638	$ 424,841
Total Expenditures	**$ 338,532**	**$ 413,754**	**$ 412,638**	**$ 424,841**
Number of Full Time Positions	6.0	6.0	6.0	6.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	6.0	6.0	6.0	6.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs.

Operating Expenses for Fiscal Year 2013 includes a $507 reduction in reprographics charges due to eliminating copies necessary for the board agenda binder. An estimated savings of $1,050 is attributed to needing fewer general office supplies, including toner and paper. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all county departments.

Department: County Manager
Division: Procurement Services

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 479,525	$ 443,739	$ 443,739	$ 458,995
Operating	276,811	285,301	277,551	280,664
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 756,336**	**$ 729,040**	**$ 721,290**	**$ 739,659**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 756,336**	**$ 729,040**	**$ 721,290**	**$ 739,659**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 756,336**	**$ 729,040**	**$ 721,290**	**$ 739,659**
Expenditures by Fund				
General	$ 432,122	$ 729,040	$ 721,290	$ 739,659
Administrative Services	324,214	-	-	-
Total Expenditures	**$ 756,336**	**$ 729,040**	**$ 721,290**	**$ 739,659**
Number of Full Time Positions	7.0	7.0	7.0	7.0
Number of Part Time Positions	0.7	0.7	0.7	0.7
Number of Full Time Equivalent Positions	7.7	7.7	7.7	7.7

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. Due to changes in the Florida Retirement System Code, the retirement rate changed to senior management for a position previously classified at the regular class rate.

Operating Expenses for Fiscal Year 2013 includes reduced costs in Procurement Services. Travel and per diem decreased $500, reprographics costs were reduced $1,000, and general office supply costs decreased $1,000. Document Services is included in the Procurement Services Division, and operating supplies for this area are budgeted at a $5,000 reduction. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all county departments.

Department: County Manager
Division: Information Outreach

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 323,770	$ 356,930	$ 356,780	$ 336,405
Operating	6,347	11,208	8,653	11,586
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 330,117**	**$ 368,138**	**$ 365,433**	**$ 347,991**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 330,117**	**$ 368,138**	**$ 365,433**	**$ 347,991**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 330,117**	**$ 368,138**	**$ 365,433**	**$ 347,991**
Expenditures by Fund				
General	$ 330,117	$ 368,138	$ 365,433	$ 347,991
Total Expenditures	**$ 330,117**	**$ 368,138**	**$ 365,433**	**$ 347,991**
Number of Full Time Positions	7.0	7.0	8.0	8.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	7.0	7.0	8.0	8.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. Due to changes in the Florida Retirement System Code, the retirement rate changed to senior management for a position previously classified at the regular class rate. A Webmaster position, is funded eighty percent by Resort/Development Tax, and twenty percent General Fund. Three other positions within this office are funded fifty percent by Resort/Development Tax, and fifty percent General Fund. The Resort/Development Tax funding is reflected in the Economic Development and Tourism budget, page F-49.

Operating Expenses for Fiscal Year 2013 includes a $1,100 savings in books, publications, and dues as a result of a reduced number of subscriptions. Office supplies includes $2,000 for a computer and software for the new internet applications developer position. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all county departments.

Department: County Manager
Division: Economic Development and Tourism

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 574,338	$ 568,313	$ 677,510	$ 702,030
Operating	866,067	1,667,404	1,386,691	1,372,622
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 1,440,405**	**$ 2,235,717**	**$ 2,064,201**	**$ 2,074,652**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	209,750	485,000	532,500	797,000
Transfers	350,573	345,573	345,573	101,600
Reserves	-	2,482,596	-	3,620,298
Total Operating Expenditures	**$ 2,000,728**	**$ 5,548,886**	**$ 2,942,274**	**$ 6,593,550**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 2,000,728**	**$ 5,548,886**	**$ 2,942,274**	**$ 6,593,550**
Expenditures by Fund				
General	$ 695,255	$ 1,274,115	$ 1,302,568	$ 1,250,415
Resort/Development Tax	1,305,473	4,248,648	1,622,706	5,330,475
Restricted Local Programs	-	26,123	17,000	12,660
Total Expenditures	**$ 2,000,728**	**$ 5,548,886**	**$ 2,942,274**	**$ 6,593,550**
Number of Full Time Positions	7.0	7.0	7.0	7.0
Number of Part Time Positions	11	10	10	10
Number of Full Time Equivalent Positions	8.0	8.4	8.4	8.4

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. An internet applications developer position was added in Fiscal Year 2012. Two positions within this office are funded eighty percent by Resort/Development Tax, and twenty percent General Fund. Three other positions are funded fifty percent by Resort/Development Tax, and fifty percent General Fund. These positions are reflected in Information Outreach, page F-48.

Operating Expenses for Fiscal Year 2013 includes $275,269 to support the Economic Development Commission (EDC) contract. Also included in Operating Expenses is $104,902 to support the County contract with the Central Florida Sports Commission for the purpose of encouraging and promoting the selection of Lake County as a venue for international, national, regional and local sports events. There is $541,153 budgeted for marketing activities, the Lake County Birding Festival, the Economic Development Summit, and event sponsorships. Contractual services includes $101,000 for economic development speaker fees, economic data research, and business opportunity center services. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all county departments.

Grants for Fiscal Year 2013 includes funding for the following: $30,000 Economic Gardening Initiative, to access informational databases, host workshops, and make presentations to the business community; $200,000 UCF Business Incubators; $80,000 Lake Sumter Community College Business Incubator; $30,000 North East Lake County Business Opportunity Center; $50,000 for the Jobs Growth Incentive Program; and $400,000 in capital projects funding. In addition, funding is received from the sale of Florida Arts License plates for assistance to local arts groups and agencies. There is $7,000 budgeted for arts programs in Fiscal Year 2013. **Transfers** for Fiscal Year 2013 includes $101,600 in administration costs.

Reserves for Fiscal Year 2013 includes $3,615,184 available for operations, and $5,114 in purchase order carry-forwards. In addition, $2,892,500 is budgeted under non-departmental as part of the Economic Stabilization Reserve. These funds have been designated for economic incentives awards as approved by the Board of County Commissioners.

County Manager

Performance Measurements

Key Objectives

Procurement Services:

Structure purchases to support high level of competition and maximum opportunity for local vendor participation.
Increase inter-agency consolidated purchases and procedures by maximizing Procurement Offices of Lake County (POOL) entity interaction

Appropriately increase purchasing card usage and associated rebate revenue

Increase revenue from surplus property sales through aggressive surplus identification and on-line auction

Procurement Services/Document Services:

Continue high level of customer service in provision of printing services

Develop revised approach to the reprographics function and commence re-competition to implement that approach

Information Outreach:

Promote County services, programs and accomplishments

Have websites that provide useful and up-to-date information

Assist departments with providing professional marketing materials for the public

Economic Development:

Create a "business friendly" environment, simplify the governmental permitting process, and always be mindful of the impact of governmental regulation on the success of the private sector to retain and create jobs
Work directly with willing municipalities to assist with the implementation of each city's economic initiatives, and promote cooperation and coordination between the cities and Lake County
Ensure that Lake County has an available and well-prepared workforce for existing, emerging and prospective businesses, and collaborate with Lake County educators to meet workforce needs and achieve educational excellence

Establish policies and programs that promote the retention, success and expansion of existing businesses

Establish policies and programs to assist start-up and developing businesses and encourage entrepreneurship
Attract and recruit new businesses to Lake County by targeting specific industries, drawing upon regional partnerships and using proven business models

Tourism:

Work directly with the business community, cities and other stakeholders to promote eco-tourism, recreation, sports and tourism

Economic Development and Tourism/Arts and Cultural Alliance:

Protect and improve Lake County's quality of life and maintain the proper balance between job creation and the protection of Lake County's natural resources and unique "Lake County" character

Performance Measures	Actual FY 2011	Estimated FY 2012	Budget FY 2013
Procurement Services:			
Formal solicitations	123	150	140
Purchase Orders	1,494	1,500	1,500
Term and Supply Contracts managed	372	375	375
Capital assets managed	10,051	10,500	10,605
Value of capital assets	$84,467,114	$88,983,419	$89,873,254

County Manager

Performance Measurements

Performance Measures	Actual FY 2011	Estimated FY 2012	Budget FY 2013
Document Services:			
Pages produced in support of user departments	1,081,035	1,059,415	1,038,000
Information Outreach:			
News releases sent out to the media and the public through the County websites with relevant news and information on County services, programs and accomplishments	225	259	298
County websites maintained by posting updates and information for departments on their programs and services	2,169	2,234	2,569
Responses to graphic request needs for departments	331	341	392
Economic Development:			
Lake County Departments/Offices certified as business friendly	0	10	14
Presentations and meetings with community groups, city governments and other organizations regarding economic development activities.	38	72	76
Joint meetings between Economic Development and Tourism (EDT), local businesses and educational and workforce partners to address and find solutions to business specific workforce issues.	37	50	50
Businesses utilizing Workforce Central Florida programs.	0	12	24
Site and industry visits	36	*600	600
Incentive applications/new incentive awards (Business Assistance Program, High Value Jobs Creation, Artist Relocation)	12	11	13
Jobs paid for with incentive funds	16	50	50
Industry roundtable meetings	0	10	10
Businesses utilizing Business Opportunity Center sponsored Small Business Development Center support	117	150	200
Businesses enrolled in Business Incubator Programs	6	10	16
New businesses relocated to Lake County through EDT sponsored programs or incentives	1	2	4

*The micro-region concept, along with dedicated economic development coordinators in each region, created a significant shift in business retention and expansion services. Site and industry visits play a much larger role in the approach of the current strategy than in previous years.

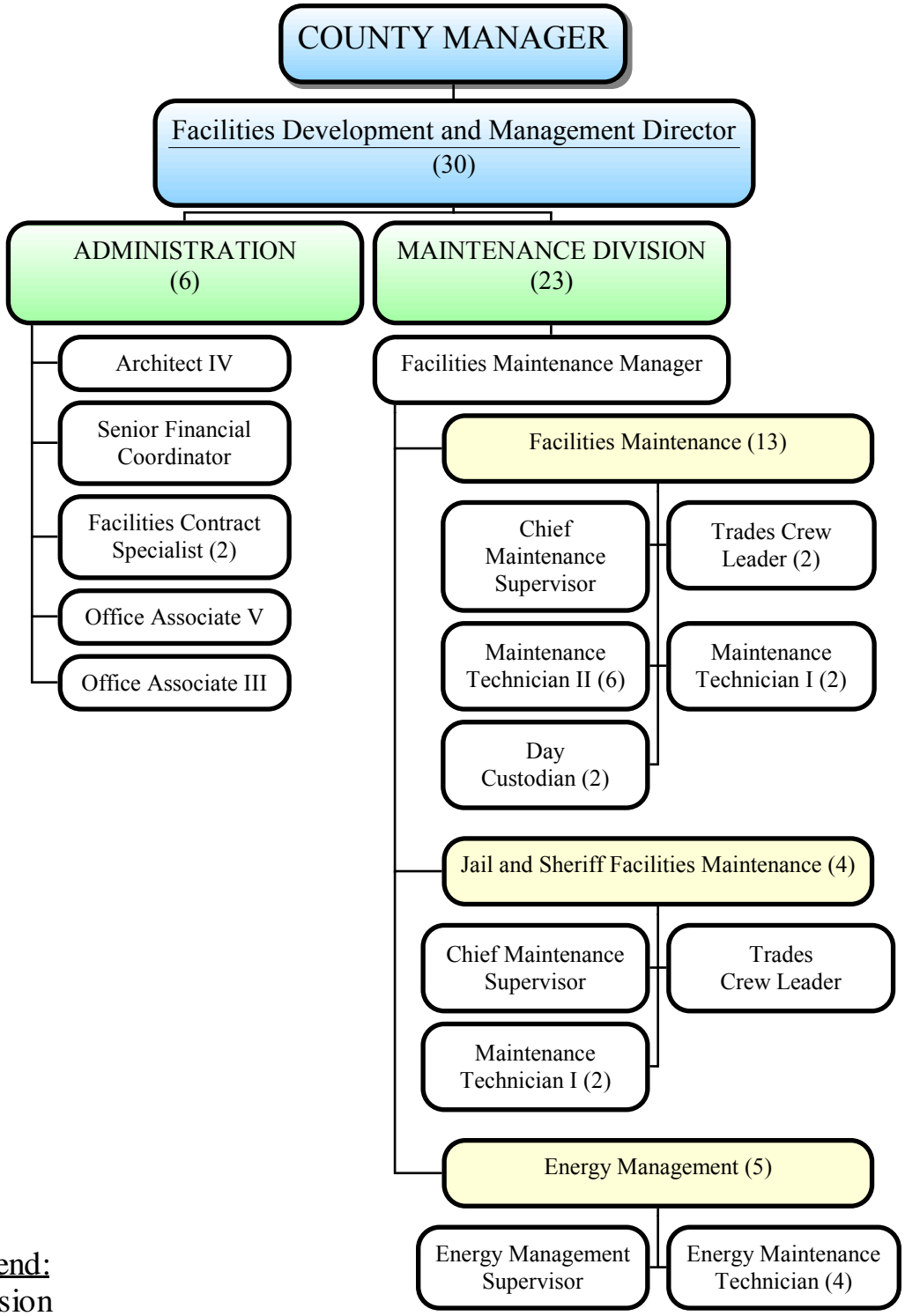
County Manager

Performance Measurements

Performance Measures	Actual FY 2011	Estimated FY 2012	Budget FY 2013
Tourism:			
Promotions via social media	500	500	500
Tourism trainings held (seminars for tourism vendors)	1	2	1
Visits with tourism industry partners	10	20	15
Community events sponsored or assisted	100	100	100
Marketing outreach at niche expos	8	10	10
Arts and Cultural Alliance			
Training for arts and cultural organizations	1	1	1
Art events supported	45	50	50

Facilities Development and Management

Facilities Development and Management
Organization Chart
Proposed Fiscal Year 2013



Legend:

Division

Section

( ) Current number of full time positions

Funding Sources [Positions per Fund]:

General Fund [30]

Proposed Fiscal Year 2013 - July 2012

Facilities Development and Management

Mission Statement:

To design, construct and maintain safe, clean and energy efficient County facilities that enhance employee achievement and instill a sense of pride and dedication throughout the County, with a spirit of teamwork and pledge of excellence. To provide centralized control of major construction and renovation projects for County facilities and to provide for central planning and oversight of all facilities and capital construction matters.

Program Descriptions:

- The **Facilities Administration Division** provides oversight for the various County construction projects, as well as financial, managerial and architectural support for the Facilities Divisions, other County Departments, Constitutional Officers, and other groups as directed by the Board of County Commissioners.
- The **Facilities Management Division** provides services related to the maintenance and daily management of completed facilities, as well as providing input into the designs for new structures, additions, and renovations. The Facilities Maintenance Section oversees the repair, maintenance and proper operation and efficiency of air quality systems in all County buildings, and also works to ensure proper care is taken to retain the value and appreciation of existing facilities. They are responsible for contracted maintenance for county facilities, such as fire extinguisher maintenance, pressure washing, pest/termite services and custodial and lawn maintenance contracts. The Jail and Sheriff Facilities Maintenance Section handles the maintenance for all the Jail and Sheriff facilities. The Energy Management Section is responsible for monitoring and paying County utilities and converting to energy saving fixtures where applicable.

Department Goals and Objectives:

Lake County is a High Performance Organization:

- The Facilities Administration Division will continue to examine business processes within the Division and the Department to search for areas of possible improvement. With the existing professional staffing combined with professional education and support from the County Manager and the Board of County Commissioners, the Division will continue to perform functions previously assigned to multiple staff members while maintaining the high levels of professional knowledge and standards in their respective fields. The processes for initial budgeting, and for adjustments to the budget will allow for improved management of programs, leading to cost savings. Accuracy of budgeting and accounting for projects will be improved, including more accurate estimating of future project costs. Long-term planning will continue to be improved, with the Department continuing the process of updating plans as information becomes available. Countywide revenues are being enhanced through the expanded use of purchasing cards for project expenditures, streamlined invoicing and payment processes. There are potential large increases in purchasing card usage volume and related rebates if efforts to expand beyond current use limits are approved. Electronic invoicing and payment integration is the next step in this process. There is continued strengthening of internal controls over non-contracted project expenditures.

- The Facilities Management Division continually strives to provide exceptional customer service to our internal and external customers and with the continued staffing and training at a level that allows a high level of performance, it is expected that customer satisfaction levels will increase.

Facilities Development and Management

Lake County Preserves Environmental Resources:

- The Facilities Administration Division will strive to incorporate energy efficient components in the design of new construction and renovation projects through the use of construction methods and materials that increase the energy efficiency of the projects. This can be accomplished with continued professional staffing, professional education, and support for these efforts along with support for education of staff on new materials and processes available in the marketplace. This will result in a progression toward qualification for Energy Star and other efficiency certifications along with long-term operational cost reductions compared to traditional structures.

- The Facilities Management Division will continue with its ongoing retrofit of lighting systems with higher efficiency fixtures and occupancy sensor controls. Budgeted upgrade costs for these ongoing efforts will result in an estimated ten percent reduction in energy usage. The Division will also strive to evaluate planned buildings and systems to maximize energy efficiency and lower water usage. This will be accomplished using existing in-house expertise to evaluate conceptual designs of future planned facilities. The resulting changes to the system's design for buildings under construction will yield lower future resource usage.

Appearance of Lake County is Esthetically Pleasing and Well Designed:

- The Facilities Administration Division will continue to work with the designers and users of projects to ensure conformity of facilities that meet County standards, while remaining consistent with the architecture of the communities in which they are located. County facilities are a part of the communities in which they are located, and with continued professional staffing, professional education, and support the public will benefit from the positive impact of public structures in their communities, and buildings will show a consistency that will make County facilities more appealing and easier for the public to identify.

Facilities Development and Management

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Division/Program				
Administration	$ 591,400	$ 665,728	$ 597,077	$ 682,539
Facilities Maintenance	1,787,883	1,422,665	1,385,055	1,355,217
Jail and Sheriff Facilities Maintenance	406,055	437,712	418,679	491,340
Energy Management	1,984,890	2,199,709	2,185,655	2,049,583
Total Expenditures	**$ 4,770,228**	**$ 4,725,814**	**$ 4,586,466**	**$ 4,578,679**
Expenditures by Category				
Personal Services	$ 1,825,330	$ 1,657,495	$ 1,625,809	$ 1,702,968
Operating	2,907,401	3,051,319	2,937,934	2,773,711
Capital Outlay	21,499	17,000	22,723	102,000
Subtotal Operating Expenditures	**$ 4,754,230**	**$ 4,725,814**	**$ 4,586,466**	**$ 4,578,679**
Capital Improvements	15,998	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 4,770,228**	**$ 4,725,814**	**$ 4,586,466**	**$ 4,578,679**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 4,770,228**	**$ 4,725,814**	**$ 4,586,466**	**$ 4,578,679**
Expenditures by Fund				
General	$ 4,770,228	$ 4,725,814	$ 4,586,466	$ 4,578,679
Total Expenditures	**$ 4,770,228**	**$ 4,725,814**	**$ 4,586,466**	**$ 4,578,679**
Number of Full Time Positions	35.0	30.0	30.0	30.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	35.0	30.0	30.0	30.0

Department: Facilities Development and Management
Division: Administration

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 518,022	$ 523,194	$ 512,757	$ 537,426
Operating	57,381	142,534	84,320	145,113
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 575,402**	**$ 665,728**	**$ 597,077**	**$ 682,539**
Capital Improvements	15,998	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 591,400**	**$ 665,728**	**$ 597,077**	**$ 682,539**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 591,400**	**$ 665,728**	**$ 597,077**	**$ 682,539**
Expenditures by Fund				
General	$ 591,400	$ 665,728	$ 597,077	$ 682,539
Total Expenditures	**$ 591,400**	**$ 665,728**	**$ 597,077**	**$ 682,539**
Number of Full Time Positions	7.0	7.0	7.0	7.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	7.0	7.0	7.0	7.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. In addition to the Director, this Division includes an Architect IV, Sr. Financial Coordinator, two Contract Specialists, Office Associate III and Office Associate V.

Operating Expenses for Fiscal Year 2013 includes $100,000 for architectural and engineering consulting as needed for proposed projects. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Department: Facilities Development and Management
Program: Facilities Maintenance

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 789,291	$ 698,829	$ 677,059	$ 678,043
Operating	985,591	723,836	702,073	592,174
Capital Outlay	13,000	-	5,923	85,000
Subtotal Operating Expenditures	**$ 1,787,883**	**$ 1,422,665**	**$ 1,385,055**	**$ 1,355,217**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 1,787,883**	**$ 1,422,665**	**$ 1,385,055**	**$ 1,355,217**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 1,787,883**	**$ 1,422,665**	**$ 1,385,055**	**$ 1,355,217**
Expenditures by Fund				
General	$ 1,787,883	$ 1,422,665	$ 1,385,055	$ 1,355,217
Total Expenditures	**$ 1,787,883**	**$ 1,422,665**	**$ 1,385,055**	**$ 1,355,217**
Number of Full Time Positions	18.0	15.0	15.0	14.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	18.0	15.0	15.0	14.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. In addition, personal services has been reduced by a Trades Crew Leader position.

Operating Expenses for Fiscal Year 2013 includes $292,657 in contractual services for custodial services for all facilities including those new facilities being added. Repair and maintenance includes $35,699 as well as $68,589 for operating supplies and $34,269 in fuel for 11 vehicles, two golf carts and seven pieces of major equipment assigned to the Division. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments which totals $134,980.

Capital Outlay for Fiscal Year 2013 includes $50,000 for a replacement maintenance work order software package and $35,000 for audio/visual system upgrades to the board chambers.

Department: Facilities Development and Management
Program: Jail and Sheriff Facilities Maintenance

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 230,272	$ 151,001	$ 153,771	$ 193,951
Operating	167,284	269,711	248,108	280,389
Capital Outlay	8,499	17,000	16,800	17,000
Subtotal Operating Expenditures	**$ 406,055**	**$ 437,712**	**$ 418,679**	**$ 491,340**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 406,055**	**$ 437,712**	**$ 418,679**	**$ 491,340**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 406,055**	**$ 437,712**	**$ 418,679**	**$ 491,340**
Expenditures by Fund				
General	$ 406,055	$ 437,712	$ 418,679	$ 491,340
Total Expenditures	**$ 406,055**	**$ 437,712**	**$ 418,679**	**$ 491,340**
Number of Full Time Positions	5.0	3.0	3.0	4.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	5.0	3.0	3.0	4.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. Personal services also reflects the addition of a reclassified Trades Crew Leader to Maintenance Technician I position which was transferred from Facilities Maintenance.

Operating Expenses for Fiscal Year 2013 includes $248,716 in repairs and maintenance to be used for the Detention Center, Sheriff's Administration Building and South Lake Sub-Station in Clermont. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Capital Outlay for Fiscal Year 2013 includes the cost to replace two mowers for the Sheriff's lawn maintenance crew.

Department: Facilities Development and Management
Program: Energy Management

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 287,744	$ 284,471	$ 282,222	$ 293,548
Operating	1,697,145	1,915,238	1,903,433	1,756,035
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 1,984,890**	**$ 2,199,709**	**$ 2,185,655**	**$ 2,049,583**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 1,984,890**	**$ 2,199,709**	**$ 2,185,655**	**$ 2,049,583**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 1,984,890**	**$ 2,199,709**	**$ 2,185,655**	**$ 2,049,583**
Expenditures by Fund				
General	$ 1,984,890	$ 2,199,709	$ 2,185,655	$ 2,049,583
Total Expenditures	**$ 1,984,890**	**$ 2,199,709**	**$ 2,185,655**	**$ 2,049,583**
Number of Full Time Positions	5.0	5.0	5.0	5.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	5.0	5.0	5.0	5.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. Personnel in this Division include the Energy Management Supervisor and four Energy Maintenance Technicians.

Operating Expenses for Fiscal Year 2013 includes $1,525,580 in utility services for power, water/sewer, garbage collection, and natural gas, and $186,099 in repairs and maintenance for cooling tower and chiller maintenance along with energy improvements throughout county facilities. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Facilities Development and Management

Performance Measurements

Key Objectives

Facilities Administration

Manage Projects in the Pre-design Phase (Prior to Schematic Design)

Manage Projects in the Design Phase (Schematic Design through Construction Documents)

Manage Projects in the Construction Phase

Manage Projects funded through other Departments

Facilities Management

Perform Preventative Maintenance Work Orders

Perform Work Orders Other than Preventative Maintenance

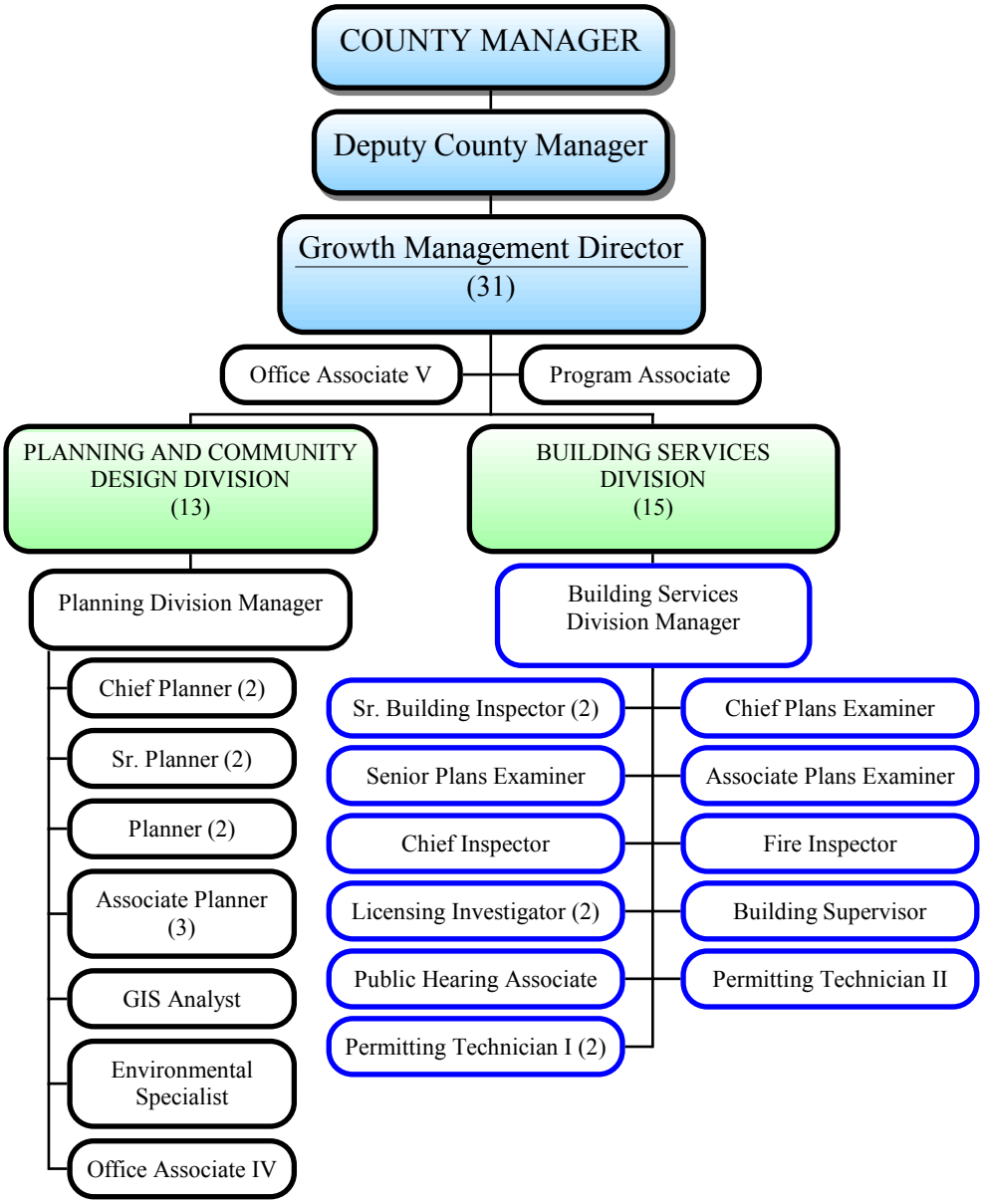
Performance Measures	Actual FY 2011	Estimated FY 2012	Budget FY 2013
Facilities Administration			
Number of Projects Managed in the Pre-design Phase	16	9	1
Number of Projects Managed in the Design Phase	12	19	6
Number of Projects Managed in the Construction Phase	7	19	14
Number of Projects Managed for Other Departments	14	17	8
Facilities Management			
Number of Preventative Maintenance Work Orders Performed	2,946	2,957	3,305
Number of Work Orders Performed Other than Preventative Maintenance	5,582	5,536	6,188

Detail of Capital Outlay by Fund
FY 2013

Fund/Department/Division	Org Code	New	Replacement	Total
GENERAL (0010)				
Facilities Development and Management				
Jail and Sheriff Maintenance				
(2) Mower, 60"	0851120	$ -	$ 17,000	$ 17,000
Facilities Maintenance				
Maintenance Work order Software	0851110	-	50,000	50,000
Board Chambers Audio/Visual System upgrades	0851110	35,000	-	35,000
Total General Fund		**$ 35,000**	**$ 67,000**	**$ 102,000**
TOTAL ALL FUNDS		**$ 35,000**	**$ 67,000**	**$ 102,000**

Growth Management

Growth Management
Organization Chart
Proposed Fiscal Year 2013



Legend:
Division
Section
( ) Current number of full time positions
Funding Sources [Positions per Fund]:
General Fund [16]
Building Services [15]

Advisory Committees:
Capital Facilities Advisory Committee
Enterprise Zone Development Agency
Planning and Community Design:
Board of Adjustment
Mining Committee
Planning and Zoning Board
Building Services: Board of Building Examiners

Proposed Fiscal Year 2013 - July 2012

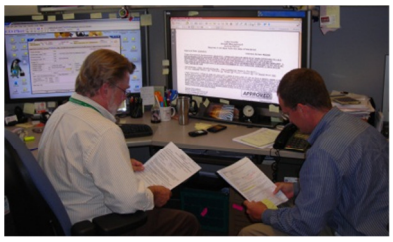
Growth Management

Mission Statement:

To ensure the implementation of policies adopted by the Board of County Commissioners while making available excellence in customer service; supporting economic development and tourism promotion efforts; preserving the character of our existing communities and unique rural landscapes; guiding future growth and development through effective planning, zoning, data analysis, permitting and enforcement; preserving resources for future generations; and addressing the needs and concerns of our citizens while ensuring their quality of life.

Program Descriptions:

- **Administration** is responsible for the oversight of the Department and all its programs, functions and advisory boards including the Enterprise Zone Development Agency and the Capital Facilities Advisory Committee. Administration works with County management to ensure compliance with all County policies and procedures and is responsible for special projects including advanced education (such as Green Symposiums and support for Economic Development) and the Energy Efficiency and Conservation Block Grant (EECBG) program.
- The **Planning and Community Design Division** is responsible for the review of all residential, commercial, industrial, public facility and residential site development within unincorporated Lake County. The Division ensures compliance with the Lake County Land Development Regulations and Comprehensive Plan and assists businesses through the development process. The other major function of the Division is the review of application requests to change or alter zoning or future land use categories for specific properties for compliance and consistency with the Comprehensive Plan. Recommendations on the applications are made to the Planning and Zoning Board/Local Planning Agency and the Board of County Commissioners for their consideration. Planning and Community Design is also responsible for maintaining the internal consistency of the Land Development Regulations and consistency of those regulations with the goals, objectives and policies of the Comprehensive Plan.



- The **Building Services Division** is responsible for building construction plan review, permitting and inspection in unincorporated Lake County and the Town of Montverde to ensure compliance with the Florida Building Code and to protect the public safety. It also enforces applicable County land development regulations. Another major function of the Building Services Division is contractor licensing and un-licensed contractor activity. Lake County currently licenses most all trades of construction. Local city jurisdictions look to the County Building Division to verify licensing requirements have been met prior to issuing permits. Building Services acts on complaints of unlicensed contractor activity in the unincorporated Lake County and within the city limits through inter-local agreements.

Department Goals and Objectives:

Lake County is a High Performance Organization:

- The Growth Management Department is examining processes to make them more customer-friendly. Staff has been studying other county systems to learn more efficient and effective means of processing development applications. Expansion of innovative technology has allowed additional online permitting capabilities, streamlined review and permitting processes, paperless processing, and faster distribution of application packages to reviewers. The Department is working with Information Technology (IT) to move towards completely digital permit and application processing. Instructional guides are being created for obtaining permits in all categories.
- Online zoning permits and conformance letters continue to streamline processes. Customers will soon be able to track their projects online, read messages about their project status and estimated time to complete the project. Expansion of

residential and commercial online services will eliminate the need for a customer to come into the office for simple projects. Commercial online services will go live in September 2012.

- Continued review of the organization will allow for "one stop shop" permitting between the various review Departments.

Lake County is a Leader in Multi-jurisdictional Cooperation:

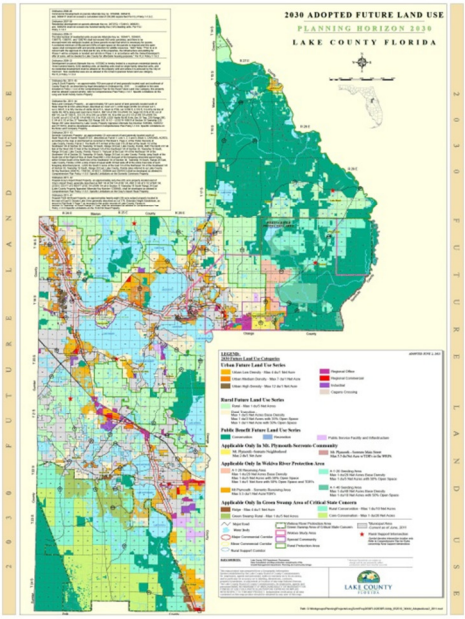
- The Growth Management staff continues to work with Lake County municipalities through interlocal agreements in licensing, plan review and inspections and through Interlocal Service Boundary Agreements covering many intergovernmental issues.
- Growth Management has Joint Planning Areas (JPA) with Lady Lake, Mount Dora and Clermont and coordinates processes through those JPAs. Cooperation and coordination with other agencies (Lake County MPO, Lake County Health Department (LCHD), Florida Department of Environmental Protection (FDEP), Fish and Wildlife Services, etc.) is ongoing as needed.
- Staff is preparing a Sector Plan framework which will be multi-jurisdictional and a public-private partnership.

The Economy of Lake County is Strong, Diversified, and Sustainable:

- Growth Management leads the administration of the newly created Enterprise Zone, which promotes diversified sustainability in three areas in the County (portions of Eustis, Leesburg and Mascotte).
- Increased focus has been placed on the administration of the EECBG, the goal of which is job creation in the County. Growth Management has a dedicated planner to work on this project who has been coordinating the activities of several departments and external agencies, including LSCC and Lake Tech, towards that end. This project is ongoing through July 2012 and has the potential for extension should additional funding be made available from DOE.
- The Department continually reviews and assesses the permitting, plan review and inspection process so that permits can be issued in a timely manner. The 2030 Comprehensive Plan allows for an easier process in determining where commercial development can take place and creates additional areas for the development of commercial and industrial businesses in Lake County.
- Our goal is to create a process wherein one person (advocate) is the main contact for a customer as they go through the County's permitting process. The Land Development Regulation amendments will provide for processes that are user friendly and clear.

Lake County Preserves Environmental Resources:

- Growth Management leads the Green Team, which is an ongoing program that routinely meets to discuss new technologies in an assortment of "green practices," including alternative energy sources, green building initiatives, water conservation, fuel reduction, habitat protection and wildlife preservation. In conjunction with the Office of Economic Development and Tourism, the Green Team hosted the Central Florida Garden Fair to educate local professionals and offer businesses an opportunity to showcase their wares.
- Growth Management has assisted applicants with the Upland Community Preservation requirements by accepting monies that are placed in a fund to allow better preservation of like upland communities when it is not feasible to preserve land on the project site.



Urban Development is Well Planned and Implemented:

- The 2030 Comprehensive Plan (Plan) recognizes three Special Communities within Lake County; Mount Plymouth-Sorrento, Ferndale and Sunnyside. These policies support the pursuit of Community Redevelopment Agencies (CRA) and other overlays in small urbanized unincorporated areas that promote improved quality of life.

Growth Management

- Fiscal Year 2013 will see amendments made to the Land Development Regulations such as Zoning Districts and map, Landscape Ordinance Review, Mining Regulations, Nonconforming/Vested Rights, and Specific Ordinances as requested by the BCC.

Appearance of Lake County is Esthetically Pleasing and Well Designed:

- Growth Management requires preservation of native trees and requires additional landscaping along major corridors when sites are developed in addition to placement of sidewalks. The Department is promoting the placement of art work and we have condensed the signage for multiple tenants. The Department is also in the process of working on policies within the 2030 Comprehensive Plan which created Major Commercial Corridors in which infill development will be encouraged. The Comprehensive Plan requires commercial site design standards to enhance community aesthetics.

Growth Management

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Division/Program				
Administration	$ 413,049	$ 393,351	$ 340,989	$ 318,345
Building Services	1,144,249	1,172,449	1,043,894	1,662,596
Energy Efficiency Conservation Block Grant	1,196,801	1,549,493	1,377,740	297,453
Planning and Community Design	942,691	943,541	927,541	960,430
Total Expenditures	**$ 3,696,790**	**$ 4,058,834**	**$ 3,690,164**	**$ 3,238,824**
Expenditures by Category				
Personal Services	$ 2,252,281	$ 2,230,897	$ 2,052,399	$ 2,119,602
Operating	921,052	853,174	956,573	250,180
Capital Outlay	-	-	3,500	-
Subtotal Operating Expenditures	**$ 3,173,332**	**$ 3,084,071**	**$ 3,012,472**	**$ 2,369,782**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	454,900	674,724	618,374	48,654
Transfers	68,558	59,318	59,318	63,571
Reserves	-	240,721	-	756,817
Total Operating Expenditures	**$ 3,696,790**	**$ 4,058,834**	**$ 3,690,164**	**$ 3,238,824**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 3,696,790**	**$ 4,058,834**	**$ 3,690,164**	**$ 3,238,824**
Expenditures by Fund				
General	$ 1,355,740	$ 1,336,892	$ 1,268,530	$ 1,278,775
Building Services	1,144,249	1,172,449	1,043,894	1,662,596
Energy Efficiency Conservation Block Grant	1,196,801	1,549,493	1,377,740	297,453
Total Expenditures	**$ 3,696,790**	**$ 4,058,834**	**$ 3,690,164**	**$ 3,238,824**
Number of Full Time Positions	36.0	35.0	35.0	31.0
Number of Part Time Positions	1.0	2.0	2.0	2.0
Number of Full Time Equivalent Positions	36.6	36.1	36.1	31.7

Department: Growth Management
Program: Administration

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 335,331	$ 309,712	$ 271,865	$ 239,518
Operating	29,707	34,985	20,470	30,173
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 365,039**	**$ 344,697**	**$ 292,335**	**$ 269,691**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	48,010	48,654	48,654	48,654
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 413,049**	**$ 393,351**	**$ 340,989**	**$ 318,345**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 413,049**	**$ 393,351**	**$ 340,989**	**$ 318,345**
Expenditures by Fund				
General	$ 413,049	$ 393,351	$ 340,989	$ 318,345
Total Expenditures	**$ 413,049**	**$ 393,351**	**$ 340,989**	**$ 318,345**
Number of Full Time Positions	4.0	4.0	4.0	3.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	4.0	4.0	4.0	3.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. The Development Processing Manager position which was vacant for Fiscal Year 2012 is being eliminated in Fiscal Year 2013 for a savings of $77,100.

Operating Expenses for Fiscal Year 2013 includes $12,600 in promotional activities for materials and supplies for the Lake County Green Team and $3,765 in repair and maintenance for software maintenance. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Department: Growth Management
Division: Building Services

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 940,825	$ 930,652	$ 836,666	$ 1,000,719
Operating	134,866	142,209	144,410	138,942
Capital Outlay	-	-	3,500	-
Subtotal Operating Expenditures	**$ 1,075,691**	**$ 1,072,861**	**$ 984,576**	**$ 1,139,661**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	68,558	59,318	59,318	63,571
Reserves	-	40,270	-	459,364
Total Operating Expenditures	**$ 1,144,249**	**$ 1,172,449**	**$ 1,043,894**	**$ 1,662,596**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 1,144,249**	**$ 1,172,449**	**$ 1,043,894**	**$ 1,662,596**
Expenditures by Fund				
Building Services	$ 1,144,249	$ 1,172,449	$ 1,043,894	$ 1,662,596
Total Expenditures	**$ 1,144,249**	**$ 1,172,449**	**$ 1,043,894**	**$ 1,662,596**
Number of Full Time Positions	18.0	17.0	17.0	15.0
Number of Part Time Positions	-	1.0	1.0	1.0
Number of Full Time Equivalent Positions	18.0	17.5	17.5	15.1

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. The Personal Services budget was decreased by $91,420 as a result of the elimination of a vacant Senior Building Inspector for savings of $51,867, the reclassification of a Chief Inspector position to a Senior Building Inspector for a savings of $16,862 and the reduction in funding for a limited term Fire Inspector for savings of $22,691. The Department, which began operating on a modified 32 hour work schedule starting in Fiscal Year 2009 in order to curb expenditures, has budgeted staff for 40 hours in Fiscal Year 2013 for an increase of $187,101 in Personal Services.

Operating Expenses for Fiscal Year 2013 includes $59,289 in countywide software maintenance for numerous maintenance contracts on programs essential to the operation, and $12,400 in repair and maintenance and $26,400 in fuel costs for 10 inspector vehicles. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Department: Growth Management
Program: Energy Efficiency Conservation Block Grant (EECBG)

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 92,245	$ 134,240	$ 87,575	$ -
Operating	697,667	588,732	720,445	-
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 789,912**	**$ 722,972**	**$ 808,020**	**$ -**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	406,890	626,070	569,720	-
Transfers	-	-	-	-
Reserves	-	200,451	-	297,453
Total Operating Expenditures	**$ 1,196,801**	**$ 1,549,493**	**$ 1,377,740**	**$ 297,453**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 1,196,801**	**$ 1,549,493**	**$ 1,377,740**	**$ 297,453**
Expenditures by Fund				
Energy Efficiency Conservation Block Grant	$ 1,196,801	$ 1,549,493	$ 1,377,740	$ 297,453
Total Expenditures	**$ 1,196,801**	**$ 1,549,493**	**$ 1,377,740**	**$ 297,453**
Number of Full Time Positions	1.0	1.0	1.0	-
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	1.0	1.0	1.0	-

Highlights:
In Fiscal Year 2010, Lake County was awarded $2,807,500 under the American Recovery and Reinvestment Act (ARRA) Energy Efficiency and Conservation Block Grant (EECBG) Formula Grant Program. Although the program involves numerous County departments, the Growth Management Department was designated as the responsible department for implementation of the EECBG program. The program is scheduled to end July 2012.

Department: Growth Management
Division: Planning and Community Design

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 883,880	$ 856,293	$ 856,293	$ 879,365
Operating	58,811	87,248	71,248	81,065
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 942,691**	**$ 943,541**	**$ 927,541**	**$ 960,430**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 942,691**	**$ 943,541**	**$ 927,541**	**$ 960,430**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 942,691**	**$ 943,541**	**$ 927,541**	**$ 960,430**
Expenditures by Fund				
General	$ 942,691	$ 943,541	$ 927,541	$ 960,430
Total Expenditures	**$ 942,691**	**$ 943,541**	**$ 927,541**	**$ 960,430**
Number of Full Time Positions	13.0	13.0	13.0	13.0
Number of Part Time Positions	1.0	1.0	1.0	1.0
Number of Full Time Equivalent Positions	13.6	13.6	13.6	13.6

Highlights:
Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. This Division includes a part time Public Hearing Associate position.

Operating Expenses for Fiscal Year 2013 includes $17,500 in professional services for studies, applications and ordinance development required for Land Development Regulations (LDR), $9,792 for countywide software maintenance contract and $8,400 for increased legal notices resulting from new LDR's. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Growth Management

Performance Measurements

Key Objectives

Planning and Community Design

Provide excellent customer service in a timely manner while adhering to the Lake County Comprehensive Plan and Land Development Regulations (LDR)

Implementing the Online Permitting process to better serve the public and increase turnaround time

Using our staff resources to plan an aesthetically pleasing and functional county

Development Process

Provide excellent customer service for the citizens of Lake County

Maintain shared development project files for Development Process and Planning and Community Design

Maintain accurate databases of Concurrency Management Accounts

Inform and update citizens regarding Impact Fees

Building Services

To provide efficient and timely permitting, inspection and plan review in an effort to improve Lake County's built environment

To guard against code violations or license misuse by aggressively pursuing complaints against unlicensed contractors

To provide excellent customer service by using all available technology to increase turnaround time for permitting and plan review

Performance Measures	Actual FY 2011	Estimated FY 2012	Budget FY 2013
Planning and Community Design			
Customers Served			
In Person	3,061	3,500	3,605
On the Phone	22,820	21,244	21,881
On the Web - Information	237	342	352
Zoning Clearances	1,780	1,686	1,737
Lot Splits	18	8	8
Lot Line Deviation	20	20	21
Lots of Record	33	34	35
Zoning Conformance Letters	19	4	4
Board Applications (Rezonings, Conditional Use Permits (CUP), Variances, Comprehensive Plan and LDR Amendments)	33	80	82
Plats, Pre-submittals, Plan Amendments	86	92	95
Average Setbacks	22	20	21
Tree Removal Permits	11	8	8
Special Event Permits	14	24	25

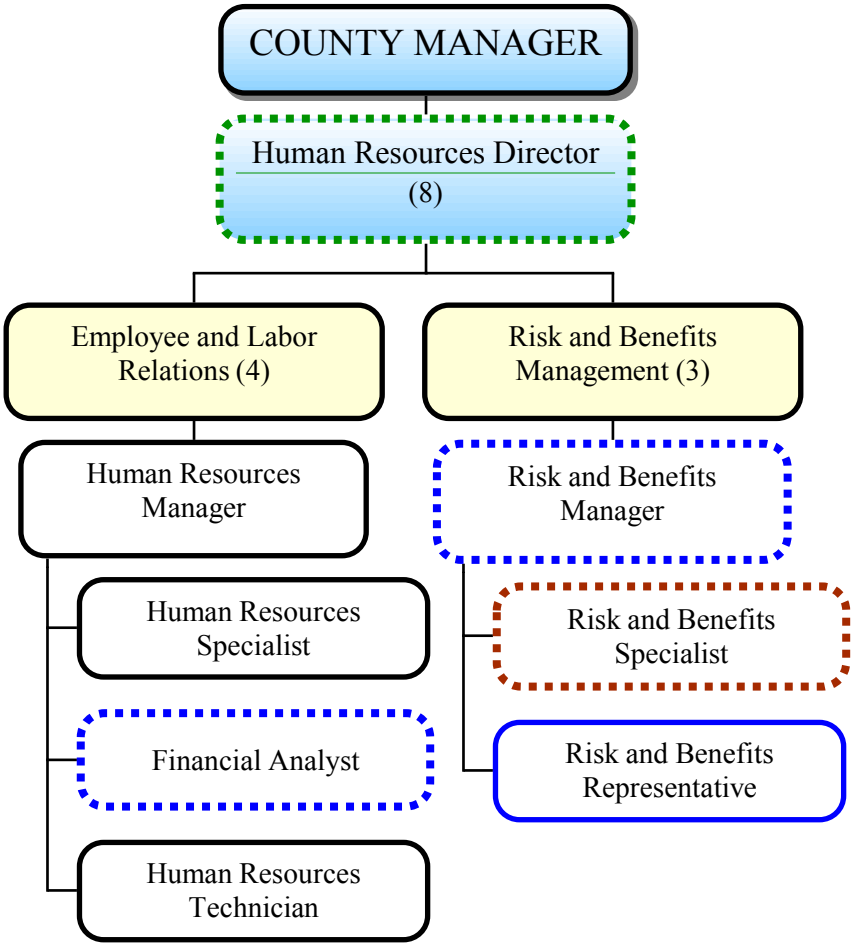
Growth Management

Performance Measurements

Performance Measures	Actual FY 2011	Estimated FY 2012	Budget FY 2013
Planning and Community Design (cont'd)			
Open Air Vendor	24	34	35
Farm Structure Waivers	39	18	19
Vested Rights	0	8	8
Development Processing (DP)			
New Applications processed	96	112	124
Commercial impact fee plan review, calculation and assessment	66	114	148
Residential impact fee plan review, calculation and assessment	623	864	1,100
Customers served	75	85	90
Phone calls	577	656	700
Building Services			
Customers Served			
In Person	8,370	8,390	8,560
On the Phone	20,030	22,280	22,720
On the Web	2,215	2,230	2,280
Faxes	6,740	6,940	7,080
Inspections			
Regular	20,890	21,140	21,560
Re-inspections	2,725	2,055	2,095
Plan Review			
New plans submitted (includes re-submittals)	5,150	5,315	5,420
Plans reviewed	4,830	4,990	5,100
Permits Issued			
Single Family	285	295	301
Multi-Family	10	5	5
Mobile Homes	90	95	95
Commercial Structures	95	120	120
All Other Permits	5,650	5,895	6,015
Contractor and Unlicensed Contractor Complaints			
Licensed	15	30	35
Unlicensed	220	290	310

Human Resources

Human Resources
Organization Chart
Proposed Fiscal Year 2013



Legend:
Section
( ) Current number of full time positions
Funding Sources [Positions per Fund]:
General Fund [3]
Employee Group Benefits Fund [1]
Property and Casualty Fund 50%, Employee Group Benefits Fund 50% [2]
General Fund 50%, Property and Casualty Fund 25%, Employee Group Benefits Fund 25% [1]
Property and Casualty Fund 75%, Employee Group Benefits 25% [1]

Proposed Fiscal Year 2013 - July 2012

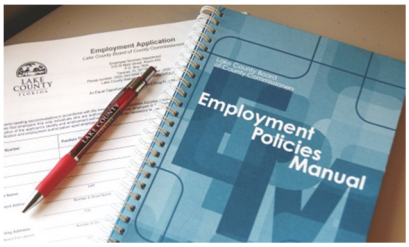
Human Resources

Mission Statement:

To develop, implement and support programs and processes that add value to the County and its employees, leading to improved employee wellbeing, growth and retention, while committed to the County's goals and its management and prosperity for its employees, citizens, and customers/businesses. This is accomplished through compliance with applicable employment law, current employment policies and procedures, thorough guidance to departments and employees, equal opportunity recruitment, and employee development/training opportunities, as well as pro-actively administering the risk and benefits programs for the County and other participating entities.

Program Descriptions:

- The Human Resources Department has two areas of expertise, one concentrates on the human resource needs of the organization, and the other area focuses on risk and benefits administration. The **Human Resources** functions include staffing and recruitment oversight; employee and labor relations; development and interpretation of employment related policies and procedures; maintenance of the personnel and self-service functions of the County's Human Resources Information System; preparation of annual personnel and benefits projections; preparation of Equal Employment Opportunity plan reports; coordination of Federal Transit Administration random drug screen compliance for the Public Transportation Division; coordination of the performance evaluation program; publication of the Lake@Work employee newsletter; training and development; development and maintenance of job descriptions; coordination of labor law posters; administration of the volunteer program; distribution of employment related reports, evaluations, Family Medical Leave Act (FMLA), and position changes; process of outside employment requests; response to unemployment compensation claims and process payment of general fund claims; process personnel changes for the Board of County Commissioners, Metropolitan Planning Organization, and Supervisor of Elections; coordination of the employee recognition and service award programs, as well as periodic County Manager employee and leadership meetings; organization of the County's participation in United Way and blood drives; development and distribution of employment policies and procedures; and preparation of related communication initiatives and maintenance of personnel records.



- The **Risk and Benefits Management** functions include management of the Workers' Compensation, and Property and Liability programs; development and interpretation of risk and benefits related policies and procedures; coordination of the claims committee and Safety Action Team; coordination of the Drug Free Workplace Program; organization of the annual risk renewal process with the contracted insurance broker; receipt and issuance of certificates of insurance; administration of benefits program and associated vendor arrangements, including medical, dental, vision, legal, employee assistance program, life insurance disability, flexible spending, and other service providers; organization of the Employee Benefits Annual Open Enrollment, plan document changes, and Health Management Program; coordination of the retirement process, including collaboration with Florida Retirement System and deferred compensation providers; leave administration (FMLA, Sick Leave Bank, and leave of absences); organization of the annual actuarial reviews conducted for self-funded health and risk plans, and periodic Governmental Accounting Standards Board (GASB) 45 studies (accounting and financial reporting by employers for post-employment benefits other than pensions); preparation of the risk and benefits program budgets and other participating entity arrangements; and preparation of related communication initiatives and maintenance of risk and benefits records.

Human Resources

Department Goals and Objectives:

Lake County is a High Performance Organization:

- The Human Resources Department facilitates this charge by communicating and supporting initiatives of excellent customer service. Through the training of new employees entering the organization, communication efforts directed to current employees, and supporting the County's business-friendly initiative, the Department is able to ensure that citizens and internal customers are receiving optimal service.
- Human Resources will lead and assist departments with succession planning through targeted material and individualized informational/planning sessions.
- The Human Resources Department will continue developing and implementing health education and awareness programs to assist employees in better management and prevention of chronic health conditions.

Human Resources

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Division/Program				
Human Resources	$ 589,741	$ 750,456	$ 697,777	$ 723,597
Total Expenditures	**$ 589,741**	**$ 750,456**	**$ 697,777**	**$ 723,597**
Expenditures by Category				
Personal Services	$ 560,565	$ 689,977	$ 646,972	$ 663,871
Operating	29,176	60,479	50,805	59,726
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 589,741**	**$ 750,456**	**$ 697,777**	**$ 723,597**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 589,741**	**$ 750,456**	**$ 697,777**	**$ 723,597**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 589,741**	**$ 750,456**	**$ 697,777**	**$ 723,597**
Expenditures by Fund				
General	$ 589,741	$ 750,456	$ 697,777	$ 723,597
Total Expenditures	**$ 589,741**	**$ 750,456**	**$ 697,777**	**$ 723,597**
Number of Full Time Positions	8.0	8.0	8.0	8.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	8.0	8.0	8.0	8.0

Department: Human Resources
Program: Human Resources

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Adopted FY 2013
Expenditures by Category				
Personal Services	$ 560,565	$ 689,977	$ 646,972	$ 663,871
Operating	29,176	60,479	50,805	59,726
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 589,741**	**$ 750,456**	**$ 697,777**	**$ 723,597**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 589,741**	**$ 750,456**	**$ 697,777**	**$ 723,597**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 589,741**	**$ 750,456**	**$ 697,777**	**$ 723,597**
Expenditures by Fund				
General	$ 589,741	$ 750,456	$ 697,777	$ 723,597
Total Expenditures	**$ 589,741**	**$ 750,456**	**$ 697,777**	**$ 723,597**
Number of Full Time Positions	8.0	8.0	8.0	8.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	8.0	8.0	8.0	8.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. The costs associated with unemployment compensation claims and payment processing of General Fund claims is budgeted at $160,000, which was reduced $40,000 over the prior year.

Operating Expenses for Fiscal Year 2013 includes $35,400 in professional services for random drug testing, driver's license checks, sick leave bank requests, background checks, leadership team training, and labor attorney fees. Reprographics costs are budgeted at $5,400 which includes open enrollment packages, employee notifications, internal and external document requests, employee training program materials, and volunteer program materials. There is $4,000 budgeted for employee and volunteer recognition supplies, recruiting ads, and legal notices. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all county departments.

Human Resources

Performance Measurements

Key Objectives

Human Resources:

Support recruitment and selection initiatives to ensure County employs a qualified and diverse workforce

Provide New Employee Orientation (NEO) sessions to facilitate assimilation into the County's workplace culture

Develop, implement and/or coordinate training programs that increase individual and organizational effectiveness and compliance by enhancing individual employee knowledge and skills

Provide supervisory training and development to assist with professional development and compliance

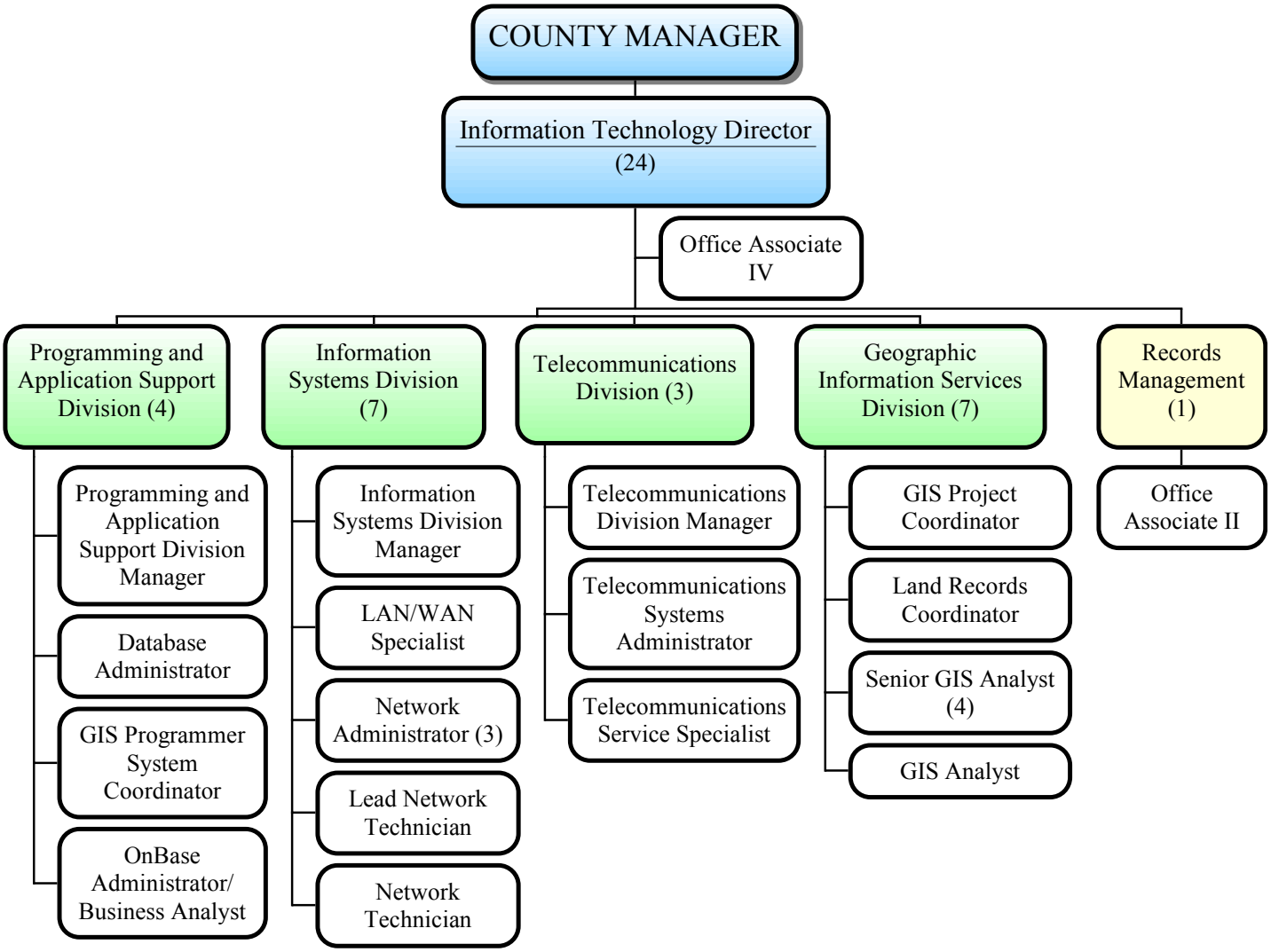
Deliver volunteer services that provide value to internal departments and meaningful experiences to the volunteers

Performance Measures	Actual FY 2011	Estimated FY 2012	Budget FY 2013
Human Resources:			
Job postings	57	77	85
Applications received	3,522	4,000	5,000
Internal promotions	13	25	30
New employees recruited	66	73	80
New Employee Orientation (NEO) sessions offered	7	8	8
NEO training hours	245	336	336
Develop, implement and/or coordinate training programs	4	4	4
Participants Attending*	42	750	750
Education hours*	85	800	800
Supervisory training and development classes/programs offered	1	3	3
Participants*	27	432	284
Training hours*	162	864	628
Human Resources/Volunteer Services:			
Background checks completed by new volunteers	192	208	225
Volunteer hours donated	23,000	21,000	21,500

*Enhanced compliance refresher courses and skills training to be provided

Information Technology

Information Technology Organization Chart
Proposed Fiscal Year 2013



Legend:
Division
Section
( ) Current number of full time positions
Funding Sources [Positions per Fund]:
General Fund [24]

Proposed Fiscal Year 2013 - July 2012

Information Technology

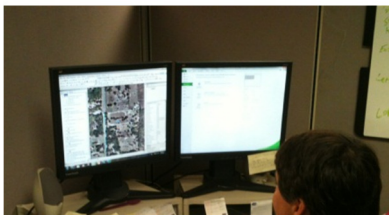
Mission Statement:

To enable high performance within Lake County government through the delivery of powerful and innovative technology solutions designed to meet the needs of our users, businesses, and citizens. In doing this, we demonstrate the value that Information Technology brings through applied technology, software development, computer and telecommunications system design, geospatial analysis, and customer service and support.

Program Descriptions:

- The **Telecommunications Division** provides and maintains telephone equipment and services for all Lake County government agencies; the Board of County Commissioners (BCC), Clerk of the Court, Public Defender, State Attorney, Lake County Sheriff, Property Appraiser, Supervisor of Elections, Lake County Health Department (LCHD), and provides technical assistance to the Lake County Tax Collector's Office. The Division maintains over 2,400 phone instruments as well as automated call distribution (ACD) systems, voicemail, and duress alarms. Additionally, cellular/wireless phones assigned to BCC personnel are managed by the Telecommunications Division. The Division is also responsible for providing telecom solutions for all newly constructed facilities like the new Lake County Courthouse, the Emergency Communications and Operations Center (ECOC), and the new Health Department Offices and Clinics throughout the county.
- The **Information Systems Division** provides and maintains all computer and computer based equipment used by the departments of the Board of County Commissioners and the operation of the county's network backbone which is made available to all county agencies. Supporting over 700 computer users, 120 file servers, and the local and wide area networks that tie them together is a major undertaking. Server management, change management, network security, backup and recovery, and helpdesk are just some of the duties performed by the Division which also provides these services to the Supervisor of Elections and the Property Appraiser upon request.

- The **Programming and Application Support Services (PASS) Division** provides computer application support to the departments and Supervisor of Elections. Internet applications development by PASS has made online permitting for residential and commercial projects a reality, the first in the State of Florida to do so. PASS duties include database administration, electronic document management, Geographic Information Services (GIS) programming, and custom coding (programming) to integrate back office systems. Without this vital group, an efficient workflow between major business processes and departments would not be possible. The work of PASS makes business knowledge available to staff so they can provide excellent service to our customers.
- The **Geographic Information Services Division** is responsible for the analysis of data from a geographic perspective; creation of various GIS layers including the parcel layer, streets layer, hydrology layer and other layers used by the departments; layers needed for import into dispatch systems for law enforcement and emergency service agencies; responding to cartography requests; and addressing of new structures within the county. GIS enables decision makers to visualize the facts, figures, effects, and results of decisions through modeling and analysis of data and scenarios. GIS illuminates understanding through data visualization thereby maximizing business knowledge.



- The **Records Management Section** oversees the Lake County Board of County Commissioners' records management program. In accordance with Florida Statutes and Administrative Code, Records Management assists the departments with records retention, storage, and the destruction of records. The Section performs periodic training for the departmental records coordinators, stores and retrieves records at the department's request, functions as Records Management Liaison Officer to the Division of Library and Information Services, and manages the BCC Records Storage Facility.

Information Technology

- The **Administration Section** provides oversight of all IT divisions and the Records Management Section. Administration keeps the overall IT focus on carrying out the directives of county leadership and ensuring that all divisions within the department are coordinating well with one another and the departments and constitutional offices. Other duties include budgeting, accounts payable, procurement, employee development, and overall project management.

Department Goals and Objectives:

Lake County is a High Performance Organization:

- The IT Telecommunications Division will continue to work with CenturyLink to fine tune the amount of phone lines we have versus the amount of phone lines we need. This will allow us to determine if we have the correct amount of phone lines for the public to reach county offices when the need arises. The Division will reference CenturyLink usage reports to determine the County's changing needs. In most cases, the result should be a reduction in lines yielding a savings without affecting our service level to the public. The Division will work to increase the amount of locations on the county 4 digit dial network, with staff working with county offices at remote locations. It is anticipated that at least two more locations will be added to the county telecom network. Accomplishing this will save the County money and will lead to a more efficient communications system with the added benefit of a voicemail consolidation. The Division will also continue to work with the Lake County Department of Health (LCHD) to reduce their land line expenditures with staff working with an outside vendor to engineer a network design that is efficient and less costly to operate. With the installation of these new phone systems in many of the health department office locations, customer service and service delivery for our citizens will be greatly improved. By the end of Fiscal Year 2013, the installation process should be 50 percent complete with modifying the LCHD telecommunications network.

- Over the last three years the Information Systems Division has been restructuring its storage infrastructure to support virtualization and to meet the demands of new technology. Data centralization has occurred naturally with this process and has driven Information Systems to re-evaluate the data protection strategy. The infrastructure is now in a position where data can be easily replicated one or more times to provide redundancy. Replication allows multiple copies of data to be kept inexpensively and allows restoration of data to occur much more quickly than relying on tapes. Approval for the county to build a hardened Emergency Communications and Operations Center (ECOC) facility provides additional opportunities for the Division. This location will make an ideal candidate for off-site replication providing the county confidence that its data will be safe and secure even during extreme situations. At this time no additional equipment is needed. Completion of the ECOC building will provide the facilities for off-site replication. By the end of Fiscal Year 2013, it is expected that 75% of the county's data will be replicated through automated processes to the offsite hardened ECOC building. The Information Systems Division continues to roll out the Windows 7 operating system while it begins to prepare for Windows 8. The hard deadline to upgrade all computers to Windows 7 is April 2014. The Windows 8 consumer preview was released in March 2012 and the final build is expected to be released by the end of 2012. The Division has already begun taking steps to evaluate the feasibility of upgrading to Windows 8 when it is released. Since we expect Windows 8 to be available during Fiscal Year 2013, Windows 7 roll outs may need to be discontinued in lieu of Windows 8. No additional equipment is needed for this project. By the end of Fiscal Year 2013 we expect that 75 percent of the county's desktop computers will be running the Windows 7 or Windows 8 operating system.
- The Programming and Application Support Services (PASS) Division was successful with the implementation of online single family residential permits during Fiscal Year 2012, and is turning their focus to online commercial permitting for Fiscal Year 2013. While the County has online permitting for residential projects, it does not have anything online for commercial projects. With staff time as the only resource required, it is anticipated that completion of the first four phases of online commercial permitting to include the following online applications: Pre-application Conference, Site Plan, Commercial Building Plan Review, and Commercial Building Permit, will be complete by the end of Fiscal Year 2013.

- The Geographic Information Services Division strives to integrate old business processes and workflows with new technology in the form of web-based interactive maps allowing staff to monitor projects, analyze trends, and anticipate opportunities. It is our goal to put interactive mapping in the hands of all staff that need it, making the county a leader in GIS technology and offering easy access to accurate and reliable data. The training of current staff combined with an on-going mentorship program will be critical to meeting these objectives. It will also require a desire/commitment by individual departments to take advantage of the opportunities offered by GIS, and their active participation. It is anticipated to have 13 interactive web maps available to a variety of county offices, including two mobile mapping applications. GIS is committed to be actively involved in each department's business process to continually offer new and innovative ways to visualize, understand, and communicate spatial data. GIS will meet periodically with each department to better understand their processes and to look for ways to improve and enhance these processes through GIS integration. It will require a close partnership with other departments for low-level data maintenance, freeing up GIS staff to perform high-level mapping and complex data analysis. It is anticipated that the number of GIS project requests will increase by approximately 25 percent during Fiscal Year 2013.

Lake County is a Leader in Multi-jurisdictional Cooperation:

- PASS provides support to other county agencies such as the Sheriff and Lake Emergency Medical Services (LEMS). The Division will continue to work with GIS to simplify the Spillman and Zoll computer-aided design (CAD) systems update process. The only resource required is staff time. This process should significantly lessen the time it takes to import and manipulate the necessary GIS data into each CAD system.

Lake County Preserves Environmental Resources:

- The Information Systems Division has taken great strides to reduce the footprint of the data center by reducing the number of physical servers. The focus now shifts to desktops and the implementation of alternative devices that are easier to manage and more eco-friendly. With the proper infrastructure existing in the data center, Information Systems is now able to rollout up to twenty five Pano cube devices to replace traditional desktop computers. No additional equipment is needed for this project. Distribution of Pano devices will begin in late 2012. It is anticipated that twenty five desktops can be replaced with Pano devices during Fiscal Year 2013.

Information Technology

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Division/Program				
Administration	$ 189,045	$ 158,074	$ 158,074	$ 163,177
County Technology	490,471	693,074	693,074	478,096
Geographic Information Services	558,156	487,952	487,952	497,418
Information Systems	619,726	620,065	620,065	570,697
Programming and Application Support Services	275,764	294,760	294,760	305,000
Records Management	44,262	44,323	44,323	46,423
Telecommunications	250,731	232,907	232,907	239,803
Total Expenditures	**$ 2,428,155**	**$ 2,531,155**	**$ 2,531,155**	**$ 2,300,614**
Expenditures by Category				
Personal Services	$ 1,853,870	$ 1,794,461	$ 1,794,461	$ 1,774,940
Operating	571,699	624,194	624,194	525,674
Capital Outlay	2,585	112,500	112,500	-
Subtotal Operating Expenditures	**$ 2,428,155**	**$ 2,531,155**	**$ 2,531,155**	**$ 2,300,614**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 2,428,155**	**$ 2,531,155**	**$ 2,531,155**	**$ 2,300,614**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 2,428,155**	**$ 2,531,155**	**$ 2,531,155**	**$ 2,300,614**
Expenditures by Fund				
General	$ 2,428,155	$ 2,531,155	$ 2,531,155	$ 2,300,614
Total Expenditures	**$ 2,428,155**	**$ 2,531,155**	**$ 2,531,155**	**$ 2,300,614**
Number of Full Time Positions	26.0	25.0	25.0	24.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalents	26.0	25.0	25.0	24.0

Department: Information Technology
Program: Administration

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 157,368	$ 156,346	$ 156,346	$ 160,003
Operating	31,677	1,728	1,728	3,174
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 189,045**	**$ 158,074**	**$ 158,074**	**$ 163,177**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 189,045**	**$ 158,074**	**$ 158,074**	**$ 163,177**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 189,045**	**$ 158,074**	**$ 158,074**	**$ 163,177**
Expenditures by Fund				
General	$ 189,045	$ 158,074	$ 158,074	$ 163,177
Total Expenditures	**$ 189,045**	**$ 158,074**	**$ 158,074**	**$ 163,177**
Number of Full Time Positions	2.0	2.0	2.0	2.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalents	2.0	2.0	2.0	2.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. Administration salaries include the Information Technology Director and Office Associate IV positions.

Operating Expenses for Fiscal Year 2013 reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Department: Information Technology
Program: County Technology

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	487,886	580,574	580,574	478,096
Capital Outlay	2,585	112,500	112,500	-
Subtotal Operating Expenditures	**$ 490,471**	**$ 693,074**	**$ 693,074**	**$ 478,096**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 490,471**	**$ 693,074**	**$ 693,074**	**$ 478,096**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 490,471**	**$ 693,074**	**$ 693,074**	**$ 478,096**
Expenditures by Fund				
General	$ 490,471	$ 693,074	$ 693,074	$ 478,096
Total Expenditures	**$ 490,471**	**$ 693,074**	**$ 693,074**	**$ 478,096**
Number of Full Time Positions	-	-	-	-
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalents	-	-	-	-

Highlights:

Operating Expenses for Fiscal Year 2013 includes $358,098 in repairs and maintenance for all General Fund computers, printers, battery back-ups, servers, etc. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Department: Information Technology
Division: Geographic Information Services

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 551,671	$ 477,728	$ 477,728	$ 486,767
Operating	6,485	10,224	10,224	10,651
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 558,156**	**$ 487,952**	**$ 487,952**	**$ 497,418**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 558,156**	**$ 487,952**	**$ 487,952**	**$ 497,418**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 558,156**	**$ 487,952**	**$ 487,952**	**$ 497,418**
Expenditures by Fund				
General	$ 558,156	$ 487,952	$ 487,952	$ 497,418
Total Expenditures	**$ 558,156**	**$ 487,952**	**$ 487,952**	**$ 497,418**
Number of Full Time Positions	8.0	7.0	7.0	7.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalents	8.0	7.0	7.0	7.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. In addition to the GIS Project Coordinator, this Division includes four Senior GIS Analysts, a GIS Analyst and a Land Records Coordinator.

Operating Expenses for Fiscal Year 2013 reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Department: Information Technology
Division: Information Systems

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 603,834	$ 606,653	$ 606,653	$ 557,643
Operating	15,892	13,412	13,412	13,054
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 619,726**	**$ 620,065**	**$ 620,065**	**$ 570,697**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 619,726**	**$ 620,065**	**$ 620,065**	**$ 570,697**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 619,726**	**$ 620,065**	**$ 620,065**	**$ 570,697**
Expenditures by Fund				
General	$ 619,726	$ 620,065	$ 620,065	$ 570,697
Total Expenditures	**$ 619,726**	**$ 620,065**	**$ 620,065**	**$ 570,697**
Number of Full Time Positions	8.0	8.0	8.0	7.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalents	8.0	8.0	8.0	7.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. A Technology Asset Analyst position was eliminated in the Information Systems Division for Fiscal Year 2013 for a savings of $64,184.

Operating Expenses for Fiscal Year 2013 includes $1,100 in repairs and maintenance and $2,475 in operating supplies used to maintain the County's network backbone and servers along with providing desktop support to all the computers located throughout the county. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Department: Information Technology
Division: Programming and Application Support Services

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 274,124	$ 294,223	$ 294,223	$ 302,714
Operating	1,640	537	537	2,286
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 275,764**	**$ 294,760**	**$ 294,760**	**$ 305,000**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 275,764**	**$ 294,760**	**$ 294,760**	**$ 305,000**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 275,764**	**$ 294,760**	**$ 294,760**	**$ 305,000**
Expenditures by Fund				
General	$ 275,764	$ 294,760	$ 294,760	$ 305,000
Total Expenditures	**$ 275,764**	**$ 294,760**	**$ 294,760**	**$ 305,000**
Number of Full Time Positions	4.0	4.0	4.0	4.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalents	4.0	4.0	4.0	4.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. This Division employs the Manager, Database Administrator, Business Analyst and a GIS Programmer System Coordinator.

Operating Expenses for Fiscal Year 2013 reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Department: Information Technology
Program: Records Management

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 39,121	$ 38,219	$ 38,219	$ 39,819
Operating	5,141	6,104	6,104	6,604
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 44,262**	**$ 44,323**	**$ 44,323**	**$ 46,423**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 44,262**	**$ 44,323**	**$ 44,323**	**$ 46,423**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 44,262**	**$ 44,323**	**$ 44,323**	**$ 46,423**
Expenditures by Fund				
General	$ 44,262	$ 44,323	$ 44,323	$ 46,423
Total Expenditures	**$ 44,262**	**$ 44,323**	**$ 44,323**	**$ 46,423**
Number of Full Time Positions	1.0	1.0	1.0	1.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalents	1.0	1.0	1.0	1.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. This program is run by a single Office Associate II position.

Operating Expenses for Fiscal Year 2013 includes $1,920 for off site microfilm storage and $1,130 in office supplies for public records storage cartons required to store departmental records. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Department: Information Technology
Division: Telecommunications

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 227,752	$ 221,292	$ 221,292	$ 227,994
Operating	22,979	11,615	11,615	11,809
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 250,731**	**$ 232,907**	**$ 232,907**	**$ 239,803**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 250,731**	**$ 232,907**	**$ 232,907**	**$ 239,803**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 250,731**	**$ 232,907**	**$ 232,907**	**$ 239,803**
Expenditures by Fund				
General	$ 250,731	$ 232,907	$ 232,907	$ 239,803
Total Expenditures	**$ 250,731**	**$ 232,907**	**$ 232,907**	**$ 239,803**
Number of Full Time Positions	3.0	3.0	3.0	3.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalents	3.0	3.0	3.0	3.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. This Division employs a Telecommunications Division Manager, Systems Administrator and Service Specialist.

Operating Expenses for Fiscal Year 2013 includes $5,000 in office supplies to support the telecom infrastructure of the County. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Information Technology

Performance Measurements

Key Objectives

Telecommunications

Manage increased amount of workorders

Analyze County phone expenses to determine if we are operating at lowest cost

Analyze the Lake County Health Department (LCHD) telecom expenditures and network design efficiency

Information Systems

Reduce the risk of data loss

Provide county employees with a productive computer environment (Windows 7 or 8 operating system installed)

Reduce the power consumption due to desktop computers

Reduce the power consumption and cost of replacement servers

Programming and Application Support (PASS)

Process improvement

Database administration

Geographic Information Services (GIS) Database and Application administration

Document Management and Agenda administration

Geographic Information Services (GIS)

GIS support through spatial analysis and mapping

Interactive GIS web mapping for staff and the public

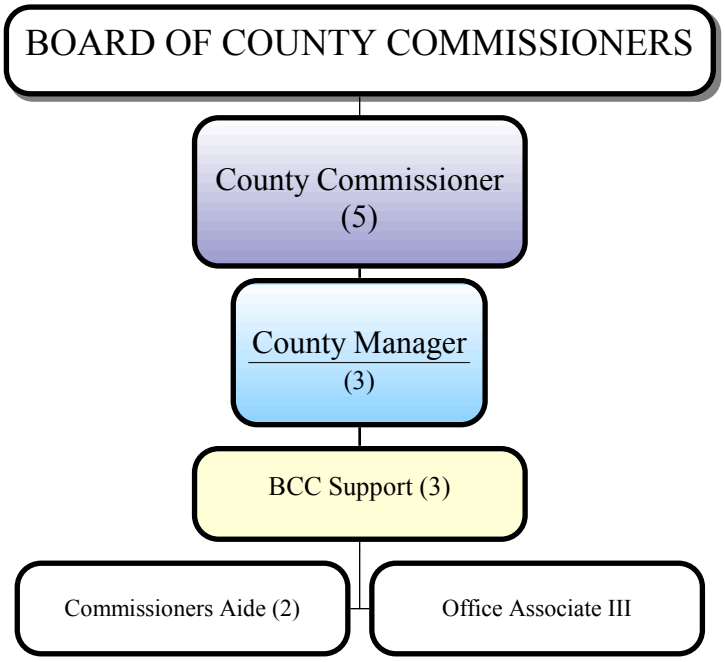
Performance Measures	Actual FY 2011	Estimated FY 2012	Budget FY 2013
Telecommunications			
Projection of Work Order Count	1,231	1,400	1,400
Bill analysis (amount of bills)	24	24	20
Review bills at the LCHD locations	2	8	10
Information Systems			
Percentage of data replicated to an off-site location	0%	25%	75%
Percentage of county computers running current version of Windows and Office Professional	33%	50%	75%
Percentage of county computers replaced with low power alternative devices	1%	2%	3%
Percentage of county servers virtualized	45%	55%	65%
Programming and Application Support (PASS)			
Number of process improvements completed	109	110	115
Online commercial permitting percentage completed	0%	50%	100%
Number of databases with failover protection	0	5	25

Information Technology

Performance Measurements			
Performance Measures	**Actual FY 2011**	**Estimated FY 2012**	**Budget FY 2013**
Programming and Application Support (PASS) (cont'd)			
Migration of ArcGIS 10 percentage complete	25%	75%	100%
Automated Agenda migration percentage complete	0%	25%	100%
Geographic Information Services (GIS)			
GIS analysis projects	72	90	112
GIS web maps available to county offices	5	10	13

Legislative

Legislative
Organization Chart
Proposed Fiscal Year 2013



Legend:
( ) Current number of full time positions
Funding Source [Positions per Fund]:
General Fund [8]

Proposed Fiscal Year 2013 - July 2012

Legislative

Mission Statement:

To ensure that Lake County citizens receive high quality government services related to transportation, public safety, and environmental and social services, as well as to economic opportunities for the county.

Program Descriptions:

- The **Board of County Commissioners** is the legislative branch of County government. Individual Commissioners are both lawmaking officers and fiscal representatives of the County. The County Manager and County Attorney are appointed by the Commissioners to oversee daily operations, personnel and legal matters.

Legislative

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Division/Program				
Board of County Commissioners	$ 692,524	$ 680,275	$ 680,275	$ 707,506
Total Expenditures	**$ 692,524**	**$ 680,275**	**$ 680,275**	**$ 707,506**
Expenditures by Category				
Personal Services	$ 656,194	$ 646,842	$ 646,842	$ 669,082
Operating	36,330	33,433	33,433	38,424
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 692,524**	**$ 680,275**	**$ 680,275**	**$ 707,506**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 692,524**	**$ 680,275**	**$ 680,275**	**$ 707,506**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 692,524**	**$ 680,275**	**$ 680,275**	**$ 707,506**
Expenditures by Fund				
General	$ 692,524	$ 680,275	$ 680,275	$ 707,506
Total Expenditures	**$ 692,524**	**$ 680,275**	**$ 680,275**	**$ 707,506**
Number of Full Time Positions	8.0	8.0	8.0	8.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	8.0	8.0	8.0	8.0

Department: Legislative
Program: Board of County Commissioners

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 656,194	$ 646,842	$ 646,842	$ 669,082
Operating	36,330	33,433	33,433	38,424
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 692,524**	**$ 680,275**	**$ 680,275**	**$ 707,506**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 692,524**	**$ 680,275**	**$ 680,275**	**$ 707,506**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 692,524**	**$ 680,275**	**$ 680,275**	**$ 707,506**
Expenditures by Fund				
General	$ 692,524	$ 680,275	$ 680,275	$ 707,506
Total Expenditures	**$ 692,524**	**$ 680,275**	**$ 680,275**	**$ 707,506**
Number of Full Time Positions	8.0	8.0	8.0	8.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	8.0	8.0	8.0	8.0

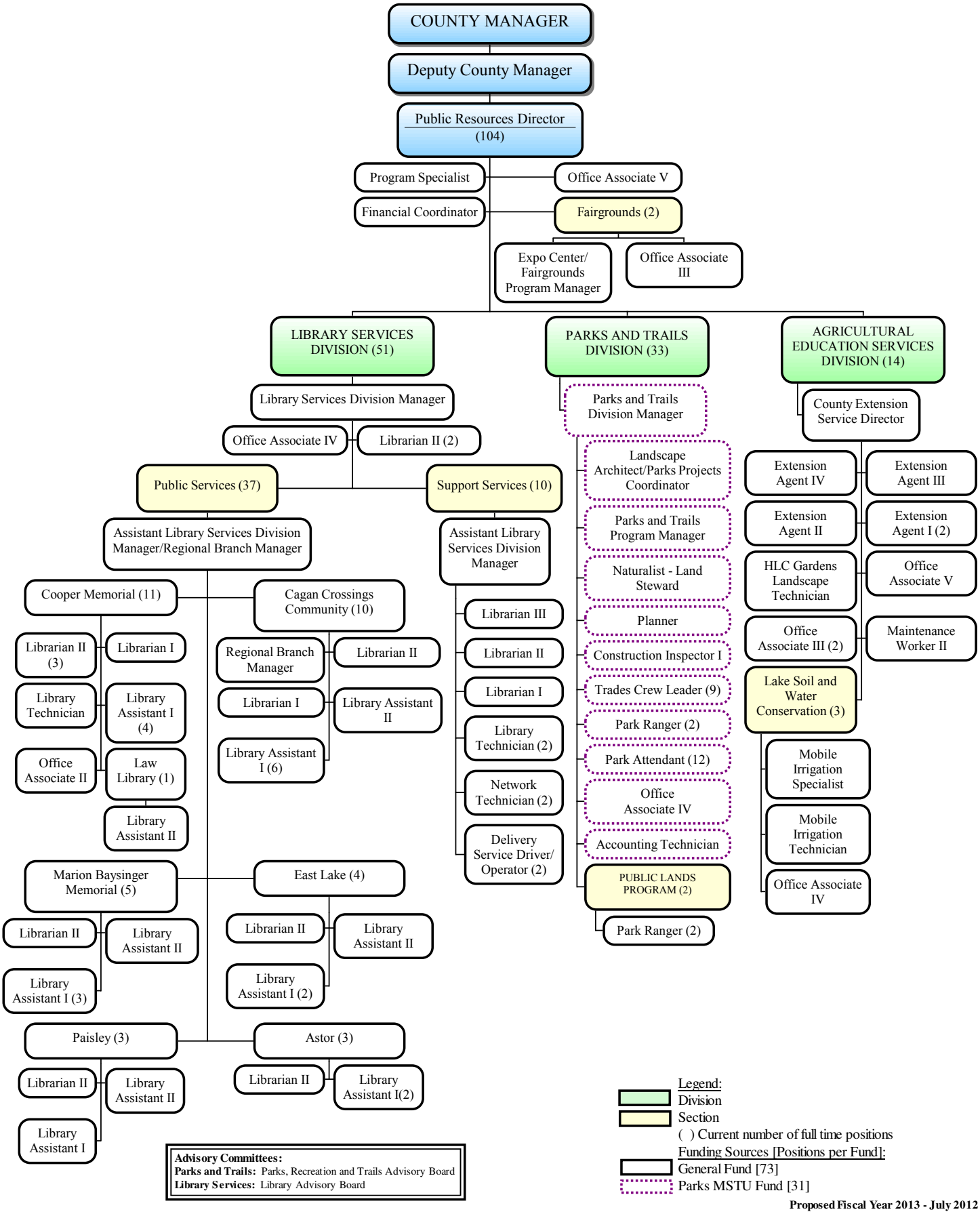
Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. Personal Services for the Legislative Office consists of five commissioners, and three administrative support personnel.

Operating Expenses for Fiscal Year 2013 includes increased funding for costs associated with training and travel. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all county departments.

Public Resources

Public Resources - Organization Chart
Proposed Fiscal Year 2013



Proposed Fiscal Year 2013 - July 2012

Public Resources

Mission Statement:

To provide and promote life enriching experiences that exceed expectations for Lake County residents and visitors.

Program Descriptions:

- **Administration** provides administrative and financial oversight of the department and recommends related policies, goals, objectives and budgets; and coordinates operation and scheduling of the Umatilla and Paisley Community Centers, which serve the local communities and hosts congregate meals for the elderly through Mid-Florida Community Services. The Fairgrounds program, also under Administration, is operated by Lake County, except during the Lake County Fair, when it is operated by the Lake County Fair Association. The Fairground facilities are rented out for special events and a local Farmer's Market is held at the Fairgrounds every Thursday.
- The **Agricultural Education Services Division**, also known as Lake County Extension, is a division of the University of Florida's Institute of Food and Agricultural Sciences (IFAS) operated in conjunction and cooperation with the Lake County Board of County Commissioners. The Division provides research-based information and educational resources from the University of Florida through various workshops, seminars, individual consultations, agricultural business site visits, newsletters, plant clinics and demonstrations. The Lake County Extension Program areas of expertise include: Urban Horticulture/Master Gardeners, Family and Consumer Sciences, 4-H Youth Development, Livestock and Natural Resources, Commercial Ornamental Horticulture Production and Commercial Fruit Production. In addition to numerous programs and events for commercial agriculture and citizens, the division hosts a successful Annual Farm Tour to introduce citizens to the agriculture in the county. The Horticultural Learning Center (HLC) also falls under the Division and is an educational resource that supports programs in horticulture, gardening, landscape design, and natural-resource management. The Lake County Water Authority provided a grant to install a cistern at the HLC and solar panels as part of a pilot project activity under the Energy Efficiency and Conservation Block Grant (EECBG.); these two amenities have increased educational opportunities relating to water resources and energy efficiency. The Discovery Gardens, covering four acres, are a series of themed demonstration gardens designed to serve as a hands-on-learning tool. The Mobile Irrigation Lab Program assists commercial citrus groves and nurseries with conserving water, along with inspecting irrigation systems and recommending enhancements and efficiencies to save water and money. The Division also provides a staff assistant for the Lake Soil and Water District Board. Staff works closely with the Mobil Irrigation Lab Program and assists the Soil and Water District with projects that inform the public about conservation programs. The Lake Soil and Water Conservation District Board sponsors three educational events annually. The annual Land Judging competition invites student group teams to test their knowledge by judging soils. The District sponsors an Envirothon which is a natural resource education program traditionally held at Hickory Point. The third event is a poster and speech contest with the annual theme selected by the National Association of Conservation Districts. In addition to the educational events, the District holds an annual tree give away of approximately 1,500 bare root tree seedlings in honor of Florida Arbor Day.

- The **Library Services Division** provides administration for six branch libraries and coordination of the Lake County Library System. The Lake County Library System is a single-county cooperative public library system with six county branch libraries and nine municipal member libraries, with the Lake County BCC designated as the administrative head of the system. The Lake County Library System's mission is "to serve as the gateway to the world of information, ideas, and entertainment for all county residents". The member libraries participate in the system through interlocal agreements between the County and municipalities in order to provide citizens with consistency of service regardless of location. One of the highlights of the system is the partnership between Lake County, Lake-Sumter Community College and the University of Central Florida to operate the Cooper Memorial Library, a branch library in Clermont. The Division consists of Administration, Public Services and Support Services. Administration and

Support Services provide system wide administration, oversight and technical support services. The Division Manager acts as staff liaison to the Lake County Library Advisory Board. The Division Manager is also the designated Administrative Head of the Library System for State reporting purposes and recommends county wide library policies, plans and procedures. Rounding out Administration are the system wide coordinators who insure consistency and quality in literacy, youth and adult programming. Support Services, administered by an Assistant Library Services Division Manager, provides a wide array of technical services and support. This program is responsible for the system-wide automation system which provides both wired and wireless internet and computer access to all libraries as well as the integrated operating systems that make up the electronic library catalog, patron database, circulation system, on-line services and a number of peripheral systems. Some of the peripheral systems include self-checkout, Radio Frequency Identification (RFID) security, and computer reservation and printing systems. Support Services also provides cataloging services, system-wide report services, database maintenance, computer and server support, e-rate applications management, system-wide courier service, interlibrary loans and books-by-mail services. Public Services includes oversight, administration and operation of the six branch libraries. Oversight and administrative responsibility is shared by the Division Manager and the Regional Branch Manager/Assistant Library Services Division Manager. Each branch library also has a Branch Manager or Regional Branch Manager to oversee day-to-day operations. Hours and depth of services vary at each library based on size of staff and facility, budget, and community need.

- The **Parks and Trails Division** develops and maintains County parks, recreation sites, trails, and boat ramps; preserves natural areas and public lands; and maintains abandoned cemeteries. Community center facilities are assigned to the Division, and the Minneola Athletic Complex was added at the beginning of Fiscal Year 2012. In 2004, Lake County voters approved a $36 million public lands referendum, which centered on four main categories; protection of water resources, protection of natural communities and landscapes, protection of plant and animal species and protection of social/human values. As a result, the county acquired ten properties, accepted a donated property, partnered on a multi-agency acquisition, provided grants to the City of Clermont for conservation property acquisition and provided funds for purchase of South Lake Trail Right-of-Way. The Lake County Public Land properties now total over 2,000 acres. All properties have approved management plans and three of the properties were opened to the public in July 2011 for passive activities, and another three properties are scheduled to open in 2012. In addition to the Public Lands properties, Lake County's Parks and Trails Division has restoration and habitat conservation efforts ongoing at 685 acres of additional parklands. Management and restoration efforts include surveys, environmental assessments, permits, burn prescriptions, archaeological assessments, invasive/exotic plant removal, grove and trail maintenance, water quality testing, reduction of overgrown vegetation and establishment of fire lines at all of the acquired environmentally sensitive lands. Lake County is partnering with the Saint Johns River Water Management District (SJRWMD), the Green Mountain Scenic Byway Committee, and Florida Department of Transportation to develop a trailhead and scenic overlook on the west side of the SJRWMD North Shore Lake Apopka Restoration Area.

Department Goals and Objectives:

Lake County is a High Performance Organization:

- The Fairgrounds will continue outreach and networking to add more special events. Through continued outreach and networking with local businesses and civic groups, the Fairgrounds will be promoted as a meeting place.
- Agricultural Extension Services holds educational programs for the general public as well as agricultural businesses at the Agricultural Center and through the libraries, garden clubs, and the internet. Grants have allowed purchase of webinar software to increase programming availability, and the University of Florida Institute of Food and Agricultural Sciences (UF/IFAS) is providing training on video production to allow educational video production for the internet.

Public Resources

- A Library Services Innovative Services Group will research and recommend improvements in library technology to increase public access to library services. The Innovative Services Group will develop a multi-year plan for improving infrastructure, including the reallocation of library system-wide resources to add or expand information services.
- Library Services and the county branch libraries have the best data transmission in the county through quality data transmission to all participating libraries.
- A Library Services Space Utilization Group assists System libraries to re-purpose their physical spaces to accommodate the needs of users for gathering, learning and working in the new digital environment. Most System libraries will have plans for re-purposing their physical spaces, including plans and pricing for acquiring additional furniture and equipment.

- Library Services will continue to present showcase events, such as Festival of Reading and Trash to Fashion, to residents of all ages that will bring prestige to Lake County.

Lake County is a Leader in Multi-jurisdictional Cooperation:

- Lake County Extension will continue to be a cooperative entity between UF and LCBCC. In addition, Lake County Extension Agents work cooperatively with Sumter, Seminole, Orange and Osceola County Extension offices to provide uniform, coordinated educational programming for agribusiness and 4H youth.
- Library Services takes the lead in workforce development by partnering with local colleges and universities, business and service organizations to offer training, counseling and other assistance to those seeking employment or better employment. Classes and individual counseling sessions are offered at key System libraries on a regular basis.
- Library Services will continue to partner with Lake-Sumter Community College and the University of Central Florida to ensure that Cooper Memorial Library is the premier library in Lake County. Cooper Memorial Library will enhance and expand its program and learning activities to meet current needs of its community in innovative ways.
- Cagan Crossings Community Library will continue to serve the needs of the residents of Polk and Osceola counties, as well as Lake County, in the Four Corners area.

The Economy of Lake County is Strong, Diversified, and Sustainable:

- The Agricultural Education Division will enable agribusiness to succeed through diversified educational opportunities and individual consultations to ensure they remain profitable through continued educational programming taught by qualified extension agents.

Lake County Offers a Quality, Reliable Transportation Network in a Multi-modal System:

- The Parks and Trails Division will continue to facilitate the development and management of parks and facilities for a recreation system that meets the diverse needs of the community, and complete development/improvement phases that are permitted and funded. All capital projects will continue to be completed in phases.

Lake County Preserves Environmental Resources:

- The Discovery Gardens Horticulture Learning Center building is a model of energy efficiency and water conservation that will be used for educational programming in this area.
- The Lake County Soil and Water Conservation District (LCSWCD) provides educational programming and individual services to improve water and soil conservation practices through the Mobile Irrigation Lab and youth outreach programs. Lake County Extension provides programs in Best Management Practices for agricultural businesses and green industry (landscaping) to conserve natural resources.
- The Lake County Parks and Trails Division has fifteen distinct capital improvement projects underway at the County's passive and active parks. The scope of the services include but are not limited to environmental studies, design, engineering and construction bid documents needed for the construction/improvements of active recreation (sports fields, courts, etc.) and passive recreation (habitat for wildlife and restoration) projects. Capital projects are supported by the Parks, Recreation and Trails Advisory Board and are

consistent with the adopted Lake County's Parks and Recreation Master Plan of 2005. It is the Division's goal to facilitate the development and management of parks and facilities for a recreation system that meets the diverse needs of the community.

- The Public Lands Program under the management of the Parks and Trails Division has completed the Management and Restoration Work Plans for the acquired environmentally sensitive properties. In order to continue to expand passive recreation opportunities, three of the Public Lands properties are now open daily to the public, while three more are in the planning phase. The recreational uses of the acquired lands were supported by the Public Lands Acquisition Advisory Committee (PLAAC) and are consistent with the adopted Lake County's Parks and Recreation Master Plan of 2005. It is the Division's goal to promote natural resources and recreational opportunities.

Public Resources

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Division/Program				
Administration	$ 432,584	$ 448,894	$ 448,894	$ 447,688
Agricultural Education Services	800,804	749,552	746,900	739,965
Library Services	5,128,364	6,503,314	5,333,010	6,060,869
Parks and Trails	4,146,062	5,642,632	4,405,857	6,704,363
Total Expenditures	**$ 10,507,815**	**$ 13,344,392**	**$ 10,934,661**	**$ 13,952,885**
Expenditures by Category				
Personal Services	$ 4,628,934	$ 5,003,118	$ 4,790,179	$ 5,103,180
Operating	3,217,229	3,409,570	3,169,829	3,404,354
Capital Outlay	136,932	111,600	146,009	43,663
Subtotal Operating Expenditures	**$ 7,983,095**	**$ 8,524,288**	**$ 8,106,017**	**$ 8,551,197**
Capital Improvements	818,680	980,393	844,951	1,416,273
Debt Service	-	-	-	-
Grants and Aids	1,394,233	2,177,752	1,689,710	2,031,570
Transfers	311,806	293,983	293,983	281,835
Reserves	-	1,367,976	-	1,672,010
Total Operating Expenditures	**$ 10,507,815**	**$ 13,344,392**	**$ 10,934,661**	**$ 13,952,885**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 10,507,815**	**$ 13,344,392**	**$ 10,934,661**	**$ 13,952,885**
Expenditures by Fund				
General	$ 1,779,636	$ 1,611,740	$ 1,627,317	$ 1,577,394
Fish Conservation	565	122,019	325	147,930
Library Impact Fee Trust	270,193	1,648,638	619,529	1,156,167
Library Services	4,858,171	4,854,676	4,713,481	4,904,702
MSTU - Parks Section	3,353,626	4,369,947	3,655,271	5,172,544
Parks Impact Fee Trust - Central District	3,569	8,292	2,209	26,170
Parks Impact Fee Trust - North District	193	16,268	1,222	54,078
Parks Impact Fee Trust - South District	92,067	449,412	78,195	679,009
Restricted Local Programs	149,795	263,400	237,112	234,891
Total Expenditures	**$ 10,507,815**	**$ 13,344,392**	**$ 10,934,661**	**$ 13,952,885**
Number of Full Time Positions	96.0	104.0	104.0	104.0
Number of Part Time Positions	19.0	18.0	13.0	13.0
Number of Full Time Equivalent Positions	103.7	111.4	109.5	109.5

Department: Public Resources
Program: Administration

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 348,822	$ 359,505	$ 359,505	$ 364,517
Operating	75,950	89,389	89,389	83,171
Capital Outlay	7,813	-	-	-
Subtotal Operating Expenditures	**$ 432,584**	**$ 448,894**	**$ 448,894**	**$ 447,688**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 432,584**	**$ 448,894**	**$ 448,894**	**$ 447,688**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 432,584**	**$ 448,894**	**$ 448,894**	**$ 447,688**
Expenditures by Fund				
General	$ 432,584	$ 448,894	$ 448,894	$ 447,688
Total Expenditures	**$ 432,584**	**$ 448,894**	**$ 448,894**	**$ 447,688**
Number of Full Time Positions	4.5	4.5	4.5	4.5
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	4.5	4.5	4.5	4.5

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. Public Resources Administration includes 2.5 positions: the Public Resources Director, an Office Associate IV, and half funding for a Financial Coordinator. Also included are two positions in Fairgrounds: an Office Associate III, and the Expo Center/Fairgrounds Program Manager.

Operating Expenses for Fiscal Year 2013 includes reduced costs for the Fairgrounds. Repair and maintenance costs were reduced $2,500, and operating expenses associated with tools, small equipment, and cleaning supplies decreased $5,000. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Department: Public Resources
Division: Agricultural Education Services

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 674,005	$ 582,775	$ 582,775	$ 564,548
Operating	126,799	161,432	158,780	175,417
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 800,804**	**$ 744,207**	**$ 741,555**	**$ 739,965**
Capital Improvements	-	5,345	5,345	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 800,804**	**$ 749,552**	**$ 746,900**	**$ 739,965**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 800,804**	**$ 749,552**	**$ 746,900**	**$ 739,965**
Expenditures by Fund				
General	$ 800,804	$ 749,552	$ 746,900	$ 739,965
Total Expenditures	**$ 800,804**	**$ 749,552**	**$ 746,900**	**$ 739,965**
Number of Full Time Positions	16.0	14.0	14.0	14.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	16.0	14.0	14.0	14.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. Two positions vacated in Fiscal Year 2012 were filled at a lower pay rate, which attributed to the overall reduction of $18,227 in Personal Services.

Operating Expenses for Fiscal Year 2013 include the installation of solar panels, which is estimated to reduce utility costs by 6.6 percent. Reprographics costs are down $3,528 due to producing fewer program materials. Fiscal Year 2013 includes $41,563 in 4-H donation funds that were carried forward from the previous year. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Department: Public Resources
Division: Library Services

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 2,493,844	$ 2,601,070	$ 2,560,054	$ 2,637,202
Operating	780,457	712,579	667,807	725,156
Capital Outlay	80,776	33,170	26,939	43,663
Subtotal Operating Expenditures	**$ 3,355,077**	**$ 3,346,819**	**$ 3,254,800**	**$ 3,406,021**
Capital Improvements	379,054	387,108	388,500	390,090
Debt Service	-	-	-	-
Grants and Aids	1,394,233	2,177,752	1,689,710	1,631,570
Transfers	-	-	-	-
Reserves	-	591,635	-	633,188
Total Operating Expenditures	**$ 5,128,364**	**$ 6,503,314**	**$ 5,333,010**	**$ 6,060,869**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 5,128,364**	**$ 6,503,314**	**$ 5,333,010**	**$ 6,060,869**
Expenditures by Fund				
County Library System	$ 4,858,171	$ 4,854,676	$ 4,713,481	$ 4,904,702
Library Impact Fee Trust	270,193	1,648,638	619,529	1,156,167
Total Expenditures	**$ 5,128,364**	**$ 6,503,314**	**$ 5,333,010**	**$ 6,060,869**
Number of Full Time Positions	53.5	52.5	52.5	52.5
Number of Part Time Positions	19	18	13	13
Number of Full Time Equivalent Positions	61.2	59.9	58.0	58.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. Five library page positions were deleted.

Operating Expenses for Fiscal Year 2013 include an $8,820 reduction in utility services, primarily due to lower electricity costs at the Cagan Crossing Library as a result of replacing the motor on the air conditioning unit. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Capital Outlay for Fiscal Year 2013 includes $23,663 for a courier van, and $20,000 for automation system equipment, upgrades, and network enhancements.

Capital Improvements for Fiscal Year 2013 includes $182,710 for books and other library materials, and $207,380 for periodicals, subscriptions, and on-line databases.

Grants and Aids for Fiscal Year 2013 includes $105,000 in impact fee awards to municipalities, and $506,048 in funds carried forward for future projects. Also included is $1,020,522 in aid to libraries, which is a five percent reduction over Fiscal Year 2012.

Reserves for Fiscal Year 2013 includes $42,528 set aside for E-rate. The E-rate program was created to ensure that schools and libraries have affordable access to advanced telecommunications services. Under the program, discounts ranging from 20 percent to 90 percent on telecommunications services, internet access, and internal connections are provided to eligible schools and libraries, subject to an annual cap. This program has to be approved, and savings vary. In addition, there is $590,660 in purchase order carry-forwards. Of this amount, $545,119 is for impact fee awards.

Other for Fiscal Year 2013 includes the General Fund subsidy for Library Services, which increased $61,297 over the prior year. The total interfund transfer for Fiscal Year 2013 is $4,001,095.

Department: Public Resources
Division: Parks and Trails

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 1,112,264	$ 1,459,768	$ 1,287,845	$ 1,536,913
Operating	2,234,023	2,446,170	2,253,853	2,420,610
Capital Outlay	48,343	78,430	119,070	-
Subtotal Operating Expenditures	**$ 3,394,630**	**$ 3,984,368**	**$ 3,660,768**	**$ 3,957,523**
Capital Improvements	439,626	587,940	451,106	1,026,183
Debt Service	-	-	-	-
Grants and Aids	-	-	-	400,000
Transfers	311,806	293,983	293,983	281,835
Reserves	-	776,341	-	1,038,822
Total Operating Expenditures	**$ 4,146,062**	**$ 5,642,632**	**$ 4,405,857**	**$ 6,704,363**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 4,146,062**	**$ 5,642,632**	**$ 4,405,857**	**$ 6,704,363**
Expenditures by Fund				
General	$ 546,248	$ 413,294	$ 431,523	$ 389,741
Fish Conservation	565	122,019	325	147,930
MSTU - Parks Section	3,353,626	4,369,947	3,655,271	5,172,544
Parks Impact Fee Trust - Central District	3,569	8,292	2,209	26,170
Parks Impact Fee Trust - North District	193	16,268	1,222	54,078
Parks Impact Fee Trust - South District	92,067	449,412	78,195	679,009
Restricted Local Programs	149,795	263,400	237,112	234,891
Total Expenditures	**$ 4,146,062**	**$ 5,642,632**	**$ 4,405,857**	**$ 6,704,363**
Number of Full Time Positions	22.0	33.0	33.0	33.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	22.0	33.0	33.0	33.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. In addition, several positions for East Lake Community Park were budgeted for a partial year in Fiscal Year 2012; these positions are now budgeted at 100 percent for Fiscal Year 2013. All Parks and Trails salaries and benefits are paid from the MSTU - Parks Services Fund.

Operating Expenses for Fiscal Year 2013 includes maintenance of the County's parks, which represents a major operating expense for Parks and Trails and is reflected in the $1,793,017 budgeted for 27 parks (942.43 acres), 15 boat ramps, 9 miles of paved trails, 17 miles of unpaved trails, 146 miles of Blueways, and 7 cemeteries. This includes $883,400 for mowing, weeding, edging, trash pick-up, tree planting/removal, pressure cleaning/washing playgrounds, field line striping, fencing and site furnishings, repair/replace fencing, railing and gates, regrading, chemical lawn service and fire ant treatment. Other maintenance costs include $128,500 for electrical, plumbing and playground equipment repair/replacement; $230,000 for clay, sand and mulch for ball fields, infields and tracks; and $5,000 for lake cleanup at various parks. There is $148,217 budgeted for repairs to signage, restrooms, buildings, pavilions, shelters, sidewalks, boat ramps, canoe launches, boardwalks, fishing piers, docks, paver paths, asphalt trails and roads, parking lots, and unpaved trails and roads. Vehicle and equipment maintenance is budgeted at $54,500, and there is $2,900 for software license and maintenance. Grant restoration and management plan costs total $340,500. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all county departments.

Capital Improvements for Fiscal Year 2013 includes:

Astatula Boat Ramp	$ 75,000
East Lake Community Park	10,247
Minneola Athletic Complex	23,225
P.E.A.R. Park	7,099
South Lake Trail	20,000
Misc. improvements for waterway access	33,580
Project Rebudgets:	
East Lake Community Park	92,609
Ferndale Preserve	245,179
John's Lake Boat Ramp	32,067
Marsh Park	5,000
Minneola Athletic Complex	235,982
P.E.A.R. Park	17,849
Palatlakaha River Park	14,634
South Lake and Hancock Trail	100,000
Misc. project rebudgets for improvements to waterway access	113,712
	$ 1,026,183

Grants and Aids for Fiscal Year 2013 include carryforward funding in the amount of $400,000 for multipurpose athletic fields at the National Training Center. **Transfers** consist of $185,839 in administration fees, $28,489 for the property appraiser, and $67,507 for the tax collector.

Reserves for Fiscal Year 2013 include $240,738 available for Parks and Trails operations. In addition, there is $798,084 in purchase order carry-forwards.

Public Resources

Performance Measurements

Key Objectives

Administration/Fairgrounds:

Rent space for two additional special events

Continue to encourage local businesses and growers to participate in the weekly Farmers and Flea Market

Agricultural Education:

Increase sustainability and profitability of agricultural businesses

Increase youth understanding of agriculture and readiness to become entrepreneurs

Conserve natural resources

Library Services:

Encourage Lake County residents to visit branch libraries to locate information, access online services, and attend programs

Provide physical and electronic materials that the residents of Lake County want to read

Provide public access computers to meet the demand of the residents of Lake County

Parks and Trails:

Expand active and passive recreational opportunities

Increase the number of athletic fields, availability and usage

Increase the number of Public Lands properties open to the public

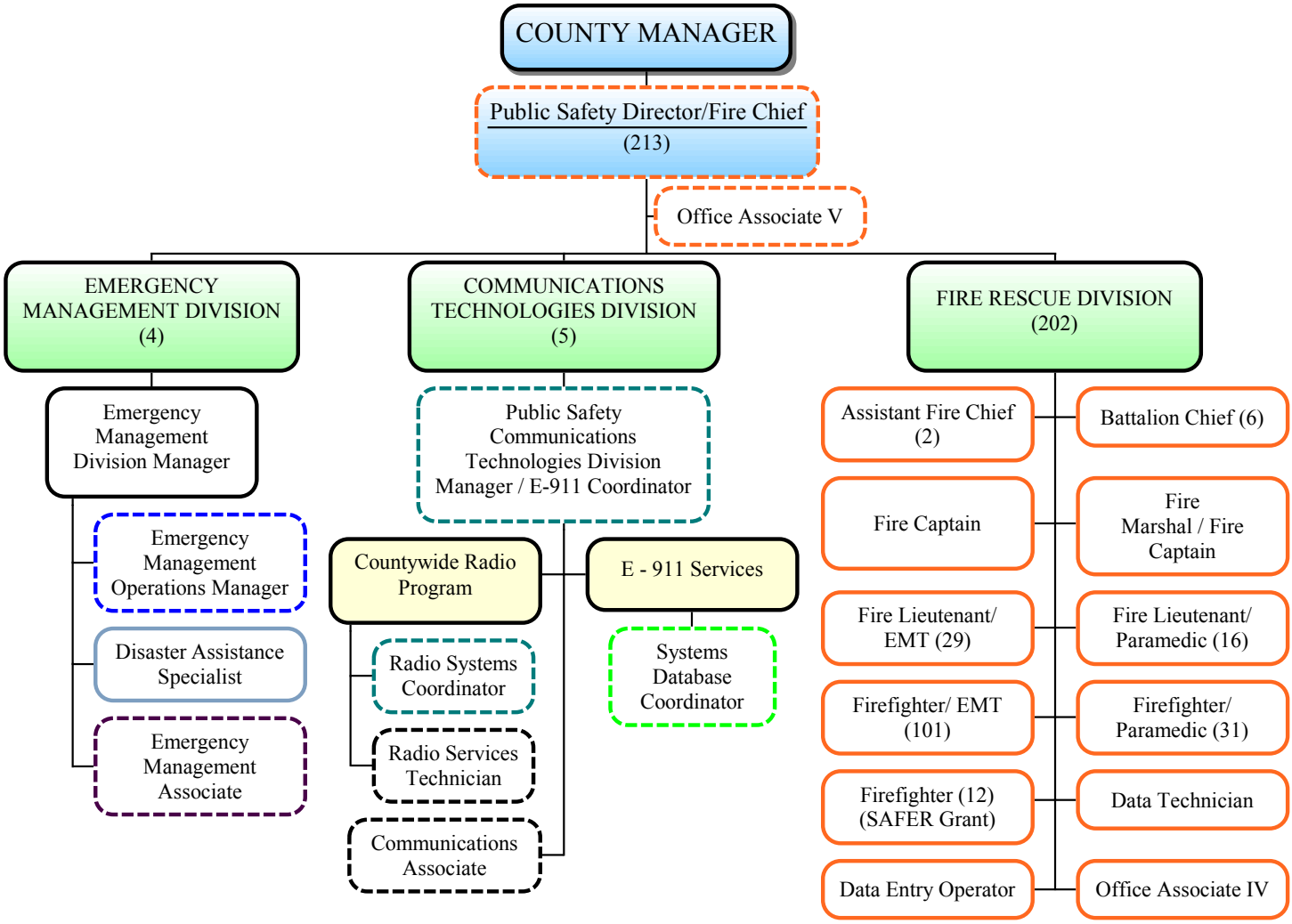
Performance Measures	Actual FY 2011	Estimated FY 2012	Budget FY 2013
Administration/Fairgrounds:			
Special Events	21	20	22
Participating local agricultural businesses	3	5	8
Participating local businesses	5	8	10
Agricultural Education:			
Commercial agriculture program attendance	6,040	6,050	6,100
Site visits/consultations with commercial agricultural businesses	332	350	350
Youth participating in clubs	800	800	820
Gallons of water (in millions) saved in commercial agriculture	45.7	45.0	45.0
Citizens attending gardening classes and being assisted in residential plant clinics	3,556	3,600	4,000
Library Services:			
Visitors to the branch libraries	724,213	666,000	630,000
Items circulated by the branch libraries (includes e-books)	863,425	868,600	874,000
Computer sessions in branch libraries	260,454	270,000	280,000
Parks and Trails:			
Capital improvement projects initiated	16	21	26
Sports events at North Lake and Minneola Athletic Complex	2,426	3,500	4,000
Public Lands properties open to public	3	4	6
Nature-based educational events	90	112	84

Detail of Capital Outlay by Fund
FY 2013

Fund/Department/Division	Org Code	New	Replacement	Total
COUNTY LIBRARY SYSTEM (1900)				
Public Resources				
Library Services				
Courier Van, extended length	3038300	$ 23,663	$ -	$ 23,663
State Aid to Libraries FY 2013				
Automation System Equipment, Upgrades, and Network Enhancements	3038630	20,000	-	20,000
Total County Library System		**$ 43,663**	**$ -**	**$ 43,663**
TOTAL ALL FUNDS		**$ 43,663**	**$ -**	**$ 43,663**

Public Safety

Public Safety
Organization Chart
Proposed Fiscal Year 2013



Legend:
Division
Section
( ) Current number of full time positions
Funding Sources [Positions per Fund]:
General Fund [1]
County Fire Rescue [202]
Emergency Management Trust Fund Grant [1]
General Fund 25%, County Fire Rescue 75% [2]
General Fund 50%, Emergency 911 50% [2]
General Fund 40%, Emergency 911 60% [2]
General Fund 20%, Emergency 911 80% [1]
General Fund 50%, Emergency Management Trust Fund Grant 50% [1]
General Fund 65%, Emergency Management Trust Fund Grant 35% [1]

Proposed Fiscal Year 2013 - July 2012

Public Safety

Mission Statement:

To protect the lives and property of the citizens of Lake County by providing services to the public around the clock, every day of every year, regardless of external hazards or circumstances. The Department of Public Safety serves a vital role in providing and coordinating lifesaving services, critical incident response to fires, specialized rescue operations, hazardous materials incidents, emergency management and disaster mitigation.

Program Descriptions:

- **Administration** is the managerial division of the Public Safety Department. Its purpose is to coordinate the smooth and efficient operation of all components and programs within the Public Safety Department. Public Safety Administration contains the twenty-five percent of salary and benefits for the Public Safety Director/Fire Chief and the Public Safety Office Associate V. The remaining seventy-five percent is allocated to the Fire Rescue Fund and reflects the time allocated to the Fire Rescue Division.
- The **Communications Technologies Division** operates and maintains the Lake County Public Safety Communications/Radio Systems, Enhanced 9-1-1 (E911) database and emergency equipment/systems maintenance, performs oversight for the 9-1-1 Master Street Address Guide (MSAG) street assignment and ranges in Lake County and oversees the Cable Television Franchise Program. In addition, the Division provides technical support for all Countywide Radio System users (14 municipalities), eight 9-1-1 Public Safety Answering Points (PSAPs) within the County and monitors the fees, revenue and billing for the support of these agencies.
- The **Emergency Management Division** coordinates various County and partner agency assets and resources to be utilized during disasters and large emergencies. This is accomplished through planning, public education and continuous refinement of emergency preparedness plans and programs as well as regularly scheduled practice drills including the activation of the Emergency Communications Operations Center (ECOC).

- Lake County **Fire Rescue Division**, with a career staff of 198 firefighters, protects more than 300,000 county residents, as well as visitors, over an area encompassing 1,100 square miles. Serving both urban and rural areas, the Division operates 24 fire stations strategically located throughout Lake County. Fire Rescue is divided into two sections. The Administrative Section performs core functions necessary to support the smooth operation of a large first-responder agency, including in-service training and recertification of all Fire Rescue personnel, medical quality assurance, state reporting, inventory control as well as personnel and facilities support services. The Operations Section consists of personnel trained in structural firefighting, emergency medical advanced life support services, vehicle firefighting and patient extrication, hazardous materials mitigation and special operations such as confined space and high-angle rescue.

Department Goals and Objectives:

Lake County is a High Performance Organization:

- Communication Technologies assists with E911 funding for the Emergency Communications Operation Center and Radio Dispatch/E911 co-location/relocation. The Division continues minimal staffing with support of the proposed personal and operating costs as identified in the Fiscal Year 2013 budget. Utilization of all staff cross trained for multiple discipline activities in cooperation with coordinated efforts with Lake County Sheriff, Lake Emergency Medical Services (LEMS), Emergency Management, and Facilities Department staff. Consolidation of systems and services in support of the Sheriff and the LEMS missions provides more efficient and quality countywide radio services to the citizens of Lake County. Additional benefits will be realized if/when emergency activation of the ECOC is required as all coordinative communication functions can occur simultaneously from one centralized command and control point.

Public Safety

- Emergency Management administers the Neighborhood Preparedness Program. The Division staff coordinates each neighborhoods' progress, and provides informational brochures and metal signs for neighborhoods to display the "Disaster Ready Community" designation. Each neighborhood will develop a basic plan, communicate with one another and stand ready to relay information to first-response agencies.
- Emergency Management provides National Oceanic and Atmospheric Administration (NOAA) Weather Radios to at-risk citizens. The Division staff uses federal emergency management grant funding with local match with general funds to program the radios and coordinate delivery to at-risk citizens. The equipment is enhancing mass notification capabilities to all individuals within Lake County, including those with special needs or who are disabled.
- Fire Rescue plans to open a new fire station in Astatula in order to provide an enhanced level of service to the community.

Lake County is a Leader in Multi-jurisdictional Cooperation:

- Communications Technologies administers Inter and Intra-governmental Radio System and Subscriber Warranty/Maintenance. Multi-jurisdictional communications among all Public Safety and Law Enforcement responders is creating effective external communication, strengthening responsiveness to the community while enabling new processes for improved communications to be developed. The E911 coordination demonstrates a fundamental cooperative measure among the County, other counties, the State of Florida, the municipalities, and the participating private sector companies. These efforts ensure continuance of operations for this highly critical and needed program as cost effectively as possible. The Division plans to accomplish this effort by maintaining expenditure expectations and planning for necessary upgrades to the E911 system to encompass Next Generation E911 impacts while ensuring the continued operation of the system in order to assist in saving the lives and properties of our citizens and visitors.
- Communications Technologies also administers the Communication Services Tax (CST) project as part of the Cable Television Program functions to ensure that cable franchise fees are correctly collected and remitted by the State Department of Revenue (DOR) to all county and municipal agencies authoring collection of cable franchise fees. The Division continues to provide excellent customer service and maintain successful operation of the programs.
- Emergency Management provides All-Hazards Training, Exercises and Drills. The Division staff utilizes available education materials and facilities for providing the appropriate level of training to all county employees and other agancies across the county. The training will enhance our many community partners' ability to respond to disasters.
- Fire Rescue operates the Special Operations Response Team (SORT). The Division continues partnership with the State of Florida, Regional 5 Florida Fire Chiefs State Emergency Response Plan, local Mutual and Automatic Aid agreements together with maintaining personnel in a state of readiness to respond to local, regional or state emergencies.
- Fire Rescue pursues First Response and Automatic Aid agreements with the cities located within the County. The Division needs collaborative agreement documents for the establishment of more First Response and Automatic Aid response locally.

Public Safety

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Division/Program				
Administration	$ 41,900	$ 43,446	$ 43,446	$ 44,799
Communications Technologies	7,238,688	8,421,157	4,514,933	7,670,815
Emergency Management	882,738	2,155,538	5,256,118	3,969,704
Fire Rescue	19,999,325	25,122,554	20,652,718	26,182,943
Total Expenditures	**$ 28,162,651**	**$ 35,742,695**	**$ 30,467,215**	**$ 37,868,261**
Expenditures by Category				
Personal Services	$ 15,912,479	$ 15,474,848	$ 15,474,846	$ 15,788,820
Operating	7,128,168	7,158,621	6,669,408	6,668,256
Capital Outlay	1,244,029	1,954,696	885,333	2,471,127
Subtotal Operating Expenditures	**$ 24,284,676**	**$ 24,588,165**	**$ 23,029,587**	**$ 24,928,203**
Capital Improvements	445,995	1,684,902	4,790,408	3,864,868
Debt Service	-	-	-	-
Grants and Aids	968,194	1,925,733	226,745	946,748
Transfers	2,463,786	2,420,475	2,420,475	2,766,268
Reserves	-	5,123,420	-	5,362,174
Total Operating Expenditures	**$ 28,162,651**	**$ 35,742,695**	**$ 30,467,215**	**$ 37,868,261**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 28,162,651**	**$ 35,742,695**	**$ 30,467,215**	**$ 37,868,261**
Expenditures by Fund				
General	$ 2,586,463	$ 2,654,845	$ 2,633,438	$ 2,825,045
County Fire Rescue	19,981,125	22,744,876	20,083,922	24,088,499
Emergency 911	3,877,531	3,252,641	2,233,829	3,600,366
Fire Services Impact Fee Trust	3,465	2,299,014	490,132	2,044,444
Federal/State Grants	1,714,068	4,791,319	301,742	1,927,018
Emerg Comm Ops Center	-	-	4,724,152	3,382,889
Total Expenditures	**$ 28,162,651**	**$ 35,742,695**	**$ 30,467,215**	**$ 37,868,261**
Number of Full Time Positions	211.0	207.0	207.0	213.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	211.0	207.0	207.0	213.0

Department: Public Safety
Program: Administration

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 41,639	$ 41,679	$ 41,679	$ 42,764
Operating	261	1,767	1,767	2,035
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 41,900**	**$ 43,446**	**$ 43,446**	**$ 44,799**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 41,900**	**$ 43,446**	**$ 43,446**	**$ 44,799**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 41,900**	**$ 43,446**	**$ 43,446**	**$ 44,799**
Expenditures by Fund				
General	$ 41,900	$ 43,446	$ 43,446	$ 44,799
Total Expenditures	**$ 41,900**	**$ 43,446**	**$ 43,446**	**$ 44,799**
Number of Full Time Positions	0.5	0.5	0.5	0.5
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	0.5	0.5	0.5	0.5

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. Administration consists of the Office Associate V and the Public Safety Director.

Operating Expenses for Fiscal Year 2013 includes office supplies and property and liability insurance charges. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all county departments.

Department: Public Safety
Division: Communications Technologies

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 381,372	$ 376,476	$ 376,474	$ 381,781
Operating	4,203,794	3,566,485	2,990,178	3,033,692
Capital Outlay	690,280	1,193,717	2,000	1,043,627
Subtotal Operating Expenditures	**$ 5,275,445**	**$ 5,136,678**	**$ 3,368,652**	**$ 4,459,100**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	963,243	1,845,269	146,281	759,392
Transfers	1,000,000	1,000,000	1,000,000	1,369,466
Reserves	-	439,210	-	1,082,857
Total Operating Expenditures	**$ 7,238,688**	**$ 8,421,157**	**$ 4,514,933**	**$ 7,670,815**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 7,238,688**	**$ 8,421,157**	**$ 4,514,933**	**$ 7,670,815**
Expenditures by Fund				
General	$ 2,295,306	$ 2,327,311	$ 2,281,104	$ 2,502,534
Emergency 911	3,877,531	3,252,641	2,233,829	3,600,366
Federal/State Grants	1,065,851	2,841,205	-	1,567,915
Total Expenditures	**$ 7,238,688**	**$ 8,421,157**	**$ 4,514,933**	**$ 7,670,815**
Number of Full Time Positions	5.0	5.0	5.0	5.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	5.0	5.0	5.0	5.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. Salaries have been shared between the General Fund and the E911 fund for the division manager and the other four communication staff positions.

Operating Expenses for Fiscal Year 2013 reflects a reduced, no growth, maintain current service level approach with the exception of necessary increases in out-of-warranty equipment maintenance contracts and utilities. A continuation of the in-house capital program has been proposed through the Fire Rescue budget to eliminate future communication operating expenses utilizing an interconnect microwave system, which reduces dependencies on leased telephone company lines. The reductions in lease lines will offset the project cost resulting in a return on investment in three to five years. E911 expenses have been anticipated for the consolidation and co-location of the Primary (Sheriff) and Secondary (Lake Emergency Medical Services) PSAPs to the new proposed Emergency Communications and Operations Center (ECOC).

Technical support for Countywide Radio System users and Public Safety 9-1-1 Answering Points (PSAPs), including the eight municipal PSAPs within the County, will continue to be maintained at existing service levels barring unforeseen emergencies beyond the scope of warranty and/or service contracts. Reductions in loading are anticipated with changes occurring in support of The Villages communications and dispatching services. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all county departments.

Communications Technologies - *continued*

Capital Outlay for Fiscal Year 2013 includes rebudgets for the 2010 Urban Areas Security Initiative (UASI) critical infrastructure project and the State Homeland Security Program (SHSGP) 2010 regional mutual aid build-out for Region 5 (Lake, Volusia, Brevard, Seminole, Orange, Indian River, Osceola, Martin, and St Lucie) to provide radio services to First Responders and Emergency Services Personnel outside the range of their local systems or when they need to communicate with other users who are are not members of their local systems.

Reserves for Fiscal Year 2013 includes $1,082,857 in the E911 reserve for major capital purchases of 911-related equipment and other public safety purposes.

Department: Public Safety
Division: Emergency Management

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 198,362	$ 311,720	$ 311,720	$ 293,875
Operating	140,619	107,116	102,190	120,584
Capital Outlay	97,762	-	-	-
Subtotal Operating Expenditures	**$ 436,743**	**$ 418,836**	**$ 413,910**	**$ 414,459**
Capital Improvements	445,995	1,684,902	4,790,408	3,382,889
Debt Service	-	-	-	-
Grants and Aids	-	51,800	51,800	172,356
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 882,738**	**$ 2,155,538**	**$ 5,256,118**	**$ 3,969,704**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 882,738**	**$ 2,155,538**	**$ 5,256,118**	**$ 3,969,704**
Expenditures by Fund				
General	$ 249,256	$ 284,088	$ 308,888	$ 277,712
Federal/State Grants	633,482	1,871,450	223,078	309,103
Emerg Comm Ops Center	-	-	4,724,152	3,382,889
Total Expenditures	**$ 882,738**	**$ 2,155,538**	**$ 5,256,118**	**$ 3,969,704**
Number of Full Time Positions	4.0	4.0	4.0	4.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	4.0	4.0	4.0	4.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. Salaries have been shared between the General Fund and various emergency management grants for the division manager and the other three staff positions.

Operating Expenses for Fiscal Year 2013 includes the focus to maintain its current modified capabilities. This will be done by leveraging the General Fund allocation for the required local match to State and Federal grants. The budget includes $34,775 for satellite phones, aircards, and various training aids for special operations, and $14,500 for courses in Homeland Security training. Grants and aids includes $49,210 for the Lake and Sumter Emergency Recovery (LASER) contract, and $123,146 for the emergency generator for the Spring Creek Elementary shelter site. The Division will continue the current practice of using all funding allocations to prepare the County and community partners to respond to disasters, manage the recovery, and to provide citizens with information to be survivors in the event of a disaster. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all county departments.

Capital Improvements for Fiscal Year 2013 includes $3,382,889 in grants and infrastructure sales tax funding to complete the Emergency Communications and Operations Center (ECOC). The ECOC is a specifically designed building to sustain 160 miles per hour winds and will have the necessary features to survive a tropical cyclone. The new facility will allow Lake County to continue to provide services to our citizens after a major disaster. The Division staff will be focusing on utilizing the new facility to perform daily and emergency functions by utilizing the various rooms and new technology for training and disaster management.

Department: Public Safety
Division: Fire Rescue

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 15,291,107	$ 14,744,973	$ 14,744,973	$ 15,070,400
Operating	2,783,494	3,483,253	3,575,273	3,511,945
Capital Outlay	455,987	760,979	883,333	1,427,500
Subtotal Operating Expenditures	**$ 18,530,588**	**$ 18,989,205**	**$ 19,203,579**	**$ 20,009,845**
Capital Improvements	-	-	-	481,979
Debt Service	-	-	-	-
Grants and Aids	4,951	28,664	28,664	15,000
Transfers	1,463,786	1,420,475	1,420,475	1,396,802
Reserves	-	4,684,210	-	4,279,317
Total Operating Expenditures	**$ 19,999,325**	**$ 25,122,554**	**$ 20,652,718**	**$ 26,182,943**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 19,999,325**	**$ 25,122,554**	**$ 20,652,718**	**$ 26,182,943**
Expenditures by Fund				
General	$ -	$ -	$ -	$ -
County Fire Rescue	19,981,125	22,744,876	20,083,922	24,088,499
Fire Services Impact Fee Trust	3,465	2,299,014	490,132	2,044,444
Federal/State Grants	14,735	78,664	78,664	50,000
Total Expenditures	**$ 19,999,325**	**$ 25,122,554**	**$ 20,652,718**	**$ 26,182,943**
Number of Full Time Positions	201.5	197.5	197.5	203.5
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	201.5	197.5	197.5	203.5

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. The budget also reflects six new firefighter/EMTs for the new Astatula fire station. Fiscal Year 2013 will include Year Four of the Staffing for Adequate Fire and Emergency Response (SAFER) Grant. The local share will include an increase of $362,000.

Operating Expenses for Fiscal Year 2013 includes an increase of $120,607 in repair and maintenance charges. The budget also reflects a decrease of $169,770 in coverage contracts for the City of Groveland and the City of Mascotte and utilities expenses. The Division will continue to pursue Automatic and First Response agreements to eliminate any duplication of services while continuing to sustain a high quality and efficient level of service. The Florida Department of Health provides $15,000 under Grants and Aids for the expansion and/or improvement of pre-hospital emergency medical services. Funding is distributed to EMS providers within Lake County by the Fire Rescue Division. The Fire Assessment rate, which funds the majority of Fire Rescue's budget, is to remain at $181 in Fiscal Year 2013. The rate, assessed against households in unincorporated Lake County, Astatula, Howey-in-the-Hills and Lady Lake, is expected to generate $16.4 million. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all county departments.

Capital Outlay for Fiscal Year 2013 includes critical equipment that directly supports our first responders as follows: lifepaks, extrication tools, pumpers, broadband microwave radio backhaul, vehicles, printer, modular buildings for fire stations #14, #90 and a new engine for expansion of service for Lake County's 19th fire station.

Fire Rescue - *continued*

Reserves for Fiscal Year 2013 includes:

Reserve for Emergency Response - County Fire Rescue	$ 400,000
Reserve for Purchase Orders	247,849
Reserve for Operations - County Fire Rescue	2,106,379
Reserve for Capital - Fire Services Impact Fee Trust	1,525,089
Total	$ 4,279,317

Public Safety

Performance Measurements

Key Objectives

Communications Technologies

Administer E911 database changes
Manage 911 system and traffic
Assist and support residents with jurisdictional Communication Service Tax allocation
Administer system infrastructure repair and maintenance
Manage countywide communication system and traffic
Provide customer service

Emergency Management

Increase the number of Disaster Ready Communities
Provide NOAA weather radios to at-risk citizens
Provide all hazards training, exercises and drills

Fire Rescue

Provide both fire safety education and fire protection response
Provide both basic and advanced life support emergency medical service response
Provide both man made and natural disaster response

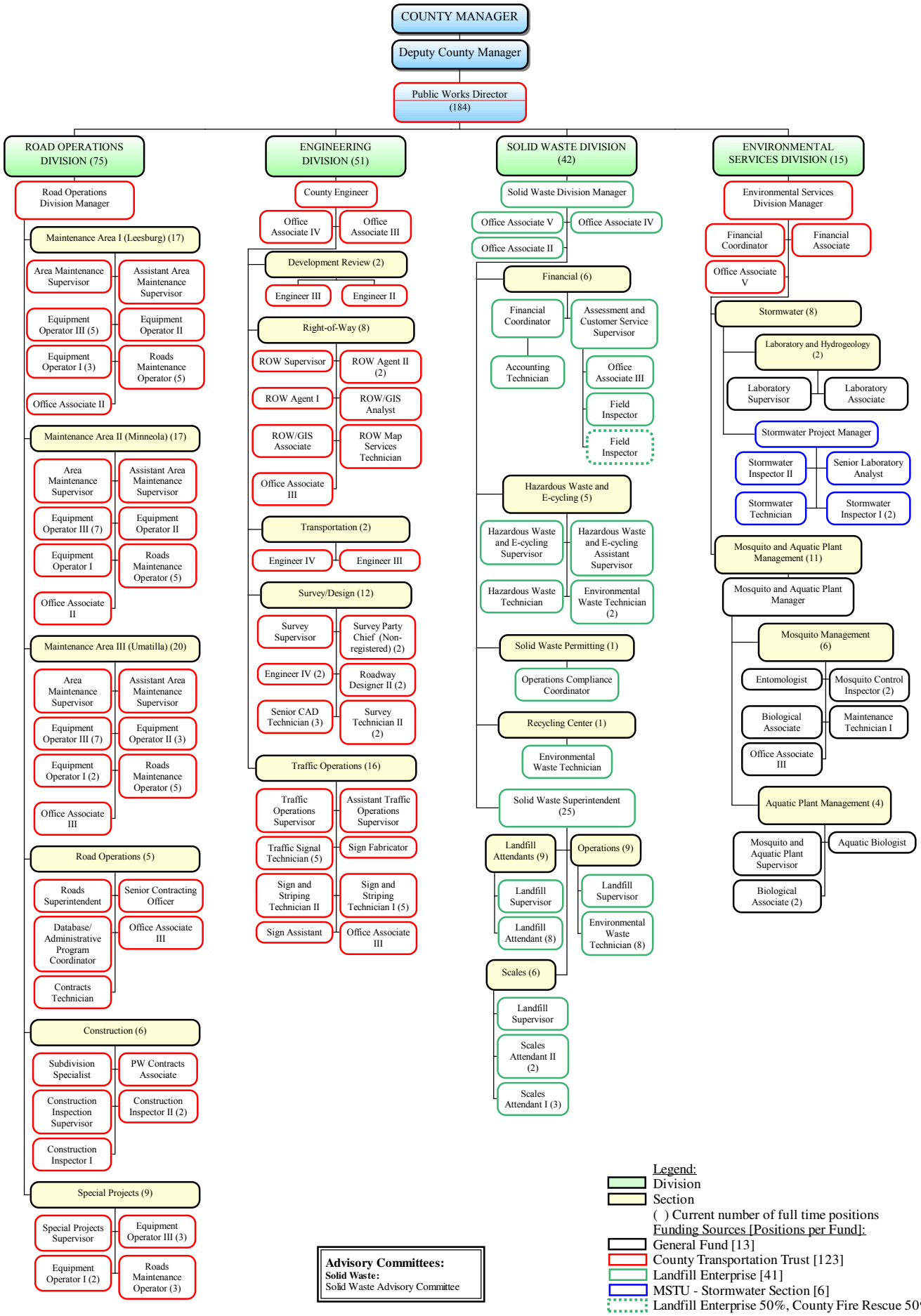
Performance Measures	Actual FY 2011	Estimated FY 2012	Budget FY 2013
Communications Technologies			
Master Street Address Guide-E911 changes	128	173	200
911 calls handled by Public Safety Answering Points (PSAPs)	184,973	182,741	182,000
Communication Services Tax (CST) jurisdictional changes	165	104	150
Countywide radio system infrastructure cases managed	4,305	5,782	6,000
Countywide radio transmissions processed	11,839,691	11,449,380	11,000,000
Countywide radio repair and maintenance provided	4,313	4,212	4,181
Emergency Management			
Increase the number of Disaster Ready Communities	0	5	5
Provide NOAA weather radios to at-risk citizens	113	100	100
Provide all hazards training, exercises and drills	275	300	350
Fire Rescue			
Emergency call volume for Fire Rescue services	17,468	18,600	19,800
Continue to update automatic aid and mutual aid agreements	3	2	2
Continue professional training and staff development (*increase due to mandatory EMT refresher for 2 years certification)	26,000	70,000*	26,000

Detail of Capital Outlay by Fund
FY 2013

Fund/Department/Division	Org Code	New	Replacement	Total
GENERAL (0010)				
Public Safety				
Countywide Radio Program				
Broadband Microwave Radio Backhaul Equipment	2145220	49,500	-	49,500
Total General Fund		**$ 49,500**	**$**	**$ 49,500**
EMERGENCY 911 (1240)				
Public Safety				
E911				
Emergency Equipment - as needed	2145310	$ -	$ 2,000	$ 2,000
Total Emergency 911		**$ -**	**$ 2,000**	**$ 2,000**
FEDERAL/STATE GRANTS (1300)				
Public Safety				
Public Safety Grants - Amb/Rescue				
Equipment - as needed - Grant funded	2134200	$ 25,000	$ -	$ 25,000
Communications Technologies				
Urban Areas Security Initiative (UASI) Grant project	2145350	867,127	-	867,127
FY 2010 State Homeland Security Grant (SHSGP)	2145350	125,000	-	125,000
Total Federal/State Grants		**$ 1,017,127**	**$ -**	**$ 1,017,127**
COUNTY FIRE RESCUE (1680)				
Public Safety				
(2) Monitor/Defibrillator Devices	2136300	$ 60,000	$ -	$ 60,000
(2) Extrication Tools	2136300	-	40,000	40,000
(3) Pumpers	2136300	-	840,000	840,000
(1) Broadband Microwave Radio Backhaul equipment	2136300	-	49,500	49,500
(2) Battalion Vehicles	2136300	-	100,000	100,000
(1) Large Capacity Printer	2136300	-	3,000	3,000
Total County Fire Rescue		**$ 60,000**	**$ 1,032,500**	**$ 1,092,500**
FIRE SERVICES IMPACT FEE TRUST (1690)				
Public Safety				
Fire Impact Fee				
Pumper	2136280	$ 280,000	$ -	$ 280,000
Monitor/Defibrillator	2136280	30,000	-	30,000
Total Fire Services Impact Fee Trust		**$ 310,000**	**$ -**	**$ 310,000**
TOTAL ALL FUNDS		**$ 1,436,627**	**$ 1,034,500**	**$ 2,471,127**

Public Works

Public Works - Organization Chart
Proposed Fiscal Year 2013



Proposed Fiscal Year 2013 - July 2012

Public Works

Mission Statement:

The mission of the Public Works Department is to provide timely services in a courteous and fiscally responsible manner to include planning, construction and maintenance of roads and to provide for the orderly, efficient and safe collection, recycling and disposal of solid waste. The Department provides for the planning, design, and construction of water quality related stormwater improvements and to monitor and regulate discharges and land disturbing activities that could affect the quality of nearby receiving waters. Our objective is to protect public health through effective and environmentally safe methods of mosquito and aquatic plant control and continue to be responsible for the sampling and analysis of various types of water including: surface water, ground water, industrial waste, springs and drinking water.

Program Descriptions:

- The **Road Operations Division** is responsible for the maintenance for all Lake County roads. There are approximately 1,392 miles of county-maintained roads, 122 miles of which are clay. The Special Projects Section performs non-routine road maintenance activities which allow regularly scheduled activities to continue without interruption. In addition, the Division monitors the inspection and approval of all new road construction in unincorporated Lake County. Subdivision and commercial sites in the unincorporated areas of Lake County are also monitored to ensure compliance with construction plans, applicable codes and engineering specifications. Construction Inspection operations ensure the timely and cost effective completion of road construction projects. An annual Five-Year Transportation Construction Program is developed in this Division.

- The **Engineering Division** provides engineering support services to the Department and County. The Division provides many areas of expertise which are needed to implement and construct Board of County Commissioners (BCC) programs which include Engineering Design, Surveying, Right-of-Way research and acquisition, Stormwater permitting, Development Review, Transportation Planning and Traffic Engineering and Maintenance. The Division manages county traffic operational infrastructure and maintains the signs, signals and striping on county roads. The Division reviews the needs for future road network additions and enhancements including new roads and lane widening. It ensures the existing traffic safety needs and concerns are addressed by thorough study and evaluation. Improvements are made to signs, striping, and signals where needed to improve the safety of the roadways. The Division provides the technical expertise to implement the BCC Five-Year Transportation Construction Program and also supports other county departments when needed. While some of the projects are designed in-house, many of the projects are contracted with engineering consultants. The Division oversees these contracts and designs for the Department. The Survey/Design Section is responsible for all types of technical work concerning highway construction, including project design and permitting, graphics and drafting. The Right-of-Way Section performs all research work pertaining to road construction and county-owned property. The Transportation Section conducts traffic counts, studies and capacity analysis which determine placement of traffic signs and signals, speed limits, and turn lane configurations. The Development Review Section reviews all new development and commercial site plans. Finally, the Traffic Operations Section is responsible for the fabrication and/or installation of traffic control devices including signs, pavement markings and traffic signals.
- The **Solid Waste Division** includes the management and operations for the Solid Waste Management System landfills, residential convenience centers, landfill construction, yard waste disposal, customer service, commercial, residential, and hazardous waste collections, solid waste fee assessments, administration, sales, processing, and shipping of recyclables, recycling programs and scale services. Solid Waste Closures and Long-Term Care provides for escrowing funds for the closure of the County's operating landfills. At the time an operating landfill can no longer accept solid waste, the County is required to cover the landfill with an impermeable material and soil so as to limit stormwater intrusion and to provide for the growth of vegetation. Solid Waste Closures and Long-Term Care also provides for the post-closure and long-term care of all closed County landfills. After a landfill is closed, the County is

responsible for the landfill for an extended period of time, usually no less than 30 years. This responsibility includes, but is not limited to, routine maintenance of the vegetation, preventing landfill gas migration, monitoring for any groundwater contamination, and accounting fees for an annual audit. The Division also manages the contract with Covanta Lake, Inc. which is a waste-to-energy facility that incinerates virtually all of the solid waste that can be burned through which steam is produced, converted into electricity and then sold to Progress Energy.

- The **Environmental Services Division** includes the Stormwater program, the Mosquito and Aquatic programs, Laboratory and Hydrogeology program and Division financial oversight. The Stormwater program oversees water quality, drainage and floodplain management and works with consultants to complete basin studies and construct improvements to the County's drainage infrastructure. The Laboratory handles surface water sampling, laboratory services, stormwater testing and drinking water testing. This Section also is responsible for the Adopt-A-Lake program, which helps protect, preserve and restore our County's lakes through community education and volunteer participation. The goal of the program is to involve the community in efforts to protect one of our natural resources through water quality monitoring, education and pollution prevention. Any individual, group or business may participate by adopting a lake. The Mosquito and Aquatic Plant Management Section manages invasive aquatic plants for all users of public water bodies in order to minimize potential flooding situations, restore reasonable navigational opportunities, and maintain the natural integrity of these water bodies with respect to aquatic vegetation. This Section also provides abatement activities for mosquito and other biting arthropods of public health importance in order to reduce the risk of arboviral disease transmission for all residents and visitors of Lake County. This Division also provides oversight of the financial functions for the Department. This ensures the development and monitoring of all departmental budgets and the accurate and timely processing of financial transactions related to department operations. Revenue monitoring, capital project tracking and compliance with grants and multiple revenue sources is maintained. The variety of funding sources include: ad valorem taxes, a Municipal Service Taxing Unit (MSTU) for roads and stormwater, fuel taxes, infrastructure sales tax, transportation impact fees and a variety of grants, fees and customer invoicing.

Department Goals and Objectives:

Lake County is a High Performance Organization:

- The Solid Waste Division through the coordination of Household Hazardous Waste Operations, the Sheriff's Department and Covanta intend to provide 26 Prescription (Rx) Drug Take-back events throughout various locations in the County for the collection of unwanted hazardous waste materials and prescription drugs. For Fiscal Year 2013 the Division will implement a comprehensive Landfill Operation safety program, and through employee and employer coordination establish the first step in the process, that of establishing monthly safety meetings for employees to buy-in to the safety program.
- The Mosquito and Aquatic Plant Management Section of the Environmental Services Division intends to respond to public service requests for mosquito and aquatic plant management activities in the most efficient and professional manner in order to promote confidence and trust from our external customers. This can be obtained through an efficient process of assigning the Entomologist and Aquatic Biologist as the lead employees to perform service request investigations. The professional employees will evaluate the situation and determine the best management approach. These same employees will provide feedback to the individuals requesting service and answer questions they may have. An estimated 1,616 service requests are projected for Fiscal Year 2013 mosquito and aquatic plant management services.

Lake County is a Leader in Multi-jurisdictional Cooperation:

- The Engineering Division coordinates with State Agencies such as the Florida Department of Transportation (FDOT) and the Lake-Sumter Metropolitan Planning Organization (LSMPO), and local communities to plan, design, and fund future projects. The Division effectively manages projects by balancing the hiring of consultants with internal staffing abilities and workload in order to provide continued community support for projects and programs of the Public Works Department.

Public Works

Lake County Offers a Quality, Reliable Transportation Network in a Multi-modal System:

- The Road Operations Division turns construction plans into actual products. By bidding and constructing road construction projects shown on the Transportation Construction Program, the Division carries forward the Department's momentum of planning, designing, and permitting projects to tangible products for citizen use. Through the bidding and construction process, it is the Division's goal to ensure the citizens of Lake County are getting the most from their tax dollars. Accurate revenue projections that relate to actual revenue received are needed to move forward with bidding and constructing road projects in order to complete all work efforts as shown in the Fiscal Year 2013-17 Transportation Construction Program for which it is anticipated that the Division will bid and inspect 12 road construction projects.
- The Engineering Division achieves results in this area by seeking grant funding, community support, and efficient design of projects which include roadway, multi-use trails, sidewalks, and traffic operations efficiencies. With continued funding of Public Works facilities and operations, it is anticipated that the design and construction of projects in the adopted Transportation Construction Work program, as well as sidewalk retrofits, and achieving additional funding through grant applications will be completed.

- The Traffic Operations Section of the Engineering Division establishes communication with traffic signals between Lake County Traffic Operations and the traffic signals throughout the Clermont area of Lake County in addition to establishing communications with the controllers and installing cameras for traffic monitoring and emergency event situations. With the installation of the final links of fiber optic cable and radio equipment along with the installation of cameras at strategic locations, it is projected that two-way communications with the 19 traffic signal controllers will be established as well as the ability to monitor traffic and equipment maintenance issues. In addition, through a coordinated effort with the Public Safety Department to transmit this information via their radio tower system to Traffic Operations, it can be used to make the transportation networks more efficient.

Lake County Preserves Environmental Resources:

- The Stormwater Section staff continues to work with the Federal Emergency Management Agency (FEMA) along with their contractor to revise the flood maps. The updated maps will provide a comprehensive picture of potential flooding areas throughout the County. The Section will continue to address FEMA's ongoing requests to ensure these new maps will be placed in production.
- The Laboratory and Hydrogeology Section of the Environmental Services Division has surface water monitoring, springs monitoring, landfill groundwater monitoring, and stormwater monitoring programs. The data from these programs are used to evaluate the water quality trends for the County's many water resources. Adequate facilities, equipment, personnel and instrumentation will greatly improve these programs. Lake County has a strong historical database for the surface water program and data is uploaded to the Florida Department of Environmental Protection's (FDEP) STORET database for use in determining impaired waters and those that are improving. The landfill monitoring program is directly tied to permit sampling requirements, which will be met by the Division for the year. The stormwater monitoring program data will be evaluated for the Ocklawaha and the Wekiva Basin Management Action Plan (BMAP).
- The Adopt-A-Lake Program engages volunteers in water quality monitoring, litter pick-up and educational outreach. Water Quality Improvement Projects (WQIPs) have also been implemented to improve water quality and to create awareness of water quality problems. A pilot project consisting of installing floating wetland islands on Lake Joanna are designed to help improve water quality and serve as an example for other communities. Educational events are used to distribute water quality and stormwater Best Management Practices information to the public to educate them about protecting our water resources. With help from volunteers in the community combined with continued funding for the Adopt-A-Lake program along with grant funds, we expect to see an increase in the distribution of educational materials to citizens, resulting in more volunteers participating in the Adopt-a-Lake Program, along with successes such as a reduction in the amount of nutrients entering Lake Joanna as a result of the floating wetland islands.

- The Mosquito and Aquatic Plant Management Section of the Environmental Services Division strives to protect and maintain the natural integrity and biodiversity of public water bodies in Lake County by reducing invasive aquatic plant infestations and promoting the growth of native aquatic vegetation. To achieve this goal, a more efficient process of assigning the Aquatic Biologist as the lead employee to perform water body surveys and post-treatment inspections will be needed. Scheduling and treatment strategies will be needed to conform to the requirements of the National Pollutant Discharge Elimination System (NPDES) state generic permit for aquatic plant management. The two Biological Associate employees will have primary responsibility for treatment applications and equipment calibration. The 1,847 projected total acres to be treated for Fiscal Year 2013 confirms the downward trend from previous years. This continued reduction indicates the management philosophy of maintenance level control (early detection/rapid response) appears to be successful.

Appearance of Lake County is Esthetically Pleasing and Well Designed:

- The Engineering Division uses uniform countywide design standards that are applied to county road corridors through engineering planning and design, and through the development approval process. It is anticipated that the adoption of revised Land Development Regulations will update older regulations to help achieve the Board of County Commissioners' (BCC) desired goals.
- Surface water and springs monitoring programs used by the Adopt-A-Lake program to protect and restore our lakes provides Lake County citizens with water quality information which is important to residents' lifestyles. Improving water quality improves the overall appearance of the lake. The Adopt-A-Lake program addresses litter control around "adopted" lakes which improves the appearance. The Adopt-a-Lake Program also provides funding/assistance to citizens for the installation of beneficial aquatic plants along shorelines which helps to not only protect water quality but beautifies the lake. Adequate facilities, equipment, personnel, volunteers and funding through the Adopt-A-Lake Program will be instrumental in accomplishing these goals. Water quality does not improve rapidly, however; these programs will ensure we take steps in the right direction. The removal of trash from lakes shows an immediate visual improvement and hopefully will deter others from littering, and the addition of aquatic plants to shorelines should improve water quality, beautify the area and provide habitat for butterflies, fish and other wildlife.

Public Works

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Division/Program				
Administrative Operations	$ 1,434,331	$ 8,865,137	$ 1,440,447	$ 7,802,625
Engineering Operations	1,368,222	2,151,430	2,092,200	4,173,070
Environmental Services	3,853,976	4,038,508	3,767,009	3,866,743
Road Operations	7,069,397	9,208,136	9,219,657	8,271,062
Capital Improvement	17,413,931	40,403,360	17,123,798	25,689,425
Covanta	5,392,943	6,658,598	6,659,708	7,086,969
Solid Waste Operations	13,759,313	14,388,807	14,332,883	14,193,835
Solid Waste Closures and Long-Term Care	123,248	201,843	102,397	207,500
Total Expenditures	**$ 50,415,362**	**$ 85,915,819**	**$ 54,738,099**	**$ 71,291,229**
Expenditures by Category				
Personal Services	$ 8,504,706	$ 9,493,002	$ 9,208,636	$ 9,889,400
Operating	21,859,176	24,794,562	24,506,247	25,332,092
Capital Outlay	1,199	244,000	275,606	262,395
Subtotal Operating Expenditures	**$ 30,365,080**	**$ 34,531,564**	**$ 33,990,489**	**$ 35,483,887**
Capital Improvements	17,412,353	35,383,890	17,120,452	24,891,316
Debt Service	80,873	1,043,050	1,043,050	1,036,900
Grants and Aids	869,711	820,000	891,610	1,025,185
Transfers	1,687,345	1,693,905	1,692,498	2,117,930
Reserves	-	12,443,410	-	6,736,011
Total Operating Expenditures	**$ 50,415,362**	**$ 85,915,819**	**$ 54,738,099**	**$ 71,291,229**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 50,415,362**	**$ 85,915,819**	**$ 54,738,099**	**$ 71,291,229**
Number of Full Time Positions	180.0	182.0	182.0	184.0
Number of Part Time Positions	4.0	1.0	1.0	1.0
Number of Full Time Equivalent Positions	182.9	182.7	182.7	184.7

For Expenditures by Fund - See next page

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Fund				
County Transportation Trust	$ 10,605,960	$ 16,287,578	$ 13,865,941	$ 16,524,117
Federal/State Grants	8,604,808	12,829,806	4,607,159	5,297,061
General	1,732,391	1,808,634	1,488,140	1,754,262
Landfill Enterprise	19,988,519	22,266,032	21,847,623	23,259,810
Environmental Recovery	4,291	88,956	15,398	108,412
MSTU - Roads Services	1,170,901	963,048	8,147	-
MSTU - Stormwater Management	1,215,908	5,879,071	2,036,007	5,652,163
Road Impact Fees - District 1	1,730,795	589,613	217,502	1,164
Road Impact Fees - District 2	821,034	7,026,553	493,899	6,944,098
Road Impact Fees - District 3	1,811,358	4,906,689	3,683,447	2,848,683
Road Impact Fees - District 4	68,337	817,672	816,691	43,309
Road Impact Fees - District 5	1,996,481	4,113,772	1,141,516	3,452,144
Road Impact Fees - District 6	296,308	5,046,975	2,079,426	4,028,000
Solid Waste Closures and Long-Term Care	368,271	3,291,420	2,437,203	1,378,006
Total Expenditures	**$ 50,415,362**	**$ 85,915,819**	**$ 54,738,099**	**$ 71,291,229**

Department: Public Works
Program: Administrative Operations

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	-	-	-	-
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ -**	**$ -**	**$ -**	**$ -**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	1,434,331	1,440,697	1,440,447	1,864,223
Reserves	-	7,424,440	-	5,938,402
Total Operating Expenditures	**$ 1,434,331**	**$ 8,865,137**	**$ 1,440,447**	**$ 7,802,625**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 1,434,331**	**$ 8,865,137**	**$ 1,440,447**	**$ 7,802,625**
Expenditures by Fund				
County Transportation Trust	$ 557,257	$ 3,004,614	$ 555,428	$ 2,394,100
Landfill Enterprise	836,262	1,218,627	855,032	1,979,006
MSTU - Roads Services	25	961,517	-	-
MSTU - Stormwater Management	38,012	1,433,711	27,237	393,395
Road Impact Fees - District 1	-	363,672	-	1,164
Road Impact Fees - District 2	-	426,218	-	182,671
Road Impact Fees - District 3	-	162,689	-	262,750
Road Impact Fees - District 4	-	516	-	10,854
Road Impact Fees - District 5	-	164,118	-	400,290
Road Impact Fees - District 6	-	54,975	-	906,230
Lake County Environmental Recovery	175	84,903	150	101,659
Solid Waste Closures and Long-Term Care	2,600	989,577	2,600	1,170,506
Total Expenditures	**$ 1,434,331**	**$ 8,865,137**	**$ 1,440,447**	**$ 7,802,625**

Highlights:
Administrative Operations includes the reserves and administrative fees for all funds pertaining to Public Works.

Department: Public Works
Division: Engineering Operations

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 1,167,377	$ 1,553,066	$ 1,526,621	$ 2,507,476
Operating	135,997	538,364	460,660	1,554,889
Capital Outlay	1,199	-	28,309	34,095
Subtotal Operating Expenditures	**$ 1,304,572**	**$ 2,091,430**	**$ 2,015,590**	**$ 4,096,460**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	63,650	60,000	76,610	76,610
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 1,368,222**	**$ 2,151,430**	**$ 2,092,200**	**$ 4,173,070**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 1,368,222**	**$ 2,151,430**	**$ 2,092,200**	**$ 4,173,070**
Expenditures by Fund				
County Transportation Trust	$ 1,368,222	$ 2,151,430	$ 2,092,200	$ 4,173,070
MSTU - Stormwater Management	-	-	-	-
Lake County Environmental Recovery	-	-	-	-
General Fund	-	-	-	-
Total Expenditures	**$ 1,368,222**	**$ 2,151,430**	**$ 2,092,200**	**$ 4,173,070**
Number of Full Time Positions	36.0	35.0	35.0	43.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	36.0	35.0	35.0	43.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. For Fiscal Year 2013 the Traffic Operations Section of Public Works, which consists of 16 employees, was transferred from the Road Operations Division to the Engineering Division. In addition, the Stormwater Management section with its five employees and the Laboratory and Hydrogeology section with its two employees, were all transferred to the Environmental Services Division. The Engineering Division charges back a portion of its payroll towards various road and stormwater projects in order to capture those costs in the project for later analysis. The Fiscal Year 2013 budget includes $100,000 for payroll chargebacks, a decrease from previous years resulting from the suspension of impact fees.

Operating Expenditures for Fiscal Year 2013 includes $150,000 in professional services for continuing engineering contracts for civil, geotech, surveying, and environmental contracts, and Americans with Disabilities Act compliance needs. Repair and maintenance includes $313,165 for equipment and vehicle repairs, traffic signals and flasher repairs, and signage upgrades at various intersections. The budget includes $347,000 for countywide restriping and marking as well as $215,000 budgeted for road materials and supplies. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments. Fiscal Year 2013 aids to government agencies consists of $76,610 for the Metropolitan Planning Organization Advisory Council in conjunction with their need to expand technology and personnel to accommodate the needs of the Transportation Concurrency Management System and Roadway Crash Management System.

Capital Outlay for Fiscal Year 2013 in the Engineering Division includes $9,000 for three engineer workstations required for CADD compatibility, $1,300 to replace an advanced laptop and $23,795 to replace the GPS survey base station and rover.

Department: Public Works
Division: Environmental Services

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 1,977,497	$ 2,002,035	$ 1,952,541	$ 1,704,465
Operating	1,126,945	1,340,316	1,064,468	1,192,453
Capital Outlay	-	-	-	55,300
Subtotal Operating Expenditures	**$ 3,104,442**	**$ 3,342,351**	**$ 3,017,009**	**$ 2,952,218**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	734,335	680,000	735,000	898,575
Transfers	15,200	16,157	15,000	15,950
Reserves	-	-	-	-
Total Operating Expenditures	**$ 3,853,976**	**$ 4,038,508**	**$ 3,767,009**	**$ 3,866,743**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 3,853,976**	**$ 4,038,508**	**$ 3,767,009**	**$ 3,866,743**
Expenditures by Fund				
County Transportation Trust	$ 1,733,052	$ 1,705,461	$ 1,755,992	$ 1,410,385
MSTU - Stormwater Management	384,417	520,360	515,129	695,343
Lake County Environmental Recovery	4,116	4,053	7,748	6,753
General Fund	1,732,391	1,808,634	1,488,140	1,754,262
Total Expenditures	**$ 3,853,976**	**$ 4,038,508**	**$ 3,767,009**	**$ 3,866,743**
Number of Full Time Positions	23.0	22.0	22.0	24.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	23.0	22.0	22.0	24.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. For Fiscal Year 2013, six positions were transferred to the Road Operations Division creating a Construction Section. These positions included a Subdivision Specialist, PW Contracts Associate, Construction Inspection Supervisor, Construction Inspector I and two Construction Inspector II positions. In addition, the Stormwater Management section with its staff of five along with the Laboratory and Hydrogeology section and its staff of two, were all transferred from the Engineering Division to the Environmental Services Division.

Operating Expenses for Fiscal Year 2013 includes $24,139 for professional services in the Stormwater Section designated to meet the requirements of the National Pollutant Discharge Elimination System (NPDES), and an additional $25,000 for small design/retrofit projects as needed. The NPDES and the Florida Department of Environmental Protection require the County to develop, implement, and enforce a program to detect, address, and eliminate non-stormwater discharges into the stormwater system. $180,000 in rentals and leases for the facility at 437 Ardice Avenue in Eustis which the Public Works Department occupies and budgets 100% of the lease. The Astatula fuel cleanup is estimated at $750,000. The Fiscal Year 2013 operating expenditures includes $135,000 for maintenance costs subsequent to the cleanup, $20,000 for Phase II design of the fuel remediation, and $117,543 in Fiscal Year 2012 carryover funds for fuel remediation costs. The South Umatilla Water System, which has been owned and operated by Lake County since October 2007, will be turned over to the City of Umatilla in Fiscal Year 2013. New potable water piping is first being installed in Fiscal Year 2012, and the project is funded 100 percent by a Community Development Block Grant.

Operating Expenses for Fiscal Year 2013 continued. Operating expenses for Mosquito Control includes $164,244 in operating supplies for mosquito control chemicals, and $71,250 in motor fuel for all the spray and field trucks. Aquatic Plant Management has $54,644 budgeted for operating supplies to purchase aquatic plant herbicides and adjuvants for control of invasive plants. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments. Grants and aids includes $740,000 representing the 50% portion of the estimated revenue from the 9th Cent Gas Tax, as allowed by Resolution 1982-84, which will be passed on to various municipalities, based on a per capita formula. The Stormwater Section has aids to government agencies consisting of $36,575 for the Lake Yale Priority Basin 4 cost share with the City of Umatilla and $100,000 for the Upper Palatlakaha Basin/Hooks Street project. The South Umatilla Water System has $22,000 budgeted in aids to government agencies for payments to the City of Umatilla regarding delinquent accounts.

Capital Outlay for Fiscal Year 2013 in Laboratory and Hydrogeology has $8,300 budgeted for a block digester and a turbidmeter. The Stormwater Section has $47,000 budgeted for two vehicles, one for stormwater use and the other for the aquatic program.

Other for Fiscal Year 2013 includes $498,327 in MSTU Ad Valorem revenue allocated for basin studies, floodplain management, drainage, water quality related improvements, and residential lot grading inspections. A grant award of $2,000 from the Lake County Water Authority Mini-Grants for Adopt-a-Lake water resource awareness is budgeted for Fiscal Year 2013. Mosquito Control - State 1 includes $18,396 in revenue which is received from the Florida Department of Agriculture and Consumer Services (FDACS), and $135,000 for Aquatic Plant Management received in the form of reimbursement funds from the Florida Fish and Wildlife Conservation Commission.

Department: Public Works
Division: Road Operations

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 3,407,097	$ 3,814,726	$ 3,740,000	$ 3,490,430
Operating	3,662,300	5,393,410	5,479,657	4,780,632
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 7,069,397**	**$ 9,208,136**	**$ 9,219,657**	**$ 8,271,062**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 7,069,397**	**$ 9,208,136**	**$ 9,219,657**	**$ 8,271,062**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 7,069,397**	**$ 9,208,136**	**$ 9,219,657**	**$ 8,271,062**
Expenditures by Fund				
County Transportation Trust	$ 6,879,668	$ 9,208,136	$ 9,219,657	$ 8,271,062
MSTU - Roads Services	189,729	-	-	-
Total Expenditures	**$ 7,069,397**	**$ 9,208,136**	**$ 9,219,657**	**$ 8,271,062**
Number of Full Time Positions	77.0	82.0	82.0	75.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	77.0	82.0	82.0	75.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. Significant changes have been made to the Road Operations Division in Fiscal Year 2013 which include the addition of three Road Maintenance Operators, one for each of the three maintenance areas, Leesburg, Minneola and Umatilla. The Signs, Signals and Striping Section was renamed Traffic Operations and its 16 employees were moved to the Engineering Division. In addition a new Construction Section was created and six employees were transferred from the Environmental Services Division.

Operating Expenses for Fiscal Year 2013 includes $200,000 in professional services for engineering consulting services used for surveying, drainage and geotechnical permits. Contractual services includes $120,000 for contracted labor to be used as needed. Rentals and leases includes $234,986 which is budgeted for special and emergency equipment rentals including wheel loaders and motor graders. Repair and maintenance has $1,410,313 budgeted for vehicle repairs, swale/ditch restoration, roadside mowing and roadside guardrail and tree trimming. The Division contines to provide, through contracted services, the mowing, trimming, and trash removal on 305.3 miles of roadway, and tree trimming on an estimated 28.5 miles of various roads throughout the County.The road repair and maintenance budget is $1,325,000 and along with the road materials and supplies budget of $559,000 is used for micro-surfacing countywide roadways, road shoulder restoration, guardrail replacemnent along with general countywide road repair and maintenance. The motor fuel budget is $ 614,000. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Department: Public Works
Program: Capital Improvement

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	1,577	500	3,346	500
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 1,577**	**$ 500**	**$ 3,346**	**$ 500**
Capital Improvements	17,412,353	35,383,890	17,120,452	24,891,316
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	5,018,970	-	797,609
Total Operating Expenditures	**$ 17,413,931**	**$ 40,403,360**	**$ 17,123,798**	**$ 25,689,425**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 17,413,931**	**$ 40,403,360**	**$ 17,123,798**	**$ 25,689,425**
Expenditures by Fund				
County Transportation Trust	$ 67,761	$ 217,937	$ 242,664	$ 275,500
Federal/State Grants	8,604,808	12,829,806	4,607,159	5,297,061
Solid Waste Closures and Long-Term Care	242,423	2,100,000	2,332,206	-
MSTU - Roads Services	981,147	1,531	8,147	-
Lake County Environmental Recovery	-	-	7,500	-
MSTU - Stormwater Management	793,479	3,925,000	1,493,641	4,563,425
Road Impact Fees - District 1	1,730,795	225,941	217,502	-
Road Impact Fees - District 2	821,034	6,600,335	493,899	6,761,427
Road Impact Fees - District 3	1,811,358	4,744,000	3,683,447	2,585,933
Road Impact Fees - District 4	68,337	817,156	816,691	32,455
Road Impact Fees - District 5	1,996,481	3,949,654	1,141,516	3,051,854
Road Impact Fees - District 6	296,308	4,992,000	2,079,426	3,121,770
Landfill Enterprise	-	-	-	-
Total Expenditures	**$ 17,413,931**	**$ 40,403,360**	**$ 17,123,798**	**$ 25,689,425**

Note:

Public Works also oversees capital construction projects in the Renewal Sales Tax Fund. See page H-28 for budgetary information.

Highlights:
County Transportation Trust
Capital Improvements for Fiscal Year 2013 in Road Operations includes infrastructure construction costs of $125,000, renovation of maintenance area barns for $100,000, costs to link the new Emergency Communications and Operations Center (ECOC) for $50,000 and $500 in Special Assessment costs for a total of $275,500.

Federal/State Grants

LAP Projects

On July 6, 2004, the Lake County Board of County Commissioners approved a Local Agency Program (LAP) agreement with the Florida Department of Transportation (FDOT). The LAP agreement is a reimbursable-type grant. FDOT reimburses the County as expenses are incurred. The revenue as well as the offsetting expenses are posted to the Federal/State Grants Fund.

Capital Improvements for Fiscal Year 2013 for FDOT approved LAP Projects are:

Construct 15' multi-use trail for the South Lake Trail	$ 2,000,000
CR473 at Westmont Road Design	15,000
Design SR19 and CR450E (Collins Street) Intersection Improvements	327,000
Resurfacing and Shoulder Design on CR 450	2,137,452
Thomas Avenue Sidewalk Design	20,000
	$ 4,499,452

Municipal Service Taxing Unit (MSTU) Sections

The MSTU - Stormwater Management Fund receives proceeds from the .4984 ad valorem millage rate on the residents of unincorporated Lake County. This revenue is used to provide designated services to those residents. The MSTU - Roads Services Fund typically receives the same proceeds, however; for the third consecutive year there has been no allocation.

Capital Improvements for Fiscal Year 2013 using ad valorem proceeds as recommended by the Public Works Department:

MSTU - Stormwater Management

Lake Yale Basin Phase II Construction	$ 750,000
Lake Yale Basin/West El Dorado	75,000
Upper Palatlakaha Basin/Vineyard Estates	125,000
Upper Palatlakaha Basin/Virginia Street at Lakeshore Drive	75,000
Lake Yale Basin/Washington Avenue Phase III Design	75,000
Lake Dora Basin/Lake Saunders Design Phase	75,000
Wolf Branch Road Retrofit	1,850,000
Apopka Basin/CR561 Bridge at Crystal Cove	250,000
Lower Palatlakaha Basin/Montverde Mobile Home Park	680,000
Lower Palatlakaha Basin/Villa City Road	500,000
Royal Trails Flood Study	45,000
Land - Undesignated	63,425
	$ 4,563,425

Road Impact Fees

Projects are proposed, approved and completed based on the revenue collected in each district in the county. All funds are allocated to each district annually based on projected revenue collections and carried forward each year by district. No reserves are kept in this fund. As such, the amounts being allocated to the Fiscal Year 2013 Capital Improvement budget are limited to the revenues collected.

Road Impact Fees - District 2	$ 6,761,427
Road Impact Fees - District 3	2,585,933
Road Impact Fees - District 4	32,455
Road Impact Fees - District 5	3,051,854
Road Impact Fees - District 6	3,121,770
	$ 15,553,439

Department: Public Works
Program: Covanta

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 35,279	$ 35,838	$ 36,948	$ 36,602
Operating	5,276,792	5,579,710	5,579,710	6,013,467
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 5,312,071**	**$ 5,615,548**	**$ 5,616,658**	**$ 6,050,069**
Capital Improvements	-	-	-	-
Debt Service	80,873	1,043,050	1,043,050	1,036,900
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 5,392,943**	**$ 6,658,598**	**$ 6,659,708**	**$ 7,086,969**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 5,392,943**	**$ 6,658,598**	**$ 6,659,708**	**$ 7,086,969**
Expenditures by Fund				
Landfill Enterprise	$ 5,392,943	$ 6,658,598	$ 6,659,708	$ 7,086,969
Total Expenditures	**$ 5,392,943**	**$ 6,658,598**	**$ 6,659,708**	**$ 7,086,969**

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. The program includes 40 percent of the Financial Coordinator's salary and benefits while the other 60 percent is a personal services administration expense of the Solid Waste Division. This position has primary responsibility for monitoring contract compliance for the Covanta contract.

Operating Expenses for Fiscal Year 2013 associated with Covanta will be paid in part from a General Fund interfund transfer in the amount of $3,299,120, and is primarily comprised of the $5,504,339 annual contractual payment to Covanta. All other significant expenditures relate to the Covanta program and include $75,000 in professional services, $200,000 in utility services and $221,500 in operating supplies. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

The Covanta debt payment was restructured in FY 2010 on the waste-to-energy plant which is wholly guaranteed by the service fee Lake County pays to Covanta for the disposal of waste. The debt is a $10 million Solid Waste Note Payable issued on November 20, 2002 that refinanced previously outstanding debt for a ten-year period at a fixed interest rate of 3.69 percent with SunTrust Bank. Principal payments of $1 million are payable annually on December 1 and interest is payable semi-annually on June 1 and December 1, with the final payment due on December 1, 2012. The note is secured by solid waste system net revenues and a covenant by the county to budget and appropriate a sufficient amount to pay the debt service when due. There is a second debt instrument in the Lake County Resource Recovery Industrial Development Refunding Revenue Bond issued on December 14, 2004 in the amount of $51,515,196. The Series 2004 Bonds were refunded on February 8, 2010 by the issuance of a bond for $20,234,780 bearing an interest rate of 4.16percent per annum with a maturity date of October 1, 2013. This debt is not an obligation of Lake County; however, the County is responsible for the debt service through an agreement with Covanta, Inc.

Department: Public Works
Division: Solid Waste

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 1,917,455	$ 2,087,337	$ 1,952,526	$ 2,150,427
Operating	11,532,318	11,740,419	11,816,009	11,582,651
Capital Outlay	-	244,000	247,297	173,000
Subtotal Operating Expenditures	**$ 13,449,773**	**$ 14,071,756**	**$ 14,015,832**	**$ 13,906,078**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	71,726	80,000	80,000	50,000
Transfers	237,814	237,051	237,051	237,757
Reserves	-	-	-	-
Total Operating Expenditures	**$ 13,759,313**	**$ 14,388,807**	**$ 14,332,883**	**$ 14,193,835**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 13,759,313**	**$ 14,388,807**	**$ 14,332,883**	**$ 14,193,835**
Expenditures by Fund				
Landfill Enterprise	$ 13,759,313	$ 14,388,807	$ 14,332,883	$ 14,193,835
Total Expenditures	**$ 13,759,313**	**$ 14,388,807**	**$ 14,332,883**	**$ 14,193,835**
Number of Full Time Positions	44.0	43.0	43.0	42.0
Number of Part Time Positions	4.0	1.0	1.0	1.0
Number of Full Time Equivalent Positions	46.9	43.7	43.7	42.7

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. Within the Solid Waste Division, staff decreased by one, an Equipment Operator IV position. As a result of a reorganization within the Division, numerous positions incurred title changes, along with transferring between sections within the Division.

Operating Expenses for Fiscal Year 2013 in Landfill Operations includes $593,960 for leachate disposal which is determined by the amount of rainfall received at the landfill, $276,710 in contractual services and $185,841 for motor fuel. Recycling includes $85,000 for contracted labor costs, $439,880 for equipment rental and leases and $55,385 for repair and maintenance for nine vehicles and five pieces of heavy equipment. Hazardous Waste includes $132,869 for sludge disposal, hazardous waste removal, creative recyling e-waste and freon removal. A critical component of solid waste services is the collection of solid waste for delivery to the proper disposal facilities. Lake County provides this service through contracts with private solid waste collection contractors known as haulers. Fiscal Year 2013 includes $9,494,000 for these hauler contracts which provide services to both residential and commercial customers.

Capital Outlay for Fiscal Year 2013 includes $123,000 in Landfill Operations for a diesel generator, two rolloff containers, tire cutter and new scales software. Hazardous Waste includes $50,000 for a prefabricated hazardous material storage building.

Other for Fiscal Year 2013 includes $237,757 in transfers to the Tax Collector as fees based on two percent of non-advalorem revenue.

Department: Public Works
Program: Solid Waste Closures and Long-Term Care

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	123,248	201,843	102,397	207,500
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 123,248**	**$ 201,843**	**$ 102,397**	**$ 207,500**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 123,248**	**$ 201,843**	**$ 102,397**	**$ 207,500**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 123,248**	**$ 201,843**	**$ 102,397**	**$ 207,500**
Expenditures by Fund				
Solid Waste Closures and Long-Term Care	$ 123,248	$ 201,843	$ 102,397	$ 207,500
Total Expenditures	**$ 123,248**	**$ 201,843**	**$ 102,397**	**$ 207,500**

Highlights:
Operating Expenses for Fiscal Year 2013 consists of long-term care costs for six landfills: Umatilla, Lady Lake, Loghouse, C&D (Construction and Demolition), and Central Landfill Phases I and II.

Public Works

Performance Measurements

Key Objectives

Road Operations - Maintenance

Extend the life of paved roads through pavement preservation techniques such as resurfacing and micro-surfacing

Rehabilitate roadway shoulders to allow positive drainage and to eliminate drop-offs for safety purposes

Mow roadsides and remove right-of-way debris for safety and aesthetic purposes

Road Operations - Construction

Bid and inspect construction projects shown on the Transportation Construction Program to provide a reliable transportation network

Improve water quality through bidding and inspecting stormwater retrofit projects

Engineering

Design road improvements and multi-use trails

Complete the Public Right of Way Transition Plan for ADA and projects to retrofit broken and damaged sidewalks

Continue to provide support to the Community Traffic Safety Team at monthly meetings and work on the annual Back-to-School Safety Fair, Motorcycle Safety Fair, and School DUI fairs

Engineering - Traffic Operations

Use new sign recovery contract to reduce sign costs

Increase traffic surveillance capabilities

Increase the number of intersections connected to Traffic Operations

Environmental Services - Stormwater

Reduce non-compliant structures in the floodplain

Reduce the number of flooding complaints from incorrect lot grading

Environmental Services - Laboratory and Hydrogeology

Perform sampling and analysis of surface water, springs, landfill monitor wells, county owned potable wells, stormwater projects and any other county related samples

Provide sampling and analysis for citizen potable water samples

Provide sampling and analytical services for local municipalities and businesses

Environmental Services - Adopt-A-Lake Program

Volunteers collect water quality samples for analysis at the Lake County Water Resource Mobile Lab

Volunteers pick up litter from adopted areas on lakes throughout the County

Hold educational events to inform the public on issues such as water quality, benefits of aquatic plants and stormwater Best Management Practices (BMP)

Environmental Services - Mosquito Management

Investigate, with integrity and professionalism, all public service requests in an acceptable time period

Manage immature mosquitoes to help reduce the number of emerging adult mosquitoes

Manage adult mosquitoes to reduce the risk of arboviral disease transmission

Environmental Services - Aquatic Plant Management

Investigate, with integrity and professionalism, all public service requests in an acceptable time period

Conduct a water body investigation program to establish and prioritize aquatic plant management strategies

Manage invasive and problematic aquatic plants to enhance the natural integrity of Lake County water bodies

Solid Waste

Complete Prescription (Rx) Drug Take-back events to all communities

Establish employee safety teams and implement a comprehensive safety program using monthly meetings

Public Works

Performance Measurements			
Performance Measures	**Actual FY 2011**	**Estimated FY 2012**	**Budget FY 2013**
Road Operations - Maintenance			
Miles of roads preserved	36.50	38.60	31.80
Miles of roadway shoulders rehabilitated	6.04	14.78	16.11
Miles mowed and right-of-way debris removed	1,361.28	1,361.28	1,361.28
Road Operations - Construction			
Road construction projects bid and inspected	9	14	12
Stormwater projects bid and inspected	2	3	3
Engineering			
Completed project designs in the 5 year Transportation Construction program	12	12	10
Retrofitted broken and damaged sidewalks	0	5	5
Meetings and events	15	15	15
Engineering - Traffic Operations			
Amount saved from sign recovery	$0	$4,200	$15,000
Traffic surveillance cameras operating	5	10	14
Intersections connected to Traffic Operations	11	20	40
Environmental Services - Stormwater			
Floodplain permits issued	194	202	220
Lot grading inspections	1,448	1,610	1,700
Environmental Services - Laboratory and Hydrogeology			
Samples analyzed - internal	1,418	1,500	1,500
Citizen samples analyzed	209	250	300
Samples analyzed - external clients	242	400	400
Environmental Services - Adopt-A-Lake Program			
Samples collected by volunteers	239	250	250
Pounds of trash collected by volunteers (reported)	200	300	350
People reached by educational information/presentations	630	1,000	1,200

Public Works

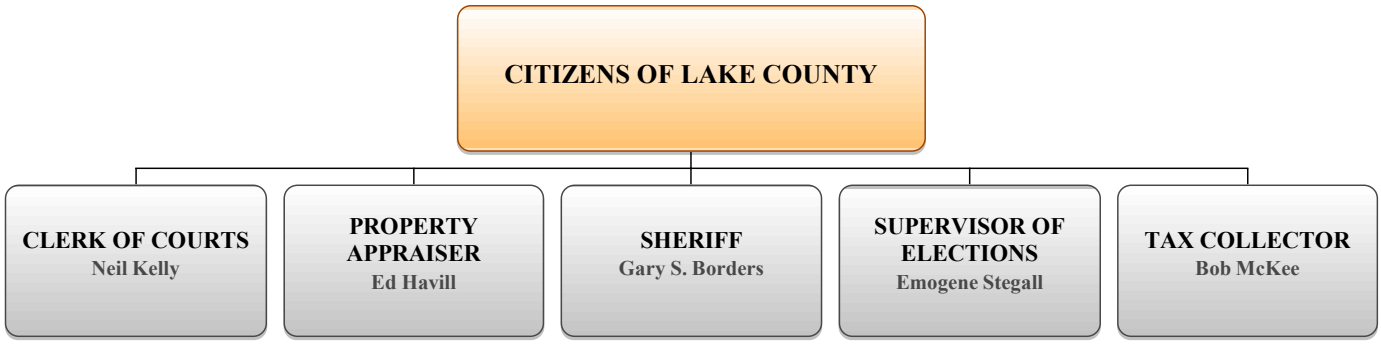
Performance Measurements			
Performance Measures	**Actual FY 2011**	**Estimated FY 2012**	**Budget FY 2013**
Environmental Services - Mosquito Management			
Service requests	1,439	1,576	1,350
Acres larvicided	147	86	121
Acres adulticied	812,501	936,397	909,045
Environmental Services - Aquatic Plant Management			
Service requests	330	202	266
Water body surveys	595	526	561
Acres treated for undesirable aquatic plants	2,091	1,216	1,847
Solid Waste			
Prescription (Rx) Drug Take-back events	10	26	26
Monthly meetings	0	4	12

Detail of Capital Outlay by Fund
FY 2013

Fund/Department/Division	Org Code	New	Replacement	Total
GENERAL (0010)				
Public Works				
Laboratory and Hydrogeology				
Block Digestor for TKN/TP Samples (LCWA)	4541325	7,300	-	7,300
Turbidimeter for Surface Water Samples (LCWA)	4541325	1,000	-	1,000
Total General Fund		**$ 8,300**	**$**	**$ 8,300**
COUNTY TRANSPORTATION TRUST (1120)				
Public Works				
Engineering Operations				
(3) Engineer Workstations	5055100	$ -	$ 9,000	$ 9,000
Advanced Laptop		-	1,300	1,300
GPS Survey Base Station with Rover		-	23,795	23,795
Total County Transportation Trust		**$ -**	**$ 34,095**	**$ 34,095**
MSTU - STORMWATER MANAGEMENT (1230)				
Public Works				
Stormwater Management				
Pickup, extended cab	5055600	$ -	$ 20,000	$ 20,000
Pickup, extended cab	5055600	-	27,000	27,000
Total MSTU - Stormwater Management		**$ -**	**$ 47,000**	**$ 47,000**
LANDFILL ENTERPRISE (4200)				
Public Works				
Hazardous Waste				
Prefabricated Storage Building	4568600	$ 50,000	$ -	$ 50,000
Landfill Operations				
255 KW Diesel Generator	4569100	13,000	-	13,000
(2) 40 cu yd Rolloff Containers	4569100	10,000	-	10,000
Tire Cutter	4569100	50,000	-	50,000
Scales Software	4569100	50,000	-	50,000
Total Landfill Enterprise Fund		**$ 173,000**	**$ -**	**$ 173,000**
TOTAL ALL FUNDS		**$ 181,300**	**$ 81,095**	**$ 262,395**

Constitutional Offices and Judicial Support

Constitutional Offices
Organization Chart
Fiscal Year 2013



Constitutional Offices

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Office				
Clerk of Courts	$ 4,146,221	$ 4,165,191	$ 4,132,555	$ 4,643,390
Property Appraiser	2,175,879	2,058,641	2,066,408	2,095,182
Sheriff	61,498,925	58,618,641	58,145,908	56,261,114
Supervisor of Elections	1,808,483	2,129,958	1,861,068	1,944,177
Tax Collector	4,551,346	4,197,825	4,194,596	4,225,731
Total Expenditures	**$ 74,180,855**	**$ 71,170,256**	**$ 70,400,535**	**$ 69,169,594**
Expenditures by Category				
Personal Services	$ 1,197,804	$ 1,510,623	$ 1,483,886	$ 1,268,138
Operating	3,199,233	3,768,904	3,226,574	4,511,558
Capital Outlay	23,888	-	-	-
Subtotal Operating Expenditures	**$ 4,420,925**	**$ 5,279,527**	**$ 4,710,460**	**$ 5,779,696**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	273,877	365,721	150,000	346,617
Transfers	69,486,053	65,525,008	65,540,075	63,043,281
Reserves	-	-	-	-
Total Operating Expenditures	**$ 74,180,855**	**$ 71,170,256**	**$ 70,400,535**	**$ 69,169,594**
Expenditures by Fund				
General	$ 73,750,409	$ 70,682,535	$ 70,128,535	$ 68,700,977
Law Enforcement Trust	123,877	242,724	125,000	162,050
Restricted Local Programs	306,569	244,997	147,000	306,567
Total Expenditures	**$ 74,180,855**	**$ 71,170,256**	**$ 70,400,535**	**$ 69,169,594**
Constitutional Offices Full Time Positions	1,110.0	1,107.0	1,076.0	1,050.5

Department: Constitutional Offices
Officer: Clerk of Courts

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	408,230	479,820	447,184	1,013,299
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 408,230**	**$ 479,820**	**$ 447,184**	**$ 1,013,299**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	3,737,991	3,685,371	3,685,371	3,630,091
Reserves	-	-	-	-
Total Operating Expenditures	**$ 4,146,221**	**$ 4,165,191**	**$ 4,132,555**	**$ 4,643,390**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 4,146,221**	**$ 4,165,191**	**$ 4,132,555**	**$ 4,643,390**
Expenditures by Fund				
General	$ 4,146,221	$ 4,165,191	$ 4,132,555	$ 4,643,390
Total Expenditures	**$ 4,146,221**	**$ 4,165,191**	**$ 4,132,555**	**$ 4,643,390**
Clerk of Courts Full Time Positions	225.0	225.0	216.0	216.0

Highlights:

The Clerk of Courts is a constitutional officer who derives authority and responsibility from constitutional and statutory provisions. The Clerk's office performs a wide range of recordkeeping functions, manages information for the judicial system and provides a variety of services for the public.

Courts Management is responsible for processing all required paperwork associated with civil, criminal, juvenile, and traffic cases in the Circuit and County courts and is funded by fees collected in accordance with Florida Statutes and appropriated by the Florida Legislature. All unused appropriations are returned to the State after year end.

The Clerk of Courts is also elected to serve as the Chief Financial Officer of the Board of County Commissioners, and serves as recorder, internal auditor, and custodian of all county funds and all official records. State law requires the Clerk to return any non-court receipts collected in excess of operating costs to the Board of County Commissioners after year end.

Operating Expenses for Fiscal Year 2013 includes $1,013,299 as " In-House Support" to the Clerk to cover overhead expenditures. This includes increases to contractual services, utility services, and repair and maintenance. These increases are a result of the Lake County Courthouse Expansion project which will more than double the size of the Courthouse and is expected to be completed and open by October 2012. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Transfers for Fiscal Year 2013 of $3.6 million will allow the Clerk of Courts to maintain the current level of service and reflects a $55,280 or 1.5 percent reduction from the prior year request. To accomplish this, no new positions or salary increases were budgeted. In addition to the reductions for Fiscal Year 2013 the Clerk anticipates approximately $220,000 to be returned in excess fees for Fiscal Year 2012.

A summary of the FY 2013 transfer to the Clerk of Court is shown below:

BCC Accounting	$	1,456,549
BCC Support		145,106
Internal Audit		437,524
Records Storage Facility (includes Mail Receiving Center)		791,993
Indirect Cost		798,919
	$	3,630,091

Department: Constitutional Offices
Officer: Property Appraiser

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 18,056	$ 25,065	$ 25,065	$ 25,135
Operating	121,584	120,071	127,838	131,622
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 139,640**	**$ 145,136**	**$ 152,903**	**$ 156,757**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	2,036,239	1,913,505	1,913,505	1,938,425
Reserves	-	-	-	-
Total Operating Expenditures	**$ 2,175,879**	**$ 2,058,641**	**$ 2,066,408**	**$ 2,095,182**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 2,175,879**	**$ 2,058,641**	**$ 2,066,408**	**$ 2,095,182**
Expenditures by Fund				
General	$ 2,175,879	$ 2,058,641	$ 2,066,408	$ 2,095,182
Total Expenditures	**$ 2,175,879**	**$ 2,058,641**	**$ 2,066,408**	**$ 2,095,182**
Property Appraiser Full Time Positions	40.0	37.0	37.0	37.0

Highlights:

The Property Appraiser is responsible for the annual valuation of all real estate and tangible personal property in Lake County. This involves the annual review of sales, deeds and related documents as well as building permits. The Office also conducts damage assessment after natural disasters to receive disaster relief declaration and funding, investigates fraudulent homestead applications, and maintains a web site for use by real estate professionals, as well as citizens, to access property data including descriptions and maps.

Pursuant to Florida Statute 192.091, the budget for the Property Appraiser's Office, as approved by the Department of Revenue, is the basis upon which each taxing authority in Lake County is billed for services rendered. Lake County's share is proportional to the share of ad valorem taxes compared to total taxes levied for the preceding year.
State Law requires the Property Appraiser to return any receipts collected in excess of operating costs to the Board of County Commissioners after year end.

Operating Expenses for Fiscal Year 2013 includes $156,757 as "In-House Support" to the Property Appraiser to cover overhead expenditures such as utilities, communications, office leases, etc. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Transfers for Fiscal Year 2013 of $1,938,424 from the General Fund represents 86.1 percent of the Property Appraiser's budget. There are also transfers from other Lake County funds including the Lake County Ambulance Fund, MSTU - Stormwater Management Fund, MSTU - Parks Fund, Public Lands Program Fund, and the County Fire Rescue Fund.

Department: Constitutional Offices
Officer: Sheriff

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	1,826,367	2,290,248	2,018,169	2,403,192
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 1,826,367**	**$ 2,290,248**	**$ 2,018,169**	**$ 2,403,192**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	273,877	365,721	150,000	346,617
Transfers	59,398,681	55,962,672	55,977,739	53,511,305
Reserves	-	-	-	-
Total Operating Expenditures	**$ 61,498,925**	**$ 58,618,641**	**$ 58,145,908**	**$ 56,261,114**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 61,498,925**	**$ 58,618,641**	**$ 58,145,908**	**$ 56,261,114**
Expenditures by Fund				
General	$ 61,068,479	$ 58,130,920	$ 57,873,908	$ 55,792,497
Law Enforcement Trust	123,877	242,724	125,000	162,050
Restricted Local Programs	306,569	244,997	147,000	306,567
Total Expenditures	**$ 61,498,925**	**$ 58,618,641**	**$ 58,145,908**	**$ 56,261,114**
Sheriff Full Time Positions	766.0	766.0	743.0	717.5

Highlights:
The Sheriff's Office serves the citizens of Lake County by enforcing the laws, providing for the safety and protection of the public and property, providing court security and civil process while maintaining cost effective, professional and proactive law enforcement services. This is accomplished through the use of the latest technological advances, community policing techniques, school-based youth intervention, crime prevention, and volunteer services. The Sheriff's Office is responsible for the operation of the Lake County Detention Center, a 960-bed facility, housing maximum, medium, and minimum custody inmates.

Operating Expenses for Fiscal Year 2013 includes $350,500 as "In-House Support Law Enforcement" to the Sheriff to cover overhead costs such as utilities, custodial care, maintenance contracts and rents and leases. The County will also provide $1.9 million as "In House Support Corrections" to cover costs inmate medical care and property and liability insurance for correctional facilities. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Transfers for Fiscal Year 2013 of $53.5 million to the Sheriff's Office pay for the salaries, benefits and operating costs required to run the office. A summary of the FY 2013 transfer to the Sheriff is shown in the schedule on the following page. In addition, estimated incremental costs of $356,181 for Court Services for the Lake County Court House Expansion have not been included.

The City of Minneola and the Town of Montverde contract with the Lake County Sheriff for the performance of law enforcement services within their respective corporate boundaries. The level of sworn and administrative personnel as well as operating and capital contributions are determined annually by agreement. The agreements for FY 2013 are not finalized and the budgeted amounts reflect the current or proposed agreements.

Sheriff - ***continued***

The FY 2013 budget includes two Edward J. Byrne Memorial Justice Assistance Grants (JAG). The local JAG solicitation awarded through the US Department of Justice totals $49,676. The State solicitation awarded through the Florida Department of Law Enforcement totals $113,436, the majority of which will be passed through to local law enforcement agencies in Lake County.

Summary of FY 2013 transfer to the Sheriff:

Law Enforcement	$	28,236,155
Jail Operations		19,622,160
Bailiff Office		1,797,013
	$	49,655,328
City of Clermont Dispatch Services		407,053
City of Minneola Law Enforcement Services		1,115,000
Town of Montverde Law Enforcement Services		81,133
School Resource Officers (SROs)		2,089,679
Edward J. Byrne Memorial Grants		163,112
	$	3,855,977
Total Transfer	$	53,511,305

Department: Constitutional Offices
Officer: Supervisor of Elections

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 1,173,525	$ 1,477,036	$ 1,450,299	$ 1,234,457
Operating	606,037	652,922	410,769	709,720
Capital Outlay	23,888	-	-	-
Subtotal Operating Expenditures	**$ 1,803,450**	**$ 2,129,958**	**$ 1,861,068**	**$ 1,944,177**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	5,033	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 1,808,483**	**$ 2,129,958**	**$ 1,861,068**	**$ 1,944,177**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 1,808,483**	**$ 2,129,958**	**$ 1,861,068**	**$ 1,944,177**
Expenditures by Fund				
General	$ 1,808,483	$ 2,129,958	$ 1,861,068	$ 1,944,177
Total Expenditures	**$ 1,808,483**	**$ 2,129,958**	**$ 1,861,068**	**$ 1,944,177**
Supervisor of Elections Full Time Positions	11.0	11.0	13.0	13.0

Highlights:

The Supervisor of Elections (SOE) is responsible for providing all eligible citizens of Lake County convenient access to voter registration, as well as accessible voting locations and equipment. The Supervisor of Elections also is responsible for promoting fair, equitable and accurate elections, maintaining records of registrations, campaign finance reports and other election-related data accurately and in a form that is accessible to the public.

Operating Expenses for Fiscal Year 2013 includes $165,943 as " In-House Support" to the Supervisor of Elections to cover overhead expenditures for rents and leases for storage space. Excluding "In-House Support" the budget for the Supervisor of Elections was reduced by 16.5 percent or $352,838. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Department: Constitutional Offices
Officer: Tax Collector

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 6,223	$ 8,522	$ 8,522	$ 8,546
Operating	237,014	225,843	222,614	253,725
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 243,237**	**$ 234,365**	**$ 231,136**	**$ 262,271**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	4,308,109	3,963,460	3,963,460	3,963,460
Reserves	-	-	-	-
Total Operating Expenditures	**$ 4,551,346**	**$ 4,197,825**	**$ 4,194,596**	**$ 4,225,731**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 4,551,346**	**$ 4,197,825**	**$ 4,194,596**	**$ 4,225,731**
Expenditures by Fund				
General	$ 4,551,346	$ 4,197,825	$ 4,194,596	$ 4,225,731
Total Expenditures	**$ 4,551,346**	**$ 4,197,825**	**$ 4,194,596**	**$ 4,225,731**
Tax Collector Full Time Positions	68.0	68.0	67.0	67.0

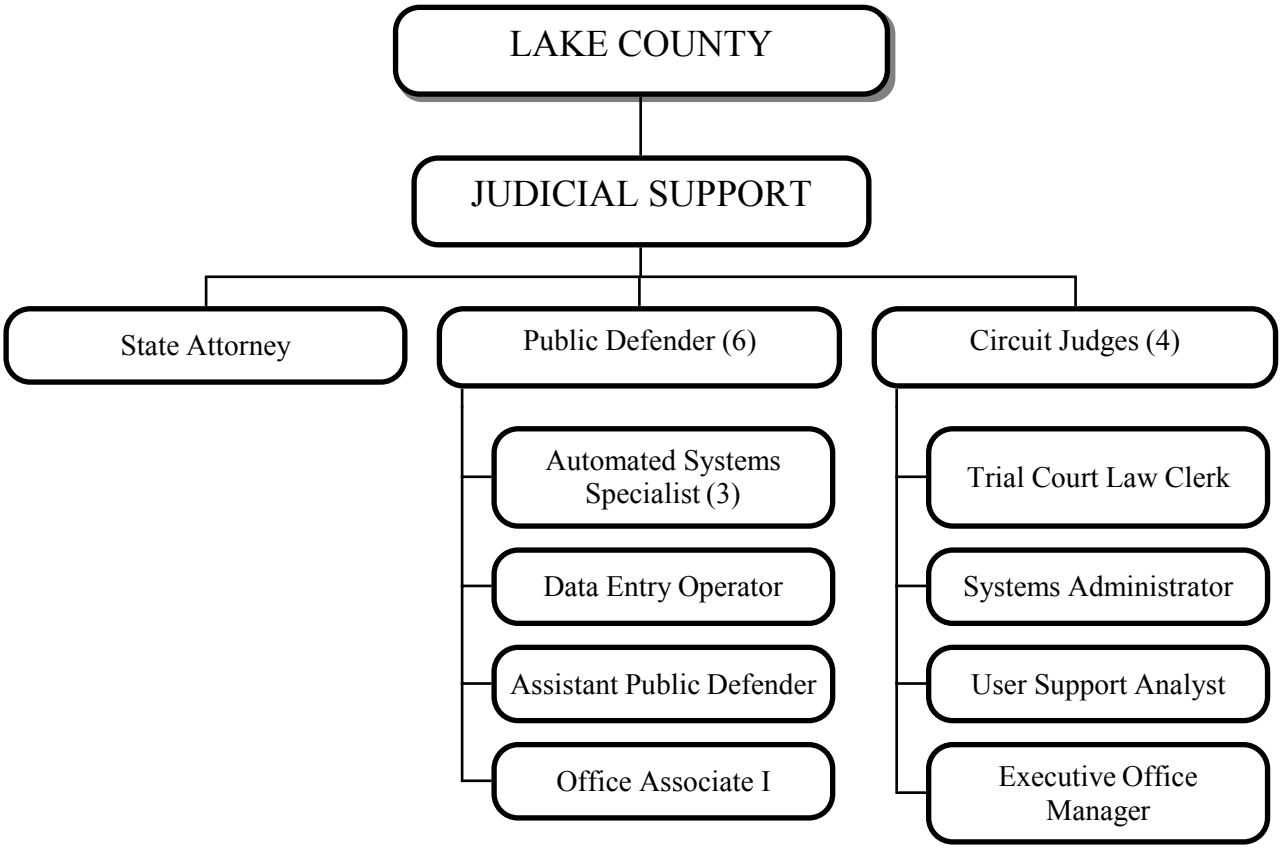
Highlights:
The Tax Collector's Office is responsible for providing a wide range of services to the citizens and taxpayers of Lake County on behalf of other governmental units, including but not limited to: the Florida Department of Revenue, the Florida Department of Highway Safety and Motor Vehicles, the Florida Fish and Wildlife Conservation Commission, the Board of County Commissioners, the School Board, fourteen municipalities, two hospital districts and numerous special taxing districts. These services consist primarily of the collection and administration of ad valorem taxes, non-ad valorem assessments, motor vehicle and vessel registration and title fees, occupational license taxes, tourist development taxes and hunting and fishing license fees.

Operating Expenses for Fiscal Year 2013 includes $262,271 as "In-House Support" to the Tax Collector to cover overhead costs such as utilities, custodial care, maintenance contracts and rents and leases. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Transfers for Fiscal Year 2013 from the General Fund to the Tax Collector is estimated at $3.96 million. In accordance with Florida Statute, Lake County's contribution to the Tax Collector is based on approximately two percent of taxes and assessments collected on behalf of the Board of County Commissioners and the School Board. The transfer funds salaries, benefits and operating costs for the office.

State Law requires the Tax Collector to return any receipts collected in excess of operating costs to the Board of County Commissioners after year end.

Judicial Support
Organization Chart
Proposed Fiscal Year 2013



Legend:
( ) Current number of full time positions
Funding Sources [Positions per Fund]:
General Fund [10]

Proposed Fiscal Year 2013 - July 2012

Judicial Support

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Division/Program				
Circuit Judges	$ 660,065	$ 886,078	$ 785,861	$ 1,201,698
Guardian Ad Litem	12,349	27,970	24,123	29,120
Juvenile Justice	579,559	793,306	722,714	795,507
Legal Aid	115,070	115,070	115,070	115,070
Public Defender	401,932	460,788	460,545	484,449
State Attorney	436,089	493,396	428,472	529,203
Total Expenditures	**$ 2,205,064**	**$ 2,776,608**	**$ 2,536,785**	**$ 3,155,047**
Expenditures by Category				
Personal Services	$ 486,354	$ 523,935	$ 536,165	$ 607,173
Operating	674,060	942,888	831,118	1,270,914
Capital Outlay	40,878	89,875	64,994	64,050
Subtotal Operating Expenditures	**$ 1,201,292**	**$ 1,556,698**	**$ 1,432,277**	**$ 1,942,137**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	1,003,772	1,219,910	1,104,508	1,212,910
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 2,205,064**	**$ 2,776,608**	**$ 2,536,785**	**$ 3,155,047**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 2,205,064**	**$ 2,776,608**	**$ 2,536,785**	**$ 3,155,047**
General	$ 2,205,064	$ 2,776,608	$ 2,536,785	$ 3,155,047
Total Expenditures	**$ 2,205,064**	**$ 2,776,608**	**$ 2,536,785**	**$ 3,155,047**
Number of Full Time Positions	10.0	9.0	9.0	10.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	10.0	9.0	9.0	10.0

Department: Judicial Support
Division: Circuit Judges

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 186,079	$ 183,692	$ 195,692	$ 255,293
Operating	440,097	624,236	531,150	886,905
Capital Outlay	33,889	78,150	59,019	59,500
Subtotal Operating Expenditures	**$ 660,065**	**$ 886,078**	**$ 785,861**	**$ 1,201,698**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 660,065**	**$ 886,078**	**$ 785,861**	**$ 1,201,698**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 660,065**	**$ 886,078**	**$ 785,861**	**$ 1,201,698**
Expenditures by Fund				
General	$ 660,065	$ 886,078	$ 785,861	$ 1,201,698
Total Expenditures	**$ 660,065**	**$ 886,078**	**$ 785,861**	**$ 1,201,698**
Number of Full Time Positions	3.0	3.0	3.0	4.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	3.0	3.0	3.0	4.0

Highlights:

Located in the heart of Central Florida, the Fifth Judicial Circuit covers a geographical area approaching the size of Connecticut. The Circuit is comprised of the following five counties: Citrus, Hernando, Lake, Marion and Sumter. With main administrative offices in Ocala, the Fifth Circuit is the ninth most populous judicial circuit with 5.5 percent of Florida's population. According to the 4/1/2010 Census, the Fifth Judicial Circuit serves a total population which exceeds 1,035,784. The Fifth Judicial Circuit currently has 31 Circuit Court Judges and 11 County Court Judges. The Circuit is part of the Fifth District Court of Appeal, located in Daytona Beach. In Lake County, there are eight Circuit Court Judges and three County Court Judges, one Senior Judge, one General Magistrate, one Child Support Hearing Officer, and one Civil Traffic Infraction Hearing Officer.

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. One new law clerk position has been included for Circuit Civil cases. There is a workload of over 4,000 case filings and a backlog of over 4,500 foreclosure cases that goes back to previous fiscal years. This position is critical in conserving judicial time by providing legal research assistance and other legal support to facilitate timely and efficient processing of civil cases. This position will review, evaluate, screen, and monitor cases with the intent of leading the cases towards a timely disposition.

Operating Expenses for Fiscal Year 2013 includes increases to contractual services, utility services, and repair and maintenance. These increases are a result of the Lake County Courthouse Expansion project which will more than double the size of the Courthouse and is expected to be completed and open by October 2012. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Capital Outlay for Fiscal Year 2013 for the Circuit Judges Technology includes $54,500 (machinery and equipment) and $5,000 in improvements other than buildings (technology wiring).

Department: Judicial Support
Division: Guardian Ad Litem

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	12,349	25,370	21,523	29,120
Capital Outlay	-	2,600	2,600	-
Subtotal Operating Expenditures	**$ 12,349**	**$ 27,970**	**$ 24,123**	**$ 29,120**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 12,349**	**$ 27,970**	**$ 24,123**	**$ 29,120**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 12,349**	**$ 27,970**	**$ 24,123**	**$ 29,120**
Expenditures by Fund				
General	$ 12,349	$ 27,970	$ 24,123	$ 29,120
Total Expenditures	**$ 12,349**	**$ 27,970**	**$ 24,123**	**$ 29,120**
Number of Full Time Positions	-	-	-	-
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	-	-	-	-

Highlights:
The State of Florida Guardian Ad Litem Program is a network of professional staff and community advocates, partnering to provide a strong voice in court and positive systemic change on behalf of Florida's abused and neglected children. There are 21 local Guardian Ad Litem programs in 20 judicial circuits in Florida. Lake County is part of the Fifth Judicial Circuit of Florida.

Operating Expenses for Fiscal Year 2013 includes increases to communications and office supplies for technology items including computers and an upgrade to the current internet connection.

Department: Judicial Support
Program: Juvenile Justice

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ -	$ 43,306	$ 43,536	$ 44,936
Operating	-	-	-	571
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ -**	**$ 43,306**	**$ 43,536**	**$ 45,507**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	579,559	750,000	679,178	750,000
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 579,559**	**$ 793,306**	**$ 722,714**	**$ 795,507**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 579,559**	**$ 793,306**	**$ 722,714**	**$ 795,507**
Expenditures by Fund				
General	$ 579,559	$ 793,306	$ 722,714	$ 795,507
Total Expenditures	**$ 579,559**	**$ 793,306**	**$ 722,714**	**$ 795,507**
Number of Full Time Positions	-	-	-	-
Number of Part Time Positions	-	-	-	-
Number of Full Time Positions	-	-	-	-

Highlights:
Juvenile detention in Florida is a short-term temporary program. Juvenile offenders who require long-term sanctions and rehabilitation are placed into non-residential or residential correctional programs. Two types of detention are available: Secure Detention and Home Detention. Youths placed in Secure Detention have been assessed as risks to public safety and must remain in a physically secure detention center while awaiting court proceedings. Each individual county throughout Florida shares in the cost of the Department of Juvenile Justice's total detention budget based upon the county's prior annual usage.

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. The Program Associate position is funded from the General Fund - Court Innovations (Juvenile Alternative Programs) for a civil citation program. This position will report to the Probation Services Division of the Conservation and Compliance Department.

Grants and Aids for Fiscal Year 2013 includes $750,000 for the estimated share for Lake County of the Department of Juvenile Justice's total detention budget.

Department: Judicial Support
Program: Legal Aid

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	-	-	-	-
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ -**	**$ -**	**$ -**	**$ -**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	115,070	115,070	115,070	115,070
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 115,070**	**$ 115,070**	**$ 115,070**	**$ 115,070**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 115,070**	**$ 115,070**	**$ 115,070**	**$ 115,070**
Expenditures by Fund				
General	$ 115,070	$ 115,070	$ 115,070	$ 115,070
Total Expenditures	**$ 115,070**	**$ 115,070**	**$ 115,070**	**$ 115,070**
Number of Full Time Positions	-	-	-	-
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	-	-	-	-

Highlights:
Civil legal aid – free legal assistance for low-income people – began in the United States in the late 1870's. The creation of civil legal aid gives those who cannot afford attorneys access to justice. Legal aid agencies became common in the United States in the 1960's. Through Community Legal Service of Mid Florida, Inc., clients are offered civil legal advice, assistance, and representation. Legal assistance in criminal, personal injury or traffic matters is not offered.

Grants and Aids for Fiscal Year 2013 includes $115,070 for the Community Legal Service of Mid Florida, Inc., to offer free legal assistance for low-income people.

Department: Judicial Support
Division: Public Defender

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 300,275	$ 296,937	$ 296,937	$ 306,944
Operating	98,263	157,726	162,483	172,955
Capital Outlay	3,394	6,125	1,125	4,550
Subtotal Operating Expenditures	**$ 401,932**	**$ 460,788**	**$ 460,545**	**$ 484,449**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 401,932**	**$ 460,788**	**$ 460,545**	**$ 484,449**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 401,932**	**$ 460,788**	**$ 460,545**	**$ 484,449**
Expenditures by Fund				
General	$ 401,932	$ 460,788	$ 460,545	$ 484,449
Total Expenditures	**$ 401,932**	**$ 460,788**	**$ 460,545**	**$ 484,449**
Number of Full Time Positions	6.0	6.0	6.0	6.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	6.0	6.0	6.0	6.0

Highlights:
The United States Constitution requires states to provide lawyers for those criminal defendants who cannot afford to hire counsel. The Public Defender is responsible for representing indigent citizens charged with a crime, felony or misdemeanor, in the Circuit and County courts in any case that involves the possibility of incarceration. The Public Defender is also responsible for representing indigent persons in civil commitment proceedings, civil commitment proceedings involving alleged sexually violent predators, persons who are appealing their convictions, involuntary commitments or delinquency adjudications. The Public Defender is elected for a term of four years and runs for office in presidential election years.

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. Six professional positions are funded from the General Fund.

Operating Expenses for Fiscal Year 2013 includes increases to contractual services, utility services, and repair and maintenance. These increases are a result of the Lake County Courthouse Expansion project which will more than double the size of the Courthouse and is expected to be completed and open by October 2012. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all county departments.

Capital Outlay for Fiscal Year 2013 includes $4,550 in Capital Outlay (machinery and equipment) for a replacement laptop and the pro rata share of a file server.

Department: Judicial Support
Division: State Attorney

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	123,351	135,556	115,962	181,363
Capital Outlay	3,595	3,000	2,250	-
Subtotal Operating Expenditures	**$ 126,946**	**$ 138,556**	**$ 118,212**	**$ 181,363**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	309,143	354,840	310,260	347,840
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 436,089**	**$ 493,396**	**$ 428,472**	**$ 529,203**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 436,089**	**$ 493,396**	**$ 428,472**	**$ 529,203**
Expenditures by Fund				
General	$ 436,089	$ 493,396	$ 428,472	$ 529,203
Total Expenditures	**$ 436,089**	**$ 493,396**	**$ 428,472**	**$ 529,203**
Number of Full Time Positions	1.0	-	-	-
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	1.0	-	-	-

Highlights:
The Constitution of the State of Florida empowers the State Attorney as the prosecuting officer of all circuit and county trial courts. The State Attorney processes all criminal cases presented by law enforcement officers who have charged persons with felonies, misdemeanors, traffic crimes such as DUI or reckless driving, acts of juvenile delinquency, and certain violations of county or municipal ordinances.

Operating Expenses for Fiscal Year 2013 includes increases to contractual services, utility services, and repair and maintenance. These increases are a result of the Lake County Courthouse Expansion project which will more than double the size of the Courthouse and is expected to be completed and open by October 2012.

Detail of Capital Outlay by Fund
FY 2013

Fund/Department/Division	Org Code	New	Replacement	Total
GENERAL (0010)				
Judicial Support				
Public Defender - Technology				
File server replacement	6062200	-	2,050	2,050
(2) Emergency Laptop	6062200	-	2,500	2,500
Court Admin - Technology				
Audio Mixers for Court Sound System	6062300	-	25,000	25,000
Layer 2 Switch POE	6062300	-	2,500	2,500
Polycom Video Conference	6062300	-	4,500	4,500
Technology Wiring	6062300	-	5,000	5,000
(3) MFP Devices for shared Courtroom	6062300	9,000	13,500	22,500
Total General Fund		**$ 9,000**	**$ 55,050**	**$ 64,050**
TOTAL ALL FUNDS		**$ 9,000**	**$ 55,050**	**$ 64,050**

Other Operating Budgets

- Debt Service
- Non-Departmental

Debt Service

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
General Obligation Bonds				
Limited General Obligation Bonds, Series 2007	$ 2,757,353	$ 3,721,695	$ 2,752,264	$ 3,699,424
Amount of Issue: $34,720,000				
Remaining Principal as of 9/30/2013: $25,705,000				
Maturity Date: April 1, 2026				
Subtotal General Obligation Bonds	**$ 2,757,353**	**$ 3,721,695**	**$ 2,752,264**	**$ 3,699,424**
Special Obligation Bonds				
Pari-Mutuel Revenues Replacement Bonds, Series 2011	$ 307,014	$ 435,350	$ 270,110	$ 457,508
Amount of Issue: $3,635,000				
Remaining Principal as of 9/30/2013: $3,280,000				
Maturity Date: October 1, 2030				
Capital Improvement Revenue Bonds, Series 2007	5,739,595	5,767,337	5,739,905	5,772,338
Amount of Issue: $87,455,000				
Remaining Principal as of 9/30/2013: $79,550,000				
Maturity Date: June 1, 2037				
Subtotal Special Obligation Bonds	**$ 6,046,609**	**$ 6,202,687**	**$ 6,010,015**	**$ 6,229,846**
Commercial Loan				
Hancock Bank of Florida, 2008	$ 1,208,398	$ 1,267,898	$ 1,208,397	$ 1,270,823
Amount of Issue: $10,000,000				
Remaining Principal as of 9/30/2013: $4,516,585				
Maturity Date: June 1, 2017				
Subtotal Commercial Loan	**$ 1,208,398**	**$ 1,267,898**	**$ 1,208,397**	**$ 1,270,823**
Total Debt Service	**$ 10,012,360**	**$ 11,192,280**	**$ 9,970,676**	**$ 11,200,093**
Expenditures by Category				
Debt Service	$ 9,873,029	$ 9,917,400	$ 9,917,400	$ 9,919,893
Other Fees and Reserves	139,331	1,274,880	53,276	1,280,200
Total Expenditures	**$ 10,012,360**	**$ 11,192,280**	**$ 9,970,676**	**$ 11,200,093**

Highlights:

Four debt service funds totaling $11,216,193 have been established to repay the principal and interest expenses related to long-term debt on various revenue and limited general obligation bond issues.

Two additional debt instruments are paid from the Landfill Enterprise Fund. First is a $10 million Solid Waste Note Payable issued on November 20, 2002 that refinanced previously outstanding debt for a ten-year period at a fixed interest rate of 3.69% with SunTrust Bank. Principal payments of $1 million are payable annually on December 1 and interest is payable semi-annually on June 1 and December 1, with the final payment due on December 1, 2012. The note is secured by solid waste system net revenues and a covenant by the county to budget and appropriate a sufficient amount to pay the debt service when due.

Debt Service - continued

The second debt instrument paid from the Landfill Enterprise Fund is the Lake County Resource Recovery Industrial Development Refunding Revenue Bond issued on December 14, 2004 in the amount of $51,515,196. The Series 2004 Bonds were refunded on February 8, 2010 by the issuance of a bond for $20,234,780 bearing an interest rate of 4.16% per annum with a maturity date of October 1, 2013. This debt is not an obligation of Lake County. However, the County is responsible for the debt service through an agreement with Covanta, Inc.

In April 2007, the County issued $34.7 million in limited general obligation bonds for the purpose of acquiring and improving lands within the County to protect drinking water resources, preserve natural areas, protect open space from overdevelopment, provide parks and trails and improve water quality. The principal, interest and reserve budget totals $3,699,424 and is supported by a voter approved county-wide millage rate of .1900 mills. The anticipated ad valorem revenue of $2.8 million combined with interest earnings and with approximately $925,644 in reserves will be sufficient to pay the Fiscal Year 2013 debt service.

The County has sold three other revenue bond/bank notes that are backed by sales tax revenues. A $4.4 million revenue bond was issued backed by state sales tax revenues (used to replace racing tax revenues previously distributed by the state) for land acquisition and construction of a regional park and various walking and biking trails. A $3.6 million revenue bond was issued in 2011 to refund the Series 2000 bonds. The Series 2011 issue is estimated to have a total savings of $549,000. The principal, interest and reserve budget for Fiscal Year 2013 totals $457,508.

An $87.4 million revenue bond was issued backed by the County's half-cent sales tax revenues for acquiring, constructing, and equipping the Downtown Tavares Center for Governmental Operations and Judicial Center, as well as the South Tavares Government Complex for Public Works, Public Safety, Fleet Operations and Health Department Administration/Clinic. Current plans have been pared down to include only the Downtown Tavares Center and the Judicial Center. The principal, interest and reserve budget for Fiscal Year 2013 totals $5,772,338.

A $10 million commercial bank loan was approved in April 2008 to help fund the 800 MHz radio system backed by the County's share of a one percent local option infrastructure sales tax. This note payable is being refinanced on June 12, 2012 with the new interest rate of 1.45%. The principal, interest and reserve budget for Fiscal Year 2013 totals $1,270,823.

Debt Management Policy:
The objective of Lake County's Debt Management Policy (LCC-57) is to establish guidelines and requirements for the development of a debt management system. The policy includes the following directives:

When the County finances projects through the issuance of bonds, it will pay back the bonds within a period not to exceed 90 percent of the useful life of the project.

Where possible, the County will use self-supporting revenue, special assessment, or other self-supporting bonds, instead of general obligation bonds to fund capital projects.

The County will not use long-term debt to finance current operations.

The County will seek to maintain and, if applicable, improve its current bond rating.

The County will maintain good communications with bond rating agencies to inform them about the County's financial conditions. The County will follow a policy of full disclosure, including adherence to Rule 15c2-12 under the Securities Exchange Act of 1934. In compliance with this rule, the County's Comprehensive Annual Financial Report will be filed with the Securities and Exchange Commission.

Lake County has not adopted legal debt limits within its financial policies. However, debt ratios, such as direct and over all debt per capita and debt per taxable property value, are tracked and compared with those recommended by Moody's Investors Service.

Schedule of Debt Service Requirements

	Principal Payment FY 2013	Interest Payment FY 2013	Other Fees and Reserves FY 2013	Total FY 2013
General Obligation Bonds				
Limited General Obligation Bonds Series 2007	$ 1,425,000	$ 1,277,188	$ 997,236	$ 3,699,424
Subtotal General Obligation Bonds	**$ 1,425,000**	**$ 1,277,188**	**$ 997,236**	**$ 3,699,424**
Special Obligation Bonds				
Pari-Mutuel Revenues Replacement Bonds Series 2011	$ 135,000	$ 133,528	$ 188,980	$ 457,508
Capital Improvement Revenue Bonds Series 2007	1,800,000	3,940,780	31,558	5,772,338
Subtotal Special Obligation Bonds	**$ 1,935,000**	**$ 4,074,308**	**$ 220,538**	**$ 6,229,846**
Commercial Loan				
Hancock Bank of Florida 2008	$ 1,053,028	$ 155,369	$ 62,426	$ 1,270,823
Subtotal Commercial Loan	**$ 1,053,028**	**$ 155,369**	**$ 62,426**	**$ 1,270,823**
Total Debt Service	**$ 4,413,028**	**$ 5,506,865**	**$ 1,280,200**	**$ 11,200,093**

Highlights:

The Limited General Obligation Bonds are secured by a pledge of not more than one third of a mill of ad valorem taxes pursuant to a referendum approved by the voters in 2004. These funds are used to acquire and manage environmentally sensitive public lands in the County. The Fiscal Year 2013 funding requirement for this bond series is supported by a countywide millage rate of .1900. Principal payments are due in annual installments beginning on June 1, 2007 continuing until April 1, 2026. Interest on the bonds is payable semi-annually on June 1 and December 1 each year, commencing on June 1, 2007. The serial bonds bear interest at rates ranging from 4-5% and mature on April 1, 2026.

Pari-Mutuel Revenue Replacement Bonds are financed by sales tax revenues collected by the State pursuant to Chapter 212, Part 1, Florida Statutes. Beginning July1, 2000, the State began using sales tax revenues to replace revenues formerly distributed to counties from racetrack and jai alai fronton monies. Bond proceeds were used to fund the acquisition of park lands and associated improvements. This bond matures on October 1, 2030.

The Capital Improvement Revenue Bonds are secured by a pledge of the half-cent sales tax distributed to the County by the State of Florida and were issued to construct the Downtown Tavares Center for Governmental Operations. These bonds mature on June 1, 2037.

The commercial loan with Hancock Bank of Florida is secured by a pledge of the County's share of a one percent local option infrastructure sales tax and matures on June 1, 2017. This loan completed the funding required for the Countywide 800MHz Radio System.

Non-Departmental

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Program				
General Fund	$ 15,778,461	$ 44,109,370	$ 17,020,327	$ 38,033,311
Infrastructure Sales Tax	9,976,480	9,995,250	10,474,070	10,587,705
Lake County Ambulance	7,639,268	7,033,690	6,899,168	7,425,707
Special Assessments	668,016	635,609	645,342	638,271
Total Expenditures	**$ 34,062,225**	**$ 61,773,919**	**$ 35,038,907**	**$ 56,684,994**
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	1,959,789	2,060,028	2,017,584	2,066,155
Capital Outlay	16,109	-	-	-
Subtotal Operating Expenditures	**$ 1,975,897**	**$ 2,060,028**	**$ 2,017,584**	**$ 2,066,155**
Capital Improvements	65,330	227,476	37,327	200,461
Debt Service	-	-	-	-
Grants and Aids	9,095,094	7,627,523	7,599,841	7,269,524
Transfers	22,925,903	24,621,030	25,384,155	25,712,493
Reserves	-	27,237,862	-	21,436,361
Total Operating Expenditures	**$ 34,062,225**	**$ 61,773,919**	**$ 35,038,907**	**$ 56,684,994**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 34,062,225**	**$ 61,773,919**	**$ 35,038,907**	**$ 56,684,994**
Expenditures by Fund				
General	$ 15,778,461	$ 44,109,370	$ 17,020,327	$ 38,033,311
Infrastructure Sales Tax	9,976,480	9,995,250	10,474,070	10,587,705
Lake County Ambulance	7,639,268	7,033,690	6,899,168	7,425,707
Special Assessments:				
Greater Groves MSBU	199,127	186,077	189,778	186,077
Greater Hills MSBU	229,914	215,767	219,127	218,106
Greater Pines Municipal Services	221,240	212,337	215,736	214,078
Picciola Island Street Lighting	2,992	3,559	3,358	3,273
Valencia Terrace Street Lighting	4,450	5,896	5,668	5,386
Village Green Street Lighting	10,292	11,973	11,675	11,351
Total Expenditures	**$ 34,062,225**	**$ 61,773,919**	**$ 35,038,907**	**$ 56,684,994**

General Fund Non-Departmental

Expenditures	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	1,244,903	1,446,726	1,386,854	1,449,894
Capital Outlay	16,109	-	-	-
Subtotal Operating Expenditures	**$ 1,261,012**	**$ 1,446,726**	**$ 1,386,854**	**$ 1,449,894**
Capital Improvements	65,330	227,476	37,327	200,461
Debt Service	-	-	-	-
Grants and Aids	1,956,893	1,489,114	1,461,259	1,441,364
Transfers	12,495,226	14,134,887	14,134,887	14,639,574
Reserves	-	26,811,167	-	20,302,018
Total Operating Expenditures	**$ 15,778,461**	**$ 44,109,370**	**$ 17,020,327**	**$ 38,033,311**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 15,778,461**	**$ 44,109,370**	**$ 17,020,327**	**$ 38,033,311**
Expenditures by Fund				
General Fund	$ 15,778,461	$ 44,109,370	$ 17,020,327	$ 38,033,311
Total Expenditures	**$ 15,778,461**	**$ 44,109,370**	**$ 17,020,327**	**$ 38,033,311**

Highlights:

The General Fund non-operating expenditures have a countywide impact and do not fall under the responsibility of a single department.

Operating Expenses for Fiscal Year 2013 includes Munis financial system contracts and countywide services such as postage, cell phone, bank fees, and professional services. Additionally, the budget reflects the increased risk allocation from 25 percent to 100 percent for all County departments.

Capital Outlay for Fiscal Year 2013 includes an estimated rebudget of unspent funds of $200,461 for the combined Fleet facility.

Grants and Aids for Fiscal Year 2013 includes $1.37 million payment to the Community Redevelopment Areas, $52,250 for the Trout Lake Naturalist position, and $20,000 for the Lake County Historical Society.

A summary of Fiscal Year 2013 interfund transfers are shown below:

Public Transportation	$ 1,406,281
County Library System	4,001,095
Landfill Enterprise	3,299,120
Expansion Projects Debt Service	5,740,780
County Fire Rescue	192,298
	$ 14,639,574

General Fund Non-Departmental
Expenditure Detail

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Medical Examiner	$ 771,464	$ 780,060	$ 780,060	$ 782,741
Operating Expenditures	52,777 *		(59,872) *	
Financial Advisor	-	6,000	6,000	6,000
Value Adjustment Board	46,299	86,100	86,100	85,000
Professional Services - Countywide	-	93,872	93,872	75,000
Federal Lobbyist	72,600	72,600	72,600	72,600
Contractual Services - Countywide	-	31,000	31,000	47,340
Financial Software Consulting Services	-	30,500	30,500	-
Financial Software Maintenance	217,624	262,250	262,250	232,712
Insurance - Ford Commerce Park	1,416	-	-	-
Maintenance - Countywide	-	-	-	25,000
Office Supplies and Other Expenses	33,313	-	-	28,157
Tax Deed Certificates	5,405	5,000	5,000	10,000
Legal Advertisements	-	-	-	6,000
Impact Fee and Assessment Refunds/Credits	-	10,000	10,000	10,000
FHP Radar Certification	-	5,000	5,000	5,000
Miscellaneous Fees and Bank Service Charges	9,714	23,000	23,000	23,000
Lake County League of Cities	862	847	847	847
National Association of Counties	3,803	3,803	3,803	3,803
Florida Association of Counties	26,694	26,694	26,694	26,694
Municipal Code Service	2,933	10,000	10,000	10,000
Capital Outlay				
Radio Operations	27,438	26,852	-	-
Centralized Fleet Facility	37,892	200,624	37,327	200,461
Munis Financial System Servers	16,109	-	-	-
Grants and Aids			2,145 *	
Trout Lake Nature Center	55,000	55,000	55,000	52,250
Youth Recreation Assistance Program	31,925	30,000	-	-
Lake County Historical Society	20,000	20,000	20,000	20,000
St. Johns River Alliance	5,000	5,000	5,000	-
Municipalities - Moving Traffic Violation Fees	59,903	-	-	-
MyRegion.org	10,000	10,000	10,000	-
Veteran Memorial and Other Adjustments	6,700	-	-	-
Community Redevelopment Areas	1,768,365	1,369,114	1,369,114	1,369,114
Interfund Transfers	12,495,226	14,134,887	14,134,887	14,639,574
Reserves	-	26,811,167	-	20,302,018
Total Expenditures	**$ 15,778,461**	**$ 44,109,370**	**$ 17,020,327**	**$ 38,033,311**

* All actual expenditures for Fiscal Year 2011 and estimated Fiscal Year 2012 are not readily available and may be shown in the aggregate under Operating Expenditures.

Infrastructure Sales Tax Non-Departmental

Expenditures	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	-	-	-	-
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ -**	**$ -**	**$ -**	**$ -**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	9,976,480	9,995,250	10,474,070	10,587,705
Reserves	-	-	-	-
Total Operating Expenditures	**$ 9,976,480**	**$ 9,995,250**	**$ 10,474,070**	**$ 10,587,705**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 9,976,480**	**$ 9,995,250**	**$ 10,474,070**	**$ 10,587,705**
Expenditures by Fund				
Infrastructure Sales Tax Revenue	$ 9,976,480	$ 9,995,250	$ 10,474,070	$ 10,587,705
Total Expenditures	**$ 9,976,480**	**$ 9,995,250**	**$ 10,474,070**	**$ 10,587,705**

Highlights:

The County's share of the one-cent sales tax is collected in the Infrastructure Sales Tax Revenue fund and subsequently transferred to other funds for allowable expenditures. Fiscal Year 2013 appropriations include funding for debt service payments for the countywide radio system transferred to the Renewal Sales Tax Debt Service Fund, funding for park improvements to the Parks Capital Projects Fund, and the administrative service fee to the General Fund. The balance will be transferred to the Renewal Sales Tax Capital Project Funds, 50 percent of which must be used for transportation purposes and 50 percent for purposes allowed by F.S. 212.055(2).

The levy of the one-cent sales tax began on January 1, 2003 and will remain in effect for 15 years until December 31, 2017.

FY 2013 Infrastructure Sales Tax Revenue Transfers

$ 350,000	Parks projects - Parks Capital Projects Fund
500,000	Administrative Service Fee - General Fund
2,763,423	Emergency Communications and Operations Center (ECOC)
722,032	Facility capital projects - Renewal Sales Tax Capital Projects Fund
5,043,852	Transportation funding - Renewal Sales Tax Capital Projects - PW Fund
1,208,398	Debt service for $10 million commercial loan for countywide radio system - Renewal Sales Tax Debt Service Fund
$10,587,705	

Lake County Ambulance

Expenditures	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	60,920	-	-	-
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 60,920**	**$ -**	**$ -**	**$ -**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	7,138,201	6,138,409	6,138,582	5,828,160
Transfers	440,146	468,586	760,586	463,204
Reserves	-	426,695	-	1,134,343
Total Operating Expenditures	**$ 7,639,268**	**$ 7,033,690**	**$ 6,899,168**	**$ 7,425,707**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 7,639,268**	**$ 7,033,690**	**$ 6,899,168**	**$ 7,425,707**
Expenditures by Fund				
Lake County Ambulance	$ 7,639,268	$ 7,033,690	$ 6,899,168	$ 7,425,707
Total Expenditures	**$ 7,639,268**	**$ 7,033,690**	**$ 6,899,168**	**$ 7,425,707**

Highlights:

A countywide municipal service taxing unit was established by Ordinance No. 2000-35 for the provision of essential facilities and municipal services for the unincorporated and incorporated areas of Lake County. Funds derived from the levy and collection of ad valorem taxes are used to provide ambulance and emergency medical services for the citizens of Lake County.

Ambulance services from Fiscal Years 2000-2011were provided by Lake-Sumter Emergency Medical Services, Inc. (LSEMS), a governmental corporation created by Lake and Sumter Counties pursuant to Chapter 163, Florida Statutes. In early 2011, Sumter County elected to end its 11 years cooperative venture by deciding to bid out the ambulance service contract. LSEMS officially ceased operation at the end of September 2011.

LEMS was created per the Board's direction on July 19, 2011, and began operations on October 1, 2011. This new entity was given the mandate to provide efficient, cost-effective emergency medical service and transportation of the sick and injured citizens and visitors of Lake County. The Medical Director oversees the medical protocol and guidelines for emergency medical response, patient care and quality development programs.

The Fiscal Year 2013 budget of $7,425,707 is supported by a 0.3853 millage rate and is expected to generate $5,650,570.

Grants and aids for Fiscal Year 2013 includes a combination of the $105,973 estimated tax increment payment to the Community Redevelopment Areas and $513,344 to municipalities providing advanced life support (ALS) emergency response within their jurisdictions. The $5,208,843 contribution to Lake EMS, Inc. for the provision of emergency medical and transportation services is also shown under grants and aids.

Lake County Ambulance - *continued*

Transfers for Fiscal Year 2013 include the customary administrative transfers to the Property Appraiser and Tax Collector. A $300,000 transfer to the County Fire Rescue Fund was also budgeted to be used for the purchase of Advanced Life Support (ALS) equipment by the Lake County Public Safety Department. Lake County Fire Rescue has increased the number of stations with ALS services from 6 to 13 over the last six years.

To provide ALS emergency response to city and County residents in the best and most efficient way possible, LEMS has entered into interlocal agreements with municipalities that operate a fire department and wish to offer ALS emergency response within their jurisdictions. These agreements stipulate that an amount equaling 0.1 mill ad valorem levy on each City's assessment roll shall be paid to the participating municipalities.

Special Assessments

Expenditures	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	653,965	613,302	630,730	616,261
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 653,965**	**$ 613,302**	**$ 630,730**	**$ 616,261**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	14,051	22,307	14,612	22,010
Reserves	-	-	-	-
Total Operating Expenditures	**$ 668,016**	**$ 635,609**	**$ 645,342**	**$ 638,271**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 668,016**	**$ 635,609**	**$ 645,342**	**$ 638,271**
Expenditures by Fund				
Greater Groves MSBU	$ 199,127	$ 186,077	$ 189,778	$ 186,077
Greater Hills MSBU	229,914	215,767	219,127	218,106
Greater Pines Municipal Services	221,240	212,337	215,736	214,078
Picciola Island Street Lighting	2,992	3,559	3,358	3,273
Valencia Terrace Street Lighting	4,450	5,896	5,668	5,386
Village Green Street Lighting	10,292	11,973	11,675	11,351
Total Expenditures	**$ 668,016**	**$ 635,609**	**$ 645,342**	**$ 638,271**

Highlights:

Lake County receives a three percent administrative fee based on the anticipated revenues for each of the six funds above. The funds for each of these non-ad valorem assessments are retained in a separate fund within the Lake County financial accounting system. Any interest that accumulates from the assessment funds are prorated and posted to each fund monthly. The non-ad valorem assessments apply to parcels in the associated subdivisions only (named above).

The assessments for Greater Hills, Greater Groves and Greater Pines are for the provision of maintenance services for the common areas within each subdivision. The annual budget for these services is established by the homeowners' association (HOA) within each subdivision for the sole benefit of the individuals in each subdivision.

Lake County establishes the budgets for the three subdivisions associated with street lighting (Village Green, Picciola Island, and Valencia Terrace) based on the current electric invoices, plus any inflationary factor. The County remits the payments to the associated electric company monthly.

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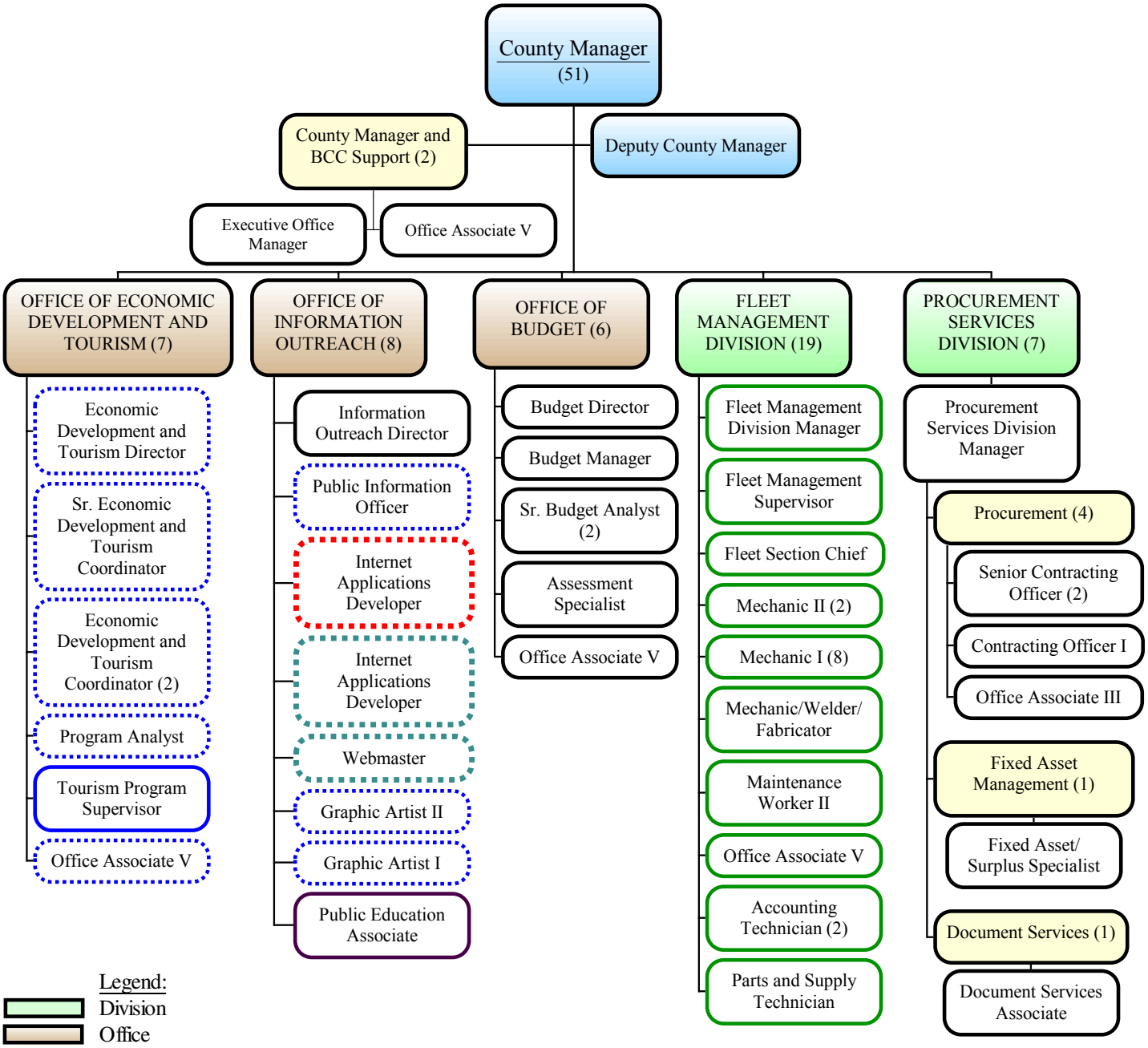
County Manager

County Manager
Organization Chart
Proposed Fiscal Year 2013



Legend:
- Division
- Office
- Section
- ( ) Current number of full time positions

Funding Source [Positions per Fund]:
- General Fund [18]
- Resort/Development Tax Fund [1]
- General Fund 90%, Resort/Development Tax Fund 10% [2]
- General Fund 50%, Resort/Development Tax Fund 50% [9]
- General Fund 20%, Resort/Development Tax Fund 80% [1]
- Fleet Maintenance [19]
- Landfill Enterprise Fund [1]

Advisory Committees:

County Manager:
- Sales Surtax Oversight Advisory Committee
- Solid Waste Alternatives Task Force
- Women's Hall of Fame Selection Committee

Economic Development and Tourism:
- Arts and Cultural Alliance
- Tourist Development Council

Proposed Fiscal Year 2013 - July 2012

County Manager

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Division/Program				
Fleet Management	$ 2,648,534	$ 4,643,775	$ 3,080,200	$ 4,401,612
Total Expenditures	**$ 2,648,534**	**$ 4,643,775**	**$ 3,080,200**	**$ 4,401,612**
Expenditures by Category				
Personal Services	$ 638,572	$ 915,172	$ 812,500	$ 896,929
Operating	2,009,962	3,529,475	2,266,151	3,266,355
Capital Outlay	-	-	1,549	-
Subtotal Operating Expenditures	**$ 2,648,534**	**$ 4,444,647**	**$ 3,080,200**	**$ 4,163,284**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	199,128	-	238,328
Total Operating Expenditures	**$ 2,648,534**	**$ 4,643,775**	**$ 3,080,200**	**$ 4,401,612**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 2,648,534**	**$ 4,643,775**	**$ 3,080,200**	**$ 4,401,612**
Expenditures by Fund				
Fleet Management	$ 2,648,534	$ 4,643,775	$ 3,080,200	$ 4,401,612
Total Expenditures	**$ 2,648,534**	**$ 4,643,775**	**$ 3,080,200**	**$ 4,401,612**
Number of Full Time Positions	14.0	19.0	19.0	19.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	14.0	19.0	19.0	19.0

Department: County Manager
Division: Fleet Management

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 638,572	$ 915,172	$ 812,500	$ 896,929
Operating	2,009,962	3,529,475	2,266,151	3,266,355
Capital Outlay	-	-	1,549	-
Subtotal Operating Expenditures	**$ 2,648,534**	**$ 4,444,647**	**$ 3,080,200**	**$ 4,163,284**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	199,128	-	238,328
Total Operating Expenditures	**$ 2,648,534**	**$ 4,643,775**	**$ 3,080,200**	**$ 4,401,612**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 2,648,534**	**$ 4,643,775**	**$ 3,080,200**	**$ 4,401,612**
Expenditures by Fund				
Fleet Management	$ 2,648,534	$ 4,643,775	$ 3,080,200	$ 4,401,612
Total Expenditures	**$ 2,648,534**	**$ 4,643,775**	**$ 3,080,200**	**$ 4,401,612**
Number of Full Time Positions	14.0	19.0	19.0	19.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	14.0	19.0	19.0	19.0

Highlights:

Personal Services for Fiscal Year 2013 does not include any salary increases for employees and reflects an increase from $5,500 to $6,900 in life and health insurance costs. A firefighter/mechanic position was reclassified as a fleet section chief. This is a supervisory and technical position, which assists the Fleet Management Supervisor with the maintenance and repair activities of County vehicles and heavy equipment/off road vehicles. The primary focus of this position is Public Safety/Fire vehicles.

Operating Expenses for Fiscal Year 2013 includes $1,483,125 budgeted for motor fuel, which averages out to $3.75 per gallon. Fuel was budgeted at $4.25 per gallon in Fiscal Year 2012. Repair and maintenance costs are $1,453,786, which includes vehicle parts and inspections, fuel site repairs, wash rack and telephone repair and maintenance, and software licensing and maintenance. Communications costs include $18,000 to install fiber lines at the Groveland facility, and $19,000 for radios, landlines, and Integrated Services Digital Network (ISDN) lines. There is $58,500 in operating supplies for vehicle and equipment oils and lubricants. Utility costs are estimated around $47,318. Additionally, the budget reflects the increased risk insurance allocation from 25 percent to 100 percent for all County departments.

Reserves for Fiscal Year 2013 includes $224,959 available for operations. In addition, there is $13,369 in purchase order carry-forwards.

County Manager

Performance Measurements

Key Objectives

Fleet Management:

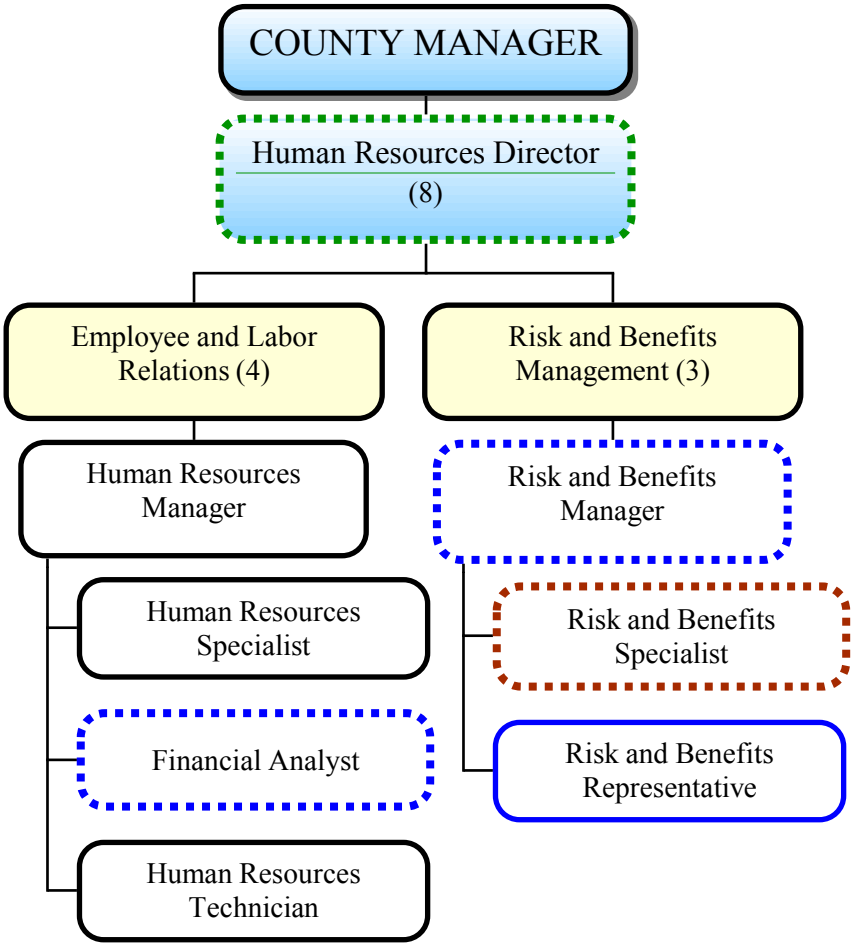
Establish a more unified Fleet Management operation

Maintain competitive prices for fuel, parts, and labor

Performance Measures	Actual FY 2011	Estimated FY 2012	Budget FY 2013
Fleet Management:			
County Fuel Site - Fuel Consumption (unleaded, diesel, and off-road)	402,324	400,215	395,000
Labor hours worked	10,160	13,340	15,373
Projected expenses and revenue generated	$2,639,776	$3,080,200	$4,179,398

Human Resources

Human Resources
Organization Chart
Proposed Fiscal Year 2013



Legend:
Section
( ) Current number of full time positions
Funding Sources [Positions per Fund]:
General Fund [3]
Employee Group Benefits Fund [1]
Property and Casualty Fund 50%, Employee Group Benefits Fund 50% [2]
General Fund 50%, Property and Casualty Fund 25%, Employee Group Benefits Fund 25% [1]
Property and Casualty Fund 75%, Employee Group Benefits 25% [1]

Proposed Fiscal Year 2013 - July 2012

Human Resources

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Division/Program				
Property and Casualty	$ 2,921,455	$ 5,377,335	$ 2,606,646	$ 4,892,284
Employee Group Benefits	9,910,283	20,455,894	12,582,880	18,630,131
Total Expenditures	**$ 12,831,737**	**$ 25,833,229**	**$ 15,189,526**	**$ 23,522,415**
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	12,552,401	15,209,741	14,909,961	16,090,750
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 12,552,401**	**$ 15,209,741**	**$ 14,909,961**	**$ 16,090,750**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	279,336	279,565	279,565	293,978
Reserves	-	10,343,923	-	7,137,687
Total Operating Expenditures	**$ 12,831,737**	**$ 25,833,229**	**$ 15,189,526**	**$ 23,522,415**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 12,831,737**	**$ 25,833,229**	**$ 15,189,526**	**$ 23,522,415**
Expenditures by Fund				
Property and Casualty	$ 2,921,455	$ 5,377,335	$ 2,606,646	$ 4,892,284
Employee Group Benefits	9,910,283	20,455,894	12,582,880	18,630,131
Total Expenditures	**$ 12,831,737**	**$ 25,833,229**	**$ 15,189,526**	**$ 23,522,415**
Number of Full Time Positions	-	-	-	-
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	-	-	-	-

Department: Human Resources
Program: Property and Casualty

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	2,791,327	2,765,000	2,476,000	2,781,800
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 2,791,327**	**$ 2,765,000**	**$ 2,476,000**	**$ 2,781,800**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	130,128	130,646	130,646	137,455
Reserves	-	2,481,689	-	1,973,029
Total Operating Expenditures	**$ 2,921,455**	**$ 5,377,335**	**$ 2,606,646**	**$ 4,892,284**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 2,921,455**	**$ 5,377,335**	**$ 2,606,646**	**$ 4,892,284**
Expenditures by Fund				
Property and Casualty	$ 2,921,455	$ 5,377,335	$ 2,606,646	$ 4,892,284
Total Expenditures	**$ 2,921,455**	**$ 5,377,335**	**$ 2,606,646**	**$ 4,892,284**
Number of Full Time Positions	-	-	-	-
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	-	-	-	-

Highlights:

Operating Expenses for Fiscal Year 2013 includes $1,470,000 for insurance premiums on County assets, and $430,000 for actuarial review, consulting services, legal fees, and building appraisals. Workers' Compensation claims are budgeted at $550,000, and Property and Liability claims are estimated at $300,000.

Transfers for Fiscal Year 2013 includes $137,455, which provides a portion of the funding for the Risk and Benefits Administration. Funds are used for administration and operating costs associated with the County's insurance funds. The balance of funding for Risk and Benefits Administration is transferred from the Employee Group Benefits Fund.

Reserves for Fiscal Year 2013 include $100 in purchase order carry-forwards, and $1,972,929 available for operations. The actuarial report dated September 30, 2011, concluded that reserve funding would be actuarially adequate at $2,023,258.

Department: Human Resources
Program: Employee Group Benefits

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	9,761,075	12,444,741	12,433,961	13,308,950
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 9,761,075**	**$ 12,444,741**	**$ 12,433,961**	**$ 13,308,950**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	149,208	148,919	148,919	156,523
Reserves	-	7,862,234	-	5,164,658
Total Operating Expenditures	**$ 9,910,283**	**$ 20,455,894**	**$ 12,582,880**	**$ 18,630,131**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 9,910,283**	**$ 20,455,894**	**$ 12,582,880**	**$ 18,630,131**
Expenditures by Fund				
Employee Group Benefits	$ 9,910,283	$ 20,455,894	$ 12,582,880	$ 18,630,131
Total Expenditures	**$ 9,910,283**	**$ 20,455,894**	**$ 12,582,880**	**$ 18,630,131**
Number of Full Time Positions	-	-	-	-
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	-	-	-	-

Highlights:

Operating Expenses for Fiscal Year 2013 includes $525,400 for insurance premiums for life, accidental death and dismemberment, dental, long-term disability, and the employee assistance program. Administrative fees are budgeted at $1,189,800 for costs associated with administering the County health insurance plan, and stop-loss premiums. Medical claims are estimated to increase 6.5%, and are budgeted at $11,585,000 for Fiscal Year 2013. Employee contributions for participation in the medical and dental plans remain the same as Fiscal Year 2012.

Transfers for Fiscal Year 2013 includes $156,523, which provides a portion of the funding for the Risk and Benefits Administration. Funds are used for administration and operating costs associated with the County's insurance funds. The balance of funding for Risk and Benefits Administration is transferred from the Property and Casualty Fund.

Reserves for Fiscal Year 2013 include $36,800 in purchase order carry-forwards, and $5,127,858 available for operations. The actuarial report dated September 30, 2011, concluded that reserve funding would be actuarially adequate at $2,718,000.

Human Resources

Performance Measurements

Key Objectives

Benefits and Risk Administration:
Provide oversight of the Workers' Compensation and Property and Casualty programs to ensure County and other participating entities compliance
Develop and deliver safety programs that increase safe work habits by enhancing individual and departmental safety knowledge
Provide assistance for group benefits to aid individuals through the benefits selection process

Performance Measures	Actual FY 2011	Estimated FY 2012	Budget FY 2013
Benefits and Risk Administration/Property and Casualty:			
Worker's Compensation, Property and Liability claims received	162	150	160
Workers' Compensation, Property and Liability claims paid	82	75	85
Benefits and Risk Administration/Safety:			
Safety meetings held	10	10	10
Participants at safety meetings	135	140	140
Safety/training hours	2,700	2,800	2,800
Benefits and Risk Administration/Group Benefits:			
Employees assisted with retirement, disability, sick leave bank, and deferred compensation benefits	148	236	238
Employee benefit briefings	43	46	42
Benefit briefing participants	339	302	312
Additions and changes made to employee insurance elections	754	796	702

Non-Departmental

Non-Departmental

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Division/Program				
Non-Departmental	$ 631,974	$ -	$ -	$ -
Total Expenditures	**$ 631,974**	**$ -**	**$ -**	**$ -**
Expenditures by Category				
Personal Services	$ 71,186	$ -	$ -	$ -
Operating	560,788	-	-	-
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 631,974**	**$ -**	**$ -**	**$ -**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 631,974**	**$ -**	**$ -**	**$ -**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 631,974**	**$ -**	**$ -**	**$ -**
Expenditures by Fund				
Administrative Services	$ 631,974	$ -	$ -	$ -
Total Expenditures	**$ 631,974**	**$ -**	**$ -**	**$ -**
Number of Full Time Positions	0.00	0.00	0.00	0.00
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	0.00	0.00	0.00	0.00

Department: Non-Departmental
Program: Non-Departmental

Expenditures/Positions	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ 71,186	$ -	$ -	$ -
Operating	560,788	-	-	-
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ 631,974**	**$ -**	**$ -**	**$ -**
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
Total Operating Expenditures	**$ 631,974**	**$ -**	**$ -**	**$ -**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 631,974**	**$ -**	**$ -**	**$ -**
Expenditures by Fund				
Administrative Services	$ 631,974	$ -	$ -	$ -
Total Expenditures	**$ 631,974**	**$ -**	**$ -**	**$ -**
Number of Full Time Positions	0.0	0.0	0.0	0.0
Number of Part Time Positions	-	-	-	-
Number of Full Time Equivalent Positions	0.0	0.0	0.0	0.0

Highlights:

For Fiscal Years 2012 and 2013, countywide postage and cell phone expenses were moved from the Administrative Services Internal Services Non-Departmental to the General Fund Non-Departmental. Expenditures are paid centrally, then billed to the department that incurred the charge for service.

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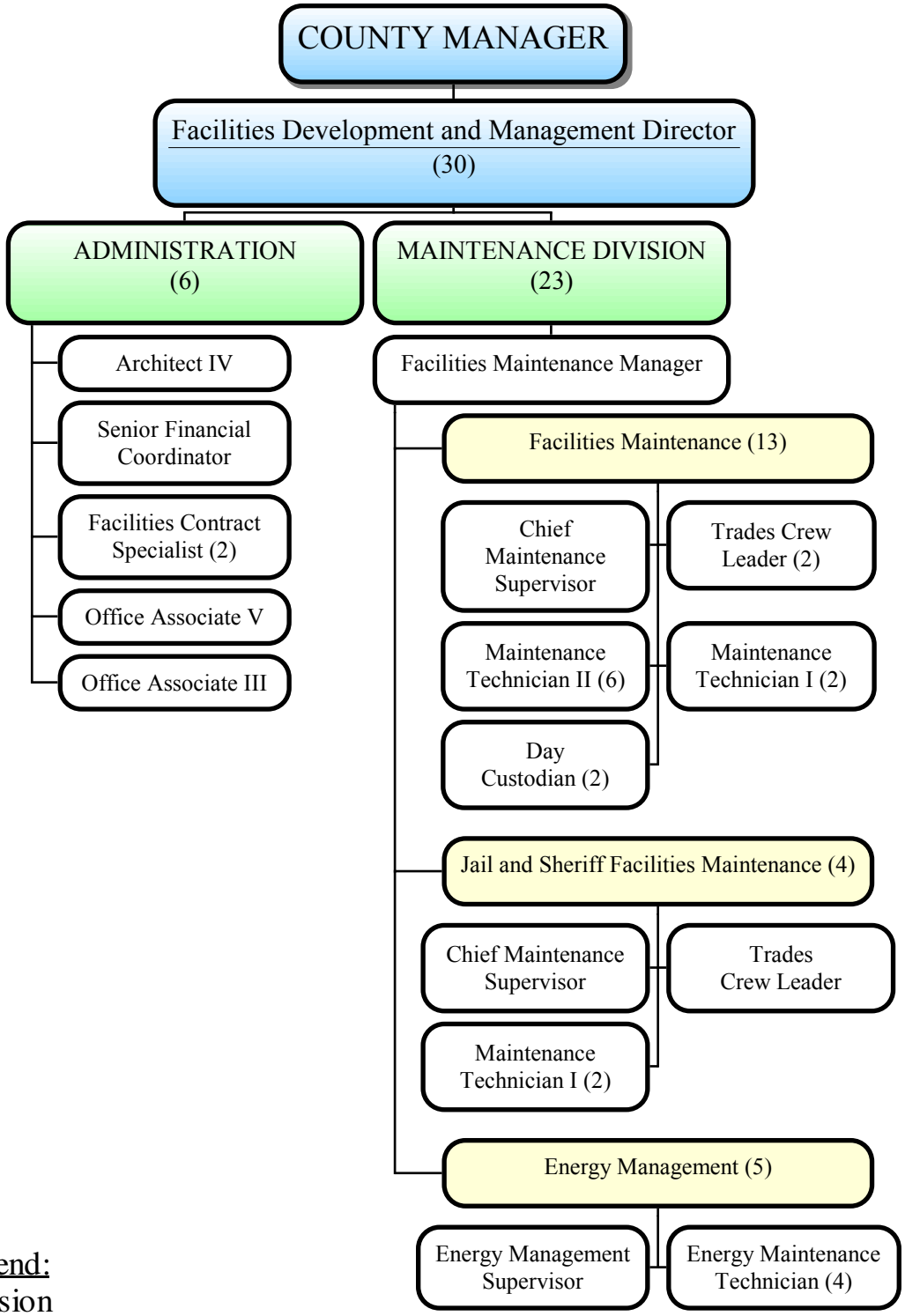
Facilities Development and Management

Facilities Development and Management
Organization Chart
Proposed Fiscal Year 2013



Legend:

Division

Section

( ) Current number of full time positions

Funding Sources [Positions per Fund]:

General Fund [30]

Proposed Fiscal Year 2013 - July 2012

Facilities Development and Management

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Capital Project				
Renewal Sales Tax Capital Projects	$ 1,046,599	$ 8,025,690	$ 1,521,187	$ 6,726,034
Facilities Expansion Capital Projects	19,409,073	30,002,998	17,147,903	15,513,244
Total Expenditures	**$ 20,455,671**	**$ 38,028,688**	**$ 18,669,090**	**$ 22,239,278**
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	-	-	-	-
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ -**	**$ -**	**$ -**	**$ -**
Capital Improvements	20,455,671	35,754,580	18,669,090	7,888,928
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	2,274,108	-	14,350,350
Total Operating Expenditures	**$ 20,455,671**	**$ 38,028,688**	**$ 18,669,090**	**$ 22,239,278**
Service Charge Reimbursements	-	-	-	-
Total Expenditures	**$ 20,455,671**	**$ 38,028,688**	**$ 18,669,090**	**$ 22,239,278**

Department: Facilities Development and Management
Renewal Sales Tax Capital Projects

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	-	-	-	-
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ -**	**$ -**	**$ -**	**$ -**
Capital Improvements	1,046,599	5,751,582	1,521,187	2,434,235
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	2,274,108	-	4,291,799
Total Operating Expenditures	**$ 1,046,599**	**$ 8,025,690**	**$ 1,521,187**	**$ 6,726,034**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 1,046,599**	**$ 8,025,690**	**$ 1,521,187**	**$ 6,726,034**
Expenditures by Fund				
Renewal Sales Tax Capital Projects	$ 1,046,599	$ 8,025,690	$ 1,521,187	$ 6,726,034
Total Expenditures	**$ 1,046,599**	**$ 8,025,690**	**$ 1,521,187**	**$ 6,726,034**

Highlights:
Capital Improvements for Fiscal Year 2013 include $1,105,708 to renovate the Animal Services Building, and $1,328,527 for renovations to the Lake County Historic Courthouse.

Department: Facilities Development and Management
Facilities Expansion Capital Projects

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	-	-	-	-
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ -**	**$ -**	**$ -**	**$ -**
Capital Improvements	19,409,073	30,002,998	17,147,903	5,454,693
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	10,058,551
Total Operating Expenditures	**$ 19,409,073**	**$ 30,002,998**	**$ 17,147,903**	**$ 15,513,244**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 19,409,073**	**$ 30,002,998**	**$ 17,147,903**	**$ 15,513,244**
Expenditures by Fund				
Facilities Expansion Capital Projects	$ 19,409,073	$ 30,002,998	$ 17,147,903	$ 15,513,244
Total Expenditures	**$ 19,409,073**	**$ 30,002,998**	**$ 17,147,903**	**$ 15,513,244**

Highlights:
Bond issued funds and their interest earnings are used to support Facilities Expansion Projects that are within the covenants of the bond issue.

Capital Improvements for Fiscal Year 2013 include $5,276,284 for the Judicial Center Expansion and $178,409 for renovations to the Judicial Center.

Non-Departmental

Non-Departmental

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Capital Project				
Renewal Sales Tax Capital Projects	$ 5,110,876	$ 2,159,802	$ 292,590	$ 2,031,710
Total Expenditures	**$ 5,110,876**	**$ 2,159,802**	**$ 292,590**	**$ 2,031,710**
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	-	-	-	-
Capital Outlay	699,994	292,590	292,590	292,500
Subtotal Operating Expenditures	**$ 699,994**	**$ 292,590**	**$ 292,590**	**$ 292,500**
Capital Improvements	-	1,867,212	-	1,467,212
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	4,410,882	-	-	-
Reserves	-	-	-	271,998
Total Operating Expenditures	**$ 5,110,876**	**$ 2,159,802**	**$ 292,590**	**$ 2,031,710**
Service Charge Reimbursements	-	-	-	-
Total Expenditures	**$ 5,110,876**	**$ 2,159,802**	**$ 292,590**	**$ 2,031,710**

Department: Non-Departmental
Renewal Sales Tax Capital Projects

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	-	-	-	-
Capital Outlay	699,994	292,590	292,590	292,500
Subtotal Operating Expenditures	**$ 699,994**	**$ 292,590**	**$ 292,590**	**$ 292,500**
Capital Improvements	-	1,867,212	-	1,467,212
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	4,410,882	-	-	-
Reserves	-	-	-	271,998
Total Operating Expenditures	**$ 5,110,876**	**$ 2,159,802**	**$ 292,590**	**$ 2,031,710**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 5,110,876**	**$ 2,159,802**	**$ 292,590**	**$ 2,031,710**
Expenditures by Fund				
Renewal Sales Tax Capital Projects	$ 5,110,876	$ 2,159,802	$ 292,590	$ 2,031,710
Total Expenditures	**$ 5,110,876**	**$ 2,159,802**	**$ 292,590**	**$ 2,031,710**

Highlights:
In Fiscal Year 2011, the Sheriff received a Federal Community Oriented Policing Services (COPS) grant in the amount of $800,000 to purchase a Computer Assisted Design (CAD) system. The Board approved using $1,222,230 in infrastructure sales tax money to pay for the system, thereby saving about $200,000 over a three year period. The Sheriff agreed to reduce budgeted amounts for vehicle replacements for the Sheriff's Office from $700,000 to $292,500 for Fiscal Years 2012, 2013, and 2014.

Capital Outlay for Fiscal Year 2013 includes $292,590 for Sheriff vehicle replacements.

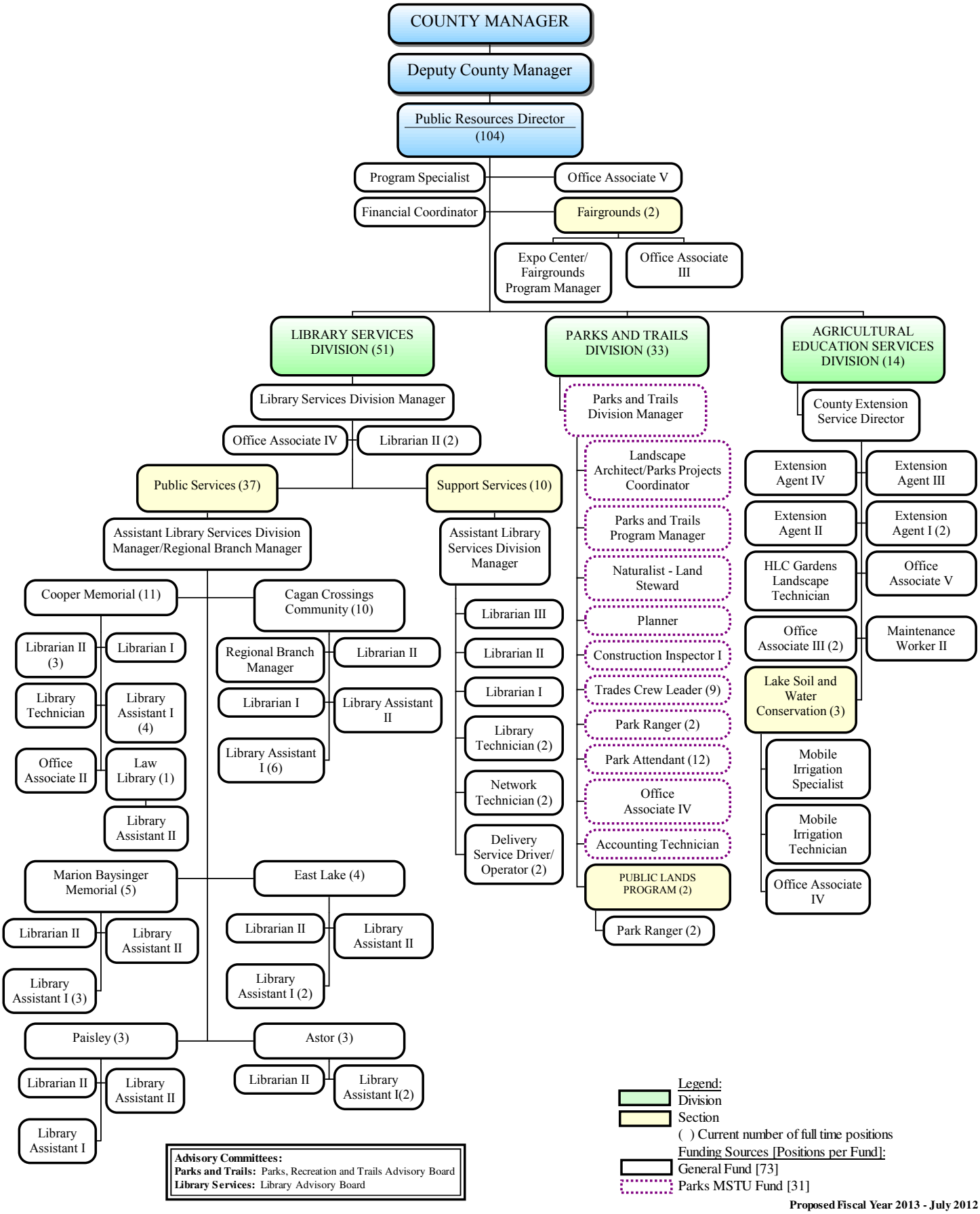
Capital Improvements for Fiscal Year 2013 includes $1,467,212 for the South Lake Community Park.

Detail of Capital Outlay by Fund
FY 2013

Fund/Department/Division	Org Code	New	Replacement	Total
RENEWAL SALES TAX CAPITAL PROJECTS (3030)				
Non Departmental				
Non-Departmental - Other				
Sheriff's Vehicles	9092303	$ 292,590	$ -	$ 292,590
Total Renewal Sales Tax Capital Projects		**$ 292,590**	**$ -**	**$ 292,590**
TOTAL ALL FUNDS		**$ 292,590**	**$ -**	**$ 292,590**

Public Resources

Public Resources - Organization Chart
Proposed Fiscal Year 2013



Proposed Fiscal Year 2013 - July 2012

Public Resources

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Capital Project				
Parks Capital Projects	$ 420,200	$ 1,326,441	$ 1,237,966	$ 2,007,143
Public Lands Capital Program	239,611	3,830,582	868,517	2,993,764
Total Expenditures	**$ 659,811**	**$ 5,157,023**	**$ 2,106,483**	**$ 5,000,907**
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	-	-	-	-
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ -**	**$ -**	**$ -**	**$ -**
Capital Improvements	659,811	4,452,263	1,736,973	4,224,203
Debt Service	-	-	-	-
Grants and Aids	-	132,788	369,510	-
Transfers	-	-	-	-
Reserves	-	571,972	-	776,704
Total Operating Expenditures	**$ 659,811**	**$ 5,157,023**	**$ 2,106,483**	**$ 5,000,907**
Service Charge Reimbursements	-	-	-	-
Total Expenditures	**$ 659,811**	**$ 5,157,023**	**$ 2,106,483**	**$ 5,000,907**

Department: Public Resources
Parks Capital Projects

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	-	-	-	-
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ -**	**$ -**	**$ -**	**$ -**
Capital Improvements	420,200	875,000	868,456	1,435,852
Debt Service	-	-	-	-
Grants and Aids	-	132,788	369,510	-
Transfers	-	-	-	-
Reserves	-	318,653	-	571,291
Total Operating Expenditures	**$ 420,200**	**$ 1,326,441**	**$ 1,237,966**	**$ 2,007,143**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 420,200**	**$ 1,326,441**	**$ 1,237,966**	**$ 2,007,143**
Expenditures by Fund				
Parks Capital Projects	$ 420,200	$ 1,326,441	$ 1,237,966	$ 2,007,143
Total Expenditures	**$ 420,200**	**$ 1,326,441**	**$ 1,237,966**	**$ 2,007,143**

Highlights:
Parks Capital Projects receives a $350,000 interfund transfer from Infrastructure Sales Tax. Although the Parks and Trails maintenance and operations are funded primarily out of the Parks MSTU, funding from Parks Capital Projects is combined with other revenue sources such as: impact fees, fees from boating and fishing licenses; field, concession and pavilion rentals; and various grants. The combined funding is used to develop and maintain County parks, recreation sites, trails, boat ramps, and abandoned cemeteries, and to preserve natural areas and public lands.

Capital Improvements for Fiscal Year 2013 include $100,000 for field lights at North Lake Community Park; $70,000 for construction of a bird watching blind at P.E.A.R. Park; and $185,000 for athletic fields and facilities at East Lake Community Park.

The balance in **Capital Improvements** for Fiscal Year 2013 consists of unspent capital funding from Fiscal Year 2012, as detailed below:

Minneola Athletic Complex - renovations and construction of fields, playground, pavilion, and amenities	$ 340,925
North Lake Community Park - restrooms and concession building	221,700
P.E.A.R. Park - pickle ball courts, tennis courts, and a pathway	136,210
Pine Forest Park - baseball fields	55,810
Lake Idamere Park - Miracle Field project	25,000
East Lake Community Park - athletic field work and lime rock	301,207
	$ 1,080,852

Reserves for Fiscal Year 2013 includes $571,291 for purchase order carry-forwards.

Department: Public Resources
Public Lands Capital Program

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	-	-	-	-
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ -**	**$ -**	**$ -**	**$ -**
Capital Improvements	239,611	3,577,263	868,517	2,788,351
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	253,319	-	205,413
Total Operating Expenditures	**$ 239,611**	**$ 3,830,582**	**$ 868,517**	**$ 2,993,764**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 239,611**	**$ 3,830,582**	**$ 868,517**	**$ 2,993,764**
Expenditures by Fund				
Public Lands Capital Program	$ 239,611	$ 3,830,582	$ 868,517	$ 2,993,764
Total Expenditures	**$ 239,611**	**$ 3,830,582**	**$ 868,517**	**$ 2,993,764**

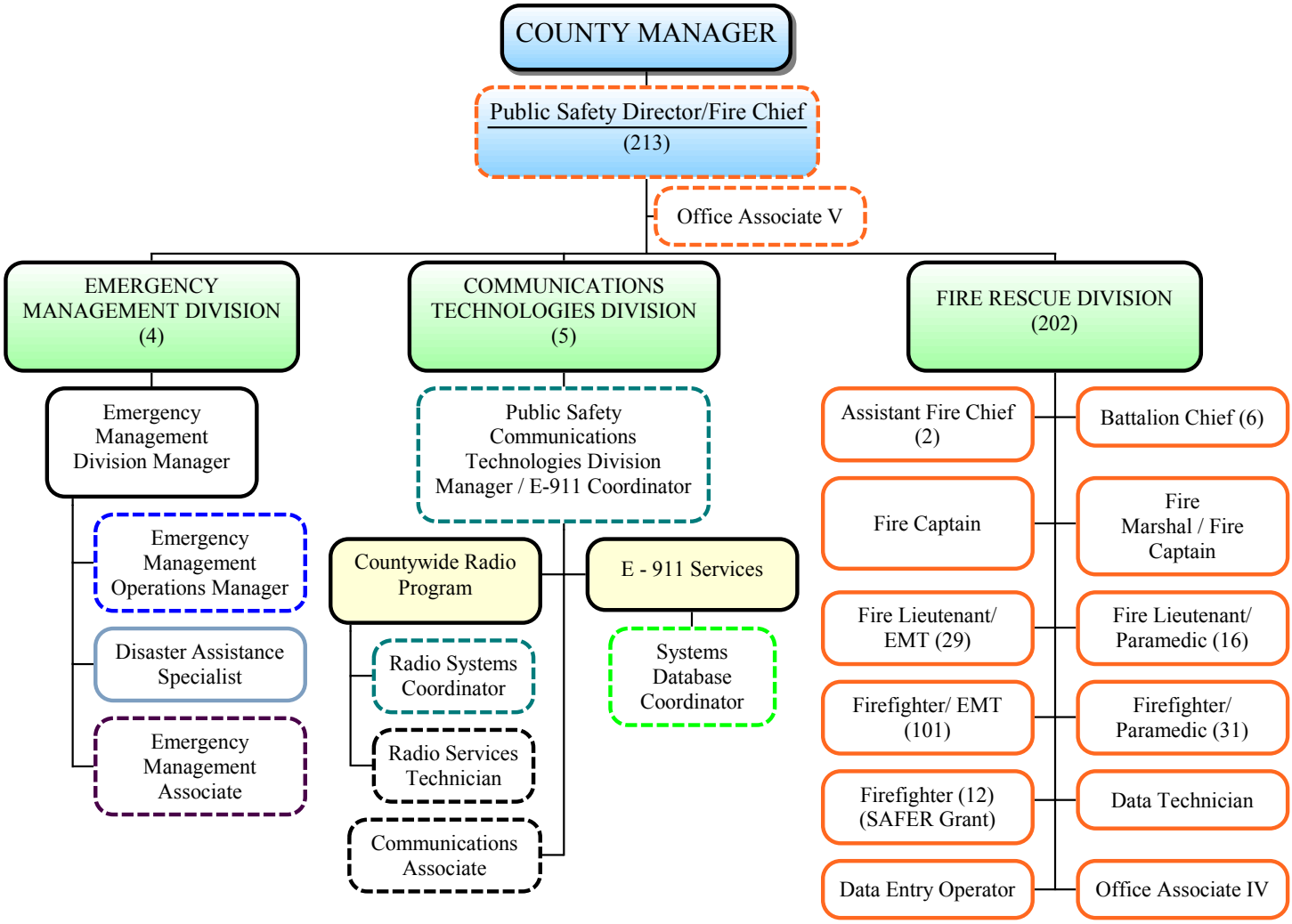
Highlights:
The creation of the Public Lands Program was a direct result of Lake County voters approving a public land referendum for which the County issued $36 million in bonds for the acquisition and improvement of land for protection of water resources, protection of natural communities and landscapes, protection of plant and animal species and protection of social/human values. As a result, the county acquired ten properties, accepted a donated property, partnered on a multi-agency acquisition, provided grants to the City of Clermont for conservation property acquisition and provided funds for purchase of South Lake Trail Right-of-way. Lake County Public Lands properties now total over 2,000 acres. All properties have approved management plans and three of the properties were opened to the public in July 2011 for passive activities. There are plans to open another three properties to the public in 2012. Restoration and conservation activities are ongoing at all properties.

Capital Improvements for Fiscal Year 2013 includes funding for land, improvements other than buildings, and infrastructure construction. The Public Lands Program has been concluded, and new revenues are from interest earnings only. The Pasture Reserve project increased $7,250 for Fiscal Year 2013 based on the estimated interest. The balance of funding, $2,781,101, is from projects carried forward from Fiscal Year 2012. A detailed list of projects is available in this section, page H-37.

Reserves for Fiscal Year 2013 includes $205,413 for purchase order carry-forwards.

Public Safety

Public Safety
Organization Chart
Proposed Fiscal Year 2013



Legend:
Division
Section
( ) Current number of full time positions
Funding Sources [Positions per Fund]:
General Fund [1]
County Fire Rescue [202]
Emergency Management Trust Fund Grant [1]
General Fund 25%, County Fire Rescue 75% [2]
General Fund 50%, Emergency 911 50% [2]
General Fund 40%, Emergency 911 60% [2]
General Fund 20%, Emergency 911 80% [1]
General Fund 50%, Emergency Management Trust Fund Grant 50% [1]
General Fund 65%, Emergency Management Trust Fund Grant 35% [1]

Proposed Fiscal Year 2013 - July 2012

Public Safety

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Capital Project				
Emerg Comm Ops Center	$ -	$ -	$ -	$ 5,967,351
Total Expenditures	**$ -**	**$ -**	**$ -**	**$ 5,967,351**
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	-	-	-	-
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ -**	**$ -**	**$ -**	**$ -**
Capital Improvements	-	-	-	3,382,889
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	2,584,462
Total Operating Expenditures	**$ -**	**$ -**	**$ -**	**$ 5,967,351**
Service Charge Reimbursements	-	-	-	-
Total Expenditures	**$ -**	**$ -**	**$ -**	**$ 5,967,351**

Department: Public Safety
Emerg Comm Ops Center

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	-	-	-	-
Capital Outlay	-	-	-	-
Subtotal Operating Expenditures	**$ -**	**$ -**	**$ -**	**$ -**
Capital Improvements	-	-	-	3,382,889
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	2,584,462
Total Operating Expenditures	**$ -**	**$ -**	**$ -**	**$ 5,967,351**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ -**	**$ -**	**$ -**	**$ 5,967,351**
Expenditures by Fund				
Emerg Comm Ops Center	$ -	$ -	$ -	$ 5,967,351
Total Expenditures	**$ -**	**$ -**	**$ -**	**$ 5,967,351**

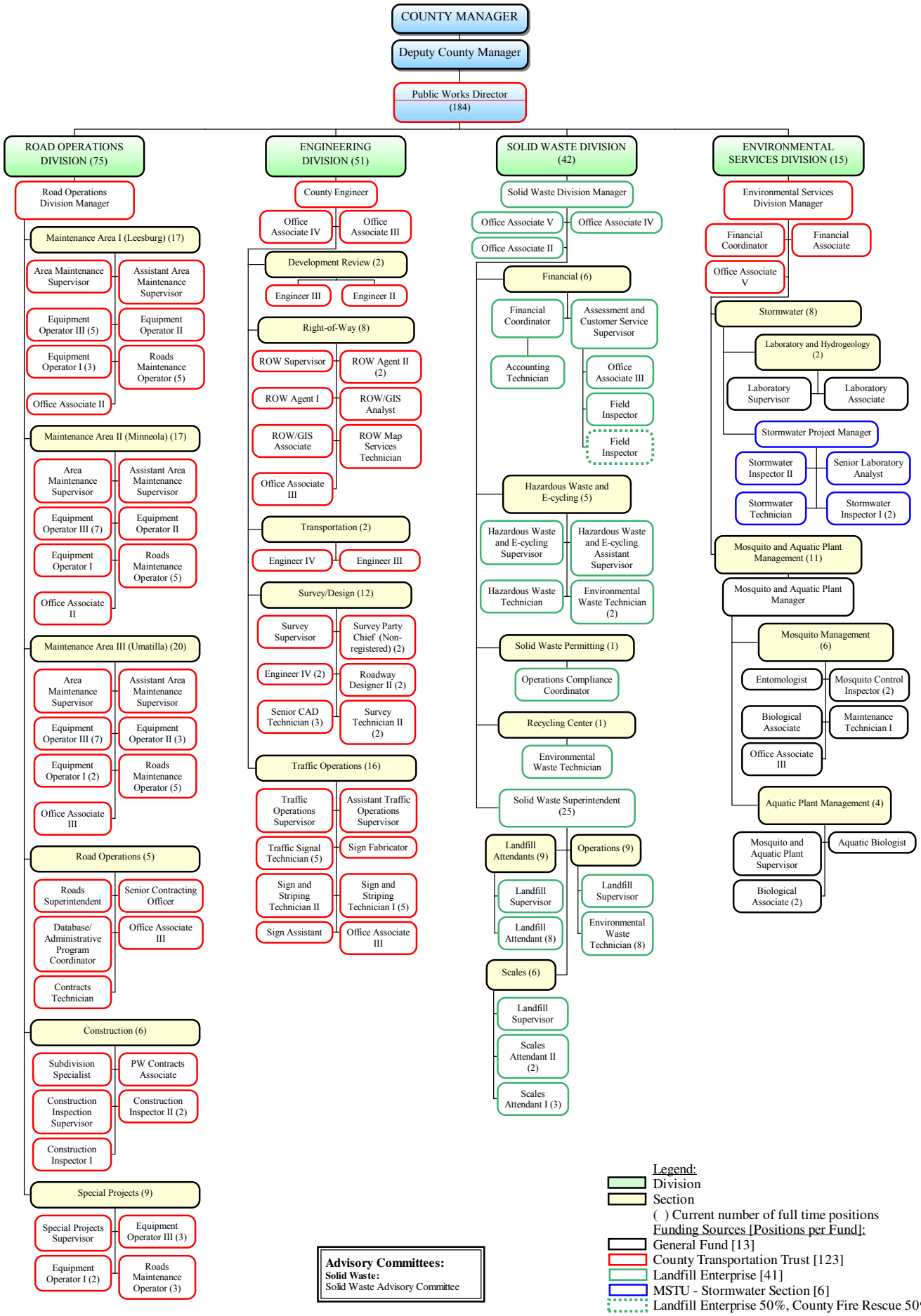
Highlights:

Capital Improvements for Fiscal Year 2013 includes $2,763,423 for construction of the Emergency Communications and Operations Center, and $619,466 for associated relocation consolidations.

Reserves for Fiscal Year 2013 includes $2,584,462 in Reserves for Purchase Order (PO) carry-forwards.

Public Works

Public Works - Organization Chart
Proposed Fiscal Year 2013



Proposed Fiscal Year 2013 - July 2012

Public Works

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Capital Project				
Renewal Sales Tax Capital Projects	$ 5,422,941	$ 9,715,879	$ 7,563,737	$ 7,822,875
Total Expenditures	**$ 5,422,941**	**$ 9,715,879**	**$ 7,563,737**	**$ 7,822,875**
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	-	-	-	-
Capital Outlay	377,117	788,350	1,366,848	723,089
Subtotal Operating Expenditures	**$ 377,117**	**$ 788,350**	**$ 1,366,848**	**$ 723,089**
Capital Improvements	5,045,824	6,815,000	6,196,889	6,605,365
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	2,112,529	-	494,421
Total Operating Expenditures	**$ 5,422,941**	**$ 9,715,879**	**$ 7,563,737**	**$ 7,822,875**
Service Charge Reimbursements	-	-	-	-
Total Expenditures	**$ 5,422,941**	**$ 9,715,879**	**$ 7,563,737**	**$ 7,822,875**

Department: Public Works
Renewal Sales Tax Capital Projects

	Actual FY 2011	Adopted FY 2012	Estimated FY 2012	Budget FY 2013
Expenditures by Category				
Personal Services	$ -	$ -	$ -	$ -
Operating	-	-	-	-
Capital Outlay	377,117	788,350	1,366,848	723,089
Subtotal Operating Expenditures	**$ 377,117**	**$ 788,350**	**$ 1,366,848**	**$ 723,089**
Capital Improvements	5,045,824	6,815,000	6,196,889	6,605,365
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	2,112,529	-	494,421
Total Operating Expenditures	**$ 5,422,941**	**$ 9,715,879**	**$ 7,563,737**	**$ 7,822,875**
Service Charge Reimbursements	-	-	-	-
Net Expenditures	**$ 5,422,941**	**$ 9,715,879**	**$ 7,563,737**	**$ 7,822,875**
Expenditures by Fund				
Renewal Sales Tax Capital Projects	$ 5,422,941	$ 9,715,879	$ 7,563,737	$ 7,822,875
Total Expenditures	**$ 5,422,941**	**$ 9,715,879**	**$ 7,563,737**	**$ 7,822,875**

Highlights:

Capital Outlay for Fiscal Year 2013 includes the purchase of five vehicles, a dozer and bobcat, three mowers, three dump trucks, a trailer mounted welder and several pieces of hand held equipment.

Capital Improvements for Fiscal Year 2013 include:

SR19 and CR450E - Right of Way/Easement and Construction	$ 124,000
CR450 - Construction	450,000
Countywide Sidewalks and Trails	504,385
Countywide Resurfacing	2,027,041
Infrastructure - Undesignated	3,499,939
	$ 6,605,365

Detail of Capital Outlay by Fund
FY 2013

Fund/Department/Division	Org Code	New	Replacement	Total
RENEWAL SALES TAX CAPITAL PROJECTS - PW (3040)				
Public Works				
Capital Projects				
(4) 5.5 HP Hand Held Compactors	5056350	$ 9,200	$ -	$ 9,200
(4) Hand Held Concrete/Asphalt Saws	5056350	4,200	-	4,200
(3) Walk behind Saws	5056350	9,000	-	9,000
(1) Trailer Mounted Welder	5056350	3,500	-	3,500
Pickup, extended cab	5056350	-	23,000	23,000
Drop Neck Lowboy Trailer	5056350	-	38,000	38,000
Dozer	5056350	-	105,000	105,000
Bobcat	5056350	-	47,000	47,000
Pickup, extended cab	5056350	-	19,000	19,000
(3) 14 cu yd Dump Trucks	5056350	-	345,000	345,000
(3) 10' Flex Wing Mowers	5056350	-	48,000	48,000
(2) Pickup Trucks, 4 door	5056350	-	46,000	46,000
Pickup, 1/2 Ton Full Size, extended cab	5056350	-	24,789	24,789
Fiberglass Truck Bed Cover	5056350	-	1,400	1,400
Total Renewal Sales Tax Capital Projects - PW		**$ 25,900**	**$ 697,189**	**$ 723,089**
TOTAL ALL FUNDS		**$ 25,900**	**$ 697,189**	**$ 723,089**

Capital Improvements by Fund

Summary of Capital Improvements by Fund
FY 2013

		Total
Countywide Funds		
General Fund	$	200,461
County Transportation Trust		275,000
Total Countywide Funds	**$**	**475,461**
Special Revenue Funds		
Parks Impact Fee Trust - Central District	$	24,948
Parks Impact Fee Trust - North District		52,856
Parks Impact Fee Trust - South District		624,386
Road Impact Fees - District 2		6,761,427
Road Impact Fees - District 3		2,585,933
Road Impact Fees - District 4		32,455
Road Impact Fees - District 5		3,051,854
Road Impact Fees - District 6		3,121,770
Fish Conservation		147,292
MSTU - Stormwater Services		4,563,425
MSTU - Parks Services		50,000
County Fire Rescue		272,624
Fire Services Impact Fee Trust		209,355
Total Special Revenue Funds	**$**	**21,498,325**
Grant Funds		
Public Transportation	$	694,265
Federal/State Grants		4,499,452
Restricted Local Programs		126,701
Total Grant Funds	**$**	**5,320,418**
Total Operating Budget	**$**	**27,294,204**
Capital Projects Funds		
Parks Capital Projects	$	1,435,852
Renewal Sales Tax Capital Projects		3,901,447
Renewal Sales Tax Capital Projects - PW		6,605,365
Public Lands Capital Program		2,788,351
Emerg Comm Ops Center		3,382,889
Facilities Expansion Capital		5,454,693
Total Capital Projects Funds	**$**	**23,568,597**
Total Non-Operating Budget	**$**	**23,568,597**
Total Capital Improvement Program	**$**	**50,862,801**

Detail of Capital Improvements by Fund and Department
FY 2013

Fund/Department/Division	Project		Total
Countywide Funds			
General (0010)			
Non-Departmental			
Combined Fleet Operations Center	70050	$	200,461
Total Non-Departmental		**$**	**200,461**
Total General Fund		**$**	**200,461**
County Transportation Trust (1120)			
Public Works			
Road Operations			
Renovation of Maintenance Area Barns		$	100,000
Dupree Road (clay to paved)			125,000
Traffic Operations			
Link Emergency Communications and Operations Center (ECOC) with Traffic Signals			50,000
Total Public Works		**$**	**275,000**
Total County Transportation Trust		**$**	**275,000**
Total Countywide Funds		**$**	**475,461**
Parks Impact Fee Trust - Central District (1081)			
Public Resources			
Park Impact Fees			
P.E.A.R. Park - Improvements per FCT Grant and Master Plan	40006	$	24,948
Total Public Resources		**$**	**24,948**
Total Parks Impact Fee Trust - Central District		**$**	**24,948**
Parks Impact Fee Trust - North District (1082)			
Public Resources			
Park Impact Fees			
East Lake Community Park - Athletic Fields and Facilities	40018	$	52,856
Total Public Resources		**$**	**52,856**
Total Parks Impact Fee Trust - North District		**$**	**52,856**
Parks Impact Fee Trust - South District (1083)			
Public Resources			
Park Impact Fees			
Ferndale Preserve - Observation Tower, boardwalk, trails per FCT Grant	40004	$	245,179
Improvement per Trails Master Plan for South Lake Trail	40017		120,000
Minneola Athletic Complex - Athletic Fields, courts, pavilions, playground	40036		259,207
Total Public Resources		**$**	**624,386**
Total Parks Impact Fee Trust - South District		**$**	**624,386**

Detail of Capital Improvements by Fund and Department
FY 2013

Fund/Department/Division	Project	Total
Road Impact Fees - District 2 (1152)		
Public Works		
Road Impact Fees		
Infrastructure Construction - Undesignated	$	6,761,427
Total Public Works	**$**	**6,761,427**
Total Road Impact Fees - District 2	**$**	**6,761,427**
Road Impact Fees - District 3 (1153)		
Public Works		
Road Impact Fees		
Infrastructure Construction - Undesignated	$	2,585,933
Total Public Works	**$**	**2,585,933**
Total Road Impact Fees - District 3	**$**	**2,585,933**
Road Impact Fees - District 4 (1154)		
Public Works		
Road Impact Fees		
Road Infrastructure - Undesignated	$	32,455
Total Public Works	**$**	**32,455**
Total Road Impact Fees - District 4	**$**	**32,455**
Road Impact Fees - District 5 (1155)		
Public Works		
Road Impact Fees		
Road Infrastructure - Undesignated	$	3,051,854
Total Public Works	**$**	**3,051,854**
Total Road Impact Fees - District 5	**$**	**3,051,854**
Road Impact Fees - District 6 (1156)		
Public Works		
Road Impact Fees		
Road Infrastructure - Undesignated	$	3,121,770
Total Public Works	**$**	**3,121,770**
Total Road Impact Fees - District 6	**$**	**3,121,770**

Detail of Capital Improvements by Fund and Department
FY 2013

Fund/Department/Division	Project		Total
Fish Conservation (1190)			
Public Resources			
Fish Conservation			
Habitat and access improvements at County Boat Ramps		$	147,292
Total Public Resources		**$**	**147,292**
Total Fish Conservation		**$**	**147,292**
MSTU - Stormwater Management (1230)			
Public Works			
Stormwater Management			
Lake Yale Priority Basin 4		$	63,425
Apopka/Johns Lake Basin - CR561 Bridge @ Crystal Cove	30001		250,000
Lake Dora Basin - Lake Saunders Design Phase	30002		75,000
Lower Palatlakaha Basin - Montverde Mobile Home Park	30006		680,000
Lower Palatlakaha Basin -Villa City Road (CR565) Bridge	30006		500,000
Upper Palatlakaha Basin - Vineyard Estates	30007		125,000
Upper Palatlakaha Basin - Virginia Street at Lakeshore Drive	30007		75,000
Lake Yale Basin - Washington Avenue Phase 3 Design	30008		75,000
Lake Yale Basin - Phase II around Washington Avenue	30008		750,000
Lake Yale Basin - West El Dorado	30008		75,000
Wolf Branch Road Retrofit	34004		1,850,000
Royal Trails Flood Study	37003		45,000
Total Public Works		**$**	**4,563,425**
Total MSTU - Stormwater Management		**$**	**4,563,425**
MSTU - Parks Services (1231)			
Public Resources			
East Lake Community Park - Phase II Athletic Field Work and Lime Rock	40018	$	50,000
Total Public Resources		**$**	**50,000**
Total MSTU - Parks Services		**$**	**50,000**
County Fire Rescue (1680)			
Public Safety			
Fire Rescue			
Radio Operation Center	70051	$	272,624
Total Public Safety		**$**	**272,624**
Total County Fire Rescue		**$**	**272,624**

Detail of Capital Improvements by Fund and Department
FY 2013

Fund/Department/Division	Project		Total
Fire Services Impact Fee Trust (1690)			
Public Safety			
Fire Impact Fee			
Astatula Fire Station - FS77	70015	$	31,000
Altoona Fire Station - FS14	70017		65,317
Combined Fleet Operations Center	70050		113,038
Total Public Safety		**$**	**209,355**
Total Fire Services Impact Fee Trust		**$**	**209,355**
Total Special Revenue Funds		**$**	**21,498,325**
Grant Funds			
Public Transportation (1210)			
Community Services			
Transportation Disadvantaged Capital			
Ardice Transfer Station and Bus Stops FTA 5307 - Rebudget	70052	$	296,539
Transit Facility Renovations - ARRA Grant	99015		103,084
Shelters - FTA 5307			167,906
Shelters - ARRA Grant	99015		19,038
Bus Stops - FTA 5307			107,698
Total Community Services		**$**	**694,265**
Total Public Transportation		**$**	**694,265**
Federal/State Grants (1300)			
Public Works			
LAP Projects			
South Lake Trail	50015	$	2,000,000
CR450 Resurfacing	50016		2,137,452
SR19 and CR450E (Collins St) - Construction	50017		327,000
CR473 at Westmont Road - Design	50018		15,000
Thomas Avenue sidewalk - Design	50019		20,000
Total Public Works		**$**	**4,499,452**
Total Federal/State Grants		**$**	**4,499,452**
Restricted Local Programs (1310)			
Public Resources			
Boating Improvements			
Marsh Park and Boat Ramp - Parking lot, restroom and amenities	40013	$	5,000
Palatlakaha River Park - Parking lot and amenities	40019		14,634
Johns Lake Boat Ramp - Parking Lot	40032		32,067
Astatula Boat Ramp - Master plan, design and improvements	40034		75,000
Total Public Resources		**$**	**126,701**
Total Restricted Local Programs		**$**	**126,701**

Detail of Capital Improvements by Fund and Department
FY 2013

Fund/Department/Division	Project		Total
Total Grant Funds		**$**	**5,320,418**
Total Operating Budget		**$**	**27,294,204**
Capital Projects Funds			
Parks Capital Projects (3020)			
Public Resources			
General Parks Projects			
North Lake Community Park - Sports lighting, restroom and concession building	40002	$	321,700
P.E.A.R. Park - Bird Watching Blind	40006		70,000
P.E.A.R. Park - Phase II: Tennis and Pickleball Courts and Pathway	40006		136,210
Lake Idamere Park - Miracle field	40011		25,000
Pine Forest Park - Baseball fields	40015		55,810
East Lake Community Park - Athletic fields, facilities and lime rock	40018		486,207
Minneola Athletic Complex (MAC) - Fields, playground, pavilion and amenities	40036		340,925
Total Public Resources		**$**	**1,435,852**
Total Parks Capital Projects		**$**	**1,435,852**
Renewal Sales Tax Capital Projects (3030)			
Facilities Development and Management			
Capital Projects			
Historic Courthouse Renovation	80041	$	1,328,527
Animal Services Building Renovation	80055		1,105,708
Total Facilities Development and Management		**$**	**2,434,235**
Non-Departmental			
Capital Projects			
South Lake Community Park	40003	$	1,467,212
Total Non-Departmental		**$**	**1,467,212**
Total Renewal Sales Tax Capital Projects		**$**	**3,901,447**
Renewal Sales Tax Capital Projects - PW (3040)			
Public Works			
Capital Projects			
SR19 and CR450E - Right of Way/Easement and Construction	50013	$	124,000
CR 450 - Construction	50009		450,000
Countywide Sidewalks and Trails			504,385
Countywide Resurfacing			2,027,041
Infrastructure - Undesignated			3,499,939
Total Public Works		**$**	**6,605,365**
Total Renewal Sales Tax Capital Projects - PW		**$**	**6,605,365**

Detail of Capital Improvements by Fund and Department
FY 2013

Fund/Department/Division	Project		Total
Public Lands Capital Program (3710)			
Public Resources			
Capital Projects			
South Lake Trail - Phase III Right of Way Acquisition	40017	$	146,826
Lake May Reserve - Site Improvements	40022		443,303
Pasture Reserve - Site improvements	40023		536,028
Ellis Acres Reserves - Site improvements	40024		344,834
Mt. Plymouth Reserve - Site improvements	40025		275,000
Neighborhood Lakes Reserve - Site improvements	40026		325,000
NE Lake County Scrub Reserve - Site improvements	40027		60,000
South Pine Lakes Reserve - Site improvements	40028		343,200
Lady Lake Preserve - Site improvements	40029		30,000
Helena Run Preserve - Site improvements	40030		110,000
North Shore Trailhead and Lookout - Site improvements	40037		144,160
Dead River Regional Stormwater - Site improvements	40038		30,000
Total Public Resources		**$**	**2,788,351**
Total Public Lands Capital Program		**$**	**2,788,351**
Emerg Comm Ops Center (3100)			
Public Safety			
Capital Projects			
Buildings - Undesignated		$	2,763,423
ECC 911 Relocation Consolidations	21026		619,466
Total Public Safety		**$**	**3,382,889**
Total Emerg Comm Ops Center		**$**	**3,382,889**
Facilities Expansion Capital (3810)			
Facilities Development and Management			
Judicial Center Expansion	80023	$	5,276,284
Judicial Center Renovation	80024	$	178,409
Total Facilities Expansion Capital		**$**	**5,454,693**
Total Capital Projects Funds		**$**	**23,568,597**
Total Non-Operating Budget		**$**	**23,568,597**
Total Capital Improvement Program		**$**	**50,862,801**

TABLE OF CONTENTS

Appendix

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GOVERNMENT

- Lake County was created by the Florida Legislature on May 27, 1887.

- The County was named for its 647 named lakes. The County also has two named rivers, 37 springs, a number of smaller unnamed lakes and a few small named streams.

- Within the boundaries of Lake County are 14 cities or towns, each of which is governed by a mayor and a city/town council or commission:

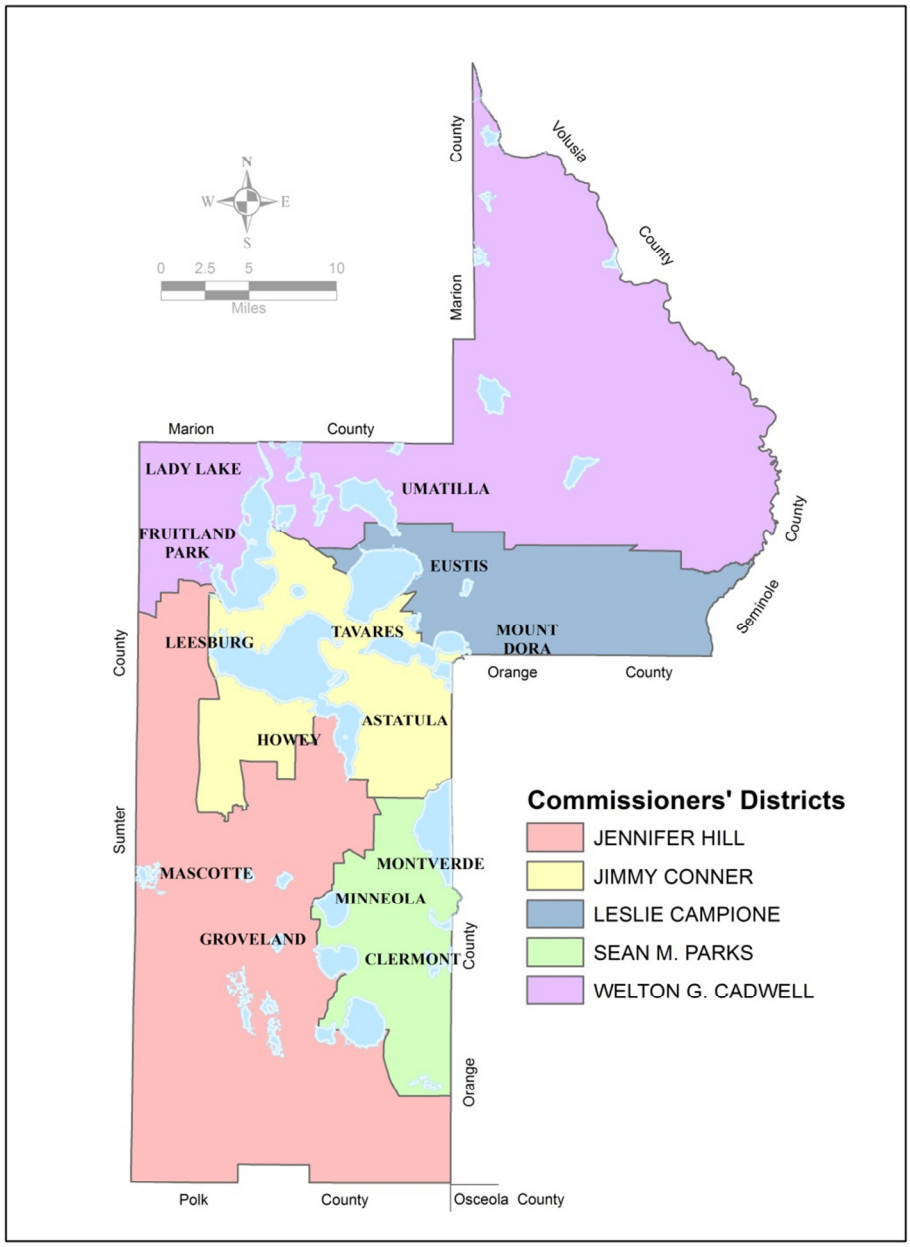
Astatula	Clermont
Eustis	Fruitland Park
Groveland	Howey-in-the-Hills
Lady Lake	Leesburg
Mascotte	Minneola
Montverde	Mount Dora
Tavares	Umatilla

- Lake County is governed by a five-member Board of County Commissioners. The five members are elected countywide, but each represents one district of the County. Each year, the commissioners elect a chairman and vice chairman.

- A County Manager, who is appointed by and responsible to the Board of County Commissioners, leads the daily operations of the County.

- A County Attorney, who is also appointed by and responsible to the Board of County Commissioners, provides legal counsel to the Board and departments/offices of the Board of County Commissioners in all manner of civil law relating to Lake County. Legal assistance is also provided to the Constitutional Offices when needed.

LAKE COUNTY BOARD OF COUNTY COMMISSIONERS' DISTRICTS
Approved October 4, 2011



GEOGRAPHIC CHARACTERISTICS

The following table provides an overview of the geographic characteristics of Lake County.

Geographic Characteristics of Lake County

	Land Area	Climate	Topography
Square Miles	1,156.5		
Acres	740,160		
Average Annual Temperature		71º	
Average Annual Rainfall		51”	
Mean Elevation			120 ft.
Highest Point (Sugarloaf Mountain)			300 ft.
Lowest Point (St. Johns River near Astor)			10 ft.

DEMOGRAPHICS

The following tables depict information related to the population of Lake County.

Population by Gender
(rounded to thousands)

	2003	2004	2005	2006	2007	2008	2009	2010
Male	116.6	122.4	127.9	134.7	139.6	140.6	142.4	143.9
Female	124.1	129.5	135.1	142.1	146.9	147.8	149.6	153.1
Total	240.7	251.9	263.0	276.8	286.5	288.4	292.0	297.0

Population by Race/Ethnicity
(rounded to thousands)

	2003	2004	2005	2006	2007	2008	2009	2010
White	203.5	208.9	216.2	225.4	227.2	229.6	231.7	221.4
Black	19.4	20.8	21.6	23.2	25.2	24.3	25.3	27.8
Hispanic	14.8	19.0	21.8	24.4	30.2	30.6	30.9	36.0
Other	3.0	3.2	3.4	3.8	3.9	3.9	4.1	11.8
Total	240.7	251.9	263.0	276.8	286.5	288.4	292.0	297.0

Supplemental Information and Demographics

Population by Age

	2003	2004	2005	2006	2007	2008	2009	2010
0 to 17	47,909	50,537	52,808	55,302	57,624	57,496	57,840	61,741
18 to 34	38,483	39,610	41,344	43,475	45,579	45,395	45,732	48,817
35 to 54	61,700	64,043	67,027	70,061	72,141	71,922	72,345	75,057
55 to 64	32,209	32,776	34,604	37,154	38,802	39,739	40,920	39,612
65 to 79	44,511	47,889	49,190	51,496	52,401	52,778	53,340	53,214
80+	15,904	17,023	18,044	19,295	19,952	21,049	21,816	18,611
Total	240,716	251,878	263,017	276,783	286,499	288,379	291,993	297,052

Source: Florida Statistical Abstract 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011
(Detail may not add to totals because of rounding)

Top Ten Employers in Lake County

Company	Employees
1. Lake County Public Schools	4,353
2. Leesburg Regional Medical	2,093
3. Villages of Lake-Sumter, Inc.	2,022
4. Lake County Government	1,846
5. Florida Hospital/Waterman, Inc.	1,400
6. Embarq	811
7. Casmin Incorporated	800
8. G&T Conveyor Company, Inc.	550
9. Bailey Industries	509
10. Accent	500

Source: Metro Orlando Economic Development Commission

Principal Property Taxpayers in Lake County

Taxpayer	2011 Assessed Taxable Value	% of Total Assessed Taxable Valuation
Summer Bay Partnership	$205,181,959	1.31%
Progress Energy Florida, Inc.	165,583,689	1.05%
Sumter Electric Co-op, Inc.	120,504,026	.77%
Embarq-Florida, Inc.	86,736,224	.55%
Niagara Bottling LLC	58,521,097	.37%
Villages Operating Company	35,863,986	.23%
Cutrale Citrus Juices USA, Inc.	33,724,178	.21%
Lowe's Home Centers, Inc.	32,533,547	.21%
Comcast SCH Holdings LLC	31,776,392	.20%
Wal-Mart Stores East LP	28,318,021	.18%
Totals	**$798,743,119**	**5.08%**

Source: Lake County Property Appraiser (includes both real and tangible personal property)

Library System

Member Libraries	9
Branch Libraries	6
Library Materials	680,375
Circulation:	
FY 2010	2,113,913
FY 2011	1,955,959
FY 2012 *(as of 5-29-12)*	1,107,111
Patrons	166,435

Source: Lake County Library Services

Public Educational System

Elementary Schools	21
Middle Schools	10
High Schools	8
Charter Schools	10
Alternative Schools	4
Special Needs Schools	1
Total Schools	53

Source: Lake County School Board

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS
AS OF 6/4/2012

Purchase Order #	Line	Open PO Amount	Vendor Name	General Comments
0010		**GENERAL**		
0106100		**COUNTY ATTORNEY**		
20121105	1	500.00	DIVERSIFIED PROPERTY SPECIALISTS	CONTRACTUAL SVC-PROFESSIONAL
0160300		**ECONOMIC DEVELOPMENT**		
20100714	1	11,000.00	FIRST GREEN BANK	HVJCP - FIRST GREEN BANK
20101165	1	6,000.00	SMART FUELS FL LLC	HIGH VALUE JOB CREATION AWARD
20101179	1	16,000.00	FIRST CLASS AIR REPAIR INC	HIGH VALUE JOB CREATION PROGRA
20120967	2	36,000.00	LAKE SUMTER COMMUNITY COLLEGE	CONTRACTUAL SVC-PROFESSIONAL
20120967	3	30,000.00	LAKE SUMTER COMMUNITY COLLEGE	CONTRACTUAL SVC-PROFESSIONAL
20121129	1	115,000.00	UNIVERSITY OF CENTRAL FL	CONTRACTUAL SVC-PROFESSIONAL
20901507	1	20,000.00	PETROTECH SOUTHEAST INC	HVJCP - PETROTECH SOUTHEAST
0819100		**FACILITIES DEV & MGT ADMIN**		
20120701	1	9,545.00	ADAAG CONSULTING SERVICES LLC	CONTRACTUAL SVC-PROFESSIONAL
0851110		**FACILITIES MAINTENANCE**		
20121134	1	19,800.00	RICK TANNER BUILDERS INC	CONTRACTUAL SVC-PROFESSIONAL
0851120		**JAIL & SHERIFF FAC MAINT**		
20121074	1	4,690.00	MASON ENGINEERING SALES CO	CONTRACTUAL SVC-PLUMBING EQUIP
0851420		**ENERGY MANAGEMENT**		
20120944	1	3,700.00	L & R EQUIPMENT & SUPPLIES INC	AIR CONDITIONING-HEATING EQUIP
20121003	1	4,993.00	LAKE MECHANICAL CONTRACTORS INC	AIR CONDITIONING-HEATING EQUIP
20121007	1	5,133.00	NASH INC	AIR CONDITIONING-HEATING EQUIP
20121076	1	992.00	UNITHERM INC	AIR CONDITIONING-HEATING EQUIP
20121142	1	11,978.00	HONEYWELL INTERNATIONAL INC	COMPUTER SOFTWARE & SERVICES
1885120		**COUNTY TECHNOLOGY**		
20110711	1	964.21	ORACLE AMERICA INC	COMPUTERS PERIPHERALS
20120910	1	977.76	COMPUTER SYSTEMS SUPPORT INC	COMPUTERS PERIPHERALS

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS
AS OF 6/4/2012

Purchase Order #	Line	Open PO Amount	Vendor Name	General Comments
20120910	2	2,877.12	COMPUTER SYSTEMS SUPPORT INC	COMPUTERS PERIPHERALS
20120969	1	2,500.00	CONNECTIONS	TELECOMMUNICATIONS SYSTEMS & E
20121094	1	25,812.03	CENTURYLINK	COMPUTERS PERIPHERALS
20121094	2	51,386.84	CENTURYLINK	COMPUTERS PERIPHERALS
2031160		**CO PUBLIC HEALTH UNIT**		
20121032	1	142,347.87	SCHMID CONSTRUCTION INC	CONTRACTUAL SVC-PROFESSIONAL
20121109	1	2,000.00	RABITS & ASSOCIATES	CONTRACTUAL SVC-PROFESSIONAL
2145220		**CO WIDE RADIO PROGRAM**		
20110837	1	920.00	RCC CONSULTANTS INC	TELECOMMUNICATIONS SYSTEMS & E
20120821	1	3,800.00	RCC CONSULTANTS INC	TELECOMMUNICATIONS SYSTEMS & E
3052600		**PUBLIC LANDS PROGRAM**		
20111487	1	93,890.44	QUEST ECOLOGY INC	CONTRACTUAL SVC-PROFESSIONAL
20111487	2	500.00	QUEST ECOLOGY INC	CONTRACTUAL SVC-PROFESSIONAL
4541350		**ASTATULA FUEL CLEANUP**		
20111340	1	35,121.24	SHAW ENVIRONMENTAL INC	FUEL REMEDIATION PROJ
6062300		**JUDGES - TECHNOLOGY**		
20111480	3	541.59	SOUTHERN COMPUTER WAREHOUSE	COMPUTERS PERIPHERALS
20121115	1	1,310.88	SOUTHERN COMPUTER WAREHOUSE	COMPUTERS PERIPHERALS
20121115	2	137.58	SOUTHERN COMPUTER WAREHOUSE	COMPUTERS PERIPHERALS
20121116	1	3,093.80	VEYTEC INC	COMPUTER SOFTWARE & SERVICES
20121116	2	3,701.40	VEYTEC INC	COMPUTER SOFTWARE & SERVICES
20121116	3	620.00	VEYTEC INC	COMPUTER SOFTWARE & SERVICES
20121116	4	124.00	VEYTEC INC	COMPUTER SOFTWARE & SERVICES
20121118	1	15,540.00	BROADCASTERS GENERAL STORE INC	COMPUTERS PERIPHERALS
20121118	2	189.00	BROADCASTERS GENERAL STORE INC	COMPUTERS PERIPHERALS
20121125	1	1,748.19	DELL MARKETING LP	COMPUTER SOFTWARE & SERVICES
20121139	1	1,853.52	SOUTHERN COMPUTER WAREHOUSE	COMPUTERS PERIPHERALS

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS
AS OF 6/4/2012

Purchase Order #	Line	Open PO Amount	Vendor Name	General Comments
20121143	1	8,258.50	SHI INTERNATIONAL CORP	COMPUTER SOFTWARE & SERVICES
20121143	2	25.00	SHI INTERNATIONAL CORP	COMPUTER SOFTWARE & SERVICES
9092001		**NON DEPARTMENTAL**		
20110702	1	2,690.00	HEERY INTERNATIONAL INC	COMM MAINT FACILITY
20111036	1	10,415.00	HEERY INTERNATIONAL INC	CONTRACTUAL SVC-PROFESSIONAL
20111223	2	2,718.05	MARK COOK BUILDERS INC	CONTRACTUAL SVC-PROFESSIONAL
20120557	1	6,000.00	TYLER TECHNOLOGIES INC	COMPUTER SOFTWARE & SERVICES
20121082	1	1,615.00	K & M TRUSS INC	BUILDING MATERIALS & SUPPLIES
20121092	1	4,421.00	DIAMOND DOOR PRODUCTS LTD	BUILDING MATERIALS & SUPPLIES
20800729	1	86,689.00	TYLER TECHNOLOGIES INC	COMPUTERS, PERIPHERALS
20800729	2	22,273.43	TYLER TECHNOLOGIES INC	COMPUTERS, PERIPHERALS
TOTAL		**832,393.45**		
1070		**LIBRARY IMPACT FEE TRUST**		
3038200		**LIBRARY IMPACT FEE TRUST**		
20100798	2	4,051.91	JAMES DUNCAN & ASSOCIATES INC	CONTRACT FOR IMPACT FEE STUDY
20110683	1	114,627.00	TOWN OF HOWEY IN THE HILLS	BUILDING MATERIALS & SUPPLIES
20110696	1	40,000.00	CITY OF TAVARES	BUILDING MATERIALS & SUPPLIES
20701680	1	50,000.00	TOWN OF LADY LAKE	BUILDING MATERIALS & SUPPLIES
20701682	1	12,000.00	CITY OF MT DORA	LIBRARY EQUIPMENT
20701683	1	250,000.00	CITY OF MT DORA	BUILDING MATERIALS & SUPPLIES
20900864	1	34,440.00	CITY OF MT DORA	LIBRARY EQUIPMENT
20901270	1	40,000.00	TOWN OF LADY LAKE	BUILDING MATERIALS & SUPPLIES
TOTAL		**545,118.91**		
1081		**PARKS IMPACT FEE TRUST- CENTRAL DISTRICT**		
3052210		**PARKS IMPACT FEE - CENTRAL DISTRICT**		
20100798	3	1,221.92	JAMES DUNCAN & ASSOCIATES INC	CONTRACT FOR IMPACT FEE STUDY
TOTAL		**1,221.92**		
1082		**PARKS IMPACT FEE TRUST - NORTH DISTRICT**		

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS
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Purchase Order #	Line	Open PO Amount	Vendor Name	General Comments
3052220		**PARKS IMPACT FEE - NORTH DISTRICT**		
20100798	5	1,221.92	JAMES DUNCAN & ASSOCIATES INC	CONTRACT FOR IMPACT FEE STUDY
TOTAL		**1,221.92**		
1083		**PARKS IMPACT FEE TRUST - SOUTH DISTRICT**		
3052230		**PARKS IMPACT FEE - SOUTH DISTRICT**		
20100798	4	1,221.92	JAMES DUNCAN & ASSOCIATES INC	CONTRACT FOR IMPACT FEE STUDY
20111098	1	1,944.20	BELLOMO HERBERT & COMPANY INC	CONTRACTUAL SVC-PROFESSIONAL
20111112	1	51,456.00	NFC LANDSCAPE ARCHITECTS	CONTRACTUAL SVC-PROFESSIONAL
TOTAL		**54,622.12**		
1120		**COUNTY TRANSPORTATION TRUST**		
5053200		**ROAD OPERATIONS**		
20101290	1	231.12	PEGASUS ENGINEERING LLC	ENGINEERING SERVICES
20101291	1	2,500.00	PEGASUS ENGINEERING LLC	R--08121 MONTVERDE MH SUB
20110520	1	19,209.50	MERRELLS GRADE ALL INC	SERVICES-TECHNICAL-ETC
20110880	1	3,324.53	B & H CONSULTANTS INC	ENGINEERING SERVICES
20111113	1	5,047.43	B & H CONSULTANTS INC	ENGINEERING SERVICES
20120883	1	19,591.00	CARTEGRAPH SYSTEMS INC	TRAFFIC CONTROL EQUIPMENT DEVI
20121017	1	11,850.00	TEMPLE INC	TRAFFIC CONTROL EQUIPMENT DEVI
20121017	2	600.00	TEMPLE INC	TRAFFIC CONTROL EQUIPMENT DEVI
20121020	1	1,263.00	GROUNDTEK OF CENTRAL FLORIDA INC	SERVICES-TECHNICAL-ETC
20121034	1	242,687.82	ROADWAY MANAGEMENT INC	ROAD & HWY BUILDING MATERIALS
20121035	1	75,670.86	ROADWAY MANAGEMENT INC	ROAD & HWY BUILDING MATERIALS
20121050	1	8,385.60	VULCAN INC	TRAFFIC CONTROL EQUIPMENT DEVI
20121058	1	4,831.00	CENTRAL TESTING LABORATORY INC	CONTRACTUAL SVC-PROFESSIONAL
20121078	1	18.80	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	2	70.00	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	3	57.60	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	4	153.00	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	5	93.60	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	6	7.44	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS
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Purchase Order #	Line	Open PO Amount	Vendor Name	General Comments
20121078	7	1,485.00	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	8	630.00	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	9	480.00	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	10	312.00	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	11	72.00	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	12	72.00	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	13	144.00	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	14	22.88	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	15	285.44	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	16	287.90	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	17	51.84	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	18	327.20	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	19	1,072.50	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	20	478.50	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	21	137.70	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	22	86.00	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	23	59.40	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	24	198.87	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	25	326.10	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	26	212.85	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	27	314.65	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	28	322.20	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	29	36.86	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	30	82.50	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	31	144.00	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121078	32	13.80	SAFETY PRODUCTS INC	SAFETY EQUIPMENT & SUPPLIES
20121084	1	2,015.48	BLANKENSHIP LAND & MARINE INC	ENGINEERING SERVICES
20121114	1	6,480.00	NATIVE LAND & TREE INC	SERVICES-TECHNICAL-ETC
20121128	1	63,311.34	ESTEP CONSTRUCTION INC	ENGINEERING SERVICES
20901438	1	1,647.00	DDI ARCHITECTURE INC	CONTRACTUAL SVC-PROFESSIONAL
20121170	1	171,816.29	OGLESBY CONSTRUCTION	TRAFFIC CONTROL EQUIPMENT DEVI

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS
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Purchase Order #	Line	Open PO Amount	Vendor Name	General Comments
5055100		**ENGINEERING OPERATIONS**		
20111152	1	4,320.00	ADAAG CONSULTING SERVICES LLC	CONSULTING SERVICES
20111454	1	57,764.25	ADAAG CONSULTING SERVICES LLC	ROW/PED PATHS TRANSITION PLAN
20121033	1	7,069.73	GMB ENGINEERS & PLANNERS INC	ENGINEERING SERVICES
20121097	1	2,885.00	SOFTREE TECHNICAL SYSTEMS INC	COMPUTER SOFTWARE & SERVICES
20121127	1	4,484.81	GMB ENGINEERS & PLANNERS INC	ENGINEERING SERVICES
TOTAL		**725,042.39**		
1151		**ROAD IMPACT FEES - DISTRICT 1**		
5056610		**ROAD IMPACT - DISTRICT 1**		
20100798	6	515.75	JAMES DUNCAN & ASSOCIATES INC	CONTRACT FOR IMPACT FEE STUDY
20121008	1	647.99	KLEINFELDER SOUTHEAST INC	ENGINEERING SERVICES
TOTAL		**1,163.74**		
1152		**ROAD IMPACT FEES - DISTRICT 2**		
5056620		**ROAD IMPACT - DISTRICT 2**		
20100798	7	515.75	JAMES DUNCAN & ASSOCIATES INC	CONTRACT FOR IMPACT FEE STUDY
20110510	1	170,520.86	CITY OF TAVARES	INTERLOCAL AGREEMENT ALFRED ST
20121090	1	300.00	AMERICAN TITLE INSURANCE AGENCY LLC	CONTRACTUAL SVC-PROFESSIONAL
20121091	1	4,000.00	APPRAISAL GROUP OF CENTRAL FL INC	CONTRACTUAL SVC-PROFESSIONAL
20800755	2	7,333.49	JOHNSON MIRMIRAN & THOMPSON INC	ENGINEERING SERVICES
TOTAL		**182,670.10**		
1153		**ROAD IMPACT FEES - DISTRICT 3**		
5056630		**ROAD IMPACT DISTRICT 3**		
20100798	8	515.75	JAMES DUNCAN & ASSOCIATES INC	CONTRACT FOR IMPACT FEE STUDY
20100821	1	144.00	KIMLEY HORN & ASSOC INC	ENGINEERING SERVICES
20100836	1	5,601.00	KIMLEY HORN & ASSOC INC	ENGINEERING SERVICES
20120839	1	216,017.06	C W ROBERTS CONTRACTING INC	CONTRACTUAL SVC-PROFESSIONAL
20120859	1	6,503.00	CENTRAL TESTING LABORATORY INC	CONTRACTUAL SVC-PROFESSIONAL
20121089	1	7,850.00	CLAYTON ROPER & MARSHALL INC	CONTRACTUAL SVC-PROFESSIONAL

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS
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Purchase Order #	Line	Open PO Amount	Vendor Name	General Comments
20121130	1	4,950.00	CLAYTON ROPER & MARSHALL INC	CONTRACTUAL SVC-PROFESSIONAL
20701228	1	20,986.67	T Y LIN INTERNATIONAL	ENGINEERING SERVICES
20800734	1	182.03	KIMLEY HORN & ASSOC INC	ENGINEERING SERVICES
TOTAL		**262,749.51**		
1154		**ROAD IMPACT FEES - DISTRICT 4**		
5056640		**ROAD IMPACT DISTRICT 4**		
20100798	9	515.75	JAMES DUNCAN & ASSOCIATES INC	CONTRACT FOR IMPACT FEE STUDY
20120971	1	4,452.50	KLEINFELDER SOUTHEAST INC	ENGINEERING SERVICES
20121132	1	5,885.40	PROGRESS ENERGY FLORIDA INC	ENGINEERING SERVICES
TOTAL		**10,853.65**		
1155		**ROAD IMPACT FEES - DISTRICT 5**		
5056650		**ROAD IMPACT DISTRICT 5**		
20100798	10	515.75	JAMES DUNCAN & ASSOCIATES INC	CONTRACT FOR IMPACT FEE STUDY
20100803	1	2,016.00	PROFESSIONAL SERVICE INDUSTRIES INC	ENGINEERING SERVICES
20120842	1	900.00	KLEINFELDER SOUTHEAST INC	ENVIRONMENTAL SERVICES
20120895	1	179,082.09	TRAFFIC CONTROL DEVICES INC	TRAFFIC CONTROL EQUIPMENT DEVI
20121031	1	12,049.00	KLEINFELDER SOUTHEAST INC	ENGINEERING SERVICES
20901178	1	205,727.10	T Y LIN INTERNATIONAL	ENGINEERING DESIGN-NO HANCOCK
TOTAL		**400,289.94**		
1156		**ROAD IMPACT FEES - DISTRICT 6**		
5056660		**ROAD IMPACT DISTRICT 6**		
20100798	11	515.70	JAMES DUNCAN & ASSOCIATES INC	CONTRACT FOR IMPACT FEE STUDY
20101110	1	5,306.49	GRIFFEY ENGINEERING INC	ENGINEERING SERVICES
20120938	1	21,116.00	ARDAMAN & ASSOCIATES INC	CONTRACTUAL SVC-PROFESSIONAL
20120978	1	849,594.60	ALLSTATE PAVING INC	CONTRACTUAL SVC-PROFESSIONAL
20121065	1	3,225.00	GRIFFEY ENGINEERING INC	ENGINEERING SERVICES
20901449	1	19,008.50	CITY OF GROVELAND	ENGINEERING SERVICES/DESIGN
20901500	1	7,462.78	B & H CONSULTANTS INC	ENGINEERING SERVICES
TOTAL		**906,229.07**		

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS
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Purchase Order #	Line	Open PO Amount	Vendor Name	General Comments
1200		**COMMUNITY DEVELOPMENT BLOCK GRANT**		
2082220		**CDBG URBAN CO PARTNERS**		
20120887	1	52,500.00	TOWN OF MONTVERDE	CONTRACTUAL SVC-PROFESSIONAL
20120929	1	52,499.00	CITY OF TAVARES	CONTRACTUAL SVC-PROFESSIONAL
2082250		**COMMUNITY PROJECTS**		
20110841	1	16,537.50	BOOTH ERN STRAUGHAN & HIOTT INC	UMATILLA WATER LINE UPGRADE
20120704	1	413.00	AMEC ENVIR & INFRASTRUCTURE INC	ENGINEERING-SURVEYING/MAPPING
20120705	1	218.00	AMEC ENVIR & INFRASTRUCTURE INC	ENGINEERING-SURVEYING/MAPPING
20120980	1	947,285.10	BUILT RITE CONSTRUCTION	CONTRACTUAL SVC-PROFESSIONAL
2082300		**CDBG HOUSING REHAB**		
20121060	1	2,462.33	OVIEDO ROOFING ENTERPRISES INC	CONTRACTUAL SVC-PROFESSIONAL
20121061	1	5,780.00	OVIEDO ROOFING ENTERPRISES INC	CONTRACTUAL SVC-PROFESSIONAL
20121103	1	9,500.00	CHARLIE JOHNSON BUILDERS INC	CONTRACTUAL SVC-PROFESSIONAL
2082350		**NEIGHBORHOOD STABILIZ PRG 1**		
20110687	1	28,464.15	HOMES IN PARTNERSHIP INC	CONTRACTUAL SVC-PROFESSIONAL
20110688	1	2,405.45	HOMES IN PARTNERSHIP INC	CONTRACTUAL SVC-PROFESSIONAL
20110697	1	24,790.77	CITY OF LEESBURG	CONTRACTUAL SVC-PROFESSIONAL
20110698	1	15,420.99	CITY OF LEESBURG	CONTRACTUAL SVC-PROFESSIONAL
20110700	1	14,306.50	CITY OF LEESBURG	CONTRACTUAL SVC-PROFESSIONAL
20110753	1	31,276.71	CITY OF LEESBURG	CONTRACTUAL SVC-PROFESSIONAL
20110754	1	20,705.57	CITY OF LEESBURG	CONTRACTUAL SVC-PROFESSIONAL
20111304	1	31,642.00	HABITAT FOR HUMANITY LAKE SUMTER FL	CONTRACTUAL SVC-PROFESSIONAL
TOTAL		**1,256,207.07**		
1210		**PUBLIC TRANSPORTATION**		
2027215		**FIXED ROUTE**		
20111302	2	251.80	TINDALE OLIVER & ASSOCIATES INC	CONTRACTUAL SVC-PROFESSIONAL
20111302	3	107.80	TINDALE OLIVER & ASSOCIATES INC	CONTRACTUAL SVC-PROFESSIONAL

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS
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Purchase Order #	Line	Open PO Amount	Vendor Name	General Comments
20120157	1	1,440.00	GRIFFEY ENGINEERING INC	ENGINEERING SERVICES
20120903	1	900.00	ROUTEMATCH SOFTWARE INC	COMPUTER SOFTWARE & SERVICES
2027220		**TRANSP DISADV CAPITAL**		
20111154	1	1,500.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111154	2	1,988.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111154	3	3,814.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111155	1	1,659.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111155	2	1,988.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111155	3	191.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111156	1	2,158.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111156	2	1,988.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111156	3	667.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111157	1	1,478.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111157	2	8,288.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111157	3	9.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111158	1	2,685.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111158	2	2,433.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111158	3	740.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111159	1	1,422.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111159	2	2,433.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111160	1	441.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111160	2	1,492.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111160	3	2,718.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111161	1	810.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111161	2	2,314.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111162	1	210.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111162	2	2,433.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111163	1	735.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111163	2	2,433.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS
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Purchase Order #	Line	Open PO Amount	Vendor Name	General Comments
20111164	1	1,991.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111164	2	1,988.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111165	1	1,621.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111165	2	1,988.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111165	3	1,201.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111166	1	1,621.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111166	2	1,884.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111166	3	291.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111167	1	3,108.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111167	2	225.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111167	3	2,089.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111167	4	2,306.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111168	1	1,668.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111168	2	2,433.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111170	1	1,988.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20111279	1	13,903.00	JOHN S DICKERSON ARCHITECT INC	CONTRACTUAL SVC-PROFESSIONAL
20111279	2	100.00	JOHN S DICKERSON ARCHITECT INC	CONTRACTUAL SVC-PROFESSIONAL
20111468	1	268,637.00	FL TRANSPORTATION SYSTEMS INC	BUS
20111468	2	4,423.00	FL TRANSPORTATION SYSTEMS INC	BUS
20111468	3	3,300.00	FL TRANSPORTATION SYSTEMS INC	BUS
20111468	4	8,060.00	FL TRANSPORTATION SYSTEMS INC	BUS
20111468	5	5,355.00	FL TRANSPORTATION SYSTEMS INC	BUS
20111468	6	5,040.00	FL TRANSPORTATION SYSTEMS INC	BUS
20111468	7	7,567.00	FL TRANSPORTATION SYSTEMS INC	BUS
20111468	8	3,350.00	FL TRANSPORTATION SYSTEMS INC	BUS
20111468	9	2,178.00	FL TRANSPORTATION SYSTEMS INC	BUS
20111468	10	156.00	FL TRANSPORTATION SYSTEMS INC	BUS
20111468	11	840.00	FL TRANSPORTATION SYSTEMS INC	BUS
20111468	12	3,500.00	FL TRANSPORTATION SYSTEMS INC	BUS
20120728	1	2,728.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS
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Purchase Order #	Line	Open PO Amount	Vendor Name	General Comments
20120728	2	4,799.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20120729	1	2,501.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20120729	2	3,977.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20120730	1	585.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20120730	2	3,977.00	MARK COOK BUILDERS INC	BUILDINGS-STRUCTURES FABRICATE
20120794	1	17,869.50	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
20120794	2	180.00	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
20120794	3	1,218.00	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
20120794	4	570.00	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
20120794	5	990.00	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
20120794	6	70.50	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
20120794	7	139.50	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
20120794	8	187.50	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
20120794	9	217.50	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
20120794	10	124.50	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
20120815	1	17,494.00	JOHN S DICKERSON ARCHITECT INC	CONTRACTUAL SVC-PROFESSIONAL
20120902	1	59,565.00	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
20120902	2	600.00	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
20120902	3	4,060.00	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
20120902	4	1,900.00	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
20120902	5	3,300.00	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
20120902	6	235.00	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
20120902	7	465.00	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
20120902	8	625.00	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
20120902	9	725.00	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
20120902	10	415.00	TRANSIT PLUS INC	AUTOS TRUCKS TRAILERS
TOTAL		**534,055.60**		

1230	**MSTU - STORMWATER MANAGEMENT**
5055600	**STORMWATER MANAGEMENT**

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS
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Purchase Order #	Line	Open PO Amount	Vendor Name	General Comments
20110794	1	82,139.56	CITY OF EUSTIS	ENGINEERING SERVICES
20111148	1	4,449.00	CENTRAL TESTING LABORATORY INC	CONTRACTUAL SVC-PROFESSIONAL
20111150	1	250.00	PROFESSIONAL SERVICE INDUSTRIES INC	ENGINEERING SERVICES
20120427	1	1,427.50	GRIFFEY ENGINEERING INC	ENGINEERING SERVICES
20120628	1	4,115.00	BOOTH ERN STRAUGHAN & HIOTT INC	CONTRACTUAL SVC-PROFESSIONAL
20120702	1	17,155.80	PROFESSIONAL SERVICE INDUSTRIES INC	GEOTECHNICAL ENG SERVICES
20120819	1	60,194.38	AMEC ENVIR & INFRASTRUCTURE INC	ENGINEERING SERVICES
20120847	1	524.29	AMEC ENVIR & INFRASTRUCTURE INC	ENGINEERING SERVICES
20121140	1	28,676.26	ESTEP CONSTRUCTION INC	CONTRACTUAL SVC-PROFESSIONAL
TOTAL		**198,931.79**		
1231		**MSTU - PARKS SERVICES**		
3052200		**PARKS SERVICES UNINCORPORATED**		
20101302	1	15,931.00	GATORSKTCH ARCHITECTS INC	CONTRACTUAL SVC-PROFESSIONAL
20111011	1	20,045.00	HERBERT HALBACK INC	CONTRACTUAL SVC-PROFESSIONAL
20111249	1	2,727.60	WOOLPERT INC	ENGINEERING SERVICES
20111251	2	610.00	PRECISION ENVIRO ASSESSMENTS LLC	ENGINEERING SERVICES
20111251	3	4,125.00	PRECISION ENVIRO ASSESSMENTS LLC	ENGINEERING SERVICES
20120783	1	1,600.00	ECO LOGIC RESTORATION SERVICES LLC	CONTRACTUAL SVC-PROFESSIONAL
20120841	1	58,910.80	BELLOMO HERBERT & COMPANY INC	CONTRACTUAL SVC-PROFESSIONAL
20121023	1	24,050.00	WAL ROSE INC	ROAD & HWY BUILDING MATERIALS
20121087	1	21,300.00	THE GERBER GROUP INC	ROAD & HWY BUILDING MATERIALS
20121121	1	27,989.70	WESCO TURF INC	GROUNDS MAINTENANCE EQUIPMENT
20121121	2	8,538.00	WESCO TURF INC	GROUNDS MAINTENANCE EQUIPMENT
20121122	1	22,999.00	MIRACLE RECREATION EQUIPMENT CO	PARK & PLAYGROUND EQUIPMENT
20121131	1	400,000.00	SOUTH LAKE HOSPITAL	CONTRACTUAL SVC-PROFESSIONAL
20121138	1	24,000.00	WAL ROSE INC	SERVICES-TECHNICAL-ETC
TOTAL		**632,826.10**		
1240		**EMERGENCY 911**		
2145310		**E 911**		

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS
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Purchase Order #	Line	Open PO Amount	Vendor Name	General Comments
20120933	1	8,566.65	CENTURYLINK	TELECOMMUNICATIONS SYSTEMS & E
20120933	2	10,073.68	CENTURYLINK	TELECOMMUNICATIONS SYSTEMS & E
2145320		**WIRELESS E911 SERVICES**		
20120718	1	21,750.00	RAVE WIRELESS INC	COMPUTER SOFTWARE & SERVICES
20120719	1	161,581.76	CENTURYLINK	COMPUTER SOFTWARE & SERVICES
20120934	1	100,076.35	CENTURYLINK	TELECOMMUNICATIONS SYSTEMS & E
TOTAL		**302,048.44**		
1250		**RESORT/DEVELOPMENT TAX**		
0160100		**TOURISM**		
20111042	1	5,114.00	SCIENTIFIC ENVIRO APPLICATIONS INC	CONTRACTUAL SVC-PROFESSIONAL
TOTAL		**5,114.00**		
1260		**AFFORDABLE HOUSING ASSISTANCE TRUST**		
2082400		**SHIP PROGRAM**		
20120663	1	27,978.00	CHARLIE JOHNSON BUILDERS INC	CONTRACTUAL SVC-PROFESSIONAL
20120665	1	11,937.00	CHARLIE JOHNSON BUILDERS INC	CONTRACTUAL SVC-PROFESSIONAL
20120671	1	3,899.25	GLEN HOLT	CONTRACTUAL SVC-PROFESSIONAL
20120672	1	4,229.25	GCIGCCMA LLC	CONTRACTUAL SVC-PROFESSIONAL
20120694	1	25,191.50	CHARLIE JOHNSON BUILDERS INC	CONTRACTUAL SVC-PROFESSIONAL
20120753	1	12,798.75	CHARLIE JOHNSON BUILDERS INC	CONTRACTUAL SVC-PROFESSIONAL
20120925	1	14,650.00	CHARLIE JOHNSON BUILDERS INC	CONTRACTUAL SVC-PROFESSIONAL
20121104	1	155,000.00	CHARLIE JOHNSON BUILDERS INC	CONTRACTUAL SVC-PROFESSIONAL
20121106	1	65,000.00	JFB CONSTRUCTION INC	CONTRACTUAL SVC-PROFESSIONAL
20121107	1	65,000.00	GCIGCCMA LLC	CONTRACTUAL SVC-PROFESSIONAL
20121126	1	63,000.00	GLEN HOLT	CONTRACTUAL SVC-PROFESSIONAL
20121133	1	63,000.00	JFB CONSTRUCTION INC	CONTRACTUAL SVC-PROFESSIONAL
TOTAL		**511,683.75**		
1300		**FEDERAL/STATE GRANTS**		
2134200		**PUBLIC SAFETY GRNTS - AMB/RESCUE**		

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS
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Purchase Order #	Line	Open PO Amount	Vendor Name	General Comments
20120769	1	100.00	MOORE MEDICAL LLC	FIRST AID & SAFETY EQUIPMENT &
5056150		**PUBLIC WORKS GRANTS**		
20111015	5	51,457.10	PROFESSIONAL SERVICE INDUSTRIES INC	TESTING APPARATUS & MACHINES
20120644	1	609,956.19	UNITED INFRASTRUCTURE GROUP INC	CONTRACTUAL SVC-PROFESSIONAL
20120939	1	14,048.00	ARDAMAN & ASSOCIATES INC	CONTRACTUAL SVC-PROFESSIONAL
20121088	1	28,814.80	PILLAR CONSTRUCTION GROUP LLC	CONTRACTUAL SVC-PROFESSIONAL
20121154	1	17,574.00	CDW GOVERNMENT INC	COMPUTER PERIPHERALS
20900933	1	75,658.25	T Y LIN INTERNATIONAL	ENGINEERING SERVICES
TOTAL		**797,608.34**		
1310		**RESTRICTED LOCAL PROGRAMS**		
3052500		**BOATING IMPROVEMENTS**		
20110755	1	7,017.94	WOOLPERT INC	CONTRACTUAL SVC-PROFESSIONAL
20110756	1	467.79	WOOLPERT INC	CONTRACTUAL SVC-PROFESSIONAL
20110919	1	46,278.29	WOOLPERT INC	CONTRACTUAL SVC-PROFESSIONAL
20111012	6	54,425.00	WAGNER 3 VENTURES INC	BUILDINGS-STRUCTURES FABRICATE
TOTAL		**108,189.02**		
1320		**ENERGY EFFICIENCY AND CONS BLOCK GRANT**		
0109150		**PUBLIC EDUCATION & OUTREACH**		
20110999	2	14,921.89	CARBON SOLUTIONS AMERICA LLC	ENERGY EFFICIENCY SOLUTIONS
0819600		**BENCHMARKING**		
20110758	2	4,945.00	SHAW ENVIRONMENTAL INC	EECS STUDY/CONSULTING
0851500		**RENEWABLE ENERGY TECHNOLOGIES**		
20111143	1	1,529.12	TLC ENGINEERING FOR ARCHITECTURE	ENGINEERING SERVICES
20111467	2	8,493.09	MARK COOK BUILDERS INC	CONTRACTUAL SVC-PROFESSIONAL
0851510		**PERFORMANCE CONTRACTING**		
20120696	1	912.00	TLC ENGINEERING FOR ARCHITECTURE	ENGINEERING SERVICES
20120840	1	3,366.00	TLC ENGINEERING FOR ARCHITECTURE	ENGINEERING SERVICES

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS
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Purchase Order #	Line	Open PO Amount	Vendor Name	General Comments
20120997	1	61,112.54	KORNHAUS ELECTRIC INC	CONTRACTUAL SVC-ELECTRICAL POW
20120998	1	42,457.94	KORNHAUS ELECTRIC INC	CONTRACTUAL SVC-ELECTRICAL POW
20120999	1	73,274.00	HILL YORK SERVICE CORPORATION	CONTRACTUAL SVC-PLUMBING EQUIP
1048100		**QUALITY INSP, MEAS & BLD CODES**		
20120579	1	31,940.00	UNIVERSAL ENGINEERING SCIENCES INC	CONTRACTUAL SVC-PROFESSIONAL
2145400		**TOWER LED LIGHTING RETROFITS**		
20121051	1	54,500.00	CLIFTON TOWER SERVICE INC	CONTRACTUAL SVC-ELECTRICAL POW
TOTAL		**297,451.58**		
1500		**LAKE COUNTY ENVIRONMENTAL RECOVERY**		
4541340		**ADOPT A LAKE PROGRAM**		
20120989	1	964.02	HEWLETT PACKARD	COMPUTERS PERIPHERALS
20120989	2	624.00	HEWLETT PACKARD	COMPUTERS PERIPHERALS
20120989	3	695.00	HEWLETT PACKARD	COMPUTERS PERIPHERALS
TOTAL		**2,283.02**		
1680		**COUNTY FIRE RESCUE**		
2136300		**FIRE RESCUE**		
20111091	1	3,100.94	AMEC E & I INC	ENGINEERING SERVICES
20120908	2	43,336.17	RUBY BUILDERS INC	RADIO COMM MAINT FACILITY
20120945	1	3,229.00	MINER FLORIDA LTD	BUILDING MATERIALS & SUPPLIES
20121027	1	91,218.00	HENKELMAN CONSTRUCTION INC	CONTRACTUAL SVC-PROFESSIONAL
20121028	1	91,218.00	HENKELMAN CONSTRUCTION INC	CONTRACTUAL SVC-PROFESSIONAL
20121102	1	10,250.00	BIGTRAY	APPLIANCES & EQUIPMENT
20121120	1	898.92	WITMER PUBLIC SAFETY GROUP INC	FIRE PROTECTION EQUIPMENT & SU
20121151	1	1,584.00	KNOX CO	FIRST AID & SAFETY EQUIPMENT &
2136350		**GRANT PROGRAMS**		
20121120	2	3,013.00	WITMER PUBLIC SAFETY GROUP INC	FIRE PROTECTION EQUIPMENT & SU
TOTAL		**247,848.03**		

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Purchase Order #	Line	Open PO Amount	Vendor Name	General Comments
1690		**FIRE SERVICES IMPACT FEE TRUST**		
2136280		**FIRE IMPACT FEE**		
20100798	1	4,055.91	JAMES DUNCAN & ASSOCIATES INC	CONTRACT FOR IMPACT FEE STUDY
20120400	1	267,827.00	PIERCE MFG INC	AUTOS TRUCKS TRAILERS
20120785	1	150.00	AMERICAN TITLE INSURANCE AGENCY LLC	CONTRACTUAL SVC-PROFESSIONAL
20121036	1	12,465.60	BOOTH ERN STRAUGHAN & HIOTT INC	ENGINEERING SERVICES
20121072	1	10,727.00	MID FL METAL ROOFING SUPPLY INC	METAL ALL TYPES
TOTAL		**295,225.51**		
1900		**COUNTY LIBRARY SYSTEM**		
3038300		**LIBRARY SERVICES**		
20121053	1	17,259.00	ALAN JAY FORD LINCOLN MERCURY INC	AUTOS TRUCKS TRAILERS
20121053	2	1,971.00	ALAN JAY FORD LINCOLN MERCURY INC	AUTOS TRUCKS TRAILERS
20121053	3	235.00	ALAN JAY FORD LINCOLN MERCURY INC	AUTOS TRUCKS TRAILERS
20121053	4	820.00	ALAN JAY FORD LINCOLN MERCURY INC	AUTOS TRUCKS TRAILERS
20121053	5	463.00	ALAN JAY FORD LINCOLN MERCURY INC	AUTOS TRUCKS TRAILERS
20121053	6	595.00	ALAN JAY FORD LINCOLN MERCURY INC	AUTOS TRUCKS TRAILERS
20121053	7	169.00	ALAN JAY FORD LINCOLN MERCURY INC	AUTOS TRUCKS TRAILERS
3038620		**STATE AID TO LIBRARIES - 10/11**		
20120912	1	2,362.50	CREATIVE DATA PRODUCTS	PRINTING, ALL TYPES
20121075	1	3,964.00	SHI INTERNATIONAL CORP	COMPUTER SOFTWARE & SERVICES
20121112	1	8,625.78	SHI INTERNATIONAL CORP	COMPUTER SOFTWARE & SERVICES
20121112	2	18.00	SHI INTERNATIONAL CORP	COMPUTER SOFTWARE & SERVICES
3038630		**STATE AID TO LIBRARIES FY2012**		
20121113	1	7,547.80	SHI INTERNATIONAL CORP	COMPUTER SOFTWARE & SERVICES
20121113	2	1,510.60	SHI INTERNATIONAL CORP	COMPUTER SOFTWARE & SERVICES
TOTAL		**45,540.68**		
3020		**PARKS CAPITAL PROJECTS**		
3052170		**GENERAL PARKS PROJECTS**		

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Purchase Order #	Line	Open PO Amount	Vendor Name	General Comments
20100858	1	1,852.50	GATORSKTCH ARCHITECTS INC	CONTRACTUAL SVC-PROFESSIONAL
20101100	1	16,849.70	BELLOMO HERBERT & COMPANY INC	ENGINEERING SERVICES
20111250	1	1,666.00	WOOLPERT INC	ENGINEERING SERVICES
20111252	1	87,603.48	CITY OF TAVARES	CONTRACTUAL SVC-PROFESSIONAL
20120800	1	248,878.71	WAL ROSE INC	CONTRACTUAL SVC-PROFESSIONAL
20120996	1	47,848.50	PAQCO INC	ROAD & HWY BUILDING MATERIALS
20121000	1	27,114.00	CRIBB PHILBECK WEAVER GROUP INC	CONTRACTUAL SVC-PROFESSIONAL
20121059	1	104,780.00	CRIBB PHILBECK WEAVER GROUP INC	CONTRACTUAL SVC-PROFESSIONAL
20121067	1	8,640.00	OUTDOOR ALUMINUM INC	PARK & PLAYGROUND EQUIPMENT
20121068	1	14,790.00	SEATING CONSTRUCTORS USA INC	PARK & PLAYGROUND EQUIPMENT
20121086	1	7,555.00	BOOTH ERN STRAUGHAN & HIOTT INC	CONTRACTUAL SVC-PROFESSIONAL
20121119	1	3,712.50	RANDYS FENCE INC	FENCING ALL TYPES
TOTAL		**571,290.39**		
3030		**RENEWAL SALES TAX CAPITAL PROJECTS**		
0857660		**CAP PRJS FACILITIES - OTHER**		
20101037	1	82,657.27	CONRAD CONSTRUCTION OF CENTRAL FL	CONTRACTUAL SVC-PROFESSIONAL
20111222	2	8,890.00	HARKINS DEVELOPMENT CORP	CONTRACTUAL SVC-PROFESSIONAL
20111281	3	12,595.30	MARK COOK BUILDERS INC	CONTRACTUAL SVC-PROFESSIONAL
20120669	1	1,346.00	ARDAMAN & ASSOCIATES INC	CONTRACTUAL SVC-PROFESSIONAL
20120673	1	105,726.50	JOHN S DICKERSON ARCHITECT INC	CONTRACTUAL SVC-PROFESSIONAL
20120675	1	95,937.40	MARK COOK BUILDERS INC	CONTRACTUAL SVC-PROFESSIONAL
20901360	1	17,387.53	MLM MARTIN ARCHITECTS INC	CONTRACTUAL SVC-PROFESSIONAL
20901360	2	576.82	MLM MARTIN ARCHITECTS INC	CONTRACTUAL SVC-PROFESSIONAL
9092303		**NON DEPARTMENTAL OTHER**		
20120959	1	156,568.00	SPARKMAN CHEVROLET LLC	AUTOS TRUCKS TRAILERS
20120959	8	432.00	SPARKMAN CHEVROLET LLC	AUTOS TRUCKS TRAILERS
20120959	9	272.00	SPARKMAN CHEVROLET LLC	AUTOS TRUCKS TRAILERS
20120959	10	600.00	SPARKMAN CHEVROLET LLC	AUTOS TRUCKS TRAILERS
20120959	13	232.00	SPARKMAN CHEVROLET LLC	AUTOS TRUCKS TRAILERS

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Purchase Order #	Line	Open PO Amount	Vendor Name	General Comments
20121040	1	22.68	TESSCO INC	AUTOMOBILE & TRUCK ACCESSORIES
20121040	2	122.40	TESSCO INC	AUTOMOBILE & TRUCK ACCESSORIES
20121040	3	204.00	TESSCO INC	AUTOMOBILE & TRUCK ACCESSORIES
20121040	4	46.08	TESSCO INC	AUTOMOBILE & TRUCK ACCESSORIES
20121040	5	130.56	TESSCO INC	AUTOMOBILE & TRUCK ACCESSORIES
20121042	1	365.00	STERLING EQUIPMENT & MFG CO OF	AUTOMOBILE & TRUCK ACCESSORIES
20121043	1	11,708.06	CDW GOVERNMENT INC	AUTOMOBILE & TRUCK ACCESSORIES
20121044	1	2,915.00	CTI SIGNS	AUTOMOBILE & TRUCK ACCESSORIES
20121044	2	325.00	CTI SIGNS	AUTOMOBILE & TRUCK ACCESSORIES
20121045	1	251.40	EUSTIS AUTO & MARINE PARTS	AUTOMOBILE & TRUCK ACCESSORIES
20121052	1	1,460.00	DANA SAFETY SUPPLY INC	AUTOMOBILE & TRUCK ACCESSORIES
20121052	2	16,060.00	DANA SAFETY SUPPLY INC	AUTOMOBILE & TRUCK ACCESSORIES
20121052	9	14.98	DANA SAFETY SUPPLY INC	AUTOMOBILE & TRUCK ACCESSORIES
20121052	10	235.52	DANA SAFETY SUPPLY INC	AUTOMOBILE & TRUCK ACCESSORIES
20121052	11	211.95	DANA SAFETY SUPPLY INC	AUTOMOBILE & TRUCK ACCESSORIES
20121052	12	3,008.50	DANA SAFETY SUPPLY INC	AUTOMOBILE & TRUCK ACCESSORIES
20121052	13	226.25	DANA SAFETY SUPPLY INC	AUTOMOBILE & TRUCK ACCESSORIES
20121052	14	2,420.00	DANA SAFETY SUPPLY INC	AUTOMOBILE & TRUCK ACCESSORIES
20121052	15	371.36	DANA SAFETY SUPPLY INC	AUTOMOBILE & TRUCK ACCESSORIES
20121052	16	2,265.00	DANA SAFETY SUPPLY INC	AUTOMOBILE & TRUCK ACCESSORIES
20121052	17	543.26	DANA SAFETY SUPPLY INC	AUTOMOBILE & TRUCK ACCESSORIES
20121052	18	1,302.62	DANA SAFETY SUPPLY INC	AUTOMOBILE & TRUCK ACCESSORIES
20121052	19	2,585.44	DANA SAFETY SUPPLY INC	AUTOMOBILE & TRUCK ACCESSORIES
20121054	2	56.00	LAW ENFORCEMENT SUPPLY CO INC	AUTOMOBILE & TRUCK ACCESSORIES
20121054	5	587.93	LAW ENFORCEMENT SUPPLY CO INC	AUTOMOBILE & TRUCK ACCESSORIES
20121054	6	515.17	LAW ENFORCEMENT SUPPLY CO INC	AUTOMOBILE & TRUCK ACCESSORIES
20121054	7	112.39	LAW ENFORCEMENT SUPPLY CO INC	AUTOMOBILE & TRUCK ACCESSORIES
20121054	8	8,316.00	LAW ENFORCEMENT SUPPLY CO INC	AUTOMOBILE & TRUCK ACCESSORIES
20121054	9	1,194.84	LAW ENFORCEMENT SUPPLY CO INC	AUTOMOBILE & TRUCK ACCESSORIES
20121054	10	524.88	LAW ENFORCEMENT SUPPLY CO INC	AUTOMOBILE & TRUCK ACCESSORIES

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS
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Purchase Order #	Line	Open PO Amount	Vendor Name	General Comments
20121054	11	55,791.48	LAW ENFORCEMENT SUPPLY CO INC	AUTOMOBILE & TRUCK ACCESSORIES
TOTAL		**597,114.57**		
3040		**RENEWAL SALES TAX CAPITAL PROJECTS - PW**		
5056350		**CAPITAL PROJECTS - PUBLIC WORKS**		
20100665	1	904.70	LPG ENVIRONMENTAL & PERMITTING	PICCIOLA -ENVIRONMENTAL
20101199	1	297.50	T Y LIN INTERNATIONAL	ENGINEERING SERVICES
20110536	1	2,015.50	SPRINGSTEAD ENGINEERING INC	ENGINEERING SERVICES
20110757	1	719.96	NFC LANDSCAPE ARCHITECTS	LANDSCAPE DESIGN SERVICES
20120644	2	10,657.75	UNITED INFRASTRUCTURE GROUP INC	CONTRACTUAL SVC-PROFESSIONAL
20120839	2	72,379.26	C W ROBERTS CONTRACTING INC	CONTRACTUAL SVC-PROFESSIONAL
20120863	1	128,748.85	D A B CONSTRUCTORS INC	CONTRACTUAL SVC-PROFESSIONAL
20120916	1	18,450.90	TRAFFIC CONTROL DEVICES INC	TRAFFIC CONTROL EQUIPMENT DEVI
20120917	1	38,772.00	RING POWER CORP	HEAVY & INDUSTRIAL MACHINERY
20120918	1	43,700.00	GLADE & GROVE SUPPLY CO INC	HEAVY & INDUSTRIAL MACHINERY
20120986	1	38,677.00	FLAGLER CONSTRUCTION EQUIPMENT LLC	HEAVY & INDUSTRIAL MACHINERY
20121009	1	626.90	KLEINFELDER SOUTHEAST INC	ENGINEERING SERVICES
20121037	1	1,580.00	PRECISION ENVIRO ASSESSMENTS LLC	CONTRACTUAL SVC-PROFESSIONAL
20121056	1	110,424.00	ORLANDO FREIGHTLINER INC	AUTOS TRUCKS TRAILERS
20121056	2	12,804.00	ORLANDO FREIGHTLINER INC	AUTOS TRUCKS TRAILERS
20121056	3	1,116.00	ORLANDO FREIGHTLINER INC	AUTOS TRUCKS TRAILERS
20121108	1	100.00	AMERICAN TITLE INSURANCE AGENCY LLC	CONTRACTUAL SVC-PROFESSIONAL
20121141	1	12,345.82	VANGUARD SOUTHEAST LLC	ENGINEERING SERVICES
20121144	1	100.00	AMERICAN TITLE INSURANCE AGENCY LLC	CONTRACTUAL SVC-PROFESSIONAL
TOTAL		**494,420.14**		
3100		**EMER COMM OPS CTR**		
2133190		**EMER COMM/OPS CTR CAPITAL PROJ**		
20120424	2	85,666.40	ARCHITECTS DESIGN GROUP LLC	CONTRACTUAL SVC-PROFESSIONAL
20120972	1	1,979,118.06	PPI CONSTRUCTION MANAGEMENT INC	CONTRACTUAL SVC-PROFESSIONAL
20121013	1	146,940.74	B & H STEEL COMPANY	MISCELLANEOUS

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS
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Purchase Order #	Line	Open PO Amount	Vendor Name	General Comments
20121014	1	31,560.12	PRESTIGE CONCRETE PRODUCTS	EOC PROJECT
20121025	1	54,939.00	R & R REBAR FABRICATORS INC	MISCELLANEOUS
20121026	1	58,187.00	CANAM STEEL CORPORATION	MISCELLANEOUS
20121029	1	43,029.50	ARDAMAN & ASSOCIATES INC	CONTRACTUAL SVC-PROFESSIONAL
20121069	1	113,850.00	A G MAURO COMPANY OF FL INC	MISCELLANEOUS
20121070	1	16,427.25	SOPREMA INC	MISCELLANEOUS
20121071	1	54,743.16	SOPREMA INC	MISCELLANEOUS
TOTAL		**2,584,461.23**		
3710		**PUBLIC LANDS CAPITAL PROGRAM**		
3052610		**PUBLIC LANDS CAPITAL PROJECTS**		
20101452	1	15,656.55	NFC LANDSCAPE ARCHITECTS	CONTRACTUAL SVC-PROFESSIONAL
20101453	1	4,416.00	NFC LANDSCAPE ARCHITECTS	CONTRACTUAL SVC-PROFESSIONAL
20111006	1	6,400.00	HERBERT HALBACK INC	ENGINEERING SERVICES
20111012	3	50,000.00	WAGNER 3 VENTURES INC	BUILDINGS-STRUCTURES FABRICATE
20111012	4	50,000.00	WAGNER 3 VENTURES INC	BUILDINGS-STRUCTURES FABRICATE
20111012	5	50,000.00	WAGNER 3 VENTURES INC	BUILDINGS-STRUCTURES FABRICATE
20120841	2	28,940.00	BELLOMO HERBERT & COMPANY INC	CONTRACTUAL SVC-PROFESSIONAL
TOTAL		**205,412.55**		
3810		**FACILITIES EXPANSION CAPITAL**		
0857680		**FACILITIES EXPANSION CAPITAL**		
20100833	1	310,226.79	HEERY INTERNATIONAL INC	CONTRACTUAL SVC-PROFESSIONAL
20100843	1	47,050.00	MOORE STEPHENS LOVELACE PA	CONTRACTUAL SVC-PROFESSIONAL
20101347	1	8,881,043.31	PPI CONSTRUCTION MANAGEMENT INC	CONTRACTUAL SVC-PROFESSIONAL
20101402	1	26,692.31	HD SUPPLY WATERWORKS LTD	SALES TAX RECOVERY PO
20101404	1	45,849.00	MIDDLESEX ASPHALT LLC	SALES TAX RECOVERY PO
20101442	1	9,034.00	MACK CONCRETE INDUSTRIES INC	SALES TAX RECOVERY PO
20110468	1	5,656.78	R & R REBAR FABRICATORS INC	JUDICIAL CENTER EXPANSION
20110469	1	224.38	COASTAL CONSTRUCTION PRODUCTS INC	JC EXPANSION PROJECT
20110485	1	11,169.49	ARDAMAN & ASSOCIATES INC	ENGINEERING SERVICES

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS
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Purchase Order #	Line	Open PO Amount	Vendor Name	General Comments
20110485	2	9,425.00	ARDAMAN & ASSOCIATES INC	ENGINEERING SERVICES
20110747	1	54.64	HD SUPPLY WHITE CAP CONST SUPPLY	SALES TAX RECOVERY
20110984	1	2,054.50	FERGUSON ENTERPRISES INC	MISCELLANEOUS
20111035	1	10,284.93	REXEL	JUDICIAL CENTER EXPANSION
20111072	1	56,437.50	WILLIAM M WOOD COMPANY	MISCELLANEOUS
20111074	1	69,328.80	QUIKRETE COMPANIES INC	MISCELLANEOUS
20111132	1	37,951.00	SOPREMA INC	SALES TAX RECOVERY PO
20111133	1	24,508.00	WILLIAM M WOOD COMPANY	SALES TAX RECOVERY PO
20111134	1	13,300.26	ABC SUPPLY CO INC MBA #641	SALES TAX RECOVERY PO
20111205	1	36,587.86	READING ROCK INC	MISCELLANEOUS
20111342	1	2,108.97	GRAYBAR ELECTRIC CO INC	MISCELLANEOUS
20111344	1	18,389.00	CUMMINS POWER SOUTH LLC	MISCELLANEOUS
20111423	1	52,683.47	GRAYBAR ELECTRIC CO INC	MISCELLANEOUS
20111485	1	95,713.00	SMITHS DETECTION INC	MISCELLANEOUS
20120942	1	17,993.42	PEAK POWER SERVICES INC	TELECOMMUNICATIONS SYSTEMS & E
20120988	1	20,354.00	POWERONE INTERNET LLC	COMPUTERS PERIPHERALS
20121006	1	170.00	ADAAG CONSULTING SERVICES LLC	CONTRACTUAL SVC-PROFESSIONAL
20121039	1	20,000.00	ADVANCED COMMUNICATION SOLUTIONS	MISCELLANEOUS
20121093	1	16,766.85	ANIXTER INC	TELECOMMUNICATIONS SYSTEMS & E
20800975	1	162,806.03	HANSON PROFESSIONAL SERVICES INC	CONTRACTUAL SVC-PROFESSIONAL
20900239	1	54,687.09	PPI CONSTRUCTION MANAGEMENT INC	CONTRACTUAL SVC-PROFESSIONAL
TOTAL		**10,058,550.38**		
4200		**LANDFILL ENTERPRISE**		
4546460		**SOLID WASTE ADMINISTRATION**		
20120878	2	954.04	HEWLETT PACKARD	COMPUTERS PERIPHERALS
4568600		**HAZARDOUS WASTE**		
20120878	3	477.02	HEWLETT PACKARD	COMPUTERS PERIPHERALS
20120920	1	20,633.00	COMPACTORS INC	SERVICES-TECHNICAL-ETC

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS
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Purchase Order #	Line	Open PO Amount	Vendor Name	General Comments
20121085	1	25,982.37	MACKINNON EQUIPMENT & SERVICES	HEAVY & INDUSTRIAL MACHINERY
20121162	1	83,584.00	RUSH TRUCK CENTER OR	AUTOS TRUCKS TRAILERS
4569100		**LANDFILL OPERATIONS**		
20120654	1	23,120.00	HDR ENGINEERING INC	ENGINEERING SERVICES
20120878	1	954.04	HEWLETT PACKARD	COMPUTERS PERIPHERALS
20120884	1	4,257.00	HDR ENGINEERING INC	ENGINEERING SERVICES
20120888	1	1,957.56	NODARSE & ASSOCIATES INC	SERVICES-TECHNICAL-ETC
20121135	1	6,236.44	MEMCO INC	TANKS ALL TYPES
20121136	1	128,907.00	MAUDLIN INTL TRUCKS INC	AUTOMOBILE & TRUCK SPECIAL BOD
TOTAL		**297,062.47**		
4220		**SOLID WASTE CLOSURES AND LONG-TERM CARE**		
4546110		**UMATILLA POST CLOSURE**		
20120888	5	397.19	NODARSE & ASSOCIATES INC	SERVICES-TECHNICAL-ETC
20121111	2	3,360.00	MICHAEL EDWARD KNIGHT	SERVICES-TECHNICAL-ETC
4546120		**LADY LAKE POST CLOSURE**		
20120884	3	4,713.00	HDR ENGINEERING INC	ENGINEERING SERVICES
20120888	3	312.07	NODARSE & ASSOCIATES INC	SERVICES-TECHNICAL-ETC
20121111	1	3,412.50	MICHAEL EDWARD KNIGHT	SERVICES-TECHNICAL-ETC
4546130		**CTRL LNDFL PH 1 POST CLOSURE**		
20120864	1	3,206.25	SHAW ENVIRONMENTAL INC	GREENHOUSE GAS REPORTING
20120884	2	1,935.00	HDR ENGINEERING INC	ENGINEERING SERVICES
20120888	2	1,049.70	NODARSE & ASSOCIATES INC	SERVICES-TECHNICAL-ETC
4546160		**LOGHOUSE POST CLOSURE**		
20120888	4	113.48	NODARSE & ASSOCIATES INC	SERVICES-TECHNICAL-ETC
TOTAL		**18,499.19**		
5200		**PROPERTY AND CASUALTY**		

OPEN PURCHASE ORDERS EXCLUDING BLANKET PURCHASE ORDERS
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Purchase Order #	Line	Open PO Amount	Vendor Name	General Comments
0713400		**COMPREHENSIVE**		
20120764	1	100.00	RUBY BUILDERS INC	ENGINEERING SERVICES
TOTAL		**100.00**		
5300		**EMPLOYEE GROUP BENEFITS**		
713450		**EMPLOYEE GROUP BENEFITS**		
20121167	1	6,800.00	NYHART	CONTRACTUAL SVC-PROFESSIONAL
20121165	1	30,000.00	ROBINSONBUSH INC	INSURANCES
TOTAL		**36,800.00**		
5400		**FLEET MANAGEMENT**		
0124300		**FLEET MANAGEMENT**		
20120455	1	3,250.00	JASPER ENGINES & TRANSMISSIONS INC	AUTOMOBILE PARTS & SUPPLIES
20120563	1	82.02	CECIL CLARK CHEVROLET INC	SERVICES-TECHNICAL-ETC
20120802	1	12.35	CECIL CLARK CHEVROLET INC	SERVICES-TECHNICAL-ETC
20121100	1	1,175.93	CECIL CLARK CHEVROLET INC	SERVICES-TECHNICAL-ETC
20121150	1	7,686.77	PALM CHEVROLET INC	AUTOMOBILE PARTS & SUPPLIES
20121153		1,160.99	BALES & LANGLEY BODY & PAINT SHOP	SERVICES-TECHNICAL-ETC
TOTAL		**13,368.06**		
TOTAL ALL FUNDS		**24,035,668.63**		

Actual totals vary due to rounding.

Glossary of Terms

Accrual Basis Accounting: The basis of accounting in which revenues are recorded at the time they are incurred as opposed to when cash is actually received or spent.

Activity: A specific and distinguishable line of work performed by one or more organizational components of a government for the purpose of accomplishing a function for which the government is responsible.

Adopted Budget: The financial plan of revenues and expenditures for a fiscal year as approved by the Lake County Board of County Commissioners.

Ad Valorem Tax: A tax levied on the assessed value (net of any exemptions) of real or personal property. This is commonly referred to as "property tax".

Agency: A principal unit of the county government or a governmental unit outside county government receiving county funding.

Aggregate Millage Rate: The sum of all property tax levies imposed by the governing body of a county. State law limits the aggregate rate for a county or a municipality to $10 per $1,000 of assessed taxable value.

Ali System (Automatic Location Identification System): The database used with the Emergency 911 that is capable of locating customers upon their access of the Lake County E-911 system.

Amendment: A change to an adopted budget that has been approved by the Lake County Board of County Commissioners which may increase or decrease a fund total.

Appropriation: A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

Article V Costs: Expenditures mandated by State Legislature and funded by local dollars. Examples include: support for the Public Defender, State Attorney, Conflict Attorney and other court costs related to civil and criminal disputes.

Assessed Valuation: A value established by the County Property Appraiser for all real or personal property which is used as a basis for levying property taxes.

Basis of Budgeting: Refers to the conventions for recognition of costs and revenues in budget development and in establishing and reporting appropriations, which are the legal authority to spend or to collect revenues.

BCC (Board of County Commissioners): Lake County is governed by a five-member board. The five members are elected countywide, but each represents one district of the county.

Bond: A written promise to pay a sum of money on a specific date at a specified interest rate as detailed in a bond ordinance.

Budget: A financial plan for the operation of a program or organization for a specified period of time (fiscal year) that matches anticipated revenues with proposed expenditures.

Budget Adjustment: A revision to the adopted budget occurring during the affected fiscal year as approved by the Lake County Board of County Commissioners by an amendment or a transfer.

Budget Calendar: The schedule of key dates involved in the process of adopting and executing an adopted budget.

Budget Document: The official written statement of the annual fiscal year financial plan for the County.

Budget Hearing: The public hearing conducted by the Lake County Board of County Commissioners to consider and adopt the annual budget.

Budget Message: A written statement presented by the County Manager to explain principal budget issues and to provide recommendations to the Lake County Board of County Commissioners.

Budget Preparation Manual: The set of instructions and forms sent by the Office of Budget to the departments and agencies of the County to assist them in preparing their operating budget requests for the upcoming years.

CAFR (Comprehensive Annual Financial Report): A set of U.S. government financial statements comprising the financial report of a state, municipal or other governmental entity that complies with the accounting requirements.

Capital Outlay: Purchases of fixed assets that have a value of $1,000 or more, and a useful life of more than one year.

Glossary of Terms

Cash Basis: A basis of accounting under which transactions are recognized only when cash is received or disbursed.

CDBG: Community Development Block Grant.

CIP (Capital Improvement Program): A five-year plan developed to meet the future needs of Lake County, such as road construction and long-range capital projects.

CO (Certificate of Occupancy): The approval for a structure to be occupied after complying with all the state and local building and fire codes.

Contingency Funds: Monies set aside, consistent with statutory authority, which subsequently can be appropriated to meet unexpected needs.

CPI (Consumer Price Index): The measure of average change in prices over time in a fixed market basket of goods and services.

CRA (Community Redevelopment Agency): An agency established by a local government for the elimination and prevention of the development or spread of slums and blight or for the provision of affordable housing, whether for rent or for sale, to residents of low or moderate income in a community redevelopment area.

D.A.R.E. (Drug Awareness Resistance Education): A drug prevention program directed at school age persons.

DCA: Florida Department of Community Affairs.

Debt: An obligation resulting from the borrowing of money or from the purchase of goods and services.

Debt Limit: The maximum amount of outstanding gross or net debt legally permitted.

Debt Proceeds: The difference between the face amount of debt and the issuance discount or the sum of the face amount and the issuance premium. Debt proceeds differ from cash receipts to the extent issuance cost, such as underwriters' fees, are withheld by the underwriter.

Debt Ratio: Comparative statistics illustrating the relation between the issuer's outstanding debt and such factors as its tax base, income or population.

Debt Service Fund Requirements: The resources which must be provided for a debt service fund so that all principal and interest payments can be made in full and on schedule.

Deficit: The excess of expenditures over revenues.

Department: An organizational unit of the County responsible for carrying out a major governmental function.

Depreciation: The periodic expiration of an asset's useful life. Depreciation is a requirement in proprietary type funds (such as enterprise and internal service funds).

Division: A basic organizational unit of the County that is functionally unique in its service delivery.

DRS (Development Review Staff): Staff that conduct presubmittal reviews and Subdivision/ Planned Unit Development reviews.

DVA (Department of Veterans Affairs): Agency that assists war veterans and their families with benefits which includes monetary and health benefits.

EAR (Evaluation and Appraisal Report): A plan document for Lake County's long-range growth based on adopted Land Development Regulations (LDR).

Effectiveness: Results (including quality) of the program.

Efficiency: Cost (whether in dollars or employee hours) per unit of output.

EMS (Emergency Medical Services): EMS is responsible for the health, welfare and safety of the citizens of and visitors to Lake County from the effects of natural, technological and manmade disasters.

Encumbrance: The commitment and setting aside, but not yet expending, of appropriated funds to purchase an item or service.

Enterprise Fund: A fund in which the services provided are financed and operating similarly to those of a private business enterprise, i.e., through user fees.

ECOC (Emergency Communications and Operations Center): A central location utilizing personnel for initial activation and assistance to citizens before, during and after disasters.

Glossary of Terms

Exempt, Exemption, Non-Exempt: Amounts determined by State law to be deducted from the assessed value of property for tax purposes. Tax rates are applied to the balance, which is called the non-exempt portion of the assessment. A January 2008 amendment to the Florida Constitution sets the exemptions for homesteads at $50,000.

Expenditure: Decreases in fund financial resources, through actual payments or transfers for the procurement of assets or the cost of goods and/or services received.

Fees: A charge by government associated with providing a service, permitting an activity, or imposing a fine or penalty. Major types of fees include user charges, building permits, etc.

Final Millage: The tax rate adopted in the final public budget hearing of a taxing authority.

Fiscal Policy: The County government's policies with respect to taxes, spending and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year: A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The fiscal year for Lake County is October 1 through September 30.

Fixed Assets: Assets of a long-term character that are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

Focus Areas: Key policy issues that will provide the direction and framework of the budget.

Fringe Benefits: These employee benefits include social security, retirement, group health, dental and life insurance.

Function: A major class of grouping of tasks directed toward a common goal, such as executive, financial and administrative, other general government, and judicial. For the purposes utilized in budgetary analysis, the categories of functions have been established by the State of Florida, and financial reports must be grouped according to those established functions.

Fund: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein. Funds are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance: The excess of fund assets over liabilities in governmental funds. The unreserved and undesignated fund balance is available for appropriation in the following year's budget.

GAAP (Generally Accepted Accounting Principles): Accounting rules and procedures established by authoritative bodies or conventions that have evolved through custom and common usage.

GASB (Governmental Accounting Standards Board): The highest source of accounting and financial reporting guidance for state and local governments.

GDP: Gross Domestic Product.

General Fund: The governmental accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges and other general revenues to provide countywide operating services.

General Obligation Bonds: Bonds backed by the full faith and credit of government.

GFOA (Government Financial Officers' Association): The professional association of state and local finance officers in the United States who are dedicated to the sound management of government financial resources. The association sets program standards for the GFOA's Certificate of Achievement for Excellence in Financial Reporting.

GIS: Geographic Information Services.

Goal: The long-term financial and programmatic public policy outcomes or results that the County expects from the efforts of the Departments.

GPS (Global Positioning Satellite): A system of satellites and receiving devices used to compute and store positions on the Earth.

Grant: A contribution of assets (usually cash) by one governmental unit or other organization to another made for a specific purpose.

Homestead Exemption: Refer to definition for Exempt, Exemption, Non-Exempt.

HUD: Housing and Urban Development.

Impact Fees: Fees charged to developers and individuals to cover, in whole or part, the anticipated cost of improvements that will be necessary as a result of the development.

Indirect Costs: Costs associated with, but not directly attributable to, the providing of a product or service. These are usually costs incurred by service departments in the support of operating departments.

Infrastructure: The physical assets of the County, i.e., streets, buildings, and parks.

Interfund Transfers: Budgeted amounts transferred from one governmental accounting fund to another for work or services provided. Because these transfers represent duplicate expenditures, these amounts are deducted from the total County operating budget to calculate the "net" budget.

Intergovernmental Revenue: Revenue received from another government unit for a specific purpose.

IT: Information Technology.

Investments: Securities and real estate held for the production of revenues in the form of interest, dividends, rentals, or lease payments.

JGI (Jobs Growth Investment Trust Fund): Funds available to help businesses defray upfront costs, such as permit, development review, and impact fees.

Key Action Steps: The strategies or methods that County departments, programs or teams will use to accomplish some aspect of a particular goal.

Lake County Board of County Commissioners: The governing body of Lake County composed of five persons elected countywide to represent designated districts.

LEMS: Lake Emergency Medical Services has been established in Fiscal Year 2011 to provide emergency medical service and transportation of the sick and injured citizens and visitors of Lake County.

LCLS: Lake County Library System.

LDR (Land Development Regulations): Adopted regulations to implement measures to improve the development review process and to implement the goals and objectives of the Comprehensive Plan.

Leachate: The result of rainwater soaking through the solid waste and the liquids produced by the decomposition of waste materials.

Level of Service: The existing or current services, programs, and facilities provided by government for its citizens. Level of service is dependent upon needs, alternatives, and available resources.

Levy: To impose taxes, special assessments, or service charges. Or, another term used for millage rate.

Liabilities: Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

Line-Item Budget: A budget that lists each account category separately along with the dollar amount budgeted for each account.

Long-Term Debt: Debt with a maturity of more than one year after the date of issuance.

LUPA (Land Use Plan Amendment): A change to the adopted Land Use Plan done on a bi-annual cycle.

Mandate: Any responsibility, action, or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order, or that is required as a condition of aid.

Mill, Millage: One one-thousandth of one dollar; used in computing property taxes by multiplying the rate times assessed taxable value of property divided by 1,000.

Mission Statement: A broad statement of purpose that is derived from organizational and/or community values and goals.

Modified Accrual Basis of Accounting: A basis of accounting for governmental funds in which revenues are recognized when they become measurable and available as net current assets, and expenditures are recognized when the related fund liability is incurred.

MSBU (Municipal Service Benefits Unit): A specific area of the unincorporated County where a district is created by the Board of County Commissioners to assess costs (non-ad valorem taxes) to provide municipal-type services.

MSTU (Municipal Service Taxing Unit): A specific area of the unincorporated County where a district is created by the Board of County Commissioners to levy a special millage (ad valorem tax) to provide municipal-type services.

MSW (Municipal Solid Waste): Solid waste collected from the County drop-off facilities.

Non-Operating Expenditures: Expenditures of a type that do not represent direct operating costs to the fund; includes transfers out, transfers to Constitutional Offices, and reserves for contingency.

Non-Operating Revenues: Financial support for funds that are classified separately from revenues; includes transfers in and internal service fund receipts.

NRCS (National Resource Conservation Service): A national organization that develops agricultural conservation plans.

NSP: The Neighborhood Stabilization Program was established by HUD for the purpose of stabilizing communities that have suffered from foreclosures and abandonment.

Object Code: An account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments that are made by governments. Object codes are defined in the State of Florida Uniform Accounting System.

Objective: Specific, measurable statements that support a particular goal, reflecting the amount of change expected as a result of the Key Action Steps and other program strategies.

Operating Budget: A comprehensive plan, expressed in financial terms, by which an operating program is funded for a single fiscal year. It includes estimates of a.) the services, activities and sub activities comprising the County's operation; b.) the resultant expenditure requirements; and c.) the resources available for the support.

Operating Transfers: Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

Ordinance: A formal legislative enactment by a local governing body. If not in conflict with a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the government to which it applies.

Organization Code (Org Code): An account code number within a Department used to differentiate various programs and functions.

Performance Indicators: Specific quantitative and qualitative measures of work performed as an objective of the department.

Personal Services: The cost of wages, salaries, and other fringe benefits such as retirement contributions, social security, health care and other employee benefits and stipends.

Personal Property: Livestock, commercial equipment and furnishings, attachments to mobile homes, railroad cars and similar possessions that are taxable under state law.

Policy: A direction that must be followed to advance toward a goal. The direction can be a course of action or a guiding principle.

Program: A single project or activity or a group of projects or activities related to a single purpose which are to be carried out in a specified timeframe.

Property Appraiser: The elected County official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

Property Tax: See ad valorem tax.

Proposed Budget: The recommended County budget submitted by the County Manager to the Board of County Commissioners for adoption.

Proposed Millage: The tax rate certified to a property appraiser by each taxing authority within a county. The proposed millage is to be sent to the County Property Appraiser within thirty days after a county's tax roll is certified by the State Department of Revenue and listed on notices sent to property owners. No taxing authority may approve a tax rate that is larger than the one it originally proposed.

Proprietary Fund: The County maintains two types of proprietary funds: enterprise and internal service. Enterprise funds are used for services provided to the public on a user charge basis. Internal service funds are used for operations serving other funds or departments on a cost-reimbursement basis.

PSAP: Public Safety Answering Points.

PTI (Pre-Trial Intervention): A service provided, by the Probation Services division, to clients identified by the Court as an alternative to regular judicial proceedings.

QA (Quality Assurance): A method to insure those quality standards for the county are met. To insure that data created meets the accuracy standards for the task.

Real Property: Land and buildings and/or other structures attached to it that are taxable under state law.

Rebudget: A process the County uses to reserve a portion of fund balance to honor purchase orders and contracts that are still in process when appropriations lapse at year-end.

Reserve: An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Reserve for Contingencies: An amount set aside, consistent with statutory authority that can subsequently be appropriated to meet unexpected needs.

Resolution: A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Revenue: Funds that a government receives as income. These receipts may include tax payments, interest earnings, service charges, grants, and intergovernmental payments.

Rolled-Back Rate: That millage rate which, when multiplied times the tax roll, exclusive of new construction added to the tax roll, would yield the same amount of revenue for the taxing authority as was yielded by the millage rate levied in the previous year. In normal circumstances, as the tax roll rises by the virtue of increases in assessments, the rolled-back rate would be slightly lower than the previous year's millage levy. This reduced rate multiplied by the value of the new construction and/or annexations added to the tax roll during the year provides the only source of additional tax revenue if the rolled-back rate is levied.

SBA (Florida State Board of Administration): This is the State oversight group administering the pooled cash investments.

SERT (Special Emergency Response Team): A group of specialty trained personnel for emergency response.

SHIP (State Housing Initiatives Partnership): A state-funded program that enables the counties to provide rental assistance, home purchase assistance, and home repair assistance to low-income citizens.

Special Assessment: A compulsory levy imposed on certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special Revenue Bonds: Bonds that are not considered general obligations of the government, but are to be repaid through specific government resources.

Special Revenue Fund: A governmental accounting fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

Tax Base: The total property valuations on which each taxing authority levies its tax rates.

Tax Roll: The Certification of assessed and taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.

Tax Year: The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year budget. For example, the tax roll for the 2011 calendar year would be used to compute the ad valorem taxes levied for the Fiscal Year 2012 budget.

TDC (Tourist Development Council): The Tourist Development Council establishes projects, with BCC approval, to promote tourism in Lake County.

Tentative Budget: At its first of two public hearings in September, the Board of County Commissioners sets a tentative millage rate and adopts a tentative budget based on the taxable value of property within the County, as certified by the Property Appraiser, for the new fiscal year beginning October 1 and ending September 30. At the second public hearing, the Board adopts a final budget and millage rate.

Glossary of Terms

Tentative Millage: The tax rate adopted in the first budget hearing of a taxing agency. Under state law, the agency may reduce, but not increase, the tentative millage during the final budget hearing.

TRIM (Truth in Millage): see Truth in Millage Law.

Truth in Millage Law: Also called the TRIM bill. A 1980 law enacted by the Florida legislature that changed the budget process for local taxing agencies. It was designed to keep the public informed about the taxing intentions of the various taxing authorities.

Unencumbered Balance: The amount of an appropriation that is neither expended nor encumbered.

Uniform Accounting System: The chart of accounts prescribed by the Office of the State Comptroller that is designed to standardize financial information to facilitate comparison and evaluation of reports.

User Fees: The fees charged for direct receipt of public services.

VMT: Vehicle Miles of Travel.

Voted Millage: Property tax levies authorized by voters within a taxing authority. Bond issues, called general obligation bonds, that are backed by property taxes are a common form of voted millage in the State of Florida.

WTE: Waste-To-Energy Facility where solid waste is delivered and disposed by use of the incinerator.

Workload: The amount of units produced or services provided for a specific program.