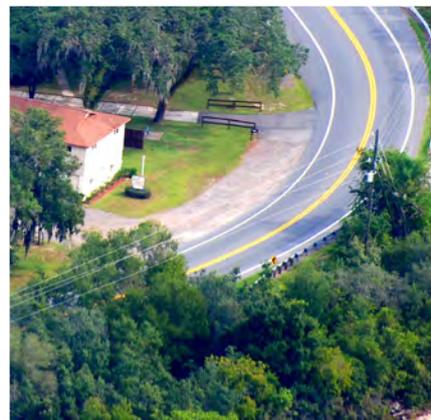
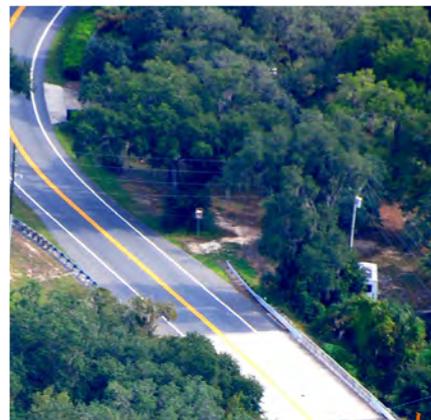
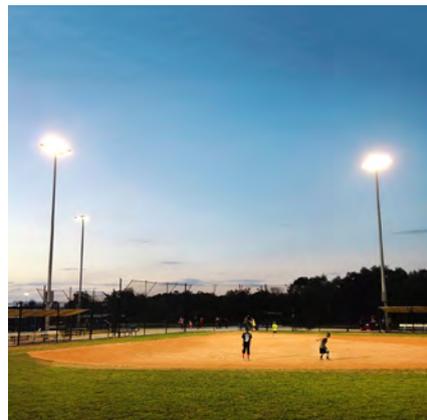




LAKE COUNTY, FLORIDA  
BOARD OF COUNTY COMMISSIONERS

# ADOPTED BUDGET

FISCAL YEAR 2017





The cover photos depict: North Lake Community Park, the largest recreational complex managed by the county's Parks & Trails Division; the new Miracle Field at Lake Idamere Park, a ballfield for people of all abilities; the East Lake Community Park, which features multi-purpose and Little League fields complete with sports lighting; County Road 448, which was widened from County Road 561 to the Apopka Beauclair Bridge; the North Hancock Road Extension, now complete, which will provide a major transportation corridor to the new Minneola Interchange of the Florida Turnpike; Station 39's new fire truck, which was ceremoniously dedicated.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Lake County  
Florida**

For the Fiscal Year Beginning

**October 1, 2015**

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **Lake County, Florida** for its annual budget for the fiscal year beginning **October 1, 2015**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



LAKE COUNTY  
FLORIDA

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LAKE COUNTY  
FLORIDA



September 27, 2016

Honorable Members of the Board of County Commissioners,

I submit to you the Adopted Budget for Fiscal Year 2017, totaling \$362,918,352, which includes an operating budget of \$292,850,877. The operating budget differs from the total adopted budget, as it does not include interfund transfers, capital project funds and internal service funds. By comparison, the Fiscal Year 2016 adopted budget totaled \$349,526,646, with \$276,162,467 for operating.

In an effort to keep both the Board and the public informed throughout the budget planning process, beginning in January 2016, and continuing through to July, County staff presented a series of 20 budget workshops. The workshops covered a number of different topics, such as the economic, millage and revenue outlooks; department-level operational needs; employee benefits and compensation; and fire assessments.

Property values continue to trend upward as we have seen over the past couple of years. The increased values, as well as new construction of both residential and commercial properties being added to the tax roll, is reflected in the 5.83 percent increase over the Fiscal Year 2016 values as certified by the Property Appraiser. Stormwater and fire values also experienced an increase of 3.64 percent and 3.66 percent respectively.

Due to the positive growth in property values and increased construction, the General Fund millage was adopted at the rollback rate of 5.1180 mills to limit the increase of revenues to only new construction. Adopting the rollback rate follows the Board's direction to keep taxes and fees at the lowest possible levels for County residents and businesses, while still maintaining a sufficient level of service. The rollback rate of 5.1180 is a decrease of 3.5 percent from the Fiscal Year 2016 adopted General Fund millage of 5.3051.

While the General Fund millage was being reduced by .19 mills, every effort has been made to adequately provide for the goals outlined by the Board, and to meet the requests of the Constitutional Officers. As a result, all expenditures throughout the organization were scrutinized to ensure the most efficient use of resources, which allowed most departments and programs to be able to maintain a status quo operational budget. Some key services and programs, however, did require a slight increase.

The adopted budget addresses the issues the County has been challenged with over the past several years in regards to employee health insurance costs by including funding for a new employee healthcare center. Financial support for social services functions increased by way of additional funding for both Health and Human Services grants and Lifestream Behavioral Center, funding for a new Judicial position to support the Veterans Diversion Program and funding for VA handbooks. A new position and funding for a pilot program to address littered areas throughout the County have been included in the final budget in support of the Keep Lake Beautiful program.

P.O. BOX 7800 • 315 W. MAIN ST. • SUITE 308 • TAVARES, FL 32778-7800 • P 352.343.9888 • F 352.343.9495  
*Board of County Commissioners • [www.lakecountyfl.gov](http://www.lakecountyfl.gov)*

TIMOTHY J. SULLIVAN  
*District 1*

SEAN M. PARKS, AICP, QEP  
*District 2*

JIMMY CONNER  
*District 3*

LESLIE CAMPIONE  
*District 4*

WELTON G. CADWELL  
*District 5*

The adopted budget includes the use of Infrastructure Sales Tax and reflects the commitment of the Board towards public safety and quality of life. This funding source will be used for the purchase of Sheriff's vehicles; support continued development of the South Lake Regional Park, funding for the expansion of sports lighting at the East Lake and North Lake Community Parks; funding to acquire and develop two locations (Clermont and Golden Triangle), that will allow the Tax Collector to integrate the current responsibilities of the office with the additional state-mandated driver license function; a multi-purpose sports field in Fruitland Park; the final phase of renovations of the Judicial Center; and for debt service.

Impact fee funding for the development of two new fire stations (Lake Yale and Seminole Springs) as well as the continued construction of the new Altoona Fire Station have been included in the final budget. On September 13, 2016, the Board accepted the award of the federal SAFER grant to enhance the Public Safety Department's ability to comply with staffing, response and operational standards established by the National Fire Protection Association. 15 additional firefighter positions funded by the grant have been included in the adopted budget.

In Fiscal Year 2017, 10 new full-time positions are being created. In contrast, a total of eight full-time positions are either being transferred or eliminated for a total net increase of two positions. Six positions in the Public Defender's office are being transferred to the state, one position in Human Resources is being transferred to Lake EMS and one unfilled position in Solid Waste is being eliminated. Other items being addressed include salary adjustments; medical insurance funding; and Florida Retirement System (FRS) changes as mandated by the state.

### **General Fund Reserves**

The adopted budget for Fiscal Year 2017 is in keeping with the Economic Stabilization Reserve Policy set forth by the Board. The policy states a goal for an unreserved General Fund balance of 7 to 12 percent of the total operating budget. A reserve of \$9.2 million is included as part of the budget, which equates to 7 percent of operating expenditures for Fiscal Year 2017. The reserve for the purchase order carry-forward totals \$514,000, for a total reserve of \$9.7 million.

### **Stormwater, Parks and Roads MSTU**

The budget for projects that utilize funding from the Stormwater, Parks and Roads MSTU has been adopted using an unchanged millage of 0.4957. The funding for this special millage is currently split between stormwater and parks projects, with no funding currently allocated to roads. The MSTU is the main funding source for operations and maintenance in both the County's stormwater program, managed by the Engineering Division, and for the Parks and Trails Division. In recent years, the Parks and Trails Division has been receiving an increasingly larger allocation due to the addition of new active recreation parks, leaving no funding for new stormwater projects. The budget as prepared includes a \$1.5 million transfer from the General Fund for public lands and parks, to address the immediate basic maintenance activities at various County parks and trails; however, there are a few major unfunded needs, such as inspections and safety repairs to the Phase II Hancock/South Lake Trail System and basic repairs and maintenance services at various Public Lands properties. These issues will be addressed in a future budget, as funds become available.

**Fire Rescue MSTU**

The County Fire Rescue Division provides fire protection and emergency medical services to residents and businesses for not only the unincorporated areas of the County, but also to the Town of Astatula, Town of Howey-in-the-Hills and a portion of Lady Lake. Over the past few years, the operations for the Fire Rescue Division have increased, such as the management of six Interlocal Service Boundary Automatic Aid Agreements with municipalities. The budget, as adopted, reflects an unchanged millage of 0.4704 in the Fire MSTU.

**Ambulance MSTU**

The adopted budget for the Ambulance MSTU uses an unchanged millage of 0.4629 to provide the necessary funding needed for the operations of Lake EMS.

**Public Lands Voted Debt Millage**

The adopted budget for Public Lands Voted Debt includes a slight decrease in the millage from 0.1600 mills to 0.1524 mills. With the rise of property values, the annual debt obligations will be met. The fund is structurally balanced with adequate reserves to mitigate any fluctuations in revenues.

**Conclusion**

I wish to thank the Board of County Commissioners for their input, direction and dedication. I would also like to thank the Constitutional Officers for their willingness to meet and work with me, and the Board, during this year's budget process. In addition, the efforts of the Budget staff in compiling this document and reflecting the numerous funding changes are noteworthy and appreciated.

The staff and I are available to respond to questions, or to provide more in-depth information if needed regarding the Adopted Budget for Fiscal Year 2017.

Sincerely,



David C. Heath  
County Manager



LAKE COUNTY  
FLORIDA

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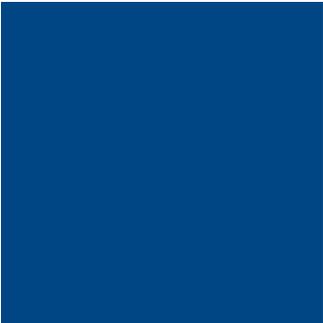
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LAKE COUNTY  
FLORIDA



# GENERAL LAKE COUNTY INFORMATION





LAKE COUNTY  
FLORIDA

## History of Lake County

The region of Central Florida that is now known as Lake County has been inhabited for thousands of years. Evidence of the Timucuan Indians is throughout Lake County. There are more than 1,000 identified archeological sites in Lake County.

In 1562, a French Huguenot colony was established at the present site of Astor and was later wiped out by the Spanish. During the late 1560's, the Spanish established a system of missions throughout the Lake County area. By 1763, there were few Indians left in the area. During the Revolutionary War, all of Florida belonged to the British and residents were loyal to that country.

In 1782, Spain re-occupied Florida and began awarding large tracts of land to reward favors. Forts were built throughout Lake County, known then as Mosquito County, to defend the settlers against the Seminole Indians. In 1823, at the Treaty of Moultrie Creek, the Seminoles were ordered to live in a reservation, most of which was in Lake County.

Towns grew and vanished. Other towns took their places. When the Civil War started in 1861, there were several large plantations and many small farms in Lake County. Florida became one of the states to secede from the Union. By the end of the Civil War in 1865, another homesteading act was in place, offering 160 acres of land to settlers who would live on the land for five years and improve it. The Homesteading Act offered a fresh start and many men and soldiers, both Rebel and Yankee, took advantage of the opportunity and came to Lake County to make their homes.

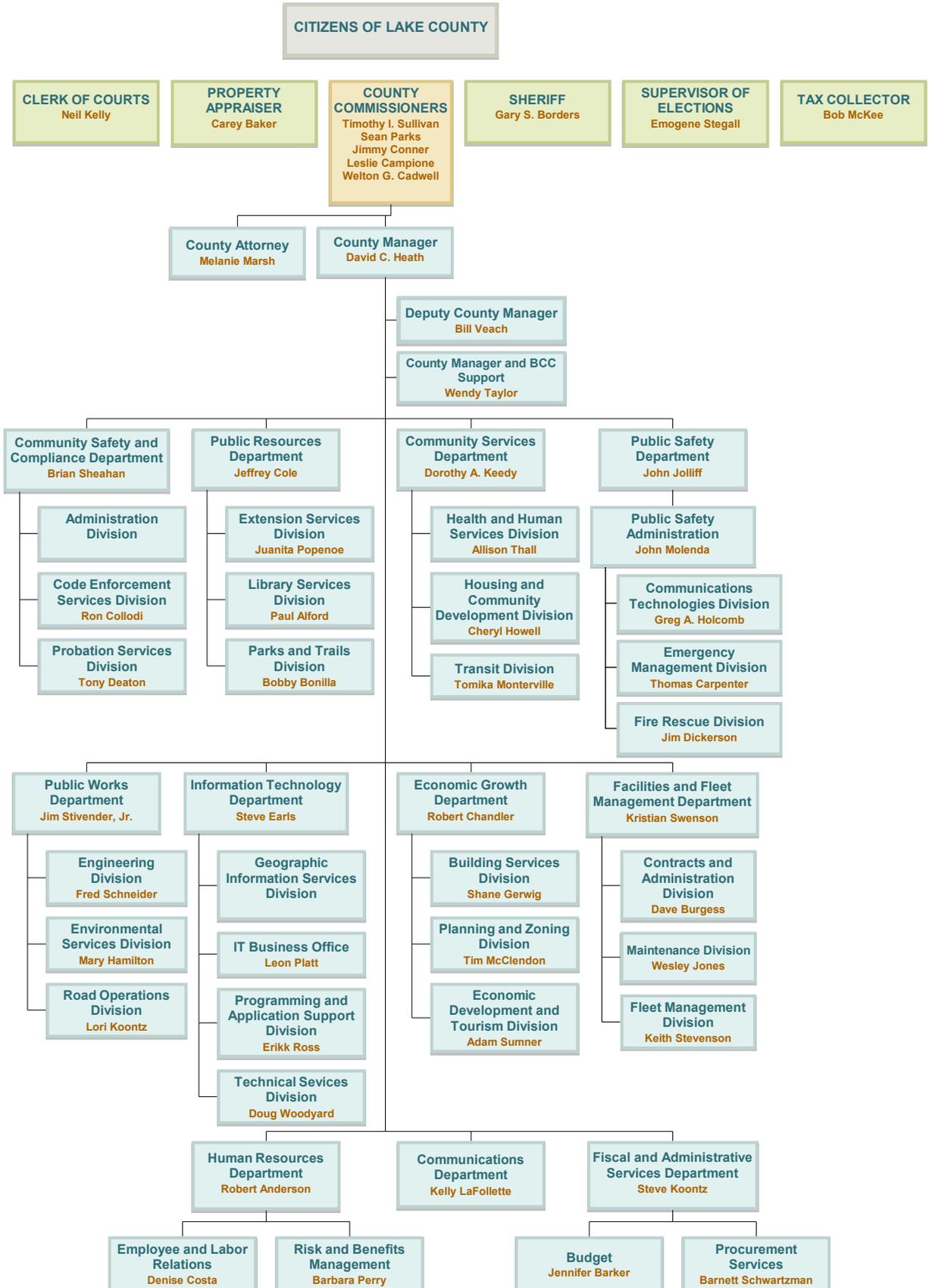
In May 1887, the Florida Legislature created Lake County. It was carved from Orange and Sumter counties, and was named for its 250 named lakes and 1,735 bodies of water. The courthouse, known as the Pioneer Building, was dedicated in 1889.

World War II took many Lake County men to war. Lake County was famous for the number of war bonds sold here and scrap metal collected. The first war bond sold in the United States was sold in Leesburg. Lake County was the site of a Prisoner of War camp during the Second World War.

Early industry consisted of reliance on the land: farming, citrus growing, lumber, turpentine, etc. All of this to some degree or another relied on the weather and time and time again big freezes killed not only crops and citrus, but also hopes and dreams. Back-to-back freezes in 1894 and 1895 devastated large and small farms alike. Lake County was known worldwide for its record crops of peaches, tomatoes, watermelon, ferns, and, of course, citrus. Other industries moved into Lake County and the economy grew.

Lake County's history is rich and diverse. Today, as in the past, Lake County is a pleasant place to live and work.

# Lake County Government Organization Chart Fiscal Year 2017



**BOARD OF COUNTY COMMISSIONERS**



**Jimmy Conner**  
*District 3*

**Welton Cadwell**  
*Vice Chairman, District 5*

**Sean Parks**  
*Chairman, District 2*

**Timothy Sullivan**  
*District 1*

**Leslie Campione**  
*District 4*

**COUNTY MANAGER AND COUNTY ATTORNEY**



**David C. Heath**  
*County Manager*



**Melanie Marsh**  
*County Attorney*



**COUNTY COMMISSION MEMBERS/  
ELECTED OFFICIALS/APPOINTED OFFICIALS**

---

**Commission Chairman**

Sean Parks  
District Two

**Commission Vice-Chairman**

Welton G. Cadwell  
District Five

**Commission Member**

Timothy I. Sullivan  
District One

**Commission Member**

Jimmy Conner  
District Three

**Commission Member**

Leslie Campione  
District Four

315 West Main Street, P.O. Box 7800, Tavares, FL 32778

Phone: (352) 343-9850

[www.lakecountyfl.gov](http://www.lakecountyfl.gov)

**ELECTED OFFICIALS**

**Clerk of Courts**

Neil Kelly  
Phone: (352) 742-4100  
[www.lakecountyclerk.org](http://www.lakecountyclerk.org)

**Property Appraiser**

Carey Baker  
Phone: (352) 253-2150  
[www.lakecopropappr.com](http://www.lakecopropappr.com)

**Sheriff**

Gary Borders  
Phone: (352) 343-9500  
[www.lcso.org](http://www.lcso.org)

**Supervisor of Elections**

Emogene Stegall  
Phone: (352) 343-9734  
[www.elections.lakecountyfl.gov](http://www.elections.lakecountyfl.gov)

**Tax Collector**

Bob McKee  
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[www.laketax.com](http://www.laketax.com)

**APPOINTED OFFICIALS**

**County Manager**

David C. Heath  
Phone: (352) 343-9888  
[www.lakecountyfl.gov](http://www.lakecountyfl.gov)

**County Attorney**

Melanie Marsh  
Phone: (352) 343-9787  
[www.lakecountyfl.gov](http://www.lakecountyfl.gov)



## DEPARTMENT DIRECTORS

---

**Kelly LaFollette**

Communications Director  
Phone: (352) 343-9603

**Brian Sheahan**

Community Safety and Compliance Director  
Phone: (352) 742-3960

**Dottie Keedy**

Community Services Director  
Phone: (352) 742-6589

**Robert Chandler**

Economic Growth Director  
Phone: (352) 343-9647

**Kristian Swenson**

Facilities and Fleet Management Director  
Phone: (352) 343-9760

**Steve Koontz**

Fiscal and Administrative Services Director  
Phone: (352) 343-9497

**Robert Anderson**

Human Resources Director  
Phone: (352) 343-9596

**Steve Earls**

Information Technology Director  
Phone: (352) 343-9633

**Jeffrey Cole**

Public Resources Director  
Phone: (352) 253-6150

**John Jolliff**

Public Safety Director/Fire Chief  
Phone: (352) 343-9458

**Jim Stivender, Jr.**

Public Works Director  
Phone: (352) 253-6005

[www.lakecountyfl.gov](http://www.lakecountyfl.gov)

## Lake County's Mission, Goals and Objectives

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**Mission Statement:** To provide exceptional service; enhance and protect the quality of life for all Lake County citizens; facilitate a vibrant economy with an abundance of workforce opportunities; and exercise fiscal responsibility, while using innovative approaches and making well-planned decisions.

### **GOAL 1: Provide exceptional public safety and emergency response services to achieve a safe and secure community.**

- Provide exceptional critical response services to Lake County residents through Lake County Fire Rescue and Lake Emergency Medical Services; with an emphasis on efficiency and coordination between first responder agencies, including municipal agencies and adjoining counties; to assure the protection of life and property of Lake County residents and businesses.
- Support the Lake County Sheriff's Department as the chief law enforcement agency in Lake County in its mission to provide residents with effective crime prevention and law enforcement; recognizing and supporting its role as the operator of the Lake County Animal Shelter and Lake County Jail; and as the provider of animal services, which promotes the welfare of animals.
- Assure coordination between federal, state, county and municipal public safety providers in the event of an emergency or disaster; provide exceptional emergency response and disaster mitigation through planning, training, citizen outreach and operation of Lake County's Emergency Operations and Communications Center.
- Maximize coordination of emergency response services by utilizing technology and innovation to promote efficiency across all public safety agencies, and lower emergency response times.
- Facilitate and support re-entry programs and services directed at reducing recidivism, and that focus on mental health, addiction, housing, education, employment opportunities, and life skills.
- Adopt effective and reasonable regulations which protect citizens' quality of life, property values and investment in Lake County, and utilize code enforcement to maintain a clean and safe environment for all citizens.

### **GOAL 2: Facilitate a strong and diversified economy.**

- Simplify the permitting process for construction activities and new business creation, and assure that a "business-friendly" environment is maintained in all county departments.
- Adopt policies and support programs which target manufacturing and high-wage job creation opportunities for Lake County residents (e.g., technical fields, healthcare,

## Lake County's Mission, Goals and Objectives

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medical research, business support, research and development); and encourage new commercial and light industrial growth to facilitate a more diversified tax base.

- Support collaborative efforts between Lake County government, the business community and education providers (e.g., Lake-Sumter State College, Lake Technical College, Lake County Public Schools, Lake County Libraries, UF/IFAS and private schools and colleges); recognizing that a well-prepared workforce can only be achieved when workforce needs are understood and addressed.
- Work closely with municipal and regional partners, to promote cooperation and coordination between all entities seeking to energize and grow Lake County's economy (i.e. business retention, success and expansion).
- Promote and adopt policies and programs that assist start-up and developing businesses and entrepreneurship, acknowledging the key role that small businesses play in Lake County's local economy.
- Promote ecotourism (including natural resource protection), sports and recreational opportunities, which benefit existing residents and attract new residents seeking an active lifestyle; recognizing that high-wage companies and new businesses often relocate or expand in areas where employees have access to active recreation and abundant natural resources.

### **GOAL 3: Plan, develop and maintain a high-quality, safe and reliable transportation network.**

- Coordinate with municipal and regional partners (e.g. The Lake-Sumter Metropolitan Planning Organization, adjoining counties, Central Florida Expressway Authority, Florida Department of Transportation) to assure a broad-based, comprehensive approach to the county's transportation network.
- Implement transportation improvements in the most cost-efficient manner possible (e.g. building in phases, long-range planning, partnering with the private sector, innovative financing).
- Provide a variety of transportation options for residents (i.e. multi-modal system) and assure that Lake County's transportation network is well-planned for vehicles, cyclists, pedestrians, water-vessels, buses and rail.
- Utilize innovative funding, partner with municipalities and seek all available funding sources (e.g. state, regional and federal) to implement Lake County's master trail plan, and support regional trail systems.
- Prioritize maintenance projects of county-maintained roads and sidewalks, and manage funding to prevent deterioration of this critical infrastructure and to protect citizens from

## Lake County's Mission, Goals and Objectives

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unsafe conditions; coordinate with the Lake County School District and municipalities on needed sidewalk projects to promote safe access to schools.

- Promote and facilitate the “Complete Streets” concept; which emphasizes shared utilization of roads between vehicles and pedestrians, including engineering enhancements which promote safe and attractive roadways (e.g. marked crosswalks, signage, speed limits, traffic calming, sidewalks).
- Support efforts to achieve well-maintained, safe, clean and attractive roadways, right-of-ways and shorelines.

### **GOAL 4: Deliver exceptional customer service in a friendly and professional manner, and assure fiscal responsibility throughout the organization.**

- Provide professional, cost-effective and innovative service delivery, by continually evaluating the county's programs and services, soliciting feedback, reinforcing positive examples of customer service and work ethic, implementing technology enhancements and providing job-enhancing training for employees.
- Encourage and facilitate internal communications and coordination between departments, in order to strengthen the organization and provide opportunities for efficiencies and collaboration.
- Achieve effective external communication with customers by engaging in positive outreach; facilitating community awareness and involvement; publicizing the availability of county services; and providing timely notice of changes in services which may affect customers.
- Manage capital assets and facilities in a manner that assures longevity; maximizes cost-feasible energy efficiency and natural resource protection.
- Explore innovative financial strategies to fund programs and services offered to customers that leverage county tax dollars with non-local funding sources.
- Engage in long-range planning to assure that capital funding needs are met; maintain prudent financial reserves to provide operational continuity in the event of an emergency or natural disaster.
- Ensure that the state-mandated capital needs are provided for constitutional offices (e.g. Sheriff's Office, Clerk of Courts, Supervisor of Elections, Property Appraiser, Tax Collector, Fifth Judicial Circuit and Florida Health Department in Lake County).

## Lake County's Mission, Goals and Objectives

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### **GOAL 5: Enhance the quality of life of Lake County residents by providing active and passive recreational opportunities, library services and promoting conservation, preservation and protection of natural resources.**

- Preserve major systems, such as lakes, rivers and wetlands; and support efforts to improve water quality, including the remediation and restoration of degraded ecosystems (e.g. Lake Apopka, Harris Chain of Lakes).
- Support programs that engage the community to preserve and enhance the county's natural resources, prevent litter and pollution, and conserve water (e.g. outreach regarding irrigation, use of fertilizer, "right plant, right place").
- Provide cost-feasible, resource-based recreation (i.e. passive trails on public lands, bird watching opportunities, wildflower corridors) that enhances the ecotourism opportunities for residents and visitors, and stimulates the local economy.
- Provide cost-feasible active recreation opportunities which serve all citizens of Lake County; incorporate sporting venues that support large-scale events that promote the local economy.
- Utilize Lake County's "Keep Lake Beautiful" program (as an affiliate of Keep America Beautiful) as a vehicle to engage the community to reduce litter and pollution along roadways, lakes, rivers and wetlands in all areas, including cities and distinctive communities, and to improve the appearance of Lake County.
- Promote life-long learning under a cooperative countywide library system; engage the community by offering physical and digital content, programs and services critical to education, research and workforce training.

### **GOAL 6: Assure that new residential and commercial development is well-planned, attractive and high-quality.**

- Adopt regulations and design standards which promote quality development that is attractive and timeless, including conservation-based landscaping and well-designed water retention areas that are "natural" in appearance.
- Utilize reasonable regulations and incentives to promote natural resource protection and water conservation in commercial and residential development.
- Assure that Lake County regulations are well-balanced and mindful of protecting private property rights.
- Require minimum design criteria for commercial development including the use of architectural features to achieve quality design that enhances the appearance of Lake County's commercial corridors and districts.

## Lake County's Mission, Goals and Objectives

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- Utilize open space, passive recreation, clustering, and appropriate residential densities to achieve compatible and complimentary land uses.
- Promote the preservation and enhancement of distinctive small towns and rural communities (e.g. facilitate vibrant downtown districts by using tourism revenues to promote local festivals and events; utilize compact Community Redevelopment Areas to improve aesthetic features and infrastructure; adopt land use regulations which promote infill development).
- Coordinate utility services in unincorporated areas through interlocal service boundary agreements, joint planning agreements and partnerships with municipal and private providers; explore the feasibility of Lake County providing utility services in unincorporated areas that are environmentally sensitive or where central utilities would promote compact, orderly growth patterns in desirable locations.

### **GOAL 7: Facilitate and coordinate the delivery of services to those in need.**

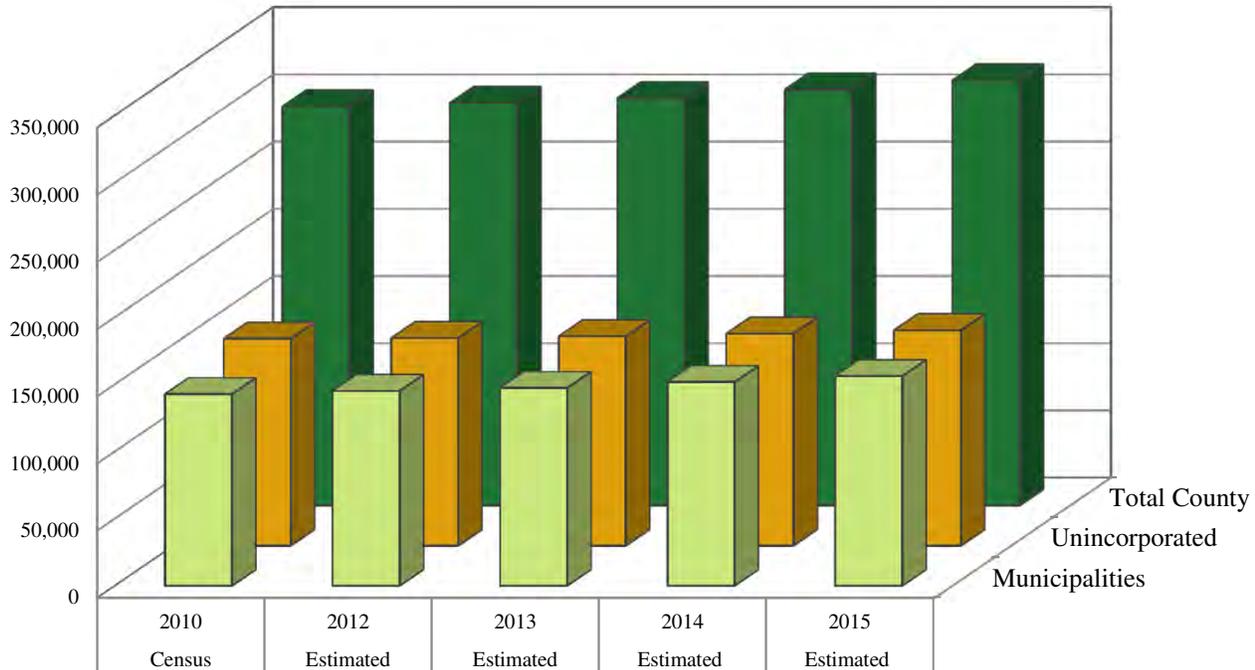
- Foster innovative approaches to helping those in need find long-term and sustainable solutions for daily living; recognizing the community's desire to address immediate needs of shelter, food and clothing for the homeless population, while finding solutions that move individuals to self-sufficiency.
- Support agencies whose mission is to address mental health needs in the community, including, but not limited to, substance abuse and addiction treatment and the treatment of mental health illnesses.
- Assist Lake County veterans and their qualified dependents in obtaining benefits and services through local, state and federal programs.
- Support social services' needs in the community (e.g. transportation, affordable housing, training for those with disabilities, youth who have "aged out" of foster care, re-entry programs designed to prevent recidivism, and programs to help abused children, at-risk youth and the elderly), by awarding grants that leverage local funding to increase and expand the level of service provided by existing private and non-profit community-based organizations; monitor programs and assure that ongoing financial support by Lake County is results-driven.

## County Budget Made Responsible

- In budget preparation, examine every department and division to ensure that funds are budgeted appropriately.
- Distinguish between core functions of government and non-essential functions and further distinguish those functions that provide direct services to the public, and when budget cuts are necessary focus them on non-essential functions and functions that do not provide direct services to the public.
- Ensure transparency of the budget process by:
  - requiring a public process prior to reduction or elimination of any governmental function or direct service to the public
  - providing written documentation including analysis and financial information to the Board of County Commissioners prior to the public process described immediately above
  - making written documentation available to the public on the county website in advance of the public process that provides plain language, explanatory comments and information on the county budget
- To the extent possible during the budget process, and continuously thereafter, examine:
  - the economy, efficiency and effectiveness of county programs
  - the structure and design of county departments and divisions
  - the adequacy of financial and management processes used by departments and divisions
  - alternative methods of providing programs or services
  - the possibility of consolidation or transfer of county work or operations between departments and divisions as well as with other units of government
  - the procurement of goods and services in order to ensure that the county is obtaining the best quality services and goods at the best pricing available, and at the same time make department directors and division managers jointly responsible with the procurement division for this duty
- During the budget process, streamline department and division organizational structures and eliminate unnecessary or redundant advisory groups.
- Budget utilizing existing revenues and fund balance such that fund balance will remain adequate and ensure that adequate reserves and fund balance are maintained looking at the budget over a five-year period conservatively anticipating future revenues and expenses over that period.

## LAKE COUNTY, FLORIDA

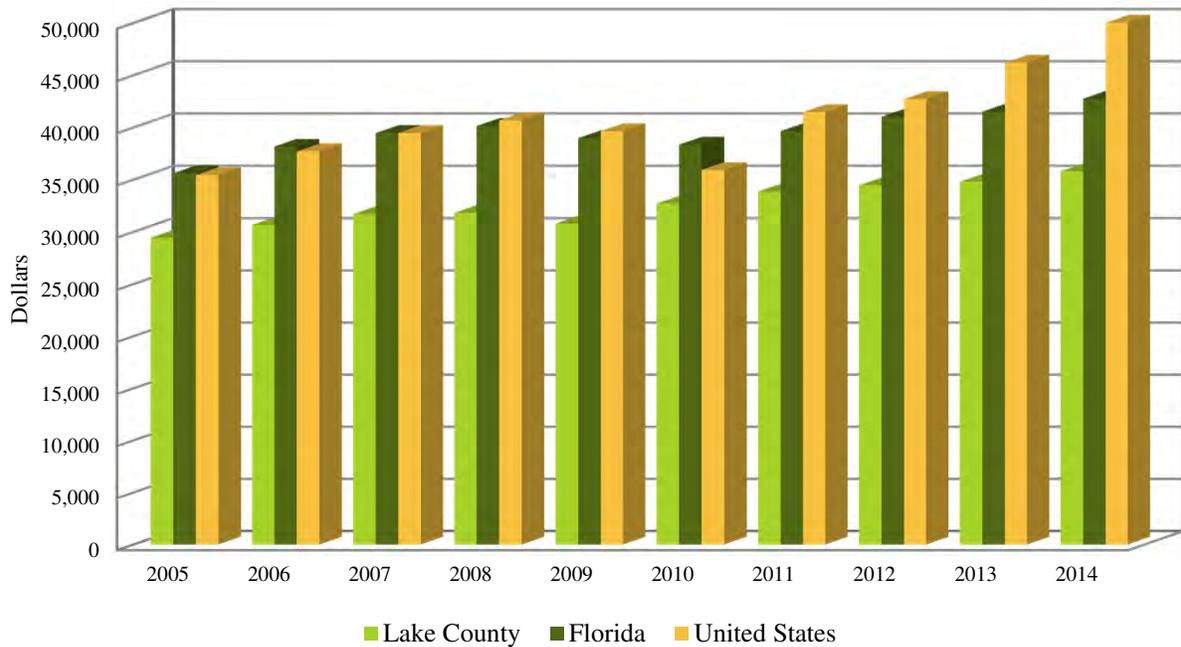
### Population of Cities and Unincorporated Lake County



<b>Population Distribution (Rounded)</b>					
	<b>Census April 2010</b>	<b>April 1, 2012 (estimate)</b>	<b>April 1, 2013 (estimate)</b>	<b>April 1, 2014 (estimate)</b>	<b>April 1, 2015 (estimate)</b>
Astatula	1,810	1,783	1,793	1,800	1,824
Clermont	28,742	29,827	30,201	31,745	32,348
Eustis	18,558	18,571	18,795	19,098	19,432
Fruitland Park	4,078	4,148	4,182	4,153	4,214
Groveland	8,729	9,060	9,529	10,546	12,077
Howey-in-the Hills	1,098	1,097	1,083	1,089	1,106
Lady Lake	13,926	13,909	13,947	14,148	14,207
Leesburg	20,117	20,263	20,761	21,163	21,547
Mascotte	5,101	5,127	5,158	5,329	5,401
Minneola	9,403	9,562	9,743	10,062	10,470
Montverde	1,463	1,447	1,451	1,464	1,472
Mount Dora	12,370	12,693	12,870	12,949	13,167
Tavares	13,951	14,054	14,260	14,582	15,106
Umatilla	3,456	3,481	3,546	3,658	3,798
Unincorporated Lake County	154,250	154,655	155,998	157,950	160,400
<b>TOTAL</b>	<b>297,052</b>	<b>299,677</b>	<b>303,317</b>	<b>309,736</b>	<b>316,569</b>

Source: University of Florida, Bureau of Economic and Business Research

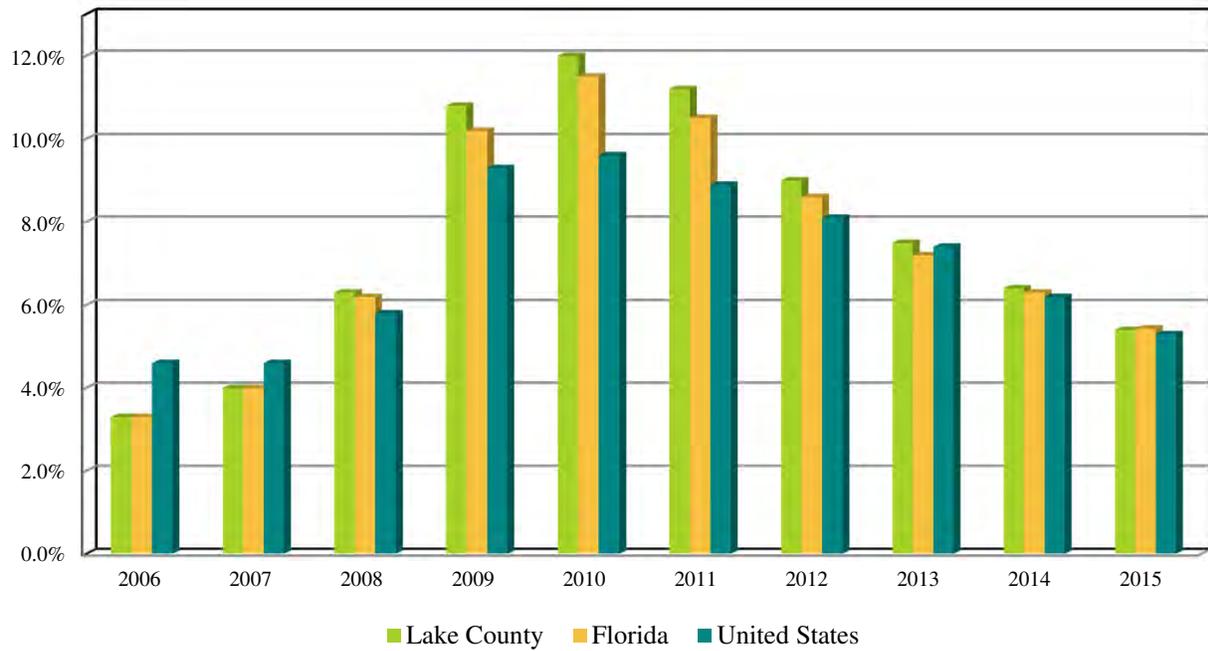
## LAKE COUNTY, FLORIDA Per Capita Personal Income



Per Capita Personal Income						
Year	Lake County	Percent Change	Florida	Percent Change	United States	Percent Change
2005	29,426	2.3%	35,605	6.2%	35,424	4.6%
2006	30,650	4.2%	38,161	7.2%	37,698	6.5%
2007	31,694	3.4%	39,449	3.4%	39,461	4.7%
2008	31,816	0.4%	40,133	1.8%	40,674	3.1%
2009	30,785	-3.3%	38,965	-3.0%	39,635	-2.6%
2010	32,697	6.2%	38,345	-1.6%	35,920	-9.4%
2011	33,846	4.0%	39,636	3.4%	41,450	4.4%
2012	34,442	1.8%	41,012	3.5%	42,693	3.0%
2013	34,782	1.0%	41,497	1.2%	46,177	8.2%
<b>2014</b>	<b>35,786</b>	<b>2.9%</b>	<b>42,737</b>	<b>3.0%</b>	<b>52,078</b>	<b>12.8%</b>

Source: U.S. Department of Commerce, Bureau of Economic Analysis, Regional Economic Accounts

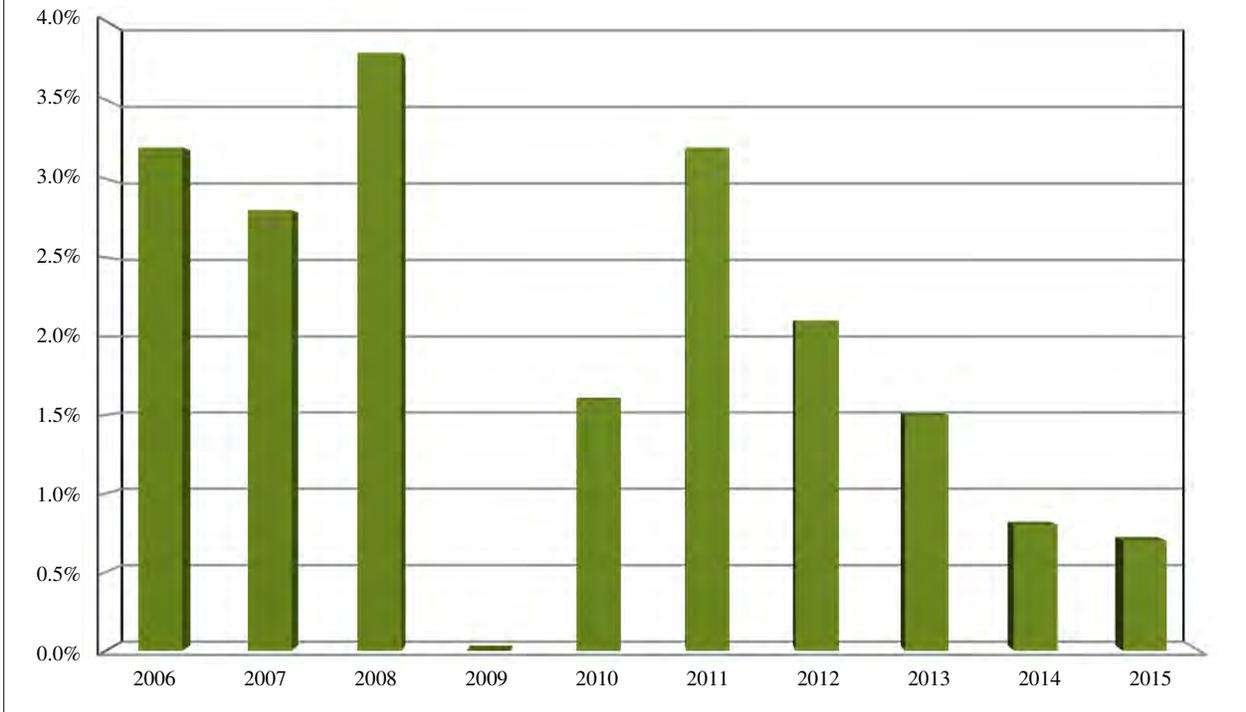
## LAKE COUNTY, FLORIDA Unemployment Rate



<b>Unemployment Rate</b>			
<b>Year</b>	<b>Lake County</b>	<b>Florida</b>	<b>United States</b>
2006	3.3%	3.3%	4.6%
2007	4.0%	4.0%	4.6%
2008	6.3%	6.2%	5.8%
2009	10.8%	10.2%	9.3%
2010	12.0%	11.5%	9.6%
2011	11.2%	10.5%	8.9%
2012	9.0%	8.6%	8.1%
2013	7.5%	7.2%	7.4%
2014	6.4%	6.3%	6.2%
<b>2015</b>	<b>5.4%</b>	<b>5.4%</b>	<b>5.3%</b>

Source: Florida Research and Economic Information Database Application

**UNITED STATES**  
**Consumer Price Index**



<b>Consumer Price Index</b>		
<b>Year</b>	<b>U.S. Index 1982-1984=100</b>	<b>Inflation Percent</b>
2006	201.6	3.2%
2007	207.3	2.8%
2008	215.3	3.8%
2009	214.5	-0.4%
2010	218.1	1.6%
2011	224.9	3.2%
2012	229.6	2.1%
2013	233.0	1.5%
2014	234.8	0.8%
<b>2015</b>	<b>236.5</b>	<b>0.7%</b>

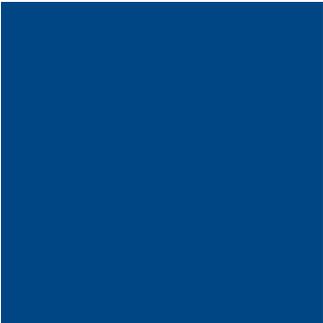
Source: U.S. Department of Labor, Bureau of Labor Statistics



LAKE COUNTY  
FLORIDA



# ASSESSMENT/ PROPERTY TAX INFORMATION





LAKE COUNTY  
FLORIDA

**Lake County  
Chart of Taxable Values and Millages**

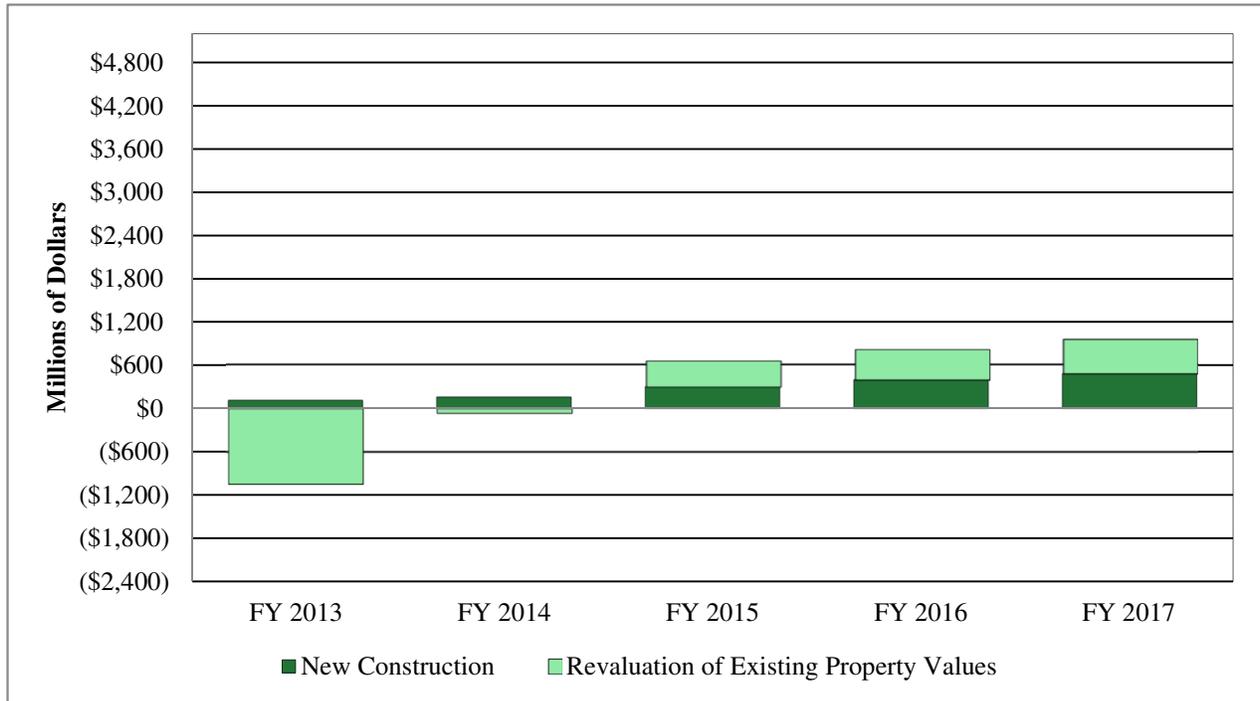
Taxing District	Taxable Value 2015	Millage Rate 2015	Taxable Value 2016	Millage Rate 2016	Taxable Value 2017	Rollback Rate 2017	Millage Rate 2017
<b>Countywide Funds</b>							
General	\$15,463,631,695	5.3856	\$16,272,949,966	5.3051	\$17,221,433,669	5.1180	5.1180
Lake County Ambulance MSTU	\$15,463,631,695	0.4629	\$16,272,949,966	0.4629	\$17,221,433,669	0.4466	0.4629
<b>Special Taxing Districts</b>							
Stormwater, Roads and Parks MSTU	\$8,004,499,518	0.4957	\$8,275,774,595	0.4957	\$8,576,695,821	0.4818	0.4957
Fire Rescue MSTU	\$8,434,382,138	0.4704	\$8,733,257,391	0.4704	\$9,052,688,344	0.4574	0.4704
<b>Total All Funds</b>	<b>\$15,463,631,695</b>	<b>6.8146</b>	<b>\$16,272,949,966</b>	<b>6.7341</b>	<b>\$17,221,433,669</b>	<b>6.5038</b>	<b>6.5470</b>
Public Lands-Voted Debt	\$15,463,631,695	0.1600	\$16,272,949,966	0.1600	\$17,221,433,669	0.0000	0.1524

Source: Certification of Taxable Value DR-422



LAKE COUNTY  
FLORIDA

**Lake County, Florida**  
**Comparison of General Fund Gross Taxable Value Over Prior Years**  
**FY 2013 to FY 2017**



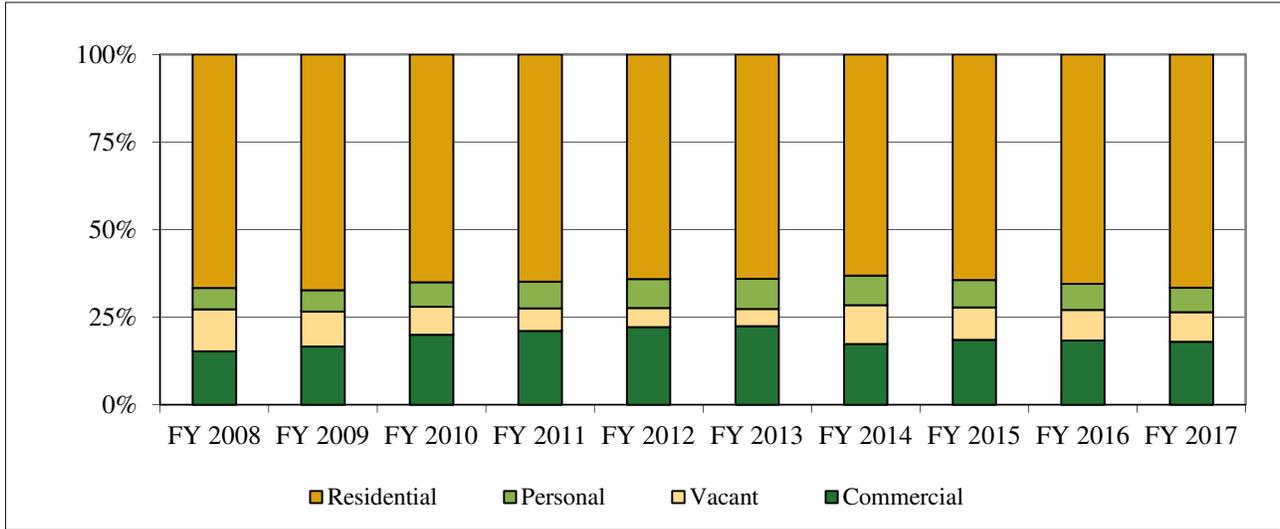
	<u>FY 2013</u>	<u>FY 2014</u>	<u>FY 2015</u>	<u>FY 2016</u>	<u>FY 2017</u>
<b>New Construction</b>	\$ 111,787,068	\$ 156,760,725	\$ 296,415,396	\$ 394,924,113	\$ 477,740,072
<b>Revaluation of Existing Property Values</b>	\$ (1,031,744,244)	\$ (59,433,361)	\$ 360,101,852	\$ 414,653,727	\$ 474,730,670
<b>Total Change in Gross Taxable Value</b>	\$ (922,988,177)	\$ 94,867,024	\$ 656,321,731	\$ 809,318,271	\$ 948,483,703

	<u>FY 2013</u>	<u>FY 2014</u>	<u>FY 2015</u>	<u>FY 2016</u>	<u>FY 2017</u>
<b>% Change Due to New Construction</b>	0.71%	1.09%	2.00%	2.55%	2.95%
<b>% Change Due to Revaluation</b>	6.58%	(0.41%)	2.43%	2.68%	2.93%
<b>Total % Change</b>	(5.88%)	0.66%	4.43%	5.24%	5.85%

<u>General Fund</u>	<u>FY 2013</u>	<u>FY 2014</u>	<u>FY 2015</u>	<u>FY 2016</u>	<u>FY 2017</u>
<b>Gross Taxable Value</b>	\$ 14,712,442,940	\$ 14,807,309,964	\$ 15,463,631,695	\$ 16,272,949,966	\$ 17,221,433,669
<b>Millage Rate</b>	4.7309	4.7309	5.3856	5.3051	5.1180

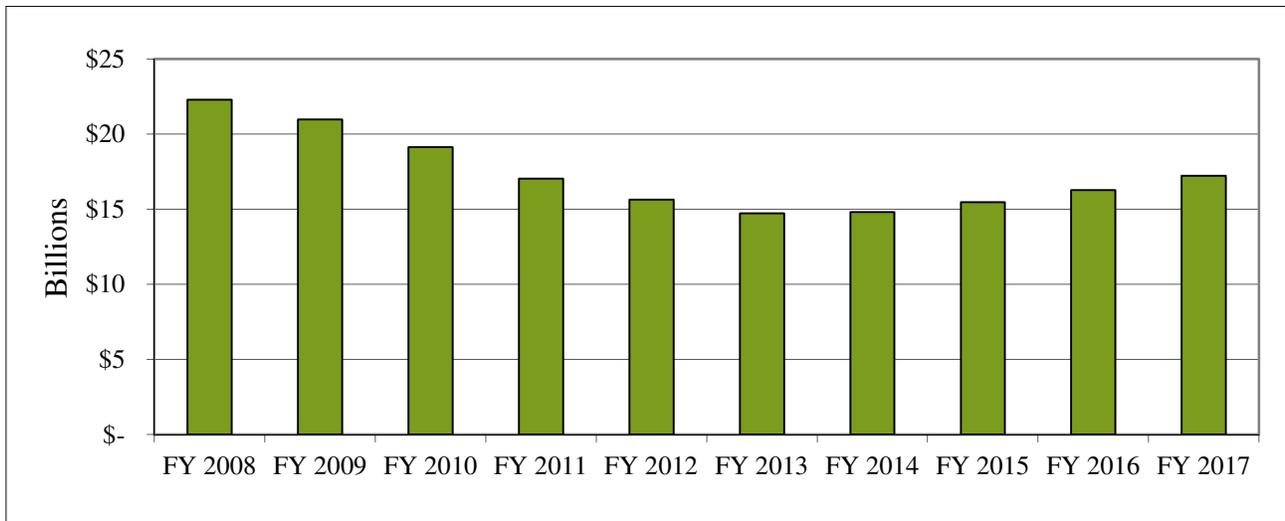
**Lake County, Florida  
Property Tax Highlights  
Fiscal Years 2008 - 2017**

**Composition of Just Value of Real and Personal Property**



Source: Lake County Property Appraiser's Office

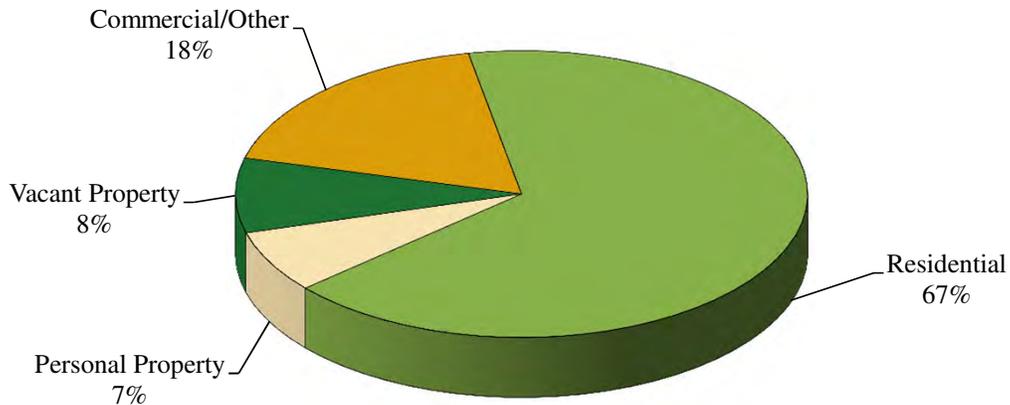
**Total Taxable Property Value**



# LAKE COUNTY, FLORIDA

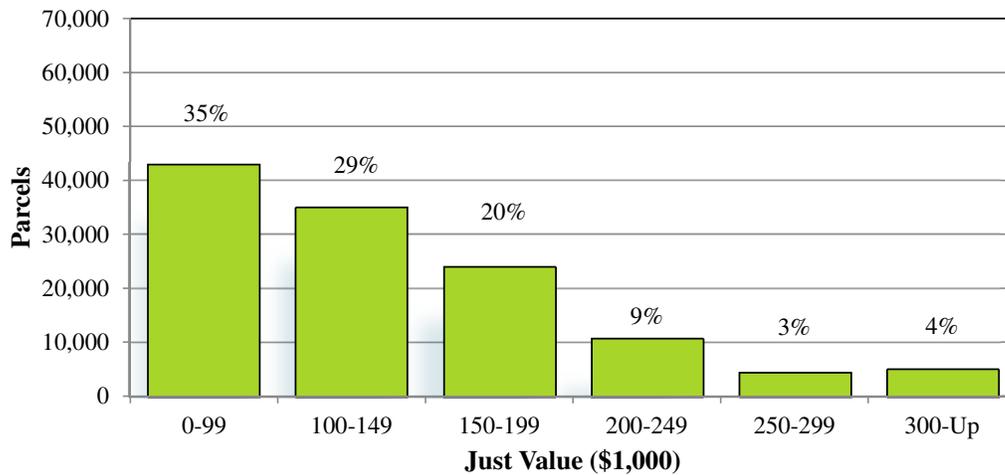
Classification of Property  
Fiscal Year 2017

Total Just Value \$25,204,095,882



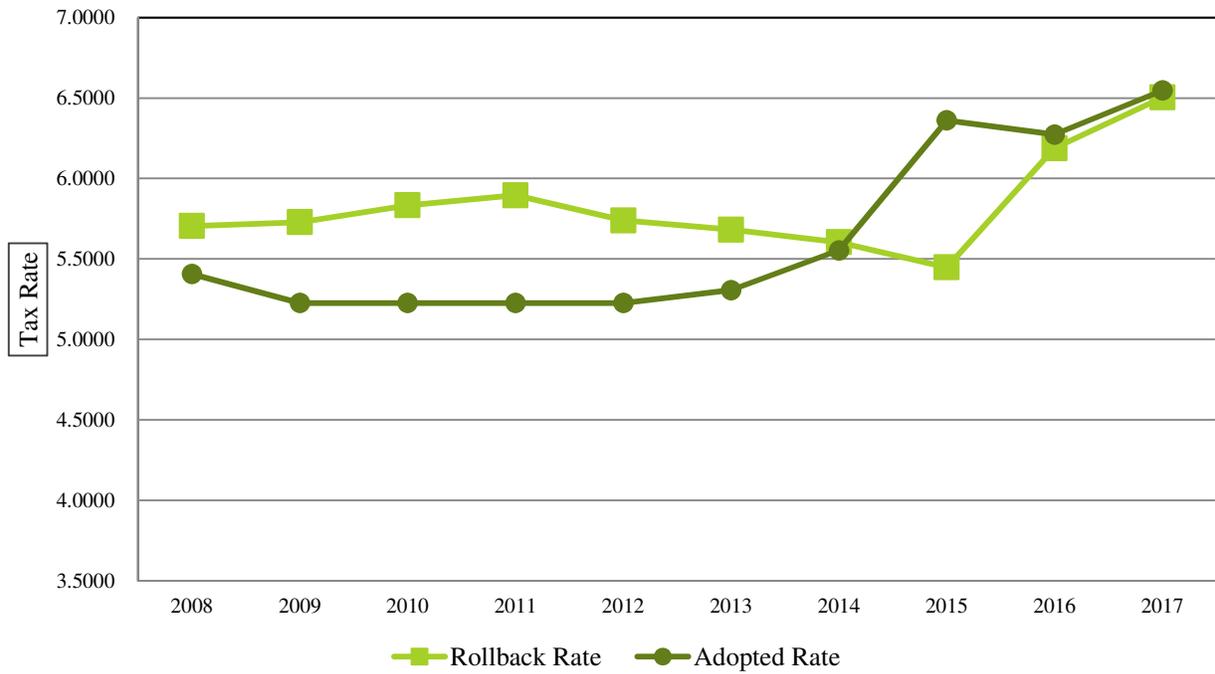
# LAKE COUNTY, FLORIDA

Residential Improved Property  
Fiscal Year 2017



Source: Lake County Property Appraiser's Office

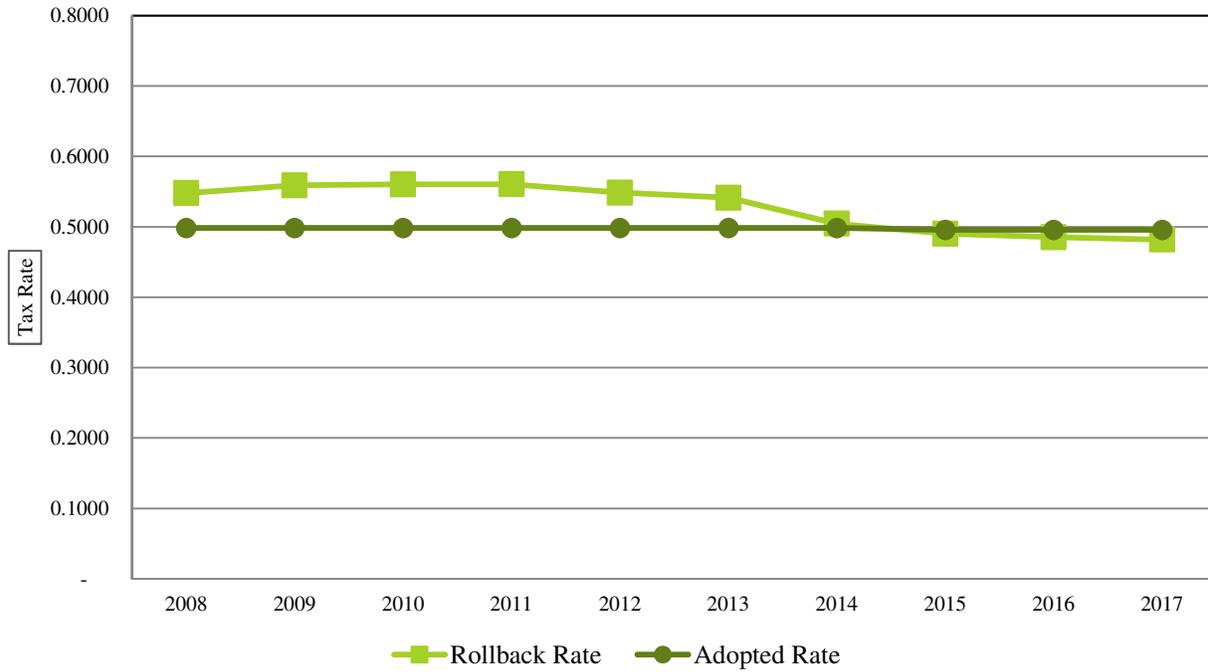
**LAKE COUNTY, FLORIDA**  
**Countywide Ad Valorem Tax Rates**  
**Fiscal Year 2017**



<b>Countywide Ad Valorem Tax Rates</b>		
<b>Fiscal Year</b>	<b>Rollback Rate</b>	<b>Adopted Rate</b>
2008	5.7045	5.4061
2009	5.7289	5.2263
2010	5.8333	5.2263
2011	5.8952	5.2263
2012	5.7391	5.2263
2013	5.6822	5.3062
2014	5.6044	5.5536
2015	5.4474	6.3609
2016	6.1878	6.2735
<b>2017</b>	<b>6.5038</b>	<b>6.5470</b>

Source: Lake County Fiscal and Administrative Services Department

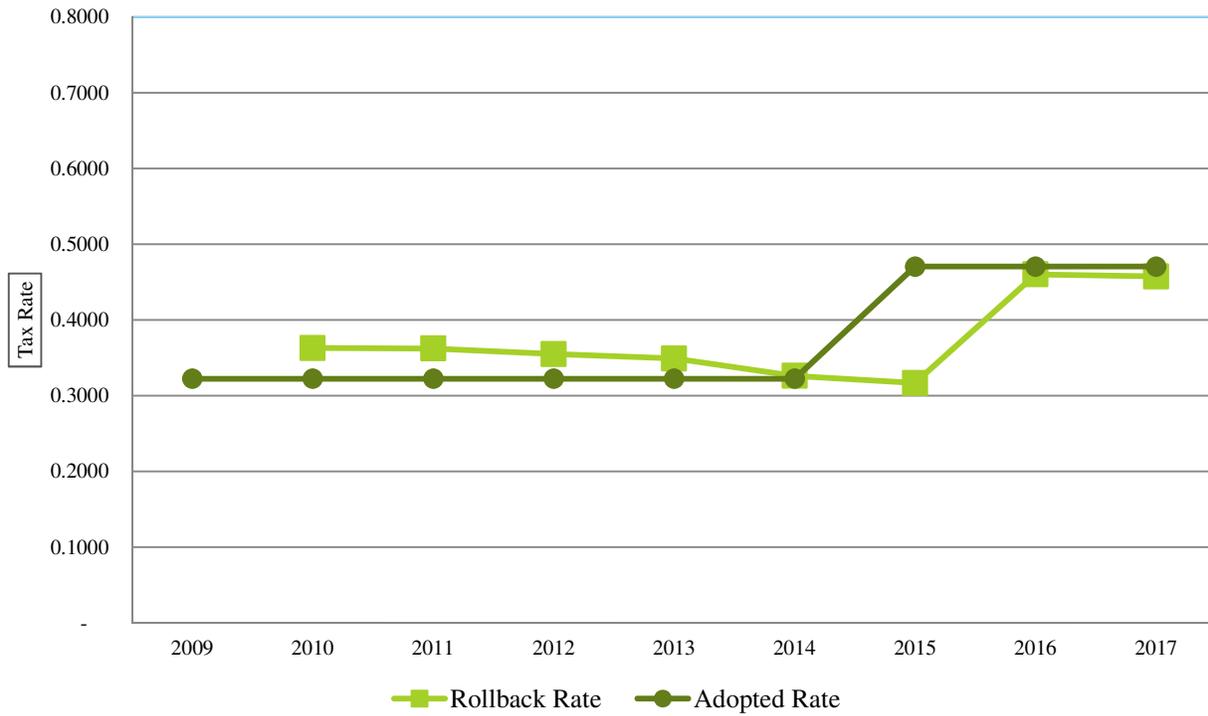
**LAKE COUNTY, FLORIDA**  
**Stormwater Management, Parks and Roads MSTU Tax Rates**  
**Fiscal Year 2017**



<b>Stormwater Management, Parks and Roads MSTU Tax Rates</b>		
<b>Fiscal Year</b>	<b>Rollback Rate</b>	<b>Adopted Rate</b>
2008	0.5477	0.4984
2009	0.5588	0.4984
2010	0.5603	0.4984
2011	0.5605	0.4984
2012	0.5484	0.4984
2013	0.5412	0.4984
2014	0.5044	0.4984
2015	0.4903	0.4957
2016	0.4853	0.4957
<b>2017</b>	0.4818	0.4957

Source: Lake County Fiscal and Administrative Services Department

**LAKE COUNTY, FLORIDA**  
**Fire Emergency Medical Services MSTU Tax Rates**  
**Fiscal Year 2017**



<b>Fire Emergency Medical Services MSTU Tax Rates</b>		
<b>Fiscal Year</b>	<b>Rollback Rate</b>	<b>Adopted Rate</b>
2009	0.0000	0.3222
2010	0.3628	0.3222
2011	0.3621	0.3222
2012	0.3548	0.3222
2013	0.3489	0.3222
2014	0.3261	0.3222
2015	0.3167	0.4704
2016	0.4601	0.4704
<b>2017</b>	<b>0.4574</b>	<b>0.4704</b>

Source: Lake County Fiscal and Administrative Services Department



## **Non-Ad Valorem Assessments – Fire Rescue Assessment**

The revenue charts for the  
Non-Ad Valorem Assessments – Fire Rescue Assessment,  
are depicted in the Major Revenues Analysis  
and Assumptions section under the Schedules tab of this book.

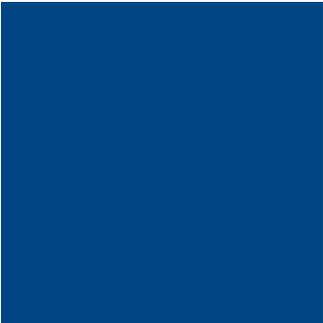


## **Non-Ad Valorem Assessments – Solid Waste Services Assessment**

The revenue charts for the  
Non-Ad Valorem Assessments – Solid Waste Services Assessment,  
are depicted in the Major Revenues Analysis  
and Assumptions section under the Schedules tab of this book.



# REVENUES AND EXPENDITURES

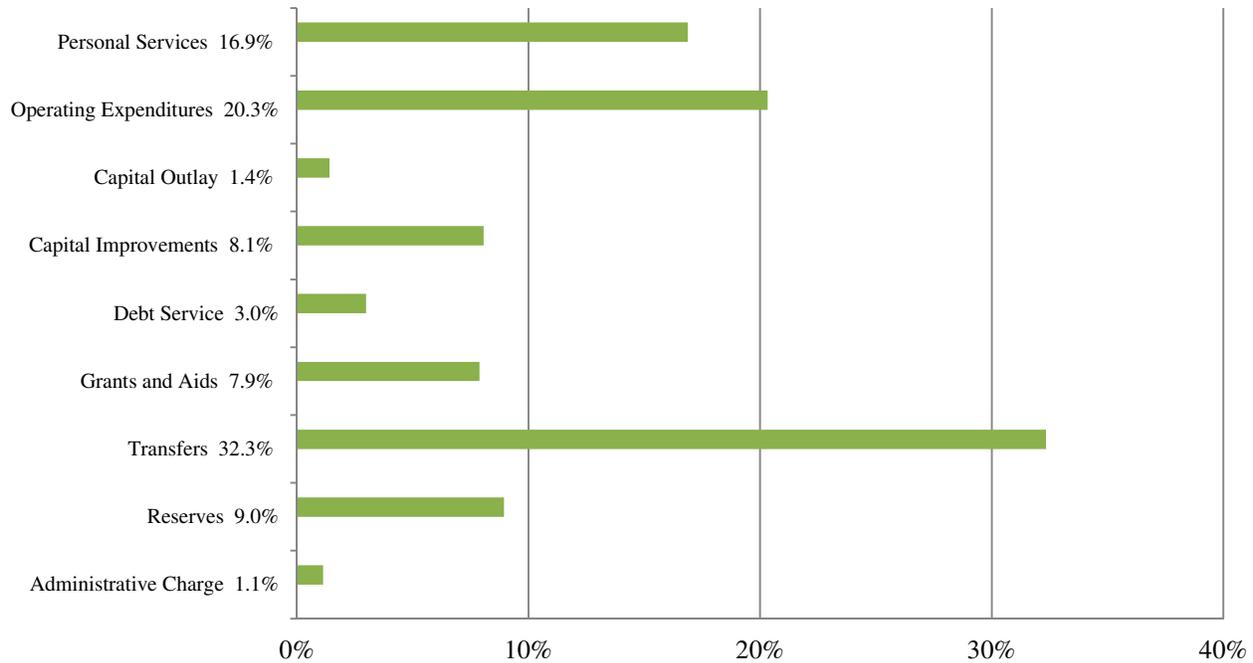




LAKE COUNTY  
FLORIDA

## LAKE COUNTY, FLORIDA

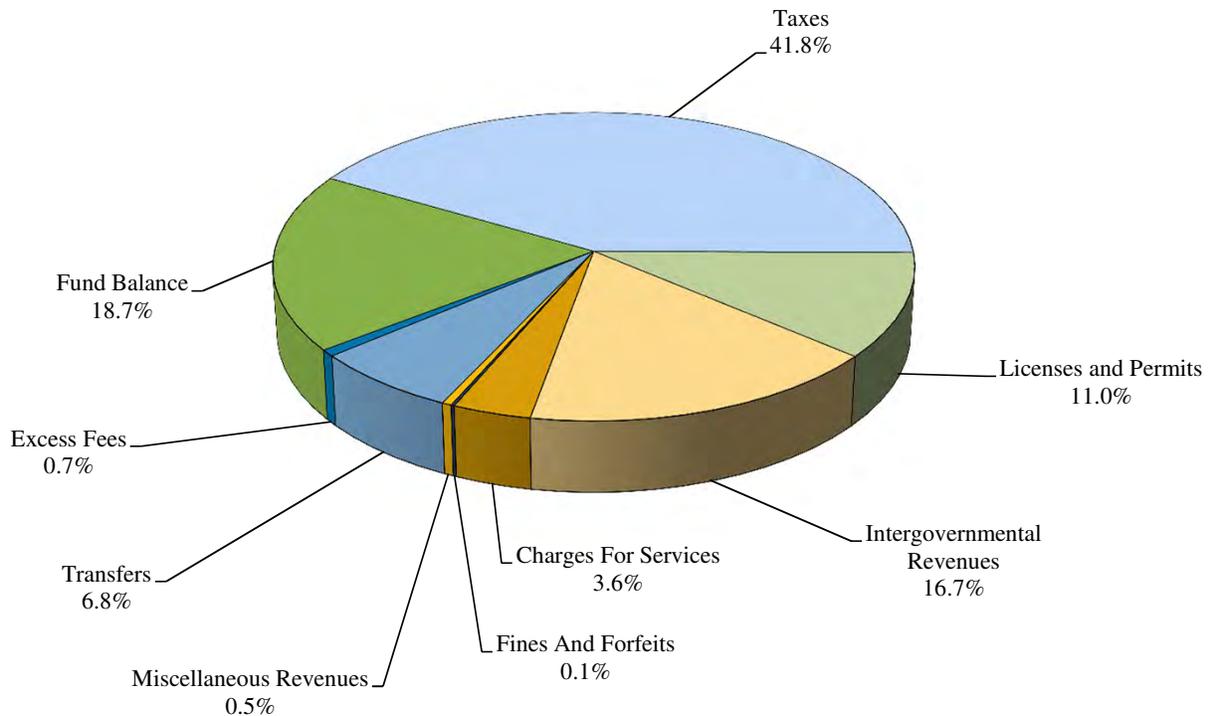
### Expenditures By Category Fiscal Year 2017 Operating Budget \$314,193,340



### Expenditures By Category Fiscal Year 2017 Operating Budget

Personal Services	\$ 53,040,341
Operating Expenditures	63,871,609
Capital Outlay	4,446,300
<b>Subtotal Operating Expenditures</b>	<b>\$ 121,358,250</b>
Capital Improvements	25,337,241
Debt Service	9,423,127
Grants and Aids	24,774,753
Transfers	101,599,018
Reserves	28,128,504
Administrative Charge	3,572,447
<b>SUBTOTAL EXPENDITURES</b>	<b>\$ 314,193,340</b>
Less: Operating Transfers	(21,342,463)
<b>TOTAL EXPENDITURES</b>	<b>\$ 292,850,877</b>

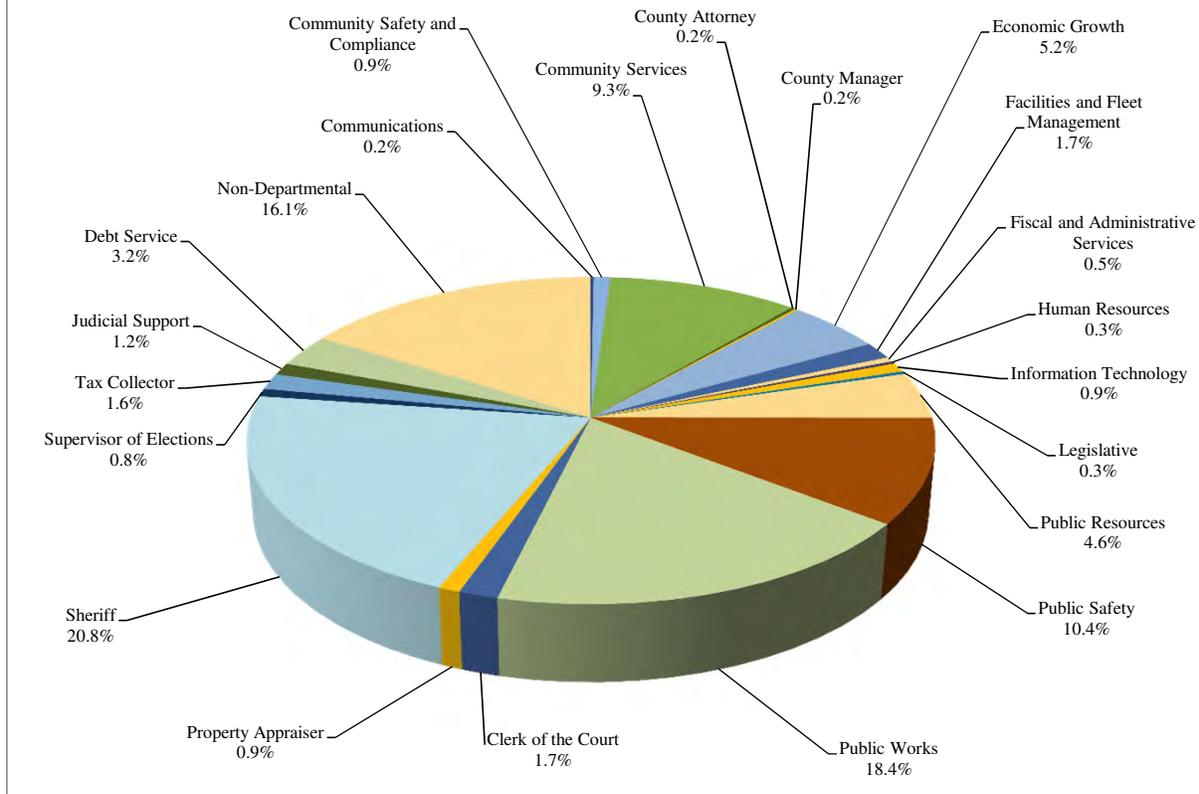
**LAKE COUNTY, FLORIDA**  
**Revenues By Source**  
**Fiscal Year 2017 Operating Budget**  
**\$314,193,340**



**Revenues By Source**  
**Fiscal Year 2017 Operating Budget**

Taxes	\$ 135,787,866
Licenses and Permits	35,740,764
Intergovernmental Revenues	54,287,517
Charges For Services	11,761,239
Fines and Forfeits	473,000
Miscellaneous Revenues	1,469,168
Non-Revenues	
Transfers	22,139,293
Excess Fees	2,252,104
Fund Balance	60,846,801
Less: 5% Estimated Receipts	(10,564,412)
<b>SUBTOTAL REVENUES</b>	<b>\$ 314,193,340</b>
Less: Operating Transfers	(21,342,463)
<b>TOTAL REVENUES</b>	<b>\$ 292,850,877</b>

**LAKE COUNTY, FLORIDA**  
**Expenditures By Department**  
**Fiscal Year 2017 Operating Budget**  
**\$314,193,340**



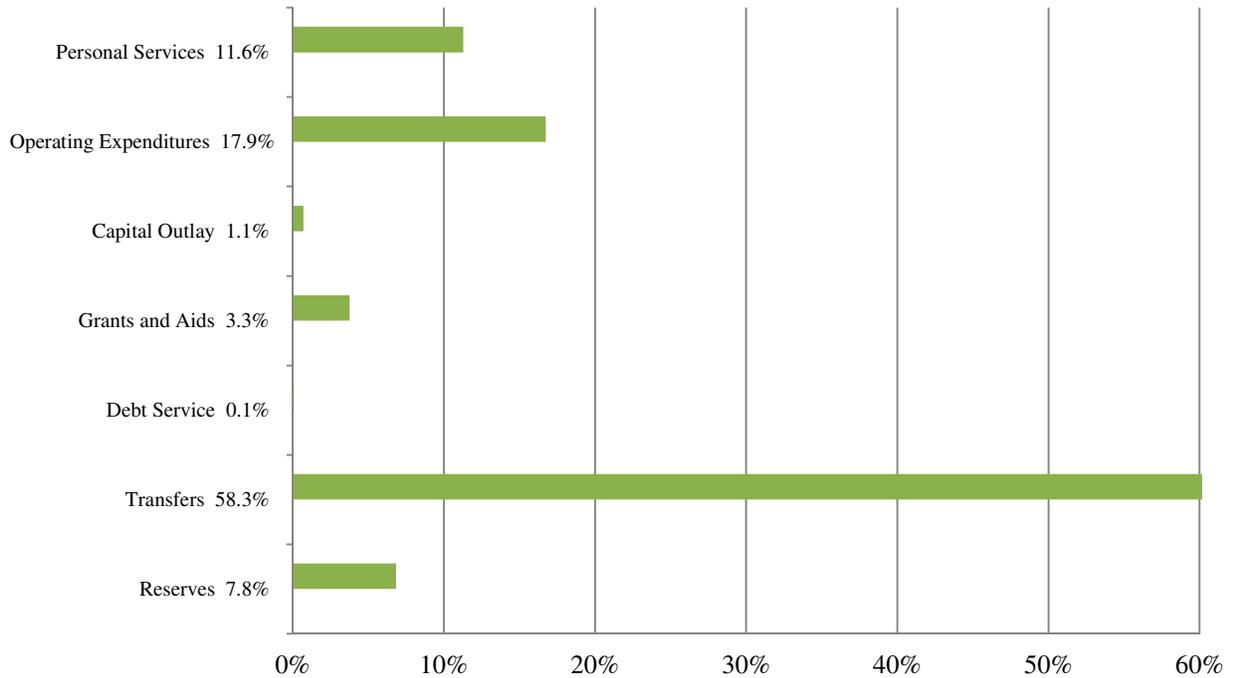
**Expenditures By Department**  
**Fiscal Year 2017 Operating Budget**

Communications	\$ 471,978	Public Resources	\$ 14,465,927
Community Safety and Compliance	2,809,217	Public Safety	32,596,578
Community Services	32,242,004	Public Works	57,816,165
County Attorney	698,323	Clerk of the Circuit Court	5,119,614
County Manager	544,468	Property Appraiser	2,807,523
Economic Growth	16,190,237	Sheriff	65,473,674
Facilities and Fleet Management	5,228,810	Supervisor of Elections	2,460,572
Fiscal and Administrative Services	1,466,135	Tax Collector	5,009,949
Human Resources	794,676	Judicial Support	3,709,595
Information Technology	2,854,915	Debt Service	10,052,271
Legislative	845,409	Non-Departmental	50,535,300
<b>SUBTOTAL EXPENDITURES</b>			<b>\$ 314,193,340</b>
Less: Operating Transfers			(21,342,463)
<b>TOTAL EXPENDITURES</b>			<b>\$ 292,850,877</b>

## General Fund - Revenues and Expenditures

<u>Revenues by Source</u>	<u>Actual Revenues FY 2015</u>	<u>Adopted Budget FY 2016</u>	<u>Revised Budget FY 2016</u>	<u>Adopted FY 2017</u>	<u>Percent Change Adopted</u>
Current Revenues					
Ad Valorem Taxes	\$ 80,685,964	\$ 88,225,676	\$ 87,929,627	\$ 90,573,101	2.7%
Communication Services Tax	1,784,311	1,817,968	1,817,968	1,817,968	0.0%
Licenses and Permits	375,152	370,000	370,000	370,000	0.0%
Intergovernmental Revenues	21,278,698	21,568,871	21,603,624	22,655,187	5.0%
Charges for Services	7,967,663	8,180,567	8,077,693	8,051,864	-1.6%
Fines and Forfeitures	414,669	311,250	311,250	280,300	-9.9%
Miscellaneous Revenues	1,938,879	597,072	607,374	501,680	-16.0%
Less: 5% Estimated Receipt	-	(6,053,570)	(6,053,570)	(6,212,505)	2.6%
<b>Sub-Total Current Revenues</b>	<b>\$ 114,445,337</b>	<b>\$ 115,017,834</b>	<b>\$ 114,663,966</b>	<b>\$ 118,037,595</b>	<b>2.6%</b>
Non-Revenues					
Transfer From Other Funds	\$ 5,023,872	\$ 4,362,678	\$ 5,291,466	\$ 4,577,615	4.9%
Excess Fees	3,113,372	2,635,578	2,635,578	2,146,604	-18.6%
Fund Balance	-	17,044,634	19,338,861	16,464,129	-3.4%
<b>Sub-Total Non-Revenues</b>	<b>\$ 8,137,244</b>	<b>\$ 24,042,890</b>	<b>\$ 27,265,905</b>	<b>\$ 23,188,348</b>	<b>-3.6%</b>
<b>Total Revenues</b>	<b><u>\$ 122,582,581</u></b>	<b><u>\$ 139,060,724</u></b>	<b><u>\$ 141,929,871</u></b>	<b><u>\$ 141,225,943</u></b>	<b>1.6%</b>
<u>Expenditures by Department</u>	<u>Actual Expenditures FY 2015</u>	<u>Adopted Budget FY 2016</u>	<u>Revised Budget FY 2016</u>	<u>Adopted FY 2017</u>	<u>Percent Change Adopted</u>
Communications	\$ 285,979	\$ 409,365	\$ 416,004	\$ 471,978	15.3%
Community Safety and Compliance	1,537,022	1,774,467	1,802,967	1,902,294	7.2%
Community Services	7,260,549	8,035,714	9,073,311	7,915,247	-1.5%
County Attorney	652,529	755,079	755,079	698,323	-7.5%
County Manager	497,630	525,888	531,050	544,468	3.5%
Economic Growth	2,028,764	2,481,299	2,484,239	2,570,779	3.6%
Facilities and Fleet Management	4,866,935	5,183,382	5,743,083	5,228,810	0.9%
Fiscal and Administrative Services	1,190,067	1,286,274	1,348,175	1,466,135	14.0%
Human Resources	579,648	776,476	788,600	794,676	2.3%
Information Technology	2,227,209	2,584,180	2,613,881	2,854,915	10.5%
Legislative	828,906	851,233	851,233	845,409	-0.7%
Public Resources	1,097,400	1,202,651	1,222,651	1,267,392	5.4%
Public Safety	2,519,889	2,624,679	2,642,203	2,689,610	2.5%
Public Works	1,366,492	2,245,606	2,325,175	1,770,871	-21.1%
Clerk of the Circuit Court	4,642,826	4,920,611	4,920,611	5,119,614	4.0%
Property Appraiser	2,539,283	2,591,474	2,591,474	2,807,523	8.3%
Sheriff	61,531,777	63,693,129	64,097,528	64,999,459	2.1%
Supervisor of Elections	2,016,235	3,058,450	3,148,436	2,460,572	-19.5%
Tax Collector	4,495,621	4,743,656	4,743,656	5,009,949	5.6%
Judicial Support	3,047,660	3,507,156	3,519,077	3,709,595	5.8%
Non-Departmental	13,925,159	15,009,306	15,973,850	16,431,725	9.5%
<b>Sub-Total Expenditures</b>	<b>\$ 119,137,579</b>	<b>\$ 128,260,075</b>	<b>\$ 131,592,283</b>	<b>\$ 131,559,344</b>	<b>2.6%</b>
Reserves	\$ -	\$ 9,796,029	\$ 10,337,588	\$ 9,152,206	-6.6%
Reserve for Purchase Orders	-	1,004,620	-	514,393	-
<b>Total Expenditures</b>	<b><u>\$ 119,137,579</u></b>	<b><u>\$ 139,060,724</u></b>	<b><u>\$ 141,929,871</u></b>	<b><u>\$ 141,225,943</u></b>	<b>1.6%</b>

**LAKE COUNTY, FLORIDA**  
**General Fund Expenditures By Category**  
**Fiscal Year 2017**  
**\$141,225,943**



**General Fund Expenditures By Category**  
**Fiscal Year 2017**

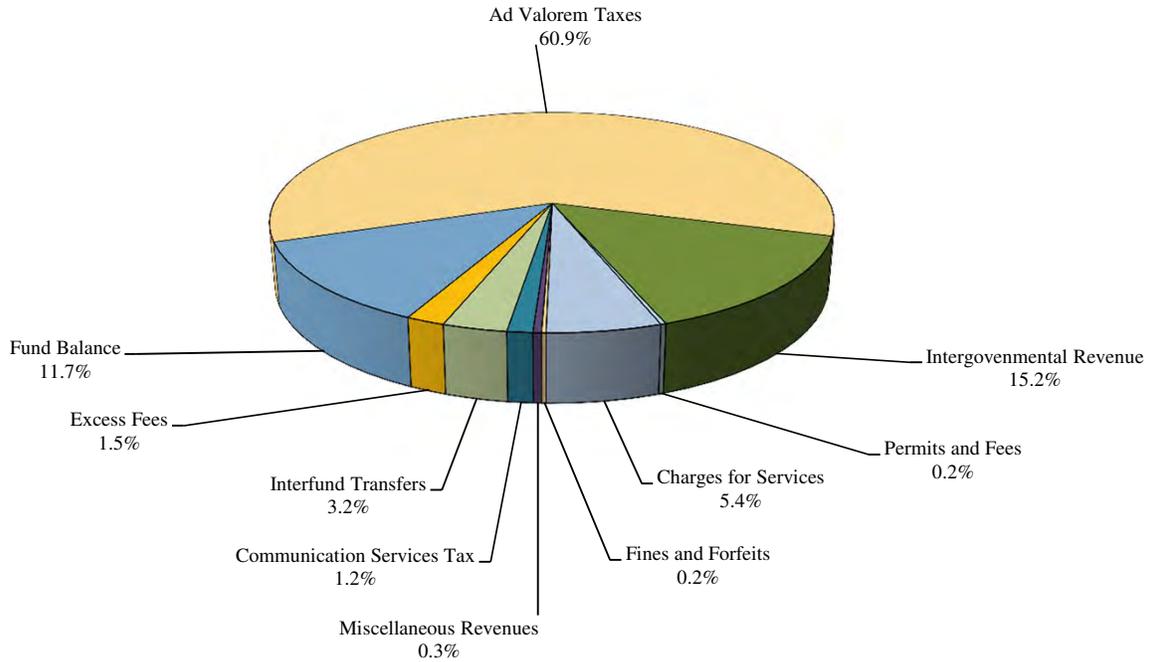
Personal Services	\$ 15,937,861
Operating Expenditures	23,653,510
Capital Outlay	1,001,760
<b>Subtotal Operating Expenditures</b>	<b>\$ 40,593,131</b>
Debt Service	112,700
Grants and Aids	5,324,182
Transfers	
Constitutional Officers - \$73,061,777	
Interfund Transfers - \$12,467,554	
Total Transfers	85,529,331
Reserves	9,666,599
<b>TOTAL EXPENDITURES</b>	<b>\$ 141,225,943</b>

# LAKE COUNTY, FLORIDA

## General Fund Revenues By Source

Fiscal Year 2017

\$141,225,943

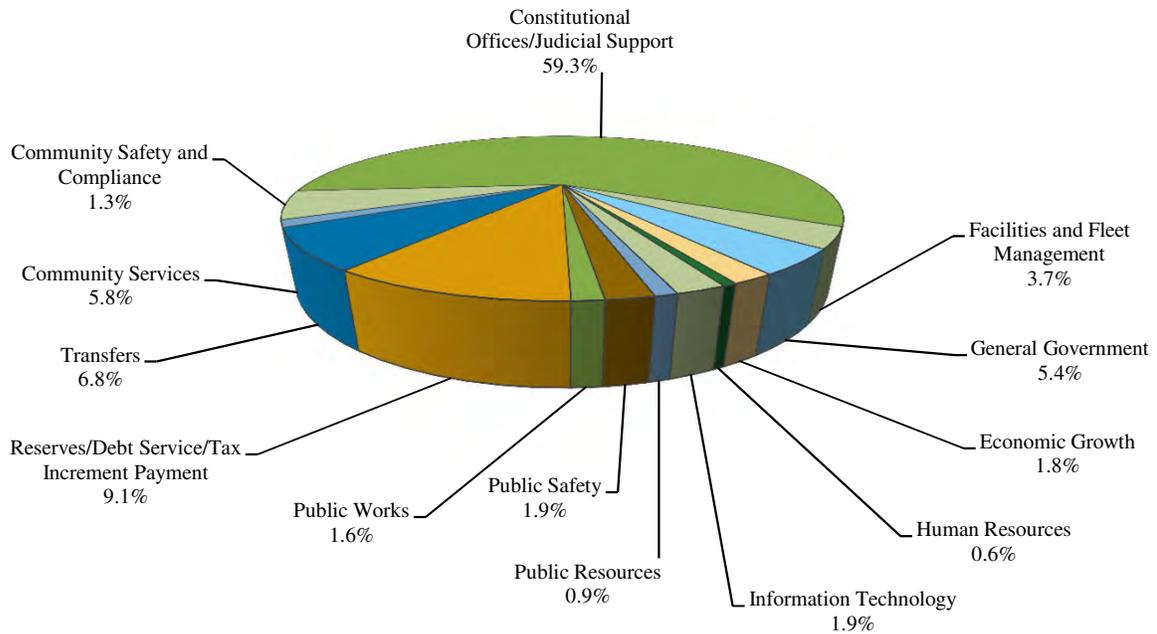


### General Fund Revenues By Source

Fiscal Year 2017

Ad Valorem Taxes	\$	90,573,101
Permits and Fees		370,000
Intergovernmental Revenues		22,655,187
Charges for Services		8,051,864
Fines and Forfeits		280,300
Miscellaneous Revenues		501,680
Communication Services Tax		1,817,968
Interfund Transfers		4,577,615
Excess Fees		2,146,604
Fund Balance		16,464,129
<b>Subtotal Revenues</b>	<b>\$</b>	<b>147,438,448</b>
Less: 5% Estimated Receipt		(6,212,505)
<b>TOTAL REVENUES</b>	<b>\$</b>	<b>141,225,943</b>

**LAKE COUNTY, FLORIDA**  
**General Fund Expenditures By Department**  
**Fiscal Year 2017**  
**\$ 141,225,943**



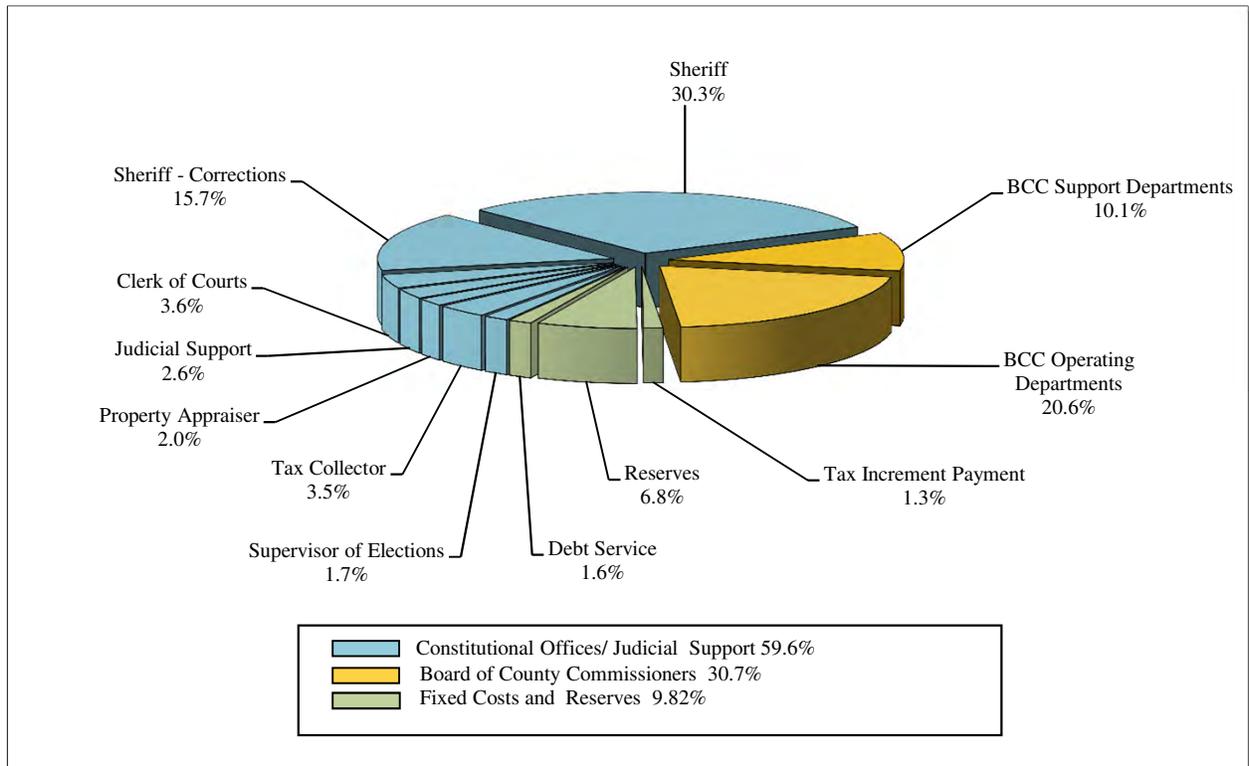
**General Fund Expenditures By Department**  
**Fiscal Year 2016**

Community Safety and Compliance	\$ 1,902,294
Community Services	7,915,247
Constitutional Offices/Judicial Support	84,106,712
Economic Growth	2,570,779
Facilities and Fleet Management	5,228,810
General Government	6,131,068
Human Resources	794,676
Information Technology	2,854,915
Public Resources	1,267,392
Public Safety	2,689,610
Public Works	1,770,871
Reserves/Debt Service/Tax Increment Payment	13,793,075
Transfers	10,200,494
<b>TOTAL EXPENDITURES</b>	<b>\$ 141,225,943</b>

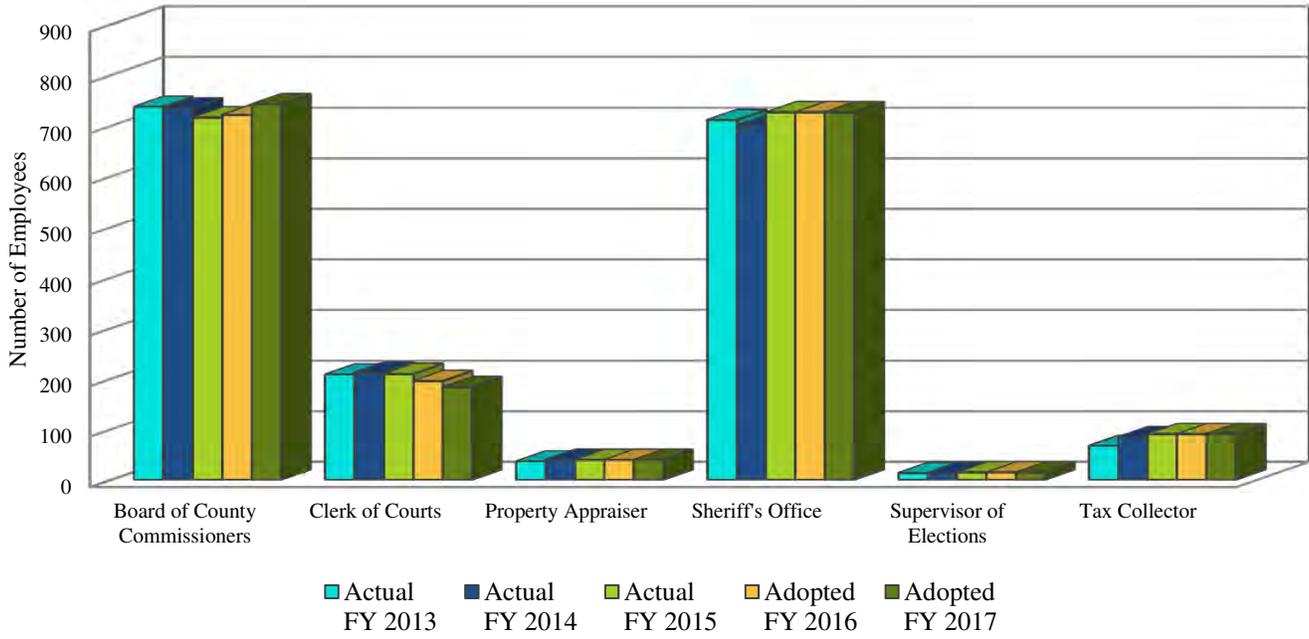
# Constitutional Offices Judicial Support Board of County Commissioners

## General Fund Appropriation Comparison - FY 2017

Constitutional Offices/Judicial Support		Adopted FY 2017	Percentage of Fund Total
Supervisor of Elections		\$ 2,460,572	1.7%
Tax Collector		5,009,949	3.5%
Clerk of Courts		5,119,614	3.6%
Property Appraiser		2,807,523	2.0%
Sheriff - Corrections		22,146,621	15.7%
Sheriff		42,852,838	30.3%
Judicial Support		3,709,595	2.6%
<b>Total Constitutional/Judicial</b>		<b>\$ 84,106,712</b>	<b>59.6%</b>
<b>Board of County Commissioners</b>			
Support Departments		\$ 14,214,329	10.1%
Operating Departments		29,111,827	20.6%
<b>Total BCC Departments</b>		<b>\$ 43,326,156</b>	<b>30.7%</b>
<b>Fixed Costs and Reserves</b>			
Debt Service		\$ 2,267,060	1.6%
Tax Increment Payment		1,859,416	1.3%
Reserves		9,666,599	6.8%
<b>Total Fixed Costs and Reserves</b>		<b>\$ 13,793,075</b>	<b>9.8%</b>
<b>Total General Fund</b>		<b>\$ 141,225,943</b>	<b>100.0%</b>



**Personnel Authorizations  
Lake County Board of County Commissioners  
and Constitutional Offices**



**Personnel Authorizations  
Lake County Board of County Commissioners and Constitutional Offices  
FY 2013 to FY 2017**

<b>Year</b>	<b>Actual FY 2013</b>	<b>Actual FY 2014</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Adopted FY 2017</b>
Board of County Commissioners	737	734	716	721	742
Clerk of Courts	208	212	209	195	183
Property Appraiser	36	39	39	39	39
Sheriff's Office	711	700	726	726	726
Supervisor of Elections	13	13	14	14	14
Tax Collector	67	84	90	90	90
<b>Total</b>	<b>1,772</b>	<b>1,782</b>	<b>1,794</b>	<b>1,785</b>	<b>1,794</b>



LAKE COUNTY  
FLORIDA

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LAKE COUNTY  
FLORIDA

**Lake County, Florida**  
**FY 2017 Adopted Budget**  
**Comparison of Operating Budget to Total Budget**

**Operating Budget**

<u>Funds</u>	<u>Actual</u> <u>FY 2015</u>	<u>Adopted</u> <u>FY 2016</u>	<u>Revised</u> <u>FY 2016</u>	<u>Adopted</u> <u>FY 2017</u>
Countywide Funds	\$ 143,871,242	\$ 168,257,012	\$ 171,909,490	\$ 171,345,023
Special Revenue Funds	50,716,465	73,106,587	75,245,854	80,902,625
Grant Funds	20,881,642	28,006,939	24,907,195	34,637,280
Debt Service Funds	109,128,936	9,441,507	9,409,802	10,052,271
Enterprise Funds	17,311,602	17,106,349	18,206,392	17,256,141
<b>Sub-Total Operating Budget</b>	<b>\$ 341,909,887</b>	<b>\$ 295,918,394</b>	<b>\$ 299,678,733</b>	<b>\$ 314,193,340</b>
Less: Operating Transfers	(19,780,973)	(19,755,927)	(19,789,105)	(21,342,463)
<b>Total Operating Budget</b>	<b>\$ 322,128,914</b>	<b>\$ 276,162,467</b>	<b>\$ 279,889,628</b>	<b>\$ 292,850,877</b>
<b>Capital Project Funds</b>	<b>\$ 5,194,847</b>	<b>\$ 26,854,702</b>	<b>\$ 19,206,175</b>	<b>\$ 22,115,246</b>
<b>Internal Service Funds</b>	<b>\$ 20,400,631</b>	<b>\$ 26,753,550</b>	<b>\$ 27,911,661</b>	<b>\$ 26,609,766</b>

**Total Budget**

Countywide Funds	\$ 143,871,242	\$ 168,257,012	\$ 171,909,490	\$ 171,345,023
Special Revenue Funds	50,716,465	73,106,587	75,245,854	80,902,625
Grant Funds	20,881,642	28,006,939	24,907,195	34,637,280
Debt Service Funds	109,128,936	9,441,507	9,409,802	10,052,271
Enterprise Funds	17,311,602	17,106,349	18,206,392	17,256,141
Capital Project Funds	5,194,847	26,854,702	19,206,175	22,115,246
Internal Service Funds	20,400,631	26,753,550	27,911,661	26,609,766
<b>Total All Funds</b>	<b>\$ 367,505,365</b>	<b>\$ 349,526,646</b>	<b>\$ 346,796,569</b>	<b>\$ 362,918,352</b>

**Discussion:**

When comparing the operating budget with other Florida counties, the operating budget typically does not include capital project funds (3000 series funds) or internal service funds (5000 series funds). Capital project funds most typically reflect borrowed revenues, such as bonds, or bank loans that are used to construct capital improvement projects, i.e. Downtown Tavares Governmental Expansion project. Revenues in these funds typically remain appropriated for the duration of the project which may span more than one fiscal year. These projects are not considered part of the "operating budget".

Internal Service Funds derive their revenues from charges for service to all other operating funds. They include services such as group insurance, property insurance and fleet maintenance. By including these funds in the operating budget total, it results in the double counting of expenditures. Therefore, they also are excluded from the "operating budget" total.

Interfund transfers are deducted before calculating an "operating budget" total because they also result in the double counting of expenditures, first in the fund where the transfer comes from and then again in the fund that receives the transfer. If this is not done, it would overstate the "operating budget" total.

## Department/Fund Matrix

Fund Type :	General	Impact Fees	Gas Tax	Environmental	Grants	Ambulance/Law Enforcement/E911/County Fire	MSTU	Resort Tax	Bldg Svcs	Library	Capital Projects	Solid Waste	Internal Service
<b>Department</b>													
<b>Division/Program</b>													
<b>Communications</b>	+												
<b>Community Safety and Compliance</b>													
Code Enforcement Services	+												
Probation Services	+				+								
<b>Community Services</b>													
Health and Human Services	+				+								
Housing and Community Development					+								
Transit					+								
<b>County Attorney</b>	+												
<b>County Manager</b>	+												
<b>Economic Growth</b>													
Administration	+							+	+				
Economic Development and Tourism	+				+			+					
Building Services									+				
Planning and Zoning	+												
<b>Facilities and Fleet Management</b>											+		
Contracts and Administration	+												
Fleet Management													+
Facilities Maintenance	+												
<b>Fiscal and Administrative Services</b>													
Budget	+												
Procurement Services	+												+
<b>Human Resources</b>	+												+
<b>Information Technology</b>													
Geographic Information Services	+												
Information Systems	+												
Programming and Application Support	+												
Telecommunications	+												
<b>Legislative</b>													
County Commissioners	+												
<b>Public Resources</b>												+	
Extension Services	+												
Library Services		+			+					+			
Parks and Trails	+	+		+	+		+						
<b>Public Safety</b>												+	
Communications Technologies	+				+	+							
Emergency Management	+				+								
Fire Rescue	+	+			+	+							
<b>Public Works</b>												+	
Engineering			+										
Environmental Services	+		+	+			+					+	
Road Operations			+				+						
<b>Clerk of the Circuit Court</b>	+												
<b>Property Appraiser</b>	+												
<b>Sheriff</b>	+				+	+							
<b>Supervisor of Elections</b>	+												
<b>Tax Collector</b>	+												
<b>Judicial Support</b>	+												

## Estimated Fund Balances FY 2017

Fund No.	Fund Name	Fund Balance 10/01/2015	Estimated Fund Balance 09/30/2016	Projected Fund Balance 09/30/2017
<b>Countywide Funds</b>				
0010 - General		\$ 17,044,634	\$ 19,338,861	\$ 15,949,736
1120 - County Transportation Trust		5,038,445	6,587,690	4,019,202
1220 - Lake County Ambulance		474,313	297,964	622,996
1900 - County Library System		276,697	493,654	271,996
<b>Total Countywide Funds</b>		<b>\$ 22,834,089</b>	<b>\$ 26,718,169</b>	<b>\$ 20,863,930</b>
<b>Special Revenue Funds</b>				
1070 - Library Impact Fee Trust		\$ 1,590,013	\$ 1,714,000	\$ 566,315
1081 - Parks Impact Fee Trust - Central District		3,344	12,389	19,069
1082 - Parks Impact Fee Trust - North District		77,448	95,977	60,324
1083 - Parks Impact Fee Trust - South District		195,710	273,279	310,820
1152 - Road Impact Fees - District 2		325,261	320,761	-
1153 - Road Impact Fees - District 3		2,534,343	2,338,093	499,050
1155 - Road Impact Fees - District 5		430,498	374,318	-
1156 - Road Impact Fees - District 6		1,381,812	1,024,110	-
1157 - South Transportation Benefit District		1,791,953	2,883,385	5,311,591
1158 - Central Transportation Benefit District		99,814	205,641	251,178
1159 - North Transportation Benefit District		341,130	537,637	727,756
1190 - Fish Conservation		170,951	170,818	182,693
1230 - MSTU - Stormwater Management		2,587,998	3,001,671	1,081,071
1231 - MSTU - Parks Services		745,868	734,056	562,716
1240 - Emergency 911		550,194	747,549	598,669
1250 - Resort/Development Tax		4,024,874	5,649,818	5,662,198
1290 - Greater Hills MSBU		59,113	62,899	62,989
1330 - Law Enforcement Trust		272,676	341,336	222,336
1340 - Mt. Plymouth/Sorrento CRA Trust		7,111	7,454	20,319
1370 - Greater Groves MSBU		62,053	66,360	64,822
1410 - Infrastructure Sales Tax Revenue		1,312,760	2,055,074	1,457,271
1430 - Village Green Street Lighting		15,215	16,114	15,290
1450 - Greater Pines Municipal Services		63,667	68,710	70,394
1460 - Picciola Island Street Lighting		4,670	5,273	4,356
1470 - Valencia Terrace Street Lighting		7,051	8,033	6,843
1520 - Building Services		1,467,357	3,011,569	2,595,309
1680 - County Fire Rescue		2,941,230	3,173,686	2,047,137
1690 - Fire Services Impact Fee Trust		2,282,919	2,650,289	2,362,242
<b>Total Special Revenue Funds</b>		<b>\$ 25,347,033</b>	<b>\$ 31,550,299</b>	<b>\$ 24,762,758</b>
<b>Grant Funds</b>				
1200 - Community Development Block Grant		\$ 523,639	\$ 255,039	\$ 241,327
1210 - Transit		1,546,138	995,817	745,851
1260 - Affordable Housing Assistance Trust		949,284	980,360	1,697,371
1270 - Section 8		537,916	524,982	512,700
1300 - Federal/State Grants		196,992	33,165	-
1310 - Restricted Local Programs		578,546	577,946	498,622
<b>Total Grant Funds</b>		<b>\$ 4,332,515</b>	<b>\$ 3,367,309</b>	<b>\$ 3,695,871</b>

## Estimated Fund Balances FY 2017

Fund No.	Fund Name	Fund Balance 10/01/2015	Estimated Fund Balance 09/30/2016	Projected Fund Balance 09/30/2017
<b>Debt Service Funds</b>				
2510 -	Pari-Mutuel Revenue Replacement Bonds	\$ 66,870	\$ 66,637	\$ 112,641
2610 -	Renewal Sales Tax Debt Service	51,686	9,338	10,340
2710 -	Public Lands Program	536,531	528,898	497,785
2810 -	Expansion Projects Debt Service	38,580	57,089	62,089
<b>Total Debt Service Funds</b>		<b>\$ 693,667</b>	<b>\$ 661,962</b>	<b>\$ 682,855</b>
<b>Enterprise Funds</b>				
4200 -	Landfill Enterprise	\$ 1,694,016	\$ 2,744,002	\$ 1,428,765
4220 -	Solid Waste Closures and Long-Term Care	636,363	658,717	485,865
<b>Total Enterprise Funds</b>		<b>\$ 2,330,379</b>	<b>\$ 3,402,719</b>	<b>\$ 1,914,630</b>
<b>Total Operating Budget</b>		<b>\$ 55,537,683</b>	<b>\$ 65,700,458</b>	<b>\$ 51,920,044</b>
<b>Capital Projects Funds</b>				
3020 -	Parks Capital Projects	\$ 495,647	\$ 233,509	\$ 32,613
3030 -	Renewal Sales Tax Capital Projects	9,672,125	8,994,039	3,470,164
3040 -	Renewal Sales Tax Capital Projects - PW	8,311,846	6,088,851	3,550,611
3710 -	Public Lands Capital Program	-	35,864	22,674
3810 -	Facilities Expansion Capital	895,393	1,106,281	2,600
<b>Total Capital Projects Funds</b>		<b>\$ 19,375,011</b>	<b>\$ 16,458,544</b>	<b>\$ 7,078,662</b>
<b>Internal Service Funds</b>				
5200 -	Property and Casualty	\$ 2,032,070	\$ 2,603,931	\$ 1,234,885
5300 -	Employee Group Benefits	4,042,569	4,418,469	3,750,655
5400 -	Fleet Management	28,456	72,755	72,755
<b>Total Internal Service Funds</b>		<b>\$ 6,103,095</b>	<b>\$ 7,095,155</b>	<b>\$ 5,058,295</b>

## Reserves and Contingencies All Funds

<u>Fund No.</u>	<u>Fund Name</u>	<u>Adopted FY 2016</u>	<u>Estimated FY 2016</u>	<u>Adopted FY 2017</u>
<b><u>Countywide Funds</u></b>				
0010	General	\$ 10,800,649	\$ -	\$ 9,666,599
1120	County Transportation Trust	1,151,413	-	1,234,730
1220	Lake County Ambulance	339,496	-	259,595
1900	County Library System	69,060	-	8,559
	<b>Total Countywide Funds</b>	<b>\$ 12,360,618</b>	<b>\$ -</b>	<b>\$ 11,169,483</b>
<b><u>Special Revenue Funds</u></b>				
1070	Library Impact Fee Trust	\$ 702,750	\$ -	\$ 995,348
1083	Parks Impact Fee - South District	4,663	-	4,376
1152	Road Impact Fees - District 2	4,130	-	87,009
1153	Road Impact Fees - District 3	211,206	-	986,023
1155	Road Impact Fees - District 5	428,605	-	-
1156	Road Impact Fees - District 6	1,381,812	-	-
1157	South Transportation Benefit District	637,459	-	92,927
1158	Central Transportation Benefit District	-	-	33,284
1159	North Transportation Benefit District	-	-	112,005
1230	MSTU - Stormwater Management	198,672	-	493,077
1231	MSTU - Parks Services	214,702	-	224,295
1240	Emergency 911	195,237	-	-
1250	Resort/Development Tax	3,794,219	-	4,175,096
1290	Greater Hills MSBU	59,112	-	62,988
1370	Greater Groves MSBU	62,053	-	64,822
1430	Village Green Street Lighting	15,215	-	15,290
1450	Greater Pines Municipal Services	63,668	-	70,394
1460	Picciola Island Street Lighting	4,670	-	4,355
1470	Valencia Terrace Street Lighting	7,051	-	6,842
1520	Building Services	1,060,671	-	2,059,350
1680	County Fire Rescue	875,553	-	400,000
1690	Fire Services Impact Fee Trust	1,644,337	-	475,447
	<b>Total Special Revenue Funds</b>	<b>\$ 11,565,785</b>	<b>\$ -</b>	<b>\$ 10,362,928</b>
<b><u>Grant Funds</u></b>				
1200	Community Development Block Grant	\$ 111,259	\$ -	\$ 173,469
1210	Transit	647,958	-	458,235
1260	Affordable Housing Assistance Trust	130,800	-	741,104
1270	Section 8	397,442	-	339,769
1300	Federal/State Grants	196,992	-	2,795,700
	<b>Total Grant Funds</b>	<b>\$ 1,484,451</b>	<b>\$ -</b>	<b>\$ 4,508,277</b>
<b><u>Debt Service Funds</u></b>				
2510	Pari-Mutuel Revenue Replacement Bonds	\$ 96,440	\$ -	\$ 147,203
2610	Renewal Sales Tax Debt Service	93,519	-	10,041
2710	Public Lands Program	508,418	-	438,759
2810	Expansion Projects Debt Service	46,580	-	70,088
	<b>Total Debt Service Funds</b>	<b>\$ 744,957</b>	<b>\$ -</b>	<b>\$ 666,091</b>

## Reserves and Contingencies All Funds

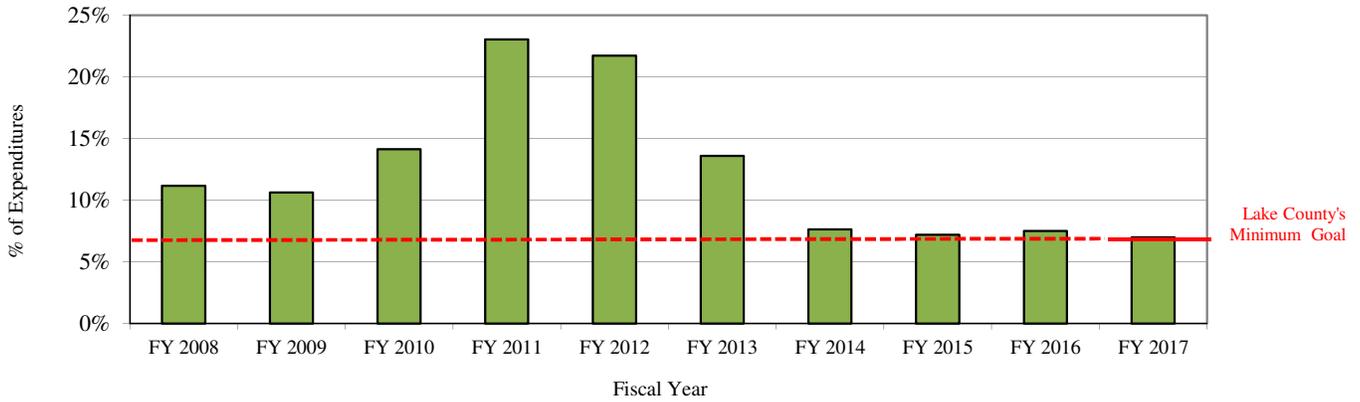
<b>Fund No.</b>	<b>Fund Name</b>	<b>Adopted FY 2016</b>	<b>Estimated FY 2016</b>	<b>Adopted FY 2017</b>
<b><u>Enterprise Funds</u></b>				
4200	Landfill Enterprise	\$ 56,984	\$ -	\$ 116,285
4220	Solid Waste Closures and Long-Term Care	501,509	-	318,867
	<b>Total Enterprise Funds</b>	<b>\$ 558,493</b>	<b>\$ -</b>	<b>\$ 435,152</b>
	<b>Subtotal Operating Budget</b>	<b>\$ 26,714,304</b>	<b>\$ -</b>	<b>\$ 27,141,931</b>
<b><u>Capital Projects Funds</u></b>				
3020	Parks Capital Projects	\$ -	\$ -	\$ 90,250
3030	Renewal Sales Tax Capital Projects	959,986	-	1,637,197
3040	Renewal Sales Tax Capital Projects - PW	6,039,587	-	2,659,708
3810	Facilities Expansion Capital	895,393	-	548,225
	<b>Total Capital Projects Funds</b>	<b>\$ 7,894,966</b>	<b>\$ -</b>	<b>\$ 4,935,380</b>
<b><u>Internal Service Funds</u></b>				
5200	Property and Casualty	\$ 1,350,784	\$ -	\$ 449,891
5300	Employee Group Benefits	3,037,528	-	2,373,663
5400	Fleet Management	39,926	-	53,747
	<b>Total Internal Service Funds</b>	<b>\$ 4,428,238</b>	<b>\$ -</b>	<b>\$ 2,877,301</b>

## Reserves and Contingencies General Fund Detail

<u>Fund Name</u>	<u>Adopted FY 2016</u>	<u>Estimated FY 2016</u>	<u>Adopted FY 2017</u>
<b><u>General</u></b>			
Reserve - PO Carry-forward	\$ 1,004,620	\$ -	\$ 514,393
Designated Reserves	\$ 1,004,620	\$ -	\$ 514,393
Economic Stabilization Reserve	\$ 9,696,029	\$ -	\$ 9,052,206
Contingency - Sheriff	100,000	-	100,000
Total Reserves	\$ 9,796,029	\$ -	\$ 9,152,206
<b>Total General Fund Reserves and Contingencies</b>	<b><u>\$ 10,800,649</u></b>	<b><u>\$ -</u></b>	<b><u>\$ 9,666,599</u></b>

**Lake County, Florida**  
**General Fund Unrestricted Reserves**

**Unrestricted Reserve as a Percentage of Expenditures  
FY 2008 to FY 2017**

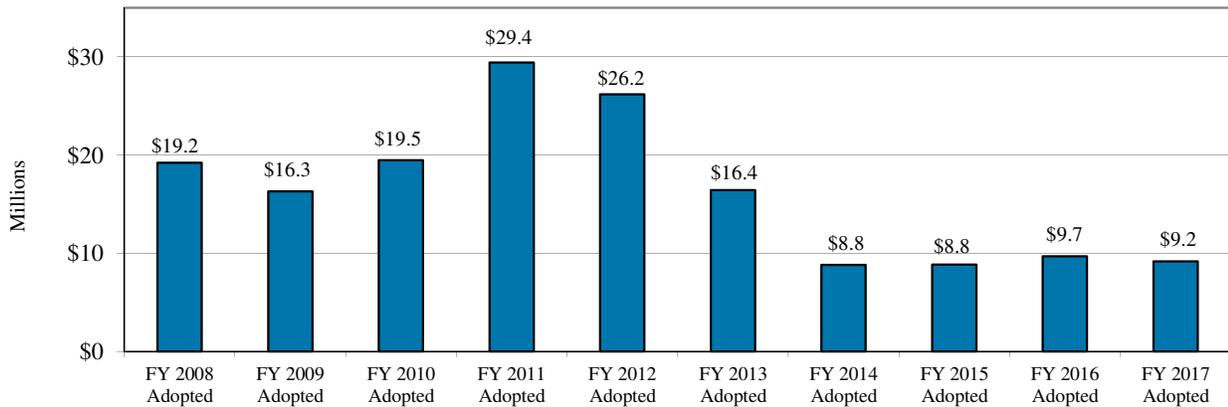


**Unrestricted Reserves as a Percentage of Expenditures**

Fiscal Year	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Unrestricted Reserves	11.2%	10.6%	14.1%	23.0%	21.7%	13.6%	7.6%	7.2%	7.5%	7.0%

*Note: On September 25, 2012 the BCC revised Board Policy LCC-51 to recommend an economic stabilization reserve balance between 7% to 12% of the total operating budget in the General Fund.*

**Unrestricted Reserves and Contingencies**



**Operating Budget  
FY 2017**

	<b>General 0010</b>	<b>County Transportation Trust 1120</b>	<b>Lake County Ambulance 1220</b>	<b>County Library System 1900</b>
<b>Revenues</b>				
Taxes	\$ 92,391,069	\$ 7,102,101	\$ 8,055,185	\$ -
Permits and Fees	370,000	157,500	-	-
Intergovernmental Revenues	22,655,187	4,840,445	-	200,000
Charges For Services	8,051,864	697,181	-	10,700
Fines And Forfeits	280,300	-	-	39,700
Miscellaneous Revenues	501,680	85,750	5,000	234,260
<b>Total Current Revenues</b>	<b>\$ 124,250,100</b>	<b>\$ 12,882,977</b>	<b>\$ 8,060,185</b>	<b>\$ 484,660</b>
Non-Revenues	16,975,843	4,376,629	219,987	4,094,642
<b>Total Revenues</b>	<b>\$ 141,225,943</b>	<b>\$ 17,259,606</b>	<b>\$ 8,280,172</b>	<b>\$ 4,579,302</b>
Less Operating Transfers	(12,022,165)	(636,274)	(917,858)	-
<b>Total Operating Budget</b>	<b>\$ 129,203,778</b>	<b>\$ 16,623,332</b>	<b>\$ 7,362,314</b>	<b>\$ 4,579,302</b>
<b>Expenditures</b>				
Personal Services	\$ 15,937,861	\$ 7,221,867	\$ -	\$ 2,399,804
Operating Expenditures	23,653,510	6,774,694	-	896,831
Capital Outlay	1,001,760	493,398	-	314,818
<b>Total Operating Expenditures</b>	<b>\$ 40,593,131</b>	<b>\$ 14,489,959</b>	<b>\$ -</b>	<b>\$ 3,611,453</b>
Debt Service	\$ 112,700	\$ -	\$ -	\$ -
Grants And Aids	5,324,182	898,043	6,881,476	959,290
Other Uses	95,195,930	1,871,604	1,398,696	8,559
<b>Total Expenditures</b>	<b>\$ 141,225,943</b>	<b>\$ 17,259,606</b>	<b>\$ 8,280,172</b>	<b>\$ 4,579,302</b>
Less Operating Transfers	(12,022,165)	(636,274)	(917,858)	-
<b>Total Operating Budget</b>	<b>\$ 129,203,778</b>	<b>\$ 16,623,332</b>	<b>\$ 7,362,314</b>	<b>\$ 4,579,302</b>

**Operating Budget  
FY 2017**

	<b>Library Impact Fee Trust 1070</b>	<b>Parks Impact Fee Trust - Central District 1081</b>	<b>Parks Impact Fee Trust - North District 1082</b>	<b>Parks Impact Fee Trust - South District 1083</b>
<b>Revenues</b>				
Taxes	\$ -	\$ -	\$ -	\$ -
Permits and Fees	200,000	15,000	35,000	84,663
Intergovernmental Revenues	-	-	-	-
Charges For Services	-	-	-	-
Fines And Forfeits	-	-	-	-
Miscellaneous Revenues	2,000	100	100	500
Total Current Revenues	\$ 202,000	\$ 15,100	\$ 35,100	\$ 85,163
Non-Revenues	1,551,563	18,314	58,569	310,937
<b>Total Revenues</b>	<b>\$ 1,753,563</b>	<b>\$ 33,414</b>	<b>\$ 93,669</b>	<b>\$ 396,100</b>
Less Operating Transfers	-	-	-	-
<b>Total Operating Budget</b>	<b>\$ 1,753,563</b>	<b>\$ 33,414</b>	<b>\$ 93,669</b>	<b>\$ 396,100</b>
<b>Expenditures</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	-	-	-	-
Capital Outlay	225,000	33,414	93,669	391,724
Total Operating Expenditures	\$ 225,000	\$ 33,414	\$ 93,669	\$ 391,724
Debt Service	\$ -	\$ -	\$ -	\$ -
Grants And Aids	533,215	-	-	-
Other Uses	995,348	-	-	4,376
<b>Total Expenditures</b>	<b>\$ 1,753,563</b>	<b>\$ 33,414</b>	<b>\$ 93,669</b>	<b>\$ 396,100</b>
Less Operating Transfers	-	-	-	-
<b>Total Operating Budget</b>	<b>\$ 1,753,563</b>	<b>\$ 33,414</b>	<b>\$ 93,669</b>	<b>\$ 396,100</b>

**Operating Budget  
FY 2017**

	<b>Road Impact Fees - District 2 1152</b>	<b>Road Impact Fees - District 3 1153</b>	<b>South Transportation Benefit District 1157</b>	<b>Central Transportation Benefit District 1158</b>
<b>Revenues</b>				
Taxes	\$ -	\$ -	\$ -	\$ -
Permits and Fees	-	-	2,030,000	48,500
Intergovernmental Revenues	-	-	-	-
Charges For Services	-	-	-	-
Fines And Forfeits	-	-	-	-
Miscellaneous Revenues	-	1,000	5,000	250
Total Current Revenues	\$ -	\$ 1,000	\$ 2,035,000	\$ 48,750
Non-Revenues	87,009	1,485,023	5,302,768	282,024
<b>Total Revenues</b>	<b>\$ 87,009</b>	<b>\$ 1,486,023</b>	<b>\$ 7,337,768</b>	<b>\$ 330,774</b>
Less Operating Transfers	-	-	-	-
<b>Total Operating Budget</b>	<b>\$ 87,009</b>	<b>\$ 1,486,023</b>	<b>\$ 7,337,768</b>	<b>\$ 330,774</b>
<b>Expenditures</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	-	-	-	-
Capital Outlay	-	500,000	7,244,841	297,490
Total Operating Expenditures	\$ -	\$ 500,000	\$ 7,244,841	\$ 297,490
Debt Service	\$ -	\$ -	\$ -	\$ -
Grants And Aids	-	-	-	-
Other Uses	87,009	986,023	92,927	33,284
<b>Total Expenditures</b>	<b>\$ 87,009</b>	<b>\$ 1,486,023</b>	<b>\$ 7,337,768</b>	<b>\$ 330,774</b>
Less Operating Transfers	-	-	-	-
<b>Total Operating Budget</b>	<b>\$ 87,009</b>	<b>\$ 1,486,023</b>	<b>\$ 7,337,768</b>	<b>\$ 330,774</b>

**Operating Budget  
FY 2017**

	<b>North Transportation Benefit District 1159</b>	<b>Fish Conservation 1190</b>	<b>MSTU - Stormwater Management 1230</b>	<b>MSTU - Parks Services 1231</b>
<b>Revenues</b>				
Taxes	\$ -	\$ -	\$ 553,112	\$ 3,746,559
Permits and Fees	220,000	-	-	25,000
Intergovernmental Revenues	-	-	411,500	-
Charges For Services	-	-	54,000	60,000
Fines And Forfeits	-	-	-	-
Miscellaneous Revenues	1,000	12,500	2,000	24,610
Total Current Revenues	\$ 221,000	\$ 12,500	\$ 1,020,612	\$ 3,856,169
Non-Revenues	828,711	182,068	1,505,693	2,077,262
<b>Total Revenues</b>	<b>\$ 1,049,711</b>	<b>\$ 194,568</b>	<b>\$ 2,526,305</b>	<b>\$ 5,933,431</b>
Less Operating Transfers	-	(625)	(30,456)	(190,829)
<b>Total Operating Budget</b>	<b>\$ 1,049,711</b>	<b>\$ 193,943</b>	<b>\$ 2,495,849</b>	<b>\$ 5,742,602</b>
<b>Expenditures</b>				
Personal Services	\$ -	\$ -	\$ 394,342	\$ 1,783,846
Operating Expenditures	-	-	298,375	3,478,660
Capital Outlay	937,706	193,943	1,294,162	146,000
Total Operating Expenditures	\$ 937,706	\$ 193,943	\$ 1,986,879	\$ 5,408,506
Debt Service	\$ -	\$ -	\$ -	\$ -
Grants And Aids	-	-	-	-
Other Uses	112,005	625	539,426	524,925
<b>Total Expenditures</b>	<b>\$ 1,049,711</b>	<b>\$ 194,568</b>	<b>\$ 2,526,305</b>	<b>\$ 5,933,431</b>
Less Operating Transfers	-	(625)	(30,456)	(190,829)
<b>Total Operating Budget</b>	<b>\$ 1,049,711</b>	<b>\$ 193,943</b>	<b>\$ 2,495,849</b>	<b>\$ 5,742,602</b>

**Operating Budget  
FY 2017**

	Emergency 911 1240	Resort/ Development Tax 1250	Greater Hills MSBU 1290	Law Enforcement Trust 1330
<b>Revenues</b>				
Taxes	\$ -	\$ 2,500,000	\$ -	\$ -
Permits and Fees	-	-	251,994	-
Intergovernmental Revenues	118,231	-	-	-
Charges For Services	1,375,000	-	-	-
Fines And Forfeits	-	-	-	-
Miscellaneous Revenues	38,057	20,000	200	1,000
Total Current Revenues	\$ 1,531,288	\$ 2,520,000	\$ 252,194	\$ 1,000
Non-Revenues	529,794	5,961,794	50,379	222,286
<b>Total Revenues</b>	<b>\$ 2,061,082</b>	<b>\$ 8,481,794</b>	<b>\$ 302,573</b>	<b>\$ 223,286</b>
Less Operating Transfers	(500,000)	(125,500)	(20,176)	-
<b>Total Operating Budget</b>	<b>\$ 1,561,082</b>	<b>\$ 8,356,294</b>	<b>\$ 282,397</b>	<b>\$ 223,286</b>
<b>Expenditures</b>				
Personal Services	\$ 316,145	\$ 658,058	\$ -	\$ -
Operating Expenditures	739,762	1,762,640	211,843	-
Capital Outlay	391,698	1,500,000	-	-
Total Operating Expenditures	\$ 1,447,605	\$ 3,920,698	\$ 211,843	\$ -
Debt Service	\$ -	\$ -	\$ -	\$ -
Grants And Aids	113,477	260,500	-	223,286
Other Uses	500,000	4,300,596	90,730	-
<b>Total Expenditures</b>	<b>\$ 2,061,082</b>	<b>\$ 8,481,794</b>	<b>\$ 302,573</b>	<b>\$ 223,286</b>
Less Operating Transfers	(500,000)	(125,500)	(20,176)	-
<b>Total Operating Budget</b>	<b>\$ 1,561,082</b>	<b>\$ 8,356,294</b>	<b>\$ 282,397</b>	<b>\$ 223,286</b>

**Operating Budget  
FY 2017**

	<b>Mt Plymouth/ Sorrento CRA Trust 1340</b>	<b>Greater Groves MSBU 1370</b>	<b>Infrastructure Sales Tax Revenue 1410</b>	<b>Village Green Street Lighting 1430</b>
<b>Revenues</b>				
Taxes	\$ 12,863	\$ -	\$ 14,400,000	\$ -
Permits and Fees	-	272,961	-	11,272
Intergovernmental Revenues	537	-	-	-
Charges For Services	-	-	-	-
Fines And Forfeits	-	-	-	-
Miscellaneous Revenues	30	200	2,881	49
Total Current Revenues	\$ 13,430	\$ 273,161	\$ 14,402,881	\$ 11,321
Non-Revenues	19,647	51,164	737,127	14,724
<b>Total Revenues</b>	<b>\$ 33,077</b>	<b>\$ 324,325</b>	<b>\$ 15,140,008</b>	<b>\$ 26,045</b>
Less Operating Transfers	-	(21,853)	(4,986,410)	(906)
<b>Total Operating Budget</b>	<b>\$ 33,077</b>	<b>\$ 302,472</b>	<b>\$ 10,153,598</b>	<b>\$ 25,139</b>
<b>Expenditures</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	33,077	229,455	-	9,510
Capital Outlay	-	-	-	-
Total Operating Expenditures	\$ 33,077	\$ 229,455	\$ -	\$ 9,510
Debt Service	\$ -	\$ -	\$ -	\$ -
Grants And Aids	-	-	-	-
Other Uses	-	94,870	15,140,008	16,535
<b>Total Expenditures</b>	<b>\$ 33,077</b>	<b>\$ 324,325</b>	<b>\$ 15,140,008</b>	<b>\$ 26,045</b>
Less Operating Transfers	-	(21,853)	(4,986,410)	(906)
<b>Total Operating Budget</b>	<b>\$ 33,077</b>	<b>\$ 302,472</b>	<b>\$ 10,153,598</b>	<b>\$ 25,139</b>

**Operating Budget  
FY 2017**

	<b>Greater Pines Municipal Services 1450</b>	<b>Picciola Island Street Lighting 1460</b>	<b>Valencia Terrace Street Lighting 1470</b>	<b>Building Services 1520</b>
<b>Revenues</b>				
Taxes	\$ -	\$ -	\$ -	\$ -
Permits and Fees	288,901	2,648	5,334	2,345,014
Intergovernmental Revenues	-	-	-	-
Charges For Services	-	-	-	206,986
Fines And Forfeits	-	-	-	28,000
Miscellaneous Revenues	200	10	23	25,000
Total Current Revenues	\$ 289,101	\$ 2,658	\$ 5,357	\$ 2,605,000
Non-Revenues	55,939	4,223	6,575	2,519,680
<b>Total Revenues</b>	<b>\$ 345,040</b>	<b>\$ 6,881</b>	<b>\$ 11,932</b>	<b>\$ 5,124,680</b>
Less Operating Transfers	(23,128)	(213)	(429)	(130,250)
<b>Total Operating Budget</b>	<b>\$ 321,912</b>	<b>\$ 6,668</b>	<b>\$ 11,503</b>	<b>\$ 4,994,430</b>
<b>Expenditures</b>				
Personal Services	\$ -	\$ -	\$ -	\$ 2,328,189
Operating Expenditures	242,845	2,233	4,500	533,791
Capital Outlay	-	-	-	73,100
Total Operating Expenditures	\$ 242,845	\$ 2,233	\$ 4,500	\$ 2,935,080
Debt Service	\$ -	\$ -	\$ -	\$ -
Grants And Aids	-	-	-	-
Other Uses	102,195	4,648	7,432	2,189,600
<b>Total Expenditures</b>	<b>\$ 345,040</b>	<b>\$ 6,881</b>	<b>\$ 11,932</b>	<b>\$ 5,124,680</b>
Less Operating Transfers	(23,128)	(213)	(429)	(130,250)
<b>Total Operating Budget</b>	<b>\$ 321,912</b>	<b>\$ 6,668</b>	<b>\$ 11,503</b>	<b>\$ 4,994,430</b>

**Operating Budget  
FY 2017**

	<b>County Fire Rescue 1680</b>	<b>Fire Services Impact Fee Trust 1690</b>	<b>Community Development Block Grant 1200</b>	<b>Transit 1210</b>
<b>Revenues</b>				
Taxes	\$ 4,377,602	\$ -	\$ -	\$ -
Permits and Fees	16,429,436	410,000	-	-
Intergovernmental Revenues	938,204	-	2,886,301	9,649,137
Charges For Services	212,800	-	-	500,225
Fines And Forfeits	-	-	-	-
Miscellaneous Revenues	32,100	5,000	130,000	15,100
Total Current Revenues	\$ 21,990,142	\$ 415,000	\$ 3,016,301	\$ 10,164,462
Non-Revenues	2,765,475	2,428,950	414,796	1,887,724
<b>Total Revenues</b>	<b>\$ 24,755,617</b>	<b>\$ 2,843,950</b>	<b>\$ 3,431,097</b>	<b>\$ 12,052,186</b>
Less Operating Transfers	(1,091,909)	-	-	-
<b>Total Operating Budget</b>	<b>\$ 23,663,708</b>	<b>\$ 2,843,950</b>	<b>\$ 3,431,097</b>	<b>\$ 12,052,186</b>
<b>Expenditures</b>				
Personal Services	\$ 18,815,204	\$ -	\$ 240,639	\$ 521,489
Operating Expenditures	3,922,168	-	89,768	6,353,737
Capital Outlay	70,400	2,368,503	913,084	4,718,725
Total Operating Expenditures	\$ 22,807,772	\$ 2,368,503	\$ 1,243,491	\$ 11,593,951
Debt Service	\$ -	\$ -	\$ -	\$ -
Grants And Aids	-	-	2,014,137	-
Other Uses	1,947,845	475,447	173,469	458,235
<b>Total Expenditures</b>	<b>\$ 24,755,617</b>	<b>\$ 2,843,950</b>	<b>\$ 3,431,097</b>	<b>\$ 12,052,186</b>
Less Operating Transfers	(1,091,909)	-	-	-
<b>Total Operating Budget</b>	<b>\$ 23,663,708</b>	<b>\$ 2,843,950</b>	<b>\$ 3,431,097</b>	<b>\$ 12,052,186</b>

**Operating Budget  
FY 2017**

	<b>Affordable Housing Assistance Trust 1260</b>	<b>Section 8 1270</b>	<b>Federal/ State Grants 1300</b>	<b>Restricted Local Programs 1310</b>
<b>Revenues</b>				
Taxes	\$ -	\$ -	\$ -	\$ -
Permits and Fees	-	-	-	-
Intergovernmental Revenues	2,011,672	3,425,140	6,835,405	4,000
Charges For Services	-	-	-	312,483
Fines And Forfeits	-	-	-	125,000
Miscellaneous Revenues	13,000	75,500	-	106,300
Total Current Revenues	\$ 2,024,672	\$ 3,500,640	\$ 6,835,405	\$ 547,783
Non-Revenues	2,438,475	512,700	2,795,700	498,622
<b>Total Revenues</b>	<b>\$ 4,463,147</b>	<b>\$ 4,013,340</b>	<b>\$ 9,631,105</b>	<b>\$ 1,046,405</b>
Less Operating Transfers	-	-	-	-
<b>Total Operating Budget</b>	<b>\$ 4,463,147</b>	<b>\$ 4,013,340</b>	<b>\$ 9,631,105</b>	<b>\$ 1,046,405</b>
<b>Expenditures</b>				
Personal Services	\$ 77,129	\$ 398,873	\$ 141,484	\$ 112,469
Operating Expenditures	278,746	117,558	94,303	79,609
Capital Outlay	-	23,000	6,117,618	269,488
Total Operating Expenditures	\$ 355,875	\$ 539,431	\$ 6,353,405	\$ 461,566
Debt Service	\$ -	\$ -	\$ -	\$ -
Grants And Aids	3,366,168	3,134,140	482,000	584,839
Other Uses	741,104	339,769	2,795,700	-
<b>Total Expenditures</b>	<b>\$ 4,463,147</b>	<b>\$ 4,013,340</b>	<b>\$ 9,631,105</b>	<b>\$ 1,046,405</b>
Less Operating Transfers	-	-	-	-
<b>Total Operating Budget</b>	<b>\$ 4,463,147</b>	<b>\$ 4,013,340</b>	<b>\$ 9,631,105</b>	<b>\$ 1,046,405</b>

**Operating Budget  
FY 2017**

	<b>Pari-Mutuel Revenue Replacement Bonds 2510</b>	<b>Renewal Sales Tax Debt Service 2610</b>	<b>Public Lands Program 2710</b>	<b>Expansion Projects Debt Service 2810</b>
<b>Revenues</b>				
Taxes	\$ -	\$ -	\$ 2,649,375	\$ -
Permits and Fees	-	-	-	-
Intergovernmental Revenues	297,667	-	-	-
Charges For Services	-	-	-	-
Fines And Forfeits	-	-	-	-
Miscellaneous Revenues	1,000	1,000	10,000	10,000
Total Current Revenues	\$ 298,667	\$ 1,000	\$ 2,659,375	\$ 10,000
Non-Revenues	97,708	1,176,556	380,316	5,428,649
<b>Total Revenues</b>	<b>\$ 396,375</b>	<b>\$ 1,177,556</b>	<b>\$ 3,039,691</b>	<b>\$ 5,438,649</b>
Less Operating Transfers	-	-	-	-
<b>Total Operating Budget</b>	<b>\$ 396,375</b>	<b>\$ 1,177,556</b>	<b>\$ 3,039,691</b>	<b>\$ 5,438,649</b>
<b>Expenditures</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	-	-	-	-
Capital Outlay	-	-	-	-
Total Operating Expenditures	\$ -	\$ -	\$ -	\$ -
Debt Service	\$ 249,172	\$ 1,167,515	\$ 2,525,179	\$ 5,368,561
Grants And Aids	-	-	-	-
Other Uses	147,203	10,041	514,512	70,088
<b>Total Expenditures</b>	<b>\$ 396,375</b>	<b>\$ 1,177,556</b>	<b>\$ 3,039,691</b>	<b>\$ 5,438,649</b>
Less Operating Transfers	-	-	-	-
<b>Total Operating Budget</b>	<b>\$ 396,375</b>	<b>\$ 1,177,556</b>	<b>\$ 3,039,691</b>	<b>\$ 5,438,649</b>

**Operating Budget  
FY 2017**

	<b>Landfill Enterprise 4200</b>	<b>Solid Waste Closures and Long-Term Care 4220</b>
<b>Revenues</b>		
Taxes	\$ -	\$ -
Permits and Fees	12,537,541	-
Intergovernmental Revenues	14,091	-
Charges For Services	280,000	-
Fines And Forfeits	-	-
Miscellaneous Revenues	105,768	1,000
Total Current Revenues	\$ 12,937,400	\$ 1,000
Non-Revenues	3,798,308	519,433
<b>Total Revenues</b>	<b>\$ 16,735,708</b>	<b>\$ 520,433</b>
Less Operating Transfers	(643,432)	(50)
<b>Total Operating Budget</b>	<b>\$ 16,092,276</b>	<b>\$ 520,383</b>
<b>Expenditures</b>		
Personal Services	\$ 1,692,942	\$ -
Operating Expenditures	13,862,478	201,516
Capital Outlay	170,000	-
Total Operating Expenditures	\$ 15,725,420	\$ 201,516
Debt Service	\$ -	\$ -
Grants And Aids	-	-
Other Uses	1,010,288	318,917
<b>Total Expenditures</b>	<b>\$ 16,735,708</b>	<b>\$ 520,433</b>
Less Operating Transfers	(643,432)	(50)
<b>Total Operating Budget</b>	<b>\$ 16,092,276</b>	<b>\$ 520,383</b>

**Operating Budget  
FY 2017**

	<b>Totals</b>
<hr/>	
<b>Revenues</b>	
Taxes	\$ 135,787,866
Permits and Fees	35,740,764
Intergovernmental Revenues	54,287,517
Charges For Services	11,761,239
Fines And Forfeits	473,000
Miscellaneous Revenues	1,469,168
Total Current Revenues	\$ 239,519,554
Non-Revenues	74,673,786
<b>Total Revenues</b>	<b>\$ 314,193,340</b>
Less Operating Transfers	(21,342,463)
<b>Total Operating Budget</b>	<b>\$ 292,850,877</b>
<hr/>	
<b>Expenditures</b>	
Personal Services	\$ 53,040,341
Operating Expenditures	63,871,609
Capital Outlay	29,783,541
Total Operating Expenditures	\$ 146,695,491
Debt Service	\$ 9,423,127
Grants And Aids	24,774,753
Other Uses	133,299,969
<b>Total Expenditures</b>	<b>\$ 314,193,340</b>
Less Operating Transfers	(21,342,463)
<b>Total Operating Budget</b>	<b>\$ 292,850,877</b>

## Revenues by Fund

Fund No.	Fund Name	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Countywide Funds</b>					
0010	General	\$ 122,582,581	\$ 139,060,724	\$ 141,929,871	\$ 141,225,943
1120	County Transportation Trust	12,930,365	17,014,233	18,937,572	17,259,606
1220	Lake County Ambulance	6,991,565	7,664,465	7,488,116	8,280,172
1900	County Library System	4,199,233	4,517,590	4,750,504	4,579,302
<b>Total Countywide Funds</b>		<b>\$ 146,703,744</b>	<b>\$ 168,257,012</b>	<b>\$ 173,106,063</b>	<b>\$ 171,345,023</b>
<b>Special Revenue Funds</b>					
1070	Library Impact Fee Trust	\$ 322,244	\$ 1,783,813	\$ 1,907,800	\$ 1,753,563
1081	Parks Impact Fee Trust - Central District	24,230	17,689	26,734	33,414
1082	Parks Impact Fee Trust - North District	58,630	110,793	129,322	93,669
1083	Parks Impact Fee Trust - South District	85,611	310,660	388,229	396,100
1152	Road Impact Fees - District 2	2,093	325,736	321,236	87,009
1153	Road Impact Fees - District 3	8,748	2,538,143	2,341,893	1,486,023
1155	Road Impact Fees - District 5	4,462	430,498	374,318	-
1156	Road Impact Fees - District 6	5,676	1,381,812	1,024,110	-
1157	South Transportation Benefit District	2,964,112	3,093,453	4,184,885	7,337,768
1158	Central Transportation Benefit District	164,957	155,987	261,814	330,774
1159	North Transportation Benefit District	358,072	474,510	671,017	1,049,711
1190	Fish Conservation	13,002	182,826	182,693	194,568
1230	MSTU - Stormwater Management	611,729	3,132,009	3,745,682	2,526,305
1231	MSTU - Parks Services	4,986,258	5,686,414	5,727,124	5,933,431
1240	Emergency 911	1,757,895	1,858,819	2,056,174	2,061,082
1250	Resort/Development Tax	2,580,405	6,285,874	7,910,818	8,481,794
1290	Greater Hills MSBU	243,021	297,274	301,060	302,573
1330	Law Enforcement Trust	97,374	273,626	342,286	223,286
1340	Mt Plymouth/Sorrento CRA Trust	7,453	19,609	19,952	33,077
1370	Greater Groves MSBU	239,566	309,183	313,490	324,325
1410	Infrastructure Sales Tax Revenue	13,602,942	13,852,760	14,595,074	15,140,008
1430	Village Green Street Lighting	10,445	25,970	26,869	26,045
1450	Greater Pines Municipal Services	254,283	325,325	330,368	345,040
1460	Picciola Island Street Lighting	2,349	7,076	7,679	6,881
1470	Valencia Terrace Street Lighting	4,723	11,898	12,880	11,932
1520	Building Services	2,680,060	3,685,240	5,229,452	5,124,680
1680	County Fire Rescue	21,437,091	23,852,421	24,278,171	24,755,617
1690	Fire Services Impact Fee Trust	596,490	2,677,169	3,044,539	2,843,950
<b>Total Special Revenue Funds</b>		<b>\$ 53,123,921</b>	<b>\$ 73,106,587</b>	<b>\$ 79,755,669</b>	<b>\$ 80,902,625</b>
<b>Grant Funds</b>					
1200	Community Development Block Grant	\$ 1,300,688	\$ 2,355,944	\$ 2,380,189	\$ 3,431,097
1210	Transit	8,324,692	11,342,990	9,341,836	12,052,186
1260	Affordable Housing Assistance Trust	970,279	960,284	2,499,900	4,463,147
1270	Section 8	3,558,458	4,254,492	4,245,752	4,013,340
1300	Federal/State Grants	8,058,460	7,949,517	5,819,626	9,631,105
1310	Restricted Local Programs	612,500	1,143,712	1,143,112	1,046,405
<b>Total Grant Funds</b>		<b>\$ 22,825,077</b>	<b>\$ 28,006,939</b>	<b>\$ 25,430,415</b>	<b>\$ 34,637,280</b>

## Revenues by Fund

Fund No.	Fund Name	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Debt Service Funds</b>					
2510	Pari-Mutuel Revenue Replacement Bonds	\$ 298,434	\$ 350,604	\$ 350,371	\$ 396,375
2610	Renewal Sales Tax Debt Service	1,167,052	1,261,034	1,218,686	1,177,556
2710	Public Lands Program	23,381,411	3,043,502	3,035,869	3,039,691
2810	Expansion Projects Debt Service	83,927,726	4,786,367	4,804,876	5,438,649
<b>Total Debt Service Funds</b>		<b>\$ 108,774,623</b>	<b>\$ 9,441,507</b>	<b>\$ 9,409,802</b>	<b>\$ 10,052,271</b>
<b>Enterprise Funds</b>					
4200	Landfill Enterprise	\$ 13,518,851	\$ 16,469,986	\$ 17,573,425	\$ 16,735,708
4220	Solid Waste Closures and Long-Term Care	4,446	636,363	658,717	520,433
<b>Total Enterprise Funds</b>		<b>\$ 13,523,297</b>	<b>\$ 17,106,349</b>	<b>\$ 18,232,142</b>	<b>\$ 17,256,141</b>
<b>Subtotal Operating Budget</b>		<b>\$ 344,950,662</b>	<b>\$ 295,918,394</b>	<b>\$ 305,934,091</b>	<b>\$ 314,193,340</b>
<b>Less Operating Transfers</b>		<b>\$ (19,780,973)</b>	<b>\$ (19,755,927)</b>	<b>\$ (19,789,105)</b>	<b>\$ (21,342,463)</b>
<b>Total Operating Budget</b>		<b>\$ 325,169,689</b>	<b>\$ 276,162,467</b>	<b>\$ 286,144,986</b>	<b>\$ 292,850,877</b>
<b>Capital Projects Funds</b>					
3020	Parks Capital Projects	\$ 359,749	\$ 846,597	\$ 784,459	\$ 473,813
3030	Renewal Sales Tax Capital Projects	2,457,980	10,194,986	9,888,057	7,641,943
3040	Renewal Sales Tax Capital Projects - PW	6,609,086	14,917,726	13,065,888	13,425,951
3710	Public Lands Capital Program	34,041	-	35,864	22,714
3810	Facilities Expansion Capital	163,292	895,393	1,106,281	550,825
<b>Total Capital Projects Funds</b>		<b>\$ 9,624,148</b>	<b>\$ 26,854,702</b>	<b>\$ 24,880,549</b>	<b>\$ 22,115,246</b>
<b>Internal Service Funds</b>					
5200	Property and Casualty	\$ 2,627,608	\$ 4,931,347	\$ 5,503,208	\$ 4,138,509
5300	Employee Group Benefits	11,518,340	17,580,500	18,122,451	18,244,404
5400	Fleet Management	3,464,565	4,241,703	4,286,002	4,226,853
<b>Total Internal Service Funds</b>		<b>\$ 17,610,513</b>	<b>\$ 26,753,550</b>	<b>\$ 27,911,661</b>	<b>\$ 26,609,766</b>

## Expenditures by Fund

Fund No.	Fund Name	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Countywide Funds</b>					
0010	General	\$ 119,137,579	\$ 139,060,724	\$ 141,929,871	\$ 141,225,943
1120	County Transportation Trust	14,057,004	17,014,233	18,937,572	17,259,606
1220	Lake County Ambulance	7,252,701	7,664,465	7,488,116	8,280,172
1900	County Library System	4,301,519	4,517,590	4,750,504	4,579,302
<b>Total Countywide Funds</b>		<b>\$ 144,748,803</b>	<b>\$ 168,257,012</b>	<b>\$ 173,106,063</b>	<b>\$ 171,345,023</b>
<b>Special Revenue Funds</b>					
1070	Library Impact Fee Trust	\$ 26,154	\$ 1,783,813	\$ 1,907,800	\$ 1,753,563
1081	Parks Impact Fee Trust - Central District	51,669	17,689	26,734	33,414
1082	Parks Impact Fee Trust - North District	-	110,793	129,322	93,669
1083	Parks Impact Fee Trust - South District	68,103	310,660	388,229	396,100
1152	Road Impact Fees - District 2	943,330	325,736	321,236	87,009
1153	Road Impact Fees - District 3	78,392	2,538,143	2,341,893	1,486,023
1155	Road Impact Fees - District 5	1,792,356	430,498	374,318	-
1156	Road Impact Fees - District 6	547,918	1,381,812	1,024,110	-
1157	South Transportation Benefit District	1,737,331	3,093,453	4,184,885	7,337,768
1158	Central Transportation Benefit District	-	155,987	261,814	330,774
1159	North Transportation Benefit District	-	474,510	671,017	1,049,711
1190	Fish Conservation	635	182,826	182,693	194,568
1230	MSTU - Stormwater Management	1,554,969	3,132,009	3,745,682	2,526,305
1231	MSTU - Parks Services	4,699,960	5,686,414	5,727,124	5,933,431
1240	Emergency 911	2,166,273	1,858,819	2,056,174	2,061,082
1250	Resort / Development Tax	2,142,855	6,285,874	7,910,818	8,481,794
1290	Greater Hills MSBU	244,337	297,274	301,060	302,573
1330	Law Enforcement Trust	142,914	273,626	342,286	223,286
1340	Mt Plymouth/Sorrento CRA Trust	-	19,609	19,952	33,077
1370	Greater Groves MSBU	236,788	309,183	313,490	324,325
1410	Infrastructure Sales Tax Revenue	13,733,848	13,852,760	14,595,074	15,140,008
1430	Village Green Street Lighting	11,044	25,970	26,869	26,045
1450	Greater Pines Municipal Services	249,616	325,325	330,368	345,040
1460	Picciola Island Street Lighting	2,808	7,076	7,679	6,881
1470	Valencia Terrace Street Lighting	5,232	11,898	12,880	11,932
1520	Building Services	2,104,932	3,685,240	5,229,452	5,124,680
1680	County Fire Rescue	21,594,218	23,852,421	24,278,171	24,755,617
1690	Fire Services Impact Fee Trust	90,127	2,677,169	3,044,539	2,843,950
<b>Total Special Revenue Funds</b>		<b>\$ 54,225,809</b>	<b>\$ 73,106,587</b>	<b>\$ 79,755,669</b>	<b>\$ 80,902,625</b>
<b>Grant Funds</b>					
1200	Community Development Block Grant	\$ 1,428,103	\$ 2,355,944	\$ 2,380,189	\$ 3,431,097
1210	Transit	8,435,379	11,342,990	9,341,836	12,052,186
1260	Affordable Housing Assistance Trust	1,072,569	960,284	2,499,900	4,463,147
1270	Section 8	3,476,595	4,254,492	4,245,752	4,013,340
1300	Federal/State Grants	8,139,276	7,949,517	5,819,626	9,631,105
1310	Restricted Local Programs	697,167	1,143,712	1,143,112	1,046,405
<b>Total Grant Funds</b>		<b>\$ 23,249,089</b>	<b>\$ 28,006,939</b>	<b>\$ 25,430,415</b>	<b>\$ 34,637,280</b>

## Expenditures by Fund

Fund No.	Fund Name	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Debt Service Funds</b>					
2510	Pari-Mutuel Revenue Replacement Bonds	\$ 252,500	\$ 350,604	\$ 350,371	\$ 396,375
2610	Renewal Sales Tax Debt Service	1,166,265	1,261,034	1,218,686	1,177,556
2710	Public Lands Program	23,806,954	3,043,502	3,035,869	3,039,691
2810	Expansion Projects Debt Service	83,903,217	4,786,367	4,804,876	5,438,649
<b>Total Debt Service Funds</b>		<b>\$ 109,128,936</b>	<b>\$ 9,441,507</b>	<b>\$ 9,409,802</b>	<b>\$ 10,052,271</b>
<b>Enterprise Funds</b>					
4200	Landfill Enterprise	\$ 16,467,019	\$ 16,469,986	\$ 17,573,425	\$ 16,735,708
4220	Solid Waste Closures and Long-Term Care	882,530	636,363	658,717	520,433
<b>Total Enterprise Funds</b>		<b>\$ 17,349,549</b>	<b>\$ 17,106,349</b>	<b>\$ 18,232,142</b>	<b>\$ 17,256,141</b>
<b>Subtotal Operating Budget</b>		<b>\$ 348,702,186</b>	<b>\$ 295,918,394</b>	<b>\$ 305,934,091</b>	<b>\$ 314,193,340</b>
<b>Less Operating Transfers</b>		<b>\$ (19,780,973)</b>	<b>\$ (19,755,927)</b>	<b>\$ (19,789,105)</b>	<b>\$ (21,342,463)</b>
<b>Total Operating Budget</b>		<b>\$ 328,921,213</b>	<b>\$ 276,162,467</b>	<b>\$ 286,144,986</b>	<b>\$ 292,850,877</b>
<b>Capital Projects Funds</b>					
3020	Parks Capital Projects	\$ 604,562	\$ 846,597	\$ 784,459	\$ 473,813
3030	Renewal Sales Tax Capital Projects	2,406,609	10,194,986	9,888,057	7,641,943
3040	Renewal Sales Tax Capital Projects - PW	7,059,191	14,917,726	13,065,888	13,425,951
3710	Public Lands Capital Program	933,242	-	35,864	22,714
3810	Facilities Expansion Capital	202,098	895,393	1,106,281	550,825
<b>Total Capital Projects Funds</b>		<b>\$ 11,205,702</b>	<b>\$ 26,854,702</b>	<b>\$ 24,880,549</b>	<b>\$ 22,115,246</b>
<b>Internal Service Funds</b>					
5200	Property and Casualty	\$ 2,758,672	\$ 4,931,347	\$ 5,503,208	\$ 4,138,509
5300	Employee Group Benefits	14,247,549	17,580,500	18,122,451	18,244,404
5400	Fleet Management	3,394,411	4,241,703	4,286,002	4,226,853
<b>Total Internal Service Funds</b>		<b>\$ 20,400,632</b>	<b>\$ 26,753,550</b>	<b>\$ 27,911,661</b>	<b>\$ 26,609,766</b>

## Expenditures by Department FY 2017 Operating Budget

<u>Department</u>	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
Communications	\$ 285,979	\$ 409,365	\$ 416,004	\$ 471,978
Community Safety and Compliance	2,199,173	2,496,814	3,142,942	2,809,217
Community Services	21,822,203	27,391,651	27,987,571	32,242,004
County Attorney	652,529	755,079	755,079	698,323
County Manager	497,630	525,888	531,050	544,468
Economic Growth	6,282,643	12,470,325	15,642,593	16,190,237
Facilities and Fleet Management	4,866,935	5,183,382	5,743,083	5,228,810
Fiscal and Administrative Services	1,190,067	1,286,274	1,348,175	1,466,135
Human Resources	579,648	776,476	788,600	794,676
Information Technology	2,227,209	2,584,180	2,613,881	2,854,915
Legislative	828,906	851,233	851,233	845,409
Public Resources	10,442,865	13,985,736	14,551,983	14,465,927
Public Safety	27,000,011	31,258,281	32,558,559	32,596,578
Public Works	46,385,847	55,118,559	56,608,832	57,816,165
Clerk of the Circuit Court	4,642,826	4,920,611	4,920,611	5,119,614
Property Appraiser	2,539,283	2,591,474	2,591,474	2,807,523
Sheriff	61,908,447	64,258,391	64,674,476	65,473,674
Supervisor of Elections	2,016,235	3,058,450	3,148,436	2,460,572
Tax Collector	4,495,621	4,743,656	4,743,656	5,009,949
Judicial Support	3,047,660	3,507,156	3,519,077	3,709,595
Debt Service	109,128,936	9,441,507	9,409,802	10,052,271
Non-Departmental	35,661,533	48,303,906	49,386,974	50,535,300
<b>Sub-Total Operating Budget</b>	<b>\$ 348,702,187</b>	<b>\$ 295,918,394</b>	<b>\$ 305,934,091</b>	<b>\$ 314,193,340</b>
Less: Operating Transfers	\$ (19,780,973)	\$ (19,755,927)	\$ (19,789,105)	\$ (21,342,463)
<b>Total Operating Budget</b>	<b>\$ 328,921,214</b>	<b>\$ 276,162,467</b>	<b>\$ 286,144,986</b>	<b>\$ 292,850,877</b>

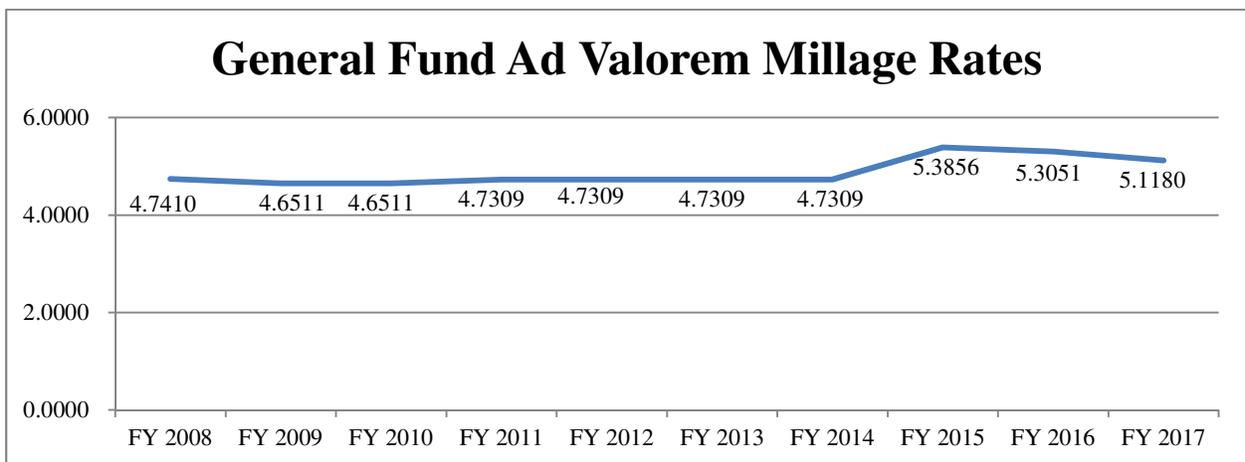
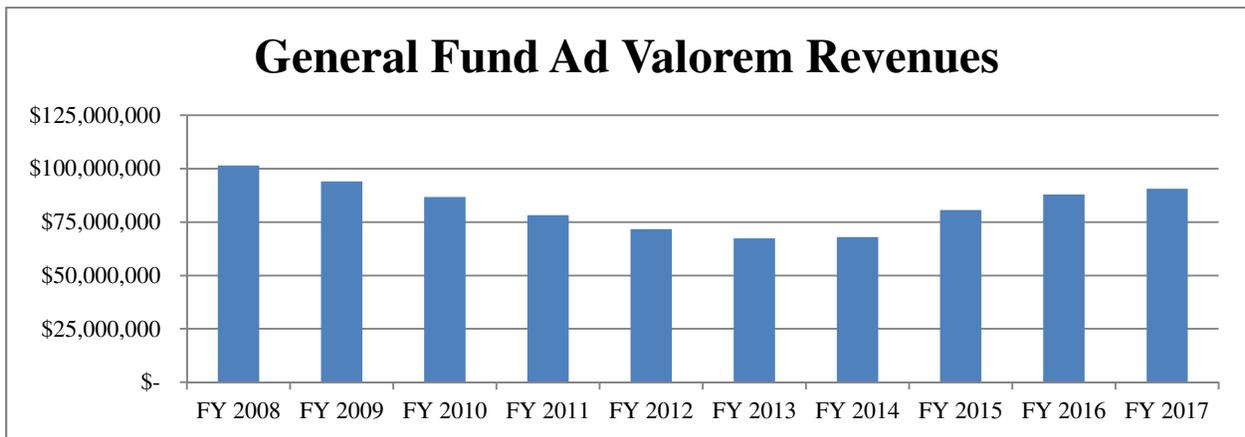
## **MAJOR REVENUES – ANALYSIS AND ASSUMPTIONS**

Following is a brief discussion of ten of the major revenue sources for Lake County. These include:

- 1) Ad Valorem Taxes
- 2) Fire Residential Non-Ad Valorem Assessment
- 3) Solid Waste Services Non-Ad Valorem Assessment
- 4) State Sales Tax
- 5) Infrastructure Surtax Renewal
- 6) Local Option Gas Tax
- 7) State Revenue Sharing Proceeds
- 8) Constitutional Gas Tax
- 9) Local Option Resort Tax
- 10) Communications Services Tax

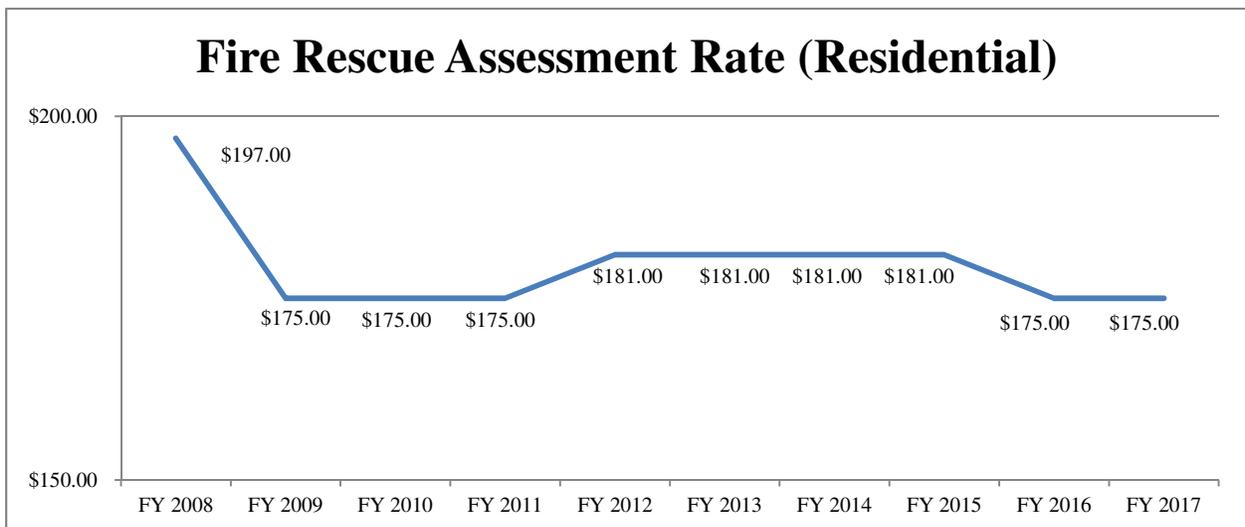
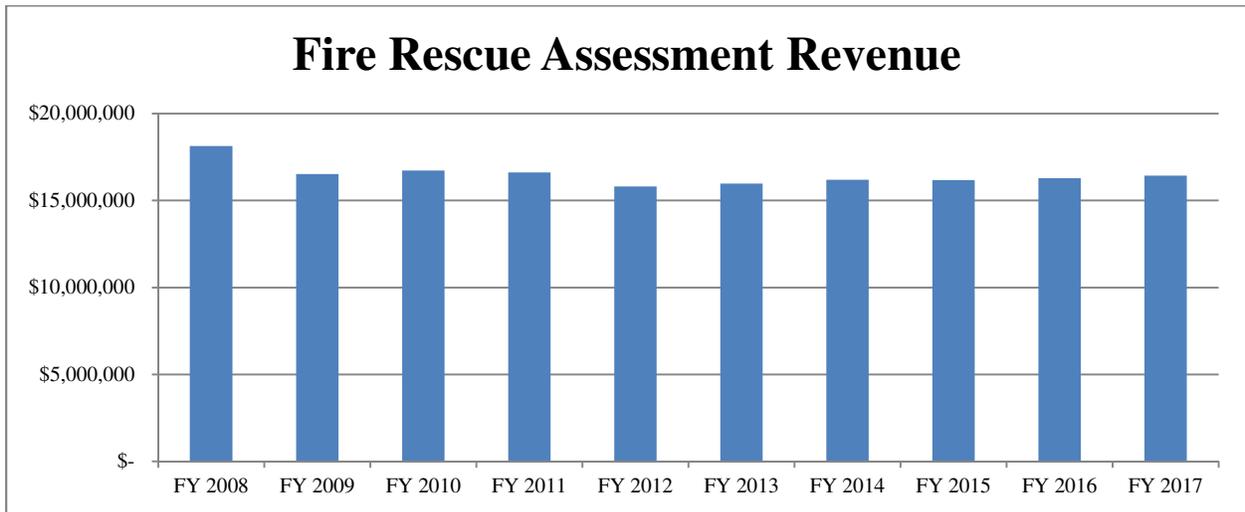
## Ad Valorem Taxes

Ad valorem taxes result from the levy of taxes on real property and tangible personal property located in the County. This tax is shown as “County” on the Truth in Millage (TRIM) statements that are sent out to taxpayers. The Ad Valorem Millage Rate is set by the Board of County Commissioners each year, and qualified homeowners may receive exemptions from the taxable value of their property due to homestead, age, disability, or other factors. The millage rate is applied to each \$1,000 of the taxable value after adjustment for any exemptions. For example, a home that has a taxable value of \$150,000 with \$50,000 in homestead exemptions and a millage rate of 4.2152 would be taxed as  $\$150,000 - \$50,000 = \$100,000 / \$1,000 = 100 \times 4.2152 = \$421.52$  Property Tax. Taxable values are determined by the Property Appraiser. The tax is collected by the Tax Collector with discounts provided for early payment. Falling property values, along with added exemptions, contributed to a decrease in General Fund Ad Valorem revenues from 2008 through 2013 with revenue stabilizing in 2014. Collections in 2015 increased as a result of an increase in the Ad Valorem Tax Rate combined with returning growth in taxable values. The Fiscal Year 2017 Budget reflects a continuing increase in taxable values, along with a decrease in the millage rate approved by the Board of County Commissioners.



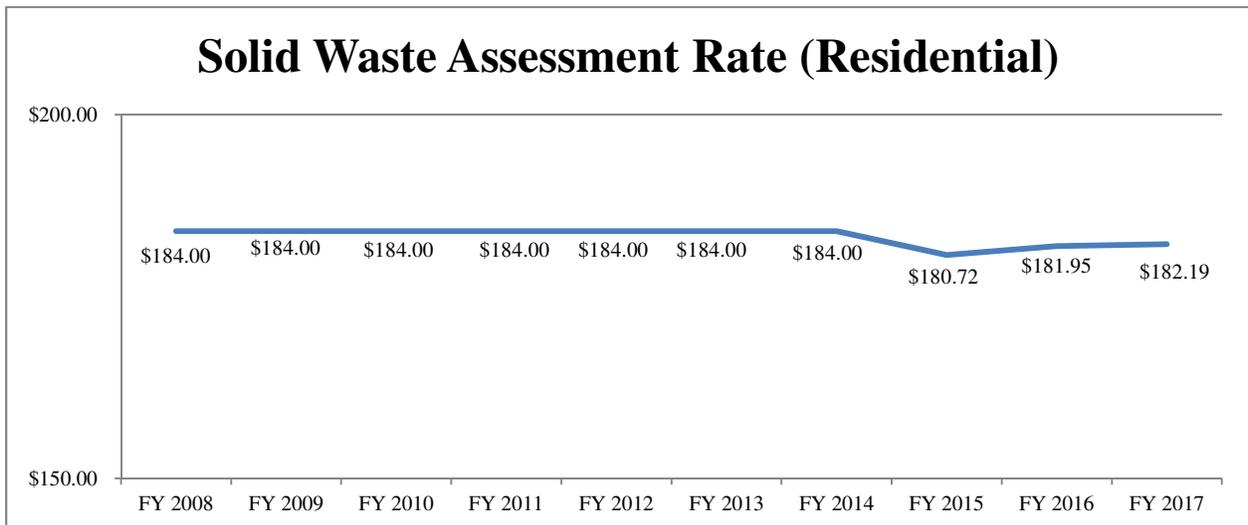
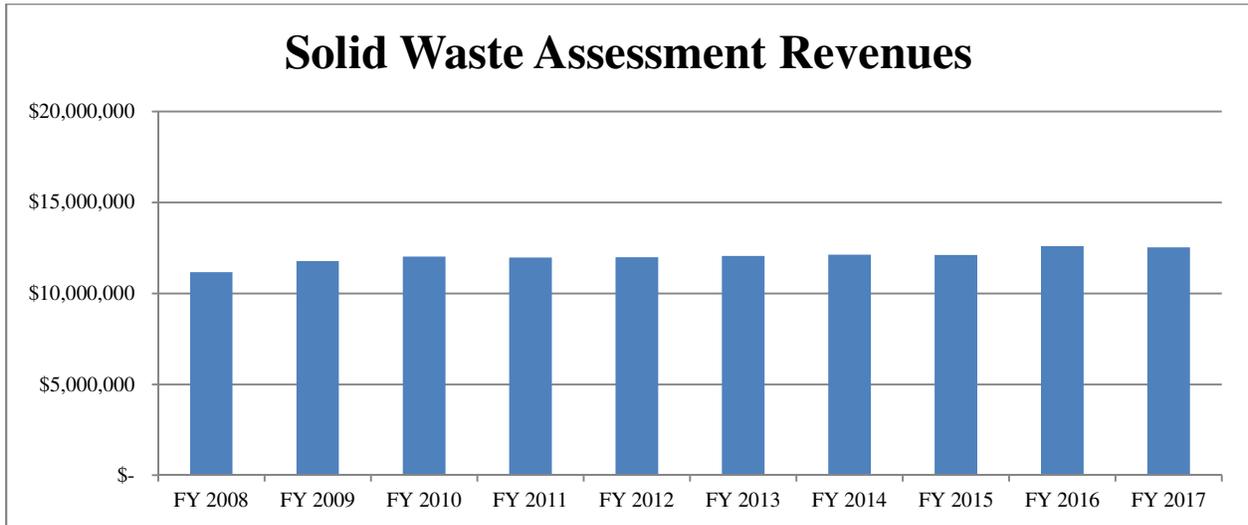
## Fire Rescue Non-Ad Valorem Assessment

The Fire Assessment was established in 1985 to fund the costs associated with providing fire protection services to properties within the unincorporated areas of Lake County, as well as the municipalities of Astatula, Howey-in-the-Hills, and Lady Lake. The assessment rates are set by the Board of County Commissioners each year, and vary depending on the type of property (residential, commercial, etc.) The assessment charged represents a charge for services based upon the estimated benefit received by each property. Fiscal Year 2017 projected fire rescue assessment revenue reflects a continuing increase in the number of units assessed.



## Solid Waste Services Non-Ad Valorem Assessment

The Solid Waste Assessment, established in 1988, is levied on owners of improved real estate in the unincorporated areas of the County. The assessment is levied to pay for costs related to the collection and disposal of waste in unincorporated Lake County, and the rates are set by the Board of County Commissioners each year. This assessment is included on the annual property tax bill that is sent to property owners.



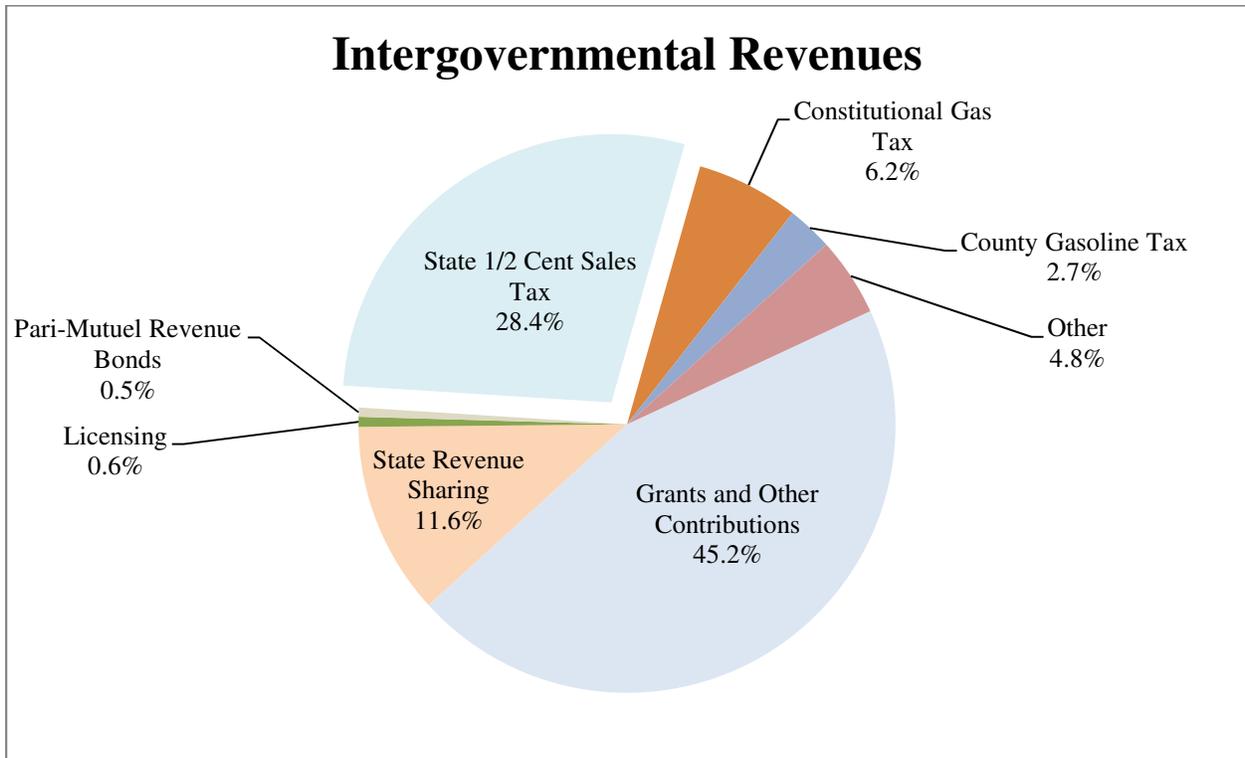
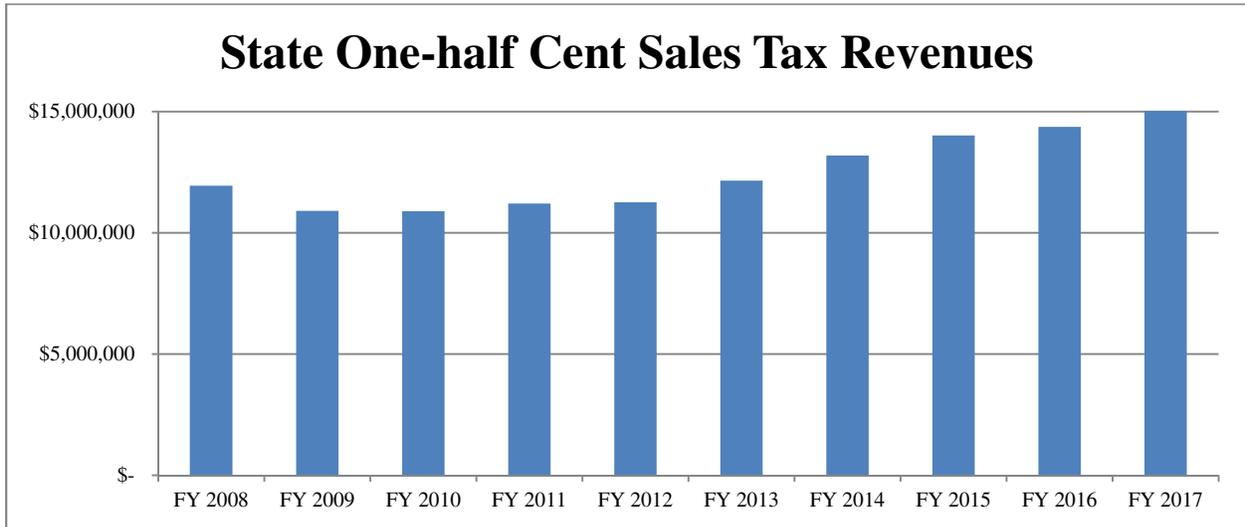
Fiscal Years 2015 and after reflect an average rate per residence.

Effective October 1, 2014 (Fiscal Year 2015), a new assessment rate structure was implemented where each residence is located within one of three service areas. Charges are based on the costs for collection and disposal in the service area, as well as the number of collections per week.

The average adopted assessment rate per residence for Fiscal Year 2017 is \$182.19. This average is calculated by dividing the total assessment revenue calculated using the six different adopted assessment rates by the total number of housing units billed, and does not represent a specific rate for any service area or service level. The actual assessment billed for each residence may be more or less than this amount depending on location and service level.

## State Sales Tax

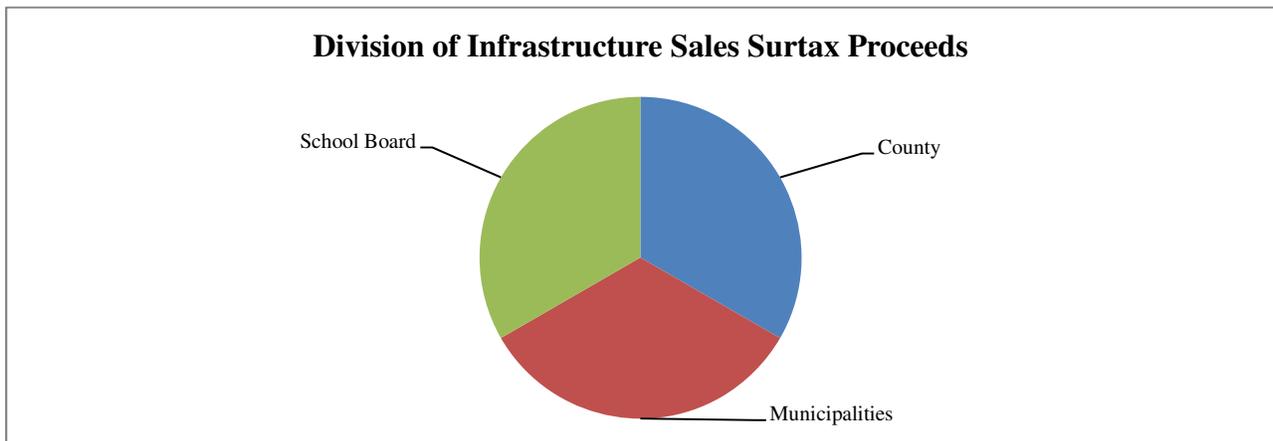
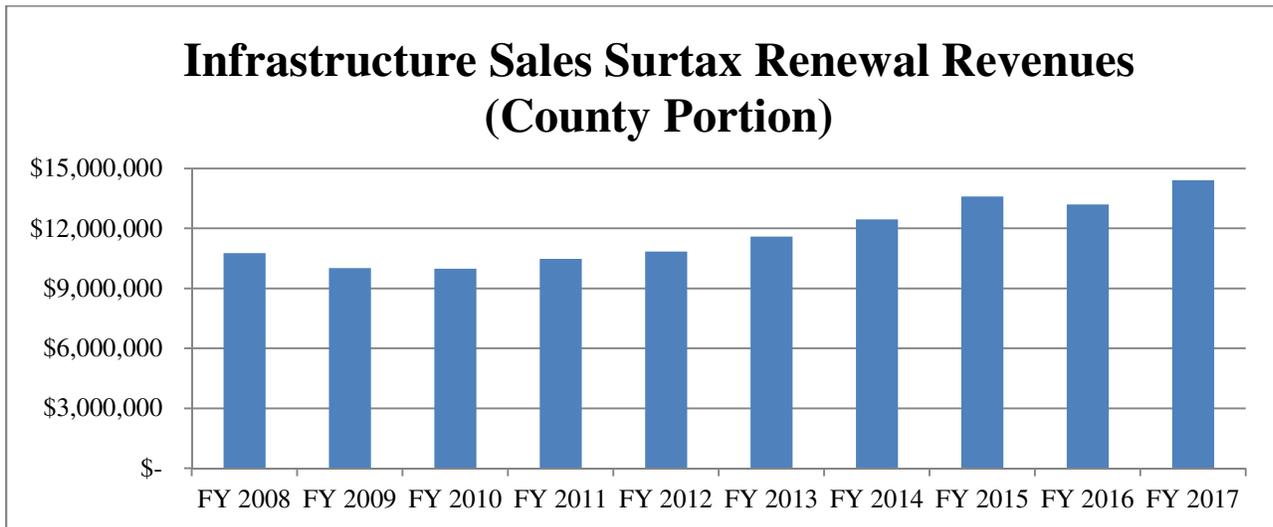
The Local Government Half-Cent Sales Tax Program is a revenue sharing program funded from the State's general sales and use tax collections. This tax is charged on eligible transactions along with the base Florida Sales Tax and any local discretionary sales surtax. The program is administered by the Florida Department of Revenue, which distributes revenue to the counties. Budgeted revenues for Fiscal Year 2017 are based on expected continued growth in economic activity.



## Infrastructure Surtax Renewal

The Infrastructure Sales Surtax was originally approved by voters for a 15-year period beginning January 1, 1988, and ending December 31, 2002. The tax was renewed in 2001, with collections for the current 15-year period spanning January 1, 2003 to December 31, 2017. This is a one percent tax that is levied on transactions that are subject to the state sales tax. The proceeds are distributed in three even portions between the County, the School Board, and the County's fourteen municipalities. The portion allocated to the municipalities is shared by the Towns of Astatula, Howey-in-the-Hills, Lady Lake, and Montverde, as well as the Cities of Clermont, Eustis, Fruitland Park, Groveland, Leesburg, Mascotte, Minneola, Mount Dora, Tavares, and Umatilla. The revenues budgeted for Fiscal Year 2017 are projected based on increasing economic activity, and represent an estimate higher than the revenues received in any year since the renewal of the tax.

The County portion of the surtax proceeds is currently split with 50 percent for transportation purposes and 50 percent for purposes allowed by Section 212.055(2), F.S.



## Local Option Gas Tax (1 to 6 Cents)

These revenues result from a six-cent per gallon tax on motor and diesel fuel sold in Lake County. This tax was authorized by the Florida Legislature in 1983, and is administered by the Florida Department of Revenue with the proceeds received by the County and its municipalities based on approved agreements. As these tax revenues are generated by the sale of fuels, they are directly affected by events such as changes in fuel prices, driving habits, business activity, and fuel efficiency improvements in vehicles.

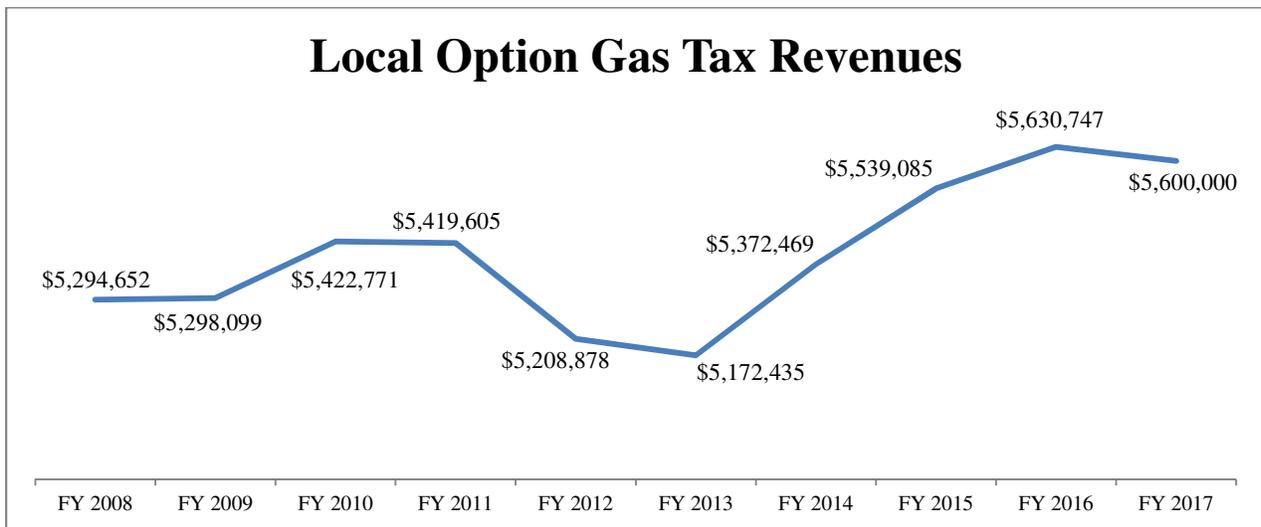
The authorized uses of these revenues are:

1. Public transportation operations and maintenance
2. Roadway and right-of-way maintenance and equipment, and structures used primarily for the storage and maintenance of such equipment
3. Roadway and right-of-way drainage
4. Street lighting
5. Traffic signs, traffic engineering, signalization, and pavement markings
6. Bridge maintenance and operations
7. Debt service and current expenditures for transportation capital projects in the foregoing program areas, including construction or reconstruction of roads

The First and Second Cent Tax was originally levied by Lake County for the ten-year period of September 1, 1984 to August 31, 1994. The tax was then extended for an additional 20 years through August 31, 2014. On January 14, 2014, the tax was re-imposed for the period of September 1, 2014 through December 31, 2043.

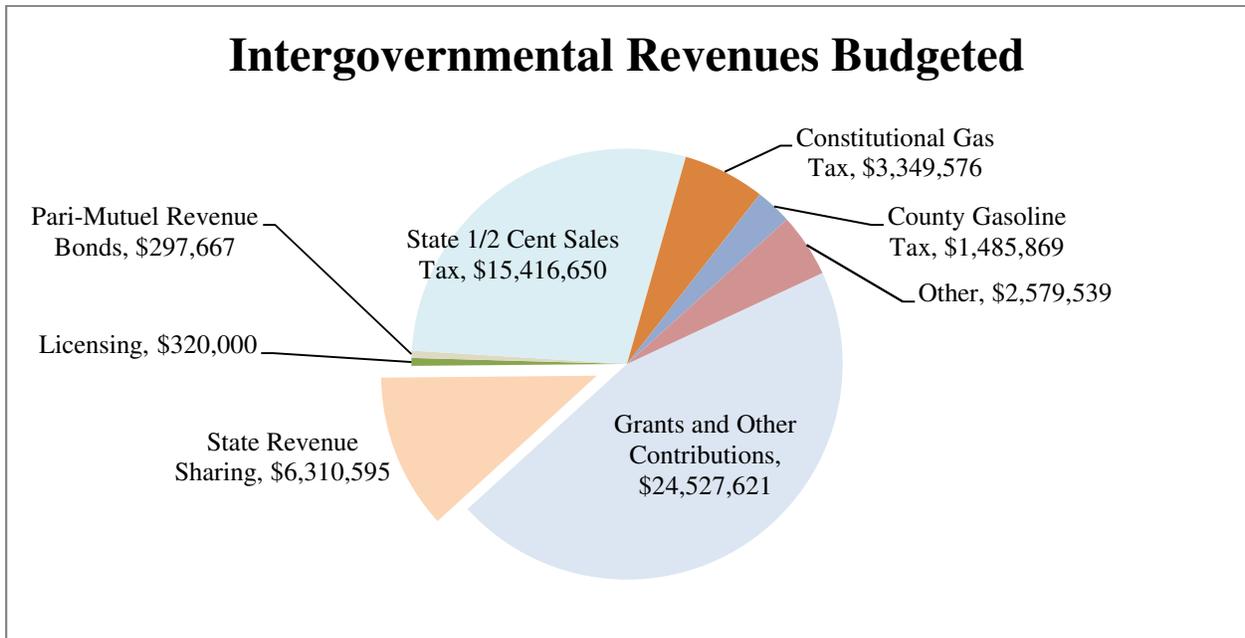
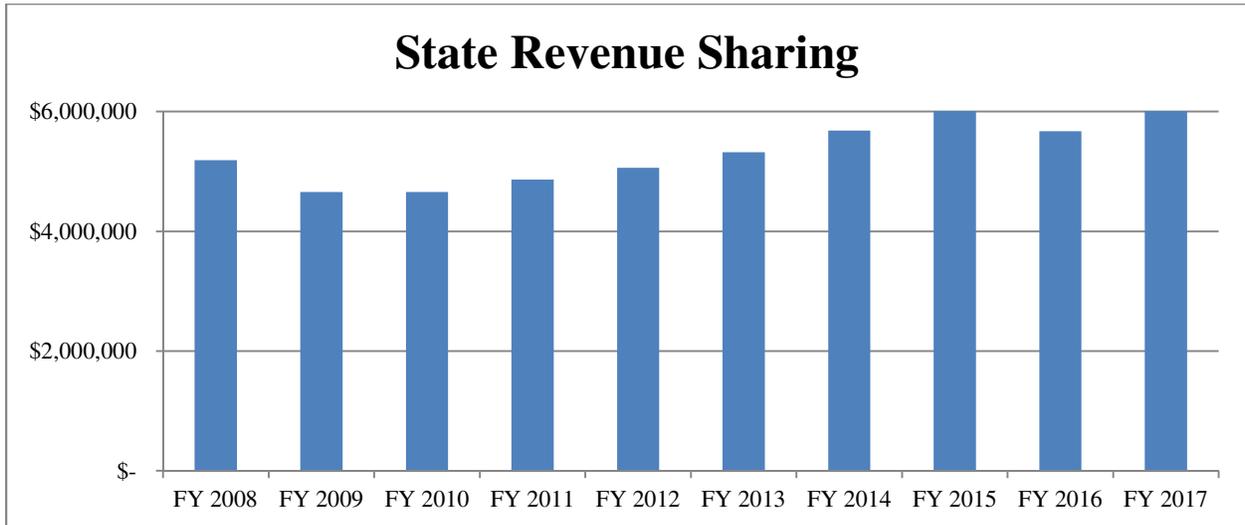
The Third and Fourth Cent Tax was levied by Lake County for a thirty-year period beginning September 1, 1985 and ending August 30, 2015. On January 13, 2015, the tax was re-imposed for the period of August 31, 2015 through December 31, 2043.

The Fifth and Sixth Cent Tax was levied by Lake County for a thirty-year period beginning September 1, 1986 and ending August 30, 2016. On January 13, 2015, the tax was re-imposed for the period of August 31, 2016 through December 31, 2043.



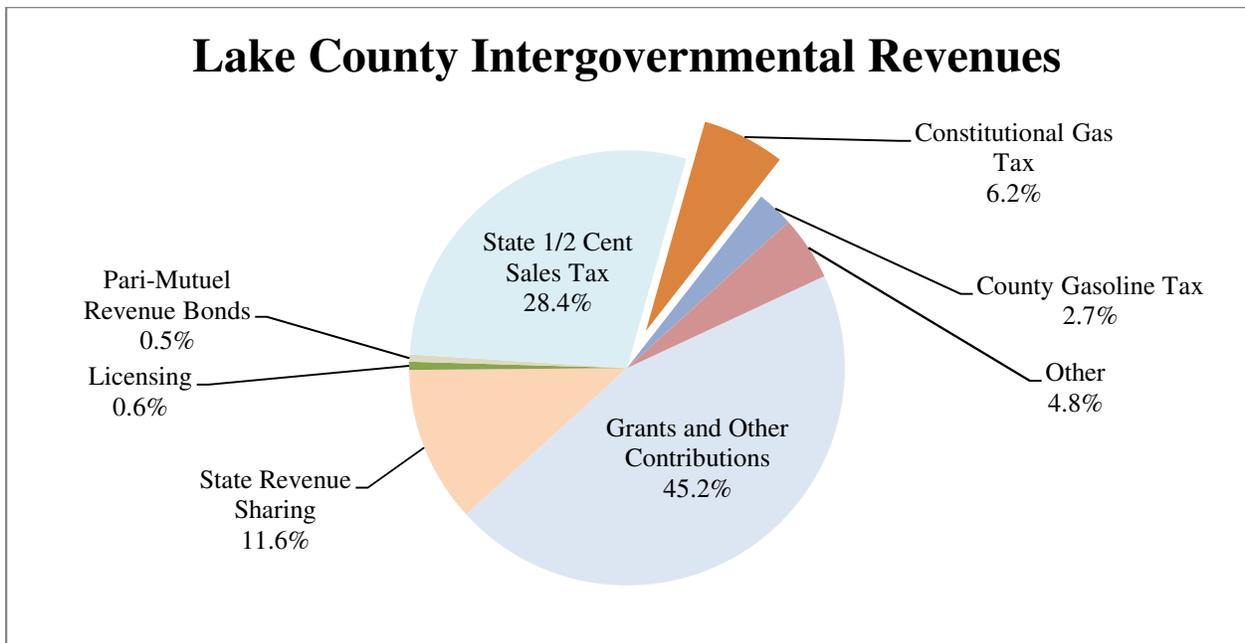
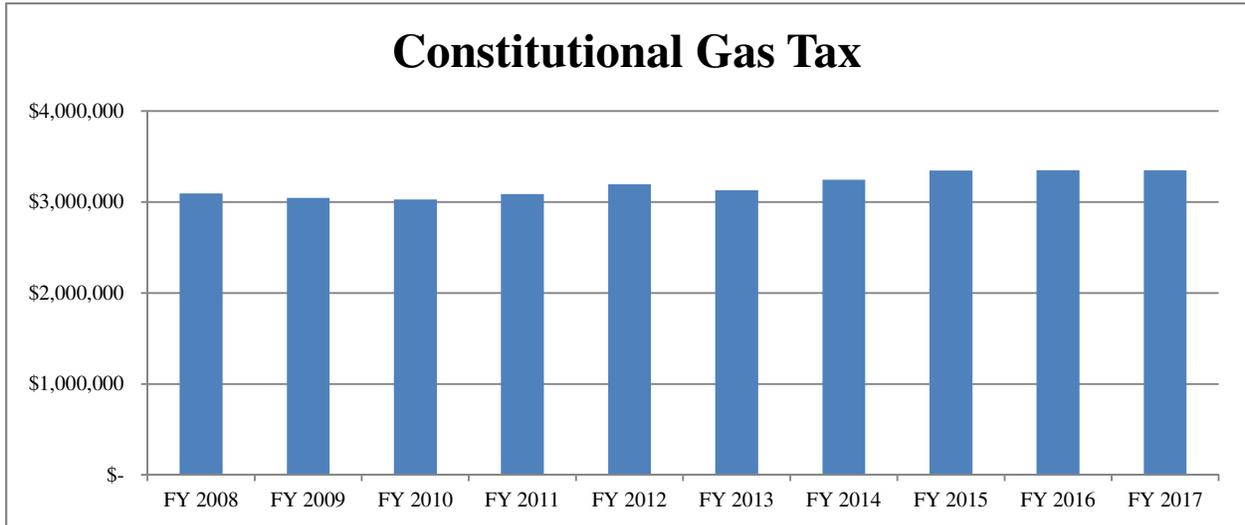
## State Revenue Sharing Proceeds

These revenues are received by the County for a share of the State Sales and Use Tax collections, and a portion of the State taxes on cigarettes. The funds are administered by the Florida Department of Revenue. The amount of the funds received is a direct result of economic activity in Lake County, and the receipts in Fiscal Year 2017 are expected to reflect an increase over 2016.



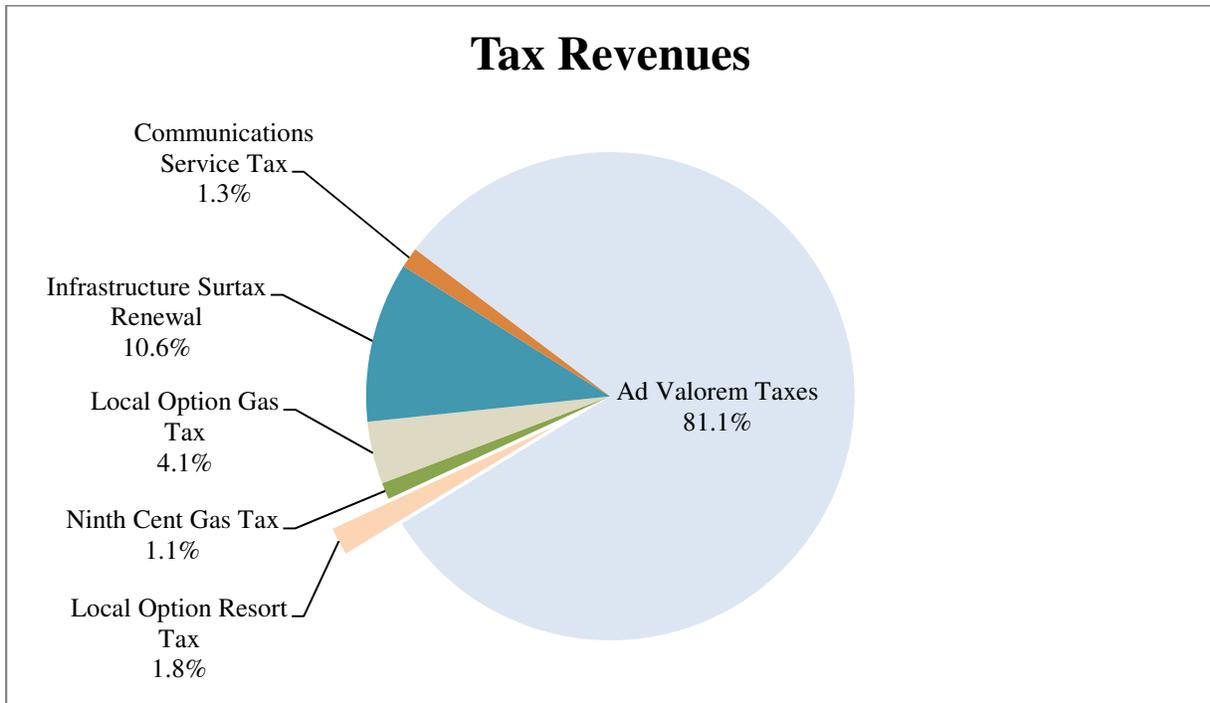
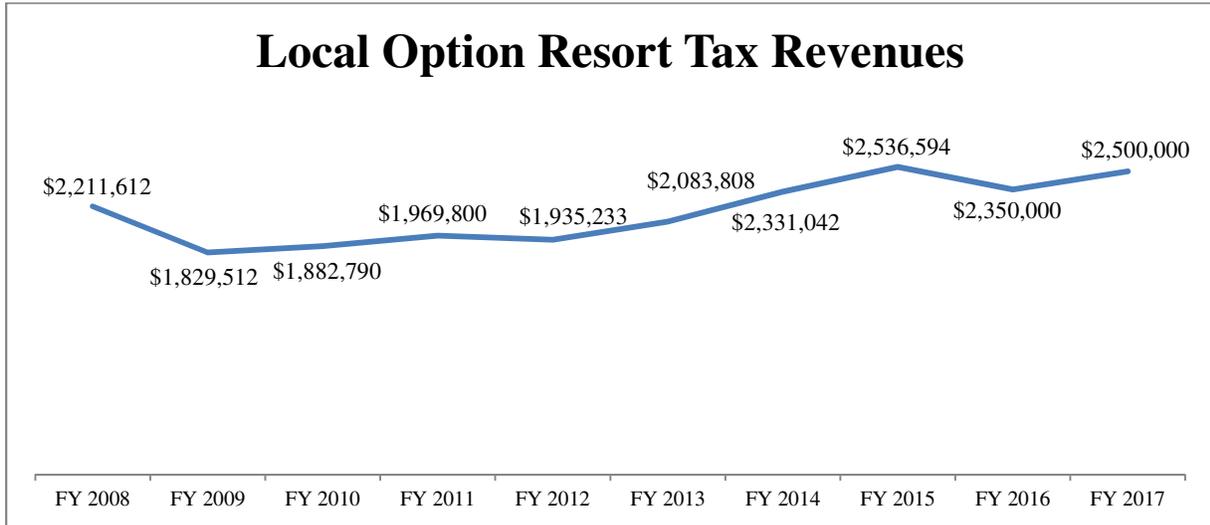
### Constitutional Gas Tax (2 Cents)

Enacted by the Florida Legislature in 1943, the Constitutional Gas Tax is a two cent tax per gallon on gasoline and other petroleum products. The Florida State Board of Administration distributes the funds to each county based on an allocation formula that is applied to funds remaining after qualifying debt payments are deducted. Funds are used toward the acquisition, construction, and maintenance of roads. Maintenance uses may include traffic signals, sidewalks, bicycle paths, and landscaping, as necessary for the safe and efficient operation of roads.



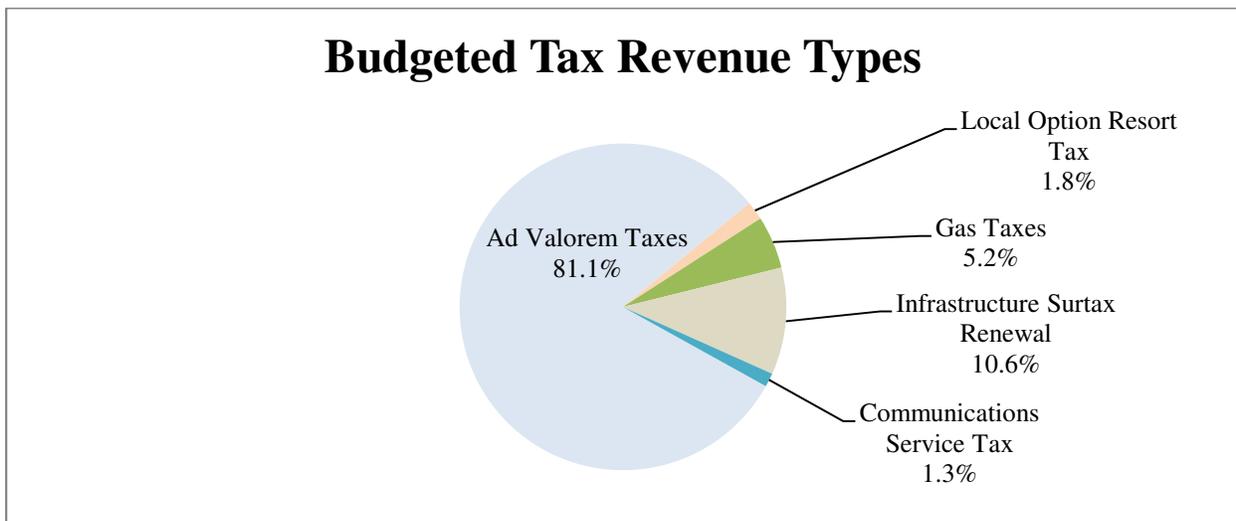
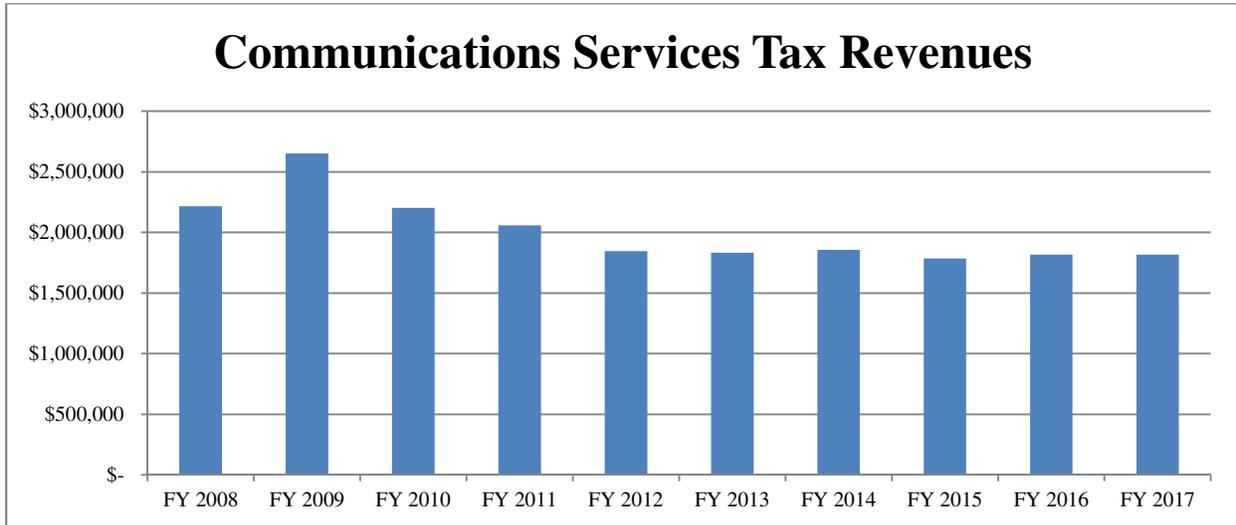
## Local Option Resort Tax

The Local Option Resort Tax was established by the Board of County Commissioners in 1984 to generate funds to promote tourism in Lake County. The Resort Tax rate on short term rentals in Lake County is 4%. The funds collected are to be used for tourism marketing and advertising, event sponsorships, event recruitment, and tourism related capital improvements to attract more visitors to Lake County annually per state statute.



## Communications Services Tax

These revenues are received from a state collected tax imposed on retail sales of communication services such as traditional telephone, cable, satellite, pagers, and cellular. This tax is a combination of the Florida Communications Services Tax of 7.44 percent and the Local Communications Services Tax, which varies from 2.54 percent to 5.92 percent depending on the area where service is provided. The tax is collected by the service providers and sent to the Department of Revenue, from which monthly distributions are made to the counties based on a population formula. Fiscal Year 2017 revenues are budgeted at the same level as 2016.



## LONG RANGE FINANCIAL PLANNING

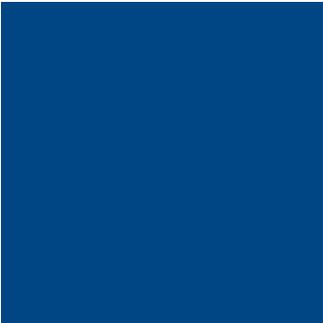
Lake County maintains a Capital Improvement Plan that is updated annually. Various revenues and expenditures are projected for future years as needed for discussion and modeling, with the projections updated as new information becomes available.



LAKE COUNTY  
FLORIDA



# PERSONNEL





LAKE COUNTY  
FLORIDA

**Personnel Authorization Summary**  
**Lake County BCC and Constitutional Officers**  
**Full Time Positions by Department**

	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Estimated FY 2016</b>	<b>Personnel Actions FY 2017</b>			<b>Adopted FY 2017</b>
				<b>Transfers</b>	<b>Deletions</b>	<b>Additions</b>	
<b><u>Lake County BCC</u></b>							
Communications	6.00	8.00	9.00	0.00	0.00	0.00	9.00
Community Safety and Compliance	29.00	29.00	29.00	0.00	0.00	1.00	30.00
Community Services	24.00	25.00	25.00	0.00	0.00	1.00	26.00
County Attorney	6.00	7.00	7.00	0.00	0.00	0.00	7.00
County Manager	4.00	4.00	4.00	0.00	0.00	0.00	4.00
Economic Development and Tourism	8.00	0.00	0.00	0.00	0.00	0.00	0.00
Economic Growth	0.00	52.00	57.00	0.00	0.00	3.00	60.00
Facilities and Fleet Management	26.00	26.00	26.00	0.00	0.00	1.00	27.00
Fiscal and Administrative Services	13.00	13.00	14.00	0.00	0.00	0.00	14.00
Growth Management	41.00	0.00	0.00	0.00	0.00	0.00	0.00
Human Resources	9.00	9.00	9.00	0.00	(1.00)	0.00	8.00
Information Technology	22.00	23.00	23.00	3.00	0.00	0.00	26.00
Judicial Support	10.00	11.00	11.00	0.00	(6.00)	1.00	6.00
Legislative	8.00	8.00	8.00	0.00	0.00	0.00	8.00
Public Resources	96.00	96.00	95.00	(3.00)	0.00	2.00	94.00
Public Safety	214.00	214.00	214.00	0.00	0.00	15.00	229.00
Public Works	181.00	177.00	176.00	0.00	(1.00)	1.00	176.00
<b>TOTAL - BCC Operating Funds</b>	<b>697.00</b>	<b>702.00</b>	<b>707.00</b>	<b>0.00</b>	<b>(8.00)</b>	<b>25.00</b>	<b>724.00</b>
Facilities and Fleet Management	19.00	19.00	19.00	0.00	(1.00)	0.00	18.00
<b>TOTAL - BCC Non-Operating Funds</b>	<b>19.00</b>	<b>19.00</b>	<b>19.00</b>	<b>0.00</b>	<b>(1.00)</b>	<b>0.00</b>	<b>18.00</b>
<b>TOTAL - Board of County Commissioner</b>	<b>716.00</b>	<b>721.00</b>	<b>726.00</b>	<b>0.00</b>	<b>(9.00)</b>	<b>25.00</b>	<b>742.00</b>
<b><u>Lake County Constitutional Officers</u></b>							
Clerk of the Circuit Court	209.00	195.00	195.00	0.00	(12.00)	0.00	183.00
Property Appraiser	39.00	39.00	39.00	0.00	0.00	0.00	39.00
Sheriff's Office	726.00	726.00	726.00	0.00	0.00	0.00	726.00
Supervisor of Elections	14.00	14.00	14.00	0.00	0.00	0.00	14.00
Tax Collector	90.00	90.00	90.00	0.00	0.00	0.00	90.00
<b>TOTAL - Constitutional Officers</b>	<b>1,078.00</b>	<b>1,064.00</b>	<b>1,064.00</b>	<b>0.00</b>	<b>(12.00)</b>	<b>0.00</b>	<b>1,052.00</b>
<b>TOTAL - Lake County</b>	<b>1,794.00</b>	<b>1,785.00</b>	<b>1,790.00</b>	<b>0.00</b>	<b>(21.00)</b>	<b>25.00</b>	<b>1,794.00</b>

**Personnel Authorization Summary**  
**Lake County Board of County Commissioners**  
**Full Time Positions by Fund and Department**

	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Estimated FY 2016</u>	<u>Personnel Actions FY 2017</u>			<u>Adopted FY 2017</u>
				<u>Transfers</u>	<u>Deletions</u>	<u>Additions</u>	
<b><u>General</u></b>							
Communications	3.50	4.90	4.90	0.75	0.00	0.00	5.65
Community Safety and Compliance	27.00	27.00	27.00	0.00	0.00	1.00	28.00
Community Services	8.15	7.85	7.85	0.00	0.00	0.00	7.85
County Attorney	6.00	7.00	7.00	0.00	0.00	0.00	7.00
County Manager	4.00	4.00	4.00	0.00	0.00	0.00	4.00
Economic Development and Tourism	3.00	0.00	0.00	0.00	0.00	0.00	0.00
Economic Growth	0.00	17.70	17.50	0.00	0.00	0.00	17.50
Facilities and Fleet Management	26.00	26.00	26.00	0.00	0.00	1.00	27.00
Fiscal and Administrative Services	13.00	13.00	14.00	0.00	0.00	0.00	14.00
Growth Management	14.00	0.00	0.00	0.00	0.00	0.00	0.00
Human Resources	9.00	9.00	9.00	0.00	(1.00)	0.00	8.00
Information Technology	22.00	23.00	23.00	3.00	0.00	0.00	26.00
Judicial Support	10.00	11.00	11.00	0.00	(6.00)	1.00	6.00
Legislative	8.00	8.00	8.00	0.00	0.00	0.00	8.00
Public Resources	18.50	18.50	18.50	0.00	0.00	0.00	18.50
Public Safety	3.75	3.75	4.10	0.00	0.00	0.00	4.10
Public Works	13.00	13.00	13.00	0.00	0.00	0.00	13.00
<b>General</b>	<b>188.90</b>	<b>193.70</b>	<b>194.85</b>	<b>3.75</b>	<b>(7.00)</b>	<b>3.00</b>	<b>194.60</b>
<b><u>County Transportation Trust</u></b>							
Public Works	123.00	124.00	124.00	0.00	0.00	1.00	125.00
<b>County Transportation Trust</b>	<b>123.00</b>	<b>124.00</b>	<b>124.00</b>	<b>0.00</b>	<b>0.00</b>	<b>1.00</b>	<b>125.00</b>
<b><u>County Library System</u></b>							
Communications	0.00	0.00	1.00	(0.75)	0.00	0.00	0.25
Public Resources	47.50	47.50	46.50	(3.00)	0.00	0.00	43.50
<b>County Library System</b>	<b>47.50</b>	<b>47.50</b>	<b>47.50</b>	<b>(3.75)</b>	<b>0.00</b>	<b>0.00</b>	<b>43.75</b>
<b>SUBTOTAL - Countywide Funds</b>	<b>359.40</b>	<b>365.20</b>	<b>366.35</b>	<b>0.00</b>	<b>(7.00)</b>	<b>4.00</b>	<b>363.35</b>
<b><u>MSTU - Stormwater Management</u></b>							
Public Works	6.00	6.00	6.00	0.00	0.00	0.00	6.00
<b>MSTU - Stormwater Management</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>6.00</b>
<b><u>MSTU - Parks Services</u></b>							
Public Resources	30.00	30.00	30.00	0.00	0.00	2.00	32.00
<b>MSTU - Parks Services</b>	<b>30.00</b>	<b>30.00</b>	<b>30.00</b>	<b>0.00</b>	<b>0.00</b>	<b>2.00</b>	<b>32.00</b>
<b><u>Emergency 911</u></b>							
Public Safety	4.00	4.00	4.00	0.00	0.00	0.00	4.00
<b>Emergency 911</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>4.00</b>
<b><u>Resort/Development Tax</u></b>							
Communications	2.50	2.50	2.50	0.00	0.00	0.00	2.50
Economic Development and Tourism	5.00	0.00	0.00	0.00	0.00	0.00	0.00
Economic Growth	0.00	5.65	6.00	0.00	0.00	0.00	6.00
<b>Resort/Development Tax</b>	<b>7.50</b>	<b>8.15</b>	<b>8.50</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>8.50</b>

**Personnel Authorization Summary**  
**Lake County Board of County Commissioners**  
**Full Time Positions by Fund and Department**

	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Estimated FY 2016</u>	<u>Personnel Actions FY 2017</u>			<u>Adopted FY 2017</u>
				<u>Transfers</u>	<u>Deletions</u>	<u>Additions</u>	
<b><u>Building Services</u></b>							
Economic Growth	0.00	28.65	33.50	0.00	0.00	3.00	36.50
Growth Management	27.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>Building Services</b>	<b>27.00</b>	<b>28.65</b>	<b>33.50</b>	<b>0.00</b>	<b>0.00</b>	<b>3.00</b>	<b>36.50</b>
<b><u>County Fire Rescue</u></b>							
Public Safety	204.25	204.25	204.00	0.00	0.00	15.00	219.00
Public Works	0.50	0.50	0.50	0.00	0.00	0.00	0.50
<b>County Fire Rescue</b>	<b>204.75</b>	<b>204.75</b>	<b>204.50</b>	<b>0.00</b>	<b>0.00</b>	<b>15.00</b>	<b>219.50</b>
<b>SUBTOTAL - Special Revenue Funds</b>	<b>279.25</b>	<b>281.55</b>	<b>286.50</b>	<b>0.00</b>	<b>0.00</b>	<b>20.00</b>	<b>306.50</b>
<b><u>Community Development Block Grant</u></b>							
Community Services	4.30	4.05	4.05	(0.10)	0.00	0.00	3.95
<b>Community Development Block Grant</b>	<b>4.30</b>	<b>4.05</b>	<b>4.05</b>	<b>(0.10)</b>	<b>0.00</b>	<b>0.00</b>	<b>3.95</b>
<b><u>Public Transportation</u></b>							
Communications	0.00	0.60	0.60	0.00	0.00	0.00	0.60
Community Services	4.95	6.25	6.25	0.00	0.00	0.00	6.25
Facilities and Fleet Management	1.00	1.00	1.00	0.00	(1.00)	0.00	0.00
<b>Public Transportation</b>	<b>5.95</b>	<b>7.85</b>	<b>7.85</b>	<b>0.00</b>	<b>(1.00)</b>	<b>0.00</b>	<b>6.85</b>
<b><u>Affordable Housing Assistance Trust</u></b>							
Community Services	0.85	0.85	0.85	0.30	0.00	0.10	1.25
<b>Affordable Housing Assistance Trust</b>	<b>0.85</b>	<b>0.85</b>	<b>0.85</b>	<b>0.30</b>	<b>0.00</b>	<b>0.10</b>	<b>1.25</b>
<b><u>Section 8</u></b>							
Community Services	5.75	6.00	6.00	(0.20)	0.00	0.90	6.70
<b>Section 8</b>	<b>5.75</b>	<b>6.00</b>	<b>6.00</b>	<b>(0.20)</b>	<b>0.00</b>	<b>0.90</b>	<b>6.70</b>
<b><u>Federal/State Grants</u></b>							
Public Safety	2.00	2.00	1.90	0.00	0.00	0.00	1.90
<b>Federal/State Grants</b>	<b>2.00</b>	<b>2.00</b>	<b>1.90</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>1.90</b>
<b><u>Restricted Local Programs</u></b>							
Community Safety and Compliance	2.00	2.00	2.00	0.00	0.00	0.00	2.00
<b>Restricted Local Programs</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>2.00</b>
<b>SUBTOTAL - Grant Funds</b>	<b>20.85</b>	<b>22.75</b>	<b>22.65</b>	<b>(0.00)</b>	<b>(1.00)</b>	<b>1.00</b>	<b>22.65</b>
<b><u>Landfill Enterprise</u></b>							
Public Works	38.50	33.50	32.50	0.00	(1.00)	0.00	31.50
<b>Landfill Enterprise</b>	<b>38.50</b>	<b>33.50</b>	<b>32.50</b>	<b>0.00</b>	<b>(1.00)</b>	<b>0.00</b>	<b>31.50</b>
<b>SUBTOTAL - Enterprise Funds</b>	<b>38.50</b>	<b>33.50</b>	<b>32.50</b>	<b>0.00</b>	<b>(1.00)</b>	<b>0.00</b>	<b>31.50</b>
<b>TOTAL - Operating Funds</b>	<b>698.00</b>	<b>703.00</b>	<b>708.00</b>	<b>(0.00)</b>	<b>(9.00)</b>	<b>25.00</b>	<b>724.00</b>
<b><u>Fleet Management</u></b>							
Facilities and Fleet Management	18.00	18.00	18.00	0.00	0.00	0.00	18.00
<b>Fleet Management</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>18.00</b>
<b>TOTAL - Internal Service Funds</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>18.00</b>
<b>TOTAL - All Funds</b>	<b>716.00</b>	<b>721.00</b>	<b>726.00</b>	<b>(0.00)</b>	<b>(9.00)</b>	<b>25.00</b>	<b>742.00</b>

**Position Additions and Deletions  
Fiscal Year 2017**

<u>Fund/Department/Division</u>	<u>Full Time Delete</u>	<u>Full Time Trans- fers</u>	<u>Part Time Add/Del</u>	<u>Full Time Adds</u>	<u>Position</u>	<u>Pos #</u>	<u>Form 9</u>
<b>General</b>							
Communications							
Communications	<u>0.00</u>	<u>0.75</u>	<u>0.00</u>	<u>0.00</u>	Multimedia Content Coordinator	1070	17-078
	0.00	0.75	0.00	0.00			
Community Safety and Compliance							
Administration	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>1.00</u>	Special Event Associate	NEW	17-056
	0.00	0.00	0.00	1.00			
Facilities and Fleet Management							
Facilities Maintenance	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>1.00</u>	Parts and Supply Technician	NEW	17-014
	0.00	0.00	0.00	1.00			
Human Resources							
Lake EMS	<u>(1.00)</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	Human Resources Manager	1156	17-057
	(1.00)	0.00	0.00	0.00			
Information Technology							
	0.00	1.00	0.00	0.00	Automated System Specialist I	339	17-048
	0.00	1.00	0.00	0.00	Network Technician	390	17-076
	<u>0.00</u>	<u>1.00</u>	<u>0.00</u>	<u>0.00</u>	Network Technician	79	17-077
	0.00	3.00	0.00	0.00			
Judicial Support							
Circuit Judges							
Circuit Judges	0.00	0.00	0.00	1.00	Court Program Specialist II	NEW	17-079
Public Defender							
Public Defender	(1.00)	0.00	0.00	0.00	Assistant Public Defender	1084	17-086
Public Defender	(1.00)	0.00	0.00	0.00	Automated Systems Specialist II	10	17-082
Public Defender	(1.00)	0.00	0.00	0.00	Automated Systems Specialist II	1048	17-083
Public Defender	(1.00)	0.00	0.00	0.00	Automated Systems Specialist II	1050	17-084
Public Defender	(1.00)	0.00	0.00	0.00	Data Entry Operator	914	17-087
Public Defender	<u>(1.00)</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	Office Associate I	1085	17-085
	(6.00)	0.00	0.00	1.00			
<b>General</b>	<b>(7.00)</b>	<b>3.75</b>	<b>0.00</b>	<b>3.00</b>			

**Position Additions and Deletions  
Fiscal Year 2017**

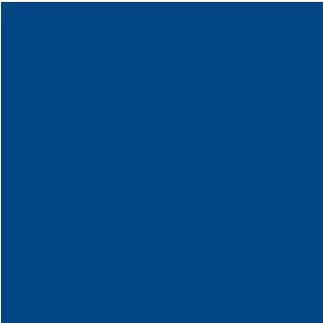
<u>Fund/Department/Division</u>	<u>Full Time Delete</u>	<u>Full Time Trans- fers</u>	<u>Part Time Add/Del</u>	<u>Full Time Adds</u>	<u>Position</u>	<u>Pos #</u>	<u>Form 9</u>
<b><u>County Transportation Trust</u></b>							
Public Works							
Engineering	0.00	0.00	0.00	1.00	Traffic Signal Technician	NEW	17-002
<b>County Transportation Trust</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>1.00</b>			
<b><u>County Library System</u></b>							
Communications							
Communications	0.00	(0.75)	0.00	0.00	Multimedia Content Coordinator	1070	17-078
Public Resources							
Library Services	0.00	(1.00)	0.00	0.00	Automated System Specialist I	339	17-048
Library Services	0.00	(1.00)	0.00	0.00	Network Technician	390	17-076
Library Services	0.00	(1.00)	0.00	0.00	Network Technician	79	17-077
<b>County Transportation Trust</b>	<b>0.00</b>	<b>(3.75)</b>	<b>0.00</b>	<b>0.00</b>			
<b>SUBTOTAL - Countywide Funds</b>	<b>(7.00)</b>	<b>0.00</b>	<b>0.00</b>	<b>4.00</b>			
<b><u>MSTU - Parks Services</u></b>							
Public Resources							
Parks and Trails	0.00	0.00	0.00	1.00	Chief Maintenance Supervisor	NEW	17-018
Parks and Trails	0.00	0.00	0.00	1.00	Engineer II	NEW	17-019
<b>MSTU - Parks Services</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>2.00</b>			
<b><u>Resort/Development Tax</u></b>							
Economic Growth							
Economic Development and Tourism	0.00	0.00	(1.00)	0.00	Welcome Center Worker	117	17-090
Economic Development and Tourism	0.00	0.00	(1.00)	0.00	Welcome Center Worker	174	17-088
Economic Development and Tourism	0.00	0.00	(1.00)	0.00	Welcome Center Worker	175	17-091
Economic Development and Tourism	0.00	0.00	(1.00)	0.00	Welcome Center Worker	179	17-089
Economic Development and Tourism	0.00	0.00	(1.00)	0.00	Welcome Center Worker	181	17-092
Economic Development and Tourism	0.00	0.00	(1.00)	0.00	Welcome Center Worker	183	17-093
<b>Resort/Development Tax</b>	<b>0.00</b>	<b>0.00</b>	<b>(6.00)</b>	<b>0.00</b>			
<b><u>Building Services</u></b>							
Economic Growth							
Building Services	0.00	0.00	0.00	1.00	Financial Analyst	NEW	17-053
Building Services	0.00	0.00	0.00	1.00	Licensing Investigator	NEW	17-028
Building Services	0.00	0.00	0.00	1.00	Licensing Investigator	NEW	17-029
<b>Building Services</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>3.00</b>			
<b><u>County Fire Rescue</u></b>							
Public Safety							
Fire Rescue	0.00	0.00	0.00	15.00	Firefighter EMT/Paramedic (15 positions)	NEW	17-100
<b>County Fire Rescue</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>15.00</b>			
<b>SUBTOTAL - Special Revenue Funds</b>	<b>0.00</b>	<b>0.00</b>	<b>(6.00)</b>	<b>20.00</b>			

**Position Additions and Deletions**  
**Fiscal Year 2017**

<u>Fund/Department/Division</u>	<u>Full Time Delete</u>	<u>Full Time Transfers</u>	<u>Part Time Add/Del</u>	<u>Full Time Adds</u>	<u>Position</u>	<u>Pos #</u>	<u>Form 9</u>
<b><u>Community Development Block Grant</u></b>							
Community Services							
Housing and Community Development	0.00	(0.10)	0.00	0.00	Community Development Specialist	40	17-039
<b>Community Dev. Block Grant</b>	<b>0.00</b>	<b>(0.10)</b>	<b>0.00</b>	<b>0.00</b>			
<b><u>Public Transportation</u></b>							
Facilities and Fleet Management							
Fleet Management	(1.00)	0.00	0.00	0.00	Mechanic I	898	17-081
<b>Public Transportation</b>	<b>(1.00)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>			
<b><u>Affordable Housing Assistance Trust</u></b>							
Community Services							
Housing and Community Development	0.00	0.00	0.00	0.10	Program Associate	NEW	17-038
Housing and Community Development	0.00	0.30	0.00	0.00	Community Development Specialist	40	17-039
<b>Affordable Housing Assistance Trust</b>	<b>0.00</b>	<b>0.30</b>	<b>0.00</b>	<b>0.10</b>			
<b><u>Section 8</u></b>							
Community Services							
Housing and Community Development	0.00	0.00	0.00	0.90	Program Associate	NEW	17-038
Housing and Community Development	0.00	(0.20)	0.00	0.00	Community Development Specialist	40	17-039
<b>Section 8</b>	<b>0.00</b>	<b>(0.20)</b>	<b>0.00</b>	<b>0.90</b>			
<b>SUBTOTAL - Grant Funds</b>	<b>(1.00)</b>	<b>0.00</b>	<b>0.00</b>	<b>1.00</b>			
<b><u>Landfill Enterprise</u></b>							
Public Works							
Solid Waste	(1.00)	0.00	0.00	0.00	Landfill Supervisor	265	17-001
<b>SUBTOTAL - Enterprise Funds</b>	<b>(1.00)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>			
<b>TOTAL - Operating Funds</b>	<b>(9.00)</b>	<b>0.00</b>	<b>(6.00)</b>	<b>25.00</b>			
<b>TOTAL - All Funds</b>	<b>(9.00)</b>	<b>0.00</b>	<b>(6.00)</b>	<b>25.00</b>			



# CAPITAL OUTLAY





LAKE COUNTY  
FLORIDA

## Summary of Capital Outlay by Fund FY 2017

Fund/Department	New	Replacement	Total
<b>COUNTYWIDE FUNDS</b>			
<b><u>GENERAL (0010)</u></b>			
Facilities and Fleet Management	\$ 81,696	\$ 55,000	\$ 136,696
Information Technology	8,000	15,000	23,000
Public Safety	-	56,664	56,664
Public Resources	-	20,000	20,000
Public Works	-	77,360	77,360
Judicial Support	63,462	80,650	144,112
Constitutional Offices	22,887	80,000	102,887
Non-Departmental	-	50,000	50,000
<b>Total General Fund</b>	<b>\$ 176,045</b>	<b>\$ 434,674</b>	<b>\$ 610,719</b>
<b><u>COUNTY TRANSPORTATION TRUST (1120)</u></b>			
Public Works	\$ 115,065	\$ -	\$ 115,065
<b>Total County Transportation Trust</b>	<b>\$ 115,065</b>	<b>\$ -</b>	<b>\$ 115,065</b>
<b><u>COUNTY LIBRARY SYSTEM (1900)</u></b>			
Public Resources	\$ 25,000	\$ -	\$ 25,000
<b>Total County Library System</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ 25,000</b>
<b>TOTAL COUNTYWIDE FUNDS</b>	<b>\$ 316,110</b>	<b>\$ 434,674</b>	<b>\$ 750,784</b>
<b>SPECIAL REVENUE FUNDS</b>			
<b><u>MSTU - PARKS SECTION (1231)</u></b>			
Public Resources	\$ 47,000	\$ 49,000	\$ 96,000
<b>Total MSTU - Parks Section</b>	<b>\$ 47,000</b>	<b>\$ 49,000</b>	<b>\$ 96,000</b>
<b><u>EMERGENCY 911 (1240)</u></b>			
Public Safety	\$ -	\$ 391,698	\$ 391,698
<b>Total Emergency 911</b>	<b>\$ -</b>	<b>\$ 391,698</b>	<b>\$ 391,698</b>

## Summary of Capital Outlay by Fund FY 2017

Fund/Department	New	Replacement	Total
<b><u>BUILDING SERVICES (1520)</u></b>			
Economic Growth	\$ 55,500	\$ 17,600	\$ 73,100
<b>Total Building Services</b>	<b>\$ 55,500</b>	<b>\$ 17,600</b>	<b>\$ 73,100</b>
<b><u>COUNTY FIRE RESCUE (1680)</u></b>			
Public Safety	\$ 14,400	\$ 56,000	\$ 70,400
<b>Total County Fire Rescue</b>	<b>\$ 14,400</b>	<b>\$ 56,000</b>	<b>\$ 70,400</b>
<b><u>FIRE SERVICES IMPACT FEE TRUST (1690)</u></b>			
Public Safety	\$ 108,600	\$ -	\$ 108,600
<b>Total Fire Services Impact Fee Trust</b>	<b>\$ 108,600</b>	<b>\$ -</b>	<b>\$ 108,600</b>
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>\$ 225,500</b>	<b>\$ 514,298</b>	<b>\$ 739,798</b>
<b>GRANT FUNDS</b>			
<b><u>TRANSIT (1210)</u></b>			
Community Services	\$ 853,353	\$ 1,843,365	\$ 2,696,718
<b>Total Transit</b>	<b>\$ 853,353</b>	<b>\$ 1,843,365</b>	<b>\$ 2,696,718</b>
<b><u>SECTION 8 (1270)</u></b>			
Community Services	\$ 23,000	\$ -	\$ 23,000
<b>Total Section 8</b>	<b>\$ 23,000</b>	<b>\$ -</b>	<b>\$ 23,000</b>
<b><u>FEDERAL/STATE GRANTS (1300)</u></b>			
Public Safety	\$ -	\$ 11,000	\$ 11,000
<b>Total Federal/State Grants</b>	<b>\$ -</b>	<b>\$ 11,000</b>	<b>\$ 11,000</b>
<b><u>RESTRICTED LOCAL PROGRAMS (1310)</u></b>			
Public Works	\$ 55,000	\$ -	\$ 55,000
<b>Total Restricted Local Programs</b>	<b>\$ 55,000</b>	<b>\$ -</b>	<b>\$ 55,000</b>
<b>TOTAL GRANT FUNDS</b>	<b>\$ 931,353</b>	<b>\$ 1,854,365</b>	<b>\$ 2,785,718</b>

## Summary of Capital Outlay by Fund FY 2017

Fund/Department	New	Replacement	Total
<b>ENTERPRISE FUNDS</b>			
<b><u>LANDFILL ENTERPRISE (4200)</u></b>			
Public Works	\$ 170,000	\$ -	\$ 170,000
<b>Total Landfill Enterprise</b>	<b>\$ 170,000</b>	<b>\$ -</b>	<b>\$ 170,000</b>
<b>TOTAL ENTERPRISE FUNDS</b>	<b>\$ 170,000</b>	<b>\$ -</b>	<b>\$ 170,000</b>
<b>TOTAL OPERATING BUDGET</b>	<b>\$ 1,642,963</b>	<b>\$ 2,803,337</b>	<b>\$ 4,446,300</b>
<b>CAPITAL PROJECT FUNDS</b>			
<b><u>RENEWAL SALES TAX CAPITAL PROJECTS (3030)</u></b>			
Constitutional Offices	\$ -	\$ 1,000,000	\$ 1,000,000
<b>Total Renewal Sales Tax Capital Projects</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>
<b><u>RENEWAL SALES TAX CAPITAL PROJECTS - PW (3040)</u></b>			
Public Works	\$ 111,000	\$ 607,000	\$ 718,000
<b>Total Renewal Sales Tax Capital Projects - PW</b>	<b>\$ 111,000</b>	<b>\$ 607,000</b>	<b>\$ 718,000</b>
<b>TOTAL CAPITAL PROJECT FUNDS</b>	<b>\$ 111,000</b>	<b>\$ 1,607,000</b>	<b>\$ 1,718,000</b>
<b>TOTAL NON-OPERATING BUDGET</b>	<b>\$ 111,000</b>	<b>\$ 1,607,000</b>	<b>\$ 1,718,000</b>
<b>TOTAL ALL FUNDS</b>	<b>\$ 1,753,963</b>	<b>\$ 4,410,337</b>	<b>\$ 6,164,300</b>

**Detail of Capital Outlay by Fund  
FY 2017**

<u>Fund/Department/Division</u>	<u>Org Code</u>	<u>CRC</u>	<u>New</u>	<u>Replacement</u>	<u>Total</u>
<b>COUNTYWIDE FUNDS</b>					
<b>GENERAL (0010)</b>					
<b><u>Facilities and Fleet Management</u></b>					
<b><u>Facilities Maintenance</u></b>					
18,000lb 4 Post Drive-on Lift	0851110	FMAINT-1701	\$ 19,366	\$ -	\$ 19,366
Heavy Duty Wheel/Tire Balancer	0851110	FMAINT-1702	12,535	-	12,535
Heavy Duty Tire Mount Machine	0851110	FMAINT-1703	15,295	-	15,295
Vehicle - E250 Van	0851110	Project 00001	-	27,500	27,500
<b><u>Jail and Sheriff Facilities Maintenance</u></b>					
DR Field Brush 34" 20 HP Mower	0851120	JS-1701	4,500	-	4,500
4105 Tractor with Canopy, Front End Loader and MX-5 Cutter	0851120	Project 00001	30,000	-	30,000
<b><u>Energy Management</u></b>					
Vehicle - E250 Van with ladder racks, partition and supply bins	0851420	Project 00001	-	27,500	27,500
<b><u>Information Technology</u></b>					
<b><u>County Technology</u></b>					
Lenovo Server	1885120	Project 18002	-	15,000	15,000
(4) Advanced Laptops	1885120	Project 18002	8,000	-	8,000
<b><u>Public Safety</u></b>					
<b><u>Co Wide Radio Program</u></b>					
Generator at Communication Tower	2145220	CRP-1701	-	29,164	29,164
Ford F250 Crew Cab 4x4 with Tow Package and Topper	2145220	Project 00001	-	27,500	27,500
<b><u>Public Resources</u></b>					
<b><u>Fairgrounds Operations</u></b>					
New Fairgrounds Signage	3030200	FG-1701	-	20,000	20,000
<b><u>Public Works</u></b>					
<b><u>Mosquito Control</u></b>					
(5) Mosquito Spraying Systems with ADAPCO Monitors, Pesticide Pumps and Software	5056202	MCL-1701	-	60,000	60,000
<b><u>Laboratory</u></b>					
Rugged Toughpad FZ-G1 Tablet for Field use	5056204	LAB-1701	-	2,360	2,360
Laboratory Information Management Systems (LIMS) Software	5056204	LAB-1702	-	15,000	15,000
<b><u>Judicial Support</u></b>					
<b><u>State Attorney - Technology</u></b>					
Server, Email Spam Firewall, Scanners, Network Area Storage Devices	6062100	-	34,700	-	34,700
<b><u>Public Defender - Technology</u></b>					
Computers, Network Switch Expansion, Monitor, Multi-Function Copier/Printer/Scanner	6062200	-	18,762	-	18,762
<b><u>Judges - Technology</u></b>					
Network, Audio and Video Cabling	6062300	-	10,000	-	10,000
Capital Replacement Audio/Video equipment, Network Switches, Printers and Servers.	6062300	-	-	80,650	80,650
<b><u>Constitutional Offices</u></b>					
<b><u>Clerk of the Court</u></b>					
(2) Core Switches	7070100	-	-	80,000	80,000
<b><u>Animal Services Trust</u></b>					
Use by Sheriff's Request	7073510	-	12,887	-	12,887
<b><u>Elections Registration</u></b>					
Equipment	8081100	-	10,000	-	10,000
<b><u>Non-Departmental</u></b>					
MUNIS Server Replacements	9092001	-	-	50,000	50,000
<b>Total General Fund</b>			<b>\$ 176,045</b>	<b>\$ 434,674</b>	<b>\$ 610,719</b>

**Detail of Capital Outlay by Fund  
FY 2017**

<u>Fund/Department/Division</u>	<u>Org Code</u>	<u>CRC</u>	<u>New</u>	<u>Replacement</u>	<u>Total</u>
<b>COUNTY TRANSPORTATION TRUST (1120)</b>					
<b>Public Works</b>					
<b>Traffic Operations</b>					
ATMS Regional Traffic Control Module	5055200	PWTO-1701	\$ 99,000	\$ -	\$ 99,000
Apollo II Thermoplastic Handliner	5055200	PWTO-1702	13,000	-	13,000
Clamp on Ground Tester	5055200	PWTO-1703	1,450	-	1,450
TOPS Rugged Laptop	5055200	PWTO-1704	1,615	-	1,615
<b>Total County Transportation Trust</b>			<b>\$ 115,065</b>	<b>\$ -</b>	<b>\$ 115,065</b>
<b>COUNTY LIBRARY SYSTEM (1900)</b>					
<b>Public Resources</b>					
<b>Library Services</b>					
Courier Cargo Van	3038300	Project 00001	\$ 25,000	\$ -	\$ 25,000
<b>Total County Library System</b>			<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ 25,000</b>
<b>TOTAL COUNTYWIDE FUNDS</b>			<b>\$ 316,110</b>	<b>\$ 434,674</b>	<b>\$ 750,784</b>
<b>SPECIAL REVENUE FUNDS</b>					
<b>MSTU - PARKS SECTION (1231)</b>					
<b>Public Resources</b>					
<b>Parks Services - Unincorporated</b>					
(4) Traffic Counters for Minneola Athletic Complex (MAC), East Lake Community Park, North Lake Community Park and the South Lake Trail	3052200	PTD-1701	\$ 25,000	\$ -	\$ 25,000
Ford F-150 1/2Ton Pickup Truck 4 x 4	3052200	Project 00001	-	27,000	27,000
(3) Gator Work Utility Vehicles - (2) North Lake Community Park, (1) Trails System.	3052200	Project 00001	11,000	22,000	33,000
<b>Public Lands</b>					
Gator Work Utility Vehicle for Pine Meadows Conservation Area and Green Mountain Scenic Overlook & Trailhead	3052650	Project 00001	11,000	-	11,000
<b>Total MSTU - Parks Section</b>			<b>\$ 47,000</b>	<b>\$ 49,000</b>	<b>\$ 96,000</b>
<b>EMERGENCY 911 (1240)</b>					
<b>Public Safety</b>					
<b>E911</b>					
Emergency Equipment - as needed	2145310	E911-1701	\$ -	\$ 15,000	\$ 15,000
DBMS Software for MSAG Project	2145310	E911-1702	-	200,000	200,000
(2) Call Taker Position Stations	2145310	E911-1703	-	5,000	5,000
<b>E911 Projects</b>					
Hardware, Software, Equipment and Labor - FY 2016 Grant Funds	2145320	Project 21040	-	171,698	171,698
<b>Total Emergency 911</b>			<b>\$ -</b>	<b>\$ 391,698</b>	<b>\$ 391,698</b>
<b>BUILDING SERVICES (1520)</b>					
<b>Economic Growth</b>					
Large Format Scanner	1048310	BSD-1701	\$ -	\$ 17,600	\$ 17,600
Scanner and Laptops	1048310	BSD-1702	7,500	-	7,500
(2) 2017 Ford Escape SE	1048310	Project 00001	48,000	-	48,000
<b>Total Building Services</b>			<b>\$ 55,500</b>	<b>\$ 17,600</b>	<b>\$ 73,100</b>

**Detail of Capital Outlay by Fund  
FY 2017**

<u>Fund/Department/Division</u>	<u>Org Code</u>	<u>CRC</u>	<u>New</u>	<u>Replacement</u>	<u>Total</u>
<b>COUNTY FIRE RESCUE (1680)</b>					
<u>Public Safety</u>					
<b>Fire Rescue</b>					
(2) Set of Extraction Tools	2136300	FRD-1701	\$ -	\$ 40,000	\$ 40,000
(5) Automated External Defibrillators (AED)	2136300	FRD-1702	-	16,000	16,000
(2) SORT New Kodiak Struts	2136300	FRD-1703	14,400	-	14,400
<b>Total County Fire Rescue</b>			<b>\$ 14,400</b>	<b>\$ 56,000</b>	<b>\$ 70,400</b>
<b>FIRE SERVICES IMPACT FEE TRUST (1690)</b>					
<u>Public Safety</u>					
<b>Fire Impact Fee</b>					
(3) Lifepack 15 Units	2136280	FRIF-1701	\$ 108,600	\$ -	\$ 108,600
<b>Total Fire Services Impact Fee Trust</b>			<b>\$ 108,600</b>	<b>\$ -</b>	<b>\$ 108,600</b>
<b>TOTAL SPECIAL REVENUE FUNDS</b>			<b>\$ 225,500</b>	<b>\$ 514,298</b>	<b>\$ 739,798</b>
<b>GRANT FUNDS</b>					
<b>TRANSIT (1210)</b>					
<u>Community Services</u>					
<b>Transportation Disadvantaged Capital</b>					
(5) FDOT 5310 23' Cutaway Vehicles	2027220	TDIS-1701	\$ -	\$ 364,725	\$ 364,725
(2) Paratransit Vehicles - Shirley Conroy Rural Grant	2027220	TDIS-1702	-	150,000	150,000
Lift - FTA 2009 Funds	2027220	Project 20501	45,000	-	45,000
Installation of IT Equipment	2027220	Project 20503	28,019	-	28,019
Installation of Vehicle Locator System	2027220	Project 20504	23,500	-	23,500
Mobile Fare Collection System - FTA 2013 Funds	2027220	Project 20505	200,000	-	200,000
Uncommitted Funds - FTA 2013 Funds	2027220	Project 20505	202,476	-	202,476
Installation of Cameras	2027220	Project 20505	40,356	-	40,356
(2) Fixed Route Buses	2027220	Project 20506	-	800,000	800,000
Mobile Fare Collection System - FTA 2014 Funds	2027220	Project 20506	180,000	-	180,000
Bus Wash - FTA 2014 Funds	2027220	Project 20506	35,000	-	35,000
Fixed Route Bus - FTA 2015 Funds	2027220	Project 20507	-	400,000	400,000
ITS Equipment / Vehicle Package for Paratransit - FTA 2015 Funds	2027220	Project 20507	15,000	-	15,000
ITS Equipment / Security Cameras for Paratransit - FTA 2015 Funds	2027220	Project 20507	11,475	-	11,475
(2) Vehicles - Section 5339 Funds	2027220	Project 20508	-	128,640	128,640
Bus Engine Repairs - Section 5339 Funds	2027220	Project 20508	72,527	-	72,527
<b>Total Transit</b>			<b>\$ 853,353</b>	<b>\$ 1,843,365</b>	<b>\$ 2,696,718</b>
<b>SECTION 8 (1270)</b>					
<u>Community Services</u>					
<b>Housing Services</b>					
Vehicle	2082420	Project 00001	\$ 23,000	\$ -	\$ 23,000
<b>Total Section 8</b>			<b>\$ 23,000</b>	<b>\$ -</b>	<b>\$ 23,000</b>
<b>FEDERAL/STATE GRANTS (1300)</b>					
<u>Public Safety</u>					
<b>Public Safety Grants - Ambulance/Rescue</b>					
EMS Equipment as needed	2134200	Project 21020	\$ -	\$ 11,000	\$ 11,000
<b>Total Federal/State Grants</b>			<b>\$ -</b>	<b>\$ 11,000</b>	<b>\$ 11,000</b>

**Detail of Capital Outlay by Fund  
FY 2017**

<u>Fund/Department/Division</u>	<u>Org Code</u>	<u>CRC</u>	<u>New</u>	<u>Replacement</u>	<u>Total</u>
<b>RESTRICTED LOCAL PROGRAMS (1310)</b>					
<u>Public Works</u>					
<u>Adopt-A-Lake</u>					
Laboratory Information Management System (LIMS)	5056210	ADOPT-1701	\$ 55,000	\$ -	\$ 55,000
<b>Total Restricted Local Programs</b>			<b>\$ 55,000</b>	<b>\$ -</b>	<b>\$ 55,000</b>
<b>TOTAL GRANT FUNDS</b>			<b>\$ 931,353</b>	<b>\$ 1,854,365</b>	<b>\$ 2,785,718</b>
<b>ENTERPRISE FUNDS</b>					
<b>LANDFILL ENTERPRISE (4200)</b>					
<u>Public Works</u>					
<u>Landfill Operations</u>					
Grapple Claw Truck	4569100	Project 00001	\$ 170,000	\$ -	\$ 170,000
<b>Total Landfill Enterprise</b>			<b>\$ 170,000</b>	<b>\$ -</b>	<b>\$ 170,000</b>
<b>TOTAL ENTERPRISE FUNDS</b>			<b>\$ 170,000</b>	<b>\$ -</b>	<b>\$ 170,000</b>
<b>TOTAL OPERATING BUDGET</b>			<b>\$ 1,642,963</b>	<b>\$ 2,803,337</b>	<b>\$ 4,446,300</b>
<b>CAPITAL PROJECT FUNDS</b>					
<b>RENEWAL SALES TAX CAPITAL PROJECTS (3030)</b>					
<u>Constitutional Offices</u>					
<u>Sheriff's Office - Capital</u>					
Sheriff's Vehicles	7073350	Project 73000	\$ -	\$ 1,000,000	\$ 1,000,000
<b>Total Renewal Sales Tax Capital Projects</b>			<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>
<b>RENEWAL SALES TAX CAPITAL PROJECTS - PW (3040)</b>					
<u>Public Works</u>					
<u>Capital Projects</u>					
Double Drum Steel Wheel Vibratory Roller	5056350	Project 00001	\$ -	\$ 35,000	\$ 35,000
64,000lb GVWR, 4x6 Tandem Axle Water Tanker Truck	5056350	Project 00001	-	220,000	220,000
(3) Agricultural 4x4 Enclosed Cab Mowing Tractors with PTO	5056350	Project 00001	-	144,000	144,000
(3) Agricultural 10' Flex Wing Mowers, PTO driven	5056350	Project 00001	-	48,000	48,000
30,000lb GVWR Dual Rear Wheel Crew Cab Truck with hydraulic dumping flat bed	5056350	Project 00001	-	105,000	105,000
Signal Bucket Lift Truck, Ford 550, with Signalizer 45 Telescoping Lift	5056350	Project 00001	111,000	-	111,000
Ford F550 Diesel, 4-Wheel Drive, 4-Door, Crew Cab Pickup Truck with flat bed	5056350	Project 00001	-	55,000	55,000
<b>Total Renewal Sales Tax Capital Projects - PW</b>			<b>\$ 111,000</b>	<b>\$ 607,000</b>	<b>\$ 718,000</b>
<b>TOTAL CAPITAL PROJECT FUNDS</b>			<b>\$ 111,000</b>	<b>\$ 1,607,000</b>	<b>\$ 1,718,000</b>
<b>TOTAL NON-OPERATING BUDGET</b>			<b>\$ 111,000</b>	<b>\$ 1,607,000</b>	<b>\$ 1,718,000</b>
<b>TOTAL ALL FUNDS</b>			<b>\$ 1,753,963</b>	<b>\$ 4,410,337</b>	<b>\$ 6,164,300</b>



LAKE COUNTY  
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LAKE COUNTY  
FLORIDA

## Financial Structure

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### County's Organizational Units

The County's organizational units follow the Florida State Chart of Accounts, and are organized on the basis of **funds**. The County prepares a budget for 53 separate funds. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its revenues and expenditures, or expenses, as appropriate. Government resources are allocated to and accounted for in these funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

**Departments** are responsible for carrying out a major governmental activity, such as public safety or growth management services.

A department is comprised of one or more unique **divisions** to further define a service delivery, such as the Facilities Maintenance Division of the Facilities and Fleet Management Department.

A **section** or **program** divides specific responsibilities within a division, for example, Energy Management within the Facilities Maintenance Division.

### Budgeting by Function

Presentation of the operating budget is also structured by Functions which delineate budget expenditures in terms of broad goals and objectives. Major functions include: 1) General Government, 2) Public Safety, 3) Physical Environment, 4) Transportation, 5) Economic Environment, 6) Human Services, 7) Culture and Recreation, and 8) Court-Related Expenditures.

The Comprehensive Annual Financial Report (CAFR) depicts the operating budget by function. Functions may transcend specific fund or departmental boundaries in that a function encompasses all associated activities, regardless of fund or department, directed toward the attainment of a general goal or objective.

### Financial Structure

#### Governmental Fund Types

**General Fund** - The General Fund is the general operating fund of the County. All general tax revenues and other receipts that are not required either legally or by Generally Accepted Accounting Principles (GAAP) to be accounted for in other funds are accounted for in the General Fund.

General operating funds of the Clerk of Courts, Property Appraiser, Sheriff and Tax Collector are held and accounted for by each respective Constitutional Office. Funds transferred to these offices from the Board's General Fund are reported in the Constitutional Offices section of this document.

**Special Revenue Funds** - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes. Lake County maintains 37 Special Revenue funds.

**Debt Service Funds** - Debt Service Funds are used to account for the accumulation of resources for, and the payment of general long-term debt principal, interest, and related costs. The County's budget includes four Debt Service funds.

**Capital Projects Funds** - Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities. There are five Capital Projects funds in the total budget.

#### Proprietary Fund Types

**Enterprise Funds** - Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises. The intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. Lake County's two Enterprise funds are associated with solid waste management.

**Internal Service Funds** - Internal Service Funds are for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, or to other governmental units, on a cost reimbursement basis. There are three Internal Service funds.

## Financial Structure

**Basis of Budgeting** – Refers to the conventions for recognition of costs and revenues in budget development and in establishing and reporting appropriations, which are the legal authority to spend or to collect revenues. All Governmental Funds are accounted for using the modified accrual basis and all Proprietary Funds are accounted for by using the accrual basis of accounting.

### Measurement Focus

**Governmental Fund Types** are accounted for using the current financial resources measurement focus and the modified accrual basis of accounting. This means that only current assets and current liabilities are generally included on the balance sheets. Accordingly, the reported unreserved fund balances (net current assets) are considered a measure of available, spendable, or appropriable resources. Governmental Fund Type operating statements present increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in net current assets.

**Proprietary Fund Types** are accounted for on an “income determination” measurement focus. Accordingly, all assets and liabilities are included on their balance sheets, and the reported fund equity (total reported assets less total reported liabilities) provides an indication of the economic net worth of the fund. Operating statements for Proprietary Fund types (on an income determination measurement focus) report increases (revenues) and decreases (expenses) in total economic net worth.

### Basis of Accounting and Measurement Focus

Except for the Enterprise Fund, Lake County develops the revenue and expenditure/expense estimates contained in the annual budget in accordance with Generally Accepted Accounting Principles (GAAP). The budget for the Enterprise Fund is prepared on an annual basis and is in conformance with GAAP, except that capital outlay expenses are budgeted for management purposes and subsequently recorded as fixed assets at year end. In addition, depreciation expense is not budgeted.

Because the revenue and expenditure/expense estimates are based on GAAP, it is important for the reader to have an understanding of accounting principles as they relate to these estimates. The following is a brief overview of the measurement focus and basis of accounting.

**All Governmental Fund Types** are accounted for using the modified accrual basis of accounting. Under the modified accrual basis, revenues are recognized when they become measurable and available.

Primary revenues, including property taxes, special assessments, intergovernmental revenues, charges for services and interest are treated as susceptible to accrual under the modified accrual basis. Other revenue sources are considered measurable and available only when cash is received by the County. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. Exceptions to this general rule include: 1) principal and interest on general long-term debt which is recognized when due; 2) accumulated sick pay and accumulated vacation pay, which are not recorded as expenditures until paid; and 3) certain inventories of supplies which are considered expenditures when purchased.

**All Proprietary Funds** are accounted for using the accrual basis of accounting. Their revenues are recognized when they are earned and their expenses are recognized when they are incurred.

### Relationship between Budget and Accounting

During the year, the accounting system is maintained on the same basis as the adopted budget. This enables departmental budgets to be easily monitored, monthly, via accounting system reports. Accounting adjustments are made at fiscal year end to conform to GAAP.

The major differences between this adopted budget and GAAP for **Governmental Fund Types** are:

a) encumbrances are recorded as the equivalent of expenditures (budget) as opposed to a reservation of net assets (GAAP); b) certain revenues and expenditures not recognized for budgetary purposes are accrued (GAAP).

**Enterprise Fund** differences include:

a) encumbrances are recorded as the equivalent of expenditures (budget) as opposed to a reservation of net assets (GAAP); b) certain items, e.g., principal expense and capital outlay are recorded as expenditures for budgetary purposes as opposed to adjustments of the appropriate balance sheet accounts (GAAP); c) depreciation is recorded as an expense (GAAP) and not recognized for budgetary purposes.

## Budget Policies

### Statutory Requirements of a Balanced Budget

Chapters 129 and 200, Florida Statutes, govern the County's annual budgetary process. These Statutes require that the County prepare, approve, adopt and execute an annual budget for such funds as may be required by law or by sound financial practices and generally accepted accounting principles. The budget shall control the levy of taxes and the expenditure of money for all County purposes during the ensuing fiscal year. Other provisions include:

- A budget shall be balanced, and adopted by the Board of County Commissioners.
- The revenues of the budget shall include 95 percent of all receipts reasonably to be anticipated from all sources, including taxes to be levied.
- The appropriations of the budget shall include itemized appropriations for all expenditures authorized by law, contemplated to be made, or incurred for the benefit to the County during the year and the provision for the reserves as follows:

### Budget Amendment Policy

Chapter 129, Florida Statutes, governs amendments to the adopted budget. This Chapter states that the Board at any time within a fiscal year may amend a budget for that year as follows:

1. Appropriations for expenditures in any fund may be decreased and other appropriations in the same fund correspondingly increased by motion recorded in the Minutes, provided that the total of the appropriations of the fund may not be changed.
2. Appropriations from the reserve for contingencies may be made to increase the appropriation for any particular expense in the same fund or to create an appropriation in the fund for any lawful purpose.

3. A receipt of a nature from a source not anticipated in the budget and received for a particular purpose, including but not limited to grants, donations, gifts or reimbursement for damages, may, by resolution of the Board spread on its Minutes, be appropriated and expended for that purpose.
4. Any changes not included above may be made by resolution or ordinance adopted after a public hearing.
5. Only the following transfers may be made between funds:
  - Transfers to correct errors in handling receipts and disbursements.
  - Budgeted transfers.
  - Transfers to properly account for unanticipated revenue or increased receipts.

### Funds Checking Policy

This policy allows the overexpenditure of individual line items within a major object in any organizational code (org code). Major object codes are personal services, operating expenses, capital outlay, debt service and grants and aids. Budget transfers under \$25,000 between the various major object codes within a fund by department may be approved by the County Manager or his/her designee. All other transfers, as well as transfers from reserve accounts, must be approved by the Board.

### Reserve for Outstanding Purchase Orders Policy

This policy establishes outstanding purchase order reserves by fund to be included in the subsequent year's budget and provides for the administrative adjustment of department and division budgets in amounts not to exceed the purchase order reserve by fund. At the end of a fiscal year, some purchase orders will remain open because the goods or services have not been received. These purchase orders are "rolled over" to the new fiscal year. The purchase order rollover is an automatic process in the County's financial system. Any excess purchase order reserves that remain after the rollover process is completed would be de-appropriated as part of the mid-year budget amendment.

## Debt Management Policies

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The objective of Lake County's Debt Management Policy (LCC-57) and Chapter 130 of the Florida Statutes is to establish guidelines and requirements for the development of a debt management system. The policy includes the following directives:

- When the County finances projects through the issuance of bonds, it will pay back the bonds within a period not to exceed 90% of the useful life of the project.
- Where possible, the County will use self-supporting revenue, special assessment, or other self-supporting bonds, instead of general obligation bonds to fund capital projects.
- The County will not use long-term debt to finance current operations.
- The County will seek to maintain and, if applicable, improve its current bond rating.
- The County will maintain good communications with bond rating agencies to inform them about the County's financial conditions. The County will follow a policy of full disclosure, including adherence to Rule 15c2-12 under the Securities Exchange Act of 1934. In compliance with this rule, the County's Comprehensive Annual Financial Report will be forwarded by April 30 to the Municipal Securities Rulemaking Board's EMMA system.

Lake County has not adopted legal debt limits within its financial policies. However, debt ratios such as direct and over all debt per capita and debt per taxable property value are tracked and compared with those recommended by Moody's Investors.

Lake County's bond issues and notes payable are separated into three categories:

- General Obligation Debt – Bonds secured by the ad valorem taxing power of the County. Bonds may be limited as detailed in the voter referendum required prior to issuance of all general obligation bonds.
- Special Obligation Debt – Debt secured by a pledge of special revenue such as Sales Tax or Local Option Gas Tax that is not backed by the ad valorem taxing power of the County.
- Enterprise Fund Debt – Debt secured by a pledge of revenue in the Landfill Enterprise Fund.

## Grant Policy

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The objective of the Grant Policy (LCC-59) is to provide guidelines in applying to fund services or programs with state and federal funds. The policy includes the following directives:

- A. Grant applications to fund services or programs with state or federal funds should be reviewed by County staff and the Board of County Commissioners with significant consideration given to:
  - The cost of administering the grant relative to the size of the grant;
  - The availability of matching funds if required;
  - The extent to which locally generated funds will be required to support those programs when the original funding is no longer available; and
  - The desirability of the program, i.e., whether or not the County would be funding the program were it not for the grant.
- B. All grant applications must be approved by the Board of County Commissioners prior to submission. The Board must also approve the acceptance of all grants.

## **Purchasing Policy**

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The objective of the Purchasing Policy (LCC-18) is to provide guidelines for purchasing of all goods and services made by or on behalf of Lake County. Purchases shall be completed in a manner and method that provides for the most proficient and effective expenditures of County funds and the maximum protection of the County taxpayer by ensuring the prevention of waste and conflict of interest within the procurement function. The policy includes the following directives:

- All purchasing actions are to be conducted on the basis of full and open competition to the greatest degree possible.
- All specifications or statements of work included in County procurement actions shall accurately describe the essential needs of the County, and contain no artificial, arbitrary, or unnecessary requirements that limit competition or increase cost.
- Each procurement action is to be completed in accordance with the best interests of the County, and with the highest level of integrity and fairness to all involved parties throughout the acquisition cycle.
- All County procurement operations are to be conducted in full compliance with all established state and local statutes and regulations with particular regard to ethical standards to be maintained within the purchasing function.

## Lake County Fiscal Year 2017 Budget Calendar

January 15, 2016	Human Resources	HR Loads Baseline Payrolls in Munis (with Overtime). Departments prepare Form 9's for personnel changes
January 19, 2016	Board of County Commissioners	Public Hearing for Mid-Year Budget Amendment to reflect FY 2016 grants and misc. adjustments
February 5, 2016	County Manager, Department Directors, All Fiscal Contacts	Budget Kickoff
February 5, 2016	Human Resources, Facilities, IT	All internal service charges due to Budget: Risk allocations, Health Insurance rate, Facilities chargeback, IT chargeback
February 5, 2016	Departments	Personnel change requests are due in Human Resources. All requests must be entered on a Form 9 and submitted with attachments as appropriate. Form 9 changes will be tracked/approved by CM separately.
March 7, 2016	Departments	Deadline for departmental budget requests into MUNIS, revenues and expenditures including CIP requests. Fixed Asset Request Forms and Budget Impact Statements are due to Budget.
March 8-March 18, 2016	Budget	Analyze departmental requests and prepare recommendations
March 21-March 31, 2016	Departments	Budget Meetings with County Manager
April 5, 2016	Board of County Commissioners	Public Hearing for Mid-Year Budget Amendment to reflect FY 2016 audited fund balances and other adjustments
April 5, 2016	Board of County Commissioners	Budget Workshop
April 19, 2016	Board of County Commissioners	Budget Workshop
May 3, 2016	Board of County Commissioners	Budget Workshop
May 17, 2016	Board of County Commissioners	Budget Workshop
June 1, 2016	Constitutional Offices, Judicial	Budgets due from Constitutional Offices (excluding Tax Collector) and Judicial
June 1, 2016	Property Appraiser	Preliminary estimate of property tax value due from Property Appraiser (F.S. 129.03)
June 7, 2016	Board of County Commissioners	Budget Workshop
June 15, 2016	Departments	Program Descriptions, Performance Measures, and Pictures due to Budget
June 21, 2016	Board of County Commissioners	Budget Workshop
July 1 – July 8, 2016	Budget	Develop FY 2017 Recommended Budget
July 1, 2016	Property Appraiser	Certification of Taxable Value by Property Appraiser
July 1, 2016	Departments	Fee Schedules Due to Budget
July 12, 2016	Board of County Commissioners	Budget Workshop - Present Tentative Millages Rates
July 26, 2016	Board of County Commissioners	Budget Workshop - Adoption of TRIM Rates
August 1, 2016	Tax Collector, Departments	Budget due from Tax Collector. Project Rebudget Requests due to Budget.
August 4, 2016	Budget	Statutory deadline to notify Property Appraiser of proposed TRIM rates and the date, time and place of the first public hearing to adopt the budget (F.S. 200.065)
August 24, 2016	Property Appraiser	Last day to mail TRIM notices
September 13, 2016 (Cannot conflict with School Board date)	Board of County Commissioners	Statutory Public Hearing – adopt tentative budget and millage rates, set final public hearing date, time and place. TRIM provides the public hearing advertisement requirement. (F.S. 200.065) Board Chambers, 5:05 p.m.
September 23, 2016	Budget	Advertise final budget and millage hearing
September 27, 2016 (Cannot conflict with School Board date)	Board of County Commissioners	Final Public Hearing to adopt the FY 2017 millage rates and budget (F.S. 200.065) Board Chambers, 5:05 p.m.
September 30, 2016	Budget	Deadline to send copy of adopted Millage Resolution to Property Appraiser, Tax Collector and Florida Department of Revenue
October 1, 2016		FY 2017 Adopted Budget goes into effect
Typically after Value Adjustment Board	Property Appraiser	Issue Certification of Final Taxable Value (DR 422's)
Within 3 days receipt of Final Taxable Value	Budget	Complete Certification of Final Taxable Value and return to Property Appraiser
October 27, 2016	Budget	Within 30 Days of adopting final budget certify to the Department of Revenue compliance with TRIM (F.S. Chapter 200.068)
October 27, 2016	Budget	FY 2017 Adopted Budget Book completed and published on the County Website

**As of Dec 4, 2016**

## **Budget Process**

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### **Policy/Strategy**

This annual budget process for Lake County covers the period from October 1, 2016 to September 30, 2017.

In December, the Budget section projected revenues and expenditures for the next fiscal year using a five-year financial projection model. Meetings were held with the County Manager and Board of County Commissioners to examine various budget scenarios for the upcoming budgets.

### **Development**

In February, a budget kickoff was held with the department directors and department financial coordinators to communicate the County's budget guidelines for Fiscal Year 2017.

In March, the departments submitted their proposed budgets to the Budget section for review.

### **Review**

In April and May, meetings were held with departments to discuss their operating budgets and budget impact statements. A budget workshop was held in June to present the proposed budget, together with various budget scenarios, to the Board of County Commissioners. Finally, a budget workshop was held in July for adoption of the millage rates.

### **Adoption**

Copies of the Recommended Budget were distributed to the Board of County Commissioners, County Administration, Constitutional Officers, and made available online to the general public for their inspection prior to the public hearings in September. Following Board approval, the Budget section prepared the adopted budget for distribution and posted it online for the general public. The budget for this year became effective October 1, 2016.

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# **FUNDS AND REVENUES DESCRIPTIONS**

## **COUNTYWIDE FUNDS**

### **General (Fund 0010)**

Department: Countywide

The General Fund is the County's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Major revenues in the General Fund include ad valorem taxes, state sales tax, and fund balance. The General Fund also receives administration revenue from other funds for services provided. The Fiscal Year 2017 budget provides for the support of County Departments, Clerk of Courts, the Property Appraiser, Sheriff's Office, Supervisor of Elections, Tax Collector, Judicial Support, and other Non-Departmental items.

### **County Transportation Trust (Fund 1120)**

Department: Public Works

Major revenues in the County Transportation Trust Fund include the 6 cents of local option gas tax, the 2 cents of Constitutional and 1 cent of County fuel taxes, the 9<sup>th</sup> cent gas tax, other service related revenues and fund balance.

The Fiscal Year 2017 budget provides for engineering, traffic, environmental services and road operations. This fund predominantly provides for maintenance of roads and not major road construction. Road construction is funded from road impact fees (construction), sales taxes (equipment, road construction and resurfacing) and federal/state grants.

### **Lake County Ambulance (Fund 1220)**

Department: Non-Departmental

The Lake County Ambulance Fund was established to account for the ad valorem tax subsidy provided to the Lake Emergency Medical Services (LEMS). LEMS is a County corporation created by Lake County in 2011. It is governed by a board of directors representing County government, municipalities, hospitals and citizens. The medical director oversees the medical protocol and guidelines for emergency medical response, patient care and quality development programs. The Fiscal Year 2017 budget is supported by a 0.4629 millage rate.

### **County Library System (Fund 1900)**

Department: Public Resources

The County Library System Fund was established to account for revenues and expenses related to the operation of the library system, which includes nine member libraries and six branch libraries. Library services are free to Lake County residents. Library Services has reciprocal borrowing agreements with Marion, Seminole and Volusia Counties, and Lake Sumter State College, that allows for access to their libraries. Lake County supports the operation of the nine member libraries through system-wide services and monetary grants to the municipalities.

## **SPECIAL REVENUE FUNDS**

### **Library Impact Fee Trust (Fund 1070)**

Department: Public Resources

The Library Impact Fee Trust fund accrues monies from library impact fees charged against new construction in the County. Library projects funded by impact fees must be growth-related. Revenues include impact fee revenues, interest income and fund balance. The Fiscal Year 2017 budget is allocated for eligible library projects throughout the County based on recommendations from the Lake County Library Advisory Board.

### **Parks Impact Fee Trust (Funds 1081, 1082, 1083)**

Department: Public Resources

The Board of County Commissioners adopted park impact fees in November 2003, and collections began in January 2004. These impact fees are assessed against new construction in the unincorporated areas of the County, and are expended for growth-related park development within three park impact fee districts. The budgets are comprised of impact fees, interest income and fund balance revenues.

### **Road Impact Fees (Funds 1152, 1153, 1157, 1158, 1159)**

Department: Public Works

The Road Impact Fee funds accrue monies from transportation impact fees charged against new construction in the County. Road projects funded by impact fees must be growth-related and located in the districts in which monies are collected, which can result in carry-over fund balances due to the restrictions placed upon the usage of monies with regards to the location of projects, as well as the need to accumulate monies before beginning a major project. The Board of County Commissioners suspended impact fees as of March 2010 in an effort to stimulate construction in the County. In February 2013 they approved the reinstatement of road impact fees at lower rates, beginning January 1, 2014, and reduced the number of impact fee districts from six to three. Four of the original six districts will have a carry-over fund balance and will be closed upon reaching a zero balance.

### **Fish Conservation (Fund 1190)**

Department: Public Resources

Lake County receives an allocation for the additional levy of \$1.00 on all fishing licenses sold within the County. This surcharge is derived from a 1967 Special Act, as amended in 1975. These funds can be used for fish conservation projects, including vegetation control, habitat improvement and access improvement, with prior approval of the Florida Fish and Wildlife Conservation Agency (FWWC). Past projects have included the purchase of fish tagging equipment, stocking of fish, fishing dock installations and repairs, and the addition of Blueways trails. The Fiscal Year 2017 budget is funded by fishing license surcharge revenues, interest income and fund balance.

### **MSTU – Stormwater Management (Fund 1230)**

Department: Public Works

Stormwater programs include basin studies and the floodplain management program, which provides an application process for federally backed flood insurance. Drainage, water quality related improvements and residential lot grading inspections also are administered through the Stormwater Section. The budget for Fiscal Year 2017 is supported by a portion of the ad valorem tax revenues generated from the Stormwater, Parks and Roads ad valorem millage of 0.4957 mills. Revenues for Fiscal Year 2017 include ad valorem taxes, interest income, other revenues and fund balance.

### **MSTU – Parks Services (Fund 1231)**

Department: Public Resources

This fund is designated for Parks and Trails with a portion of ad valorem taxes generated from the Stormwater, Parks and Roads ad valorem millage of 0.4957 mills supporting parks maintenance and improvement programs. This fund also includes the Public Lands program budget which is provided through an inter-fund transfer from the General Fund. Additional funding sources include ad valorem tax revenues, concession and advertising fees, interest income, grant revenues and fund balance. Maintenance activities for Parks and Trails include repair and maintenance of ball fields, infields and tracks and for the Public Lands program include preparing fire lines, tree removal/pruning, illegal dumping, lawn care and fence repairs.

### **Emergency 911 (Fund 1240)**

Department: Public Safety

The Emergency 911 Fund accounts for monthly user charges on telephone service for operation and maintenance of the E911 system, as well as for capital equipment purchases. The system is comprised of six Public Safety Answering Points (PSAP's). Ongoing responsibilities associated with maintenance of the system include review and revision of operating protocol procedures, and maintenance of the database by which calls are correctly routed by the computer system. The system is fully funded through a monthly service charge on telephone bills. Revenues include emergency service fee revenues, interest income, and fund balance. The Fiscal Year 2017 budget provides for on-going routine operation and maintenance of the E911 system, as well as a portion of the call-takers' salaries associated with E911 calls.

### **Resort/Development Tax (Fund 1250)**

Department: Economic Growth

Programs and services provided by the Economic Development and Tourism Division are partially funded by the resort/development tax. This tax is levied on all short-term rentals of 180 days or less. The tax was first enacted in 1984 at 2%, and was increased to 4% on March 31, 2003. The Fiscal Year 2017 budget is funded by resort tax revenues, interest income, other revenues, and fund balance. Primary activities include advertising on radio, television and in the electronic and print media, and working with business and event planners to increase the number of event days resulting in higher hotel/motel occupancy rates.

### **Municipal Services Benefit Units (Funds 1290, 1370, 1450)**

Department: Non-Departmental

Three MSBU's (Greater Hills, Greater Groves and Greater Pines) were established for the common area maintenance, such as landscaping, pool maintenance, janitorial services and street lighting within these subdivisions. An annual assessment is collected on the property owner's tax bill to cover these costs.

### **Law Enforcement Trust (Fund 1330)**

Constitutional Offices: Sheriff

Law Enforcement Trust revenues are primarily generated from locally confiscated drug money. These confiscated funds are generally used to replace law enforcement equipment in the Sheriff's Office.

### **Mount Plymouth/Sorrento CRA Trust (Fund 1340)**

Department: Community Services

The Mount Plymouth/Sorrento Community Redevelopment Area Trust Fund was established to finance community redevelopment projects within the boundaries of the redevelopment area. Funds are generated from a portion of property taxes collected within those boundaries according to the establishing ordinance.

### **Infrastructure Sales Tax Revenue (Fund 1410)**

Department: Non-Departmental

The County's share of the one-cent sales tax is collected in the Infrastructure Sales Tax Revenue Fund and is then transferred to other funds for allowable expenditures. Fiscal Year 2017 appropriations include transfers for debt service payments for the county-wide 800 MHz radio system, park improvements and the administrative service fee. The balance of collections is transferred to Renewal Sales Tax Capital Projects funds. Fifty percent must be used for transportation purposes and fifty percent for purposes allowed by F.S. 212.055(2).

### **Street Lighting (Funds 1430, 1460, 1470)**

Department: Non-Departmental

Three MSBU's (Village Green, Picciola Island and Valencia Terrace) were established to provide residential street lighting within these subdivisions. An annual assessment is collected on the property owner's tax bill to cover these costs.

### **Building Services (Fund 1520)**

Department: Economic Growth

Building Services is a division of the Economic Growth Department and is a self-supporting program that administers and enforces all building and licensing laws, rules and regulations, as well as performs building inspection activities. Enforcement and inspection activities are supported by a variety of fees for services. Projected revenues include building permit fees, protective inspection fees, administrative service fees, contractor license fees, other revenues and fund balance.

### **County Fire Rescue (Fund 1680)**

Department: Public Safety

Projected revenues include ad valorem taxes from a 0.4704 millage rate, fire assessment fees, Lake County Ambulance Fund transfer, interest income, other revenues and fund balance to protect County residents and visitors over an area encompassing 1,100 square miles.

## **Fire Services Impact Fee Trust (Fund 1690)**

Department: Public Safety

Fire Services Impact Fee Trust Fund revenues are collected in the unincorporated areas of the County and the cities of Astatula, Howey-in-the-Hills and Lady Lake (excluding The Villages), and are used to construct and equip new fire stations to provide fire and medical response. The Fiscal Year 2017 budget is funded by impact fees, interest income and fund balance.

## **GRANT FUNDS**

### **Community Development Block Grant (Fund 1200)**

Department: Community Services

The Community Development Block Grant (CDBG) program is administered at the federal level by the U.S. Department of Housing and Urban Development, which makes funds available to local governments. Lake County became an entitlement community in 1999 and started receiving funds in 2000. The Cities of Tavares, Lady Lake and Minneola, and the Towns of Montverde, Astatula, and Howey-in-the-Hills receive a share of the entitlement dollars pursuant to Urban County Partnership Agreements with Lake County. CDBG funds have been used for roadway paving and paying paving assessments, for housing rehabilitation, to expand meals-on-wheels deliveries and transportation services to seniors, to provide prescription assistance, to improve community centers, sidewalks and parks, and to construct American Disability Act (ADA) restrooms and entrances in public buildings.

### **Transit (Fund 1210)**

Department: Community Services

Public paratransit and fixed-route services are provided to citizens and visitors in Lake County through a contracted service provider. LakeXpress fixed-route service began on May 21, 2007 primarily along the U.S. Highway 441 corridor, including The Villages, Eustis and Leesburg. A second and third route through Mount Dora and Leesburg began in July 2008. On July 1, 2009, a fourth bus route began operating from the Altoona Post Office on S.R. 19 to the Community of Zellwood on U.S. 441, where passengers can transfer to LYNX route 44. Route 50E was added to provide service from Clermont to Winter Garden, and 50W was added to provide transport between Mascotte and Clermont.

Lake County Connection is a state-funded program and provides low-cost transportation services to the transportation disadvantaged such as the mobility-impaired and mentally-impaired, as well as senior citizens. Currently, the County contracts with Ride Right, LLC as its paratransit provider.

This fund was renamed from the Public Transportation Fund effective Fiscal Year 2016. Revenues include a subsidy from the General Fund, Federal and State grants, fare revenues, miscellaneous revenues and fund balance. Because funding is limited, staff will continue to evaluate all services. A goal is to move patrons from the paratransit service to the fixed-route service when possible, thus reducing paratransit trips, which are more costly.

### **Affordable Housing Assistance Trust (Fund 1260)**

Department: Community Services

State Housing Initiatives Partnership (SHIP) funds are received from the State to assist low and moderate income households in the purchase of a home. These funds can be used for down payments, closing costs and mortgage buy downs for new homes, or for existing homes that have been or will be repaired within 12 months of transfer of title. SHIP funds are distributed on an entitlement basis to all 67 counties and 53 CDBG entitlement cities in Florida. The amounts remitted to Lake County are based on a percentage of documentary stamp collections.

### **Section 8 (Fund 1270)**

Department: Community Services

The Section 8 Housing Program is funded through the U.S. Department of Housing and Urban Development. The program makes rental housing affordable to very low-income families through rental subsidies paid directly to the landlord on behalf of the participating family. In some cases, a utility subsidy also is paid.

### **Federal/State Grants (Fund 1300)**

Departments: Community Safety and Compliance, Non-Departmental, Public Safety, Public Works

The Federal and State Grants Fund was established beginning in Fiscal Year 2010 to account for certain grant revenues that previously were budgeted in the General Fund. Since grant revenues must be spent for the purposes for which they were received, this fund assures that unspent funds are not inadvertently directed to other programs and services, or co-mingled with General Fund revenues.

### **Restricted Local Programs (Fund 1310)**

Departments: Community Safety and Compliance, Community Services, Constitutional Offices, Economic Growth, Non-Departmental, Public Resources, Public Works

The Restricted Local Programs Fund was established in Fiscal Year 2010 to account for certain restricted revenues that were previously budgeted in the General Fund. Restricted revenues must be spent for the purposes they were received. The Fiscal Year 2017 budget includes funding for Sheriff deputy training through traffic education and police education funds, court cost and teen court fees, alcohol and drug abuse, Dori Slosberg traffic education, animal services donations, boating license fees, and Florida Arts license plate revenues.

## **DEBT SERVICE FUNDS**

### **Debt Service (Funds 2510, 2610, 2710, 2810)**

Department: Debt Service

Four debt service funds have been established to repay the principal and interest expenses related to long-term debt on various revenue and general obligation bond issues. In April 2007, the County issued \$34.7 million in general obligation bonds for the purpose of acquiring and improving lands within the County to protect drinking water resources, preserve natural areas, protect open space from overdevelopment, provide parks and trails and improve water quality. In May 2015 the bond was refinanced with a bank loan, resulting in savings.

The County has sold three other revenue bond/bank issues backed by sales tax revenues. A \$4.4 million revenue bond issue backed by state sales tax revenues (used to replace racing tax revenues previously distributed by the state) is for land acquisition, various park projects and walking and biking trails. The bond was refinanced in 2011.

A \$10 million commercial bank loan to help fund the 800 MHz radio system is backed by the County's share of a 1% local option infrastructure sales tax, and was refinanced in 2012.

An \$87.4 million revenue bond issue backed by the County's half-cent sales tax revenues is for acquiring, constructing, and equipping the Downtown Tavares Center for Governmental Operations, the Lake County Courthouse and other governmental facilities. In May 2015, the bond was refinanced to reduce the long-term cost of debt on the issue.

## **ENTERPRISE FUNDS**

### **Landfill Enterprise (Fund 4200)**

Department: Public Works

The Landfill Enterprise Fund supports the Solid Waste Division. The Solid Waste Division is comprised of administration/financial operations, landfill operations, scale services, residential convenience centers, hazardous waste and E-cycling. The County's contract with Covanta for disposal of solid waste expired on June 30, 2014. BCC approval of the recommendations by the Solid Waste Alternative Task Force (SWATF) resulted in a new solid waste program that included three new residential hauling contracts for collection and one landfill contract for solid waste disposal. The new hauler contracts also include recycling services. The Fiscal Year 2017 budget is supported by landfill operating income, disposal assessment fees, interest income, fund balance and a transfer from the General Fund.

### **Solid Waste Closures and Long-Term Care (Fund 4220)**

Department: Public Works

The Florida Department of Environmental Protection (FDEP) requires that a reserve fund be established to provide closing costs and long-term care costs for the County's landfills. The County has five closed disposal units under long-term care. They include: Central Landfill - Phases I and II, Lady Lake, Umatilla, and Loghouse. Reserve funding also is budgeted for two active disposal units, Central Landfill - Phase III and a Construction and Demolition (C&D) Landfill.

## **CAPITAL PROJECTS FUNDS**

### **Parks Capital Projects (Fund 3020)**

Department: Public Resources

The Parks Capital Projects Fund uses funding received to improve the County's park system.

Revenues include funding from the Infrastructure Sales Tax Fund and fund balance, and expenditures are planned to make improvements to parks, such as the Miracle Field at Lake Idamere Park and a variety of improvements at the East Lake Community, North Lake Community and P.E.A.R. Parks.

### **Renewal Sales Tax Capital Projects (Fund 3030)**

Department: Non-Departmental

The Renewal Sales Tax Capital Projects Fund receives revenues from the Infrastructure Sales Tax, interest, and fund balance. The Fiscal Year 2017 budget includes expenditures for the purchase of property for East Lake Park and the Tax Collector's new Northeast Regional Service Center. Projects include the East Lake Community Park and South Lake Regional Park, sports fields in Fruitland Park, continued work on the Lake County Courthouse Expansion and Renovation, vehicles for the Sheriff's Office, and support for Lake Emergency Medical Services.

### **Renewal Sales Tax Capital Projects - PW (Fund 3040)**

Department: Public Works

The Renewal Sales Tax Capital Projects Fund – PW was established to account for the portion of the Infrastructure Sales Tax that is dedicated to transportation purposes. The fund receives revenues from the Infrastructure Sales Tax Fund, interest, and fund balance. The Fiscal Year 2017 budget includes expenditures for sidewalks, roads, and related equipment purchases.

### **Public Lands Capital Program (Fund 3710)**

Department: Public Resources

The Public Lands Capital Program Fund was established to manage funding that resulted from a voter-approved debt issue. The Fiscal Year 2017 budget includes revenue from interest, and from unused fund balance. Expenditures budgeted for Fiscal Year 2017 are improvements to the Lake May Reserve property.

### **Facilities Expansion Capital (Fund 3810)**

Department: Facilities and Fleet Management

The Facilities Expansion Capital Fund was established to manage the funds received from the 2007 Capital Improvement Revenue Bond issue. The budgeted Fiscal Year 2017 revenues and expenditures primarily represent the outstanding balances for purchase orders related to the Lake County Courthouse projects.

## **INTERNAL SERVICE FUNDS**

### **Property and Casualty (Fund 5200)**

Department: Human Resources

The Property and Casualty Fund manages revenues and expenditures relating to the County's workers compensation and liability insurance programs. Revenues are received from the entities participating in the programs, and are used to pay claims, premiums, and administrative costs. A reserve is maintained to ensure that funds are available if needed.

### **Employee Group Benefits (Fund 5300)**

Department: Human Resources

The Employee Group Benefits Fund manages the revenues received from entities participating in the County's employee insurance plans. Participants include the Board of County Commissioners, Clerk of Courts, Lake County Water Authority, Lake Emergency Medical Services, Lake-Sumter Metropolitan Planning Organization, Property Appraiser, Supervisor of Elections, and Tax Collector. Expenditures from the fund include claims payments, insurance premiums, and administrative costs. A reserve is maintained to ensure that funds are available if needed.

### **Fleet Management (Fund 5400)**

Department: Facilities and Fleet Management

The Fleet Management Fund was established for the operation of the County's Fleet Management Division. Revenues are received for work performed and used for the expenditures necessary to provide those services.

## Budget by Fund

### FY 2017

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>General (0010)</b>				
<b>Revenues</b>				
<b><u>Taxes</u></b>				
Ad Valorem Taxes - Current	\$ 78,378,301	\$ 86,625,676	\$ 86,329,627	\$ 88,973,101
Ad Valorem Taxes - Delinquent	2,307,663	1,600,000	1,600,000	1,600,000
Communications Services Tax	1,784,311	1,817,968	1,817,968	1,817,968
<b>Total Taxes</b>	<b>\$ 82,470,275</b>	<b>\$ 90,043,644</b>	<b>\$ 89,747,595</b>	<b>\$ 92,391,069</b>
<b><u>Permits and Fees</u></b>				
Occupational Licenses	\$ 372,377	\$ 370,000	\$ 370,000	\$ 370,000
Principal - Special Assessment	2,619	-	-	-
Interest - Special Assessment	156	-	-	-
<b>Total Permits and Fees</b>	<b>\$ 375,152</b>	<b>\$ 370,000</b>	<b>\$ 370,000</b>	<b>\$ 370,000</b>
<b><u>Intergovernmental Revenues</u></b>				
Help America Vote CFDA	\$ 50,690	\$ -	\$ 34,753	\$ -
State Alien Assistance Grant	51,651	100,000	100,000	70,000
Byrne J A G CFDA 16.738	80,896	163,112	163,112	163,112
Federal Grant - Energy	21,406	-	-	-
FED Pymts/Lieu Tax-Gen	111,490	114,532	114,532	111,490
FED Pymts/Lieu Tax-Wildlife	1,005	-	-	-
Hazardous Materials Compliance	9,865	9,267	9,267	-
Aquatic Weed Control	171,566	135,000	135,000	135,000
DEP - Non Grant	-	500,000	500,000	-
State Rev Sharing Proc	6,256,986	5,670,426	5,670,426	6,310,595
Insurance Agents Count	59,414	60,000	60,000	60,000
Mobile Home Licenses	187,281	200,000	200,000	180,000
Alcoholic Beverage License	99,661	80,000	80,000	80,000
State Sales Tax	14,015,293	14,370,000	14,370,000	15,416,650
Motor fuel Tax Rebate	51,955	55,000	55,000	50,000
Contributions from Other Agencies	109,539	111,534	111,534	28,340
Contributions from Other Government Agencies	-	-	-	50,000
<b>Total Intergovernmental Revenues</b>	<b>\$ 21,278,698</b>	<b>\$ 21,568,871</b>	<b>\$ 21,603,624</b>	<b>\$ 22,655,187</b>
<b><u>Charges for Services</u></b>				
Dev - Regional Imp Fee (DRI)	\$ -	\$ 2,000	\$ 2,000	\$ 2,000
\$2 Court Tech Service	595,221	500,000	500,000	500,000
Reprographic Services	236,067	326,300	326,300	326,300
Charges - Outside Sources	1,944	5,691	5,691	5,691
Other Charges for Services	760,226	840,000	640,000	645,000
Sheriffs Fees	245,560	250,000	250,000	250,000
Other Gen Government Charges/Fees	7,623	10,000	10,000	7,500
Lot Line Adjustment	6,013	9,000	9,000	10,000
Concurrency Fees	2,173	2,200	2,200	-
Construction Review	2,270	6,000	6,000	6,000
Master Park Plans	-	1,000	1,000	1,000
Zoning Fees	19,437	25,000	25,000	32,000
Zoning Permits	170,650	160,000	160,000	247,500
Zoning Conformance Letter	3,300	4,000	4,000	6,000
Variances	7,200	10,000	10,000	15,000
Subdivision Applications	14,273	10,000	10,000	18,000
Site Plan Review and Amendments	54,395	80,000	80,000	88,000
PUD Preliminary	4,250	4,000	4,000	5,000

**Budget by Fund  
FY 2017**

	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
Lot of Record	\$ 9,545	\$ 7,500	\$ 7,500	\$ 12,000
Vested Rights Determination	-	2,000	2,000	1,000
Lot Splits	5,850	10,000	10,000	12,000
DRS Presubmittals	3,250	6,000	6,000	6,000
Mobile Home Bond	-	-	-	1,000
Developers Agreements	250	1,000	1,000	500
Wetlands Uplands Critical Habitat	-	1,000	1,000	1,000
Mining Plans	3,450	5,000	5,000	5,000
Tree Removal/Site Plan	2,830	5,000	5,000	5,000
LUPA's	3,950	10,000	10,000	10,000
Tree Removal Permit Review	7,132	6,000	6,000	16,000
Conditional Use Permit	6,110	20,000	20,000	15,000
Sale of Maps and Publications	-	500	500	100
Tax Exempt Sale of Maps and Publications	-	100	100	100
Administrative CUP's	500	-	-	-
Police Services	81,133	81,133	81,133	81,133
Police Services - Minneola	1,187,000	1,240,008	1,210,000	1,210,000
School Resource Officer	905,835	895,446	896,022	862,090
Dispatch Services	883,953	904,892	986,573	986,573
Room/Board for Prisoners	2,167	10,000	10,000	5,000
Administrative Services - Lake Tech	185,000	190,550	185,000	185,000
Marine Patrol - Lake County Water Authority	228,950	242,687	228,950	228,950
Emergency Service Fee	1,243	1,000	1,000	1,000
Landscape Protective Inspection Fees	5,250	3,500	3,500	5,000
CUP Inspections	113,842	100,200	100,200	100,125
Mine Inspections	-	200	200	50
After the Fact Tree Permit Inspections	-	200	200	50
Landscape Inspections	-	200	200	-
Average Setback Inspections	-	200	200	50
County Wide Communications Fees	233,328	238,048	238,048	240,240
Average Setbacks	4,946	-	5,000	4,000
Mine Order Inspection	(1,880)	-	6,000	7,000
Environmental Review Fees	200	-	-	-
Water Resource Laboratory Fees	105,261	90,500	90,500	90,500
Miscellaneous Physical Environment	71	-	-	-
Conservation Resource Mgmt Fee	109,792	120,000	120,000	120,000
Business Incubator Program Fee	2,868	-	-	-
Animal Shelter - Penalty/Impound	16,176	25,000	25,000	20,000
Animal Shelter - Board	6,017	10,000	10,000	8,000
Animal Shelter - Rabies Vaccine	2,960	8,000	8,000	5,000
Animal Shelter - Vet Transport	26	250	250	100
Animal Shelter - Adoption Fees	29,488	50,000	50,000	30,000
Animal Shelter - Pet Licenses	134,552	150,000	150,000	110,000
Animal Shelter - Sterilization	325	-	-	-
Animal Shelter - Disposals	3,665	2,250	2,250	5,000
Mosquito Control Services	-	-	53,164	-
Fairgrounds	31,040	35,000	35,000	35,000
Fairgrounds - Tax Exempt	3,000	2,700	2,700	3,000
Fairgrounds Farmers Market	165,438	173,000	173,000	173,000
Court Innovations/Local Ordinance	123,484	70,000	70,000	70,000
Legal Aid	61,742	60,000	60,000	60,000
Juvenile Alt. Programs	61,742	61,000	61,000	61,000

**Budget by Fund  
FY 2017**

	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
Court Facilities (\$15)	\$ 962,338	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Domestic Violence Charges - FS 9	35,950	30,000	30,000	30,000
Impact Fee Services	80,609	40,000	40,000	40,000
MPO Admin Fees	26,683	25,312	25,312	25,312
<b>Total Charges For Services</b>	<b>\$ 7,967,663</b>	<b>\$ 8,180,567</b>	<b>\$ 8,077,693</b>	<b>\$ 8,051,864</b>
<b><u>Fines and Forfeits</u></b>				
Court Fines	\$ 68,004	\$ 3,000	\$ 3,000	\$ 3,000
Communications FD-FS 318.21(9)	261,189	256,000	256,000	256,000
Zoning Violation Fines	61,592	10,000	10,000	5,000
Fine - Synthetic Drug	-	100	100	50
Animal Control Violations	21,473	40,000	40,000	15,000
DUI - B.A.L. Test Revenue	50	50	50	50
Handicap Parking Violations	-	1,000	1,000	100
Other Parking Violations	20	100	100	100
Unclaimed Moneys FS 1162	2,342	1,000	1,000	1,000
<b>Total Fines and Forfeits</b>	<b>\$ 414,670</b>	<b>\$ 311,250</b>	<b>\$ 311,250</b>	<b>\$ 280,300</b>
<b><u>Miscellaneous Revenues</u></b>				
Interest Incl Profit on Invest	\$ 99,693	\$ 100,000	\$ 100,020	\$ 75,000
Rents & Leases	538	300	300	300
Rents & Leases- Non Taxable	30,572	29,172	29,172	30,280
Surplus Building Sale	1,080,000	-	-	-
Surplus Lands	127,777	-	-	-
Surplus Furn/Fix/Equipment	32,596	4,100	4,100	4,100
Other Contributions/Donations	1,904	2,500	2,500	2,500
Impoundment/Sale - Livestock	1,495	10,000	10,000	2,000
Reimbursements	225,106	22,750	33,032	28,500
VAB Petition Fees	3,905	1,000	1,000	1,000
Recaptured Revenue	9,000	12,000	12,000	12,000
Commissions - Pay Telephones	212,085	300,000	300,000	250,000
Other Miscellaneous Revenue	30,687	40,000	40,000	20,000
Community Service Insurance Fees	3,516	3,250	3,250	-
Credit Card Convenience Fee	24,132	17,000	17,000	21,000
P-Card Rebate	55,873	55,000	55,000	55,000
<b>Total Miscellaneous Revenues</b>	<b>\$ 1,938,879</b>	<b>\$ 597,072</b>	<b>\$ 607,374</b>	<b>\$ 501,680</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b><u>Transfers</u></b>				
Interfund Transfer	\$ 823,413	\$ 524,157	\$ 524,157	\$ 525,015
Interfund Transfer - Solid Waste	500,000	-	-	-
Interfund Transfer - Fire	35,295	36,317	36,317	38,712
Interfund Transfer - Admin Fee	3,343,238	3,471,082	3,471,082	3,572,447
Interfund Transfer - Ins/Admin	314,322	331,122	345,697	351,441
Proceeds - Installment Purchase	-	-	909,000	-
Excess Fees - Tax Collector	2,773,245	2,479,812	2,479,812	2,082,253
Excess Fees - Clerk of Court	43,079	5,766	5,766	4,351
Excess Fees - Property Appraiser	21,831	50,000	50,000	50,000
Excess Fees - Office of the Sheriff	275,217	100,000	100,000	100,000
Departmental Transfers	7,604	-	5,213	-
Fund Balance - Beginning of the Year	-	17,044,634	19,338,861	16,464,129
<b>Total Transfers</b>	<b>\$ 8,137,244</b>	<b>\$ 24,042,890</b>	<b>\$ 27,265,905</b>	<b>\$ 23,188,348</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ (6,053,570)</b>	<b>\$ (6,053,570)</b>	<b>\$ (6,212,505)</b>
<b>Total General Fund</b>	<b>\$ 122,582,581</b>	<b>\$ 139,060,724</b>	<b>\$ 141,929,871</b>	<b>\$ 141,225,943</b>
<b>General Fund (0010)</b>				
<b>Expenditures</b>				
<b><u>Communications</u></b>				
Communications	\$ 285,979	\$ 409,365	\$ 416,004	\$ 471,978
<b>Total Communications</b>	<b>\$ 285,979</b>	<b>\$ 409,365</b>	<b>\$ 416,004</b>	<b>\$ 471,978</b>
<b><u>Community Safety and Compliance</u></b>				
Community Safety and Compliance	\$ 1,537,022	\$ 1,774,467	\$ 1,802,967	\$ 1,902,294
<b>Total Community Safety and Compliance</b>	<b>\$ 1,537,022</b>	<b>\$ 1,774,467</b>	<b>\$ 1,802,967</b>	<b>\$ 1,902,294</b>
<b><u>Community Services</u></b>				
Community Services	\$ 7,260,549	\$ 8,035,714	\$ 9,073,311	\$ 7,915,247
<b>Total Community Services</b>	<b>\$ 7,260,549</b>	<b>\$ 8,035,714</b>	<b>\$ 9,073,311</b>	<b>\$ 7,915,247</b>
<b><u>County Attorney</u></b>				
County Attorney	\$ 652,529	\$ 755,079	\$ 755,079	\$ 698,323
<b>Total County Attorney</b>	<b>\$ 652,529</b>	<b>\$ 755,079</b>	<b>\$ 755,079</b>	<b>\$ 698,323</b>
<b><u>County Manager</u></b>				
County Manager	\$ 497,630	\$ 525,888	\$ 531,050	\$ 544,468
<b>Total County Manager</b>	<b>\$ 497,630</b>	<b>\$ 525,888</b>	<b>\$ 531,050</b>	<b>\$ 544,468</b>
<b><u>Economic Growth</u></b>				
Economic Growth	\$ 2,028,764	\$ 2,481,299	\$ 2,484,239	\$ 2,570,779
<b>Total Economic Growth</b>	<b>\$ 2,028,764</b>	<b>\$ 2,481,299</b>	<b>\$ 2,484,239</b>	<b>\$ 2,570,779</b>
<b><u>Facilities and Fleet Management</u></b>				
Facilities and Fleet Management	\$ 4,866,935	\$ 5,183,382	\$ 5,743,083	\$ 5,228,810
<b>Total Facilities and Fleet Management</b>	<b>\$ 4,866,935</b>	<b>\$ 5,183,382</b>	<b>\$ 5,743,083</b>	<b>\$ 5,228,810</b>

**Budget by Fund****FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b><u>Fiscal and Administrative Services</u></b>				
Fiscal and Administrative Services	\$ 1,190,067	\$ 1,286,274	\$ 1,348,175	\$ 1,466,135
<b>Total Fiscal and Administrative Services</b>	<b>\$ 1,190,067</b>	<b>\$ 1,286,274</b>	<b>\$ 1,348,175</b>	<b>\$ 1,466,135</b>
<b><u>Human Resources</u></b>				
Human Resources	\$ 579,648	\$ 776,476	\$ 788,600	\$ 794,676
<b>Total Human Resources</b>	<b>\$ 579,648</b>	<b>\$ 776,476</b>	<b>\$ 788,600</b>	<b>\$ 794,676</b>
<b><u>Information Technology</u></b>				
Information Technology	\$ 2,227,209	\$ 2,584,180	\$ 2,613,881	\$ 2,854,915
<b>Total Information Technology</b>	<b>\$ 2,227,209</b>	<b>\$ 2,584,180</b>	<b>\$ 2,613,881</b>	<b>\$ 2,854,915</b>
<b><u>Legislative</u></b>				
Board of County Commissioners	\$ 828,906	\$ 851,233	\$ 851,233	\$ 845,409
<b>Total Legislative</b>	<b>\$ 828,906</b>	<b>\$ 851,233</b>	<b>\$ 851,233</b>	<b>\$ 845,409</b>
<b><u>Public Resources</u></b>				
Public Resources	\$ 1,097,400	\$ 1,202,651	\$ 1,222,651	\$ 1,267,392
<b>Total Public Resources</b>	<b>\$ 1,097,400</b>	<b>\$ 1,202,651</b>	<b>\$ 1,222,651</b>	<b>\$ 1,267,392</b>
<b><u>Public Safety</u></b>				
Public Safety	\$ 2,519,889	\$ 2,624,679	\$ 2,642,203	\$ 2,689,610
<b>Total Public Safety</b>	<b>\$ 2,519,889</b>	<b>\$ 2,624,679</b>	<b>\$ 2,642,203</b>	<b>\$ 2,689,610</b>
<b><u>Public Works</u></b>				
Public Works	\$ 1,366,492	\$ 2,245,606	\$ 2,325,175	\$ 1,770,871
<b>Total Public Works</b>	<b>\$ 1,366,492</b>	<b>\$ 2,245,606</b>	<b>\$ 2,325,175</b>	<b>\$ 1,770,871</b>
<b><u>Clerk of the Circuit Court</u></b>				
Clerk of the Circuit Court	\$ 4,642,826	\$ 4,920,611	\$ 4,920,611	\$ 5,119,614
<b>Total Clerk of the Circuit Court</b>	<b>\$ 4,642,826</b>	<b>\$ 4,920,611</b>	<b>\$ 4,920,611</b>	<b>\$ 5,119,614</b>
<b><u>Property Appraiser</u></b>				
Property Appraiser	\$ 2,539,283	\$ 2,591,474	\$ 2,591,474	\$ 2,807,523
<b>Total Property Appraiser</b>	<b>\$ 2,539,283</b>	<b>\$ 2,591,474</b>	<b>\$ 2,591,474</b>	<b>\$ 2,807,523</b>
<b><u>Sheriff</u></b>				
Sheriff's Office	\$ 61,531,776	\$ 63,693,129	\$ 64,097,528	\$ 64,999,459
<b>Total Sheriff</b>	<b>\$ 61,531,776</b>	<b>\$ 63,693,129</b>	<b>\$ 64,097,528</b>	<b>\$ 64,999,459</b>
<b><u>Supervisor of Elections</u></b>				
Supervisor of Elections	\$ 2,016,235	\$ 3,058,450	\$ 3,148,436	\$ 2,460,572
<b>Total Supervisor of Elections</b>	<b>\$ 2,016,235</b>	<b>\$ 3,058,450</b>	<b>\$ 3,148,436</b>	<b>\$ 2,460,572</b>
<b><u>Tax Collector</u></b>				
Tax Collector	\$ 4,495,621	\$ 4,743,656	\$ 4,743,656	\$ 5,009,949
<b>Total Tax Collector</b>	<b>\$ 4,495,621</b>	<b>\$ 4,743,656</b>	<b>\$ 4,743,656</b>	<b>\$ 5,009,949</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b><u>Judicial Support</u></b>				
Judicial Support	\$ 3,047,660	\$ 3,507,156	\$ 3,519,077	\$ 3,709,595
<b>Total Judicial Support</b>	<b>\$ 3,047,660</b>	<b>\$ 3,507,156</b>	<b>\$ 3,519,077</b>	<b>\$ 3,709,595</b>
<b><u>Non-Departmental</u></b>				
General Fund Non-Departmental	\$ 13,925,159	\$ 25,809,955	\$ 26,311,438	\$ 26,098,324
<b>Total Non-Departmental</b>	<b>\$ 13,925,159</b>	<b>\$ 25,809,955</b>	<b>\$ 26,311,438</b>	<b>\$ 26,098,324</b>
<b>Total General Fund</b>	<b>\$ 119,137,579</b>	<b>\$ 139,060,724</b>	<b>\$ 141,929,871</b>	<b>\$ 141,225,943</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>County Transportation Trust (1120)</b>				
<b>Revenues</b>				
<b><u>Taxes</u></b>				
9th Cent Gas Tax	\$ 1,502,281	\$ 1,502,101	\$ 1,502,101	\$ 1,502,101
Local Option Gasoline	5,539,085	5,630,747	5,630,747	5,600,000
<b>Total Taxes</b>	<b>\$ 7,041,366</b>	<b>\$ 7,132,848</b>	<b>\$ 7,132,848</b>	<b>\$ 7,102,101</b>
<b><u>Permits and Fees</u></b>				
Principal - Special Assessment	\$ 154,042	\$ 40,000	\$ 40,000	\$ 150,000
Interest - Special Assessment	8,071	6,000	6,000	7,500
<b>Total Permits and Fees</b>	<b>\$ 162,113</b>	<b>\$ 46,000</b>	<b>\$ 46,000</b>	<b>\$ 157,500</b>
<b><u>Intergovernmental Revenues</u></b>				
Federal Forestry Share	\$ 84,931	\$ -	\$ -	\$ -
Constitutional Gas Tax (20%)	669,145	669,916	669,916	669,916
Constitutional Gas Tax (80%)	2,676,580	2,679,660	2,679,660	2,679,660
County Gasoline Tax	1,466,717	1,485,869	1,485,869	1,485,869
Other Transportation	7,201	3,000	3,000	5,000
Contributions form Other Agencies	-	-	374,094	-
<b>Total Intergovernmental Revenues</b>	<b>\$ 4,904,574</b>	<b>\$ 4,838,445</b>	<b>\$ 5,212,539</b>	<b>\$ 4,840,445</b>
<b><u>Charges for Services</u></b>				
Storm Water Review	\$ 12,165	\$ 8,000	\$ 8,000	\$ 10,000
Subdivision Review	63,760	50,000	50,000	65,000
Driveway Permits	51,970	30,000	30,000	50,000
Sale of Maps and Publications	12	-	-	-
Tax Exempt Sale of Maps	3,281	1,000	1,000	1,200
One Time Maintenance	1,313	500	500	1,000
Signal Maintenance	580,248	405,563	405,563	558,981
Road Vacation Fees	8,980	10,000	10,000	10,000
Lot Determination	1,980	1,000	1,000	1,000
<b>Total Charges for Services</b>	<b>\$ 723,709</b>	<b>\$ 506,063</b>	<b>\$ 506,063</b>	<b>\$ 697,181</b>
<b><u>Miscellaneous Revenues</u></b>				
Interest Incl Profit on Invest	\$ 24,074	\$ 19,000	\$ 19,000	\$ 19,000
Other Interest Earnings	(33)	-	-	-
Surplus Furniture/Fixture/Equipment	35,563	48,000	48,000	49,250
Insurance Proc/Loss Furn/Fix/Equipment	33,049	2,000	2,000	12,000
Scrap Sales	2,539	2,500	2,500	2,500
Reimbursements	2,195	1,500	1,500	1,800
Other Miscellaneous Revenues	1,216	1,000	1,000	1,200
<b>Total Miscellaneous Revenues</b>	<b>\$ 98,603</b>	<b>\$ 74,000</b>	<b>\$ 74,000</b>	<b>\$ 85,750</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015		Adopted FY 2016		Revised FY 2016		Adopted FY 2017
<b>Transfers</b>							
Loan Proceeds - Special Assessment	\$ -		\$ 6,000		\$ 6,000		\$ -
Fund Balance - Beginning of Year	-		5,038,445		6,587,690		5,012,903
<b>Total Transfers</b>	<b>\$ -</b>		<b>\$ 5,044,445</b>		<b>\$ 6,593,690</b>		<b>\$ 5,012,903</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>		<b>\$ (627,568)</b>		<b>\$ (627,568)</b>		<b>\$ (636,274)</b>
<b>Total County Transportation Trust</b>	<b>\$ 12,930,365</b>		<b>\$ 17,014,233</b>		<b>\$ 18,937,572</b>		<b>\$ 17,259,606</b>

**County Transportation Trust (1120)  
Expenditures**

Road Operations	\$ 7,269,742		\$ 8,442,079		\$ 8,753,385		\$ 8,724,367
Engineering Operations	1,831,757		2,344,527		2,345,792		2,295,458
Traffic Operations	2,079,945		2,608,215		2,692,402		2,749,108
Environmental Services	1,873,911		1,652,990		1,695,001		1,614,569
Intergovernmental Transfers	390		500		600		600
Special Assessments	396,327		186,941		561,035		4,500
Interfund Transfers	604,932		627,568		627,568		636,274
Contingency and Cash CWF	-		1,151,413		2,261,789		1,234,730
<b>Total County Transportation Trust</b>	<b>\$ 14,057,004</b>		<b>\$ 17,014,233</b>		<b>\$ 18,937,572</b>		<b>\$ 17,259,606</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Lake County Ambulance (1220)</b>				
<b>Revenues</b>				
<b><u>Taxes</u></b>				
Ad Valorem Taxes - Current	\$ 6,736,713	\$ 7,558,581	\$ 7,558,581	\$ 8,050,185
Ad Valorem Taxes - Delinquent	198,161	5,000	5,000	5,000
<b>Total Taxes</b>	<b>\$ 6,934,874</b>	<b>\$ 7,563,581</b>	<b>\$ 7,563,581</b>	<b>\$ 8,055,185</b>
<b><u>Miscellaneous Revenues</u></b>				
Interest Inc Profit on Invest	\$ 5,800	\$ 5,000	\$ 5,000	\$ 5,000
<b>Total Miscellaneous Revenues</b>	<b>\$ 5,800</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>
<b><u>Transfers</u></b>				
Excess Fees - Tax Collector	\$ 50,339	\$ -	\$ -	\$ -
Excess Fees - Property Appraiser	552	-	-	-
Fund Balance - Beginning of Year	-	474,313	297,964	622,996
<b>Total Transfers</b>	<b>\$ 50,891</b>	<b>\$ 474,313</b>	<b>\$ 297,964</b>	<b>\$ 622,996</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ (378,429)</b>	<b>\$ (378,429)</b>	<b>\$ (403,009)</b>
<b>Total Lake County Ambulance</b>	<b>\$ 6,991,565</b>	<b>\$ 7,664,465</b>	<b>\$ 7,488,116</b>	<b>\$ 8,280,172</b>

**Lake County Ambulance (1220)**  
Expenditures

General Government	\$ 134,569	\$ 143,797	\$ 143,128	\$ 168,176
Lake County Ambulance Service	6,619,135	6,666,622	6,366,622	6,713,300
Interfund Transfers	300,000	300,000	300,000	917,858
Intergovernmental Transfers	198,997	214,550	214,550	221,243
Contingency and Cash CWF	-	339,496	463,816	259,595
<b>Total Lake County Ambulance</b>	<b>\$ 7,252,701</b>	<b>\$ 7,664,465</b>	<b>\$ 7,488,116</b>	<b>\$ 8,280,172</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>County Library System (1900)</b>				
<b>Revenues</b>				
<b><u>Intergovernmental Revenues</u></b>				
Aid to Libraries	\$ 274,233	\$ 200,000	\$ 210,957	\$ 200,000
Contributions from Other Agencies	56,579	4,800	4,800	-
<b>Total Intergovernmental Revenues</b>	<b>\$ 330,812</b>	<b>\$ 204,800</b>	<b>\$ 215,757</b>	<b>\$ 200,000</b>
<b><u>Charges for Services</u></b>				
Non Resident Library Fees	\$ 12,494	\$ 10,700	\$ 10,700	\$ 10,700
<b>Total Charges for Services</b>	<b>\$ 12,494</b>	<b>\$ 10,700</b>	<b>\$ 10,700</b>	<b>\$ 10,700</b>
<b><u>Fines and Forfeits</u></b>				
Library Fines	\$ 26,624	\$ 41,600	\$ 41,600	\$ 39,700
<b>Total Fines and Forfeits</b>	<b>\$ 26,624</b>	<b>\$ 41,600</b>	<b>\$ 41,600</b>	<b>\$ 39,700</b>
<b><u>Miscellaneous Revenues</u></b>				
Interest Incl Profit on Invest	\$ 2,566	\$ 2,500	\$ 2,500	\$ 2,500
Surplus Furniture/Fixture/Equipment	481	-	-	-
Donations	3,838	-	5,000	-
Reimbursements	-	-	-	173,760
Other Miscellaneous Revenues	61,389	58,000	58,000	58,000
<b>Total Miscellaneous Revenues</b>	<b>\$ 68,274</b>	<b>\$ 60,500</b>	<b>\$ 65,500</b>	<b>\$ 234,260</b>
<b><u>Transfers</u></b>				
Interfund Transfer	\$ 3,761,029	\$ 3,929,173	\$ 3,929,173	\$ 3,828,191
Fund Balance - Beginning of Year	-	276,697	493,654	271,996
<b>Total Transfers</b>	<b>\$ 3,761,029</b>	<b>\$ 4,205,870</b>	<b>\$ 4,422,827</b>	<b>\$ 4,100,187</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ (5,880)</b>	<b>\$ (5,880)</b>	<b>\$ (5,545)</b>
<b>Total County Library System</b>	<b>\$ 4,199,233</b>	<b>\$ 4,517,590</b>	<b>\$ 4,750,504</b>	<b>\$ 4,579,302</b>

**County Library System (1900)**  
Expenditures

Library Services	\$ 2,118,843	\$ 2,178,691	\$ 2,213,651	\$ 2,025,413
Cagan Crossings Community Library	400,162	447,823	454,223	509,331
Marion Baysinger Memorial Library	218,927	235,710	240,810	268,977
East Lake County Library	253,172	272,056	282,256	307,992
Paisley County Library	176,961	193,892	202,992	221,830
Astor County Library	168,120	172,668	182,668	196,578
Cooper Memorial Library	696,124	747,690	755,290	768,604
State Aid to Libraries	269,210	200,000	359,235	272,018
Contingency and Cash CWF	-	69,060	59,379	8,559
<b>Total County Library System</b>	<b>\$ 4,301,519</b>	<b>\$ 4,517,590</b>	<b>\$ 4,750,504</b>	<b>\$ 4,579,302</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Library Impact Fee Trust (1070)</b>				
<b>Revenues</b>				
<b><u>Permits and Fees</u></b>				
Library Impact Fee - Residential	\$ 316,411	\$ 200,000	\$ 200,000	\$ 200,000
<b>Total Permits and Fees</b>	<b>\$ 316,411</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>
<b><u>Miscellaneous Revenues</u></b>				
Interest Incl Profit on Invest	\$ 5,833	\$ 4,000	\$ 4,000	\$ 2,000
<b>Total Miscellaneous Revenues</b>	<b>\$ 5,833</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>	<b>\$ 2,000</b>
<b><u>Transfers</u></b>				
Fund Balance - Beginning of Year	\$ -	\$ 1,590,013	\$ 1,714,000	\$ 1,561,663
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$ 1,590,013</b>	<b>\$ 1,714,000</b>	<b>\$ 1,561,663</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ (10,200)</b>	<b>\$ (10,200)</b>	<b>\$ (10,100)</b>
<b>Total Library Impact Fee Trust</b>	<b>\$ 322,244</b>	<b>\$ 1,783,813</b>	<b>\$ 1,907,800</b>	<b>\$ 1,753,563</b>

**Library Impact Fee Trust (1070)**  
**Expenditures**

Library Impact Fee Trust	\$ 26,154	\$ 1,081,063	\$ 1,907,800	\$ 758,215
Contingency and Cash CWF	-	702,750	-	995,348
<b>Total Library Impact Fee Trust</b>	<b>\$ 26,154</b>	<b>\$ 1,783,813</b>	<b>\$ 1,907,800</b>	<b>\$ 1,753,563</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Parks Impact Fee Trust - Central District (1081)</b>				
<b>Revenues</b>				
<b><u>Permits and Fees</u></b>				
Park Impact Fee - Residential	\$ 24,075	\$ 15,000	\$ 15,000	\$ 15,000
<b>Total Permits and Fees</b>	<b>\$ 24,075</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>
<b><u>Miscellaneous Revenues</u></b>				
Interest Incl Profit on Invest	\$ 155	\$ 100	\$ 100	\$ 100
<b>Total Miscellaneous Revenues</b>	<b>\$ 155</b>	<b>\$ 100</b>	<b>\$ 100</b>	<b>\$ 100</b>
<b><u>Transfers</u></b>				
Fund Balance - Beginning of Year	\$ -	\$ 3,344	\$ 12,389	\$ 19,069
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$ 3,344</b>	<b>\$ 12,389</b>	<b>\$ 19,069</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ (755)</b>	<b>\$ (755)</b>	<b>\$ (755)</b>
<b>Total Parks Impact Fee Trust - Central District</b>	<b>\$ 24,230</b>	<b>\$ 17,689</b>	<b>\$ 26,734</b>	<b>\$ 33,414</b>

**Parks Impact Fee Trust - Central District (1081)**  
Expenditures

Parks Impact Fee - Central	\$ 51,669	\$ 17,689	\$ 26,734	\$ 33,414
<b>Total Parks Impact Fee Trust - Central District</b>	<b>\$ 51,669</b>	<b>\$ 17,689</b>	<b>\$ 26,734</b>	<b>\$ 33,414</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015		Adopted FY 2016		Revised FY 2016		Adopted FY 2017
<b>Parks Impact Fee Trust - North District (1082)</b>							
<b>Revenues</b>							
<b><u>Permits and Fees</u></b>							
Park Impact Fee - Residential	\$ 58,359	\$	35,000	\$	35,000	\$	35,000
<b>Total Permits and Fees</b>	<b>\$ 58,359</b>	<b>\$</b>	<b>35,000</b>	<b>\$</b>	<b>35,000</b>	<b>\$</b>	<b>35,000</b>
<b><u>Miscellaneous Revenue</u></b>							
Interest Incl Profit on Invest	\$ 271	\$	100	\$	100	\$	100
<b>Total Miscellaneous Revenue</b>	<b>\$ 271</b>	<b>\$</b>	<b>100</b>	<b>\$</b>	<b>100</b>	<b>\$</b>	<b>100</b>
<b><u>Transfers</u></b>							
Fund Balance - Beginning of Year	\$ -	\$	77,448	\$	95,977	\$	60,324
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$</b>	<b>77,448</b>	<b>\$</b>	<b>95,977</b>	<b>\$</b>	<b>60,324</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$</b>	<b>(1,755)</b>	<b>\$</b>	<b>(1,755)</b>	<b>\$</b>	<b>(1,755)</b>
<b>Total Parks Impact Fee Trust - North District</b>	<b>\$ 58,630</b>	<b>\$</b>	<b>110,793</b>	<b>\$</b>	<b>129,322</b>	<b>\$</b>	<b>93,669</b>

**Parks Impact Fee Trust - North District (1082)**  
Expenditures

Parks Impact Fee - North	\$ -	\$	110,793	\$	129,322	\$	93,669
<b>Total Parks Impact Fee Trust - North District</b>	<b>\$ -</b>	<b>\$</b>	<b>110,793</b>	<b>\$</b>	<b>129,322</b>	<b>\$</b>	<b>93,669</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015		Adopted FY 2016		Revised FY 2016		Adopted FY 2017
<b>Parks Impact Fee Trust - South District (1083)</b>							
<b>Revenues</b>							
<b><u>Permits and Fees</u></b>							
Park Impact Fee - Residential	\$ 84,625	\$	120,000	\$	120,000	\$	84,663
<b>Total Permits and Fees</b>	<b>\$ 84,625</b>	<b>\$</b>	<b>120,000</b>	<b>\$</b>	<b>120,000</b>	<b>\$</b>	<b>84,663</b>
<b><u>Miscellaneous Revenues</u></b>							
Interest Incl Profit on Invest	\$ 986	\$	1,000	\$	1,000	\$	500
<b>Total Miscellaneous Revenues</b>	<b>\$ 986</b>	<b>\$</b>	<b>1,000</b>	<b>\$</b>	<b>1,000</b>	<b>\$</b>	<b>500</b>
<b><u>Transfers</u></b>							
Fund Balance - Beginning of Year	\$ -	\$	195,710	\$	273,279	\$	315,196
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$</b>	<b>195,710</b>	<b>\$</b>	<b>273,279</b>	<b>\$</b>	<b>315,196</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$</b>	<b>(6,050)</b>	<b>\$</b>	<b>(6,050)</b>	<b>\$</b>	<b>(4,259)</b>
<b>Total Parks Impact Fee Trust - South District</b>	<b>\$ 85,611</b>	<b>\$</b>	<b>310,660</b>	<b>\$</b>	<b>388,229</b>	<b>\$</b>	<b>396,100</b>

**Parks Impact Fee Trust - South District (1083)**  
**Expenditures**

Parks Impact Fee - South	\$ 68,103	\$	305,997	\$	388,229	\$	391,724
Contingency and Cash CWF	-		4,663		-		4,376
<b>Total Parks Impact Fee Trust - South District</b>	<b>\$ 68,103</b>	<b>\$</b>	<b>310,660</b>	<b>\$</b>	<b>388,229</b>	<b>\$</b>	<b>396,100</b>

**Budget by Fund**

**FY 2017**

**Actual  
FY 2015**

**Adopted  
FY 2016**

**Revised  
FY 2016**

**Adopted  
FY 2017**

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**Road Impact Fees - District 2 (1152)**

**Revenues**

**Miscellaneous Revenues**

Interest Incl Profit on Invest	\$	2,093	\$	500	\$	500	\$	-
<b>Total Miscellaneous Revenues</b>	<b>\$</b>	<b>2,093</b>	<b>\$</b>	<b>500</b>	<b>\$</b>	<b>500</b>	<b>\$</b>	<b>-</b>

**Transfers**

Fund Balance - Beginning of Year	\$	-	\$	325,261	\$	320,761	\$	87,009
<b>Total Transfers</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>325,261</b>	<b>\$</b>	<b>320,761</b>	<b>\$</b>	<b>87,009</b>

<b>Less 5% Estimated Receipt</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>(25)</b>	<b>\$</b>	<b>(25)</b>	<b>\$</b>	<b>-</b>
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<b>Total Road Impact Fees - District 2</b>	<b>\$</b>	<b>2,093</b>	<b>\$</b>	<b>325,736</b>	<b>\$</b>	<b>321,236</b>	<b>\$</b>	<b>87,009</b>
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**Road Impact Fees - District 2 (1152)**

**Expenditures**

Road Impact District 2	\$	943,330	\$	321,606	\$	321,236	\$	-
Contingency and Cash CWF		-		4,130		-		87,009
<b>Total Road Impact Fees - District 2</b>	<b>\$</b>	<b>943,330</b>	<b>\$</b>	<b>325,736</b>	<b>\$</b>	<b>321,236</b>	<b>\$</b>	<b>87,009</b>

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**Budget by Fund  
FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Road Impact Fees - District 3 (1153)</b>				
<b>Revenues</b>				
<b><u>Miscellaneous Revenues</u></b>				
Interest Incl Profit on Invest	\$ 8,748	\$ 4,000	\$ 4,000	\$ 1,000
<b>Total Miscellaneous Revenues</b>	<b>\$ 8,748</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>	<b>\$ 1,000</b>
<b><u>Transfers</u></b>				
Fund Balance - Beginning of Year	\$ -	\$ 2,534,343	\$ 2,338,093	\$ 1,485,073
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$ 2,534,343</b>	<b>\$ 2,338,093</b>	<b>\$ 1,485,073</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ (200)</b>	<b>\$ (200)</b>	<b>\$ (50)</b>
<b>Total Road Impact Fees - District 3</b>	<b>\$ 8,748</b>	<b>\$ 2,538,143</b>	<b>\$ 2,341,893</b>	<b>\$ 1,486,023</b>
<b>Road Impact Fees - District 3 (1153)</b>				
<b>Expenditures</b>				
Road Impact District 3	\$ 78,392	\$ 2,326,937	\$ 2,341,893	\$ 500,000
Contingency and Cash CWF	-	211,206	-	986,023
<b>Total Road Impact Fees - District 3</b>	<b>\$ 78,392</b>	<b>\$ 2,538,143</b>	<b>\$ 2,341,893</b>	<b>\$ 1,486,023</b>

**Budget by Fund**

**FY 2017**

**Actual  
FY 2015**

**Adopted  
FY 2016**

**Revised  
FY 2016**

**Adopted  
FY 2017**

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**Road Impact Fees - District 5 (1155)**

**Revenues**

**Miscellaneous Revenues**

Interest Incl Profit on Invest	\$	4,462	\$	-	\$	-	\$	-
<b>Total Miscellaneous Revenues</b>	<b>\$</b>	<b>4,462</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>

**Transfers**

Fund Balance - Beginning of Year	\$	-	\$	430,498	\$	374,318	\$	-
<b>Total Transfers</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>430,498</b>	<b>\$</b>	<b>374,318</b>	<b>\$</b>	<b>-</b>

<b>Less 5% Estimated Receipt</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
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<b>Total Road Impact Fees - District 5</b>	<b>\$</b>	<b>4,462</b>	<b>\$</b>	<b>430,498</b>	<b>\$</b>	<b>374,318</b>	<b>\$</b>	<b>-</b>
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**Road Impact Fees - District 5 (1155)**

**Expenditures**

Road Impact District 5	\$	1,792,356	\$	1,893	\$	374,318	\$	-
Contingency and Cash CWF		-		428,605		-		-
<b>Total Road Impact Fees - District 5</b>	<b>\$</b>	<b>1,792,356</b>	<b>\$</b>	<b>430,498</b>	<b>\$</b>	<b>374,318</b>	<b>\$</b>	<b>-</b>

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**Budget by Fund  
FY 2017**

	Actual FY 2015		Adopted FY 2016		Revised FY 2016		Adopted FY 2017
<b>Road Impact Fees - District 6 (1156)</b>							
<b>Revenues</b>							
<u>Miscellaneous Revenues</u>							
Interest Incl Profit on Invest	\$ 5,676	\$	-	\$	-	\$	-
<b>Total Miscellaneous Revenues</b>	<b>\$ 5,676</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
<u>Transfers</u>							
Fund Balance - Beginning of Year	\$ -	\$	1,381,812	\$	1,024,110	\$	-
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$</b>	<b>1,381,812</b>	<b>\$</b>	<b>1,024,110</b>	<b>\$</b>	<b>-</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
<b>Total Road Impact Fees - District 6</b>	<b>\$ 5,676</b>	<b>\$</b>	<b>1,381,812</b>	<b>\$</b>	<b>1,024,110</b>	<b>\$</b>	<b>-</b>
<b>Road Impact Fees - District 6 (1156)</b>							
<b>Expenditures</b>							
Road Impact District 6	\$ 547,918	\$	-	\$	1,024,110	\$	-
Contingency and Cash CWF	-		1,381,812		-		-
<b>Total Road Impact Fees - District 6</b>	<b>\$ 547,918</b>	<b>\$</b>	<b>1,381,812</b>	<b>\$</b>	<b>1,024,110</b>	<b>\$</b>	<b>-</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>South Transportation Benefit District (1157)</b>				
<b>Revenues</b>				
<b><u>Permits and Fees</u></b>				
Road Impact Fee - Residential	\$ 2,425,369	\$ 1,200,000	\$ 1,200,000	\$ 1,800,000
Road Impact Fee - Commercial	192,253	165,000	165,000	230,000
Capacity Reservation - Residential	64,480	-	-	-
<b>Total Permits and Fees</b>	<b>\$ 2,682,102</b>	<b>\$ 1,365,000</b>	<b>\$ 1,365,000</b>	<b>\$ 2,030,000</b>
<b><u>Intergovernmental Revenues</u></b>				
Contributions from Other Governments	\$ 213,277	\$ -	\$ -	\$ -
<b>Total Intergovernmental Revenues</b>	<b>\$ 213,277</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b><u>Miscellaneous Revenues</u></b>				
Interest Incl Profit on Invest	\$ 8,734	\$ 5,000	\$ 5,000	\$ 5,000
Other Miscellaneous Revenues	60,000	-	-	-
<b>Total Miscellaneous Revenues</b>	<b>\$ 68,734</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>
<b><u>Transfers</u></b>				
Fund Balance - Beginning of Year	\$ -	\$ 1,791,953	\$ 2,883,385	\$ 5,404,518
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$ 1,791,953</b>	<b>\$ 2,883,385</b>	<b>\$ 5,404,518</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ (68,500)</b>	<b>\$ (68,500)</b>	<b>\$ (101,750)</b>
<b>Total South Transportation Benefit District</b>	<b>\$ 2,964,113</b>	<b>\$ 3,093,453</b>	<b>\$ 4,184,885</b>	<b>\$ 7,337,768</b>

**South Transportation Benefit District (1157)**  
**Expenditures**

South Transportation Benefit District	\$ 1,737,331	\$ 2,455,994	\$ 4,184,885	\$ 7,244,841
Contingency and Cash CWF	-	637,459	-	92,927
<b>Total South Transportation Benefit District</b>	<b>\$ 1,737,331</b>	<b>\$ 3,093,453</b>	<b>\$ 4,184,885</b>	<b>\$ 7,337,768</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015		Adopted FY 2016		Revised FY 2016		Adopted FY 2017
<b>Central Transportation Benefit District (1158)</b>							
<b>Revenues</b>							
<b><u>Permits and Fees</u></b>							
Road Impact Fee - Residential	\$ 88,848	\$	35,000	\$	35,000	\$	40,000
Road Impact Fee - Commercial	75,656		24,000		24,000		8,500
<b>Total Permits and Fees</b>	<b>\$ 164,504</b>	<b>\$</b>	<b>59,000</b>	<b>\$</b>	<b>59,000</b>	<b>\$</b>	<b>48,500</b>
<b><u>Miscellaneous Revenues</u></b>							
Interest Incl Profit on Invest	\$ 453	\$	130	\$	130	\$	250
<b>Total Miscellaneous Revenues</b>	<b>\$ 453</b>	<b>\$</b>	<b>130</b>	<b>\$</b>	<b>130</b>	<b>\$</b>	<b>250</b>
<b><u>Transfers</u></b>							
Fund Balance - Beginning of Year	\$ -	\$	99,814	\$	205,641	\$	284,462
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$</b>	<b>99,814</b>	<b>\$</b>	<b>205,641</b>	<b>\$</b>	<b>284,462</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$</b>	<b>(2,957)</b>	<b>\$</b>	<b>(2,957)</b>	<b>\$</b>	<b>(2,438)</b>
<b>Total Central Transportation Benefit District</b>	<b>\$ 164,957</b>	<b>\$</b>	<b>155,987</b>	<b>\$</b>	<b>261,814</b>	<b>\$</b>	<b>330,774</b>
<b>Central Transportation Benefit District (1158)</b>							
<b>Expenditures</b>							
Central Transportation Benefit District	\$ -	\$	155,987	\$	261,814	\$	297,490
Contingency and Cash CWF	-		-		-		33,284
<b>Total Central Transportation Benefit District</b>	<b>\$ -</b>	<b>\$</b>	<b>155,987</b>	<b>\$</b>	<b>261,814</b>	<b>\$</b>	<b>330,774</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015		Adopted FY 2016		Revised FY 2016		Adopted FY 2017
<b>North Transportation Benefit District (1159)</b>							
<b>Revenues</b>							
<b><u>Permits and Fees</u></b>							
Road Impact Fee - Residential	\$ 241,570	\$	110,000	\$	110,000	\$	200,000
Road Impact Fee - Commercial	57,095		30,000		30,000		20,000
Capacity Reservation - Residential	165		-		-		-
<b>Total Permits and Fees</b>	<b>\$ 298,830</b>	<b>\$</b>	<b>140,000</b>	<b>\$</b>	<b>140,000</b>	<b>\$</b>	<b>220,000</b>
<b><u>Intergovernmental Revenues</u></b>							
Contributions from Other Agencies	\$ 57,823	\$	-	\$	-	\$	-
<b>Total Intergovernmental Revenues</b>	<b>\$ 57,823</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
<b><u>Miscellaneous Revenues</u></b>							
Interest Incl Profit on Invest	\$ 1,419	\$	400	\$	400	\$	1,000
<b>Total Miscellaneous Revenues</b>	<b>\$ 1,419</b>	<b>\$</b>	<b>400</b>	<b>\$</b>	<b>400</b>	<b>\$</b>	<b>1,000</b>
<b><u>Transfers</u></b>							
Fund Balance - Beginning of Year	\$ -	\$	341,130	\$	537,637	\$	839,761
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$</b>	<b>341,130</b>	<b>\$</b>	<b>537,637</b>	<b>\$</b>	<b>839,761</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$</b>	<b>(7,020)</b>	<b>\$</b>	<b>(7,020)</b>	<b>\$</b>	<b>(11,050)</b>
<b>Total North Transportation Benefit District</b>	<b>\$ 358,072</b>	<b>\$</b>	<b>474,510</b>	<b>\$</b>	<b>671,017</b>	<b>\$</b>	<b>1,049,711</b>
<b>North Transportation Benefit District (1159)</b>							
<b>Expenditures</b>							
North Transportation Benefit District	\$ -	\$	474,510	\$	671,017	\$	937,706
Contingency and Cash CWF	-		-		-		112,005
<b>Total North Transportation Benefit District</b>	<b>\$ -</b>	<b>\$</b>	<b>474,510</b>	<b>\$</b>	<b>671,017</b>	<b>\$</b>	<b>1,049,711</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015		Adopted FY 2016		Revised FY 2016		Adopted FY 2017
<b>Fish Conservation (1190)</b>							
<b>Revenues</b>							
<u>Miscellaneous Revenues</u>							
Interest Incl Profit on Invest	\$ 609	\$	500	\$	500	\$	500
Fishing Licenses	12,393		12,000		12,000		12,000
<b>Total Miscellaneous Revenues</b>	<b>\$ 13,002</b>	<b>\$</b>	<b>12,500</b>	<b>\$</b>	<b>12,500</b>	<b>\$</b>	<b>12,500</b>
<u>Transfers</u>							
Fund Balance - Beginning of Year	\$ -	\$	170,951	\$	170,818	\$	182,693
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$</b>	<b>170,951</b>	<b>\$</b>	<b>170,818</b>	<b>\$</b>	<b>182,693</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$</b>	<b>(625)</b>	<b>\$</b>	<b>(625)</b>	<b>\$</b>	<b>(625)</b>
<b>Total Fish Conservation</b>	<b>\$ 13,002</b>	<b>\$</b>	<b>182,826</b>	<b>\$</b>	<b>182,693</b>	<b>\$</b>	<b>194,568</b>
<b>Fish Conservation (1190)</b>							
<b>Expenditures</b>							
Fish Conservation	\$ -	\$	182,201	\$	182,068	\$	193,943
Interfund Transfers	635		625		625		625
<b>Total Fish Conservation</b>	<b>\$ 635</b>	<b>\$</b>	<b>182,826</b>	<b>\$</b>	<b>182,693</b>	<b>\$</b>	<b>194,568</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>MSTU - Stormwater Management (1230)</b>				
<b>Revenues</b>				
<b><u>Taxes</u></b>				
Ad Valorem Taxes - Current	\$ 480,197	\$ 530,444	\$ 530,444	\$ 552,912
Ad Valorem Taxes - Delinquent	14,971	200	200	200
<b>Total Taxes</b>	<b>\$ 495,168</b>	<b>\$ 530,644</b>	<b>\$ 530,644</b>	<b>\$ 553,112</b>
<b><u>Intergovernmental Revenues</u></b>				
State Surface Water Restoration/Wastewater	\$ -	\$ -	\$ -	\$ 350,000
Contributions from Other Agencies	-	-	200,000	61,500
<b>Total Intergovernmental Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>\$ 411,500</b>
<b><u>Charges for Services</u></b>				
Other Transportation Fees	\$ 93,485	\$ 35,000	\$ 35,000	\$ 50,000
Flood Determinations	4,690	3,000	3,000	4,000
<b>Total Charges for Services</b>	<b>\$ 98,175</b>	<b>\$ 38,000</b>	<b>\$ 38,000</b>	<b>\$ 54,000</b>
<b><u>Miscellaneous Revenues</u></b>				
Interest Incl Profit from Invest	\$ 12,373	\$ 4,000	\$ 4,000	\$ 2,000
<b>Total Miscellaneous Revenues</b>	<b>\$ 12,373</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>	<b>\$ 2,000</b>
<b><u>Transfers</u></b>				
Interfund Transfers	\$ -	\$ -	\$ -	\$ -
Excess Fees - Tax Collector	5,965	-	-	-
Excess Fees - Property Appraiser	48	-	-	-
Fund Balance - Beginning of Year	-	2,587,998	3,001,671	1,536,149
<b>Total Transfers</b>	<b>\$ 6,013</b>	<b>\$ 2,587,998</b>	<b>\$ 3,001,671</b>	<b>\$ 1,536,149</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ (28,633)</b>	<b>\$ (28,633)</b>	<b>\$ (30,456)</b>
<b>Total MSTU - Stormwater Management</b>	<b>\$ 611,729</b>	<b>\$ 3,132,009</b>	<b>\$ 3,745,682</b>	<b>\$ 2,526,305</b>

**MSTU - Stormwater Management (1230)**  
Expenditures

Stormwater Management	\$ 1,512,799	\$ 2,889,584	\$ 3,693,965	\$ 1,986,879
Intergovernmental Transfers	15,186	15,120	15,120	15,893
Interfund Transfers	26,984	28,633	28,633	30,456
Contingency and Cash CWF	-	198,672	7,964	493,077
<b>Total MSTU - Stormwater Management</b>	<b>\$ 1,554,969</b>	<b>\$ 3,132,009</b>	<b>\$ 3,745,682</b>	<b>\$ 2,526,305</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>MSTU - Parks Services (1231)</b>				
<b>Revenues</b>				
<b><u>Taxes</u></b>				
Ad Valorem Taxes - Current	\$ 3,253,835	\$ 3,594,318	\$ 3,594,318	\$ 3,746,559
Ad Valorem Taxes - Delinquent	101,444	-	-	-
<b>Total Taxes</b>	<b>\$ 3,355,279</b>	<b>\$ 3,594,318</b>	<b>\$ 3,594,318</b>	<b>\$ 3,746,559</b>
<b><u>Permits and Fees</u></b>				
Tree Mitigation Fees	\$ 24,327	\$ -	\$ 26,022	\$ 25,000
<b>Total Permits and Fees</b>	<b>\$ 24,327</b>	<b>\$ -</b>	<b>\$ 26,022</b>	<b>\$ 25,000</b>
<b><u>Charges for Services</u></b>				
Recreation Fees - Taxable	\$ 50,233	\$ 59,750	\$ 59,750	\$ 59,750
Recreation Fees - No Tax	9,464	250	250	250
<b>Total Charges for Services</b>	<b>\$ 59,697</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>
<b><u>Miscellaneous Revenues</u></b>				
Interest Incl Profit on Invest	\$ 6,327	\$ 3,000	\$ 3,000	\$ 3,000
Concessions and Rent	6,224	7,018	7,018	7,018
Advertising Fees	-	100	100	-
Other Contributions/Donations	-	-	1,500	-
Rents/Leases - Non-Taxable	14,600	14,592	14,592	14,592
Other Miscellaneous Revenues	18,134	-	-	-
<b>Total Miscellaneous Revenues</b>	<b>\$ 45,285</b>	<b>\$ 24,710</b>	<b>\$ 26,210</b>	<b>\$ 24,610</b>
<b><u>Transfers</u></b>				
Interfund Transfers	\$ 1,460,925	\$ 1,444,740	\$ 1,469,740	\$ 1,506,080
Excess Fees - Tax Collector	40,420	-	-	-
Excess Fees - Property Appraiser	325	-	-	-
Fund Balance - Beginning of Year	-	745,868	734,056	762,011
<b>Total Transfers</b>	<b>\$ 1,501,670</b>	<b>\$ 2,190,608</b>	<b>\$ 2,203,796</b>	<b>\$ 2,268,091</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ (183,222)</b>	<b>\$ (183,222)</b>	<b>\$ (190,829)</b>
<b>Total MSTU - Parks Services</b>	<b>\$ 4,986,258</b>	<b>\$ 5,686,414</b>	<b>\$ 5,727,124</b>	<b>\$ 5,933,431</b>

**MSTU - Parks Services (1231)**  
Expenditures

Parks Services Unincorporated	\$ 3,935,445	\$ 4,601,500	\$ 4,739,440	\$ 4,807,413
Intergovernmental Transfers	102,904	102,831	103,289	109,801
Public Lands Program	484,986	584,159	614,510	601,093
Interfund Transfers	176,625	183,222	183,222	190,829
Contingency and Cash CWF	-	214,702	86,663	224,295
<b>Total MSTU - Parks Services</b>	<b>\$ 4,699,960</b>	<b>\$ 5,686,414</b>	<b>\$ 5,727,124</b>	<b>\$ 5,933,431</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015		Adopted FY 2016		Revised FY 2016		Adopted FY 2017
<b>Emergency 911 (1240)</b>							
<b>Revenues</b>							
<b><u>Intergovernmental Revenues</u></b>							
E911 State Grant Program	\$ 353,252	\$	-	\$	-	\$	118,231
<b>Total Intergovernmental Revenues</b>	<b>\$ 353,252</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>118,231</b>
<b><u>Charges for Services</u></b>							
Emergency Service Fee	\$ 1,401,986	\$	1,375,000	\$	1,375,000	\$	1,375,000
<b>Total Charges for Services</b>	<b>\$ 1,401,986</b>	<b>\$</b>	<b>1,375,000</b>	<b>\$</b>	<b>1,375,000</b>	<b>\$</b>	<b>1,375,000</b>
<b><u>Miscellaneous Revenues</u></b>							
Interest Incl Profit on Invest	\$ 2,657	\$	2,500	\$	2,500	\$	2,500
Reimbursements	-		-		-		35,557
<b>Total Miscellaneous Revenues</b>	<b>\$ 2,657</b>	<b>\$</b>	<b>2,500</b>	<b>\$</b>	<b>2,500</b>	<b>\$</b>	<b>38,057</b>
<b><u>Transfers</u></b>							
Fund Balance - Beginning of Year	\$ -	\$	550,194	\$	747,549	\$	598,669
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$</b>	<b>550,194</b>	<b>\$</b>	<b>747,549</b>	<b>\$</b>	<b>598,669</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$</b>	<b>(68,875)</b>	<b>\$</b>	<b>(68,875)</b>	<b>\$</b>	<b>(68,875)</b>
<b>Total Emergency 911</b>	<b>\$ 1,757,895</b>	<b>\$</b>	<b>1,858,819</b>	<b>\$</b>	<b>2,056,174</b>	<b>\$</b>	<b>2,061,082</b>

**Emergency 911 (1240)**  
**Expenditures**

Emergency 911	\$ 875,301	\$	1,163,582	\$	1,348,582	\$	1,373,639
E911 Projects	490,972		-		-		187,443
Interfund Transfers	800,000		500,000		500,000		500,000
Contingency and Cash CWF	-		195,237		207,592		-
<b>Total Emergency 911</b>	<b>\$ 2,166,273</b>	<b>\$</b>	<b>1,858,819</b>	<b>\$</b>	<b>2,056,174</b>	<b>\$</b>	<b>2,061,082</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Resort/Development Tax (1250)</b>				
<b>Revenues</b>				
<b><u>Taxes</u></b>				
Local Option Resort Tax	\$ 2,536,594	\$ 2,350,000	\$ 2,350,000	\$ 2,500,000
<b>Total Taxes</b>	<b>\$ 2,536,594</b>	<b>\$ 2,350,000</b>	<b>\$ 2,350,000</b>	<b>\$ 2,500,000</b>
<b><u>Miscellaneous Revenues</u></b>				
Interest Incl Profit on Invest	\$ 19,333	\$ 15,000	\$ 15,000	\$ 10,000
Concessions/Rents	1,787	-	-	-
Other Contributions/Donations	22,691	15,000	15,000	10,000
<b>Total Miscellaneous Revenues</b>	<b>\$ 43,811</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 20,000</b>
<b><u>Transfers</u></b>				
Fund Balance - Beginning of Year	\$ -	\$ 4,024,874	\$ 5,649,818	\$ 6,087,294
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$ 4,024,874</b>	<b>\$ 5,649,818</b>	<b>\$ 6,087,294</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ (119,000)</b>	<b>\$ (119,000)</b>	<b>\$ (125,500)</b>
<b>Total Resort/Development Tax</b>	<b>\$ 2,580,405</b>	<b>\$ 6,285,874</b>	<b>\$ 7,910,818</b>	<b>\$ 8,481,794</b>

**Resort/Development Tax (1250)**  
Expenditures

Tourism	\$ 2,009,305	\$ 2,372,655	\$ 3,766,818	\$ 4,181,198
Interfund Transfers	133,550	119,000	144,000	125,500
Contingency and Cash CWF	-	3,794,219	4,000,000	4,175,096
<b>Total Resort/Development Tax</b>	<b>\$ 2,142,855</b>	<b>\$ 6,285,874</b>	<b>\$ 7,910,818</b>	<b>\$ 8,481,794</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Greater Hills MSBU (1290)</b>				
<b>Revenues</b>				
<b><u>Permits and Fees</u></b>				
Service Assessments	\$ 242,690	\$ 250,446	\$ 250,446	\$ 251,994
<b>Total Permits and Fees</b>	<b>\$ 242,690</b>	<b>\$ 250,446</b>	<b>\$ 250,446</b>	<b>\$ 251,994</b>
<b><u>Miscellaneous Revenues</u></b>				
Interest Incl Profit on Invest	\$ 331	\$ 250	\$ 250	\$ 200
<b>Total Miscellaneous Revenues</b>	<b>\$ 331</b>	<b>\$ 250</b>	<b>\$ 250</b>	<b>\$ 200</b>
<b><u>Transfers</u></b>				
Fund Balance - Beginning of Year	\$ -	\$ 59,113	\$ 62,899	\$ 62,989
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$ 59,113</b>	<b>\$ 62,899</b>	<b>\$ 62,989</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ (12,535)</b>	<b>\$ (12,535)</b>	<b>\$ (12,610)</b>
<b>Total Greater Hills MSBU</b>	<b>\$ 243,021</b>	<b>\$ 297,274</b>	<b>\$ 301,060</b>	<b>\$ 302,573</b>

**Greater Hills (MSBU) 1290**  
Expenditures

Greater Hills MSBU	\$ 219,323	\$ 210,585	\$ 214,371	\$ 211,843
Intergovernmental Transfers	4,854	7,521	7,521	7,566
Interfund Transfers	20,160	20,056	20,056	20,176
Contingency and Cash CWF	-	59,112	59,112	62,988
<b>Total Greater Hills MSBU</b>	<b>\$ 244,337</b>	<b>\$ 297,274</b>	<b>\$ 301,060</b>	<b>\$ 302,573</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015		Adopted FY 2016		Revised FY 2016		Adopted FY 2017
<b>Law Enforcement Trust (1330)</b>							
<b>Revenues</b>							
<b><u>Fines and Forfeits</u></b>							
Sale of Contraband Property	\$ 95,923	\$	-	\$	-	\$	-
<b>Total Fines and Forfeits</b>	<b>\$ 95,923</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
<b><u>Miscellaneous Revenues</u></b>							
Interest Incl Profit on Invest	\$ 1,451	\$	1,000	\$	1,000	\$	1,000
<b>Total Miscellaneous Revenues</b>	<b>\$ 1,451</b>	<b>\$</b>	<b>1,000</b>	<b>\$</b>	<b>1,000</b>	<b>\$</b>	<b>1,000</b>
<b><u>Transfers</u></b>							
Fund Balance - Beginning of Year	\$ -	\$	272,676	\$	341,336	\$	222,336
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$</b>	<b>272,676</b>	<b>\$</b>	<b>341,336</b>	<b>\$</b>	<b>222,336</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$</b>	<b>(50)</b>	<b>\$</b>	<b>(50)</b>	<b>\$</b>	<b>(50)</b>
<b>Total Law Enforcement Trust</b>	<b>\$ 97,374</b>	<b>\$</b>	<b>273,626</b>	<b>\$</b>	<b>342,286</b>	<b>\$</b>	<b>223,286</b>
<b>Law Enforcement Trust (1330)</b>							
<b>Expenditures</b>							
County Sheriff - Law Enforcement	\$ 142,914	\$	273,626	\$	342,286	\$	223,286
<b>Total Law Enforcement Trust</b>	<b>\$ 142,914</b>	<b>\$</b>	<b>273,626</b>	<b>\$</b>	<b>342,286</b>	<b>\$</b>	<b>223,286</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015		Adopted FY 2016		Revised FY 2016		Adopted FY 2017
<b>Mt Plymouth/Sorrento CRA Trust (1340)</b>							
<b>Revenues</b>							
<b><u>Taxes</u></b>							
Ad Valorem Tax - Current	\$ 7,111	\$	13,156	\$	12,606	\$	12,863
<b>Total Taxes</b>	<b>\$ 7,111</b>	<b>\$</b>	<b>13,156</b>	<b>\$</b>	<b>12,606</b>	<b>\$</b>	<b>12,863</b>
<b><u>Intergovernmental Revenues</u></b>							
TIF External Entities	\$ 311	\$	-	\$	550	\$	537
<b>Total Intergovernmental Revenues</b>	<b>\$ 311</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>550</b>	<b>\$</b>	<b>537</b>
<b><u>Miscellaneous Revenues</u></b>							
Interest Incl Profit on Invest	\$ 14	\$	-	\$	-	\$	30
Other Miscellaneous Revenues	17		-		-		-
<b>Total Miscellaneous Revenues</b>	<b>\$ 31</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>30</b>
<b><u>Transfers</u></b>							
Fund Balance - Beginning of Year	\$ -	\$	7,111	\$	7,454	\$	20,319
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$</b>	<b>7,111</b>	<b>\$</b>	<b>7,454</b>	<b>\$</b>	<b>20,319</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$</b>	<b>(658)</b>	<b>\$</b>	<b>(658)</b>	<b>\$</b>	<b>(672)</b>
<b>Total Mt Plymouth/Sorrento CRA Trust</b>	<b>\$ 7,453</b>	<b>\$</b>	<b>19,609</b>	<b>\$</b>	<b>19,952</b>	<b>\$</b>	<b>33,077</b>
<b>Mt Plymouth/Sorrento CRA Trust (1340)</b>							
<b>Expenditures</b>							
Mt Plymouth/Sorrento CRA Trust	\$ -	\$	19,609	\$	19,952	\$	33,077
<b>Total Mt Plymouth/Sorrento CRA Trust</b>	<b>\$ -</b>	<b>\$</b>	<b>19,609</b>	<b>\$</b>	<b>19,952</b>	<b>\$</b>	<b>33,077</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015		Adopted FY 2016		Revised FY 2016		Adopted FY 2017
<b>Greater Groves MSBU (1370)</b>							
<b>Revenues</b>							
<b><u>Permits and Fees</u></b>							
Service Assessments	\$ 239,239	\$	259,987	\$	259,987	\$	272,961
<b>Total Permits and Fees</b>	<b>\$ 239,239</b>	<b>\$</b>	<b>259,987</b>	<b>\$</b>	<b>259,987</b>	<b>\$</b>	<b>272,961</b>
<b><u>Miscellaneous Revenues</u></b>							
Interest Incl Profit on Invest	\$ 327	\$	150	\$	150	\$	200
<b>Total Miscellaneous Revenues</b>	<b>\$ 327</b>	<b>\$</b>	<b>150</b>	<b>\$</b>	<b>150</b>	<b>\$</b>	<b>200</b>
<b><u>Transfers</u></b>							
Fund Balance - Beginning of Year	\$ -	\$	62,053	\$	66,360	\$	64,822
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$</b>	<b>62,053</b>	<b>\$</b>	<b>66,360</b>	<b>\$</b>	<b>64,822</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$</b>	<b>(13,007)</b>	<b>\$</b>	<b>(13,007)</b>	<b>\$</b>	<b>(13,658)</b>
<b>Total Greater Groves MSBU</b>	<b>\$ 239,566</b>	<b>\$</b>	<b>309,183</b>	<b>\$</b>	<b>313,490</b>	<b>\$</b>	<b>324,325</b>

**Greater Groves MSBU (1370)**  
Expenditures

Greater Groves MSBU	\$ 212,179	\$	218,515	\$	222,822	\$	229,455
Intergovernmental Transfers	4,785		7,804		7,804		8,195
Interfund Transfers	19,824		20,811		20,811		21,853
Contingencies and Cash CWF	-		62,053		62,053		64,822
<b>Total Greater Groves MSBU</b>	<b>\$ 236,788</b>	<b>\$</b>	<b>309,183</b>	<b>\$</b>	<b>313,490</b>	<b>\$</b>	<b>324,325</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Infrastructure Sales Tax Revenue (1410)</b>				
<b>Revenues</b>				
<b><u>Taxes</u></b>				
Infrastructure Surtax - Renewal	\$ 13,599,683	\$ 13,200,000	\$ 13,200,000	\$ 14,400,000
<b>Total Taxes</b>	<b>\$ 13,599,683</b>	<b>\$ 13,200,000</b>	<b>\$ 13,200,000</b>	<b>\$ 14,400,000</b>
<b><u>Miscellaneous Revenues</u></b>				
Interest Incl Profit on Invest	\$ 3,259	\$ -	\$ -	\$ 2,881
<b>Total Miscellaneous Revenues</b>	<b>\$ 3,259</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,881</b>
<b><u>Transfers</u></b>				
Fund Balance - Beginning of Year	\$ -	\$ 1,312,760	\$ 2,055,074	\$ 1,457,271
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$ 1,312,760</b>	<b>\$ 2,055,074</b>	<b>\$ 1,457,271</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ (660,000)</b>	<b>\$ (660,000)</b>	<b>\$ (720,144)</b>
<b>Total Infrastructure Sales Tax Revenue</b>	<b>\$ 13,602,942</b>	<b>\$ 13,852,760</b>	<b>\$ 14,595,074</b>	<b>\$ 15,140,008</b>

**Infrastructure Sales Tax Revenue (1410)**  
**Expenditures**

Interfund Transfers	\$ 13,733,848	\$ 13,852,760	\$ 14,595,074	\$ 15,140,008
<b>Total Infrastructure Sales Tax Revenue</b>	<b>\$ 13,733,848</b>	<b>\$ 13,852,760</b>	<b>\$ 14,595,074</b>	<b>\$ 15,140,008</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015		Adopted FY 2016		Revised FY 2016		Adopted FY 2017
<b>Village Green Street Lighting (1430)</b>							
<b>Revenues</b>							
<b><u>Permits and Fees</u></b>							
Service Assessments	\$ 10,375	\$	11,272	\$	11,272	\$	11,272
<b>Total Permits and Fees</b>	<b>\$ 10,375</b>	<b>\$</b>	<b>11,272</b>	<b>\$</b>	<b>11,272</b>	<b>\$</b>	<b>11,272</b>
<b><u>Miscellaneous Revenues</u></b>							
Interest Incl Profit on Invest	\$ 70	\$	49	\$	49	\$	49
<b>Total Miscellaneous Revenues</b>	<b>\$ 70</b>	<b>\$</b>	<b>49</b>	<b>\$</b>	<b>49</b>	<b>\$</b>	<b>49</b>
<b><u>Transfers</u></b>							
Fund Balance - Beginning of Year	\$ -	\$	15,215	\$	16,114	\$	15,290
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$</b>	<b>15,215</b>	<b>\$</b>	<b>16,114</b>	<b>\$</b>	<b>15,290</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$</b>	<b>(566)</b>	<b>\$</b>	<b>(566)</b>	<b>\$</b>	<b>(566)</b>
<b>Total Village Green Street Lighting</b>	<b>\$ 10,445</b>	<b>\$</b>	<b>25,970</b>	<b>\$</b>	<b>26,869</b>	<b>\$</b>	<b>26,045</b>

**Village Green Street Lighting (1430)**  
Expenditures

Village Green Street Lighting	\$ 9,974	\$	9,510	\$	10,609	\$	9,510
Intergovernmental Transfers	207		339		339		339
Interfund Transfers	863		906		906		906
Contingency and Cash CWF	-		15,215		15,015		15,290
<b>Total Village Green Street Lighting</b>	<b>\$ 11,044</b>	<b>\$</b>	<b>25,970</b>	<b>\$</b>	<b>26,869</b>	<b>\$</b>	<b>26,045</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Greater Pines Municipal Services (1450)</b>				
<b>Revenues</b>				
<b><u>Permits and Fees</u></b>				
Service Assessments	\$ 253,935	\$ 275,179	\$ 275,179	\$ 288,901
<b>Total Permits and Fees</b>	<b>\$ 253,935</b>	<b>\$ 275,179</b>	<b>\$ 275,179</b>	<b>\$ 288,901</b>
<b><u>Miscellaneous Revenues</u></b>				
Interest Incl Profit on Invest	\$ 348	\$ 250	\$ 250	\$ 200
<b>Total Miscellaneous Revenues</b>	<b>\$ 348</b>	<b>\$ 250</b>	<b>\$ 250</b>	<b>\$ 200</b>
<b><u>Transfers</u></b>				
Fund Balance - Beginning of Year	\$ -	\$ 63,667	\$ 68,710	\$ 70,394
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$ 63,667</b>	<b>\$ 68,710</b>	<b>\$ 70,394</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ (13,771)</b>	<b>\$ (13,771)</b>	<b>\$ (14,455)</b>
<b>Total Greater Pines Municipal Services</b>	<b>\$ 254,283</b>	<b>\$ 325,325</b>	<b>\$ 330,368</b>	<b>\$ 345,040</b>

**Greater Pines Municipal Services (1450)**  
Expenditures

Greater Pines Municipal Services	\$ 223,535	\$ 231,360	\$ 236,403	\$ 242,845
Intergovernmental Transfers	5,079	8,263	8,263	8,673
Interfund Transfers	21,002	22,034	22,034	23,128
Contingency and Cash CWF	-	63,668	63,668	70,394
<b>Total Greater Pines Municipal Services</b>	<b>\$ 249,616</b>	<b>\$ 325,325</b>	<b>\$ 330,368</b>	<b>\$ 345,040</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015		Adopted FY 2016		Revised FY 2016		Adopted FY 2017
<b>Picciola Island Street Lighting (1460)</b>							
<b>Revenues</b>							
<b><u>Permits and Fees</u></b>							
Service Assessments	\$ 2,326	\$	2,522	\$	2,522	\$	2,648
<b>Total Permits and Fees</b>	<b>\$ 2,326</b>	<b>\$</b>	<b>2,522</b>	<b>\$</b>	<b>2,522</b>	<b>\$</b>	<b>2,648</b>
<b><u>Miscellaneous Revenues</u></b>							
Interest Incl Profit on Invest	\$ 23	\$	11	\$	11	\$	10
<b>Total Miscellaneous Revenues</b>	<b>\$ 23</b>	<b>\$</b>	<b>11</b>	<b>\$</b>	<b>11</b>	<b>\$</b>	<b>10</b>
<b><u>Transfers</u></b>							
Fund Balance - Beginning of Year	\$ -	\$	4,670	\$	5,273	\$	4,356
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$</b>	<b>4,670</b>	<b>\$</b>	<b>5,273</b>	<b>\$</b>	<b>4,356</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$</b>	<b>(127)</b>	<b>\$</b>	<b>(127)</b>	<b>\$</b>	<b>(133)</b>
<b>Total Picciola Island Street Lighting</b>	<b>\$ 2,349</b>	<b>\$</b>	<b>7,076</b>	<b>\$</b>	<b>7,679</b>	<b>\$</b>	<b>6,881</b>

**Picciola Island Street Lighting (1460)**  
**Expenditures**

Picciola Island Street Lighting	\$ 2,568	\$	2,127	\$	3,230	\$	2,233
Intergovernmental Transfers	46		76		76		80
Interfund Transfers	194		203		203		213
Contingency and Cash CWF	-		4,670		4,170		4,355
<b>Total Picciola Island Street Lighting</b>	<b>\$ 2,808</b>	<b>\$</b>	<b>7,076</b>	<b>\$</b>	<b>7,679</b>	<b>\$</b>	<b>6,881</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015		Adopted FY 2016		Revised FY 2016		Adopted FY 2017
<b>Valencia Terrace Street Lighting (1470)</b>							
<b>Revenues</b>							
<b><u>Permits and Fees</u></b>							
Service Assessments	\$ 4,688	\$	5,080	\$	5,080	\$	5,334
<b>Total Permits and Fees</b>	<b>\$ 4,688</b>	<b>\$</b>	<b>5,080</b>	<b>\$</b>	<b>5,080</b>	<b>\$</b>	<b>5,334</b>
<b><u>Miscellaneous Revenues</u></b>							
Interest Incl Profit on Invest	\$ 35	\$	22	\$	22	\$	23
<b>Total Miscellaneous Revenues</b>	<b>\$ 35</b>	<b>\$</b>	<b>22</b>	<b>\$</b>	<b>22</b>	<b>\$</b>	<b>23</b>
<b><u>Transfers</u></b>							
Fund Balance - Beginning of Year	\$ -	\$	7,051	\$	8,033	\$	6,843
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$</b>	<b>7,051</b>	<b>\$</b>	<b>8,033</b>	<b>\$</b>	<b>6,843</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$</b>	<b>(255)</b>	<b>\$</b>	<b>(255)</b>	<b>\$</b>	<b>(268)</b>
<b>Total Valencia Terrace Street Lighting</b>	<b>\$ 4,723</b>	<b>\$</b>	<b>11,898</b>	<b>\$</b>	<b>12,880</b>	<b>\$</b>	<b>11,932</b>

**Valencia Terrace Street Lighting (1470)**  
Expenditures

Valencia Terrace Street Lighting	\$ 4,750	\$	4,286	\$	5,688	\$	4,500
Intergovernmental Transfers	94		153		153		161
Interfund Transfers	389		408		408		429
Contingency and Cash CWF	-		7,051		6,631		6,842
<b>Total Valencia Terrace Street Lighting</b>	<b>\$ 5,233</b>	<b>\$</b>	<b>11,898</b>	<b>\$</b>	<b>12,880</b>	<b>\$</b>	<b>11,932</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Building Services (1520)</b>				
<b>Revenues</b>				
<b><u>Permits and Fees</u></b>				
Contractor Licenses	\$ 63,789	\$ 65,503	\$ 65,503	\$ 12,000
Building Permits	2,384,899	2,092,628	2,092,628	2,333,014
<b>Total Permits and Fees</b>	<b>\$ 2,448,688</b>	<b>\$ 2,158,131</b>	<b>\$ 2,158,131</b>	<b>\$ 2,345,014</b>
<b><u>Charges for Services</u></b>				
Operating Trust Surcharge Fees	\$ 3,811	\$ 4,583	\$ 4,583	\$ 4,972
Construction Inspectors Fees	3,811	4,583	4,583	4,972
Exam and Reciprocity Fees	2,250	2,052	2,052	2,606
Capital Improvement - Develop Fees	24,252	23,174	23,174	22,000
Protective Inspection Fees	124,290	79,629	79,629	133,115
Fire Inspection Fees	5,757	4,321	4,321	4,321
Misc Admin Service Fees	34,488	31,495	31,495	35,000
<b>Total Charges for Services</b>	<b>\$ 198,659</b>	<b>\$ 149,837</b>	<b>\$ 149,837</b>	<b>\$ 206,986</b>
<b><u>Fines and Forfeits</u></b>				
Citations to Unlicense	\$ 16,866	\$ 18,646	\$ 18,646	\$ 25,000
Building Code Violation	-	3,000	3,000	3,000
<b>Total Fines and Forfeits</b>	<b>\$ 16,866</b>	<b>\$ 21,646</b>	<b>\$ 21,646</b>	<b>\$ 28,000</b>
<b><u>Miscellaneous Revenues</u></b>				
Surplus Furniture/Fixtures/Equipment Sales	\$ 5,545	\$ -	\$ -	\$ -
Interest Incl Profit on Invest	10,302	5,000	5,000	5,000
Credit Card Convenience Fee	-	-	-	20,000
<b>Total Miscellaneous Revenues</b>	<b>\$ 15,847</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 25,000</b>
<b><u>Transfers</u></b>				
Fund Balance - Beginning	\$ -	\$ 1,467,357	\$ 3,011,569	\$ 2,649,930
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$ 1,467,357</b>	<b>\$ 3,011,569</b>	<b>\$ 2,649,930</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ (116,731)</b>	<b>\$ (116,731)</b>	<b>\$ (130,250)</b>
<b>Total Building Services</b>	<b>\$ 2,680,060</b>	<b>\$ 3,685,240</b>	<b>\$ 5,229,452</b>	<b>\$ 5,124,680</b>
<b>Building Services (1520)</b>				
<b>Expenditures</b>				
Building Services	\$ 1,993,748	\$ 2,507,838	\$ 2,710,614	\$ 2,935,080
Interfund Transfers	111,184	116,731	116,731	130,250
Contingency and Cash CWF	-	1,060,671	2,402,107	2,059,350
<b>Total Building Services</b>	<b>\$ 2,104,932</b>	<b>\$ 3,685,240</b>	<b>\$ 5,229,452</b>	<b>\$ 5,124,680</b>

**Budget by Fund****FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>County Fire Rescue (1680)</b>				
<b>Revenues</b>				
<b><u>Taxes</u></b>				
Ad Valorem Taxes - Current	\$ 3,734,052	\$ 4,128,634	\$ 4,128,634	\$ 4,317,602
Ad Valorem Taxes - Delinquent	108,978	60,000	60,000	60,000
<b>Total Taxes</b>	<b>\$ 3,843,030</b>	<b>\$ 4,188,634</b>	<b>\$ 4,188,634</b>	<b>\$ 4,377,602</b>
<b><u>Permits and Fees</u></b>				
Fire Rescue Non-Ad Val Assmt	\$ 16,177,251	\$ 16,331,283	\$ 16,288,198	\$ 16,429,436
<b>Total Permits and Fees</b>	<b>\$ 16,177,251</b>	<b>\$ 16,331,283</b>	<b>\$ 16,288,198</b>	<b>\$ 16,429,436</b>
<b><u>Intergovernmental Revenue</u></b>				
Assistance to Firefighters Grant	\$ -	\$ -	\$ -	\$ 876,390
Haz Mat Compliance	-	-	-	8,054
Urban Area Security Initiative	-	50,000	-	-
Firefighters Supplement Comp	39,847	41,760	41,760	41,760
Motor Fuel Tax Rebate (State)	12,072	12,000	12,000	12,000
<b>Total Intergovernmental Revenue</b>	<b>\$ 51,919</b>	<b>\$ 103,760</b>	<b>\$ 53,760</b>	<b>\$ 938,204</b>
<b><u>Charges for Services</u></b>				
ISBA Services	\$ 110,850	\$ 152,900	\$ 152,900	\$ 212,500
Fire Inspection Fees	750	300	300	300
<b>Total Charges for Services</b>	<b>\$ 111,600</b>	<b>\$ 153,200</b>	<b>\$ 153,200</b>	<b>\$ 212,800</b>
<b><u>Miscellaneous Revenues</u></b>				
Interest Incl Profit on Invest	\$ 29,630	\$ 25,000	\$ 25,000	\$ 25,000
Surplus Furniture/Fixtures/Equipment Sales	10,995	2,000	2,000	2,000
Insurance Proceeds/Loss-FF&E	-	-	278,201	-
Donations	150	2,000	2,000	100
Reimbursements	11,040	4,000	4,000	4,000
Other Miscellaneous Revenues	8,176	1,000	1,000	1,000
<b>Total Miscellaneous Revenues</b>	<b>\$ 59,991</b>	<b>\$ 34,000</b>	<b>\$ 312,201</b>	<b>\$ 32,100</b>
<b><u>Transfers</u></b>				
Interfund Transfer	\$ 1,146,689	\$ 1,136,270	\$ 1,144,448	\$ 1,771,535
Excess Fees - Tax Collector	46,356	-	-	-
Excess Fees - Property Appraiser	254	-	-	-
Fund Balance - Beginning of Year	-	2,941,230	3,173,686	2,047,137
<b>Total Transfers</b>	<b>\$ 1,193,299</b>	<b>\$ 4,077,500</b>	<b>\$ 4,318,134</b>	<b>\$ 3,818,672</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ (1,035,956)</b>	<b>\$ (1,035,956)</b>	<b>\$ (1,053,197)</b>
<b>Total County Fire Rescue</b>	<b>\$ 21,437,090</b>	<b>\$ 23,852,421</b>	<b>\$ 24,278,171</b>	<b>\$ 24,755,617</b>

**Budget by Fund  
FY 2017**

	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>County Fire Rescue (1680)</b>				
<b>Expenditures</b>				
Fire Rescue	\$ 20,104,683	\$ 21,417,618	\$ 21,867,269	\$ 22,807,772
Intergovernmental Transfers	423,994	436,977	436,977	455,936
Grant Programs	-	50,000	-	-
Interfund Transfers	1,065,541	1,072,273	1,072,273	1,091,909
Contingency and Cash CWF	-	875,553	901,652	400,000
<b>Total County Fire Rescue</b>	<b>\$ 21,594,218</b>	<b>\$ 23,852,421</b>	<b>\$ 24,278,171</b>	<b>\$ 24,755,617</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015		Adopted FY 2016		Revised FY 2016		Adopted FY 2017
<b>Fire Services Impact Fee Trust (1690)</b>							
<b>Revenues</b>							
<b><u>Permits and Fees</u></b>							
Fire Impact Fee - Residential	\$ 298,894	\$	235,000	\$	235,000	\$	235,000
Fire Impact Fee - Commercial	288,436		175,000		175,000		175,000
<b>Total Permits and Fees</b>	<b>\$ 587,330</b>	<b>\$</b>	<b>410,000</b>	<b>\$</b>	<b>410,000</b>	<b>\$</b>	<b>410,000</b>
<b><u>Miscellaneous Revenues</u></b>							
Interest Incl Profit on Invest	\$ 9,161	\$	5,000	\$	5,000	\$	5,000
<b>Total Miscellaneous Revenues</b>	<b>\$ 9,161</b>	<b>\$</b>	<b>5,000</b>	<b>\$</b>	<b>5,000</b>	<b>\$</b>	<b>5,000</b>
<b><u>Transfers</u></b>							
Fund Balance - Beginning of Year	\$ -	\$	2,282,919	\$	2,650,289	\$	2,449,700
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$</b>	<b>2,282,919</b>	<b>\$</b>	<b>2,650,289</b>	<b>\$</b>	<b>2,449,700</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$</b>	<b>(20,750)</b>	<b>\$</b>	<b>(20,750)</b>	<b>\$</b>	<b>(20,750)</b>
<b>Total Fire Services Impact Fee Trust</b>	<b>\$ 596,491</b>	<b>\$</b>	<b>2,677,169</b>	<b>\$</b>	<b>3,044,539</b>	<b>\$</b>	<b>2,843,950</b>
<b>Fire Services Impact Fee Trust (1690)</b>							
<b>Expenditures</b>							
Fire Impact Fee	\$ 90,127	\$	1,032,832	\$	2,003,450	\$	2,368,503
Contingency and Cash CWF	-		1,644,337		1,041,089		475,447
<b>Total Fire Services Impact Fee Trust</b>	<b>\$ 90,127</b>	<b>\$</b>	<b>2,677,169</b>	<b>\$</b>	<b>3,044,539</b>	<b>\$</b>	<b>2,843,950</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Community Development Block Grant (1200)</b>				
<b>Revenues</b>				
<b><u>Intergovernmental Revenues</u></b>				
Community Development Block Grant	\$ 1,140,737	\$ 1,832,305	\$ 2,125,150	\$ 2,886,301
<b>Total Intergovernmental Revenues</b>	<b>\$ 1,140,737</b>	<b>\$ 1,832,305</b>	<b>\$ 2,125,150</b>	<b>\$ 2,886,301</b>
<b><u>Miscellaneous Revenues</u></b>				
Reimbursements	\$ 159,952	\$ -	\$ -	\$ 130,000
<b>Total Miscellaneous Revenues</b>	<b>\$ 159,952</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 130,000</b>
<b><u>Transfers</u></b>				
Fund Balance - Beginning of Year	\$ -	\$ 523,639	\$ 255,039	\$ 414,796
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$ 523,639</b>	<b>\$ 255,039</b>	<b>\$ 414,796</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Community Development Block Grant</b>	<b>\$ 1,300,689</b>	<b>\$ 2,355,944</b>	<b>\$ 2,380,189</b>	<b>\$ 3,431,097</b>

**Community Development Block Grant (1200)**  
**Expenditures**

Community Dev Block Grant Administration	\$ 161,197	\$ 224,943	\$ 224,953	\$ 227,658
Community Dev Block Grant Public Services	57,239	67,151	67,151	68,324
Community Dev Block Grant Capital Projects	-	437,284	437,284	913,084
Community Dev Block Grant Urban Co Partners	149,500	273,517	273,517	476,017
Community Dev Block Grant Housing Rehab	310,918	409,979	335,294	387,904
Neighborhood Stabilization Program 3	293,657	412,289	255,040	368,825
Community Projects	455,592	419,522	786,950	815,816
Contingency and Cash CWF	-	111,259	-	173,469
<b>Total Community Development Block Grant</b>	<b>\$ 1,428,103</b>	<b>\$ 2,355,944</b>	<b>\$ 2,380,189</b>	<b>\$ 3,431,097</b>

**Budget by Fund  
FY 2017**

	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Transit (1210)</b>				
<b>Revenues</b>				
<b><u>Intergovernmental Revenues</u></b>				
5310 Cap Assistance Prg 20.513	\$ 1,032,068	\$ 648,000	\$ 168,915	\$ 328,253
FDOT - 5311 Operating	246,946	464,571	300,000	467,355
Fed Transit Formula Grant	3,428,504	4,968,936	4,786,934	6,498,068
Bus/Bus Facilities Program	-	-	-	723,167
Public Transit Block Grant	288,428	722,128	722,128	705,211
Shirley Conroy Grant	143,361	144,000	-	135,000
FDOT - TD Trips	643,416	671,771	671,771	732,083
Motor Fuel Tax Rebate (State)	76,302	75,000	75,000	60,000
<b>Total Intergovernmental Revenues</b>	<b>\$ 5,859,025</b>	<b>\$ 7,694,406</b>	<b>\$ 6,724,748</b>	<b>\$ 9,649,137</b>
<b><u>Charges for Services</u></b>				
Medicaid Non-Emergency Transport	\$ 896,283	\$ 576,300	\$ 150,000	\$ 125,000
Mid - Fla Community	126,540	120,000	120,000	120,000
Medicaid Waiver Service Agreement	92,945	90,000	94,500	85,000
Stretcher Vehicle Inspect Fee	225	1,875	500	225
Other Transportation Fees	235,857	245,000	235,000	170,000
<b>Total Charges for Services</b>	<b>\$ 1,351,850</b>	<b>\$ 1,033,175</b>	<b>\$ 600,000</b>	<b>\$ 500,225</b>
<b><u>Miscellaneous Revenues</u></b>				
Interest Incl Profit on Invest	\$ -	\$ 100	\$ 100	\$ 100
Advertising Fees	13,635	5,000	5,000	5,000
Surplus Furniture/Fixtures/Equipment - Sales	10,893	-	-	-
Insurance Proceed/Loss - Furn, Fixtures, and Equip	3,110	-	-	-
Reimbursements	71,957	50,000	2,000	10,000
Other Miscellaneous Revenues	51	-	-	-
<b>Total Miscellaneous Revenues</b>	<b>\$ 99,646</b>	<b>\$ 55,100</b>	<b>\$ 7,100</b>	<b>\$ 15,100</b>
<b><u>Transfers</u></b>				
Interfund Transfer	\$ 1,014,171	\$ 1,014,171	\$ 1,014,171	\$ 1,014,171
Fund Balance - Beginning of Year	-	1,546,138	995,817	873,553
<b>Total Transfers</b>	<b>\$ 1,014,171</b>	<b>\$ 2,560,309</b>	<b>\$ 2,009,988</b>	<b>\$ 1,887,724</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Transit</b>	<b>\$ 8,324,692</b>	<b>\$ 11,342,990</b>	<b>\$ 9,341,836</b>	<b>\$ 12,052,186</b>

**Budget by Fund  
FY 2017**

	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Transit (1210)</b>				
<b>Expenditures</b>				
Transportation Disadvantaged	\$ 477,683	\$ 686,434	\$ 690,634	\$ 637,536
CTD Trips	3,175,106	3,949,662	3,283,710	3,060,455
Fixed Route	2,150,857	2,955,927	2,965,236	3,177,235
Transportation Disadvantaged	2,631,733	3,103,009	2,185,381	4,718,725
Contingency and Cash CWF	-	647,958	216,875	458,235
<b>Total Transit</b>	<b>\$ 8,435,379</b>	<b>\$ 11,342,990</b>	<b>\$ 9,341,836</b>	<b>\$ 12,052,186</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015		Adopted FY 2016		Revised FY 2016		Adopted FY 2017
<b>Affordable Housing Assistance Trust (1260)</b>							
<b>Revenues</b>							
<b><u>Intergovernmental Revenues</u></b>							
State Housing Initiative	\$ 949,163	\$	-	\$	1,508,540	\$	2,011,672
<b>Total Intergovernmental Revenues</b>	<b>\$ 949,163</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>1,508,540</b>	<b>\$</b>	<b>2,011,672</b>
<b><u>Miscellaneous Revenues</u></b>							
Interest Incl Profit on Invest	\$ 3,932	\$	1,000	\$	1,000	\$	3,000
Recaptured Revenue	17,183		10,000		10,000		10,000
<b>Total Miscellaneous Revenues</b>	<b>\$ 21,115</b>	<b>\$</b>	<b>11,000</b>	<b>\$</b>	<b>11,000</b>	<b>\$</b>	<b>13,000</b>
<b><u>Transfers</u></b>							
Fund Balance - Beginning of Year	\$ -	\$	949,284	\$	980,360	\$	2,438,475
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$</b>	<b>949,284</b>	<b>\$</b>	<b>980,360</b>	<b>\$</b>	<b>2,438,475</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
<b>Total Affordable Housing Assistance Trust</b>	<b>\$ 970,278</b>	<b>\$</b>	<b>960,284</b>	<b>\$</b>	<b>2,499,900</b>	<b>\$</b>	<b>4,463,147</b>

**Affordable Housing Assistance Trust (1260)**  
**Expenditures**

Ship Program	\$ 1,018,172	\$	744,683	\$	2,240,526	\$	3,366,168
Ship Administration	54,397		84,801		259,374		355,875
Contingency and Cash CWF	-		130,800		-		741,104
<b>Total Affordable Housing Assistance Trust</b>	<b>\$ 1,072,569</b>	<b>\$</b>	<b>960,284</b>	<b>\$</b>	<b>2,499,900</b>	<b>\$</b>	<b>4,463,147</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Section 8 (1270)</b>				
<b>Revenues</b>				
<b><u>Intergovernmental Revenues</u></b>				
Shelter Care Plus	\$ 107,639	\$ 132,000	\$ 136,194	\$ 102,500
HUD - Hap Disbursement	3,023,213	3,293,820	3,293,820	2,980,640
HUD - Af Disbursement	351,962	246,756	246,756	342,000
<b>Total Intergovernmental Revenues</b>	<b>\$ 3,482,814</b>	<b>\$ 3,672,576</b>	<b>\$ 3,676,770</b>	<b>\$ 3,425,140</b>
<b><u>Miscellaneous Revenues</u></b>				
Interest Incl Profit on Invest	\$ 500	\$ 2,000	\$ 2,000	\$ 500
Reimbursements	75,144	42,000	42,000	75,000
<b>Total Miscellaneous Revenues</b>	<b>\$ 75,644</b>	<b>\$ 44,000</b>	<b>\$ 44,000</b>	<b>\$ 75,500</b>
<b><u>Transfers</u></b>				
Fund Balance - Beginning of Year	\$ -	\$ 537,916	\$ 524,982	\$ 512,700
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$ 537,916</b>	<b>\$ 524,982</b>	<b>\$ 512,700</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Section 8</b>	<b>\$ 3,558,458</b>	<b>\$ 4,254,492</b>	<b>\$ 4,245,752</b>	<b>\$ 4,013,340</b>
<b>Section 8 (1270)</b>				
<b>Expenditures</b>				
Housing Services	\$ 3,476,595	\$ 3,857,050	\$ 3,854,280	\$ 3,673,571
Contingency and Cash CWF	-	397,442	391,472	339,769
<b>Total Section 8</b>	<b>\$ 3,476,595</b>	<b>\$ 4,254,492</b>	<b>\$ 4,245,752</b>	<b>\$ 4,013,340</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Federal/State Grants (1300)</b>				
<b>Revenues</b>				
<b><u>Intergovernmental Revenues</u></b>				
Urban Areas Security Init	\$ 167,417	\$ -	\$ 116,051	\$ -
State and Local Assistance	89,622	89,387	148,402	90,513
LAP Projects	2,464,868	480,742	423,623	2,044,501
Community Development Block Grant	206,605	-	-	-
Emergency Medical Services	42,752	50,000	37,507	50,000
Emergency Management Trust Fund	84,305	105,806	201,059	105,806
Homeland Security Grants	32,268	-	1,288	-
Co Incentive Grant Program	-	1,000,000	1,000,000	-
Transp Regional Incentive	4,449,630	3,595,050	645,422	62,117
St SRF Wtr Restr/WW	201,890	-	398,111	-
Highway Beautification Grant	-	-	15,000	-
Eco Dv Transp-Rd Fd	-	2,000,000	2,000,000	4,000,000
Mosquito Control - STA	31,540	31,540	33,012	32,468
CJ/Mental Health/Subs	283,014	400,000	766,986	450,000
<b>Total Intergovernmental Revenues</b>	<b>\$ 8,053,911</b>	<b>\$ 7,752,525</b>	<b>\$ 5,786,461</b>	<b>\$ 6,835,405</b>
<b><u>Miscellaneous Revenues</u></b>				
Surplus Furniture/Fixtures/Equipment Sales	\$ 4,394	\$ -	\$ -	\$ -
Interest Revenue	154	-	-	-
<b>Total Miscellaneous Revenues</b>	<b>\$ 4,548</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b><u>Transfers</u></b>				
Fund Balance - Beginning of Year	\$ -	\$ 196,992	\$ 33,165	\$ 2,795,700
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$ 196,992</b>	<b>\$ 33,165</b>	<b>\$ 2,795,700</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Federal/State Grants</b>	<b>\$ 8,058,459</b>	<b>\$ 7,949,517</b>	<b>\$ 5,819,626</b>	<b>\$ 9,631,105</b>

**Federal/State Grants (1300)**  
**Expenditures**

Community Safety and Compliance Grants - Admin	\$ 201,889	\$ -	\$ 413,111	\$ -
Community Safety and Compliance Grants - Probation	357,450	400,000	766,986	450,000
Emergency Management Trust Fund	173,927	195,193	349,461	196,319
Public Safety Grants - Emergency/Disaster Relief	238,873	-	117,339	-
Public Safety Grants - Ambulance/Rescue Services	49,287	50,000	70,672	50,000
Communications Technology	167,417	-	-	-
Mosquito Control State	35,934	31,540	33,012	32,468
Public Works Grants	6,914,498	7,075,792	4,069,045	6,106,618
Contingency and Cash CWF	-	196,992	-	2,795,700
<b>Total Federal/State Grants</b>	<b>\$ 8,139,275</b>	<b>\$ 7,949,517</b>	<b>\$ 5,819,626</b>	<b>\$ 9,631,105</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Restricted Local Programs (1310)</b>				
<b>Revenues</b>				
<b><u>Intergovernmental Revenues</u></b>				
Florida Arts License Plate Fee	\$ 5,341	\$ 4,000	\$ 4,000	\$ 4,000
Other Grants	-	1,000	1,000	-
<b>Total Intergovernmental Revenues</b>	<b>\$ 5,341</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 4,000</b>
<b><u>Charges for Services</u></b>				
Teen Court User Fee	\$ 2,800	\$ 6,500	\$ 6,500	\$ 6,000
C/J Court Cost - \$2.50	78,972	85,000	85,000	85,000
C/J Education Cost - \$2.00-FS	24,618	34,000	34,000	34,000
Crime Prevention - FS 775.083	96,597	70,000	70,000	70,000
Alcohol and Drug Abuse - \$15.00	12,718	10,000	10,000	5,000
Teen Court - \$3.00 - FS 938.19(2)	88,381	98,366	98,366	112,483
<b>Total Charges for Services</b>	<b>\$ 304,086</b>	<b>\$ 303,866</b>	<b>\$ 303,866</b>	<b>\$ 312,483</b>
<b><u>Fines and Forfeits</u></b>				
Driver Education (SLOSBERG)	\$ 156,294	\$ 150,000	\$ 150,000	\$ 125,000
<b>Total Fines and Forfeits</b>	<b>\$ 156,294</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 125,000</b>
<b><u>Miscellaneous Revenues</u></b>				
Interest Incl Profit on Invest	\$ 2,857	\$ -	\$ -	\$ -
Other Contributions/Donations	25,367	16,300	16,300	16,300
Boating Licenses	118,554	90,000	90,000	90,000
<b>Total Miscellaneous Revenues</b>	<b>\$ 146,778</b>	<b>\$ 106,300</b>	<b>\$ 106,300</b>	<b>\$ 106,300</b>
<b><u>Transfers</u></b>				
Fund Balance - Beginning of Year	\$ -	\$ 578,546	\$ 577,946	\$ 498,622
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$ 578,546</b>	<b>\$ 577,946</b>	<b>\$ 498,622</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Restricted Local Programs</b>	<b>\$ 612,499</b>	<b>\$ 1,143,712</b>	<b>\$ 1,143,112</b>	<b>\$ 1,046,405</b>
<b>Restricted Local Programs (1310)</b>				
<b>Expenditures</b>				
Adopt-a-Lake	\$ 8,075	\$ 64,280	\$ 86,931	\$ 72,871
Community Service Local Programs	149,008	422,618	426,631	333,910
Boating Improvements	197,425	173,300	216,926	214,488
Eco Development/Tourism Grants	6,091	17,912	18,084	12,984
Teen Court	102,811	173,966	159,878	161,223
Sheriff Programs - Activity 521	233,757	291,636	234,662	250,929
Contingency and Cash CWF	-	-	-	-
<b>Total Restricted Local Programs</b>	<b>\$ 697,167</b>	<b>\$ 1,143,712</b>	<b>\$ 1,143,112</b>	<b>\$ 1,046,405</b>

**Budget by Fund****FY 2017**Actual  
FY 2015Adopted  
FY 2016Revised  
FY 2016Adopted  
FY 2017**Pari-Mutuel Revenue Replacement Bonds (2510)****Revenues****Intergovernmental Revenues**

Racing Tax	\$	297,667	\$	297,667	\$	297,667	\$	297,667
<b>Total Intergovernmental Revenues</b>	<b>\$</b>	<b>297,667</b>	<b>\$</b>	<b>297,667</b>	<b>\$</b>	<b>297,667</b>	<b>\$</b>	<b>297,667</b>

**Miscellaneous Revenues**

Interest Incl Profit on Invest	\$	767	\$	1,000	\$	1,000	\$	1,000
<b>Total Miscellaneous Revenues</b>	<b>\$</b>	<b>767</b>	<b>\$</b>	<b>1,000</b>	<b>\$</b>	<b>1,000</b>	<b>\$</b>	<b>1,000</b>

**Transfers**

Fund Balance - Beginning of Year	\$	-	\$	66,870	\$	66,637	\$	112,641
<b>Total Transfers</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>66,870</b>	<b>\$</b>	<b>66,637</b>	<b>\$</b>	<b>112,641</b>

<b>Less 5% Estimated Receipt</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>(14,933)</b>	<b>\$</b>	<b>(14,933)</b>	<b>\$</b>	<b>(14,933)</b>
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<b>Total Pari-Mutuel Revenue Replacement Bonds</b>	<b>\$</b>	<b>298,434</b>	<b>\$</b>	<b>350,604</b>	<b>\$</b>	<b>350,371</b>	<b>\$</b>	<b>396,375</b>
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**Pari-Mutuel Revenue Replacement Bonds (2510)****Expenditures**

Debt Service Requirements	\$	252,500	\$	254,164	\$	254,164	\$	249,172
Contingency and Cash CWF		-		96,440		96,207		147,203
<b>Total Pari-Mutuel Revenue Replacement Bonds</b>	<b>\$</b>	<b>252,500</b>	<b>\$</b>	<b>350,604</b>	<b>\$</b>	<b>350,371</b>	<b>\$</b>	<b>396,375</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Renewal Sales Tax Debt Service (2610)</b>				
<b>Revenues</b>				
<b><u>Miscellaneous Revenues</u></b>				
Interest Incl Profit on Invest	\$ 786	\$ 1,000	\$ 1,000	\$ 1,000
<b>Total Miscellaneous Revenues</b>	<b>\$ 786</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>
<b><u>Transfers</u></b>				
Interfund Transfer	\$ 1,166,266	\$ 1,208,398	\$ 1,208,398	\$ 1,166,266
Fund Balance - Beginning of Year	-	51,686	9,338	10,340
<b>Total Transfers</b>	<b>\$ 1,166,266</b>	<b>\$ 1,260,084</b>	<b>\$ 1,217,736</b>	<b>\$ 1,176,606</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ (50)</b>	<b>\$ (50)</b>	<b>\$ (50)</b>
<b>Total Renewal Sales Tax Debt Service</b>	<b>\$ 1,167,052</b>	<b>\$ 1,261,034</b>	<b>\$ 1,218,686</b>	<b>\$ 1,177,556</b>

**Renewal Sales Tax Debt Service (2610)**  
Expenditures

Debt Service Requirements	\$ 1,166,265	\$ 1,167,515	\$ 1,167,515	\$ 1,167,515
Contingency and Cash CWF	-	93,519	51,171	10,041
<b>Total Renewal Sales Tax Debt Service</b>	<b>\$ 1,166,265</b>	<b>\$ 1,261,034</b>	<b>\$ 1,218,686</b>	<b>\$ 1,177,556</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Public Lands Program (2710)</b>				
<b>Revenues</b>				
<b><u>Taxes</u></b>				
Ad Valorem Taxes - Current	\$ 2,328,551	\$ 2,612,601	\$ 2,612,601	\$ 2,649,375
Ad Valorem Taxes - Delinquent	68,995	-	-	-
<b>Total Taxes</b>	<b>\$ 2,397,546</b>	<b>\$ 2,612,601</b>	<b>\$ 2,612,601</b>	<b>\$ 2,649,375</b>
<b><u>Miscellaneous Revenues</u></b>				
Interest Incl Profit on Invest	\$ 4,773	\$ 10,000	\$ 10,000	\$ 10,000
<b>Total Miscellaneous Revenues</b>	<b>\$ 4,773</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>
<b><u>Transfers</u></b>				
Excess Fees - Tax Collector	\$ 28,820	\$ 15,000	\$ 15,000	\$ 15,000
Excess Fees - Property Appraiser	272	500	500	500
Proceeds - Refund of Bond	20,950,000	-	-	-
Fund Balance - Beginning of Year	-	536,531	528,898	497,785
<b>Total Transfers</b>	<b>\$ 20,979,092</b>	<b>\$ 552,031</b>	<b>\$ 544,398</b>	<b>\$ 513,285</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ (131,130)</b>	<b>\$ (131,130)</b>	<b>\$ (132,969)</b>
<b>Total Public Lands Program</b>	<b>\$ 23,381,411</b>	<b>\$ 3,043,502</b>	<b>\$ 3,035,869</b>	<b>\$ 3,039,691</b>

**Public Lands Program (2710)**  
Expenditures

Debt Service Requirements	\$ 23,729,144	\$ 2,460,926	\$ 2,460,926	\$ 2,525,179
Intergovernmental Transfers	77,810	74,158	74,158	75,753
Contingency and Cash CWF	-	508,418	500,785	438,759
<b>Total Public Lands Program</b>	<b>\$ 23,806,954</b>	<b>\$ 3,043,502</b>	<b>\$ 3,035,869</b>	<b>\$ 3,039,691</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Expansion Projects Debt Service (2810)</b>				
<b>Revenues</b>				
<b><u>Miscellaneous Revenues</u></b>				
Interest Incl Profit on Invest	\$ 4,173	\$ 10,000	\$ 10,000	\$ 10,000
<b>Total Miscellaneous Revenues</b>	<b>\$ 4,173</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>
<b><u>Transfers</u></b>				
Interfund Transfer	\$ 6,229,947	\$ 4,738,287	\$ 4,738,287	\$ 5,367,060
Proceeds - Refund Bond	75,985,000	-	-	-
Proceeds - Premium on Refund Bond	1,708,606	-	-	-
Fund Balance - Beginning of Year	-	38,580	57,089	62,089
<b>Total Transfers</b>	<b>\$ 83,923,553</b>	<b>\$ 4,776,867</b>	<b>\$ 4,795,376</b>	<b>\$ 5,429,149</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ (500)</b>	<b>\$ (500)</b>	<b>\$ (500)</b>
<b>Total Expansion Projects Debt Service</b>	<b>\$ 83,927,726</b>	<b>\$ 4,786,367</b>	<b>\$ 4,804,876</b>	<b>\$ 5,438,649</b>
<b>Expansion Projects Debt Service (2810)</b>				
<b>Expenditures</b>				
Expansion Projects Debt Service	\$ 83,903,217	\$ 4,739,787	\$ 4,739,787	\$ 5,368,561
Contingency and Cash CWF	-	46,580	65,089	70,088
<b>Total Expansion Projects Debt Service</b>	<b>\$ 83,903,217</b>	<b>\$ 4,786,367</b>	<b>\$ 4,804,876</b>	<b>\$ 5,438,649</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Landfill Enterprise (4200)</b>				
<b>Revenues</b>				
<b><u>Permits and Fees</u></b>				
Solid Waste Disposal Assessment Fee	\$ 12,107,880	\$ 12,595,055	\$ 12,595,055	\$ 12,528,541
Commercial Collection Franchise Fee	6,000	10,000	10,000	9,000
<b>Total Permits and Fees</b>	<b>\$ 12,113,880</b>	<b>\$ 12,605,055</b>	<b>\$ 12,605,055</b>	<b>\$ 12,537,541</b>
<b><u>Intergovernmental Revenue</u></b>				
Contributions from Other Agencies	\$ 20,000	\$ 20,000	\$ -	\$ -
Dep Haz Waste Program	-	9,269	14,091	14,091
<b>Total Intergovernmental Revenue</b>	<b>\$ 20,000</b>	<b>\$ 29,269</b>	<b>\$ 14,091</b>	<b>\$ 14,091</b>
<b><u>Charges for Services</u></b>				
Cart Fees	\$ 23,631	\$ 5,000	\$ 5,000	\$ 5,000
Marketable Recyclables	124,734	105,400	105,400	75,000
Operating Income - Landfill	904,500	400,000	400,000	200,000
<b>Total Charges for Services</b>	<b>\$ 1,052,865</b>	<b>\$ 510,400</b>	<b>\$ 510,400</b>	<b>\$ 280,000</b>
<b><u>Miscellaneous Revenues</u></b>				
Interest Incl Profit on Invest	\$ 30,731	\$ 15,000	\$ 15,000	\$ 15,000
Credit Card Convenience Fee	2,477	2,000	2,000	2,000
Surplus Furn/Fix/Equipment	(5,911)	20,000	20,000	20,000
Other Contributions/Donations	-	-	68,631	68,768
Other Miscellaneous Revenues	4,809	-	-	-
<b>Total Miscellaneous Revenues</b>	<b>\$ 32,106</b>	<b>\$ 37,000</b>	<b>\$ 105,631</b>	<b>\$ 105,768</b>
<b><u>Transfers</u></b>				
Interfund Transfer - Special Assessment	\$ 300,000	\$ 2,253,332	\$ 2,253,332	\$ 2,998,375
Fund Balance - Beginning of Year	-	1,694,016	2,744,002	1,443,365
<b>Total Transfers</b>	<b>\$ 300,000</b>	<b>\$ 3,947,348</b>	<b>\$ 4,997,334</b>	<b>\$ 4,441,740</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ (659,086)</b>	<b>\$ (659,086)</b>	<b>\$ (643,432)</b>
<b>Total Landfill Enterprise</b>	<b>\$ 13,518,851</b>	<b>\$ 16,469,986</b>	<b>\$ 17,573,425</b>	<b>\$ 16,735,708</b>

**Budget by Fund  
FY 2017**

	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Landfill Enterprise (4200)</b>				
<b>Expenditures</b>				
Solid Waste Administration	\$ 117,472	\$ 210,563	\$ 304,879	\$ 166,874
Solid Waste Assessment - Disposal	11,967,734	12,000,779	12,028,519	12,104,430
Convenience Centers	677,747	930,052	942,574	850,999
Hazardous Waste	505,761	459,577	534,195	479,244
Intergovernmental Transfers	237,193	237,000	237,000	250,571
Landfill Operations	2,326,274	1,915,945	2,179,492	2,123,873
Interfund Transfers	634,838	659,086	659,086	643,432
Contingency and Cash CWF	-	56,984	687,680	116,285
<b>Total Landfill Enterprise</b>	<b>\$ 16,467,019</b>	<b>\$ 16,469,986</b>	<b>\$ 17,573,425</b>	<b>\$ 16,735,708</b>

**Budget by Fund**

**FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Solid Waste Closures and Long-Term Care (4220)</b>				
<b>Revenues</b>				
<b><u>Miscellaneous Revenues</u></b>				
Interest Incl Profit on Invest	\$ 4,446	\$ -	\$ -	\$ 1,000
<b>Total Miscellaneous Revenues</b>	<b>\$ 4,446</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000</b>
<b><u>Transfers</u></b>				
Fund Balance - Beginning of Year	\$ -	\$ 636,363	\$ 658,717	\$ 519,433
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$ 636,363</b>	<b>\$ 658,717</b>	<b>\$ 519,433</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Solid Waste Closures and Long-Term Care</b>	<b>\$ 4,446</b>	<b>\$ 636,363</b>	<b>\$ 658,717</b>	<b>\$ 520,433</b>

**Solid Waste Closures and Long-Term Care (4220)**

**Expenditures**

Umatilla Post Closure	\$ 12,328	\$ 55,414	\$ 77,691	\$ 69,449
Lady Lake Post Closure	56,167	8,616	8,616	29,162
Central Landfill PH I Post Closure	(134,903)	62,964	78,574	79,722
Central Landfill PH II Closure	33,180	-	-	-
Loghouse Post Closure	(46,427)	7,860	7,860	23,183
C and D Landfill	4,261	-	-	-
Phase III Ash Cell	457,699	-	-	-
Interfund Transfers	500,225	-	-	50
Contingency and Cash CWF	-	501,509	485,976	318,867
<b>Total Solid Waste Closures and Long-Term Care</b>	<b>\$ 882,530</b>	<b>\$ 636,363</b>	<b>\$ 658,717</b>	<b>\$ 520,433</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015		Adopted FY 2016		Revised FY 2016		Adopted FY 2017
<b>Parks Capital Projects (3020)</b>							
<b>Revenues</b>							
<u><b>Intergovernmental Revenues</b></u>							
Land/Water Conservation Grant	\$ 8,616	\$	-	\$	200,000	\$	-
<b>Total Intergovernmental Revenues</b>	<b>\$ 8,616</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>200,000</b>	<b>\$</b>	<b>-</b>
<u><b>Miscellaneous Revenues</b></u>							
Interest Incl Profit on Invest	\$ 1,133	\$	1,000	\$	1,000	\$	1,000
<b>Total Miscellaneous Revenues</b>	<b>\$ 1,133</b>	<b>\$</b>	<b>1,000</b>	<b>\$</b>	<b>1,000</b>	<b>\$</b>	<b>1,000</b>
<u><b>Transfers</b></u>							
Interfund Transfer - Infrastructure	\$ 350,000	\$	350,000	\$	350,000	\$	350,000
Fund Balance - Beginning of Year	-		495,647		233,509		122,863
<b>Total Transfers</b>	<b>\$ 350,000</b>	<b>\$</b>	<b>845,647</b>	<b>\$</b>	<b>583,509</b>	<b>\$</b>	<b>472,863</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$</b>	<b>(50)</b>	<b>\$</b>	<b>(50)</b>	<b>\$</b>	<b>(50)</b>
<b>Total Parks Capital Projects</b>	<b>\$ 359,749</b>	<b>\$</b>	<b>846,597</b>	<b>\$</b>	<b>784,459</b>	<b>\$</b>	<b>473,813</b>

**Parks Capital Projects (3020)**  
Expenditures

General Parks Projects	\$ 604,562	\$	846,597	\$	784,459	\$	383,563
Contingency and Cash CWF	-		-		-		90,250
<b>Total Parks Capital Projects</b>	<b>\$ 604,562</b>	<b>\$</b>	<b>846,597</b>	<b>\$</b>	<b>784,459</b>	<b>\$</b>	<b>473,813</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Renewal Sales Tax Capital Projects (3030)</b>				
<b>Revenues</b>				
<b><u>Miscellaneous Revenues</u></b>				
Interest Incl Profit on Invest	\$ 33,388	\$ 20,000	\$ 20,000	\$ 20,000
<b>Total Miscellaneous Revenues</b>	<b>\$ 33,388</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>
<b><u>Transfers</u></b>				
Interfund Transfer	\$ 2,424,592	\$ 503,861	\$ 875,018	\$ 2,593,666
Fund Balance - Beginning of Year	-	9,672,125	8,994,039	5,029,277
<b>Total Transfers</b>	<b>\$ 2,424,592</b>	<b>\$ 10,175,986</b>	<b>\$ 9,869,057</b>	<b>\$ 7,622,943</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ (1,000)</b>	<b>\$ (1,000)</b>	<b>\$ (1,000)</b>
<b>Total Renewal Sales Tax Capital Projects</b>	<b>\$ 2,457,980</b>	<b>\$ 10,194,986</b>	<b>\$ 9,888,057</b>	<b>\$ 7,641,943</b>

**Renewal Sales Tax Capital Projects (3030)**  
**Expenditures**

Parks & Trails - Capital	\$ -	\$ 1,400,000	\$ 1,400,000	\$ 615,000
Capital Projects Facilities	1,024,219	3,650,000	3,767,004	3,189,746
Sheriff's Office - Capital	969,915	1,000,000	1,167,840	1,000,000
Non-Departmental - Fund 3030	412,475	3,185,000	3,304,902	1,200,000
Contingency and Cash CWF	-	959,986	248,311	1,637,197
<b>Total Renewal Sales Tax Capital Projects</b>	<b>\$ 2,406,609</b>	<b>\$ 10,194,986</b>	<b>\$ 9,888,057</b>	<b>\$ 7,641,943</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Renewal Sales Tax Capital Projects - PW (3040)</b>				
<b>Revenues</b>				
<b><u>Miscellaneous Revenues</u></b>				
Interest Incl Profit on Invest	\$ 26,096	\$ 10,000	\$ 10,000	\$ 6,000
<b>Total Miscellaneous Revenues</b>	<b>\$ 26,096</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 6,000</b>
<b><u>Transfers</u></b>				
Interfund Transfer	\$ 6,582,990	\$ 6,596,380	\$ 6,967,537	\$ 7,209,932
Fund Balance - Beginning of Year	-	8,311,846	6,088,851	6,210,319
<b>Total Transfers</b>	<b>\$ 6,582,990</b>	<b>\$ 14,908,226</b>	<b>\$ 13,056,388</b>	<b>\$ 13,420,251</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ (500)</b>	<b>\$ (500)</b>	<b>\$ (300)</b>
<b>Total Renewal Sales Tax Capital Projects - PW</b>	<b>\$ 6,609,086</b>	<b>\$ 14,917,726</b>	<b>\$ 13,065,888</b>	<b>\$ 13,425,951</b>
<b>Renewal Sales Tax Capital Projects - PW (3040)</b>				
<b>Expenditures</b>				
Capital Projects - Public Works	\$ 7,059,191	\$ 8,878,139	\$ 13,065,888	\$ 10,766,243
Contingency and Cash CWF	-	6,039,587	-	2,659,708
<b>Total Renewal Sales Tax Capital Projects - PW</b>	<b>\$ 7,059,191</b>	<b>\$ 14,917,726</b>	<b>\$ 13,065,888</b>	<b>\$ 13,425,951</b>

**Budget by Fund**

**FY 2017**

**Actual  
FY 2015**

**Adopted  
FY 2016**

**Revised  
FY 2016**

**Adopted  
FY 2017**

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**Public Lands Capital Program (3710)**

**Revenues**

**Miscellaneous Revenues**

Interest Incl Profit on Invest	\$	34,041	\$	-	\$	-	\$	40
<b>Total Miscellaneous Revenues</b>	<b>\$</b>	<b>34,041</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>40</b>

**Transfers**

Fund Balance - Beginning of Year	\$	-	\$	-	\$	35,864	\$	22,674
<b>Total Transfers</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>35,864</b>	<b>\$</b>	<b>22,674</b>

<b>Less 5% Estimated Receipt</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
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<b>Total Public Lands Capital Program</b>	<b>\$</b>	<b>34,041</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>35,864</b>	<b>\$</b>	<b>22,714</b>
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**Public Lands Capital Program (3710)**

**Expenditures**

Public Lands Capital Program	\$	933,242	\$	-	\$	35,864	\$	22,714
Contingency and Cash CWF		-		-		-		-
<b>Total Public Lands Capital Program</b>	<b>\$</b>	<b>933,242</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>35,864</b>	<b>\$</b>	<b>22,714</b>

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**Budget by Fund  
FY 2017**

	Actual FY 2015		Adopted FY 2016		Revised FY 2016		Adopted FY 2017
<b>Facilities Expansion Capital (3810)</b>							
<b>Revenues</b>							
<b><u>Miscellaneous Revenues</u></b>							
Interest Incl Profit on Invest	\$ 163,292	\$	-	\$	-	\$	-
<b>Total Miscellaneous Revenues</b>	<b>\$ 163,292</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
<b><u>Transfers</u></b>							
Fund Balance - Beginning of Year	\$ -	\$	895,393	\$	1,106,281	\$	550,825
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$</b>	<b>895,393</b>	<b>\$</b>	<b>1,106,281</b>	<b>\$</b>	<b>550,825</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
<b>Total Facilities Expansion Capital</b>	<b>\$ 163,292</b>	<b>\$</b>	<b>895,393</b>	<b>\$</b>	<b>1,106,281</b>	<b>\$</b>	<b>550,825</b>
<b>Facilities Expansion Capital (3810)</b>							
<b>Expenditures</b>							
Facilities Expansion Capital	\$ 202,098	\$	-	\$	1,106,281	\$	2,600
Contingency and Cash CWF	-		895,393		-		548,225
<b>Total Facilities Expansion Capital</b>	<b>\$ 202,098</b>	<b>\$</b>	<b>895,393</b>	<b>\$</b>	<b>1,106,281</b>	<b>\$</b>	<b>550,825</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Property and Casualty (5200)</b>				
<b>Revenues</b>				
<b><u>Charges for Services</u></b>				
Insurance Contributions - Clerk Work Comp	\$ 25,308	\$ 25,500	\$ 25,500	\$ 26,775
Insurance Contributions - Tax Collector - Comp	7,831	7,700	7,700	8,085
Insurance Contributions - Property Appraiser- Comp	25,768	26,200	26,200	27,510
Insurance Contributions - Liability	1,346,441	1,520,754	1,520,754	1,457,926
Insurance Contributions - Workers Comp	1,091,999	1,207,414	1,207,414	1,267,784
Insurance Contributions - EMS - Liability	113,247	102,209	102,209	102,910
<b>Total Charges for Services</b>	<b>\$ 2,610,594</b>	<b>\$ 2,889,777</b>	<b>\$ 2,889,777</b>	<b>\$ 2,890,990</b>
<b><u>Miscellaneous Revenues</u></b>				
Interest Incl Profit on Invest	\$ 17,013	\$ 10,000	\$ 10,000	\$ 2,000
<b>Total Miscellaneous Revenues</b>	<b>\$ 17,013</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 2,000</b>
<b><u>Transfers</u></b>				
Fund Balance - Beginning of Year	\$ -	\$ 2,032,070	\$ 2,603,931	\$ 1,245,619
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$ 2,032,070</b>	<b>\$ 2,603,931</b>	<b>\$ 1,245,619</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ (500)</b>	<b>\$ (500)</b>	<b>\$ (100)</b>
<b>Total Property and Casualty</b>	<b>\$ 2,627,607</b>	<b>\$ 4,931,347</b>	<b>\$ 5,503,208</b>	<b>\$ 4,138,509</b>
<b>Property and Casualty (5200)</b>				
<b>Expenditures</b>				
Comprehensive	\$ 2,609,782	\$ 3,425,577	\$ 3,575,577	\$ 3,556,622
Interfund Transfers	148,890	154,986	159,719	131,996
Contingency and Cash CWF	-	1,350,784	1,767,912	449,891
<b>Total Property and Casualty</b>	<b>\$ 2,758,672</b>	<b>\$ 4,931,347</b>	<b>\$ 5,503,208</b>	<b>\$ 4,138,509</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Employee Group Benefits (5300)</b>				
<b>Revenues</b>				
<b><u>Charges for Services</u></b>				
Insurance Contributions Employer - BCC	\$ 4,888,650	\$ 6,056,959	\$ 6,069,709	\$ 6,562,042
Insurance Contributions Employer - Prop App	274,301	331,500	331,500	354,705
Property Appraiser - Dependent	75,582	72,633	79,896	79,644
Insurance Contributions Employer - LCWA	105,500	127,500	127,500	136,425
Lake County Water Authority - Dependents	20,331	21,671	23,838	23,762
Employee Dependents - BCC	1,312,809	1,312,581	1,328,816	1,439,283
Non-Active Employees - Retirees	235,280	250,000	250,000	267,500
Non-Active - Cobra	37,995	38,000	38,000	40,660
Insurance Contributions Employer - MPO	46,587	59,500	59,500	63,665
Insurance Contributions Employer - Sup/Elect	89,700	119,000	119,000	127,330
Insurance Contributions Employer - LEMS	1,342,050	1,704,250	1,835,508	1,896,308
Insurance Contributions Employee - LEMS	347,936	359,741	395,715	394,466
Insurance Contributions Employer - Tax Collector	653,700	714,000	765,000	818,550
Tax Collector - Dependent	155,692	140,000	156,000	153,514
Insurance Contributions Employer - Clerk	1,547,100	1,776,500	1,657,500	1,664,385
Clerk of Courts - Dependent	303,930	387,596	400,000	405,010
<b>Total Charges for Services</b>	<b>\$ 11,437,143</b>	<b>\$ 13,471,431</b>	<b>\$ 13,637,482</b>	<b>\$ 14,427,249</b>
<b><u>Miscellaneous Revenues</u></b>				
Interest Incl Profit on Invest	\$ 30,640	\$ 20,000	\$ 20,000	\$ 20,000
Other Miscellaneous Revenue	50,557	50,000	50,000	50,000
<b>Total Miscellaneous Revenues</b>	<b>\$ 81,197</b>	<b>\$ 70,000</b>	<b>\$ 70,000</b>	<b>\$ 70,000</b>
<b><u>Transfers</u></b>				
Fund Balance - Beginning of Year	\$ -	\$ 4,042,569	\$ 4,418,469	\$ 3,750,655
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$ 4,042,569</b>	<b>\$ 4,418,469</b>	<b>\$ 3,750,655</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ (3,500)</b>	<b>\$ (3,500)</b>	<b>\$ (3,500)</b>
<b>Total Employee Group Benefits</b>	<b>\$ 11,518,340</b>	<b>\$ 17,580,500</b>	<b>\$ 18,122,451</b>	<b>\$ 18,244,404</b>

**Employee Group Benefits (5300)**  
**Expenditures**

Employee Group Benefits	\$ 14,082,117	\$ 14,366,836	\$ 14,366,836	\$ 15,651,296
Interfund Transfers	165,432	176,136	185,978	219,445
Contingency and Cash CWF	-	3,037,528	3,569,637	2,373,663
<b>Total Employee Group Benefits</b>	<b>\$ 14,247,549</b>	<b>\$ 17,580,500</b>	<b>\$ 18,122,451</b>	<b>\$ 18,244,404</b>

**Budget by Fund  
FY 2017**

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Fleet Management (5400)</b>				
<b>Revenues</b>				
<b><u>Charges for Services</u></b>				
Fuel/Oil	\$ 705,423	\$ 1,425,000	\$ 1,425,000	\$ 1,299,999
Parts	1,914,932	1,606,550	1,606,550	1,731,900
Labor	799,387	1,151,197	1,151,197	1,089,299
Tag/Titles	3,210	3,000	3,000	3,000
Fuel Surcharge	29,070	27,500	27,500	25,000
<b>Total Charges for Services</b>	<b>\$ 3,452,022</b>	<b>\$ 4,213,247</b>	<b>\$ 4,213,247</b>	<b>\$ 4,149,198</b>
<b><u>Miscellaneous Revenues</u></b>				
Surplus Furn/Fix/Equip	\$ 8,274	\$ -	\$ -	\$ -
Scrap Sales	4,270	-	-	-
<b>Total Miscellaneous Revenues</b>	<b>\$ 12,544</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b><u>Transfers</u></b>				
Fund Balance - Beginning of Year	\$ -	\$ 28,456	\$ 72,755	\$ 77,655
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$ 28,456</b>	<b>\$ 72,755</b>	<b>\$ 77,655</b>
<b>Less 5% Estimated Receipt</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Fleet Management</b>	<b>\$ 3,464,566</b>	<b>\$ 4,241,703</b>	<b>\$ 4,286,002</b>	<b>\$ 4,226,853</b>
<b>Fleet Management (5400)</b>				
<b>Expenditures</b>				
Fleet Management	\$ 3,386,483	\$ 4,201,777	\$ 4,201,777	\$ 4,173,106
Interfund Transfers	7,928	-	-	-
Contingency and Cash CWF	-	39,926	84,225	53,747
<b>Total Fleet Management</b>	<b>\$ 3,394,411</b>	<b>\$ 4,241,703</b>	<b>\$ 4,286,002</b>	<b>\$ 4,226,853</b>
<b>Total Revenues for All Funds</b>	<b>\$ 372,185,322</b>	<b>\$ 349,526,646</b>	<b>\$ 358,726,301</b>	<b>\$ 362,918,352</b>
<b>Total Expenditures for All Funds</b>	<b>\$ 380,308,520</b>	<b>\$ 349,526,646</b>	<b>\$ 358,726,301</b>	<b>\$ 362,918,352</b>

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### Other Operating Budgets

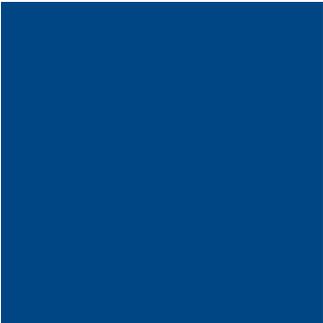
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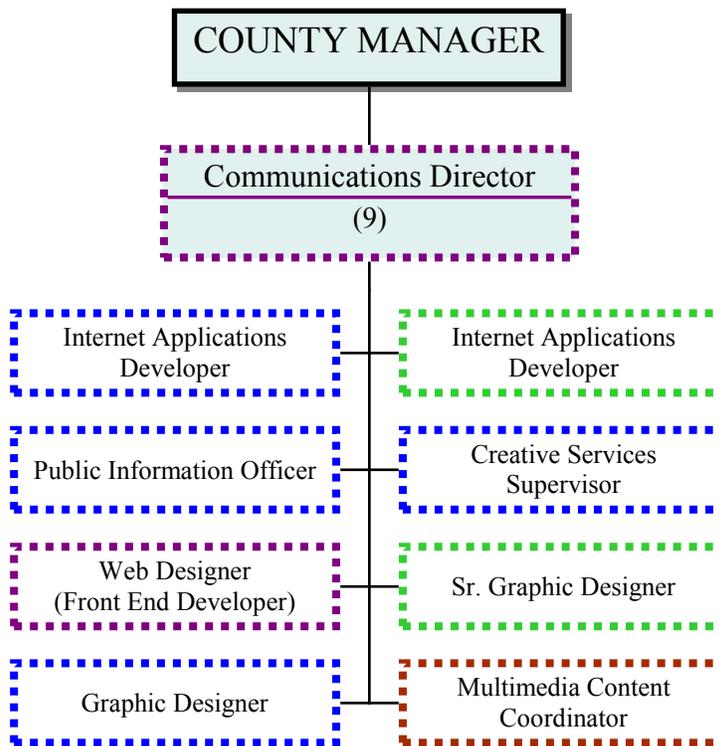
LAKE COUNTY  
FLORIDA



# COMMUNICATIONS DEPARTMENT



# Communications Organization Chart Fiscal Year 2017



**Legend:**



Department

( ) Current number of full time positions

**Funding Source [Positions per Fund]:**



General Fund 75%, Resort/Development Tax Fund 25% [2]



General Fund 75%, County Library System Fund 25% [1]



General Fund 70%, Transit Fund 30% [2]



General Fund 50%, Resort/Development Tax Fund 50% [4]

# Communications Department

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## Mission Statement:

To effectively coordinate communication between the Lake County Board of County Commissioners and citizens, business owners and visitors regarding County services, goals, objectives and accomplishments.

## Program Descriptions:

- The **Communications Department** is responsible for assisting the Lake County Board of County Commissioners in expanding internal and external communications. This is accomplished through outreach initiatives, such as public and media relations, web and multimedia development, social media management and graphic design. The Department is not only responsible for the websites that fall under the Board of County Commissioners, but also maintains websites for other agencies, such as Lake-Sumter MPO, Property Appraiser and Supervisor of Elections, as well as advertising and marketing related activities for Lake County Tourism, Libraries and LakeXpress, the County's fixed-route public transportation system.



## Department Goals and Objectives:

### Deliver exceptional customer service in a friendly and professional manner, and assure fiscal responsibility throughout the organization:

- The Communications Department will collaborate with departments to develop a professional web presence, in order to aid in outreaching of information about services, programs and initiatives. The website will be an effective tool in which to strengthen community relations and inform residents about government services.



### Enhance the quality of life of Lake County residents by providing active and passive recreational opportunities, library services and promoting conservation, preservation and protection of natural resources.

- The Communications Department will deliver high-quality, professional graphical materials to help inform citizens and visitors about the County's amenities.

### Provide exceptional public safety and emergency response services to achieve a safe and secure community:

- The Communications Department coordinates the County's Joint Information System (JIS), and maintains up-to-date information on public information officer (PIO) resources, both countywide and in the Central Florida region, in order to be used as a resource tool for all agencies to refer to in case of Emergency Communications and Operations Center (ECOC) activations, or emergencies.



# Communications Department

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Expenditures by Division/Program</b>				
Communications	\$ 285,979	\$ 409,365	\$ 416,004	\$ 471,978
<b>Total Expenditures</b>	<b><u>\$ 285,979</u></b>	<b><u>\$ 409,365</u></b>	<b><u>\$ 416,004</u></b>	<b><u>\$ 471,978</u></b>
<b>Expenditures by Category</b>				
Personal Services	\$ 277,103	\$ 387,139	\$ 393,378	\$ 456,974
Operating	8,875	17,126	17,662	15,004
Capital Outlay	-	5,100	4,964	-
<b>Subtotal Operating Expenditures</b>	<b><u>\$ 285,979</u></b>	<b><u>\$ 409,365</u></b>	<b><u>\$ 416,004</u></b>	<b><u>\$ 471,978</u></b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b><u>\$ 285,979</u></b>	<b><u>\$ 409,365</u></b>	<b><u>\$ 416,004</u></b>	<b><u>\$ 471,978</u></b>
<b>Expenditures by Fund</b>				
General	\$ 285,979	\$ 409,365	\$ 416,004	\$ 471,978
<b>Total Expenditures</b>	<b><u>\$ 285,979</u></b>	<b><u>\$ 409,365</u></b>	<b><u>\$ 416,004</u></b>	<b><u>\$ 471,978</u></b>
<b>Number of Full Time Positions</b>	6	8	9	9

**Department: Communications**  
**Division: Communications**

Expenditures/Positions	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Category</b>				
Personal Services	\$ 277,103	\$ 387,139	\$ 393,378	\$ 456,974
Operating	8,875	17,126	17,662	15,004
Capital Outlay	-	5,100	4,964	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 285,979</b>	<b>\$ 409,365</b>	<b>\$ 416,004</b>	<b>\$ 471,978</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 285,979</b>	<b>\$ 409,365</b>	<b>\$ 416,004</b>	<b>\$ 471,978</b>
<b>Expenditures by Fund</b>				
General	\$ 285,979	\$ 409,365	\$ 416,004	\$ 471,978
<b>Total Expenditures</b>	<b>\$ 285,979</b>	<b>\$ 409,365</b>	<b>\$ 416,004</b>	<b>\$ 471,978</b>
<b>Number of Full Time Positions</b>	6	8	9	9

**Highlights:**

**Personal Services** for Fiscal Year 2017 include a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly. The budget reflects the adopted FRS rates for the first three quarters of Fiscal Year 2017 and includes conservative estimates for all classes for the final quarter.

Four positions within this office are funded 50 percent by Resort/Development Tax and 50 percent by General Fund. Two positions are funded 25 percent by Resort/Development Tax and 75 percent by General Fund. Two positions are funded 30 percent by the Transit Fund, and 70 percent by the General Fund. One position is funded 25 percent by the County Library Fund, and 75 percent by the General Fund.

Amounts provided from the other funds are reflected in the Departments providing the support.

**Operating Expenses** for Fiscal Year 2017 include items such as insurance, office supplies, and training, including initial costs for the two new positions.

# Communications Department

## Performance Measurements

### Key Objectives

1. Help promote County accomplishments and services to visitors, citizens and businesses.
2. Develop and maintain a web presence on behalf of the County that provides useful and updated information.
3. Aid departments with development and design of professional printed and digital materials that are both informative and aesthetically pleasing.

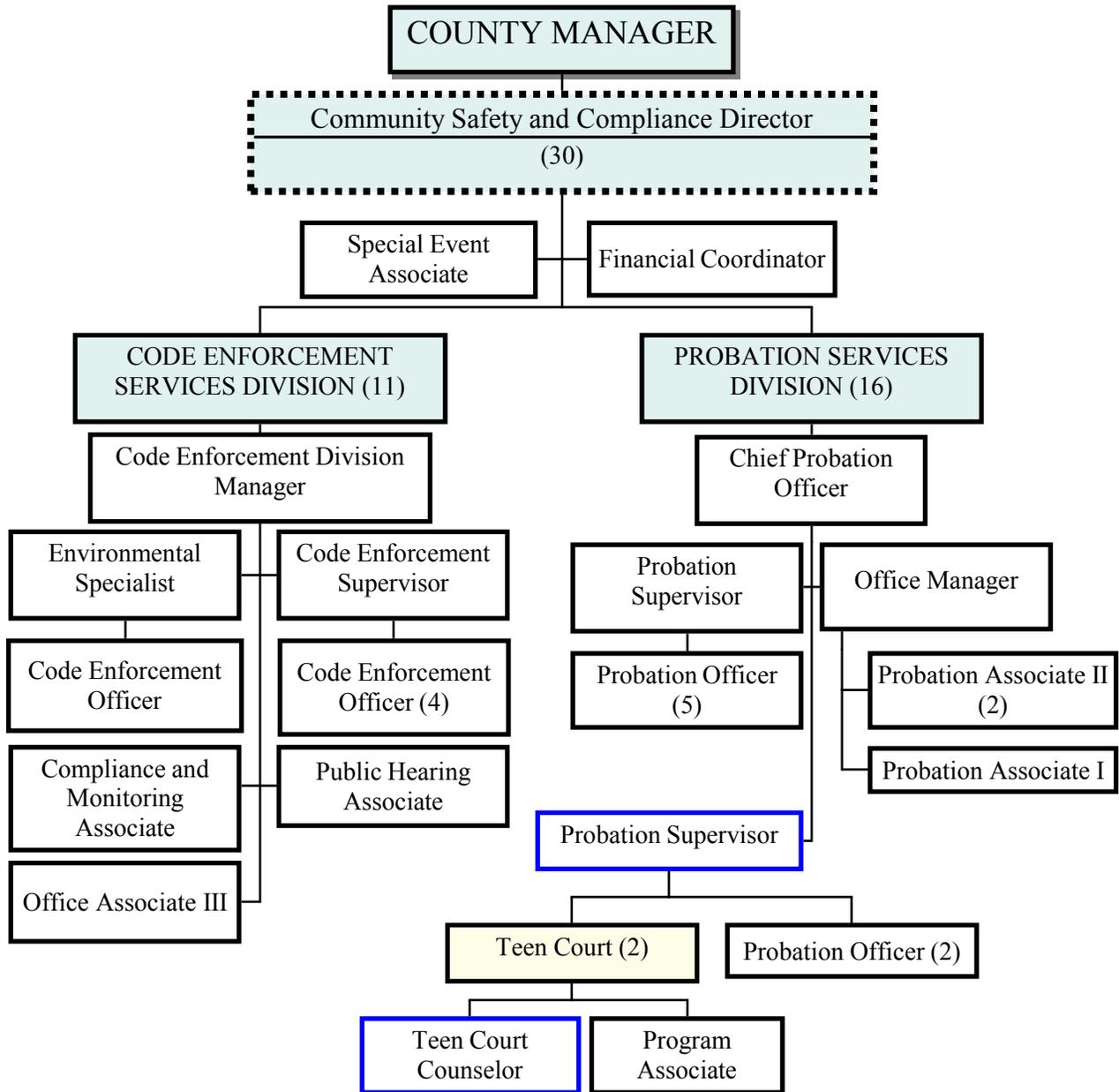
Performance Measures	Actual FY 2015	Estimated FY 2016	Adopted FY 2017
1. Produce content to send out to the media and the public through the County websites, social media with media outlets and respond to media inquiries regarding news and information on County services, programs and accomplishments.	636	534	545
2. Manage the County online web presence by developing new innovative features on new and existing websites, and maintain the sites by posting updates and information for departments about their programs and services.	1,370	1,272	1,297
3. Respond to County's graphic request needs and develop new informative and educational collateral for departments and Lake County Constitutional Offices as needed.	344	308	314



**COMMUNITY  
SAFETY AND  
COMPLIANCE  
DEPARTMENT**



# Community Safety and Compliance Organization Chart Fiscal Year 2017



**Legend:**



Division



Section

( ) Current number of full time positions

Funding Sources [Positions per Fund]:



General Fund [28]



Restricted Local Programs Fund [2]

<p><b>Advisory Committees:</b>          Keep Lake Beautiful Advisory Committee  <b>Probation Services:</b> Public Safety Coordinating Council          Substance Abuse Policy Advisory Board          Water Safety Advisory Committee</p>
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Fiscal Year 2017 - October 1, 2016

# **Community Safety and Compliance Department**

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## **Mission Statement:**

To guarantee the fair and equitable enforcement of the Lake County Code for the citizens of Lake County; act as an adjunct to the Judicial System and law enforcement by providing supervision and oversight of individuals sentenced to probation for misdemeanor offenses; enforce any violations in order to protect property rights and value; and to ensure the health and safety of its citizens that they may maintain a higher quality of life; act as the County's liaison on water-related issues to ensure accessibility of this essential resource to current and future generations; be the liaison to the Keep Lake Beautiful Committee, an affiliate of Keep America Beautiful, to engage the community in keeping Lake County beautiful.

## **Program Descriptions:**

- The **Code Enforcement Services Division** guarantees fair and equitable enforcement of the Lake County Code, including the Land Development Regulations, to all citizens of Lake County. This protects property rights and values, ensures health and safety, and encourages citizens to seek and maintain a higher quality of life.
- The **Probation Services Division** provides supervision to offenders placed on probation and Pre-trial Intervention for criminal, traffic, and misdemeanor offenses and ensures their compliance with court-ordered sanctions in accordance with [Chapter 948](#) of the Florida Statutes. The Division helps promote a crime free lifestyle by requiring offenders to be employed, perform community service, make restitution, attend counseling and remain substance free as appropriate. The Probation Division also provides the following services: Teen Court and Work In Lieu of Arrest (WILA). These are diversion programs for the placement and monitoring of juvenile misdemeanor offenders identified by the Juvenile Court, Department of Juvenile Justice, and Office of the State Attorney. Juveniles are sentenced to perform community service through nonprofit community agencies, enforcement of restitution orders requiring offenders to pay victims for losses as directed by the court and vehicle immobilization enforcement services for offenders convicted of Driving Under the Influence of drugs or alcohol.
- **Keep Lake Beautiful** is an affiliate of Keep America Beautiful, Inc. Established last year, the program engages volunteers and promotes collective, local action, in a dynamic network to help unlock our community's potential. Working together with students, educators, government, and business leaders from all walks of life, Keep Lake Beautiful is having a catalyzing effect on local economies as it helps produce cleaner and more beautiful public places.



## **Goals and Objectives:**

### **Provide exceptional public safety and emergency response services to achieve a safe and secure community:**

- The Community Safety and Compliance Department maintains a high level of customer service through its Code Enforcement Division by continuing their efforts to investigate new complaints within forty-eight hours, as well as by providing customers with access to information through our on-line case tracking system and offer more options for violators to comply earlier in the process.
- The Community Safety and Compliance Department will provide safe, efficient and responsive misdemeanor offender supervision services through its Probation Services for the rapidly growing number of court-ordered individuals placed under the Division's supervision by the Lake County Court System.
- The Community Safety and Compliance Department will protect citizens' quality of life, property values and investment through its Code Enforcement and Keep Lake Beautiful programs to maintain a clean and safe environment.



# **Community Safety and Compliance Department**

- The Probation Services Division works in cooperation with the Interstate Compact office and community corrections agencies throughout the state to ensure the continuity of supervision for offenders moving to and from Lake County. The Chief Probation Officer serves as a member of the Florida Association of Community Corrections and serves as Vice Chair on the Lake County Public Safety Coordinating Council. Division staff members participate on multi-jurisdictional task forces/workgroups focusing on mental health, substance abuse, domestic violence, offender re-entry, criminal intelligence, sex offenders/predators and criminal justice information systems.
- The Probation Services Division facilitates and supports re-entry programs and services directed at reducing recidivism, and that focus on mental health, addiction, housing, education, employment opportunities, and life skills.
- The Code Enforcement Division enforces the County's regulations that protect citizens' quality of life, property values and investment in Lake County in order to maintain a clean and safe environment for all citizens.

## **Plan, develop and maintain a high-quality, safe and reliable transportation network:**

- The Keep Lake Beautiful Program engages the community to keep our streets, shorelines and other public areas well-maintained, and to keep safe, clean and attractive roadways, rights-of-way and shorelines through community clean ups and volunteer days.

## **Deliver exceptional customer service in a friendly and professional manner, and assure fiscal responsibility throughout the organization:**

- The Code Enforcement Division maintains a high level of customer service by continuing their efforts to investigate new complaints within forty-eight hours, as well as by providing customers with access to information through our on-line case tracking system and offer more options for violators to comply earlier in the process.
- Probation Services will provide safe, efficient and responsive misdemeanor offender supervision services for the rapidly growing number of court-ordered individuals placed under the Division's supervision by the Lake County Court System.
- The Keep Lake Beautiful program will continue to expand its volunteer network and work with local businesses, civic groups and municipalities to implement programs to beautify Lake County by engaging in positive outreach.
- The Department's divisions and programs utilize internal communications and coordination with other departments daily in their operations in order to strengthen the organization and provide opportunities for efficiencies and collaboration.



## **Enhance the quality of life of Lake County residents by providing active and passive recreational opportunities, library services and promoting conservation, preservation and protection of natural resources:**

- The Keep Lake Beautiful program is one avenue that is used to enlist the community and volunteers to preserve and enhance the County's natural resources through clean ups, community enhancements and tree plantings.
- Through our water initiatives and Code Enforcement, the Department encourages the conservation of water through outreach regarding proper irrigation and "right plant-right place" through its inspection programs.
- The Department facilitates the County's Keep Lake Beautiful program (as an affiliate of Keep America Beautiful) and uses it as a vehicle to engage the community to reduce litter and pollution along roadways, lakes, rivers and wetlands in all areas, including cities and distinctive communities, and to improve the appearance of Lake County.

## **Facilitate and coordinate the delivery of services to those in need:**

- The Probation Division works closely and effectively with judges, attorneys, law enforcement/corrections agencies, mental health and substance abuse service providers, civic groups, faith communities, and other organizations to ensure offenders are effectively supervised and held accountable for law abiding behavior and compliance with legal requirements.
- The Probation Division supports agencies whose mission is to address mental health needs in the community, including, but not limited to, substance abuse and addiction treatment and the treatment of mental health illnesses by obtaining grants and facilitating multi-agency coordination meetings.

# **Community Safety and Compliance Department**

- The Teen Court program works closely and effectively with the court system, school personnel, mental health and substance abuse service providers, and members of professional and service organizations to provide early intervention and provide an alternative program that serves at-risk juveniles. The Lake County Teen Court program works in cooperation with other Teen Court programs throughout the state and handles transfer of supervision cases as needed.
- The Work in Lieu of Arrest (WILA) Civil Citation program is a cooperative partnership between the Board of County Commissioners, Sheriff's Office, State Attorney's Office, Public Defender's Office, School Board and Department of Juvenile Justice that provides youth an opportunity to be held accountable for a first time misdemeanor offense without having charges brought against them. With continued funding from dedicated court fees and continued cooperation with the identified parties, the program anticipates a reduced number of youth charged for a first time misdemeanor offense.

# Community Safety and Compliance Department

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Expenditures by Division/Program</b>				
Administration	\$ 334,415	\$ 289,791	\$ 554,521	\$ 609,449
Code Enforcement Services	639,048	802,008	830,508	803,565
Probation Services	1,225,710	1,405,015	1,757,913	1,396,203
<b>Total Expenditures</b>	<b>\$ 2,199,173</b>	<b>\$ 2,496,814</b>	<b>\$ 3,142,942</b>	<b>\$ 2,809,217</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 1,528,355	\$ 1,674,044	\$ 1,676,587	\$ 1,748,241
Operating	111,478	274,389	572,758	315,276
Capital Outlay	-	-	28,500	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 1,639,833</b>	<b>\$ 1,948,433</b>	<b>\$ 2,277,845</b>	<b>\$ 2,063,517</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	559,340	400,000	865,097	450,000
Transfers	-	-	-	-
Reserves	-	148,381	-	295,700
<b>Total Operating Expenditures</b>	<b>\$ 2,199,173</b>	<b>\$ 2,496,814</b>	<b>\$ 3,142,942</b>	<b>\$ 2,809,217</b>
<b>Expenditures by Fund</b>				
General	\$ 1,537,022	\$ 1,774,467	\$ 1,802,967	\$ 1,902,294
Federal/State Grants	559,340	548,381	1,180,097	745,700
Restricted Local Programs	102,811	173,966	159,878	161,223
<b>Total Expenditures</b>	<b>\$ 2,199,173</b>	<b>\$ 2,496,814</b>	<b>\$ 3,142,942</b>	<b>\$ 2,809,217</b>
<b>Number of Full Time Positions</b>	29	29	29	30

**Department: Community Safety and Compliance**  
**Program: Administration**

Expenditures/Positions	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Category</b>				
Personal Services	\$ 125,205	\$ 131,582	\$ 131,582	\$ 253,471
Operating	7,321	9,828	324,828	60,278
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 132,526</b>	<b>\$ 141,410</b>	<b>\$ 456,410</b>	<b>\$ 313,749</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	201,890	-	98,111	-
Transfers	-	-	-	-
Reserves	-	148,381	-	295,700
<b>Total Operating Expenditures</b>	<b>\$ 334,415</b>	<b>\$ 289,791</b>	<b>\$ 554,521</b>	<b>\$ 609,449</b>
<b>Expenditures by Fund</b>				
General	\$ 132,526	\$ 141,410	\$ 141,410	\$ 313,749
Federal/State Grants	201,890	148,381	413,111	295,700
<b>Total Expenditures</b>	<b>\$ 334,415</b>	<b>\$ 289,791</b>	<b>\$ 554,521</b>	<b>\$ 609,449</b>

<b>Number of Full Time Positions</b>	1	1	1	3
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**Highlights:**

**Personal Services** for Fiscal Year 2017 includes a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly and the budget includes conservative rates for all classifications. For Fiscal Year 2017, a position is being transferred from the Probation Services Division as a Financial Coordinator, and a new position is being added for a Special Event Associate to oversee the Keep Lake Beautiful program, as well as water projects.

**Operating Expenses** for Fiscal Year 2017 include costs related to the Keep Lake Beautiful program, and general operations of the Division.

**Department: Community Safety and Compliance**  
**Division: Code Enforcement Services**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 575,222	\$ 643,247	\$ 643,247	\$ 645,876
Operating	63,826	158,761	158,761	157,689
Capital Outlay	-	-	28,500	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 639,048</b>	<b>\$ 802,008</b>	<b>\$ 830,508</b>	<b>\$ 803,565</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 639,048</b>	<b>\$ 802,008</b>	<b>\$ 830,508</b>	<b>\$ 803,565</b>
<b>Expenditures by Fund</b>				
General	\$ 639,048	\$ 802,008	\$ 830,508	\$ 803,565
<b>Total Expenditures</b>	<b>\$ 639,048</b>	<b>\$ 802,008</b>	<b>\$ 830,508</b>	<b>\$ 803,565</b>
<b>Number of Full Time Positions</b>	11	11	11	11

**Highlights:**

**Personal Services** for Fiscal Year 2017 includes a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly and the budget includes conservative rates for all classifications.

**Operating Expenses** for Fiscal Year 2017 includes \$13,050 designated to maintain nine vehicles. Fuel costs are budgeted at \$20,000. In addition, as part of the Division's responsibilities, it may be required that the County clean, mow, clear, manage or demolish structures that are in violation of the LDR's and County codes, for which \$6,100 has been budgeted for these purposes. To enforce code violations, public hearings are held where Special Masters (SM) are assigned to evaluate the evidence and testimony. The SM's are lawyers in good standing with the Florida Bar or a Florida Supreme Court certified mediator appointed by the Board of County Commissioners (BCC). For Fiscal Year 2017 these attorney legal fees are budgeted for \$18,000. Professional Services includes \$39,586 in fees and costs to cover legal issues related to injunctions, liens, foreclosures, demolitions and other legal actions.

**Department: Community Safety and Compliance**  
**Division: Probation Services**

Expenditures/Positions	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Expenditures by Category</b>				
Personal Services	\$ 827,929	\$ 899,215	\$ 901,758	\$ 848,894
Operating	40,331	105,800	89,169	97,309
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 868,260</b>	<b>\$ 1,005,015</b>	<b>\$ 990,927</b>	<b>\$ 946,203</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	357,451	400,000	766,986	450,000
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 1,225,710</b>	<b>\$ 1,405,015</b>	<b>\$ 1,757,913</b>	<b>\$ 1,396,203</b>
<b>Expenditures by Fund</b>				
General	\$ 765,448	\$ 831,049	\$ 831,049	\$ 784,980
Federal/State Grants	357,451	400,000	766,986	450,000
Restricted Local Programs	102,811	173,966	159,878	161,223
<b>Total Expenditures</b>	<b>\$ 1,225,710</b>	<b>\$ 1,405,015</b>	<b>\$ 1,757,913</b>	<b>\$ 1,396,203</b>
<b>Number of Full Time Positions</b>	17	17	17	16

**Highlights:**

**Personal Services** for Fiscal Year 2017 includes a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly and the budget includes conservative rates for all classifications. For Fiscal Year 2017, a Financial Coordinator position is being transferred to the Administration Division. Full time positions counted include a Program Associate position which is funded from the General Fund - Court Innovations (Juvenile Alternative Programs) for a civil citation program.

**Operating Expenses** for Fiscal Year 2017 include software, insurance, and other general costs, reflecting the Division's efforts to maintain controls over spending without a decrease in service levels. Grant expenditures of \$450,000 budgeted for Fiscal Year 2017 are two Criminal Justice Grants, which provide support for community based programs that provide counseling and treatment to offenders.

**Other** in Fiscal Year 2017 includes revenue for the Teen Court programs generated by Teen Court user fees of \$6,000 and Teen Court ordinance fees of \$112,483. Probation Services anticipates revenue of \$645,000 from fees charged for corrections services.

# Community Safety and Compliance

## Performance Measurements

### Key Objectives

#### Probation Services Division

Effectively Supervise court ordered offenders on probation and in diversion programs

Enforce offender restitution payments to crime victims

Enforce offender payment of Cost of Supervision to offset operating cost

#### Teen Court/WILA Division

Increase number of youth diverted from Juvenile Court

Promote positive civic engagement for youth and adults

Reduce the number of youth charged for a first time misdemeanor offense

#### Code Enforcement Services Division

Improve Officer response time and officer safety by the addition of GPS units to each vehicle

Expand CUP inspection program to also performing annual billing and collection of fees

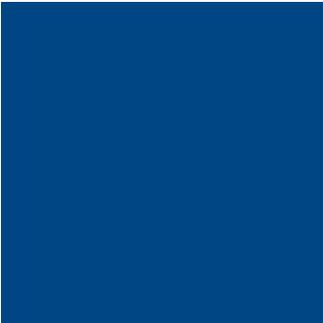
Decrease the amount of duplicate cases through better office training methods

Maintain a 75% compliance rate of opened code cases

Performance Measures	Actual FY 2015	Estimated FY 2016	Adopted FY 2017
<b><u>Probation Services Division</u></b>			
Number of new court ordered offenders supervised/diverted	3,673	3,555	3,500
Amount of restitution collected and reimbursed to victims	59,857	38,424	38,000
Amount of Probation Supervision fees collected	763,742	713,000	645,000
<b><u>Teen Court/WILA Division</u></b>			
Number of Teen Court/WILA referrals received	111	140	150
Number of volunteers participating in Teen Court	88	95	110
Number of youth referred in the civil citation program (WILA)	113	165	180
<b><u>Code Enforcement Services Division</u></b>			
Complaints received	3,124	3,250	3,400
Complaints referred to other departments or agencies	44	40	60
Cleared Cases	1,321	1,300	1,400
Re-inspections	4,808	5,000	5,200
Duplicate Complaints	179	150	150
Invalid Complaints	967	1,000	1,100
Special Masters Cases	169	75	75

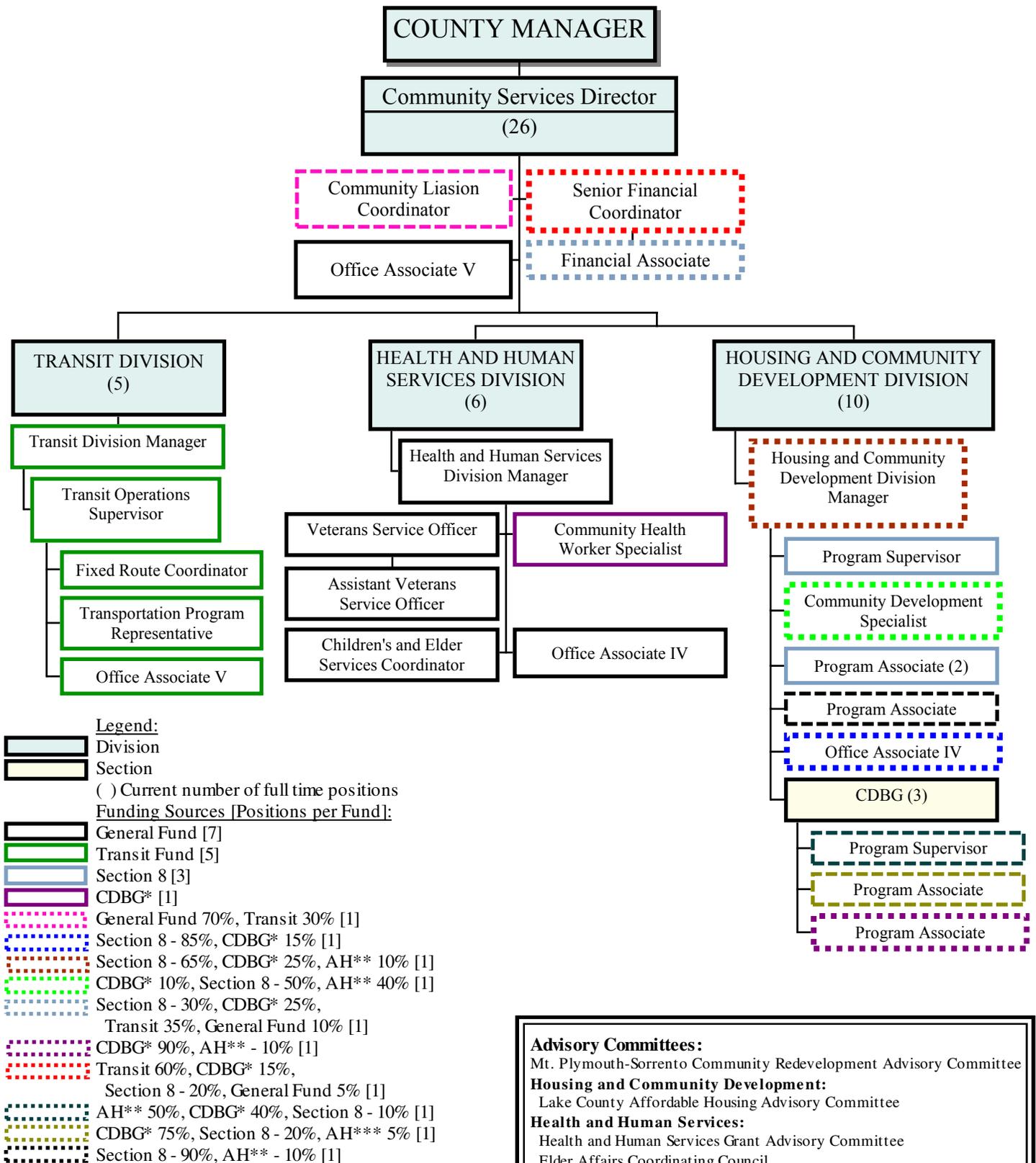


**COMMUNITY  
SERVICES  
DEPARTMENT**



# Community Services - Organization Chart

## Fiscal Year 2017



**Advisory Committees:**  
 Mt. Plymouth-Sorrento Community Redevelopment Advisory Committee  
**Housing and Community Development:**  
 Lake County Affordable Housing Advisory Committee  
**Health and Human Services:**  
 Health and Human Services Grant Advisory Committee  
 Elder Affairs Coordinating Council  
 Lake County Children's Services Council

\*CDBG - Community Development Block Grant  
 \*\*AH - Affordable Housing Assistance Trust

# Community Services Department

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## Mission Statement:

To connect residents with resources for the provision of safe and affordable housing, public transportation, healthcare and other life-sustaining services. To fulfill this mission, the Community Services Department will:

- Improve the quality of life for Lake County residents through community, housing, and economic development opportunities.
- Serve as advocates and provide information, resources, and assistance to Lake County Citizens through grant opportunities, comprehensive community collaborations and the navigation of financial, health and social benefits.
- Provide safe, efficient and accessible public transit services to residents, visitors and employees which support the environmental, social and economic goals of Lake County.

## Program Descriptions:

- **Administration** provides support to three divisions in the Lake County organizational structure: Housing and Community Development, Transit, and Health and Human Services. Administration also provides contract management and incorporates many necessary community-based services that provide for the social, health and mental health needs of citizens.
- The **Health and Human Services Division** provides services for many of Lake County citizens and includes the following sections and programs: Children and Elder Services, the Community Health Worker Program, and Veterans Services. Children and Elder Services strive to improve our quality of life by providing coordination and funding for prevention and intervention programs for elders, children, youth and families through collaborative, community-based services. The Community Health Worker Program delivers comprehensive health and social services through community collaborations, partnerships and volunteers. Veterans Services serves as the advocate to the veteran and/or dependents for claims processing and other benefits for which they may be entitled.

- The **Housing and Community Development Division** provides an array of services to improve the quality of living for many of Lake County's citizens and qualifying neighborhoods. This Division provides Community Development activities which provide parks, sewer, sidewalks, water lines, and neighborhood centers in low and moderate income neighborhoods; a coordinated effort to provide funding to improve or create access to new or existing housing units, and; the Section 8 program which provides housing subsidies to many of the County's most vulnerable families.



- The **Transit Division** serves as the Community Transportation Coordinator (CTC) for Lake County and provides complementary ADA/paratransit and Transportation Disadvantaged transportation services for eligible clients to support medical, nutritional, education and employment appointments and activities. Lake County also provides fixed route service on seven routes, Monday – Friday, from approximately 5:00 a.m. – 7:00 p.m. As the CTC and County transit provider, the Transit Division develops studies, plans and services to support the multi-modal transportation needs of Lake County.



## Department Goals and Objectives:

### Deliver exceptional customer service in a friendly and professional manner, and assure fiscal responsibility throughout the organization:

- The Community Services Department will continually evaluate programs and services and will communicate with customers by engaging in positive outreach and facilitate community awareness and involvement. The department will make the community aware of available County resources and provide assistance with locating the agencies to best serve their needs. The Department will ensure that state-mandated programs are provided as required.

# Community Services Department

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## **Facilitate and coordinate the delivery of services to those in need:**

- The Housing and Community Development Division will stimulate social and neighborhood revitalization efforts by increasing affordable housing opportunities and community development activities in accordance with the rules and regulations of State and Federal funding sources.
- The Housing and Community Development Division will utilize highly trained staff in the Division's Housing and Community Development Programs to work directly with families to address needs of residents, by providing a continuum of services that range from homelessness to homeownership assistance.
- Through a coordinated effort, the Housing and Community Development Division will maintain and identify funding sources that can aid in leveraging local, state and federal funds earmarked for homeless, housing, and community development activities that will serve to improve the quality of living for those we serve.

## **Facilitate and coordinate the delivery of services to those in need:**

- Utilizing highly trained staff, the Division's Community Health Worker Program Section works directly with at-risk individuals to address immediate needs of shelter, medical care and self-sufficiency. Assistance with on-line applications and providing bi-lingual services expands the reach of clients most in need.
- Through specified funding sources, the Division's Health and Human Services grants and trust funds can aid in leveraging local, state and federal funds earmarked for mental health, substance abuse and addiction treatment as well as evidenced based children's programs.
- With the incentive of grant funds, the Children and Elder Services Section has fostered partnerships with many of the County's social service not-for-profit organizations thereby enhancing and expanding the level of service on multiple-levels for individuals and families in need. The collaborative efforts of our community partners can now address several social service obstacles simultaneously for immediate results.
- The Division's Veterans Services Office provides direct services to Lake County veterans by assisting them with applying and qualifying for compensation for combat related injuries and long term care benefits. A Veteran's Handbook is available to veterans' survivors that can serve as a guide and resource for benefits and memorials honoring the veteran.

## **Plan, develop and maintain a high-quality, safe and reliable transportation network:**

- The Transit Division will coordinate with municipal and regional partners (e.g. The Lake-Sumter Metropolitan Planning Organization, adjoining counties, Central Florida Expressway Authority, Florida Department of Transportation) to assure a broad-based, comprehensive approach to the County's transportation network; will develop quarterly FDOT meetings with the Leesburg District Team and Transit Division to plan and coordinate construction and transit issue; create a Travel Training Program for Nursing Homes, Schools and special needs population to increase fixed route ridership.
- The Transit Division will implement transportation improvements in the most cost-efficient manner possible (e.g. building in phases, long-range planning, partnering with the private sector, innovative financing); complete the "Transit in Your Town" series of presentations to all Lake County Municipalities in Fiscal Year 2017 to inform of transit improvement costs, benefits and plans for transit services and facilities; create a Long-Range Transit Vision Plan that includes economic development goals and objectives to support sustained transit system development.
- The Transit Division will provide a variety of transportation options for residents (i.e. multi-modal system) and assure that Lake County's transportation network is well-planned for vehicles, cyclists, pedestrians, water-vessels, buses and rail; develop Bus Stop Siting and Design Guidelines for Lake County supported by a County-wide Bus Stop Inventory to install on Google ® Maps.; create Transit Development Review Guidelines for the County and municipalities to include all commercial and residential development projects to support minimum and maximum transit facilities and amenities requirements/criteria for new developments/construction.

# Community Services Department

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Expenditures by Division/Program</b>				
Administration	\$ 290,194	\$ 345,538	\$ 345,881	\$ 337,838
Health and Human Services	7,119,362	8,132,403	9,174,013	7,944,396
Housing and Community Development	5,977,267	7,570,720	9,125,841	11,907,584
Transit	8,435,379	11,342,990	9,341,836	12,052,186
<b>Total Expenditures</b>	<b><u>\$ 21,822,203</u></b>	<b><u>\$ 27,391,651</u></b>	<b><u>\$ 27,987,571</u></b>	<b><u>\$ 32,242,004</u></b>
<b>Expenditures by Category</b>				
Personal Services	\$ 1,576,390	\$ 1,886,456	\$ 1,884,053	\$ 1,870,427
Operating	11,026,161	13,318,835	12,826,163	12,548,913
Capital Outlay	2,631,732	2,253,874	2,586,557	2,719,718
<b>Subtotal Operating Expenditures</b>	<b><u>\$ 15,234,284</u></b>	<b><u>\$ 17,459,165</u></b>	<b><u>\$ 17,296,773</u></b>	<b><u>\$ 17,139,058</u></b>
Capital Improvements	-	1,309,419	1,091,608	2,935,091
Debt Service	-	-	-	112,700
Grants and Aids	6,587,920	7,335,608	8,990,843	10,342,578
Transfers	-	-	-	-
Reserves	-	1,287,459	608,347	1,712,577
<b>Total Operating Expenditures</b>	<b><u>\$ 21,822,203</u></b>	<b><u>\$ 27,391,651</u></b>	<b><u>\$ 27,987,571</u></b>	<b><u>\$ 32,242,004</u></b>
<b>Expenditures by Fund</b>				
General	\$ 7,260,549	\$ 8,035,714	\$ 9,073,311	\$ 7,915,247
Mt Plymouth/Sorrento CRA Trust	-	19,609	19,952	33,077
Affordable Housing Assistance Trust	1,072,569	960,284	2,499,900	4,463,147
Community Development Block Grant	1,428,103	2,355,944	2,380,189	3,431,097
Transit	8,435,379	11,342,990	9,341,836	12,052,186
Section 8	3,476,595	4,254,492	4,245,752	4,013,340
Federal/State Grants	-	-	-	-
Restricted Local Programs	149,008	422,618	426,631	333,910
<b>Total Expenditures</b>	<b><u>\$ 21,822,203</u></b>	<b><u>\$ 27,391,651</u></b>	<b><u>\$ 27,987,571</u></b>	<b><u>\$ 32,242,004</u></b>
<b>Number of Full Time Positions</b>	24	25	25	26

**Department: Community Services**  
**Program: Administration**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 276,031	\$ 306,063	\$ 306,063	\$ 284,504
Operating	14,164	39,475	39,818	53,334
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 290,194</b>	<b>\$ 345,538</b>	<b>\$ 345,881</b>	<b>\$ 337,838</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 290,194</b>	<b>\$ 345,538</b>	<b>\$ 345,881</b>	<b>\$ 337,838</b>
<b>Expenditures by Fund</b>				
General	\$ 290,194	\$ 325,929	\$ 325,929	\$ 304,761
Mt Plymouth/Sorrento CRA Trust	-	19,609	19,952	33,077
<b>Total Expenditures</b>	<b>\$ 290,194</b>	<b>\$ 345,538</b>	<b>\$ 345,881</b>	<b>\$ 337,838</b>
<b>Number of Full Time Positions</b>	5	5	5	5

**Highlights:**

**Personal Services** for Fiscal Year 2017 include a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly. The budget reflects the adopted FRS rates for the first three quarters of Fiscal Year 2017 and includes conservative estimates for all classes for the final quarter. The Community Liaison Manager position was downgraded in Fiscal Year 2016 to a Community Liaison Coordinator resulting in an overall decrease in Personal Services for Fiscal Year 2017.

**Operating Expenses** for Fiscal Year 2017 includes the cost of travel, per diem, and conference fees associated with required training for the Administration section. The budget also includes operating expenses for the Mt Plymouth/Sorrento CRA trust.

**Department: Community Services**  
**Division: Health and Human Services**

Expenditures/Positions	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Expenditures by Category</b>				
Personal Services	\$ 328,278	\$ 347,220	\$ 349,817	\$ 347,793
Operating	5,499,103	6,023,342	6,023,342	5,655,770
Capital Outlay	-	-	1,035,000	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 5,827,381</b>	<b>\$ 6,370,562</b>	<b>\$ 7,408,159</b>	<b>\$ 6,003,563</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	112,700
Grants and Aids	1,291,981	1,761,841	1,765,854	1,828,133
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 7,119,362</b>	<b>\$ 8,132,403</b>	<b>\$ 9,174,013</b>	<b>\$ 7,944,396</b>
<b>Expenditures by Fund</b>				
General	\$ 6,970,354	\$ 7,709,785	\$ 8,747,382	\$ 7,610,486
Federal/State Grants	-	-	-	-
Restricted Local Programs	149,008	422,618	426,631	333,910
<b>Total Expenditures</b>	<b>\$ 7,119,362</b>	<b>\$ 8,132,403</b>	<b>\$ 9,174,013</b>	<b>\$ 7,944,396</b>
<b>Number of Full Time Positions</b>	6	6	6	6

**Highlights:**

**Personal Services** for Fiscal Year 2017 include a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly. The budget reflects the adopted FRS rates for the first three quarters of Fiscal Year 2017 and includes conservative estimates for all classes for the final quarter.

**Operating Expenses** for Fiscal Year 2017 includes administration and funding for several state mandated programs: \$300,000 is budgeted for indigent Lake County citizens that qualify for medical coverage under the Health Care Responsibility Act (HCRA); the Lake County Health Department budget is \$321,312; Pauper Burials are budgeted at \$90,000; the Tax Hardship Program is \$40,500; and \$45,000 is budgeted for forensic interviews for abused children. Medicaid - Hospital and Nursing Homes are budgeted at \$4,655,250 including the backlog.

**Grants and Aids** for Fiscal Year 2017 includes:

Dori Slosberg Behind the Wheel Driver	
Education Safety Program	\$ 319,202
Alcohol and Other Drug Abuse Trust Fund	14,708
LifeStream Behavioral Center	1,073,987
Human Services	122,500
We Care	116,975
Bus Passes for Local Non-Profits	5,000
Children's Services	175,761
	<u>\$ 1,828,133</u>

**Department: Community Services**  
**Division: Housing and Community Development**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 567,476	\$ 670,286	\$ 665,286	\$ 716,641
Operating	113,853	226,882	386,310	486,072
Capital Outlay	-	23,000	23,000	23,000
<b>Subtotal Operating Expenditures</b>	<b>\$ 681,329</b>	<b>\$ 920,168</b>	<b>\$ 1,074,596</b>	<b>\$ 1,225,713</b>
Capital Improvements	-	437,284	434,784	913,084
Debt Service	-	-	-	-
Grants and Aids	5,295,939	5,573,767	7,224,989	8,514,445
Transfers	-	-	-	-
Reserves	-	639,501	391,472	1,254,342
<b>Total Operating Expenditures</b>	<b>\$ 5,977,267</b>	<b>\$ 7,570,720</b>	<b>\$ 9,125,841</b>	<b>\$ 11,907,584</b>
<b>Expenditures by Fund</b>				
Affordable Housing Assistance Trust	\$ 1,072,569	\$ 960,284	\$ 2,499,900	\$ 4,463,147
Community Development Block Grant	1,428,103	2,355,944	2,380,189	3,431,097
Section 8	3,476,595	4,254,492	4,245,752	4,013,340
<b>Total Expenditures</b>	<b>\$ 5,977,267</b>	<b>\$ 7,570,720</b>	<b>\$ 9,125,841</b>	<b>\$ 11,907,584</b>
<b>Number of Full Time Positions</b>	9	9	9	10

**Highlights:**

**Personal Services** for Fiscal Year 2017 include a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly. The budget reflects the adopted FRS rates for the first three quarters of Fiscal Year 2017 and includes conservative estimates for all classes for the final quarter. The adopted budget includes a new position for a Program Associate.

**Operating Expenses** for Fiscal Year 2017 includes administrative expenses, which is generally used for grant administration purposes.

**Capital Improvements** for Fiscal Year 2017 includes funding for renovations at the Umatilla Community Center and the Carver Heights Community Center.

**Grants and Aids** for Fiscal Year 2017 includes \$241,327 for the Neighborhood Stabilization Program 3 (NSP3). The initial grant totaling \$3,199,585 was awarded to Lake County in Fiscal Year 2011 by the U.S. Housing and Urban Development. The primary focus of the NSP3 program funding is for acquisition and rehabilitation of foreclosed properties within Lake County. Acquired properties will be reconstructed to sell to eligible homebuyers. Fiscal Year 2017 Grants and Aids also includes Community Development Block Grant (CDBG) funding for Urban County Partners at \$476,017, Community Improvements at \$815,816, Mobile Home Replacement at \$265,000, Mobility Ramps for \$22,504; and Section 8 housing assistance payments totaling \$2,860,640. There is \$4,463,147 in State Housing Initiative Program (SHIP) funding that will be utilized in Fiscal Year 2017.

**Reserves** for Fiscal Year 2017 include \$339,769 available for Section 8 program operations, and \$914,573 in purchase order carry-forwards.

**Department: Community Services**  
**Division: Transit**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 404,605	\$ 562,887	\$ 562,887	\$ 521,489
Operating	5,399,041	7,029,136	6,376,693	6,353,737
Capital Outlay	2,631,732	2,230,874	1,528,557	2,696,718
<b>Subtotal Operating Expenditures</b>	<b>\$ 8,435,379</b>	<b>\$ 9,822,897</b>	<b>\$ 8,468,137</b>	<b>\$ 9,571,944</b>
Capital Improvements	-	872,135	656,824	2,022,007
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	647,958	216,875	458,235
<b>Total Operating Expenditures</b>	<b>\$ 8,435,379</b>	<b>\$ 11,342,990</b>	<b>\$ 9,341,836</b>	<b>\$ 12,052,186</b>
<b>Expenditures by Fund</b>				
Transit Fund	\$ 8,435,379	\$ 11,342,990	\$ 9,341,836	\$ 12,052,186
<b>Total Expenditures</b>	<b>\$ 8,435,379</b>	<b>\$ 11,342,990</b>	<b>\$ 9,341,836</b>	<b>\$ 12,052,186</b>
<b>Number of Full Time Positions</b>	4	5	5	5

**Highlights:**

**Personal Services** for Fiscal Year 2017 include a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly. The budget reflects the adopted FRS rates for the first three quarters of Fiscal Year 2017 and includes conservative estimates for all classes for the final quarter. The funding for one mechanic position was eliminated in Fiscal Year 2017.

**Operating Expenses** for Fiscal Year 2017 includes an overall increase of five percent for the per trip cost for paratransit service. Ride Right LLC operates the County's Paratransit service for the Transportation Disadvantaged Program. Under this program, trips are prioritized based on medical, nutritional, and educational categories.

**Capital Outlay** for Fiscal Year 2017 includes FDOT grant funding for five 23 foot cutaway vehicles, a Shirley Conroy Rural Grant for two paratransit vehicles, mobile fare collection, and three fixed route buses.

**Capital Improvements** for Fiscal Year 2017 includes FTA grant carry-forward funding for shelters, bus stops, renovation of the maintenance facility, and security upgrades for the transit facility. Funding has been included in the Capital Outlay category.

**Reserves** for Fiscal Year 2017 includes a balance of \$330,533 available for Transportation operations, and \$127,702 in purchase order carry-forwards. The total interfund transfer from the General Fund for Fiscal Year 2017 is \$1,014,171.

# Community Services Department

## Performance Measurements

### Key Objectives

#### **Health and Human Services/Administration**

Contract management  
Health Care Responsibility Act (HCRA)  
Indigent cremation/burial program  
Solid Waste and Fire Assessment hardship program

#### **Health and Human Services/Children and Elder Services**

Provide education, resources and dissemination of information to Lake County citizens and agencies  
Monthly meetings/events  
Children's Services Council and Health and Human Services Grants award and administration

#### **Health and Human Services/Community Health Worker Program**

Assist the uninsured and under insured with resources  
Assist individuals one-on-one with application assistance  
Outreach and educational training

#### **Health and Human Services/Veterans**

Provide assistance with DVA disability claims applications for all clients  
Secure monetary benefits through the DVA for all eligible clients  
Conduct outreach services at two DVA clinics, Leesburg and Clermont, for the convenience of the clients

#### **Housing and Community Development Division/Community Development**

Improve annual reporting performance  
Increase access to basic needs for low to moderate income persons  
Improve quality of life for low to moderate income persons

#### **Housing and Community Development Division/Section 8**

Improve annual reporting performance  
Increase access to basic needs for low to moderate income persons  
Improve quality of life for low to moderate income persons

#### **Housing and Community Development Division/SHIP-NSP3**

Improve annual reporting performance  
Increase quality of living  
Improve housing options to low/moderate income families  
Stabilize low/moderate income neighborhoods

#### **Transit Division**

Promote ridership on LakeXpress  
Implement Intelligent Transportation Systems (ITS) technology in Fleet  
Install ADA Bus Stops

# Community Services Department

## Performance Measurements

Performance Measures	Actual FY 2015	Estimated FY 2016	Adopted FY 2017
<b><u>Health and Human Services/Administration</u></b>			
Contracts managed	18	16	15
Eligible HCRA participants	223	216	220
Cremation/burial eligibility	176	156	160
Tax Hardship assistance eligibility	126	120	129
<b><u>Health and Human Services/Children and Elder Services</u></b>			
Resource directories	8,440	8,960	9,480
Citizens phone calls seeking assistance	2,268	2,310	2,420
Monthly board meetings/other meetings	110	105	100
Children's Services Council and Health and Human Services Grants awarded	18	16	14
<b><u>Health and Human Services/Community Health Worker Program</u></b>			
Information and referrals provided to uninsured and under insured	527	579	636
One-on-one health related application assistance	134	149	164
Health related training, outreach and fairs attended	1	1	1
<b><u>Health and Human Services/Veterans</u></b>			
Total clients served, Tavares office	6,576	7,233	7,956
New monetary benefits secured, DVA compensation and pension	14,498,000	14,612,000	14,847,000
Total clients served, DVA clinics Leesburg and Clermont	672	345	380
<b><u>Housing and Community Development Division/Community Development</u></b>			
Complete all open projects	2	2	2
Increase access to housing repair	15	15	15
Improvement activities for neighborhood and infrastructure projects	2	2	2
Continue Home Closing for Major Rehab/Replacement	6	4	3
Reporting through utilization of new HUD Consolidated Plan Reporting and Mapping tool	16	16	16

# Community Services Department

## Performance Measurements

Performance Measures	Actual FY 2015	Estimated FY 2016	Adopted FY 2017
<b><u>Housing and Community Development Division/Section 8</u></b>			
Access to quality affordable housing	550	550	550
Quarterly landlord tenant meetings	1	1	1
Reporting of housing activities to HUD	4	4	4
<b><u>Housing and Community Development Division/SHIP-NSP3</u></b>			
Annual and quarterly reporting	5	5	6
Access to rental housing for low to moderate income persons	0	6	10
Stabilize neighborhoods through acquisition, and rehabilitation of homes for resale	4	3	1
<b><u>Transit Division</u></b>			
Passenger trips on LakeXpress	307,572	290,388	275,076
Install tablets in fixed route fleet	12	16	16
Implementation of South Lake Route (riders)	NA	20,080	24,816

**Detail of Capital Outlay by Fund  
FY 2017**

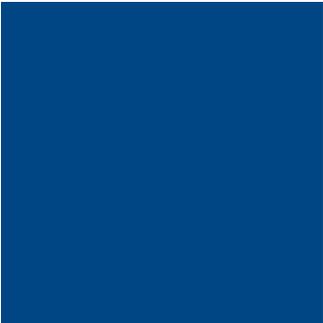
<u>Fund/Department/Division</u>	<u>Org Code</u>	<u>CRC</u>	<u>New</u>	<u>Replacement</u>	<u>Total</u>
<b>TRANSIT (1210)</b>					
<b>Community Services</b>					
<b>Transportation Disadvantaged Capital</b>					
(5) FDOT 5310 23' Cutaway Vehicles	2027220	TDIS-1701	\$ -	\$ 364,725	\$ 364,725
(2) Paratransit Vehicles - Shirley Conroy Rural Grant	2027220	TDIS-1702	-	150,000	150,000
Lift - FTA 2009 Funds	2027220	Project 20501	45,000	-	45,000
Installation of IT Equipment	2027220	Project 20503	28,019	-	28,019
Installation of Vehicle Locator System	2027220	Project 20504	23,500	-	23,500
Mobile Fare Collection System - FTA 2013 Funds	2027220	Project 20505	200,000	-	200,000
Uncommitted Funds - FTA 2013 Funds	2027220	Project 20505	202,476	-	202,476
Installation of Cameras	2027220	Project 20505	40,356	-	40,356
(2) Fixed Route Buses	2027220	Project 20506	-	800,000	800,000
Mobile Fare Collection System - FTA 2014 Funds	2027220	Project 20506	180,000	-	180,000
Bus Wash - FTA 2014 Funds	2027220	Project 20506	35,000	-	35,000
Fixed Route Bus - FTA 2015 Funds	2027220	Project 20507	-	400,000	400,000
ITS Equipment / Vehicle Package for Paratransit - FTA 2015 Funds	2027220	Project 20507	15,000	-	15,000
ITS Equipment / Security Cameras for Paratransit - FTA 2015 Funds	2027220	Project 20507	11,475	-	11,475
(2) Vehicles - Section 5339 Funds	2027220	Project 20508	-	128,640	128,640
Bus Engine Repairs - Section 5339 Funds	2027220	Project 20508	72,527	-	72,527
<b>Total Transit</b>			<b>\$ 853,353</b>	<b>\$ 1,843,365</b>	<b>\$ 2,696,718</b>
<b>SECTION 8 (1270)</b>					
<b>Community Services</b>					
<b>Housing Services</b>					
Vehicle	2082420	Project 00001	\$ 23,000	\$ -	\$ 23,000
<b>Total Section 8</b>			<b>\$ 23,000</b>	<b>\$ -</b>	<b>\$ 23,000</b>
<b>TOTAL ALL FUNDS</b>			<b>\$ 876,353</b>	<b>\$ 1,843,365</b>	<b>\$ 2,719,718</b>



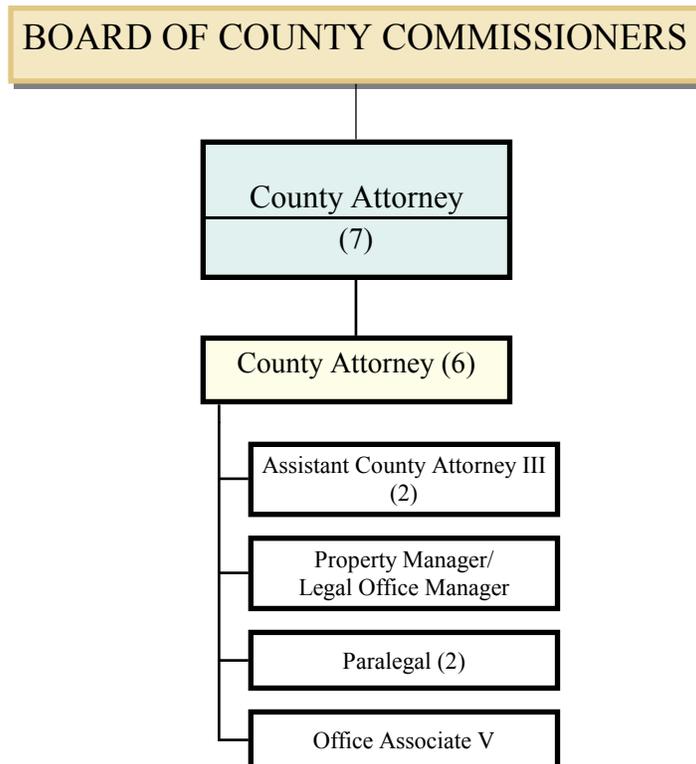
LAKE COUNTY  
FLORIDA



# COUNTY ATTORNEY



# County Attorney Organization Chart Fiscal Year 2017



- Legend:**
- Section
  - ( ) Current number of full time positions
  - Funding Source [Positions per Fund]:
  - General Fund [7]

Fiscal Year 2017 - October 1, 2016

# County Attorney

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## Mission Statement:

To provide legal counsel to the Lake County Board of County Commissioners, County Manager, County department and division heads and other governmental subdivisions in all matters of civil law relating to Lake County, Florida. Legal assistance is also provided to Lake County Constitutional Officers when requested.

## Program Descriptions:

- The **County Attorney's Office** serves as legal advisor to the Board of County Commissioners, County officers, County departments and their employees, and dependent special districts on their respective powers, duties, functions and obligations; ensures compliance with applicable policies, procedures, laws and regulations; acts as attorney for the County, County agencies, County officers, and County employees in civil actions instituted by or brought against these entities or persons when acting as or on behalf of the County; and drafts or reviews proposed legislation, ordinances, resolutions, contracts, leases, easements and other legal instruments. Property Management assists County departments with real property acquisitions, sales, leases and other real estate matters while maintaining a database and files on County owned properties.



# County Attorney

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Expenditures by Division/Program</b>				
County Attorney	\$ 652,529	\$ 755,079	\$ 755,079	\$ 698,323
<b>Total Expenditures</b>	<b>\$ 652,529</b>	<b>\$ 755,079</b>	<b>\$ 755,079</b>	<b>\$ 698,323</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 628,824	\$ 722,347	\$ 722,347	\$ 665,119
Operating	23,705	32,732	32,732	33,204
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 652,529</b>	<b>\$ 755,079</b>	<b>\$ 755,079</b>	<b>\$ 698,323</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 652,529</b>	<b>\$ 755,079</b>	<b>\$ 755,079</b>	<b>\$ 698,323</b>
<b>Expenditures by Fund</b>				
General	\$ 652,529	\$ 755,079	\$ 755,079	\$ 698,323
<b>Total Expenditures</b>	<b>\$ 652,529</b>	<b>\$ 755,079</b>	<b>\$ 755,079</b>	<b>\$ 698,323</b>
<b>Number of Full Time Positions</b>	6	7	7	7

**Department: County Attorney**  
**Program: County Attorney**

Expenditures/Positions	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Category</b>				
Personal Services	\$ 628,824	\$ 722,347	\$ 722,347	\$ 665,119
Operating	23,705	32,732	32,732	33,204
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 652,529</b>	<b>\$ 755,079</b>	<b>\$ 755,079</b>	<b>\$ 698,323</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 652,529</b>	<b>\$ 755,079</b>	<b>\$ 755,079</b>	<b>\$ 698,323</b>
<b>Expenditures by Fund</b>				
General	\$ 652,529	\$ 755,079	\$ 755,079	\$ 698,323
<b>Total Expenditures</b>	<b>\$ 652,529</b>	<b>\$ 755,079</b>	<b>\$ 755,079</b>	<b>\$ 698,323</b>
<b>Number of Full Time Positions</b>	6	7	7	7

**Highlights:**

The County Attorney's Office provides legal counsel to the Lake County Board of County Commissioners, County Manager, County Department and Division heads and other governmental subdivisions in all manner of civil law relating to Lake County, Florida. Legal assistance is also provided to Lake County Constitutional Officers when requested.

**Personal Services** for Fiscal Year 2017 includes a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly and the budget includes conservative rates for all classifications. As the Fiscal Year 2016 budget included estimated vacation and sick time payouts for retiring staff, the Fiscal Year 2017 budget reflects a significant decrease in Personal Services.

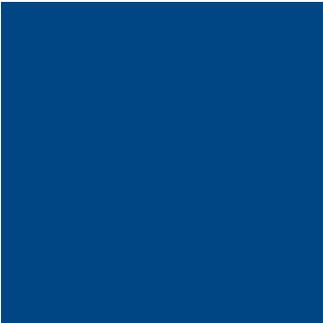
**Operating Expenses** for Fiscal Year 2017 includes funding for office supplies, training and travel costs, books, publications, and reprographics charges.



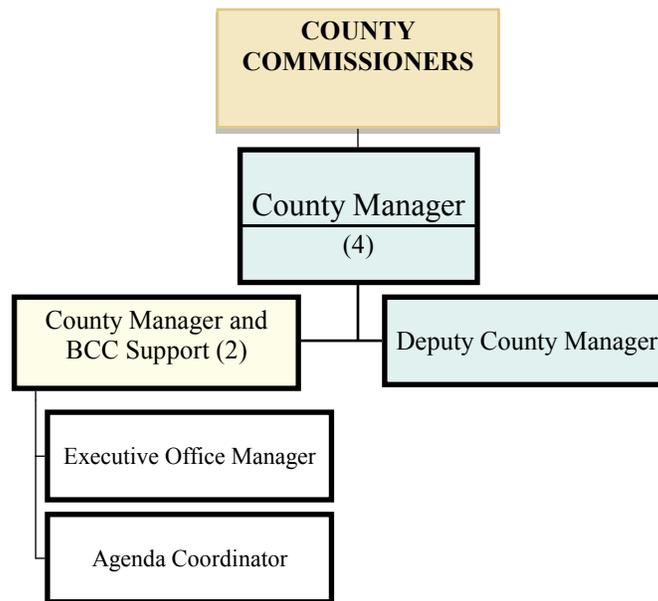
LAKE COUNTY  
FLORIDA



# COUNTY MANAGER



# County Manager Organization Chart Fiscal Year 2017



Legend:

( ) Current number of full time positions

Funding Source [Positions per Fund]:

General Fund [4]

**Advisory Committees:**

**County Manager:**

- Capital Facilities Advisory Committee
- Sales Surtax Oversight Advisory Committee
- Solid Waste Advisory Committee
- Women's Hall of Fame Selection Committee

**Fiscal Year 2017 - October 1, 2016**

# County Manager

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## Mission Statement:

To ensure that Lake County citizens receive high quality government services related to transportation, public safety, and environmental and social services, as well as to economic opportunities for the County.

## Program Descriptions:

- The **County Manager** reports to a five-member Board of County Commissioners and is responsible for the day-to-day operations of all Lake County administrative departments.



# County Manager

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Expenditures by Division/Program</b>				
County Manager	\$ 497,630	\$ 525,888	\$ 531,050	\$ 544,468
<b>Total Expenditures</b>	<b>\$ 497,630</b>	<b>\$ 525,888</b>	<b>\$ 531,050</b>	<b>\$ 544,468</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 489,386	\$ 512,883	\$ 518,045	\$ 531,380
Operating	8,244	13,005	13,005	13,088
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 497,630</b>	<b>\$ 525,888</b>	<b>\$ 531,050</b>	<b>\$ 544,468</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 497,630</b>	<b>\$ 525,888</b>	<b>\$ 531,050</b>	<b>\$ 544,468</b>
<b>Expenditures by Fund</b>				
General	\$ 497,630	\$ 525,888	\$ 531,050	\$ 544,468
<b>Total Expenditures</b>	<b>\$ 497,630</b>	<b>\$ 525,888</b>	<b>\$ 531,050</b>	<b>\$ 544,468</b>
<b>Number of Full Time Positions</b>	4	4	4	4

**Department: County Manager**  
**Program: County Manager**

Expenditures/Positions	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Category</b>				
Personal Services	\$ 489,386	\$ 512,883	\$ 518,045	\$ 531,380
Operating	8,244	13,005	13,005	13,088
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b><u>\$ 497,630</u></b>	<b><u>\$ 525,888</u></b>	<b><u>\$ 531,050</u></b>	<b><u>\$ 544,468</u></b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b><u>\$ 497,630</u></b>	<b><u>\$ 525,888</u></b>	<b><u>\$ 531,050</u></b>	<b><u>\$ 544,468</u></b>
<b>Expenditures by Fund</b>				
General	\$ 497,630	\$ 525,888	\$ 531,050	\$ 544,468
<b>Total Expenditures</b>	<b><u>\$ 497,630</u></b>	<b><u>\$ 525,888</u></b>	<b><u>\$ 531,050</u></b>	<b><u>\$ 544,468</u></b>
<b>Number of Full Time Positions</b>	4	4	4	4

**Highlights:**

**Personal Services** for Fiscal Year 2017 include a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly. The budget reflects the adopted FRS rates for the first three quarters of Fiscal Year 2017 and includes conservative estimates for all classes for the final quarter.

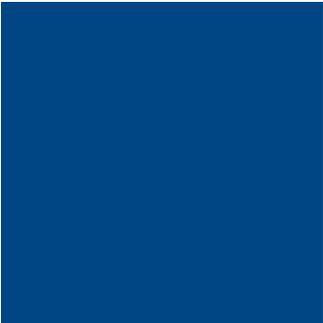
**Operating Expenses** for Fiscal Year 2017 includes travel, training, and other costs related to the operation of the Office.



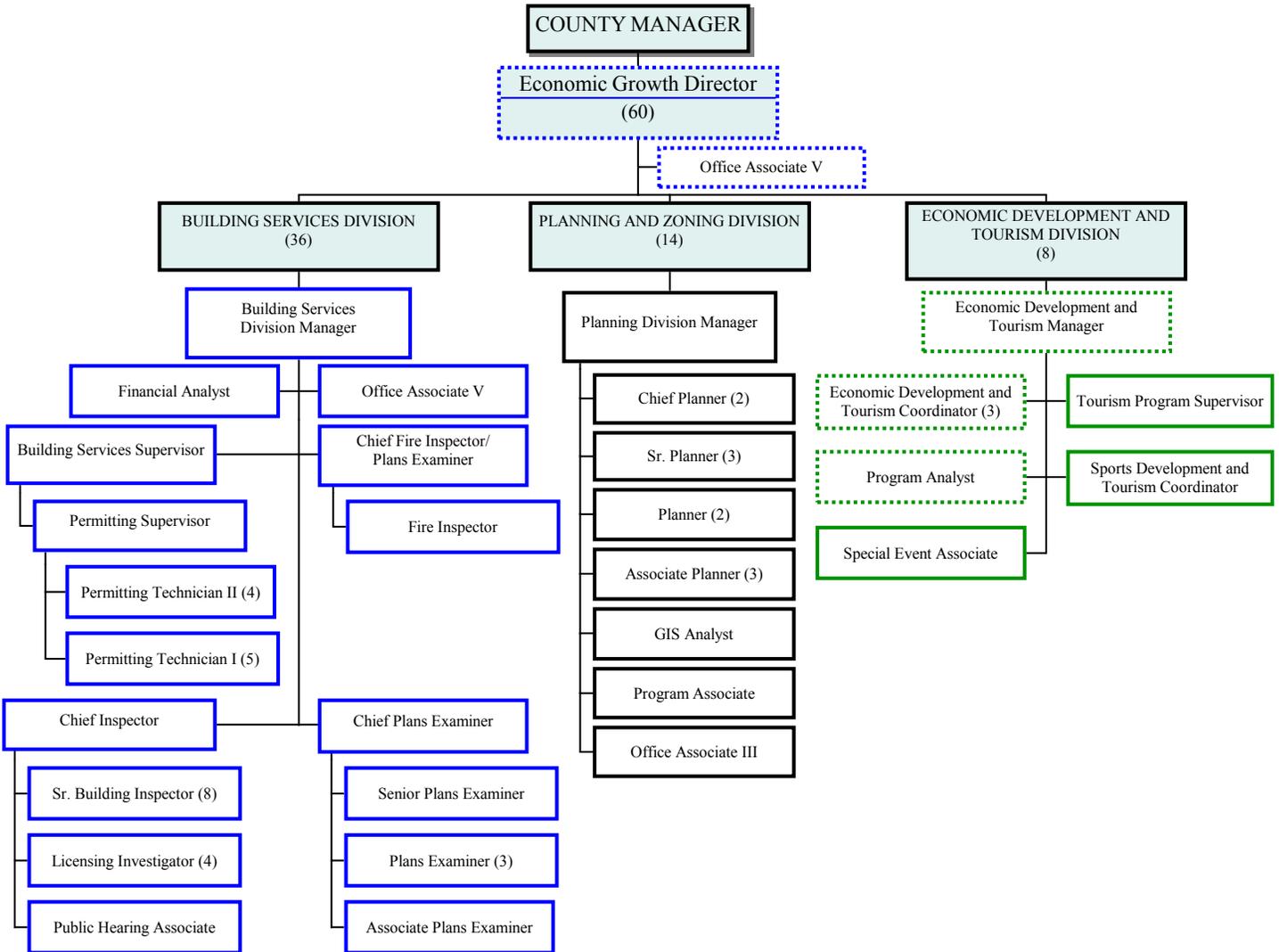
LAKE COUNTY  
FLORIDA



# ECONOMIC GROWTH DEPARTMENT



# Economic Growth Department Organization Chart Fiscal Year 2017



**Legend:**

Division  
 Section

( ) Current number of full time positions

**Funding Sources [Positions per Fund]:**

General Fund [14]  
 Building Services [35]  
 Resort/Development Tax Fund [3]  
 General Fund 50%, Resort/Development Tax Fund 50% [5]  
 General Fund 50%, Resort/Development Tax Fund 25%,  
 Building Services 25% [2]

**Advisory Committees:**  
**Economic Development and Tourism:**  
 Arts and Cultural Alliance  
 Tourism Development Council  
**Planning and Zoning:**  
 Board of Adjustment  
 Planning and Zoning Board  
**Building Services:** Board of Building Examiners

# Economic Growth Department

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## Mission Statement:

To foster and guide the physical and economic growth of Lake County, in partnership with our residents, business community and local municipalities, while focusing on efficiency, quality of life and the balance between a diverse economic base and protecting Lake County's natural resources and unique heritage.

## Program Descriptions:

**The Administration Division** is responsible for the oversight of the Economic Growth Department's programs and functions. Administration works closely with County departments and multiple State and Federal agencies to ensure County policies and procedures are in compliance. Special projects, which include research and implementation, are managed by the Department as assigned by senior management.

**The Planning and Zoning Division** is responsible for the review of all residential, commercial, industrial, public facility and site development within unincorporated Lake County. The Division ensures compliance with the Lake County Land Development Regulations and Lake County Comprehensive Plan and assists businesses through the development process.



The other major function of the Division is the review of application requests to change or alter zoning or future land use categories for specific properties for compliance and consistency with the Comprehensive Plan. Recommendations on the applications are made to the Planning and Zoning Board/Local Planning Agency and the Board of County Commissioners for their consideration. Planning and Zoning is also responsible for maintaining the internal consistency of the Land Development Regulations and consistency of those regulations with the goals, objectives and policies of the Comprehensive Plan.

**The Building Services Division** is responsible for building construction plan review, permitting, and inspection in unincorporated Lake County and the Town of Montverde. The purpose is to ensure compliance with the Florida Building Code, the Florida Fire Prevention Code, and to protect the public safety through the administration and enforcement of the technical codes and other pertinent laws or ordinances. The Building Services Division also performs inspections on existing buildings during a change of occupancy to determine whether any life safety issues exist. Another major function of the Building Services Division is administering contractor licensing and to reduce unlicensed contractor activity. The Building Services Division assists in the mediation process of complaints between citizens and contractors and acts on complaints of unlicensed contractor activity within Lake County or within the local city limits through inter-local agreements. The Building Services Division investigates all work without permit violations within the unincorporated Lake County as well as unsafe structures.



**The Economic Development and Tourism Division** was created to streamline organizational structures and to improve efficiencies promoting economic development and tourism for Lake County.



Economic Development provides superior service and programs to existing businesses, with a concentrated focus on building collaborative relationships with local and regional partners. The Economic Development and Tourism Division pursues the vision for a prosperous local economy supported by a wide range of career opportunities, a diversified tax base, and an exceptional quality of life. Activities are guided by the mission to aggressively retain, attract and grow jobs in Lake County, in partnership with others, while protecting and improving Lake County's quality of life and unique character.

# Economic Growth Department

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Tourism in Lake County is actively promoted through multiple marketing strategies and targeted advertising campaigns. Website listings, social media outreach, promotional items, as well as other essential services and in-kind support are provided to organizations. These activities generate audience building for events, increase collections in the Resort Tax, and result in economic benefits to all of Lake County. A concentrated focus on tourism “drivers” capitalize on Lake County’s recognized assets and increase revenues from proven markets.



## Goals and Objectives:

### Facilitate a strong and diversified economy:

- The Department works with the tenants of the Christopher C. Ford Industrial Park and other Lake County Government Divisions in an effort to return the park to the functional and aesthetic standards initially envisioned and attract new tenants.



- Department staff has prepared the final adoption of the Wellness Way Urban Service Boundary which will be a multi-jurisdictional and a public-private partnership. Wellness Way will allow approximately 15,000 acres of property in south Lake County to develop in a logical and orderly manner. Wellness Way will provide improved roadway connections from east to west and north to south directions while realizing the goal of economic development and balanced growth in south Lake.
- The Department continues to work with the cities to develop their vacant industrial, retail and residential properties to diversify the tax base of Lake County. Staff continues to work with Lake County municipalities through interlocal agreements in licensing and plan review.
- The Department continues to research and develop innovative business assistance programs to facilitate the growth of new and existing businesses in Lake County.
- The Department continues to work with the Communications Department to develop new Economic Development Marketing materials.
- The Department continually reviews and assesses the permitting, plan review and inspection process so that permits can be issued in a timely manner. The 2030 Comprehensive Plan allows for an easier process in determining where commercial development can take place and creates additional areas for the development of commercial and industrial businesses in Lake County.
- Lake County Economic Growth’s goal is to create a process wherein one person (advocate) is the main contact for a customer as they go through the County’s permitting process. The Land Development Regulation amendments will provide for processes that are user friendly and clear.
- The Economic Growth Department is dedicated to protecting and improving quality of life, and maintaining the proper balance between job creation and the protection of natural resources and the unique “Lake County” character. Proper planning will result in smart growth that avoids urban sprawl and creates employment clusters within designated growth corridors while protecting valuable environmental resources.
- The Department continually reviews and assesses the permitting plan review and inspection process to ensure timeliness with issuing permits.
- The Building Services staff continues to work with Lake County municipalities through interlocal agreements in licensing, plan review, and inspections and through interlocal Service Boundary Agreements covering many intergovernmental issues.
- Building Services provides community outreach seminars with qualified speakers to discuss hot topics within the building contractor arena for continued education in the field.



# Economic Growth Department

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- Instructional guides are being created for obtaining permits in all categories. The Division is creating advanced workflow processes for employees to work more efficiently and thus better assist the community. Continued review of the Department will allow for “one stop shop” permitting between the various divisions.

## **Deliver exceptional customer service in a friendly and professional manner, and assure fiscal responsibility throughout the organization:**

- Economic Growth continues to examine processes to make services more customer-friendly. Expansion of innovative technology has allowed additional online permitting capabilities, streamlined review and permitting processes, paperless processing, and faster distribution of application packages to reviewers. This allows the citizens of Lake County to receive professional building services in a timely manner.
- Customers can now track their projects online, read messages about their project status and the estimated time to complete the project. Expansion of residential and commercial online services has minimized the need for a customer to come into the office for simple projects as well as decreased fax requests.
- The department implemented increased fiscal responsibility by maintaining more detailed reporting methods to ensure customer expectations are being exceeded via all mediums of service.
- The Economic Growth Department examines processes to make services more customer-friendly. Staff has been studying other county systems to learn more efficient and effective means of processing development applications. Expansion of innovative technology has allowed additional online permitting capabilities, streamlined review and permitting processes, paperless processing, and faster distribution of application packages to reviewers. The Department works with Information Technology (IT) to move towards completely digital permit and application processing. Instructional guides are being created for obtaining permits in all categories. Customers can now track their projects online, read messages about their project status and estimated time to complete the project. Expansion of residential and commercial online services will eliminate the need for a customer to come into the office for simple projects.
- Continued review of the organization will allow for “one stop shop” permitting between the various review departments.
- Online zoning permits and conformance letters continue to streamline processes. Several commercial online services such as pre-application conferences and site plan applications are currently available online.
- The Department is a “business friendly” organization that is committed to simplification of governmental permitting processes, while always being mindful of the impact of governmental regulation on the success of the private sector in retaining and creating jobs. With a pro-active and engaged approach, the County is positioned to effectively respond to the needs of Lake County businesses.

## **Assure that new residential and commercial development is well-planned, attractive and high-quality:**

- Economic Growth requires preservation of native trees and additional landscaping along major corridors when sites are developed in addition to placement of sidewalks. The Department is promoting the placement of art work and we have condensed the signage for multiple tenants. The Department established policies within the 2030 Comprehensive Plan creating Major Commercial Corridors in which infill development will be encouraged. The Comprehensive Plan requires commercial site design standards to enhance community aesthetics.
- The 2030 Comprehensive Plan recognizes three Special Communities within Lake County; Mount Plymouth-Sorrento, Ferndale and Sunnyside. These policies support the pursuit of Community Redevelopment Agencies (CRA) and other overlays in small urbanized unincorporated areas that promote improved quality of life.



# **Economic Growth Department**

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- Fiscal Year 2017 will see amendments made to the Land Development Regulations which include modifications to Zoning District Regulations in Chapter III such as changes to the Lighting Ordinance and a new proposed ordinance for Temporary Portable Storage Containers. Modifications to the Landscape Ordinance, Mining Regulations, Nonconforming/Vested Rights, and other specific ordinances as requested by the BCC are expected to be made as well.
- Fiscal Year 2017 will also see Comprehensive Plan Amendments including changes to Agricultural/Eco Tourism where the objective is to increase employment opportunities by encouraging certain target industries (Agri-Tech, Recreation and Leisure, Health/Wellness).

# Economic Growth

	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Division/Program</b>				
Administration	\$ 91,650	\$ 222,119	\$ 222,119	\$ 165,201
Building Services	2,104,932	3,685,240	5,229,452	5,124,680
Economic Development and Tourism	3,134,368	7,457,478	9,082,594	9,765,965
Planning and Zoning	951,693	1,105,488	1,108,428	1,134,391
<b>Total Expenditures</b>	<b><u>\$ 6,282,643</u></b>	<b><u>\$ 12,470,325</u></b>	<b><u>\$ 15,642,593</u></b>	<b><u>\$ 16,190,237</u></b>
<b>Expenditures by Category</b>				
Personal Services	\$ 3,241,593	\$ 3,818,331	\$ 3,956,480	\$ 4,289,568
Operating	1,804,400	2,362,787	3,562,386	3,131,508
Capital Outlay	188,538	133,501	146,956	73,100
<b>Subtotal Operating Expenditures</b>	<b><u>\$ 5,234,531</u></b>	<b><u>\$ 6,314,619</u></b>	<b><u>\$ 7,665,822</u></b>	<b><u>\$ 7,494,176</u></b>
Capital Improvements	-	-	224,000	1,500,000
Debt Service	-	-	-	-
Grants and Aids	803,378	1,065,085	1,089,933	705,865
Transfers	244,734	235,731	260,731	255,750
Reserves	-	4,854,890	6,402,107	6,234,446
<b>Total Operating Expenditures</b>	<b><u>\$ 6,282,643</u></b>	<b><u>\$ 12,470,325</u></b>	<b><u>\$ 15,642,593</u></b>	<b><u>\$ 16,190,237</u></b>
<b>Expenditures by Fund</b>				
General	\$ 2,028,764	\$ 2,481,299	\$ 2,484,239	\$ 2,570,779
Building Services	2,104,932	3,685,240	5,229,452	5,124,680
Restricted Local Programs	6,092	17,912	18,084	12,984
Resort/Development Tax	2,142,855	6,285,874	7,910,818	8,481,794
<b>Total Expenditures</b>	<b><u>\$ 6,282,643</u></b>	<b><u>\$ 12,470,325</u></b>	<b><u>\$ 15,642,593</u></b>	<b><u>\$ 16,190,237</u></b>
<b>Number of Full Time Positions</b>	49	52	57	60

**Department: Economic Growth**  
**Program: Administration**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 38,669	\$ 159,738	\$ 159,738	\$ 103,774
Operating	2,307	10,675	10,675	8,581
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 40,976</b>	<b>\$ 170,413</b>	<b>\$ 170,413</b>	<b>\$ 112,355</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	50,674	51,706	51,706	52,846
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 91,650</b>	<b>\$ 222,119</b>	<b>\$ 222,119</b>	<b>\$ 165,201</b>
<b>Expenditures by Fund</b>				
General	\$ 91,650	\$ 222,119	\$ 222,119	\$ 165,201
<b>Total Expenditures</b>	<b>\$ 91,650</b>	<b>\$ 222,119</b>	<b>\$ 222,119</b>	<b>\$ 165,201</b>
<b>Number of Full Time Positions</b>	2	3	2	2

**Highlights:**

**Personal Services** for Fiscal Year 2017 includes a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly and the budget includes conservative rates for all classifications. Both positions in this Division are partially funded from other divisions.

**Operating Expenses** for Fiscal Year 2017 includes items such as travel and training for the staff, as well as \$52,846 for annual dues to the East Central Florida Regional Planning Council.

**Department: Economic Growth**  
**Division: Building Services**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 1,494,422	\$ 1,898,327	\$ 2,033,207	\$ 2,328,189
Operating	310,788	476,010	530,451	533,791
Capital Outlay	188,538	133,501	146,956	73,100
<b>Subtotal Operating Expenditures</b>	<b>\$ 1,993,748</b>	<b>\$ 2,507,838</b>	<b>\$ 2,710,614</b>	<b>\$ 2,935,080</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	111,184	116,731	116,731	130,250
Reserves	-	1,060,671	2,402,107	2,059,350
<b>Total Operating Expenditures</b>	<b>\$ 2,104,932</b>	<b>\$ 3,685,240</b>	<b>\$ 5,229,452</b>	<b>\$ 5,124,680</b>
<b>Expenditures by Fund</b>				
Building Services	\$ 2,104,932	\$ 3,685,240	\$ 5,229,452	\$ 5,124,680
<b>Total Expenditures</b>	<b>\$ 2,104,932</b>	<b>\$ 3,685,240</b>	<b>\$ 5,229,452</b>	<b>\$ 5,124,680</b>
<b>Number of Full Time Positions</b>	25	28	33	36

**Highlights:**

**Personal Services** for Fiscal Year 2017 includes a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly and the budget includes conservative rates for all classifications. Staffing has been increased with the addition of two Licensing Investigators and a Financial Analyst. Positions for the Economic Growth Department Director and an Office Associate V are partially funded from the Building Services Fund.

**Operating Expenses** for Fiscal Year 2017 includes \$101,920 in professional services for private provider services to assist with building inspections and plans review, \$42,158 in information technology repair and maintenance, \$38,986 in repair and maintenance costs, and \$58,104 in fuel costs for vehicles.

**Capital Outlay** for Fiscal Year 2017 includes \$48,000 for the replacement of two vehicles, \$7,500 for scanners and laptops to support the new Licensing Investigator positions, and \$17,600 to replace a large-format scanner in support of Division operations.

**Department: Economic Growth**  
**Division: Economic Development and Tourism**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 816,479	\$ 778,068	\$ 781,337	\$ 846,217
Operating	1,431,636	1,752,812	2,895,030	2,466,133
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 2,248,115</b>	<b>\$ 2,530,880</b>	<b>\$ 3,676,367</b>	<b>\$ 3,312,350</b>
Capital Improvements	-	-	224,000	1,500,000
Debt Service	-	-	-	-
Grants and Aids	752,704	1,013,379	1,038,227	653,019
Transfers	133,550	119,000	144,000	125,500
Reserves	-	3,794,219	4,000,000	4,175,096
<b>Total Operating Expenditures</b>	<b>\$ 3,134,368</b>	<b>\$ 7,457,478</b>	<b>\$ 9,082,594</b>	<b>\$ 9,765,965</b>
<b>Expenditures by Fund</b>				
General	\$ 985,421	\$ 1,153,692	\$ 1,153,692	\$ 1,271,187
Restricted Local Programs	6,092	17,912	18,084	12,984
Resort/Development Tax	2,142,855	6,285,874	7,910,818	8,481,794
<b>Total Expenditures</b>	<b>\$ 3,134,368</b>	<b>\$ 7,457,478</b>	<b>\$ 9,082,594</b>	<b>\$ 9,765,965</b>
<b>Number of Full Time Positions</b>	8	7	8	8

**Highlights:**

**Personal Services** for Fiscal Year 2017 includes a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly and the budget includes conservative rates for all classifications. After the Department was re-organized in Fiscal Year 2016, the third Economic Development Coordinator position was added back to this Division. The Tourism Program Supervisor, Sports Development and Tourism Coordinator, and Special Event Associate are funded from the Resort/Development Tax. The Economic Development and Tourism Manager, Program Analyst, and three Economic Development and Tourism Coordinators are funded 50 percent from the General Fund, and 50 percent from the Resort/Development Tax Fund. The Resort/Development Tax also shares a portion of the cost for the Economic Growth Director and Office Associate V assigned to the Administration Division, as well as a portion of the cost for personnel in the Communications Department who assist this Division.

**Operating Expenses** for Fiscal Year 2017 in the Economic Development Section includes \$290,118 to support the Metro Orlando Economic Development Commission (EDC) contract. There is \$100,000 budgeted for Wellness Way Strategic Land Development Advisory Services, with 50% to be re-paid from the City of Clermont. There is \$125,000 budgeted for various sponsorships and marketing activities. The Tourism Section includes \$1,233,147 budgeted for various sponsorships and marketing activities. Grants and Aids include \$250,000 for contracts related to the operation of the County's Business Opportunity Center program, \$248,000 for the City of Tavares approved project funding, \$25,000 for Lakefront TV, and \$130,019 in aids to private organizations.

**Capital Improvements** for Fiscal Year 2017 in the Tourism Section consists of \$1,500,000 for the Hickory Point Volleyball Facility.

**Reserves** in the Resort/Development Fund for Fiscal Year 2017 includes \$425,096 for purchase orders carried forward from the prior year, \$1,000,000 for the Reserve for Operations, and \$2,750,000 for the Special Reserve - Capital.

**Department: Economic Growth**  
**Division: Planning and Zoning**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 892,024	\$ 982,198	\$ 982,198	\$ 1,011,388
Operating	59,669	123,290	126,230	123,003
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 951,693</b>	<b>\$ 1,105,488</b>	<b>\$ 1,108,428</b>	<b>\$ 1,134,391</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 951,693</b>	<b>\$ 1,105,488</b>	<b>\$ 1,108,428</b>	<b>\$ 1,134,391</b>
<b>Expenditures by Fund</b>				
General	\$ 951,693	\$ 1,105,488	\$ 1,108,428	\$ 1,134,391
<b>Total Expenditures</b>	<b>\$ 951,693</b>	<b>\$ 1,105,488</b>	<b>\$ 1,108,428</b>	<b>\$ 1,134,391</b>
<b>Number of Full Time Positions</b>	14	14	14	14

**Highlights:**

**Personal Services** for Fiscal Year 2017 includes a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly and the budget includes conservative rates for all classifications.

**Operating Expenses** for Fiscal Year 2017 includes \$20,000 in professional services for assistance with the Land Development Regulations (LDR) and Comprehensive Plan amendments and \$14,865 for information technology maintenance costs. Other expenses have decreased.

# Economic Growth Department

## Performance Measurements

### Key Objectives

#### **Planning and Community Design**

Provide excellent customer service in a timely manner while adhering to the Lake County Comprehensive Plan and Land Development Regulations.

Use our staff resources to plan an aesthetically pleasing and serviceable county.

#### **Building Services**

Provide efficient and timely permitting, inspection and plan review in an effort to improve Lake County's built environment.

Guard against code violations or license misuse by aggressively pursuing complaints against unlicensed contractors.

Provide excellent customer service by using all available technology to increase turnaround time for permitting and plan review.

#### **Economic Development**

Create a "business friendly" environment, simplify the governmental permitting process, and always be mindful of the impact of governmental regulation on the success of the private sector to retain and create jobs.

Work directly with willing municipalities to assist with the implementation of each city's economic initiatives, and promote cooperation and coordination between the cities and Lake County.

Ensure that Lake County has an available and well-prepared workforce for existing, emerging and prospective businesses, and collaborate with Lake County educators to meet workforce needs and achieve educational excellence.

Establish policies and programs that promote the retention, success and expansion of existing businesses.

Establish policies and programs to assist start-up and developing businesses and encourage entrepreneurship.

Attract and recruit new businesses to Lake County by targeting specific industries, drawing upon regional partnerships and using proven business models.

#### **Tourism**

Work directly with the business community, cities and other stakeholders to promote eco-tourism, recreation, sports and tourism.

#### **Arts and Cultural Alliance**

Protect and improve Lake County's quality of life and maintain the proper balance between job creation and the protection of Lake County's natural resources and unique "Lake County" character.

# Economic Growth Department

## Performance Measurements

Performance Measures	Actual FY 2015	Estimated FY 2016	Adopted FY 2017
<b><u>Planning and Community Design</u></b>			
Customers Served			
In Person	4,730	5,452	5,615
On Phone	21,615	21,844	22,648
On Web - Information	325	324	334
Zoning Clearances	2,916	2,862	2,947
Lot Splits	10	12	14
Lot Line Deviation	24	18	19
Lots of Record	38	36	37
Zoning Conformance Letters	12	12	12
Board Applications (Rezoning, CUP, Variances, Comp Plan & LDR Amend.)	63	66	68
Development Applications (Site Plans, Preliminary Plats, Pre-	224	254	269
Average Setbacks	37	40	41
Tree Removal Permits	46	28	29
Special Event Permits	55	60	62
Farm Structure Waivers	10	10	11
Vested Rights	0	0	0
Commercial Impact Fee Plan Review	32	20	40
Residential Impact Fee Plan Review	972	750	800

# Economic Growth Department

## Performance Measurements

Performance Measures	Actual FY 2015	Estimated FY 2016	Adopted FY 2017
<b><u>Building Services</u></b>			
Customers Served			
In Person	8,745	10,251	10,661
On Phone	31,742	36,986	38,465
Web	3,583	3,533	3,674
Faxes	6,336	6,489	6,749
Inspections			
Regular	37,119	39,914	41,511
Re-Inspections	5,211	5,489	5,709
Plan Review			
New Plans Submitted (includes re-submittals)	8,066	9,711	10,099
Plans Reviewed	6,783	8,506	8,846
Permits Issued	7,779	8,738	9,088
Single Family	650	701	729
Multi-Family	105	21	22
Mobile Homes	89	127	132
Commercial Structures	17	12	12
All Other Permits	6,918	7,877	8,192
Contractor and Unlicensed Contractor Complaints			
Licensed	106	123	128
Unlicensed	43	34	35
Owner/builder	n/a	158	164

# Economic Growth Department

## Performance Measurements

Performance Measures	Actual FY 2015	Estimated FY 2016	Adopted FY 2017
<b><u>Economic Development</u></b>			
Lake County Departments/Offices certified as business friendly	14	14	14
Presentations and meetings with community groups, city governments and other organizations regarding economic development activities.	100	85	100
Joint meetings between Economic Development and Tourism, local businesses and educational and workforce partners to address and find solutions to business specific workforce issues.	70	90	100
Businesses utilizing Workforce Central Florida programs.	25	30	25
Site and industry visits	400	350	450
Industry Roundtable Meetings	12	12	10
Businesses utilizing Business Opportunity Center sponsored Small Business Development Center support	527	500	500
New businesses relocated to Lake County through Economic Development and Tourism	3	5	5
<b><u>Tourism</u></b>			
Promotions via social media	500	600	600
Tourism trainings held (seminars for tourism vendors)	5	5	6
Visits with Tourism industry partners	105	110	125
Events sponsored or assisted	105	125	125
Marketing outreach at niche expos and ads	20	30	35
<b><u>Arts and Cultural Alliance</u></b>			
Training for arts and cultural organizations	2	2	2
Art events supported	18	20	20

**Detail of Capital Outlay by Fund  
FY 2017**

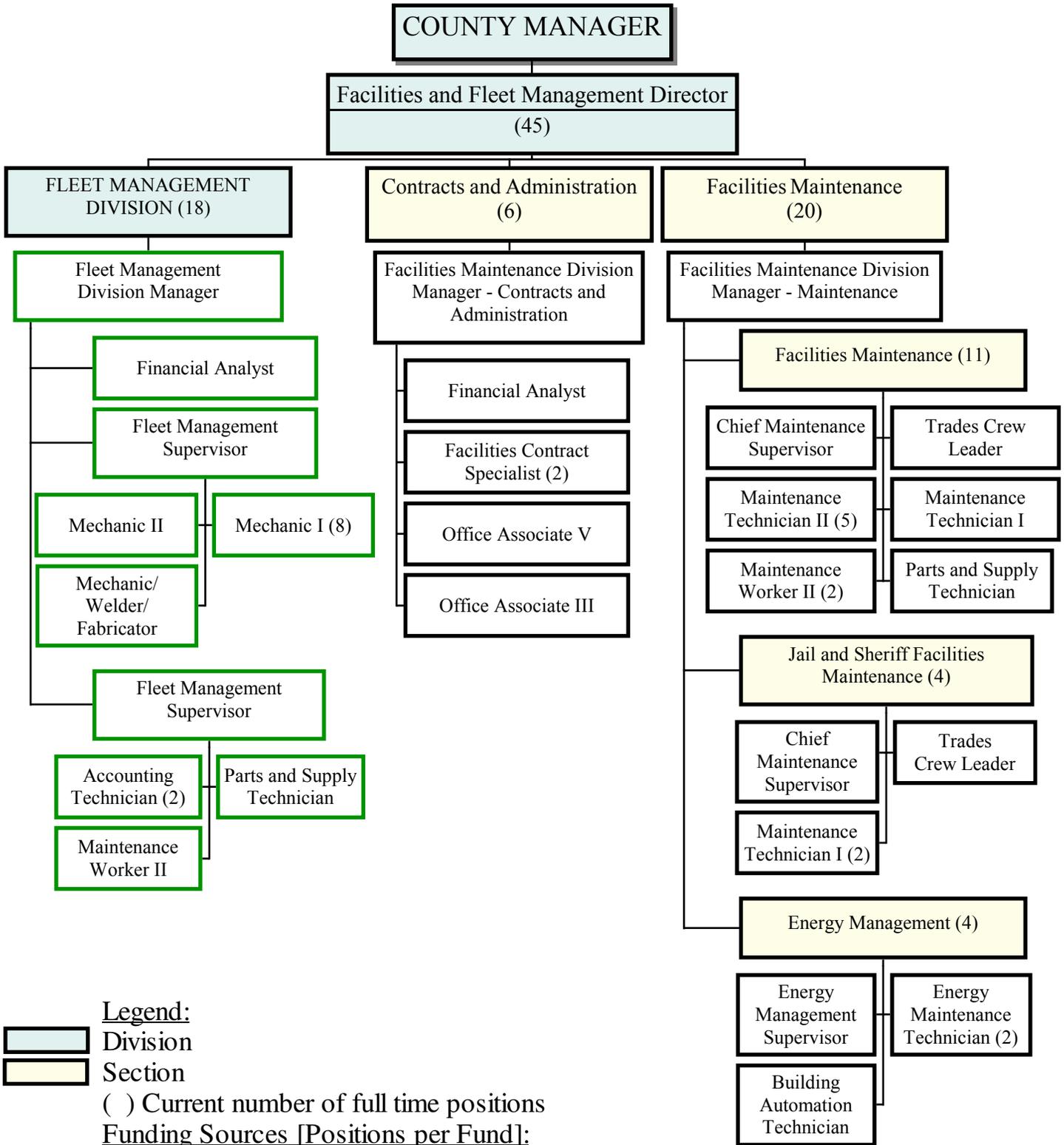
<u>Fund/Department/Division</u>	<u>Org Code</u>	<u>CRC</u>	<u>New</u>	<u>Replacement</u>	<u>Total</u>
<b>BUILDING SERVICES (1520)</b>					
<b><u>Economic Growth</u></b>					
Large Format Scanner	1048310	BSD-1701	\$ -	\$ 17,600	\$ 17,600
Scanner and Laptops	1048310	BSD-1702	7,500	-	7,500
(2) 2017 Ford Escape SE	1048310	Project 00001	48,000	-	48,000
<b>Total Building Services</b>			<b>\$ 55,500</b>	<b>\$ 17,600</b>	<b>\$ 73,100</b>
<b>TOTAL ALL FUNDS</b>			<b>\$ 55,500</b>	<b>\$ 17,600</b>	<b>\$ 73,100</b>



# FACILITIES AND FLEET MANAGEMENT DEPARTMENT



# Facilities and Fleet Management Organization Chart Fiscal Year 2017



- Legend:**
- Division
  - Section
  - ( ) Current number of full time positions
  - Funding Sources [Positions per Fund]:
  - General Fund [27]
  - Fleet Maintenance [18]

# Facilities and Fleet Management Department

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## Mission Statement:

To maintain and repair all of Lake County’s facilities, vehicles, and equipment, through sustainable proactive maintenance efforts from the inception of design to the maintenance of the facilities and from the acquisition, maintenance and repairs, to the disposal of vehicles and equipment. To support County goals and objectives by developing and maintaining well planned, attractive, and high quality County facilities in a manner that assures longevity, cost effective energy efficiency, and quality through professional customer service. To support County goals and objectives by managing County assets (vehicles and equipment) to assure longevity; maximize cost efficiency, and natural resource protection from asset acquisition through disposal in a manner that is delivered through exceptional customer service and professionalism.

## Program Descriptions:

- The **Facilities Administration Section** provides oversight for the various County construction projects, as well as financial, managerial, and architectural support for the Facilities sections, other County Departments, Constitutional Officers, and other groups as directed by the Board of County Commissioners.



• The **Facilities Management Section** provides services related to the maintenance and daily management of completed facilities, as well as providing input into the designs for new structures, additions, and renovations. The Facilities Management Section oversees the repair, maintenance and proper operations, and efficiency of air quality systems in all County buildings, and also works to ensure proper care is taken to retain the value and appreciation of existing facilities. The Facilities Management Section is responsible for contracted maintenance for County facilities, such as fire extinguisher maintenance, pressure washing, pest/termite services, custodial, and lawn maintenance contracts.

- The **Jail and Sheriff Facilities Maintenance Section** handles the maintenance for all the Jail and Sheriff Facilities.
- The **Energy Management Section** is responsible for monitoring and paying County utilities and converting to energy savings fixtures where applicable.

- The **Fleet Management Division** provides support services to its customers ensuring they have safe, sound, and economical transportation and equipment available. The Division enables customers to provide services to the citizens of Lake County, is committed to protecting Florida’s environment by recycling/recovering hazardous material; provides maintenance and repair services at competitive prices for a range of vehicles and equipment for the Lake County Board of County Commissioners and other Constitutional Offices of Lake County, including assistance with specification preparation, acquisition and disposal, licensing and titles, asset management and tracking, fuel services, maintenance management, maintenance contract management, and assessment of the County’s fleet which includes small equipment, automobiles, vans, trucks, fire apparatus, transit buses, agricultural equipment, medium and heavy trucks, and heavy equipment.



## Department Goals and Objectives:

### **Deliver exceptional customer service in a friendly and professional manner, and assure fiscal responsibility throughout the organization:**

- The Facilities Administration Section will continue to examine business processes within the Section and the Department to search for areas of possible improvement. With the existing professional staffing combined with professional education and support from the County Manager and the Board of County Commissioners, the Section will continue to perform functions previously assigned to multiple staff members while maintaining the high levels of professional knowledge and standards in their respective fields. The processes for initial budgeting, and for adjustments to the budget will allow for improved management of programs. This will result in a progression toward qualification for Energy Star and other efficiency certifications along with long-term operational cost reductions compared to traditional structures.

# **Facilities and Fleet Management Department**

- The Facilities Management Section continually strives to provide exceptional customer service to our internal and external customers and with the continued staffing and training at a level that allows a high level of performance, it is expected that customer satisfaction levels should remain high.



- The Fleet Management Division provides a full range of fleet services to Lake County Board of County Commissioners and other Constitutional Offices of Lake County. Accurate specifications are used to acquire the right vehicle/piece of equipment for each department. Asset management and tracking, and fleet assessments are used in working with each department to acquire the right vehicle/piece of equipment for specific job functions. This includes determining which vehicles/equipment are eligible for replacement (by age, miles/hours and maintenance history). Fleet Management monitors, repairs, and maintains four County fuel sites in compliance with applicable federal, state, and county regulations to support fuel needs for County vehicles and equipment. Fleet also administers the State of Florida contract for fuel cards.

## **Assure that new residential and commercial development is well-planned, attractive and high-quality:**

- The Facilities Administration Section will strive to incorporate energy efficient components in the design of new construction and renovation projects through the use of construction methods and materials that increase the energy efficiency of the projects. This can be accomplished with continued professional staffing, professional education, and support for these efforts along with support for education of staff on new materials and processes available in the marketplace.
- The Facilities Management Section will continue to evaluate planned buildings and systems to maximize energy efficiency and lower water usage. This will be accomplished using existing in-house expertise to evaluate conceptual designs of future planned facilities. The resulting changes to the system's design for buildings under construction will yield lower future resource usage.



## **Enhance the quality of life of Lake County residents by providing active and passive recreational opportunities, library services and promoting conservation, preservation, and protection of natural resources:**

- The Fleet Management Division preserves environmental resources through recycling/recovering Freon, waste oil, oil filters, scrap metal, paper, used tires, and batteries used at its facility. These processes will decrease the items put into the waste stream resulting in an increase in scrap revenue.

# Facilities and Fleet Management Department

	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Division/Program</b>				
Administration	\$ 686,557	\$ 713,726	\$ 713,726	\$ 713,596
Facilities Management	1,365,354	1,757,846	2,116,296	1,853,547
Jail and Sheriff Facilities Maintenance	418,128	505,749	679,243	1,713,787
Energy Management	2,396,897	2,206,061	2,233,818	947,880
<b>Total Expenditures</b>	<b><u>\$ 4,866,935</u></b>	<b><u>\$ 5,183,382</u></b>	<b><u>\$ 5,743,083</u></b>	<b><u>\$ 5,228,810</u></b>
<b>Expenditures by Category</b>				
Personal Services	\$ 1,504,502	\$ 1,640,643	\$ 1,640,643	\$ 1,691,961
Operating	3,253,904	3,525,739	3,695,391	3,400,153
Capital Outlay	108,529	17,000	407,049	136,696
<b>Subtotal Operating Expenditures</b>	<b><u>\$ 4,866,935</u></b>	<b><u>\$ 5,183,382</u></b>	<b><u>\$ 5,743,083</u></b>	<b><u>\$ 5,228,810</u></b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b><u>\$ 4,866,935</u></b>	<b><u>\$ 5,183,382</u></b>	<b><u>\$ 5,743,083</u></b>	<b><u>\$ 5,228,810</u></b>
<b>Expenditures by Fund</b>				
General	\$ 4,866,935	\$ 5,183,382	\$ 5,743,083	\$ 5,228,810
<b>Total Expenditures</b>	<b><u>\$ 4,866,935</u></b>	<b><u>\$ 5,183,382</u></b>	<b><u>\$ 5,743,083</u></b>	<b><u>\$ 5,228,810</u></b>
<b>Number of Full Time Positions</b>	26	26	26	27

Details for the Fleet Management Division can be found under Tab G - Internal Service Funds.

**Department: Facilities and Fleet Management**  
**Program: Administration**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 549,622	\$ 582,593	\$ 582,593	\$ 587,586
Operating	136,935	131,133	131,133	126,010
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 686,557</b>	<b>\$ 713,726</b>	<b>\$ 713,726</b>	<b>\$ 713,596</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 686,557</b>	<b>\$ 713,726</b>	<b>\$ 713,726</b>	<b>\$ 713,596</b>
<b>Expenditures by Fund</b>				
General	\$ 686,557	\$ 713,726	\$ 713,726	\$ 713,596
<b>Total Expenditures</b>	<b>\$ 686,557</b>	<b>\$ 713,726</b>	<b>\$ 713,726</b>	<b>\$ 713,596</b>
<b>Number of Full Time Positions</b>	7	7	7	7

**Highlights:**

**Personal Services** for Fiscal Year 2017 include a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly. The budget reflects the adopted FRS rates for the first three quarters of Fiscal Year 2017 and includes conservative estimates for all classes for the final quarter.

**Operating Expenses** for Fiscal Year 2017 includes a decrease in IT repair and maintenance of \$4,991.

**Department: Facilities and Fleet Management**  
**Program: Facilities Management**

Expenditures/Positions	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Expenditures by Category</b>				
Personal Services	\$ 535,097	\$ 590,680	\$ 590,680	\$ 643,445
Operating	785,681	1,167,166	1,223,659	1,135,406
Capital Outlay	44,575	-	301,957	74,696
<b>Subtotal Operating Expenditures</b>	<b>\$ 1,365,354</b>	<b>\$ 1,757,846</b>	<b>\$ 2,116,296</b>	<b>\$ 1,853,547</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 1,365,354</b>	<b>\$ 1,757,846</b>	<b>\$ 2,116,296</b>	<b>\$ 1,853,547</b>
<b>Expenditures by Fund</b>				
General	\$ 1,365,354	\$ 1,757,846	\$ 2,116,296	\$ 1,853,547
<b>Total Expenditures</b>	<b>\$ 1,365,354</b>	<b>\$ 1,757,846</b>	<b>\$ 2,116,296</b>	<b>\$ 1,853,547</b>
<b>Number of Full Time Positions</b>	11	11	11	12

**Highlights:**

**Personal Services** for Fiscal Year 2017 include a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly. The budget reflects the adopted FRS rates for the first three quarters of Fiscal Year 2017 and includes conservative estimates for all classes for the final quarter. Fiscal Year 2017 includes a new Parts and Supply Technician position.

**Operating Expenses** for this Division include the custodial services for all County facilities including the new Lake County Courthouse and Emergency Communication Operations Center. Repair and maintenance includes funding to maintain every structural component of all County facilities in addition to annual elevator maintenance, lawn maintenance, fire alarm testing and inspection, and pest control. Facilities allocates charges to the other Departments for contractual services, utility services and repair and maintenance, ensuring that the expenditures for the Departments reflect their total expenditures. Fiscal Year 2017 includes a \$33,486 reduction.

**Capital Outlay** for Fiscal Year 2017 includes \$27,500 for a replacement van, and \$47,196 for Fleet Management assets which include a Post Drive-on Lift, Tire Balancer and Tire Mounting Machine.

**Department: Facilities and Fleet Management**  
**Program: Jail and Sheriff Facilities Maintenance**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 184,076	\$ 209,051	\$ 209,051	\$ 215,274
Operating	170,098	279,698	365,100	1,464,013
Capital Outlay	63,954	17,000	105,092	34,500
<b>Subtotal Operating Expenditures</b>	<b>\$ 418,128</b>	<b>\$ 505,749</b>	<b>\$ 679,243</b>	<b>\$ 1,713,787</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 418,128</b>	<b>\$ 505,749</b>	<b>\$ 679,243</b>	<b>\$ 1,713,787</b>
<b>Expenditures by Fund</b>				
General	\$ 418,128	\$ 505,749	\$ 679,243	\$ 1,713,787
<b>Total Expenditures</b>	<b>\$ 418,128</b>	<b>\$ 505,749</b>	<b>\$ 679,243</b>	<b>\$ 1,713,787</b>
<b>Number of Full Time Positions</b>	4	4	4	4

**Highlights:**

**Personal Services** for Fiscal Year 2017 include a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly. The budget reflects the adopted FRS rates for the first three quarters of Fiscal Year 2017 and includes conservative estimates for all classes for the final quarter.

**Operating Expenses** for this Division includes \$150,186 in repairs and maintenance for the Detention Center, Sheriff's Administration Building and South Lake Sub-Station in Clermont. Fiscal Year 2017 includes \$1,181,442 in utility services along with repair and maintenance expenditures as part of the reallocation of Countywide building expenditures from the Facilities Maintenance Division.

**Capital Outlay** for Fiscal Year 2017 includes \$4,500 for a new 20HP mower and \$30,000 for a new tractor with front end loader and cutter.

**Department: Facilities and Fleet Management**  
**Program: Energy Management**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 235,707	\$ 258,319	\$ 258,319	\$ 245,656
Operating	2,161,190	1,947,742	1,975,499	674,724
Capital Outlay	-	-	-	27,500
<b>Subtotal Operating Expenditures</b>	<b>\$ 2,396,897</b>	<b>\$ 2,206,061</b>	<b>\$ 2,233,818</b>	<b>\$ 947,880</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 2,396,897</b>	<b>\$ 2,206,061</b>	<b>\$ 2,233,818</b>	<b>\$ 947,880</b>
<b>Expenditures by Fund</b>				
General	\$ 2,396,897	\$ 2,206,061	\$ 2,233,818	\$ 947,880
<b>Total Expenditures</b>	<b>\$ 2,396,897</b>	<b>\$ 2,206,061</b>	<b>\$ 2,233,818</b>	<b>\$ 947,880</b>
<b>Number of Full Time Positions</b>	4	4	4	4

**Highlights:**

**Personal Services** for Fiscal Year 2017 include a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly. The budget reflects the adopted FRS rates for the first three quarters of Fiscal Year 2017 and includes conservative estimates for all classes for the final quarter.

**Operating Expenses** for this Division include the utility services for power, water/sewer, garbage collection, and natural gas. For Fiscal Year 2017 utility services have been reduced by \$1,273,018 as part of the reallocation of Countywide building expenditures.

**Capital Outlay** for Fiscal Year 2017 includes \$27,500 for a replacement van.

# Facilities and Fleet Management Department

## Performance Measurements

### Key Objectives

#### Facilities Administration

Manage Projects in the Pre-Design, Design, and Construction Phases

#### Facilities Maintenance and Jail and Sheriff Maintenance

Maintain technical and support staff at or below industry standard per square foot of building inventory

Minimize "backlog" of maintenance and repair work

<b>Performance Measures</b>	<b>Actual FY 2015</b>	<b>Estimated FY 2016</b>	<b>Adopted FY 2017</b>
<b><u>Facilities Administration</u></b>			
Number of Projects	31	30	36
<b><u>Facilities, Jail and Sheriff Maintenance and Energy Management</u></b>			
Square Footage Maintained	1,973,165	1,973,165	1,950,053
Square Footage Maintained per staff	75,891	75,891	75,002

**Detail of Capital Outlay by Fund  
FY 2017**

<u>Fund/Department/Division</u>	<u>Org Code</u>	<u>CRC</u>	<u>New</u>	<u>Replacement</u>	<u>Total</u>
<b>GENERAL (0010)</b>					
<b>Facilities and Fleet Management</b>					
<b>Facilities Maintenance</b>					
18,000lb 4 Post Drive-on Lift	0851110	FMAINT-1701	\$ 19,366	\$ -	\$ 19,366
Heavy Duty Wheel/Tire Balancer	0851110	FMAINT-1702	12,535	-	12,535
Heavy Duty Tire Mount Machine	0851110	FMAINT-1703	15,295	-	15,295
Vehicle - E250 Van	0851110	Project 00001	-	27,500	27,500
<b>Jail and Sheriff Facilities Maintenance</b>					
DR Field Brush 34" 20 HP Mower	0851120	JS-1701	4,500	-	4,500
4105 Tractor with Canopy, Front End Loader and MX-5 Cutter	0851120	Project 00001	30,000	-	30,000
<b>Energy Management</b>					
Vehicle - E250 Van with ladder racks, partition and supply bins	0851420	Project 00001	-	27,500	27,500
<b>Total General Fund</b>			<b>\$ 81,696</b>	<b>\$ 55,000</b>	<b>\$ 136,696</b>
<b>TOTAL ALL FUNDS</b>			<b>\$ 81,696</b>	<b>\$ 55,000</b>	<b>\$ 136,696</b>



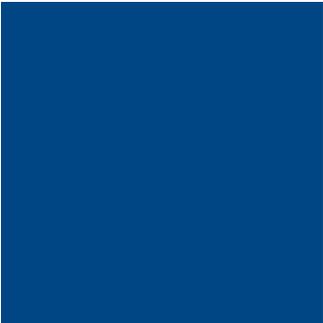
LAKE COUNTY  

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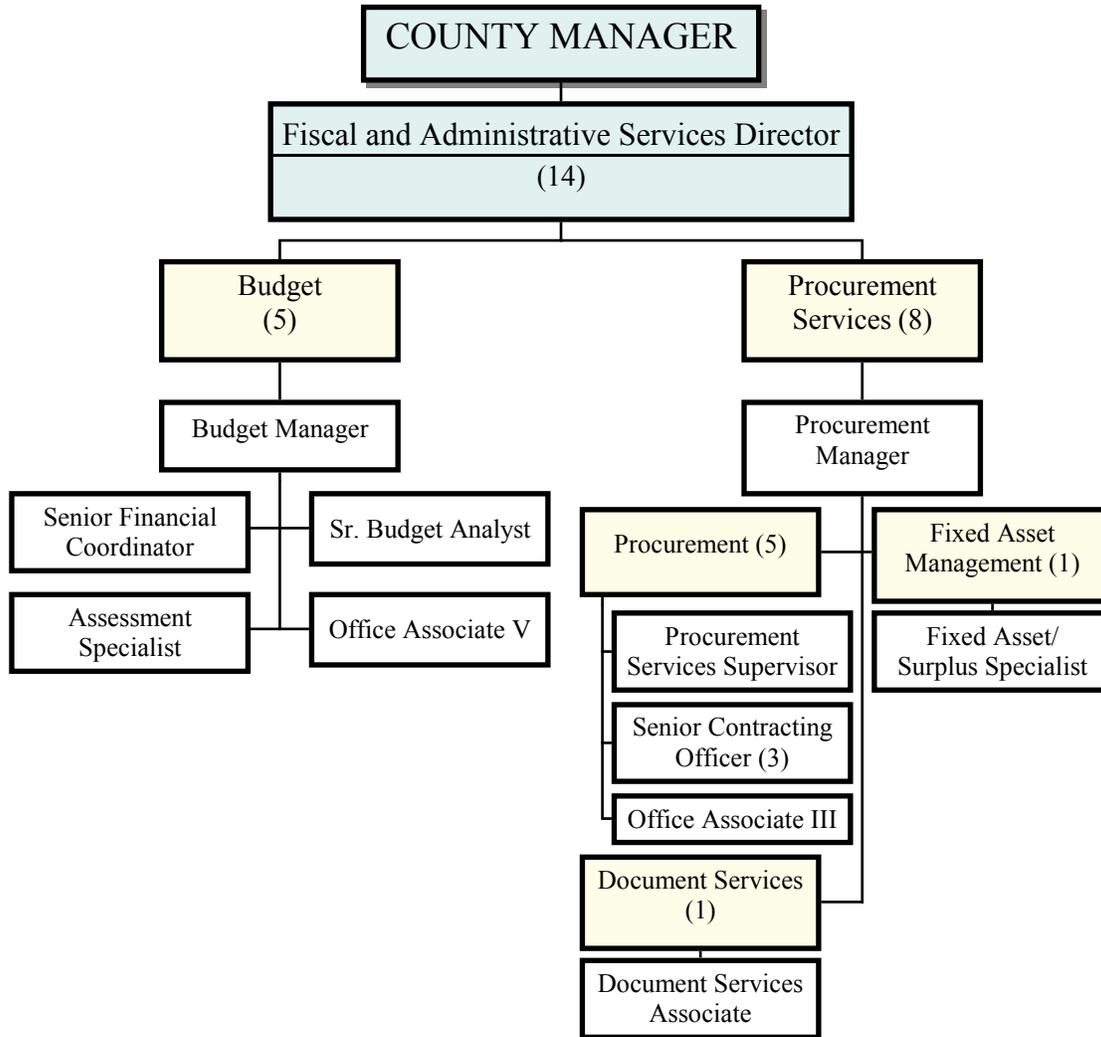
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**FISCAL AND  
ADMINISTRATIVE  
SERVICES  
DEPARTMENT**



# Fiscal and Administrative Services Organization Chart Fiscal Year 2017



Legend:



Division



Section

( ) Current number of full time positions

Funding Source [Positions per Fund]:



General Fund [14]

Fiscal Year 2017 - October 1, 2016

# Fiscal and Administrative Services Department

## Mission Statement:

To make recommendations for the development and allocation of resources to meet citizen, Board of County Commissioners and Department priorities in a legal, fair, innovative and efficient manner resulting in the effective and efficient delivery of services that instills public trust and the well-being of citizens.

## Program Descriptions:

- The **Budget Section** performs the functions of preparation and administration of the County's budget; and analyzes, evaluates and makes recommendations for improvements to the County's financial position. Major functions and activities which the Budget Section performs include: revenue analysis and development, and review of proposed legislation and contracts which may have a financial impact or effect on County operations.

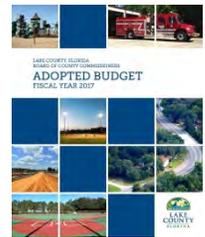


- The **Procurement Services Section** performs two operational functions, each of which is individually accounted for in the budget process. The primary operational function, Procurement Services, involves the timely and effective award of new contracts with management/execution of other general purchasing activity, and the management of the County's fixed asset inventory. The second operational function, Document Services, provides for the management and fulfillment of the County's reprographics function.

## Department Goals and Objectives:

### Deliver Exceptional Customer Service in a Friendly and Professional Manner, and Assure Fiscal Responsibility Throughout the Organization:

- The Budget Section plans to submit the Fiscal Year 2017 Adopted Budget Book for the Government Finance Officers Association of the United States and Canada's distinguished budget award program.
- The Budget Section continues to evaluate and recommend improvements to ensure the County's financial health, as well as monitor legislation that may have significant financial impact to the County.
- Procurement Services strives for simplification and automation of procurement processes. Simplification of processes will be realized through adequate competition, and continued positive responses from service surveys. The Request for Quotation (RFQ) process is fully automated to support electronic responses and automated tabulation sheets for each action appearing on the website.
- Procurement Services continues its emphasis on the use of the Procurement Offices of Lake County (POOL) organization to maximize a cooperative and consolidated approach to the entirety of the public sector purchasing function within the County including consistencies in process and the realization of economic development incentives associated with the program.



### Facilitate a Strong and Diversified Economy:

- Procurement Service continues to use the POOL structure, and other existing resources, to support consolidated purchases intended to incentivize businesses to initiate operations in the County.



# Fiscal and Administrative Services Department

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Expenditures by Division/Program</b>				
Budget	\$ 490,674	\$ 519,044	\$ 524,245	\$ 591,855
Procurement Services	699,393	767,230	823,930	874,280
<b>Total Expenditures</b>	<b><u>\$ 1,190,067</u></b>	<b><u>\$ 1,286,274</u></b>	<b><u>\$ 1,348,175</u></b>	<b><u>\$ 1,466,135</u></b>
<b>Expenditures by Category</b>				
Personal Services	\$ 939,863	\$ 995,609	\$ 1,047,486	\$ 1,118,847
Operating	250,205	290,665	300,689	347,288
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b><u>\$ 1,190,067</u></b>	<b><u>\$ 1,286,274</u></b>	<b><u>\$ 1,348,175</u></b>	<b><u>\$ 1,466,135</u></b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b><u>\$ 1,190,067</u></b>	<b><u>\$ 1,286,274</u></b>	<b><u>\$ 1,348,175</u></b>	<b><u>\$ 1,466,135</u></b>
<b>Expenditures by Fund</b>				
General	\$ 1,190,067	\$ 1,286,274	\$ 1,348,175	\$ 1,466,135
<b>Total Expenditures</b>	<b><u>\$ 1,190,067</u></b>	<b><u>\$ 1,286,274</u></b>	<b><u>\$ 1,348,175</u></b>	<b><u>\$ 1,466,135</u></b>
<b>Number of Full Time Positions</b>	13	13	14	14

**Department: Fiscal and Administrative Services**  
**Program: Budget**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 474,630	\$ 500,429	\$ 504,730	\$ 519,951
Operating	16,044	18,615	19,515	71,904
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 490,674</b>	<b>\$ 519,044</b>	<b>\$ 524,245</b>	<b>\$ 591,855</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 490,674</b>	<b>\$ 519,044</b>	<b>\$ 524,245</b>	<b>\$ 591,855</b>
<b>Expenditures by Fund</b>				
General	\$ 490,674	\$ 519,044	\$ 524,245	\$ 591,855
<b>Total Expenditures</b>	<b>\$ 490,674</b>	<b>\$ 519,044</b>	<b>\$ 524,245</b>	<b>\$ 591,855</b>
<b>Number of Full Time Positions</b>	6	6	6	6

**Highlights:**

**Personal Services** for Fiscal Year 2017 includes a 3% salary increase for employees and reflects \$9,095 in life and health insurance cost. The Florida Retirement System (FRS) rates have increased slightly and the budget includes conservative rates for all classifications.

**Operating Expenses** for Fiscal Year 2017 reflects a \$50,000 increase in professional services to fund a new independent cost study.

**Department: Fiscal and Administrative Services**  
**Program: Procurement Services**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 465,233	\$ 495,180	\$ 542,756	\$ 598,896
Operating	234,161	272,050	281,174	275,384
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 699,393</b>	<b>\$ 767,230</b>	<b>\$ 823,930</b>	<b>\$ 874,280</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 699,393</b>	<b>\$ 767,230</b>	<b>\$ 823,930</b>	<b>\$ 874,280</b>
<b>Expenditures by Fund</b>				
General	\$ 699,393	\$ 767,230	\$ 823,930	\$ 874,280
<b>Total Expenditures</b>	<b>\$ 699,393</b>	<b>\$ 767,230</b>	<b>\$ 823,930</b>	<b>\$ 874,280</b>
<b>Number of Full Time Positions</b>	7	7	8	8

**Highlights:**

**Personal Services** for Fiscal Year 2017 includes a 3% salary increase for employees and reflects \$9,095 in life and health insurance cost. The Florida Retirement System (FRS) rates have increased slightly and the budget includes conservative rates for all classifications. Fiscal Year 2017 reflects the addition of a Procurement Services Supervisor position.

**Operating Expenses** for Fiscal Year 2017 include an increase of \$3,000 in Procurement for legal advertisements and staff certifications. Document Services is included in the Procurement Services Section, and their budget reflects no changes.

# Fiscal and Administrative Services Department

## Performance Measurements

### Key Objectives

#### Budget

Review budget transfers for proper accounting, availability of funds and approval levels  
 Coordinate a comprehensive Capital Improvement Program ensuring financial feasibility  
 Certify MSBU and Fire non-ad valorem assessment rolls for all applicable parcels

#### Procurement Services

Structure purchases to support high level of competition and maximum opportunity for local vendor participation  
 Increase inter-agency consolidated purchases and procedures by maximizing POOL entity interaction  
 Appropriately increase PCard use and associated rebate revenue  
 Increase revenue from surplus property sales through aggressive surplus identification and on-line auction

#### Document Services

Continue high level of customer service in provision of printing services  
 Develop revised approach to the reprographics function and commence re-competition to implement that approach

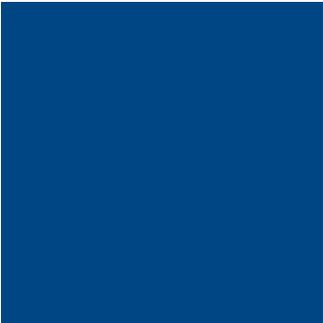
Performance Measures	Actual FY 2015	Estimated FY 2016	Adopted FY 2017
<b><u>Budget</u></b>			
Budget transfers	123	125	125
Capital Improvement Program	1	1	1
Residential fire assessments certified	81,691	82,574	82,999
Non-residential fire assessments certified	1,507	1,518	1,498
MSBU units certified	2,068	2,068	2,068
<b><u>Procurement Services</u></b>			
Formal solicitations issued	160	165	170
Purchase Orders Issued	1,557	1,650	1,750
Term and Supply Contracts Managed	425	435	445
Capital Assets managed	9,812	10,524	10,630
Dollar value of capital assets managed	96,337,947	103,292,977	104,325,907
<b><u>Document Services</u></b>			
Pages produced in support of user departments	747,009	761,949	761,949



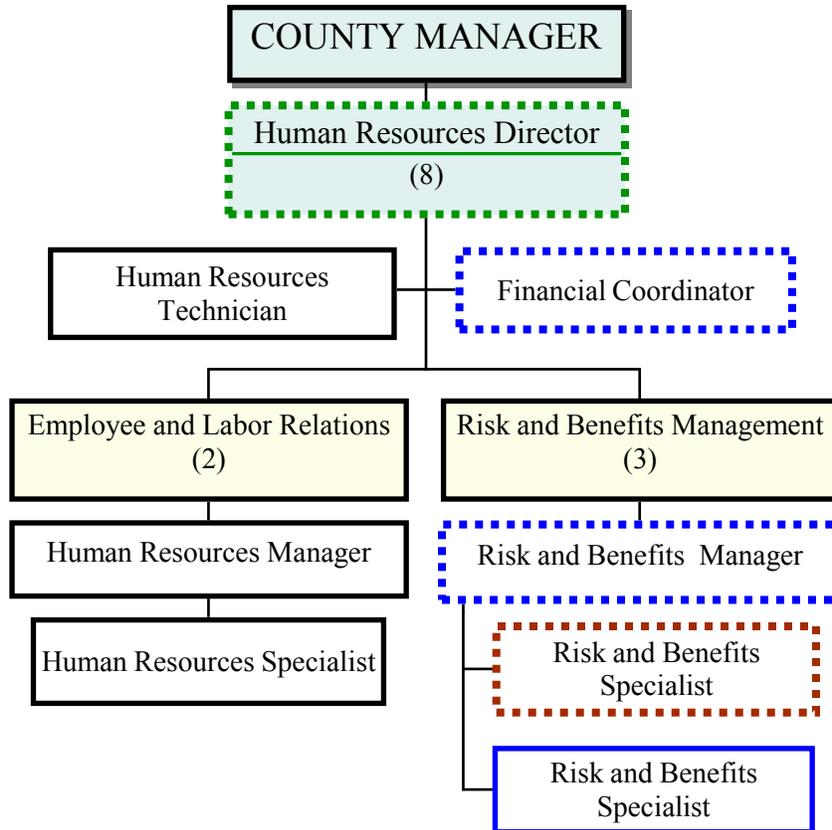
LAKE COUNTY  
FLORIDA



# HUMAN RESOURCES DEPARTMENT



# Human Resources Organization Chart Fiscal Year 2017



Legend:



Section

( ) Current number of full time positions

Funding Sources [Positions per Fund]:



General Fund [3]



Employee Group Benefits [1]



Property and Casualty Fund 50%, Employee Group Benefits Fund 50% [2]



General Fund 50%, Property and Casualty Fund 25%, Employee Group Benefits Fund 25% [1]



Property and Casualty Fund 75%, Employee Group Benefits 25% [1]

Fiscal Year 2017 - October 1, 2016

# Human Resources Department

## Mission Statement:

The mission of the Human Resources Department is to assist the County Commission through the development, implementation and facilitation of cost effective and efficient programs for managing County employees, employee benefits and loss control programs.

## Program Descriptions:

- **Employee and Labor Relations** functions include oversight of staffing and recruitment; employee and labor relations; development and interpretation of employment related policies and procedures; maintenance of the personnel and self-service functions of the County's Human Resources Information System; preparation of annual personnel projections; preparation of Equal Employment Opportunity plan reports; coordination of the performance evaluation program; training and development; development and maintenance of job descriptions; administration of the volunteer program; distribution of employment related reports; coordination of labor law requirements, and personnel and position changes; process of outside employment requests; response to unemployment compensation claims and process payment of general fund claims; coordination of the employee recognition and service award programs, including periodic County Manger employee and leadership meetings; organization of the County's participation in blood drives; development and distribution of employment policies and procedures; and preparation of related communication initiatives and maintenance of personnel records. Employee and Labor Relations functions are provided for all Lake BCC departments.



- **The Risk and Benefits** functions include management of the Self-Insured Health Plan, Workers' Compensation, and Property and Liability programs; development and interpretation of risk and benefits related policies and procedures; coordination of the claims committee and Safety Action Team; coordination of the Drug Free Workplace program; coordination of Federal Transit Administration random drug screen compliance for the Public Transportation Division; organization of the annual risk renewal process; receipt and issuance of certificates of insurance; administration of benefits program and associated vendor arrangements, including medical, dental, vision, legal, employee assistance program, life insurance disability, flexible spending, and other service providers; organization of the Employee Benefits Annual Open Enrollment, plan document changes, and health management programs; coordination of the retirement process, including collaboration with Florida Retirement System (FRS) and deferred compensation providers; leave administration - Family Medical Leave Act (FMLA), Sick Leave Bank, and leaves of absence); organization of the annual actuarial reviews conducted for self-funded health and risk plans, and periodic Governmental Accounting Standards Board (GASB) 45 studies (accounting and financial reporting by employers for post-employment benefits other than pensions); preparation of the risk and benefits program budgets and other participating entity arrangements; and preparation of related communication initiatives and maintenance of risk and benefits records. Risk and/or benefits management functions are provided for all Lake BCC departments, Metropolitan Planning Organization, Supervisor of Elections, Clerk of Circuit Court, Property Appraiser, Tax Collector, Water Authority, and Lake Emergency Management Services.



# Human Resources Department

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## Department Goals and Objectives:

### **Provide exceptional public safety and emergency response services to achieve a safe and secure community:**

- The Human Resources Department will revise and update, as necessary, the County's Employment Policies and Procedures, while soliciting input on current and proposed employment policies and procedures to ensure clarity and consistency with all County policies, procedures and ordinances.
- The Risk and Benefits Team works to ensure the wellness of County employees and the protection of County assets. Services are provided for all Lake BCC departments, Metropolitan Planning Organization, Supervisor of Elections, Clerk of Circuit Court, Property Appraiser, Tax Collector, Water Authority, and Lake Emergency Management Services.
- Wellness is managed through the administration of the County's self-insured medical plan that will include the implementation of an employee health center in Fiscal Year 2017. Employees have the option of participating in benefit programs that include health care, dental, vision, pre-paid legal and supplemental insurance programs that further protect the employee and their families. The Risk and Benefits Team also coordinates compliance with leave administration policies that include FMLA, Sick Leave Bank, the Federal ADA program and requested employee leaves of absence. Human Resources works with employees that are separating from the County to coordinate continued benefits that include COBRA offerings as required by Federal laws or Florida Retirement benefits for eligible employees.
- In an effort to lower the County's Workers Compensation losses, Human Resources works with department leaders and individual employees to foster a focus on individual safety awareness. The department ensures compliance with Federal and State Safety laws that include coordination of the Drug Free Workplace and the Federal Transit Administration random drug screening programs. Human Resources coordinates the County's Safety Action Team and works with departments to implement ongoing Safety Training.
- The County's insurance program protects over 370 million dollars of County assets and seeks to provide adequate coverage of these assets in a cost efficient way. The department works to quickly resolve all citizen and employee related claims ensuring that the interest of the County is clearly represented. Claims are regularly reviewed and monitored through the claims committee. To further protect the County, Human Resources ensures that all contracted vendors submit evidence of adequate insurance that meets or exceeds the County policy.



### **Deliver exceptional customer service in a friendly and professional manner, and assure fiscal responsibility throughout the organization:**

- The Human Resources Department continues to develop training programs in multiple delivery methods to reach a broader audience. Staff will develop, facilitate and/or coordinate these training programs with resources already available to the County. The Human Resources Department will review and revise, as necessary, the processes for recruiting and selecting employees in addition to reviewing compensation and benefits practices. The resulting recommendations, where appropriate, will facilitate the recruitment and retention of high performing individuals for County positions.

# Human Resources Department

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Expenditures by Division/Program</b>				
Human Resources	\$ 579,648	\$ 776,476	\$ 788,600	\$ 794,676
<b>Total Expenditures</b>	<b><u>\$ 579,648</u></b>	<b><u>\$ 776,476</u></b>	<b><u>\$ 788,600</u></b>	<b><u>\$ 794,676</u></b>
<b>Expenditures by Category</b>				
Personal Services	\$ 529,577	\$ 659,630	\$ 676,487	\$ 671,220
Operating	50,071	116,846	112,113	123,456
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b><u>\$ 579,648</u></b>	<b><u>\$ 776,476</u></b>	<b><u>\$ 788,600</u></b>	<b><u>\$ 794,676</u></b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b><u>\$ 579,648</u></b>	<b><u>\$ 776,476</u></b>	<b><u>\$ 788,600</u></b>	<b><u>\$ 794,676</u></b>
<b>Expenditures by Fund</b>				
General	\$ 579,648	\$ 776,476	\$ 788,600	\$ 794,676
<b>Total Expenditures</b>	<b><u>\$ 579,648</u></b>	<b><u>\$ 776,476</u></b>	<b><u>\$ 788,600</u></b>	<b><u>\$ 794,676</u></b>
<b>Number of Full Time Positions</b>	9	9	8	8

**Department: Human Resources**  
**Program: Human Resources**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 529,577	\$ 659,630	\$ 676,487	\$ 671,220
Operating	50,071	116,846	112,113	123,456
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 579,648</b>	<b>\$ 776,476</b>	<b>\$ 788,600</b>	<b>\$ 794,676</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 579,648</b>	<b>\$ 776,476</b>	<b>\$ 788,600</b>	<b>\$ 794,676</b>
<b>Expenditures by Fund</b>				
General	\$ 579,648	\$ 776,476	\$ 788,600	\$ 794,676
<b>Total Expenditures</b>	<b>\$ 579,648</b>	<b>\$ 776,476</b>	<b>\$ 788,600</b>	<b>\$ 794,676</b>
<b>Number of Full Time Positions</b>	9	9	8	8

**Highlights:**

**Personal Services** for Fiscal Year 2017 includes a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly and the budget includes conservative rates for all classifications. The Human Resources Manager position for Lake EMS, which was funded in their budget and shown as a position, is no longer reflected here.

**Operating Expenses** for Fiscal Year 2017 include increases of \$7,500 for the Lake County Citizen Academy program, \$10,000 for outside instructors to assist in training programs and \$10,000 in other current charges and obligations. The salary study which was a Fiscal Year 2016 budget item for \$50,000 has been reduced to \$25,000 in Fiscal Year 2017.

# Human Resources Department

## Performance Measurements

### Key Objectives

#### Human Resources:

- Support recruitment and selection initiatives to ensure the County employs a qualified and diverse workforce
- Provide New Employee Orientation (NEO) sessions to facilitate assimilation into County's workplace culture
- Develop, implement and/or coordinate training programs that increase individual and organizational effectiveness and compliance by enhancing individual employees' knowledge and skills
- Provide Supervisory Training and Development to assist with professional development and compliance
- Deliver Volunteer Services that provide value to internal departments and meaningful experiences to the volunteers
- Revise and update Employee Policies and Procedures to ensure clarity and consistency with all County Policies, Procedures, and Ordinances

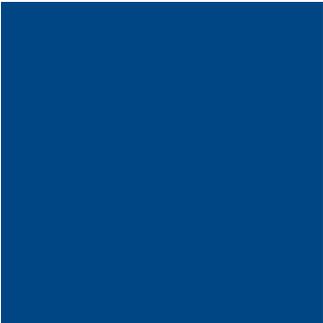
Performance Measures	Actual FY 2015	Estimated FY 2016	Adopted FY 2017
<u>Human Resources:</u>			
<u>Workforce Recruitment Initiatives:</u>			
Number of job postings	117	150	150
Number of applications received	4,333	4,353	4,300
Number of internal promotions	30	30	30
Number of new employees recruited	94	120	120
Number of new employee orientation (NEO) sessions offered	9	8	8
Number of training NEO hours	690	870	788
Develop, implement and/or coordinate training programs	2	2	2
Number of participants attending	507	300	350
Number of education hours	254	225	250
Supervisory training and development classes/programs offered	2	2	2
Number of participants	75	70	80
Number of training hours	275	215	240
<u>Volunteer Services:</u>			
Number of background checks completed for new volunteers	64	39	39
Number of volunteer hours donated	19,000	16,000	16,000
<u>Employee Policies and Procedures:</u>			
Number of policies updated	0	1	2
Number of procedures updated	0	0	2



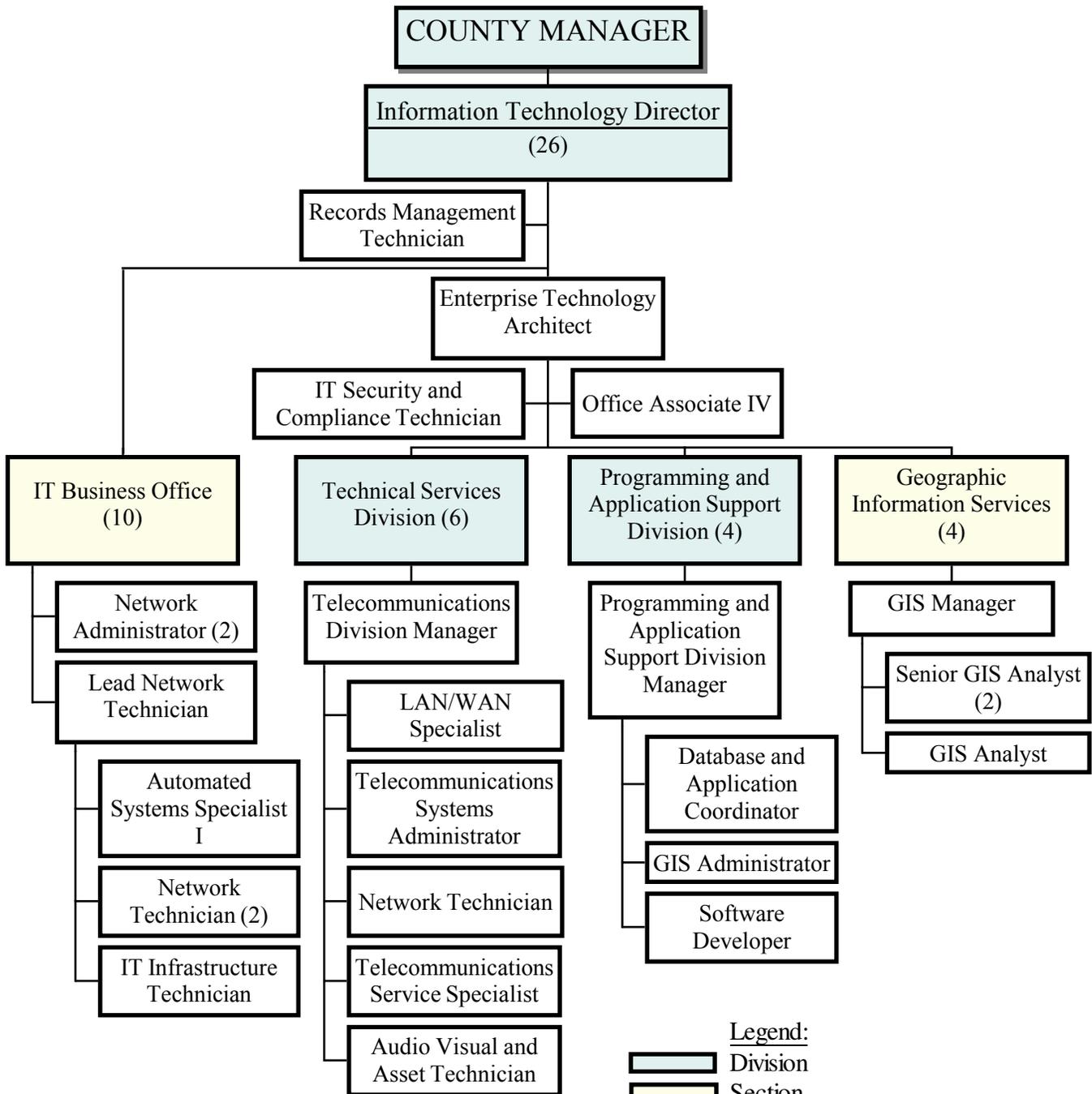
LAKE COUNTY  
FLORIDA



# INFORMATION TECHNOLOGY DEPARTMENT



# Information Technology Organization Chart Fiscal Year 2017



**Legend:**  
 Division  
 Section  
 ( ) Current number of full time positions  
Funding Sources [Positions per Fund]:  
 General Fund [26]

Fiscal Year 2017 - October 1, 2016

# Information Technology Department

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## Mission Statement:

To enable high performance within Lake County government through the delivery of powerful and innovative technology solutions designed to meet the needs of our users, businesses, and citizens. In doing this, we demonstrate the value that Information Technology brings through applied technology, software development, computer and telecommunications system design, geospatial analysis, and customer service and support.

## Program Descriptions:

The duties of government are carried out with efficiency, speed, and precision by leveraging technology solutions provided by the Information Technology Department. Through its various divisions, the Department provides services and support for telecommunications systems, computer and network systems, application support and development, geographic information systems, records management, and technology administration.

- The **IT Business Office** keeps the overall IT focus on carrying out the directives of County leadership and ensuring that all divisions within the department are coordinating well with one another, the departments, and the constitutional offices. The Division provides and maintains all the computer-based equipment used by the departments of the Board of County Commissioners supporting over 800 computer users and 120 file servers. Server management, change management, network security, backup and recovery, and the service desk are just some of the duties performed by the Division. Other duties include oversight of the County's records management program, IT governance and budgeting, accounts payable, procurement, employee development, and overall project management. The Division also provides these services to the Supervisor of Elections and the Property Appraiser upon request.
- The **Technical Services Division** provides and maintains telephone equipment and services for all Lake County government agencies: the Board of County Commissioners (BCC), Clerk of the Court, Public Defender, State Attorney, Lake County Sheriff, Property Appraiser, Supervisor of Elections, Lake County Health Department (LCHD), and provides technical assistance to the Lake County Tax Collector's Office. The Division maintains over 2,400 phone instruments as well as automated call distribution (ACD) systems, voicemail, and duress alarms. Additional responsibilities include maintaining the local and wide area networks that tie all county offices together and support for all mobile devices used by the departments.
- The **Programming and Application Support Services (PASS) Division** provides computer application support to the departments and Supervisor of Elections. PASS duties include database administration, electronic document management, Geographic Information Services (GIS) programming, and custom coding (programming) to integrate back office systems. Without this vital group, an efficient workflow between major business processes and departments would not be possible. The work of PASS makes business knowledge available to staff so they can provide excellent service to IT customers.
- The **Geographic Information Services (GIS) Division** is responsible for the analysis of data from a geographic perspective; creation of various GIS layers including the parcel layer, streets layer, hydrology layer and other layers used by the departments; layers needed for import into dispatch systems for law enforcement and emergency service agencies; responding to cartography requests; and addressing of new structures within the County. GIS enables decision makers to visualize the facts, figures, effects, and results of decisions through modeling and analysis of data and scenarios.



## Department Goals and Objectives:

### Facilitate a Strong and Diversified Economy:

- Member of advisory review committee for career technical programs within the Lake County Schools Career-Technical, School Choice and Community Education Program.

# Information Technology Department

- Member of the Computer Systems and Information Technology advisory committee at Lake Tech which is part of their Partners for Success program.
- The PASS division maintains and updates the Online Interactive Map, which is one of the primary informational tools used by citizens, businesses owners, and investors. Through the Interactive Map the County is able to show property information, jurisdictional information, and aerial imagery to anyone interested in Lake County.

## **Plan, Develop and Maintain a High-Quality, Safe and Reliable Transportation Network:**

- Member of the Intelligent Transportation System masterplan team. Works with the consultant to develop the technology roadmap for future intelligent transportation devices and networks. Will also be working with MPO and DOT to integrate Lake County traffic systems into the District 5 traffic network in order to share resources and information.
- The GIS and PASS divisions maintain the geographical data that goes into transportation planning including: streets, address information, zoning, and other datasets. The two divisions work with Public Works and other agencies to update, analyze, and visualize geodata used to maintain current transportation networks and create new ones.



## **Provide Exceptional Public Safety and Emergency Response Services to Achieve a Safe and Secure Community:**

- The GIS and PASS Divisions support the Lake County Sheriff's Department by regularly providing updated data to their E911 Dispatch System in a format their system can recognize. For each update cycle numerous GIS data layers are gathered, formatted, and configured to meet dispatch standards, providing the Sheriff's Office with current, accurate locational data that allows officers to be routed to the proper address of an incident.
- Lake County GIS assists in providing exceptional critical response services by facilitating and participating in the Addressing Consortium, a quarterly meeting that gathers together active stakeholders in the E911 Dispatch Systems including the Sheriff's Office, Lake EMS, E911 Communications, Municipal Addressing staff, and the Lake County Addressing staff. This group identifies issues with addressing including address assignment, discrepancies with municipal boundaries, road names, and various databases, and seeks to solve problems, eliminate confusion, and promote quicker and more reliable emergency response times.

## **Deliver Exceptional Customer Service in a Friendly and Professional Manner, and Assure Fiscal Responsibility Throughout the Organization:**

- This past year, Information Technology developed several mobile GIS web applications which included new features the Property Appraiser office requested. During Fiscal Year 2017, Information Technology and the Property Appraiser's office will work together to add new 2017 aerial photography to the GIS system and websites, which will be made available to the public.
- In 2017, IT will transform the current Helpdesk into the Integrated Service Desk to create one-stop shopping for all IT customers. The Service Desk will take customer requests for all IT services.



# Information Technology Department

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Expenditures by Division/Program</b>				
Business Office	\$ 238,586	\$ 252,064	\$ 252,064	\$ 955,722
County Technology	607,304	734,305	729,202	742,741
Geographic Information Services	281,743	299,213	302,459	312,841
Information Systems	566,588	659,508	663,963	-
Programming and Application Support Services	252,111	351,125	351,125	358,339
Records Management	44,427	48,778	48,778	-
Technical Services	236,450	239,187	266,290	485,272
<b>Total Expenditures</b>	<b><u>\$ 2,227,209</u></b>	<b><u>\$ 2,584,180</u></b>	<b><u>\$ 2,613,881</u></b>	<b><u>\$ 2,854,915</u></b>
<b>Expenditures by Category</b>				
Personal Services	\$ 1,579,588	\$ 1,791,620	\$ 1,799,321	\$ 2,054,950
Operating	554,752	645,760	638,002	776,965
Capital Outlay	92,869	146,800	176,558	23,000
<b>Subtotal Operating Expenditures</b>	<b><u>\$ 2,227,209</u></b>	<b><u>\$ 2,584,180</u></b>	<b><u>\$ 2,613,881</u></b>	<b><u>\$ 2,854,915</u></b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b><u>\$ 2,227,209</u></b>	<b><u>\$ 2,584,180</u></b>	<b><u>\$ 2,613,881</u></b>	<b><u>\$ 2,854,915</u></b>
<b>Expenditures by Fund</b>				
General	\$ 2,227,209	\$ 2,584,180	\$ 2,613,881	\$ 2,854,915
<b>Total Expenditures</b>	<b><u>\$ 2,227,209</u></b>	<b><u>\$ 2,584,180</u></b>	<b><u>\$ 2,613,881</u></b>	<b><u>\$ 2,854,915</u></b>
<b>Number of Full Time Positions</b>	22	23	23	26

**Department: Information Technology**  
**Program: Business Office**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 235,532	\$ 248,658	\$ 248,658	\$ 931,948
Operating	3,054	3,406	3,406	23,774
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 238,586</b>	<b>\$ 252,064</b>	<b>\$ 252,064</b>	<b>\$ 955,722</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 238,586</b>	<b>\$ 252,064</b>	<b>\$ 252,064</b>	<b>\$ 955,722</b>
<b>Expenditures by Fund</b>				
General	\$ 238,586	\$ 252,064	\$ 252,064	\$ 955,722
<b>Total Expenditures</b>	<b>\$ 238,586</b>	<b>\$ 252,064</b>	<b>\$ 252,064</b>	<b>\$ 955,722</b>
<b>Number of Full Time Positions</b>	3	3	3	12

**Highlights:**

Beginning Fiscal Year 2017, the Information Technology Department has been re-organized. The Information Technology Business Office (Previously the Administration Division) now includes the budget for the Records Management function, as well as personnel and related budgets re-assigned from other Divisions in the re-organization.

**Personal Services** for Fiscal Year 2017 includes a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly and the budget includes conservative rates for all classifications. The Business Office salaries continue to include the Information Technology Director and Office Associate IV, with the Enterprise Technology Architect, two Network Administrators, a Lead Network Technician, IT Infrastructure Technician, and IT Security and Compliance Technician being moved from Information Systems. The Records Management Technician also moved in the Departmental re-organization. In addition, two Network Technicians and an Automated Systems Specialist I have been transferred from the Library Services Division.

**Operating Expenses** for Fiscal Year 2017 include general office costs, risk insurance allocations, and training.

**Department: Information Technology**  
**Program: County Technology**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating	514,436	587,505	574,644	719,741
Capital Outlay	92,869	146,800	154,558	23,000
<b>Subtotal Operating Expenditures</b>	<b>\$ 607,304</b>	<b>\$ 734,305</b>	<b>\$ 729,202</b>	<b>\$ 742,741</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 607,304</b>	<b>\$ 734,305</b>	<b>\$ 729,202</b>	<b>\$ 742,741</b>
<b>Expenditures by Fund</b>				
General	\$ 607,304	\$ 734,305	\$ 729,202	\$ 742,741
<b>Total Expenditures</b>	<b>\$ 607,304</b>	<b>\$ 734,305</b>	<b>\$ 729,202</b>	<b>\$ 742,741</b>
<b>Number of Full Time Positions</b>	0	0	0	0

**Highlights:**

**Operating Expenses** for Fiscal Year 2017 includes repairs and maintenance for all General Fund computers, printers, battery back-ups, servers, etc. Additionally, the budget reflects the cost of maintaining required licensing for software products used by various County Departments.

**Capital Outlay Expenses** for Fiscal Year 2017 includes equipment replacements.

**Department: Information Technology**  
**Division: Geographic Information Services**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 277,144	\$ 293,779	\$ 297,025	\$ 307,369
Operating	4,599	5,434	5,434	5,472
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 281,743</b>	<b>\$ 299,213</b>	<b>\$ 302,459</b>	<b>\$ 312,841</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 281,743</b>	<b>\$ 299,213</b>	<b>\$ 302,459</b>	<b>\$ 312,841</b>
<b>Expenditures by Fund</b>				
General	\$ 281,743	\$ 299,213	\$ 302,459	\$ 312,841
<b>Total Expenditures</b>	<b>\$ 281,743</b>	<b>\$ 299,213</b>	<b>\$ 302,459</b>	<b>\$ 312,841</b>
<b>Number of Full Time Positions</b>	4	4	4	4

**Highlights:**

**Personal Services** for Fiscal Year 2017 includes a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly and the budget includes conservative rates for all classifications. In addition to the GIS Manager, this Division includes two Senior GIS Analysts and a GIS Analyst.

**Operating Expenses** for Fiscal Year 2017 includes costs for items such as supplies, repair and maintenance, and liability insurance.

**Department: Information Technology**  
**Division: Information Systems**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 552,097	\$ 630,544	\$ 634,999	\$ -
Operating	14,491	28,964	28,964	-
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 566,588</b>	<b>\$ 659,508</b>	<b>\$ 663,963</b>	<b>\$ -</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 566,588</b>	<b>\$ 659,508</b>	<b>\$ 663,963</b>	<b>\$ -</b>
<b>Expenditures by Fund</b>				
General	\$ 566,588	\$ 659,508	\$ 663,963	\$ -
<b>Total Expenditures</b>	<b>\$ 566,588</b>	<b>\$ 659,508</b>	<b>\$ 663,963</b>	<b>\$ -</b>
<b>Number of Full Time Positions</b>	7	8	8	0

**Highlights:**

Beginning Fiscal Year 2017, the Information Technology Department has been re-organized. The budget for the Information Systems Division has been moved to the Information Technology Business Office (previously the Administration Division) and the Technical Services Division (previously the Telecommunications Division).

**Department: Information Technology**  
**Division: Programming and Application Support Services**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 248,139	\$ 347,637	\$ 347,637	\$ 354,304
Operating	3,972	3,488	3,488	4,035
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 252,111</b>	<b>\$ 351,125</b>	<b>\$ 351,125</b>	<b>\$ 358,339</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 252,111</b>	<b>\$ 351,125</b>	<b>\$ 351,125</b>	<b>\$ 358,339</b>
<b>Expenditures by Fund</b>				
General	\$ 252,111	\$ 351,125	\$ 351,125	\$ 358,339
<b>Total Expenditures</b>	<b>\$ 252,111</b>	<b>\$ 351,125</b>	<b>\$ 351,125</b>	<b>\$ 358,339</b>
<b>Number of Full Time Positions</b>	4	4	4	4

**Highlights:**

**Personal Services** for Fiscal Year 2017 includes a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly and the budget includes conservative rates for all classifications. This Division employs the Division Manager, Database Application Coordinator, Software Developer, and a GIS Administrator.

**Operating Expenses** for Fiscal Year 2017 include costs for training, technology repair and maintenance, and insurances to support the Division.

**Department: Information Technology**  
**Program: Records Management**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 41,178	\$ 44,117	\$ 44,117	\$ -
Operating	3,249	4,661	4,661	-
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 44,427</b>	<b>\$ 48,778</b>	<b>\$ 48,778</b>	<b>\$ -</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 44,427</b>	<b>\$ 48,778</b>	<b>\$ 48,778</b>	<b>\$ -</b>
<b>Expenditures by Fund</b>				
General	\$ 44,427	\$ 48,778	\$ 48,778	\$ -
<b>Total Expenditures</b>	<b>\$ 44,427</b>	<b>\$ 48,778</b>	<b>\$ 48,778</b>	<b>\$ -</b>
<b>Number of Full Time Positions</b>	1	1	1	0

**Highlights:**

Beginning Fiscal Year 2017, the Information Technology Department has been re-organized. The budget for the Records Management Section has been moved to the Information Technology Business Office (previously the Administration Division).

**Personal Services** for Fiscal Year 2017 reflects the transfer of the Records Management Technician position to the Information Technology Business Office.

**Department: Information Technology**  
**Division: Technical Services**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 225,498	\$ 226,885	\$ 226,885	\$ 461,329
Operating	10,952	12,302	17,405	23,943
Capital Outlay	-	-	22,000	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 236,450</b>	<b>\$ 239,187</b>	<b>\$ 266,290</b>	<b>\$ 485,272</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 236,450</b>	<b>\$ 239,187</b>	<b>\$ 266,290</b>	<b>\$ 485,272</b>
<b>Expenditures by Fund</b>				
General	\$ 236,450	\$ 239,187	\$ 266,290	\$ 485,272
<b>Total Expenditures</b>	<b>\$ 236,450</b>	<b>\$ 239,187</b>	<b>\$ 266,290</b>	<b>\$ 485,272</b>
<b>Number of Full Time Positions</b>	3	3	3	6

**Highlights:**

Beginning Fiscal Year 2017, the Information Technology Department has been re-organized. The Technical Services Division (previously the Telecommunications Division) now includes personnel and related budgets re-assigned from other divisions in the re-organization.

**Personal Services** for Fiscal Year 2017 includes a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly and the budget includes conservative rates for all classifications. This Division employs a Division Manager, Systems Administrator, Service Specialist, Audio/Visual and Asset Technician (previously in the Administration Division), and a LAN/WAN Specialist and Network Technician (previously in the Administration Division).

**Operating Expenses** for Fiscal Year 2016 includes costs for supplies to repair, maintain, and otherwise support the County's data and telecommunications systems.

# Information Technology

## Performance Measurements

### Key Objectives

#### **IT Business Office**

Provide timely response and handling of technical support incidents for all Lake County offices and Libraries

Provide exceptional customer support by responding, dispatching, and troubleshooting incidents in a timely and friendly manner

Reduce downtime of technical resources by installing, configuring, and operating systems efficiently and productively.

#### **Technical Services**

Audit phone bills to determine if we are getting the best deal

Four digit dialing to save money and time

Improve network performance and lower cost when possible.

#### **Programming and Application Support Services:**

Process Improvement

Database Administration

GIS Database and Application Administration

Document Management and Agenda Administration

#### **Geographic Information Services:**

GIS support through spatial analysis and mapping

Improving quality and accuracy of address points for Emergency 911

Promote efficiencies by documenting business procedures

# Information Technology

## Performance Measurements

Performance Measures	Actual FY 2015	Estimated FY 2016	Adopted FY 2017
<b><u>IT Business Office</u></b>			
Percentage of support calls handled by IT Service Desk	85%	95%	100%
Percentage of normal priority incidents assigned in 24 hours	85%	95%	100%
Percentage of processes documented	25%	75%	100%
<b><u>Technical Services</u></b>			
Bill analysis/auditing (amount of bills)	19	15	15
Additional offices added to 4 digit dialing	2	2	2
Research/audit remote locations to improve network	n/a	15	10
<b><u>Programming and Application Support Services:</u></b>			
Total Number of GIS Feature Classes (Layers) maintained	N/A	470	500
Number of GIS websites and applications maintained	N/A	14	17
Number of electronic documents stored in our document management system (DataOne).	N/A	1,850,000	2,000,000
Number of GIS web services deployed	30	50	60
Number of litter reports made on the Keep Lake Beautiful site	N/A	35	50
Number of databases maintained	N/A	140	145
Number of online permitting applications/features that are available	38	39	41
<b><u>Geographic Information Services:</u></b>			
GIS Mapping and Analysis projects	85	90	95
Quality Assurance/Quality Control of Address Points to reduce the number of errors	3.00%	0.02%	0.01%
Documented business processes	n/a	100%	100%

**Detail of Capital Outlay by Fund  
FY 2017**

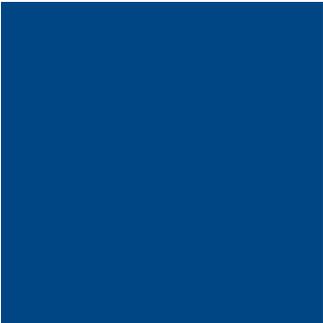
<u>Fund/Department/Division</u>	<u>Org Code</u>	<u>CRC</u>	<u>New</u>	<u>Replacement</u>	<u>Total</u>
<b>GENERAL (0010)</b>					
<b>Information Technology</b>					
<b>County Technology</b>					
Lenovo Server	1885120	Project 18002	\$ -	\$ 15,000	\$ 15,000
(4) Advanced Laptops	1885120	Project 18002	8,000	-	8,000
<b>Total General Fund</b>			<b>\$ 8,000</b>	<b>\$ 15,000</b>	<b>\$ 23,000</b>
<b>TOTAL ALL FUNDS</b>			<b>\$ 8,000</b>	<b>\$ 15,000</b>	<b>\$ 23,000</b>



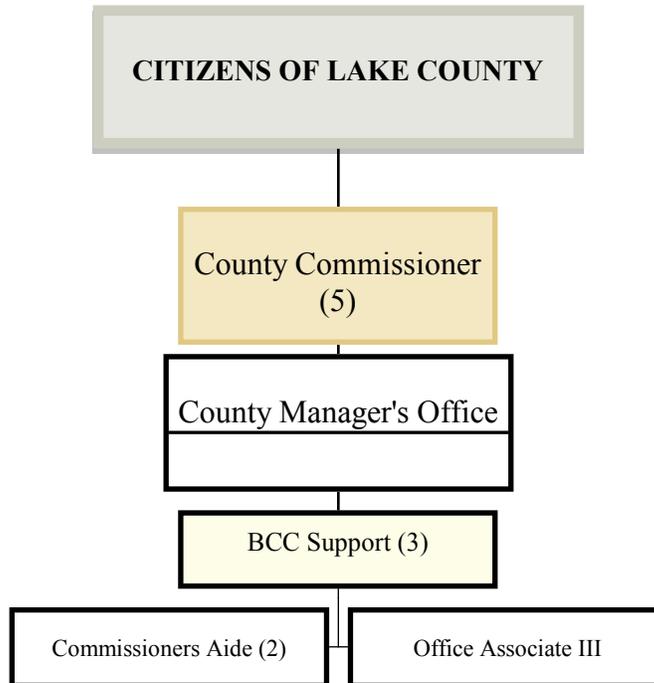
LAKE COUNTY  
FLORIDA



# LEGISLATIVE



# Legislative Organization Chart Fiscal Year 2017



Legend:

( ) Current number of full time positions

Funding Source [Positions per Fund]:

General Fund [8]

Fiscal Year 2017 - October 1, 2016

# Legislative

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## Mission Statement:

To ensure that Lake County citizens receive high quality government services related to transportation, public safety, and environmental and social services, as well as to economic opportunities for the County.

## Program Descriptions:

- The **Board of County Commissioners** is the legislative branch of County government. Individual Commissioners are both lawmaking officers and fiscal representatives of the County. The County Manager and County Attorney are appointed by the Commissioners to oversee daily operations, personnel and legal matters.



# Legislative

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Expenditures by Division/Program</b>				
Board of County Commissioners	\$ 828,906	\$ 851,233	\$ 851,233	\$ 845,409
<b>Total Expenditures</b>	<b><u>\$ 828,906</u></b>	<b><u>\$ 851,233</u></b>	<b><u>\$ 851,233</u></b>	<b><u>\$ 845,409</u></b>
<b>Expenditures by Category</b>				
Personal Services	\$ 802,349	\$ 820,001	\$ 820,001	\$ 813,612
Operating	26,556	31,232	31,232	31,797
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b><u>\$ 828,906</u></b>	<b><u>\$ 851,233</u></b>	<b><u>\$ 851,233</u></b>	<b><u>\$ 845,409</u></b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b><u>\$ 828,906</u></b>	<b><u>\$ 851,233</u></b>	<b><u>\$ 851,233</u></b>	<b><u>\$ 845,409</u></b>
<b>Expenditures by Fund</b>				
General	\$ 828,906	\$ 851,233	\$ 851,233	\$ 845,409
<b>Total Expenditures</b>	<b><u>\$ 828,906</u></b>	<b><u>\$ 851,233</u></b>	<b><u>\$ 851,233</u></b>	<b><u>\$ 845,409</u></b>
<b>Number of Full Time Positions</b>	8	8	8	8

**Department: Legislative**  
**Program: Board of County Commissioners**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 802,349	\$ 820,001	\$ 820,001	\$ 813,612
Operating	26,556	31,232	31,232	31,797
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 828,906</b>	<b>\$ 851,233</b>	<b>\$ 851,233</b>	<b>\$ 845,409</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 828,906</b>	<b>\$ 851,233</b>	<b>\$ 851,233</b>	<b>\$ 845,409</b>
<b>Expenditures by Fund</b>				
General	\$ 828,906	\$ 851,233	\$ 851,233	\$ 845,409
<b>Total Expenditures</b>	<b>\$ 828,906</b>	<b>\$ 851,233</b>	<b>\$ 851,233</b>	<b>\$ 845,409</b>
<b>Number of Full Time Positions</b>	8	8	8	8

**Highlights:**

**Personal Services** for Fiscal Year 2017 includes a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly and the budget includes conservative rates for all classifications.

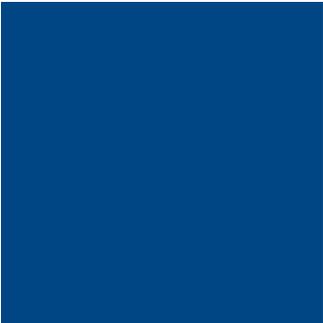
**Operating Expenses** for Fiscal Year 2017 includes funding for postage, training, travel, and other operating costs.



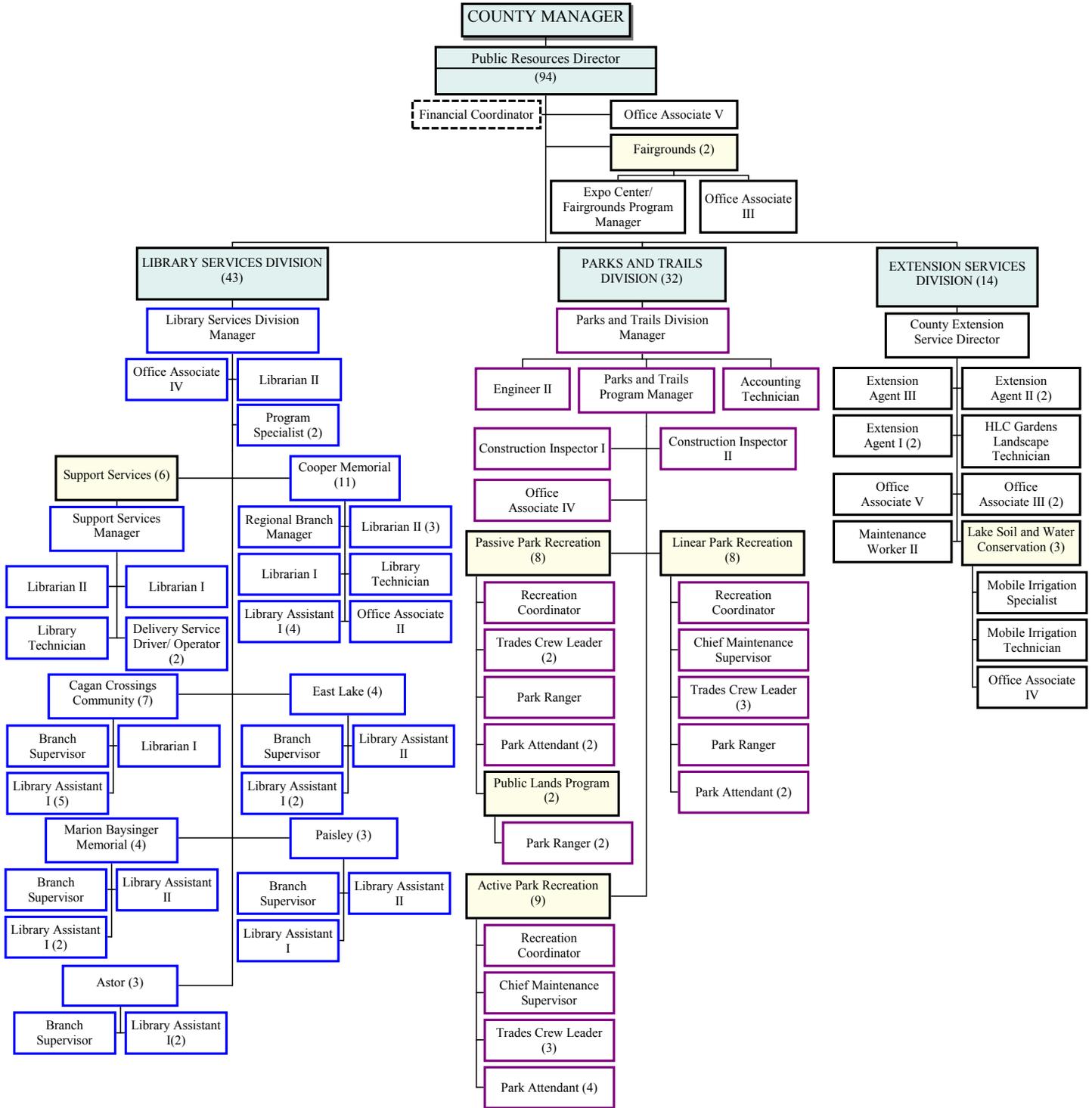
LAKE COUNTY  
FLORIDA



**PUBLIC  
RESOURCES  
DEPARTMENT**



# Public Resources - Organization Chart Fiscal Year 2017



- Legend:**  
 [Light Blue Box] Division  
 [Light Yellow Box] Section  
 ( ) Current number of full time positions  
**Funding Sources [Positions per Fund]:**  
 [White Box] General Fund [18]  
 [Light Blue Box] Library Services Fund [43]  
 [Light Yellow Box] General Fund 50%, Library Services Fund 50% [1]  
 [Light Purple Box] Parks MSTU Fund [32]

**Advisory Committees:**  
 Parks and Trails: Parks, Recreation and Trails Advisory Board  
 Library Services: Library Advisory Board

# Public Resources Department

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## Mission Statement:

To provide and promote life enriching experiences that exceeds expectations for Lake County residents and visitors.

To fulfill this mission, the Public Resources Department will:

- Develop and maintain a clean, safe and attractive parks and trails system for health and enjoyment of all County residents and visitors while promoting recreation, sports and tourism;
- Preserve and restore lands to protect water resources, habitat and wildlife corridors while promoting eco-tourism through educational and passive recreation opportunities;
- Provide research-based information and educational programs cooperatively with the University of Florida for all aspects of horticulture, agriculture, nutrition, food safety, the home environment, financial management and 4-H youth programs;
- Promote conservation of Lake County's soil and water resources through education and outreach;
- Promote life-long learning under a cooperative countywide library system; engage the community by offering physical and digital content, programs and services critical to education, research and workforce training; and
- Provide event and farmer's market opportunities through management of the Lake County Fairgrounds.

## Program Descriptions:

The Public Resources Department provides direct services to Lake County residents and the general public that are most often associated with quality of life.

- **Administration** provides administrative and financial oversight of all functions within the Department, which includes: the Extension Services Division; the Library Services Division; and the Parks and Trails Division. The missions and descriptions for the three divisions are on the following pages. The Administration part of the Department also includes the Fairgrounds; the Umatilla Community Center; and the Paisley Community Center. The two community centers serve the local communities and host congregate meals for the elderly through Mid-Florida Community Services. Administration and the community centers are funded through the General Fund, with the community center facilities assigned to the Parks and Trails Division. The Fairgrounds is operated by Lake County, except during the Lake County Fair, when it is operated by the Lake County Fair Association. The Fairground facilities are rented out for special events and the Lake County Farmer's and Flea Market is held at the Fairgrounds every Thursday, except during the annual Fair and on holidays. The Fairgrounds program is funded out of the General Fund and strives to maintain budget neutrality.



- The **Extension Services Division** is a division of the University of Florida's Institute of Food and Agricultural Sciences (IFAS) operated in conjunction and cooperation with the Lake County Board of County Commissioners. The Division, funded primarily through the General Fund, provides research-based information and educational resources through



various workshops, seminars, individual consultations, agricultural business site visits, newsletters, plant clinics and demonstrations. The Lake County Extension Program areas of expertise include: Residential Horticulture/Master Gardeners, Family and Consumer Sciences, 4-H Youth Development, Livestock and Natural Resources, Commercial Ornamental Horticulture Production and Commercial Fruit Production. In addition to numerous programs and events for commercial agriculture and residents, the Division hosts an Annual Farm Tour to highlight local agriculture, and a Landscape and Garden Fair to provide educational seminars and plants and garden products from local vendors. The adjacent Discovery Gardens, covering four

acres, is a series of themed demonstration gardens designed to serve as a hands-on-learning tool that supports programs in horticulture, gardening, landscape design, and natural-resource management. Monthly Saturday programs have opened this resource to more Lake County residents. A Disney grant funded the purchase of salamanders and snakes, as well as equipment for natural resource programs for 4-H youth; and 16 programs were provided in Fiscal Year 2016. The

# Public Resources Department

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Mobile Irrigation Lab Program, entirely grant funded, assists commercial citrus groves and nurseries with conserving water, along with inspecting irrigation systems and recommending enhancements and efficiencies to save water and money. The Division also provides a staff assistant for the Lake Soil and Water Conservation District (LSWCD) Board to administer the Mobile Irrigation Lab Program and assist with projects that inform the public about conservation programs. The LSWCD annually sponsors three educational events that include: the annual Land Judging Competition, which invites student group teams to test their knowledge by judging soils; an Envirothon, which is a natural resource education program traditionally held at Hickory Point Recreational Facility in Tavares; and a poster and speech contest with the annual theme selected by the National Association of Conservation Districts. In addition to the educational events, the LSWCD holds an annual tree give-away of approximately 2,000 bare root tree seedlings in honor of Florida Arbor Day.

- The **Library Services Division** provides administration of the Lake County Library System, which is a single-county cooperative public library system with six county branch libraries and nine municipal member libraries. The Lake County Board of County Commissioners (BCC) is designated as the administrative head of the system. The Lake County Library System's mission is to promote life-long learning under a cooperative countywide library system; engage the community by offering physical and digital content, programs and services critical to education, research and workforce



training. The library system provides residents with a variety of programs and library materials in physical and electronic formats. The member libraries participate in the system through interlocal agreements between the County and municipalities in order to provide residents with consistency of service regardless of location. The interlocal agreements were renewed effective October 1, 2013, for a term of three years. New interlocal agreements will be considered by the member libraries' municipal leaders and the Lake County BCC during the last quarter of Fiscal Year 2016. One of the highlights of the library system is the partnership between Lake County, Lake-Sumter State College and the University

of Central Florida to operate the Cooper Memorial Library, a branch library in Clermont. The Division consists of Administration, Public Services and Support Services. The primary funding for Library Services is through a General Fund transfer to the Library Fund. Allocations are budgeted each year for the member libraries' service to residents of unincorporated areas of Lake County. Administration and Support Services are located in Tavares and provide system-wide administration, oversight and technical support services. The Division Manager is also the designated Administrative Head of the Library System for State reporting and State Aid to Public Libraries Grant requirement purposes, and recommends county-wide policies, plans and procedures. The Division shares the departmental Financial Coordinator. Rounding out Administration are the system-wide coordinators who insure consistency and quality in collection development, youth and adult programming, adult literacy, and learning services. Support Services,

administered by a Support Services Manager, provides a wide array of technical services and support. This section is responsible for the system-wide automation system, which provides both wired and wireless internet and computer access to all libraries, as well as the integrated operating systems that make up the electronic library catalog, customer database, circulation system, on-line services and peripheral systems. Some of the peripheral systems include self-checkout and PC-reservation and printing systems. Support Services also provides cataloging services, system-wide report services, database maintenance, e-rate applications management, system-wide courier service, and books-by-mail services. Public Services include oversight, administration and operation of the six branch libraries. Each branch library also has a Branch Supervisor or Regional Branch Manager to oversee day-to-day operations. Hours and depth of services vary at each library based on size of staff and facility, budget, and community need. In Fiscal Year 2016, the Division included a financial literacy program and mobile learning labs, evaluated cloud-based resources and learning tools for implementation, launched a food drive to help patrons reduce library fines, and implemented the



# Public Resources Department

Career Online High School pilot program to provide scholarships and online access to Lake County residents working toward an accredited high school diploma.

- The **Parks and Trails Division** develops and maintains County parks, recreation sites, trails and boat ramps, and preserves natural areas and public lands for the residents of Lake County. It also maintains abandoned cemeteries in accordance with Florida Statutes, Chapter 497.345. The Division's maintenance and operations are funded primarily out of the Parks MSTU. The Division has additional revenue sources in the form of various grants, Impact Fees, a General Fund transfer, boating and fishing licenses, and rental fees for use of athletic fields, concessions, and pavilions. In Fiscal Year 2017, Public Lands' maintenance, restoration and operations will be funded in the Parks MSTU through a transfer from the General Fund. Maintenance of the County's parks represents a major operating expense for the Division and is reflected in the budget for 16 active parks, 11 passive parks, 10 public lands properties, 16 boat ramps, 20 miles of multi-use trails, 26 miles of unpaved trails, 162 miles of Blueways, and 7 cemeteries. This includes: mowing, weeding and edging; trash pick-up; pressure cleaning and washing park amenities; athletic field grooming and line striping; repairing and replacing fencing, railing and gates; chemical lawn service; and fire ant treatment. Other maintenance and repair costs include general building maintenance, electrical, plumbing and playground equipment repair/maintenance, sand, mulch, gravel, lime rock, asphalt, and clay for ball fields. In Fiscal Year 2012, the Minneola Athletic Complex (MAC) was added to the Parks and Trails inventory. Construction of a new storage/maintenance pre-fab metal building adjacent to the parking lot is scheduled for Fiscal Year 2017. The existing storage/maintenance pre-fab metal building is scheduled to be removed and properly disposed of, providing the space needed for a future multi-purpose field. In 2013, East Lake Community Park was opened to the public. In the spring of 2016, sports lighting to two multipurpose fields and two youth baseball fields was completed, with four of eight fields lighted. Sports lighting is to be installed on the third multi-purpose field in Fiscal Year 2017. As part of the implementation of the Parks and Recreation Master Plan, the County acquired 141 acres from the City of Clermont in 2014 for the future South Lake Regional Park (SLRP). The SLRP Master Plan is scheduled to be completed by the end of 2016, with design, engineering, construction bid documents and permitting in 2017.



Construction of Phase I of the Miracle Field at Lake Idamere Park was completed in Fiscal Year 2016 with funding from the Florida Department of Environmental Protection (FDEP), the County, and contributions from stakeholders and the public. Phase II of the Miracle Field project scheduled for Fiscal Year 2017 includes security and path lighting, as required by the FDEP grant funding. Also in Fiscal Year 2017, sports lighting is to be installed on two halves of two multi-purpose fields at the North Lake Community Park. P.E.A.R. Parks' Wildlife Watch Post, a 320-square-foot bird-watching and wildlife viewing blind, was completed in Fiscal Year 2016. A restroom facility is to be completed at P.E.A.R. Park's pickleball courts area in Fiscal Year 2017. At the Ferndale Preserve waterfront area of Lake Apopka, planned

improvements for Fiscal Year 2017 include the construction of a boardwalk, fishing pier, canoe/kayak launch area, and an observation tower. Phase I of the Marsh Park and Boat Ramp parking lot improvements was completed in the early part of 2016. Phase II of the continuation of the road and parking lot improvements is scheduled for Fiscal Year 2017. Lake County voters in 2004 approved a \$36 million public lands referendum. Acquisitions focused on four main categories: protection of water resources; protection of natural communities and landscapes; protection of plant and animal species; and protection of social/human values. As a result, the County acquired 10 properties, accepted a donated property, transferred a property (Northeast Lake County Scrub Preserve) to the State of Florida, partnered on a multi-agency acquisition, provided grants to the City of Clermont for conservation property acquisition, and provided funds for purchase of the South Lake Trail, Phase IIIA, Right-of-Way. Public lands properties now total more than 2,700 acres and

# Public Resources Department

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four of the properties are open to the public for passive recreation. At the Ellis Acres Reserve, substantial improvements have been made to the existing residence to accommodate staff and a future nature center for educational programs. Basic restoration and conservation activities are ongoing at all properties. In addition to the public lands properties, the Parks and Trails Division have ongoing restoration and habitat conservation efforts at 685 acres of additional parklands funded under the Parks MSTU. Parks MSTU funds, some of which are transferred from the General Fund, are budgeted for public lands and other conservation properties for management, public education and restoration efforts, including: surveys; environmental assessments; permits; prescribed burns; archaeological assessments; educational programs; invasive/exotic plant removal; grove and trail maintenance; water quality testing; reduction of overgrown vegetation; and establishment of fire lines at all of the acquired environmentally sensitive lands. In order to continue to expand passive recreational opportunities, Lake County partnered with the St. Johns River Water Management District (SJRWMD) to develop the Green Mountain Scenic Overlook and Trailhead on the west side of the SJRWMD Lake Apopka North Shore Restoration Area. The project was completed and the site was opened to the public at the beginning of Fiscal Year 2015. In 2016, County parks staff, in partnership with SJRWMD, coordinated and assisted in the construction of the remaining lime rock trail, which connects to the existing and partially built Lake Apopka North Shore Restoration Area Trail. The Division is also working in partnership with SJRWMD and the Florida Fish and Wildlife Conservation Commission (FWC) on the 770-acre Pine Meadows Conservation Area property, which SJRWMD transferred to Lake County. The scope of work under FWC includes the design and construction of boating improvements. Once limited improvements are completed, the Pine Meadows Conservation Area is scheduled to be open in Fiscal Year 2016. In another partnership with SJRWMD, the Lake County BCC approved an agreement to accept and manage the 15-acre McDonald Canal Boat Ramp. SJRWMD has substantially completed the necessary capital improvements to the existing boat ramp and is scheduled to transfer the property to the County in the fall of 2016 for the Division to manage.



## **Department Goals and Objectives:**

### **Deliver Exceptional Customer Service in a Friendly and Professional Manner, and Assure Fiscal Responsibility Throughout the Organization:**

- The Fairgrounds will be brought up-to-date with a complete overhaul of the way revenue is collected and accounted for, improving customer service, reporting, and functionality. This will be accomplished through the implementation of an integrated point of sale software system, a credit card reader, cash registers, and financial reporting/accounting software.
- The Fairgrounds will have an updated phone system with caller I.D. and voicemail capabilities, improving customer service and functionality.

### **Facilitate a Strong and Diversified Economy:**

- Residents expressing an interest in farming will be assisted in making appropriate decisions and understanding risk management. Current farmers will become more profitable and better stewards of our resources.
- Library Services will provide more technology classes on more advanced topics such as the topics for Learning Experience classes offered in libraries which will grow by 50%.
- Completion of parking lot improvements, road improvements, primary trail and habitat/restoration of areas in front of the P.E.A.R. Park bird blind, and wetland habitat management will enhance and promote “Real Florida, Real Close” by offering residents and visitors more opportunities for passive recreation and education opportunities.

# Public Resources Department

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## **Enhance the quality of life of Lake County residents by providing active and passive recreational opportunities, library services and promoting conservation, preservation and protection of natural resources:**

- Continued support for the Mobile Irrigation Lab, the Discovery Gardens, and the Residential and Commercial Horticulture agent's programs. These programs include the Green Industry Best Management Practices (GI-BMP) programs, Residential horticulture programs, Master Gardener Programs, Pesticide Applicator training and the Mobile Irrigation Lab.
- Library Services will provide quality online resources that meet the needs of Lake County residents with an expected increase of 10%.
- Library Services will deliver an outstanding Summer Reading Program that meets or exceeds the expectations of parents and participants. Survey data gathered from participants in the Summer Reading Program will show 80% of all respondents either agree or strongly agree that the program helped prepare their children to return to school reading at or above their grade level.
- Library Services will provide quality services to more Lake County residents resulting in an increase in Library Card registrations.
- Lake County Parks & Trails, in partnership with SJRWMD, has worked to provide additional boating and paddling access to Lake Apopka, as well as make infrastructure improvements for other users, such as bicyclists, runners, photographers, and birders. The McDonald Canal Boat Ramp will provide the only access point from Lake County into Lake Apopka via the Apopka-Beauclair Canal. In Fiscal Year 2017 it will have restrooms, bicycle repair facilities, potable water, a rest stop, and parking for other users of the Lake Apopka Loop Trail added. This is a major ecotourism destination with a large and growing user base. This facility promotes "Real Florida, Real Close" and the extensive boating, paddling, and trail opportunities.
- The Lake County Parks & Trails Division has 20 distinct capital improvement projects underway at the County's active and passive parks which entail planning, design, engineering and environmental studies. The Division's goal is to facilitate the development and management of parks and facilities for a recreation system that meets the diverse needs of the community.



## **Facilitate and Coordinate the delivery of services to those in need:**

- Residents will continue to be able to access educational programs offered as group learning experiences and distance learning opportunities. This will be accomplished by providing a variety of research-based educational programs on nutrition, financial management, and health in response to local needs along with teaching financial management to assist Juvenile Justice and teaching nutrition and chronic disease management at congregate meal sites.
- Library Services will provide educational and advancement opportunities to Lake County residents by helping them enroll in the Career Online High School.



## **Plan, develop and maintain a high-quality, safe and reliable transportation network:**

- The new Green Mountain Scenic Overlook and Trailhead segment and its connectivity to the existing trail system under the responsibility of SJRWMD will enhance, provide, and offer residents and visitors more opportunities for recreation, eco-tourism, and nature-based education programs. If development of a subdivision in the area moves forward, a realignment of the entrance, entry road, and signage will be required to align with a traffic circle at the future Hancock Road and County Road 455 intersection, providing a safer entry/exit for park visitors.

# Public Resources Department

	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Division/Program</b>				
Administration	\$ 422,050	\$ 473,152	\$ 494,152	\$ 535,199
Extension Services	661,242	710,741	709,741	698,606
Library Services	4,327,673	6,301,403	6,658,304	6,332,865
Parks and Trails/Public Lands	5,031,899	6,500,440	6,689,786	6,899,257
<b>Total Expenditures</b>	<b>\$ 10,442,865</b>	<b>\$ 13,985,736</b>	<b>\$ 14,551,983</b>	<b>\$ 14,465,927</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 4,831,830	\$ 5,186,829	\$ 5,187,456	\$ 5,163,242
Operating	3,666,374	4,283,243	4,664,087	4,643,291
Capital Outlay	311,137	82,500	103,414	141,000
<b>Subtotal Operating Expenditures</b>	<b>\$ 8,809,341</b>	<b>\$ 9,552,572</b>	<b>\$ 9,954,957</b>	<b>\$ 9,947,533</b>
Capital Improvements	371,921	1,556,948	1,742,753	1,492,056
Debt Service	-	-	-	-
Grants and Aids	981,439	1,598,363	2,421,095	1,492,505
Transfers	280,164	286,678	287,136	301,255
Reserves	-	991,175	146,042	1,232,578
<b>Total Operating Expenditures</b>	<b>\$ 10,442,865</b>	<b>\$ 13,985,736</b>	<b>\$ 14,551,983</b>	<b>\$ 14,465,927</b>
<b>Expenditures by Fund</b>				
General	\$ 1,097,400	\$ 1,202,651	\$ 1,222,651	\$ 1,267,392
Fish Conservation	635	182,826	182,693	194,568
Library Impact Fee Trust	26,154	1,783,813	1,907,800	1,753,563
County Library System	4,301,519	4,517,590	4,750,504	4,579,302
MSTU - Parks Services	4,699,960	5,686,414	5,727,124	5,933,431
Parks Impact Fee Trust - Central District	51,669	17,689	26,734	33,414
Parks Impact Fee Trust - North District	-	110,793	129,322	93,669
Parks Impact Fee Trust - South District	68,103	310,660	388,229	396,100
Restricted Local Programs	197,425	173,300	216,926	214,488
<b>Total Expenditures</b>	<b>\$ 10,442,865</b>	<b>\$ 13,985,736</b>	<b>\$ 14,551,983</b>	<b>\$ 14,465,927</b>
<b>Number of Full Time Positions</b>	97	96	96	94

**Department: Public Resources**  
**Program: Administration**

Expenditures/Positions	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Category</b>				
Personal Services	\$ 361,723	\$ 401,691	\$ 401,691	\$ 394,393
Operating	60,327	71,461	72,461	120,806
Capital Outlay	-	-	20,000	20,000
<b>Subtotal Operating Expenditures</b>	<b>\$ 422,050</b>	<b>\$ 473,152</b>	<b>\$ 494,152</b>	<b>\$ 535,199</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 422,050</b>	<b>\$ 473,152</b>	<b>\$ 494,152</b>	<b>\$ 535,199</b>
<b>Expenditures by Fund</b>				
General	\$ 422,050	\$ 473,152	\$ 494,152	\$ 535,199
<b>Total Expenditures</b>	<b>\$ 422,050</b>	<b>\$ 473,152</b>	<b>\$ 494,152</b>	<b>\$ 535,199</b>
<b>Number of Full Time Positions</b>	5	5	5	5

**Highlights:**

**Personal Services** for Fiscal Year 2017 includes a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly and the budget includes conservative rates for all classifications.

**Operating Expenses** for Fiscal Year 2017 reflect the first year in which applicable contractual services, repair and maintenance, and utility services costs are being charged from the Facilities Maintenance Division for Public Resource related expenditures paid by Facilities. This amounts to \$23,402 for Administration and \$26,078 for the Fairgrounds.

**Department: Public Resources**  
**Division: Extension Services**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 566,014	\$ 603,582	\$ 603,582	\$ 585,199
Operating	95,229	107,159	106,159	113,407
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 661,242</b>	<b>\$ 710,741</b>	<b>\$ 709,741</b>	<b>\$ 698,606</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 661,242</b>	<b>\$ 710,741</b>	<b>\$ 709,741</b>	<b>\$ 698,606</b>
<b>Expenditures by Fund</b>				
General	\$ 661,242	\$ 710,741	\$ 709,741	\$ 698,606
<b>Total Expenditures</b>	<b>\$ 661,242</b>	<b>\$ 710,741</b>	<b>\$ 709,741</b>	<b>\$ 698,606</b>
<b>Number of Full Time Positions</b>	14	14	14	14

**Highlights:**

**Personal Services** for Fiscal Year 2017 includes a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly and the budget includes conservative rates for all classifications. For Fiscal Year 2017, an Extension Agent II will be replaced with an Extension Agent I.

**Operating Expenses** for Fiscal Year 2017 includes decreases in the Mobile Irrigation Lab section in repair and maintenance and motor fuel, while the Extension Services section includes a first year chargeback from Facilities for repair and maintenance in the amount of \$13,344.

**Department: Public Resources**  
**Division: Library Services**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 2,416,583	\$ 2,567,782	\$ 2,578,543	\$ 2,399,804
Operating	626,947	626,480	844,123	896,831
Capital Outlay	302,703	20,000	20,000	25,000
<b>Subtotal Operating Expenditures</b>	<b>\$ 3,346,234</b>	<b>\$ 3,214,262</b>	<b>\$ 3,442,666</b>	<b>\$ 3,321,635</b>
Capital Improvements	-	716,968	735,164	514,818
Debt Service	-	-	-	-
Grants and Aids	981,439	1,598,363	2,421,095	1,492,505
Transfers	-	-	-	-
Reserves	-	771,810	59,379	1,003,907
<b>Total Operating Expenditures</b>	<b>\$ 4,327,673</b>	<b>\$ 6,301,403</b>	<b>\$ 6,658,304</b>	<b>\$ 6,332,865</b>
<b>Expenditures by Fund</b>				
County Library System	\$ 4,301,519	\$ 4,517,590	\$ 4,750,504	\$ 4,579,302
Library Impact Fee Trust	26,154	1,783,813	1,907,800	1,753,563
<b>Total Expenditures</b>	<b>\$ 4,327,673</b>	<b>\$ 6,301,403</b>	<b>\$ 6,658,304</b>	<b>\$ 6,332,865</b>
<b>Number of Full Time Positions</b>	48	47	47	43

**Highlights:**

**Personal Services** for Fiscal Year 2017 includes a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly and the budget includes conservative rates for all classifications. For Fiscal Year 2017 a Program Specialist position was transferred to the Communications Department and an Automated System Specialist and two Network Technician positions were moved to the Information Technology Department.

**Operating Expenses** for Fiscal Year 2017 includes \$21,249 in carryover grant funding for a long range plan study. In Fiscal Year 2016 the libraries went to dedicated internet access using fiber circuitry with the budget for these expenditures off-set by an 80% reimbursement by E-Rate. For Fiscal Year 2017 the off-set was budgeted in a revenue account resulting in an increase in the expenditure by the \$173,760 reimbursement. New for Fiscal Year 2017 are budgeted chargebacks for the library charges that are paid by the Facilities Department. These total \$72,075 in the contractual services and repair and maintenance areas.

**Capital Outlay** for Fiscal Year 2017 includes \$25,000 for a new Courier Cargo Van.

**Capital Improvements** for Fiscal Year 2017 includes \$140,500 for books and other library materials, and \$149,318 for periodicals, subscriptions and on-line databases. Also included is funding for the Cagan Crossing Library's second floor build-out, \$200,000 and \$25,000 to demolish a vacant house and install perimeter fencing on land that was purchased in Fiscal Year 2016 adjacent to the Marion Baysinger property.

**Grants and Aids** for Fiscal Year 2017 includes \$533,215 in unassigned impact fee project awards to municipalities and \$959,290 in aid to municipal libraries.

**Reserves** for Fiscal Year 2017 includes \$8,559 available for operations and \$995,348 in purchase order carry-forwards for impact fee awards.

**Other** for Fiscal Year 2017 includes a \$3,828,191 General Fund subsidy for Library Services, which is a \$100,982 decrease in the interfund transfer amount from Fiscal Year 2016. Included in the transfer is \$72,075 to cover the first year application of the contractual services and repair and maintenance charges billed from the Facilities Department.

**Department: Public Resources**  
**Division: Parks and Trails/Public Lands**

Expenditures/Positions	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Category</b>				
Personal Services	\$ 1,487,510	\$ 1,613,774	\$ 1,603,640	\$ 1,783,846
Operating	2,883,871	3,478,143	3,641,344	3,512,247
Capital Outlay	8,434	62,500	63,414	96,000
<b>Subtotal Operating Expenditures</b>	<b>\$ 4,379,815</b>	<b>\$ 5,154,417</b>	<b>\$ 5,308,398</b>	<b>\$ 5,392,093</b>
Capital Improvements	371,921	839,980	1,007,589	977,238
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	280,164	286,678	287,136	301,255
Reserves	-	219,365	86,663	228,671
<b>Total Operating Expenditures</b>	<b>\$ 5,031,899</b>	<b>\$ 6,500,440</b>	<b>\$ 6,689,786</b>	<b>\$ 6,899,257</b>
<b>Expenditures by Fund</b>				
General	\$ 14,107	\$ 18,758	\$ 18,758	\$ 33,587
Fish Conservation	635	182,826	182,693	194,568
MSTU - Parks Services	4,699,960	5,686,414	5,727,124	5,933,431
Parks Impact Fee Trust - Central District	51,669	17,689	26,734	33,414
Parks Impact Fee Trust - North District	-	110,793	129,322	93,669
Parks Impact Fee Trust - South District	68,103	310,660	388,229	396,100
Restricted Local Programs	197,425	173,300	216,926	214,488
<b>Total Expenditures</b>	<b>\$ 5,031,899</b>	<b>\$ 6,500,440</b>	<b>\$ 6,689,786</b>	<b>\$ 6,899,257</b>
<b>Number of Full Time Positions</b>	30	30	30	32

**Highlights:**

**Personal Services** for Fiscal Year 2017 includes a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly and the budget includes conservative rates for all classifications. For Fiscal Year 2017 a Chief Maintenance Supervisor position and a Parks and Trails Division Manager position were added.

**Operating Expenses** for Fiscal Year 2017 includes maintenance of the County's parks, which represents a major operating expense for Parks and Trails and is reflected in the \$2,960,815 budgeted for 16 active and 11 passive parks, 16 boat ramps, 20 miles of multi-use trails, 26 miles of unpaved trails, 162 miles of Blueways, seven cemeteries, and 10 Public Lands properties. This includes \$1,298,040 for mowing, weeding, edging, trash pick-up, tree planting/removal, pressure cleaning/washing playgrounds, painting, field line striping, fencing and site furnishings, repairing/replacing fencing, railing and gates, regrading, chemical lawn service and fire ant treatment. Other maintenance costs include \$175,180 for electrical and plumbing repairs; \$280,000 for clay, sand and mulch for playgrounds, ball fields, infields and tracks; and \$100,000 for cleanup efforts from storms and fires, grass repairs from erosion, and lake cleanup at various parks. There is \$729,595 budgeted for repairs to signage, restrooms, buildings, pavilions, shelters, sidewalks, boat ramps, canoe launches, boardwalks, fishing piers, docks, paver paths, asphalt trails and roads, parking lots, and unpaved trails and roads. Vehicle and equipment maintenance is budgeted at \$82,000, and there is \$296,000 for restoration and land management tasks.

**Parks and Trails/Public Lands - *continued***

**Capital Improvements** for Fiscal Year 2017 include:

Lake Idamere Park	\$ 33,414
East Lake Community Park	93,669
Ferndale Preserve	483,963
Minneola Athletic Complex (MAC)	101,704
Marsh Park and Boat Ramp	214,488
Public Lands properties - Infrastructure	<u>50,000</u>
	<u>\$ 977,238</u>

**Transfers** for Fiscal Year 2017 include \$190,829 in administration, \$35,398 for Property Appraiser, and \$74,403 for Tax Collector fees.

**Other** for Fiscal Year 2017 includes a \$1,506,080 revenue transfer from the General Fund split funded between the Parks Services - \$1,060,691 and Public Lands program - \$445,389.

# Public Resources Department

## Performance Measurements

### Key Objectives

#### Administration /Fairgrounds

Pursue more and repeat special events

Encourage more local businesses and farmers to participate in the weekly Farmer's and Flea market

#### Extension Services

Support collaborative efforts between Lake County government, the business community and education providers

Support programs that engage the community to preserve and enhance the County's natural resources

Support social service needs in the community

#### Library Services

Encourage Lake County residents to visit branch libraries to locate information, access online services, and attend programs

Provide physical and electronic materials to meet the demand of the residents of Lake County

Provide opportunities for residents of Lake County to learn 21st-Century skills

#### Parks and Trails

Expand active and passive recreational opportunities

Increase the number of athletic fields, availability and usage

Promote nature-based educational opportunities

#### Public Lands:

Expand passive recreational opportunities

Increase the number of Public Lands properties open to the public

Promote nature-based educational opportunities

Performance Measures	Actual FY 2015	Estimated FY 2016	Adopted FY 2017
<b><u>Administration/Fairgrounds:</u></b>			
Number of Special Events	18	18	20
Number of agricultural producers	10	12	14
Number of local businesses	18	21	24
<b><u>Extension Services:</u></b>			
Number of people attending commercial agriculture educational programs	4,937	5,000	5,000
Number of site visits/consultations with commercial agriculture	351	350	350
Number of youth involved in 4-H clubs and school enrichment programs	4,091	5,000	5,000
Number of professionals attending programs on landscape and Green Industry Best Management Practices	145	140	140
Millions of gallons of water saved in commercial agriculture	91	90	90
Number of citizens attending gardening classes and being assisted in residential plant clinics	4,009	5,000	5,000
Number of youth learning about conservation and the environment	318	320	320
Number of citizens attending healthy lifestyle classes and financial education programs	2,602	1,600	2,000
<b><u>Library Services:</u></b>			
Number of visitors to the branch libraries	635,910	640,000	650,000
Number of physical items circulated by the branch libraries	668,712	672,000	678,000
Number of electronic items circulated by the branch libraries	55,926	58,000	60,000
Total number of items circulated by the branch libraries	724,638	730,000	738,000
Number of citizens receiving technology instruction	8,982	10,000	12,000
<b><u>Parks and Trails:</u></b>			
Number of initiated capital improvement projects	15	15	15
Number of sports events at North Lake Community Park, Minneola Athletic Complex, East Lake Community Park, P.E.A.R. Park, Astor Park, Paisley Park and Pine Forest Park	4,820	4,850	4,850
Number of nature-based educational events	77	78	80
<b><u>Public Lands</u></b>			
Number of initiated capital improvement projects	5	5	5
Number of Public Lands properties open to the public	4	4	5
Number of nature-based educational events	31	35	35

**Detail of Capital Outlay by Fund  
FY 2017**

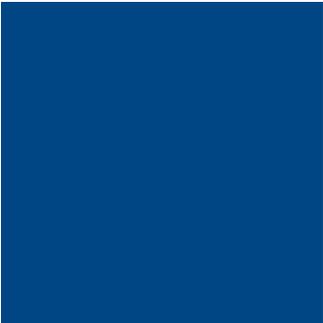
<u>Fund/Department/Division</u>	<u>Org Code</u>	<u>CRC</u>	<u>New</u>	<u>Replacement</u>	<u>Total</u>
<b>GENERAL (0010)</b>					
<u>Public Resources</u>					
<b>Fairgrounds Operations</b>					
New Fairgrounds Signage	3030200	FG-1701	\$ -	\$ 20,000	\$ 20,000
<b>Total General Fund</b>			<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>
<b>COUNTY LIBRARY SYSTEM (1900)</b>					
<u>Public Resources</u>					
<b>Library Services</b>					
Courier Cargo Van	3038300	Project 00001	\$ 25,000	\$ -	\$ 25,000
<b>Total County Library System</b>			<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ 25,000</b>
<b>MSTU - PARKS SECTION (1231)</b>					
<u>Public Resources</u>					
<b>Parks Services - Unincorporated</b>					
(4) Traffic Counters for Minneola Athletic Complex (MAC), East Lake Community Park, North Lake Community Park and the South Lake Trail	3052200	PTD-1701	\$ 25,000	\$ -	\$ 25,000
Ford F-150 1/2Ton Pickup Truck 4 x 4	3052200	Project 00001	-	27,000	27,000
(3) Gator Work Utility Vehicles - (2) North Lake Community Park, (1) Trails System.	3052200	Project 00001	11,000	22,000	33,000
<b>Public Lands</b>					
Gator Work Utility Vehicle for Pine Meadows Conservation Area and Green Mountain Scenic Overlook & Trailhead	3052650	Project 00001	11,000	-	11,000
<b>Total MSTU - Parks Section</b>			<b>\$ 47,000</b>	<b>\$ 49,000</b>	<b>\$ 96,000</b>
<b>TOTAL ALL FUNDS</b>			<b>\$ 72,000</b>	<b>\$ 69,000</b>	<b>\$ 141,000</b>



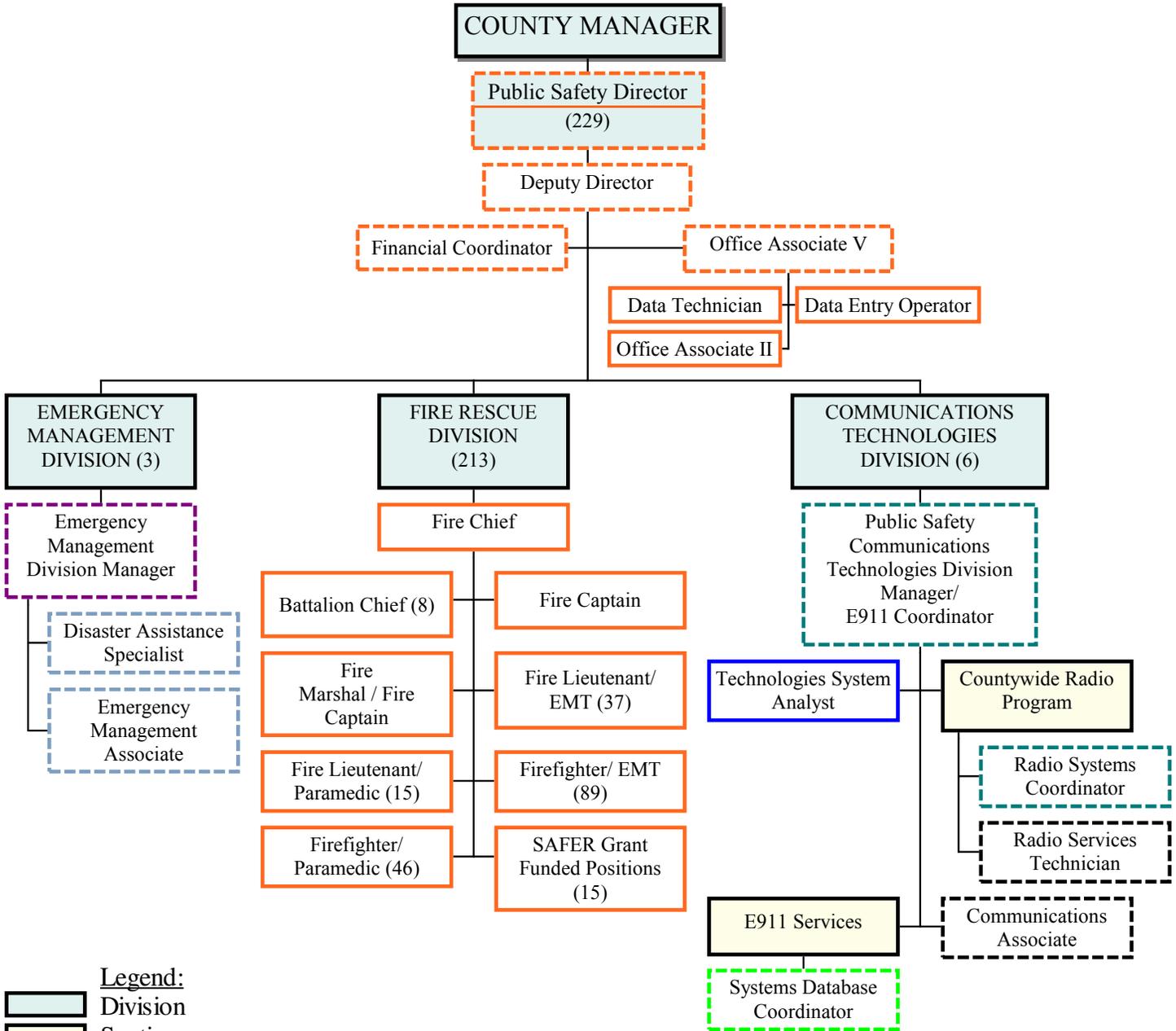
LAKE COUNTY  
FLORIDA



# PUBLIC SAFETY DEPARTMENT



# Public Safety Organization Chart Fiscal Year 2017



**Legend:**



Division

Section

( ) Current number of full time positions

**Funding Sources [Positions per Fund]:**



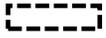
County Fire Rescue [216]



Emergency 911 [1]



General Fund 25%, County Fire Rescue 75% [4]



General Fund 50%, Emergency 911 50% [2]



General Fund 40%, Emergency 911 60% [2]



General Fund 20%, Emergency 911 80% [1]



General Fund 15%, Emergency Management Trust Fund Grant 85% [2]



General Fund 80%, Emergency Management Trust Fund Grant 20% [1]

# Public Safety Department

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## Mission Statement:

The Public Safety Department provides exceptional safety and emergency response to assure the protection of life and property. Services are responsive to the changing needs of the County, municipalities, adjoining counties, state and federal agencies. Our actions build confidence in the community and our service enhances the quality of life for our citizens.

## Program Descriptions:

- **Public Safety Administration** is the managerial section of the Public Safety Department. Its purpose is to coordinate the smooth and efficient operation of all components and programs within the Public Safety Department. Public Safety Administration contains twenty-five percent of salary and benefits for the Public Safety Director, Deputy Director, Financial Coordinator, and Public Safety Office Associate V. The remaining seventy-five percent is allocated to the Fire Rescue Fund and reflects the time allocated to the Fire Rescue Division.



- The **Communications Technologies Division** supports the communication technologies associated with the Lake County Public Safety Department Fire Rescue and Emergency Management responses, operates and maintains the Lake County Public Safety Communications/Radio Systems, Enhanced 911 (E911) database and emergency equipment/systems maintenance, and performs oversight for the E911 Master Street Address Guide (MSAG) street assignment and ranges in Lake County. In addition, the Division provides technical support for all Countywide Radio System users (14 municipalities), six E911 Public Safety Answering Points (PSAPs) within the County, and monitors the fees, revenue and billing for the support of these agencies.



- The **Emergency Management Division** coordinates various County and partner agency assets and resources to be utilized during disasters and large emergencies. This is accomplished through planning, public education and continuous refinement of emergency preparedness plans and programs as well as regularly scheduled practice drills including the activation of the Emergency Communications and Operations Center (ECOC).



- Lake County **Fire Rescue Division**, with a career staff of 199 certified firefighters, protects more than 300,000 County residents, as well as visitors, over an area encompassing 1,100 square miles. Serving both urban and rural areas, the Division operates 24 fire stations strategically located throughout Lake County under the direction of the Fire Chief. Fire Rescue performs core functions necessary to support the smooth operation of a large first-responder agency, including in-service training and recertification of all Fire Rescue personnel, medical quality assurance, state reporting, inventory control as well as personnel and facilities support services. Our personnel are trained in structural firefighting, emergency medical advanced life support services, vehicle firefighting and patient extrication, hazardous materials mitigation and special operations such as confined space and high-angle rescue.

## Department Goals and Objectives:

### Provide exceptional public safety and emergency response services to achieve a safe and secure community:

- Communication Technologies continues to utilize cross-trained staff for multiple discipline activities in cooperation with the Lake County Sheriff, Lake Emergency Medical Services (LEMS), Emergency Management, and Facilities and Fleet Management Department staff. Consolidation of systems and services in support of the Sheriff and the LEMS missions provides more efficient and higher quality E911 services to the citizens of Lake County. Additional benefits will be realized if/when emergency activation of the ECOC is required as all coordinative communication functions can occur simultaneously from one centralized command and control point.



# Public Safety Department

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- Emergency Management administers the Neighborhood Preparedness Program. The Division staff coordinates each neighborhoods' progress, and provides informational brochures and metal signs for neighborhoods to display the "Disaster Ready Community" designation. Each neighborhood will develop a basic plan, communicate with one another and stand ready to relay information to first-response agencies. The Division also provides National Oceanic and Atmospheric Administration (NOAA) Weather Radios to at-risk citizens. Staff uses federal emergency management grant funding, along with local matching funds, to program the radios and coordinate delivery to at-risk citizens. The equipment is enhancing mass notification capabilities to all individuals within Lake County, including those with special needs or who are disabled.
- Fire Rescue continues to pursue First Response and Automatic Aid agreements with cities located within the County to help provide exceptional emergency response service to its residents. By partnering with the Florida Fire Chiefs Association (FFCA), Region Five, through the State Emergency Response Plan (SERP), as well as local Mutual and Automatic Aid agreements, the Special Operations Response Team (SORT) is ready to respond to local, regional and state emergencies at any time. The division plans to add Advanced Life Support (ALS) services at two stations and will begin the property search for future station sites in the Lake Yale and Seminole Springs area.



# Public Safety Department

	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Division/Program</b>				
Administration	\$ 59,127	\$ 67,822	\$ 71,854	\$ 102,336
Communications Technologies	4,623,194	4,218,476	4,429,323	4,460,330
Emergency Management	584,059	392,393	664,000	384,345
Fire Rescue	21,733,631	26,579,590	27,393,382	27,649,567
<b>Total Expenditures</b>	<b><u>\$ 27,000,011</u></b>	<b><u>\$ 31,258,281</u></b>	<b><u>\$ 32,558,559</u></b>	<b><u>\$ 32,596,578</u></b>
<b>Expenditures by Category</b>				
Personal Services	\$ 17,317,436	\$ 18,157,453	\$ 18,434,191	\$ 19,650,901
Operating	6,383,871	6,949,275	6,946,518	6,973,643
Capital Outlay	588,281	213,331	831,475	638,362
<b>Subtotal Operating Expenditures</b>	<b><u>\$ 24,289,587</u></b>	<b><u>\$ 25,320,059</u></b>	<b><u>\$ 26,212,184</u></b>	<b><u>\$ 27,262,906</u></b>
Capital Improvements	116,476	1,032,832	2,003,450	2,259,903
Debt Service	-	-	-	-
Grants and Aids	304,412	181,013	183,342	150,477
Transfers	2,289,535	2,009,250	2,009,250	2,047,845
Reserves	-	2,715,127	2,150,333	875,447
<b>Total Operating Expenditures</b>	<b><u>\$ 27,000,011</u></b>	<b><u>\$ 31,258,281</u></b>	<b><u>\$ 32,558,559</u></b>	<b><u>\$ 32,596,578</u></b>
<b>Expenditures by Fund</b>				
General	\$ 2,519,889	\$ 2,624,679	\$ 2,642,203	\$ 2,689,610
County Fire Rescue	21,594,218	23,852,421	24,278,171	24,755,617
Emergency 911	2,166,273	1,858,819	2,056,174	2,061,082
Fire Services Impact Fee Trust	90,127	2,677,169	3,044,539	2,843,950
Federal/State Grants	629,504	245,193	537,472	246,319
<b>Total Expenditures</b>	<b><u>\$ 27,000,011</u></b>	<b><u>\$ 31,258,281</u></b>	<b><u>\$ 32,558,559</u></b>	<b><u>\$ 32,596,578</u></b>
<b>Number of Full Time Positions</b>	214	214	214	229

**Department: Public Safety**  
**Program: Administration**

Expenditures/Positions	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Category</b>				
Personal Services	\$ 58,331	\$ 66,081	\$ 70,113	\$ 101,752
Operating	796	1,741	1,741	584
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 59,127</b>	<b>\$ 67,822</b>	<b>\$ 71,854</b>	<b>\$ 102,336</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 59,127</b>	<b>\$ 67,822</b>	<b>\$ 71,854</b>	<b>\$ 102,336</b>
<b>Expenditures by Fund</b>				
General	\$ 59,127	\$ 67,822	\$ 71,854	\$ 102,336
<b>Total Expenditures</b>	<b>\$ 59,127</b>	<b>\$ 67,822</b>	<b>\$ 71,854</b>	<b>\$ 102,336</b>
<b>Number of Full Time Positions</b>	3	3	3	4

**Highlights:**

**Personal Services** for Fiscal Year 2017 includes a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly and the budget includes conservative rates for all classifications. Administration consists of 25 percent of the Personal Services costs for the Public Safety Director, Deputy Public Safety Director, Financial Coordinator, and the Office Associate V, with the balance of those costs paid by the Fire Rescue Division/County Fire Rescue Fund.

**Operating Expenses** for Fiscal Year 2017 includes property and liability insurance charges.

**Department: Public Safety**  
**Division: Communications Technologies**

Expenditures/Positions	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Category</b>				
Personal Services	\$ 413,304	\$ 455,560	\$ 455,560	\$ 484,838
Operating	2,904,759	2,906,666	2,910,158	2,913,653
Capital Outlay	446,415	15,000	210,000	448,362
<b>Subtotal Operating Expenditures</b>	<b>\$ 3,764,478</b>	<b>\$ 3,377,226</b>	<b>\$ 3,575,718</b>	<b>\$ 3,846,853</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	58,716	146,013	146,013	113,477
Transfers	800,000	500,000	500,000	500,000
Reserves	-	195,237	207,592	-
<b>Total Operating Expenditures</b>	<b>\$ 4,623,194</b>	<b>\$ 4,218,476</b>	<b>\$ 4,429,323</b>	<b>\$ 4,460,330</b>
<b>Expenditures by Fund</b>				
General	\$ 2,289,503	\$ 2,359,657	\$ 2,373,149	\$ 2,399,248
Emergency 911	2,166,273	1,858,819	2,056,174	2,061,082
Federal/State Grants	167,417	-	-	-
<b>Total Expenditures</b>	<b>\$ 4,623,194</b>	<b>\$ 4,218,476</b>	<b>\$ 4,429,323</b>	<b>\$ 4,460,330</b>
<b>Number of Full Time Positions</b>	6	6	6	6

**Highlights:**

**Personal Services** for Fiscal Year 2017 includes a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly and the budget includes conservative rates for all classifications. Salaries and benefits for five employees are shared between the General Fund and the Emergency 911 (E911) Fund. The cost for a Technologies System Analyst position is supported by the Emergency 911 Fund.

**Operating Expenses** for Fiscal Year 2017 includes the cost of the annual maintenance agreement on the Countywide Radio System. Technical support for Countywide Radio System users and Public Safety E911 Answering Points (PSAPs), including the six municipal PSAPs within the County, will continue to be maintained at existing service levels barring unforeseen emergencies beyond the scope of warranty and/or service contracts. This Division incurs a wide variety of costs, including telecommunications/data services, tower leases, and equipment and systems repair and maintenance. The Grants and Aids section includes aid to various PSAPs throughout Lake County, as well as support various maintenance/services for E911 activities.

**Capital Outlay** for Fiscal Year 2017 includes \$200,000 for the purchase and installation of the Master Street Address Guide Database, \$171,698 for the grant funded replacement of Public Safety Answering Point Recorders, \$29,164 to replace a radio tower back-up power generator, \$27,500 for the replacement of a service vehicle, \$5,000 for the capital portion of replacing two E911 Call-taker stations (To be reimbursed by Lake Emergency Medical Services), and \$15,000 for the replacement of emergency equipment as necessary.

**Transfers** for Fiscal Year 2017 reflects \$500,000 that will be provided to other funds to offset call-taker salaries.

**Reserves** are not provided for Fiscal Year 2017.

**Department: Public Safety**  
**Division: Emergency Management**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 234,616	\$ 249,293	\$ 350,549	\$ 249,107
Operating	134,897	138,100	170,811	130,238
Capital Outlay	2,941	-	137,640	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 372,454</b>	<b>\$ 387,393</b>	<b>\$ 659,000</b>	<b>\$ 379,345</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	211,605	5,000	5,000	5,000
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 584,059</b>	<b>\$ 392,393</b>	<b>\$ 664,000</b>	<b>\$ 384,345</b>
<b>Expenditures by Fund</b>				
General	\$ 171,258	\$ 197,200	\$ 197,200	\$ 188,026
Federal/State Grants	412,800	195,193	466,800	196,319
<b>Total Expenditures</b>	<b>\$ 584,059</b>	<b>\$ 392,393</b>	<b>\$ 664,000</b>	<b>\$ 384,345</b>
<b>Number of Full Time Positions</b>	3	3	3	3

**Highlights:**

**Personal Services** for Fiscal Year 2017 includes a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly and the budget includes conservative rates for all classifications. The Division staff includes the Division Manager, Disaster Assistance Specialist, Emergency Management Associate, and a part time Office Associate.

**Operating Expenses** for Fiscal Year 2017 includes estimated costs for operating from the County's Emergency Communications and Operations Center with the focus on maintaining current capabilities. This will be done by leveraging the General Fund allocation for the required local match to State and Federal grants. The Division will continue the current practice of using all funding allocations to prepare the County and community partners to respond to disasters, manage the recovery, and to provide citizens with information in the event of a disaster. The Grants and Aids section reflects a \$5,000 payment to Lake and Sumter Emergency Recovery (LASER).

**Department: Public Safety**  
**Division: Fire Rescue**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 16,611,185	\$ 17,386,519	\$ 17,557,969	\$ 18,815,204
Operating	3,343,418	3,902,768	3,863,808	3,929,168
Capital Outlay	138,924	198,331	483,835	190,000
<b>Subtotal Operating Expenditures</b>	<b>\$ 20,093,528</b>	<b>\$ 21,487,618</b>	<b>\$ 21,905,612</b>	<b>\$ 22,934,372</b>
Capital Improvements	116,476	1,032,832	2,003,450	2,259,903
Debt Service	-	-	-	-
Grants and Aids	34,092	30,000	32,329	32,000
Transfers	1,489,535	1,509,250	1,509,250	1,547,845
Reserves	-	2,519,890	1,942,741	875,447
<b>Total Operating Expenditures</b>	<b>\$ 21,733,631</b>	<b>\$ 26,579,590</b>	<b>\$ 27,393,382</b>	<b>\$ 27,649,567</b>
<b>Expenditures by Fund</b>				
General	\$ -	\$ -	\$ -	\$ -
County Fire Rescue	21,594,218	23,852,421	24,278,171	24,755,617
Fire Services Impact Fee Trust	90,127	2,677,169	3,044,539	2,843,950
Federal/State Grants	49,287	50,000	70,672	50,000
<b>Total Expenditures</b>	<b>\$ 21,733,631</b>	<b>\$ 26,579,590</b>	<b>\$ 27,393,382</b>	<b>\$ 27,649,567</b>
<b>Number of Full Time Positions</b>	202	202	202	216

**Highlights:**

**Personal Services** for Fiscal Year 2017 includes a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly and the budget includes conservative rates for all classifications. Fire Rescue Personal Services costs include 75 percent of the Personal Services costs for the Public Safety Director, Deputy Public Safety Director, Financial Coordinator, and the Office Associate V, with the balance of those costs paid by the Public Safety Administration Division in the General Fund. For Fiscal Year 2017, the Staffing for Adequate Fire and Emergency Response (SAFER) grant adds 15 positions to the Fire Rescue Division, and the Deputy Public Safety Director is moved to the Administration Division.

**Operating Expenses** for Fiscal Year 2017 include the costs to staff, operate, equip, and maintain the County's Fire Stations. Fuel costs continue to be a major part of providing fire protection services, representing 9.7 percent of the Fiscal Year 2017 Operating Expenditure Budget. The Division currently has Automatic Aid agreements with the cities of Clermont, Groveland, Leesburg, Mascotte, Minneola, and Tavares, and will continue to pursue Automatic and First Response agreements to eliminate any duplication of services while continuing to sustain a high quality and efficient level of service. The Fire Assessment rate, which funds the majority of Fire Rescue's budget, is \$175 (residential) for Fiscal Year 2017. The rate, assessed against households in unincorporated Lake County, Astatula, Howey-in-the-Hills and Lady Lake, is expected to generate \$16.4 million. The annual budget also includes the expenditure of funds to provide emergency response services to United States Forest Service lands within the County. Grants and Aids are shown for \$32,000 to be distributed to government agencies in support of medical response services, funded by a State of Florida grant.

**Fire Rescue - *continued***

**Capital Outlay** for Fiscal Year 2017 includes:

LifePak Units - 3	\$ 108,600
Extrication Tools - 2 sets (Replacement)	40,000
Automatic External Defibrillators (AED) - 5 Units	16,000
SORT Kodiak Struts	14,400
Emergency Medical Services Equipment	11,000
Total	<u>\$ 190,000</u>

SORT is the County's Special Operations Response Team, which uses specialized skills and equipment to mitigate various types of incidents. SORT incident responses would include, but are not limited to, the following types of emergencies: gas leaks, hazardous material spills, confined space rescues, high-angle rescue, collapse/trench rescue, water rescue, and complex or large-scale fire suppression incidents.

**Capital Improvements** for Fiscal Year 2017 includes funding toward the construction of Fire Stations in Altoona, Clermont, Lake Yale, and Seminole Springs.

**Reserves** for Fiscal Year 2017 include:

Reserve for Emergency Response - County Fire Rescue	\$ 400,000
Reserve for Purchase Orders - Fire Services Impact Fee Trust	87,458
Reserve for Operations - Fire Services Impact Fee Trust	387,989
Total	<u>\$ 875,447</u>

# Public Safety Department

## Performance Measurements

### Key Objectives

#### Communications Technologies

##### Communications Systems/E911 Program

Administer E911 database changes

Manage E911 system and traffic

Assist and support residents with jurisdictional Communication Service Tax allocation

##### Countywide Radio Program

Administer system infrastructure repair and maintenance

Manage countywide communication system and traffic

Provide customer service

#### Emergency Management

Increase the number of Disaster Ready Communities

Provide NOAA weather radios to at-risk citizens

Provide all hazards training, exercises and drills

#### Fire Rescue

Provide both fire safety education and fire protection response

Provide both basic and advanced life support emergency medical service response

Provide both man made and natural disaster response

Performance Measures	Actual FY 2015	Estimated FY 2016	Adopted FY 2017
<b><u>Communications Technologies</u></b>			
<b><u>Communications Systems/E911 Program</u></b>			
Master Street Address Guide - E911 changes	239	234	250
E911 calls handled by Public Safety Answering Points (PSAPs)	211,157	223,956	236,625
Communication Services Tax (CST) jurisdictional changes	316	206	218
<b><u>Countywide Radio Program</u></b>			
Countywide radio system infrastructure cases managed	6,139	6,473	6,796
Countywide radio transmissions processed	10,062,470	10,240,830	10,445,647
Countywide radio repair and maintenance provided	4,269	4,560	4,834
<b><u>Emergency Management</u></b>			
Increase the number of Disaster Ready Communities	0	1	2
Provide NOAA weather radios to at-risk citizens	152	267	250
Provide all hazards training, exercises and drills (Individuals Trained)	200	250	250

# Public Safety Department

## Performance Measurements

<b>Performance Measures</b>	<b>Actual FY 2015</b>	<b>Estimated FY 2016</b>	<b>Adopted FY 2017</b>
<b><u>Fire Rescue</u></b>			
Emergency call volume for Fire Rescue services	21,079	24,000	24,000
Continue to update automatic aid and mutual aid agreements	3	2	2
Continue professional training and staff development (Hours)	26,000	26,000	26,000

**Detail of Capital Outlay by Fund  
FY 2017**

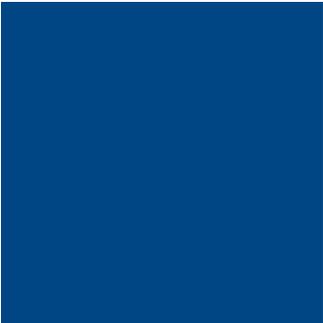
<u>Fund/Department/Division</u>	<u>Org Code</u>	<u>CRC</u>	<u>New</u>	<u>Replacement</u>	<u>Total</u>
<b>GENERAL (0010)</b>					
<u>Public Safety</u>					
<b>Co Wide Radio Program</b>					
Generator at Communication Tower	2145220	CRP-1701	\$ -	\$ 29,164	\$ 29,164
Ford F250 Crew Cab 4x4 with Tow Package and Topper	2145220	Project 00001	-	27,500	27,500
<b>Total General Fund</b>			<b>\$ -</b>	<b>\$ 56,664</b>	<b>\$ 56,664</b>
<b>EMERGENCY 911 (1240)</b>					
<u>Public Safety</u>					
<b>E911</b>					
Emergency Equipment - as needed	2145310	E911-1701	\$ -	\$ 15,000	\$ 15,000
DBMS Software for MSAG Project	2145310	E911-1702	-	200,000	200,000
(2) Call Taker Position Stations	2145310	E911-1703	-	5,000	5,000
<b>E911 Projects</b>					
Hardware, Software, Equipment and Labor - FY 2016 Grant Funds	2145320	Project 21040	-	171,698	171,698
<b>Total Emergency 911</b>			<b>\$ -</b>	<b>\$ 391,698</b>	<b>\$ 391,698</b>
<b>COUNTY FIRE RESCUE (1680)</b>					
<u>Public Safety</u>					
<b>Fire Rescue</b>					
(2) Set of Extraction Tools	2136300	FRD-1701	\$ -	\$ 40,000	\$ 40,000
(5) Automated External Defibrillators (AED)	2136300	FRD-1702	-	16,000	16,000
(2) SORT New Kodiak Struts	2136300	FRD-1703	14,400	-	14,400
<b>Total County Fire Rescue</b>			<b>\$ 14,400</b>	<b>\$ 56,000</b>	<b>\$ 70,400</b>
<b>FIRE SERVICES IMPACT FEE TRUST (1690)</b>					
<u>Public Safety</u>					
<b>Fire Impact Fee</b>					
(3) Lifepack 15 Units	2136280	FRIF-1701	\$ 108,600	\$ -	\$ 108,600
<b>Total Fire Services Impact Fee Trust</b>			<b>\$ 108,600</b>	<b>\$ -</b>	<b>\$ 108,600</b>
<b>FEDERAL/STATE GRANTS (1300)</b>					
<u>Public Safety</u>					
<b>Public Safety Grants - Ambulance/Rescue</b>					
EMS Equipment as needed	2134200	Project 21020	\$ -	\$ 11,000	\$ 11,000
<b>Total Federal/State Grants</b>			<b>\$ -</b>	<b>\$ 11,000</b>	<b>\$ 11,000</b>
<b>TOTAL ALL FUNDS</b>			<b>\$ 123,000</b>	<b>\$ 515,362</b>	<b>\$ 638,362</b>



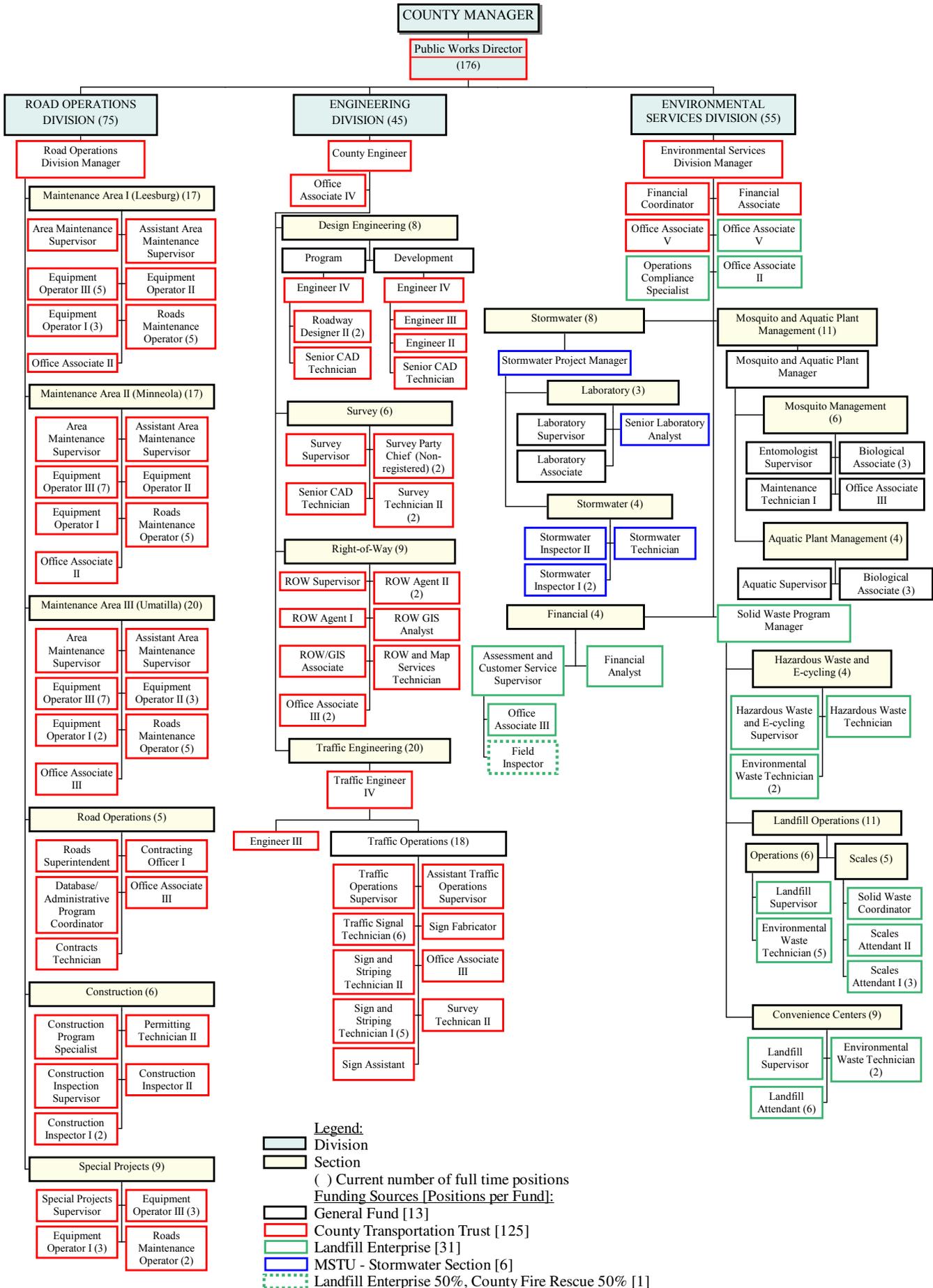
LAKE COUNTY  
FLORIDA



# PUBLIC WORKS DEPARTMENT



# Public Works - Organization Chart Fiscal Year 2017



# Public Works Department

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## Mission Statement:

The mission of the Public Works Department is to provide timely services in a courteous and fiscally responsible manner which includes the engineering, construction and maintenance of roads and storm water systems; solid waste collection, recycling, and disposal; and to protect the public health through effective and environmentally safe methods of mosquito and aquatic plant control.

## Program Descriptions:

- The **Road Operations Division** is responsible for the maintenance for all Lake County roadways, rights-of-way, bridges and stormwater systems. There are approximately 1,393 miles of county-maintained roads, of which 121 miles are clay. There are 27 bridges. The Division consists of three (3) Maintenance Areas and a Special Projects Section. The Maintenance Areas are geographically distinct areas to which groups of road crews are assigned. These crews perform



scheduled work, such as clay road grading or mowing, as well as respond to requests for service on items such as pothole repair, tree trimming, etc. The Special Projects Section performs non-routine road maintenance activities such as large pavement repairs or double surface treatment projects that allow regularly scheduled activities to continue without interruption. Through administrative support and management, various contracts are administered with private vendors to provide routine maintenance items such as contracted road repair, micro-surfacing and resurfacing, sidewalk and right-of-way mowing, guardrail repair, pipe cleaning, tree removal and tree trimming, as well as non-routine items such as pipe lining or shoulder rehabilitation. The Division also monitors the inspection and approval of all new road, sidewalk, and stormwater construction projects in unincorporated Lake County. Subdivision and

commercial sites in the unincorporated areas of Lake County are also monitored to ensure compliance with construction plans, applicable codes, County standards, engineering specifications, and state guidelines. Construction Inspection operations ensure the timely and cost effective completion of road construction projects. An annual Five-Year Transportation Construction Program is developed in this Division.

- The **Engineering Division** provides engineering support services to the Department and the County. The Division provides many areas of expertise which are needed to implement and construct Board of County Commissioner programs which include Engineering Design, Surveying, Right-of-Way research and acquisition, Development Review, Transportation Planning, and Traffic Engineering and Maintenance. The Division manages County traffic operational infrastructure and maintains the signs, signals and striping on County roads. The Division reviews the needs for future road network additions and enhancements including new roads and lane widening. It ensures the existing traffic safety needs and concerns are addressed by thorough study and evaluation. Improvements are made to signs, striping, and signals where needed to improve the safety of the roadways. The Division provides the technical expertise to implement the Board of County Commissioners Five-Year Transportation Construction Program and also supports other County Departments when needed. While some of the projects are designed in-house, many of the projects are contracted with engineering consultants. The Division oversees these contracts and designs for the Department. The Survey/Design Section is responsible for all types of technical work concerning highway construction, including project design and permitting, graphics and drafting. The Right-of-Way Section performs all research work pertaining to road construction and County-owned property. The Transportation Section conducts traffic counts, studies and capacity analysis which determine placement of traffic signs and signals, speed limits, and turn lane configurations. The Development Review Section reviews all new development and commercial site plans. Finally, the Traffic



# Public Works Department

Operations Section is responsible for the fabrication and/or installation of traffic control devices including signs, pavement markings and traffic signals.

- The **Environmental Services Division** includes the Stormwater program, the Mosquito and Aquatic programs, the Laboratory, the Department financial oversight, and Solid Waste. The Stormwater program oversees water quality, drainage and floodplain management and works with consultants to complete basin studies and construct improvements to the County's drainage infrastructure. The Laboratory handles surface water sampling, laboratory services, stormwater testing and drinking water testing. This Section also is responsible for the Adopt-a-Lake program, which helps protect, preserve and restore our County's lakes through community education and volunteer participation. The goal of the program is to involve the community in efforts to protect one of our natural resources through water quality monitoring, education and pollution prevention. Any individual, group or business may participate by adopting a lake. The Mosquito and Aquatic Plant Management Section manages invasive aquatic plants for all users of public water bodies in order to minimize potential flooding situations, restore reasonable navigational opportunities, and maintain the natural integrity of these water bodies with respect to aquatic vegetation. This Section also provides abatement activities for mosquito and other



biting arthropods of public health importance in order to reduce the risk of arboviral disease transmission for all residents and visitors of Lake County. This Division also provides oversight of the financial functions for the Department of Public Works. This ensures the development and monitoring of all department budgets and the accurate and timely processing of financial transactions related to department operations. Revenue monitoring, capital project tracking and compliance with grants and multiple revenue sources is maintained. The variety of funding sources include: ad valorem taxes, an MSTU for stormwater, fuel taxes, infrastructure sales tax, transportation impact fees and a variety of grants, fees and customer invoicing. Solid Waste Operations includes the management and operations for the Solid Waste Management System landfills, residential convenience centers, landfill construction, yard waste disposal, customer service, commercial, residential, and hazardous waste collections, solid waste fee assessments, administration, sales, processing, and shipping of recyclables, recycling programs and scale services. The residential curbside garbage-collection service for unincorporated Lake County is a 1-1-1 curbside collection program (once-per-week trash, recycling and yard waste) as well as single stream recycling. This program provides homeowners with two carts (95, 65 or 35 gallon); one for trash and one for recycling at no additional cost. The single stream recycling program encourages residents to recycle more which reduces trash going into the landfill. This reduction results in a savings to the citizens of Lake County by lowering the cost of disposal. Solid Waste Closures and Long-Term Care provides for escrowing funds for the closure of the County's operating landfills. At the time an operating landfill can no longer accept solid waste, the County is required to



cover the landfill with an impermeable material and soil so as to limit stormwater intrusion and to provide for the growth of vegetation. Solid Waste Closures and Long-Term Care also provides for the post-closure and long-term care of all closed County landfills. After a landfill is closed, the County is responsible for the landfill for an extended period of time, usually no less than 30 years. This responsibility includes, but is not limited to, routine maintenance of the vegetation, preventing landfill gas migration, monitoring for any groundwater contamination, and accounting fees for an annual audit.

# Public Works Department

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## Department Goals and Objectives:

### Enhance the quality of life of Lake County residents by providing active and passive recreational opportunities, library services and promoting conservation, preservation and protection of natural resources:

- The Road Operations Division, in support of the Environmental Services Division, improves water quality through stormwater retrofit projects. Through the bidding and construction process, the Division turns plans into actual products that improve the water quality for the citizens of Lake County. It is anticipated that one stormwater project will be bid and inspected.
- The Stormwater Section is responsible for administration of the lot grading inspection program, the floodplain management program and National Pollutant Discharge Elimination System (NPDES) administration. These programs all work together with the goal of flood protection and improved water quality. A continued increase in the number of inspections and permits issued as development activity continues to increase in the County is anticipated.
- The Solid Waste Section provides 26 household hazardous waste community events per year. Additionally Solid Waste staff participate in Keep Lake Beautiful (KLB) events throughout the County. Completion of the 26 events as well as two or three KLB events are expected to be completed in Fiscal Year 2017.

### Plan, develop, and maintain a high-quality, safe and reliable transportation network:

- The Road Operations Division strives to prioritize resurfacing projects on County-maintained roads by managing the funding to prevent deterioration of this critical infrastructure and to protect citizens from unsafe conditions. The Division utilizes the PASER (Pavement Surface Evaluation and Rating) System to prioritize roads to be resurfaced. It is anticipated that 28 miles of paved roads could be preserved using resurfacing or micro-surfacing techniques by securing a dedicated funding source beyond the current infrastructure sales tax.
- The Road Operations Division also strives to prioritize maintenance projects on County-maintained roads by managing the funding to prevent deterioration of this critical infrastructure and to protect citizens from unsafe conditions. The Road Operations Division strives to keep roadway shoulders safe for traveling motorists by rehabilitating them to eliminate drop-offs and to allow positive drainage. Budgeted funding for shoulder rehabilitation will provide contractors to assist County staff with the workload demand and rehabilitate fourteen miles of roadway shoulders.



- The Road Operations Division Five-Year Transportation Construction Program is developed by implementing transportation improvements in the most cost-efficient manner possible. By competitively bidding the projects shown on the Transportation Construction Program, the Division carries forward the Department's momentum of planning, designing, and permitting projects to tangible products for citizen use in the most cost-efficient manner. It is the Division's goal to ensure the citizens of Lake County are getting the most from their tax dollars by using the bidding and construction process. It is anticipated that the Division will bid and inspect six road construction projects during Fiscal Year 2017.

- The Engineering Division seeks to achieve results in this area through grant funding, community support and efficient design of projects which include roadway, multi-use trails, sidewalks and traffic operations efficiencies. Anticipated results include the completion of design and construction of projects in the adopted Transportation Construction Work Program, as well as sidewalk retrofits, and achieving additional funding through grant applications.

- The Laboratory Section of the Environmental Services Division provides valuable water sampling and analysis services to citizens and businesses in Lake County. The Adopt-A-Lake (AAL) program, which is funded through donations, coordinates citizen volunteers, County staff, civic organizations and businesses to promote natural resource protection through water quality monitoring, education and cleanup events. Through a continued interest from the community for cost effective and professional laboratory services, opportunities will become available for additional AAL events.



- The Mosquito and Aquatic Plant Management Section of the Environmental Services Division strives to protect and maintain the natural integrity and biodiversity of public water bodies in Lake County by reducing invasive aquatic plant

# Public Works Department

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infestations and promoting the growth of native aquatic vegetation. An established maintenance level supports the management philosophy of maintenance level control (early detection/rapid response) and appears to be successful.

## **Deliver exceptional customer service in a friendly and professional manner, and assure fiscal responsibility throughout the organization:**

- The Engineering Division coordinates with state agencies such as the Florida Department of Transportation (FDOT), the Lake-Sumter Metropolitan Planning Organization (LSMPO), and local communities to plan, design, and fund future projects. Through effective management of projects by balancing the hiring of consultants with internal staffing abilities and workload, the Division anticipates continued community support for projects and programs of the Public Works Department development.



## **Assure that new residential and commercial development is well-planned, attractive and high-quality:**

- The Engineering Division, utilizing the application of uniform Countywide design standards applied on County road corridors, through engineering planning and design, and through the development approval process, anticipates that the adoption of revised Land Development Regulations will update older regulations to help achieve these desired goals.

# Public Works Department

	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Division/Program</b>				
Administrative Operations	\$ 1,767,369	\$ 5,887,577	\$ 4,759,296	\$ 4,785,019
Engineering	3,889,258	4,892,742	5,000,427	5,014,566
Environmental Services	3,416,904	4,465,787	4,798,583	3,966,056
Road Operations	7,113,026	8,292,079	8,603,385	8,609,367
Capital Improvement	13,984,804	15,766,604	17,040,453	19,263,650
Solid Waste	15,832,181	15,778,922	16,226,659	15,975,991
Solid Waste Closures and Long-Term Care	-	134,854	172,741	201,516
<b>Total Expenditures</b>	<b><u>\$ 46,003,542</u></b>	<b><u>\$ 55,218,565</u></b>	<b><u>\$ 56,601,544</u></b>	<b><u>\$ 57,816,165</u></b>
<b>Expenditures by Category</b>				
Personal Services	\$ 9,048,151	\$ 10,076,556	\$ 10,114,578	\$ 10,190,210
Operating	20,046,020	22,254,315	23,351,584	21,999,854
Capital Outlay	80,425	147,849	140,197	417,425
<b>Subtotal Operating Expenditures</b>	<b><u>\$ 29,174,597</u></b>	<b><u>\$ 32,478,720</u></b>	<b><u>\$ 33,606,359</u></b>	<b><u>\$ 32,607,489</u></b>
Capital Improvements	13,982,220	15,713,493	16,936,101	16,759,150
Debt Service	-	-	-	-
Grants and Aids	826,976	838,044	1,047,668	898,043
Transfers	2,019,748	1,567,907	1,568,007	1,577,276
Reserves	-	4,620,401	3,443,409	5,974,207
<b>Total Operating Expenditures</b>	<b><u>\$ 46,003,542</u></b>	<b><u>\$ 55,218,565</u></b>	<b><u>\$ 56,601,544</u></b>	<b><u>\$ 57,816,165</u></b>
<b>Number of Full Time Positions</b>	183	181	181	178
	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Fund</b>				
County Transportation Trust	\$ 14,057,004	\$ 17,014,233	\$ 18,930,284	\$ 17,259,606
Federal/State Grants	6,950,431	7,155,943	4,102,057	8,639,086
Restricted Local Programs	8,075	64,280	86,931	72,871
General Fund	1,366,492	2,245,606	2,325,175	1,770,871
Landfill Enterprise	16,467,019	16,569,992	17,573,425	16,735,708
MSTU - Stormwater Management	1,554,969	3,132,009	3,745,682	2,526,305
Road Impact Fees - District 2	943,330	325,736	321,236	87,009
Road Impact Fees - District 3	78,392	2,538,143	2,341,893	1,486,023
Road Impact Fees - District 5	1,792,356	430,498	374,318	-
Road Impact Fees - District 6	547,918	1,381,812	1,024,110	-
South Transportation Benefit District	1,737,331	3,093,453	4,184,885	7,337,768
Central Transportation Benefit District	-	155,987	261,814	330,774
North Transportation Benefit District	-	474,510	671,017	1,049,711
Solid Waste Closures and Long-Term Care	500,225	636,363	658,717	520,433
<b>Total Expenditures</b>	<b><u>\$ 46,003,542</u></b>	<b><u>\$ 55,218,565</u></b>	<b><u>\$ 56,601,544</u></b>	<b><u>\$ 57,816,165</u></b>

**Department: Public Works**  
**Program: Administrative Operations**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	1,767,369	1,315,787	1,315,887	1,310,812
Reserves	-	4,571,790	3,443,409	3,474,207
<b>Total Operating Expenditures</b>	<b>\$ 1,767,369</b>	<b>\$ 5,887,577</b>	<b>\$ 4,759,296</b>	<b>\$ 4,785,019</b>
<b>Expenditures by Fund</b>				
County Transportation Trust	\$ 605,322	\$ 1,779,481	\$ 2,889,957	\$ 1,871,604
Landfill Enterprise	634,838	716,070	1,346,766	759,717
MSTU - Roads Services	-	-	-	-
MSTU - Stormwater Management	26,984	227,305	36,597	523,533
Road Impact Fees - District 2	-	4,130	-	87,009
Road Impact Fees - District 3	-	211,206	-	986,023
Road Impact Fees - District 5	-	428,605	-	-
Road Impact Fees - District 6	-	1,381,812	-	-
South Transportation Benefit District	-	637,459	-	92,927
Central Transportation Benefit District	-	-	-	33,284
North Transportation Benefit District	-	-	-	112,005
Solid Waste Closures and Long-Term Care	500,225	501,509	485,976	318,917
<b>Total Expenditures</b>	<b>\$ 1,767,369</b>	<b>\$ 5,887,577</b>	<b>\$ 4,759,296</b>	<b>\$ 4,785,019</b>

**Highlights:**

Administrative Operations includes the reserves and administrative fees for all funds pertaining to Public Works.

**Department: Public Works**  
**Division: Engineering**

Expenditures/Positions	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Category</b>				
Personal Services	\$ 2,339,045	\$ 2,784,479	\$ 2,787,648	\$ 2,828,704
Operating	1,421,534	1,979,095	2,057,161	1,923,804
Capital Outlay	<u>52,836</u>	<u>42,175</u>	<u>38,625</u>	<u>115,065</u>
<b>Subtotal Operating Expenditures</b>	<b>\$ 3,813,414</b>	<b>\$ 4,805,749</b>	<b>\$ 4,883,434</b>	<b>\$ 4,867,573</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	75,844	86,993	116,993	146,993
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 3,889,258</b>	<b>\$ 4,892,742</b>	<b>\$ 5,000,427</b>	<b>\$ 5,014,566</b>
Service Charge Reimbursements	-	-	-	-
<b>Net Expenditures</b>	<b><u>\$ 3,889,258</u></b>	<b><u>\$ 4,892,742</u></b>	<b><u>\$ 5,000,427</u></b>	<b><u>\$ 5,014,566</u></b>
<b>Expenditures by Fund</b>				
County Transportation Trust	\$ 3,889,258	\$ 4,892,742	\$ 5,000,427	\$ 5,014,566
<b>Total Expenditures</b>	<b><u>\$ 3,889,258</u></b>	<b><u>\$ 4,892,742</u></b>	<b><u>\$ 5,000,427</u></b>	<b><u>\$ 5,014,566</u></b>
<b>Number of Full Time Positions</b>	43	43	43	45

**Highlights:**

**Personal Services** for Fiscal Year 2017 includes a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly and the budget includes conservative rates for all classifications. The Engineering Division includes the Traffic Operations Section of Public Works. For Fiscal Year 2017 the Traffic Operations Section has added a Traffic Signal Technician position. The Engineering Division charges back a portion of its payroll towards various road and stormwater projects in order to capture those costs in the project for later analysis. The Fiscal Year 2017 budget includes \$130,000 for these payroll chargebacks.

**Operating Expenditures** for Fiscal Year 2017 includes \$150,000 in professional services for continuing engineering contracts for civil, geotech, surveying, and environmental contracts, and Americans with Disabilities Act compliance needs. Repair and maintenance includes \$109,050 for equipment and vehicle repairs, traffic signals and flasher repairs, and signage upgrades at various intersections. The budget includes \$873,000 for countywide restriping and marking as well as \$225,000 budgeted for road materials and supplies. Aids to Government Agencies consists of \$86,993 for the Metropolitan Planning Organization (MPO) Advisory Council in conjunction with their need to expand technology and personnel to accommodate the needs of the Transportation Concurrency Management System and Roadway Crash Management System. Fiscal Year 2017 also includes \$60,000 for funding of the Intelligent Traffic System (ITS) study for the Lake Sumter MPO, of which \$30,000 is the annual re-budget of the Fiscal Year 2016 funding.

**Capital Outlay** for Fiscal Year 2017 in the Traffic Operations Division includes \$99,000 for an ATMS Regional Traffic Control Module, \$13,000 for an Apollo II Thermoplastic Handliner, \$1,450 for a Clamp on Ground Tester, and \$1,615 for a TOPS Rugged Laptop.

**Department: Public Works**  
**Division: Environmental Services**

Expenditures/Positions	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Category</b>				
Personal Services	\$ 1,615,818	\$ 1,788,697	\$ 1,794,159	\$ 1,826,882
Operating	1,007,178	1,856,919	2,002,688	1,239,871
Capital Outlay	27,589	54,000	55,941	132,360
<b>Subtotal Operating Expenditures</b>	<b>\$ 2,650,585</b>	<b>\$ 3,699,616</b>	<b>\$ 3,852,788</b>	<b>\$ 3,199,113</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	751,132	751,051	930,675	751,050
Transfers	15,186	15,120	15,120	15,893
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 3,416,904</b>	<b>\$ 4,465,787</b>	<b>\$ 4,798,583</b>	<b>\$ 3,966,056</b>
<b>Expenditures by Fund</b>				
County Transportation Trust	\$ 1,571,133	\$ 1,419,657	\$ 1,454,380	\$ 1,381,236
Federal/State Grants	35,934	31,540	33,012	32,468
General Fund	1,366,492	2,245,606	2,325,175	1,770,871
MSTU - Stormwater Management	435,271	704,704	899,085	708,610
Restricted Local Programs	8,075	64,280	86,931	72,871
<b>Total Expenditures</b>	<b>\$ 3,416,904</b>	<b>\$ 4,465,787</b>	<b>\$ 4,798,583</b>	<b>\$ 3,966,056</b>
<b>Number of Full Time Positions</b>	24	24	24	24

**Highlights:**

**Personal Services** for Fiscal Year 2017 includes a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly and the budget includes conservative rates for all classifications.

**Operating Expenses** for Fiscal Year 2017 includes \$200,000 for professional services in the Stormwater Section for A-Zone studies to establish a Base Flood Elevation (BFE). Also included in professional services is \$25,000 designated to meet the requirements of the National Pollutant Discharge Elimination System (NPDES). The NPDES and the Florida Department of Environmental Protection require the County to develop, implement, and enforce a program to detect, address, and eliminate non-stormwater discharges into the stormwater system. Operating expenditures also include \$190,000 in maintenance costs as they relate to the Astatula fuel cleanup.

Operating expenses for Mosquito Control includes \$194,246 in operating supplies for mosquito control chemicals, and \$71,250 in motor fuel for all the spray and field trucks. Aquatic Plant Management has \$57,808 budgeted for operating supplies to purchase aquatic plant herbicides and adjuvants for control of invasive plants. Grants and aids includes \$751,050 representing the 50 percent portion of the estimated revenue from the 9th Cent Gas Tax, as allowed by Resolution 1982-84, which will be passed on to various municipalities, based on a per capita formula.

**Environmental Services - *continued***

**Capital Outlay** for Fiscal Year 2017 in Laboratory includes \$2,360 for a Rugged Toughpad FZ-G1 Tablet for field use and \$15,000 for Laboratory Information Management Systems (LIMS) software. The Adopt-A-Lake budget includes \$55,000 for an LIMS software as well. Mosquito Control has \$60,000 budgeted for five Mosquito Spraying Systsems with ADAPCO Monitors, Pesticide Pumps and software.

**Other** for Fiscal Year 2017 includes \$530,444 in MSTU Ad Valorem revenue allocated for basin studies, floodplain management, drainage, water quality related improvements, and residential lot grading inspections. A grant award of \$1,000 from the Lake County Water Authority Mini-Grants for Adopt-a-Lake water resource awareness is also budgeted for Fiscal Year 2016. Mosquito Control - State 1 includes \$31,540 in revenue which is received from the Florida Department of Agriculture and Consumer Services (FDACS), and \$135,000 for Aquatic Plant Management received in the form of reimbursement funds from the Florida Fish and Wildlife Conservation Commission.

**Department: Public Works**  
**Division: Road Operations**

Expenditures/Positions	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Category</b>				
Personal Services	\$ 3,328,242	\$ 3,735,977	\$ 3,742,729	\$ 3,841,682
Operating	3,784,784	4,551,602	4,856,156	4,767,685
Capital Outlay	-	4,500	4,500	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 7,113,026</b>	<b>\$ 8,292,079</b>	<b>\$ 8,603,385</b>	<b>\$ 8,609,367</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 7,113,026</b>	<b>\$ 8,292,079</b>	<b>\$ 8,603,385</b>	<b>\$ 8,609,367</b>
Service Charge Reimbursements	-	-	-	-
<b>Net Expenditures</b>	<b>\$ 7,113,026</b>	<b>\$ 8,292,079</b>	<b>\$ 8,603,385</b>	<b>\$ 8,609,367</b>
<b>Expenditures by Fund</b>				
County Transportation Trust	\$ 7,113,026	\$ 8,292,079	\$ 8,603,385	\$ 8,609,367
<b>Total Expenditures</b>	<b>\$ 7,113,026</b>	<b>\$ 8,292,079</b>	<b>\$ 8,603,385</b>	<b>\$ 8,609,367</b>
<b>Number of Full Time Positions</b>	75	75	75	75

**Highlights:**

Personal Services for Fiscal Year 2017 includes a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly and the budget includes conservative rates for all classifications.

**Operating Expenses** for Fiscal Year 2017 includes \$10,000 in professional services for engineering consulting services used for surveying, drainage and geotechnical permits, \$35,000 for bi-annual inspections of box culverts and a pedestrian bridge, and \$20,000 for an on-call arborist. Contractual services includes \$133,200 for contracted labor to be used as needed, and \$100,000 for clay hauling from the South Lake Regional Park. Rentals and leases includes \$381,958 which is budgeted for special and emergency equipment rentals and the leasing of wheel loaders and motor graders. Repair and maintenance reflects \$1,561,795 budgeted for vehicle repairs, swale/ditch restoration, roadside mowing and roadside guardrail and tree trimming. The Division continues to provide, through contracted services, the mowing, trimming, and trash removal on County roadways, and tree trimming on various roads throughout the County. The road repair and maintenance budget is \$1,297,000 and along with the road materials and supplies budget of \$464,000, is used for micro-surfacing countywide roadways, road shoulder restoration, guardrail replacement along with general countywide road repair and maintenance. The motor fuel budget is \$451,000.

**Capital Outlay** for Fiscal Year 2016 includes \$4,500 budgeted for a sidewalk grinder.

**Department: Public Works**  
**Program: Capital Improvement**

Expenditures/Positions	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Expenditures by Category</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating	2,583	4,500	104,352	4,500
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 2,583</b>	<b>\$ 4,500</b>	<b>\$ 104,352</b>	<b>\$ 4,500</b>
Capital Improvements	13,982,220	15,713,493	16,936,101	16,759,150
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	48,611	-	2,500,000
<b>Total Operating Expenditures</b>	<b>\$ 13,984,804</b>	<b>\$ 15,766,604</b>	<b>\$ 17,040,453</b>	<b>\$ 19,263,650</b>
<b>Expenditures by Fund</b>				
County Transportation Trust	\$ 878,265	\$ 630,274	\$ 982,135	\$ 382,833
Federal/State Grants	6,914,498	7,124,403	4,069,045	8,606,618
General Fund	-	-	-	-
Landfill Enterprise	-	75,000	-	-
MSTU - Stormwater Management	1,092,714	2,200,000	2,810,000	1,294,162
Road Impact Fees - District 2	943,330	321,606	321,236	-
Road Impact Fees - District 3	78,392	2,326,937	2,341,893	500,000
Road Impact Fees - District 5	1,792,356	1,893	374,318	-
Road Impact Fees - District 6	547,918	-	1,024,110	-
South Transportation Benefit District	1,737,331	2,455,994	4,184,885	7,244,841
Central Transportation Benefit District	-	155,987	261,814	297,490
North Transportation Benefit District	-	474,510	671,017	937,706
Solid Waste Closures and Long-Term Care	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 13,984,804</b>	<b>\$ 15,766,604</b>	<b>\$ 17,040,453</b>	<b>\$ 19,263,650</b>

**Note:**

Public Works also oversees capital construction projects in the Renewal Sales Tax Fund.

**Highlights:**

**County Transportation Trust**

**Capital Improvements** for Fiscal Year 2017 in Road Operations includes infrastructure construction costs of \$115,000. Traffic Operations includes \$30,000 to purchase signal cameras. Environmental Services includes \$233,333 for the buildings at 323 and 350 North Sinclair Avenue in Tavares.

**Capital Improvement - *continued***

**Federal/State Grants**

**LAP Projects**

On July 6, 2004, the Lake County Board of County Commissioners approved a Local Agency Program (LAP) agreement with the Florida Department of Transportation (FDOT). The LAP agreement is a reimbursable-type grant. FDOT reimburses the County as expenses are incurred. The revenue as well as the offsetting expenses are posted to the Federal/State Grants Fund.

**Capital Improvements** for Fiscal Year 2017 for FDOT approved LAP Projects are:

CR466A - ROW/Easement	\$ 62,117
CR466A Phase 3 (Cut Off Rd - Sunny Ct) - ROW/Easement	2,500,000
North Hancock @ North Ridge Blvd. - Design	32,000
Picciola Road - paved shoulders - Design	5,000
Picciola Road - paved shoulders - Construction	502,501
Citrus Grove Road - ROW/Easement	500,000
Citrus Grove Road Phase 2 - ROW/Easement	1,000,000
CR473 (Treadway - CR44) - Design	120,000
CR19A & Eudora Road/Old 441 - Design	325,000
Lake/Wekiva Trail (SR46 - Hojin Street) - Design	305,000
Lake/Wekiva Trail (Tremain - SR46) - Design	755,000
	<u>755,000</u>
	<u>\$ 6,106,618</u>

**Municipal Service Taxing Unit (MSTU) Sections**

The MSTU - Stormwater Management Fund receives proceeds from the 0.4957 ad valorem millage rate for residents of unincorporated Lake County. This revenue is used to provide designated services to those residents.

**Capital Improvements** for Fiscal Year 2017 using ad valorem proceeds as recommended by the Public Works Department:

**MSTU - Stormwater Management**

Magnolia Lane Water Quality Project in the Lake Harris Basin	\$ 500,000
Harris Road Retrofit Project	100,000
Lake Lucy and Emma in the Lower Palatlahaha Basin	461,500
Royal Trails Minor Deficiency Improvements - Multiple Phases	182,662
Royal Trails Flood Study - Additional Multi-Phase Design	50,000
	<u>50,000</u>
	<u>\$ 1,294,162</u>

**Road Impact Fees**

Projects are proposed, approved and completed based on the revenue collected in each district in the County. All funds are allocated to each district annually based on projected revenue collections and carried forward each year by district. No reserves are kept in these funds and as such, the amounts being allocated to the Fiscal Year 2016 Capital Improvement budget are limited to the revenues collected.

<b>Road Impact Fees - District 2</b>	-
<b>Road Impact Fees - District 3</b>	500,000
<b>Road Impact Fees - District 5</b>	-
<b>Road Impact Fees - District 6</b>	-
<b>South Transportation Benefit District</b>	7,244,841
<b>Central Transportation Benefit District</b>	297,490
<b>North Transportation Benefit District</b>	937,706
	<u>937,706</u>
	<u>\$ 8,980,037</u>

**Department: Public Works**  
**Division: Solid Waste**

Expenditures/Positions	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Category</b>				
Personal Services	\$ 1,765,046	\$ 1,767,403	\$ 1,790,042	\$ 1,692,942
Operating	13,829,942	13,727,345	14,158,486	13,862,478
Capital Outlay	-	47,174	41,131	170,000
<b>Subtotal Operating Expenditures</b>	<b>\$ 15,594,988</b>	<b>\$ 15,541,922</b>	<b>\$ 15,989,659</b>	<b>\$ 15,725,420</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	237,193	237,000	237,000	250,571
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 15,832,181</b>	<b>\$ 15,778,922</b>	<b>\$ 16,226,659</b>	<b>\$ 15,975,991</b>
<b>Expenditures by Fund</b>				
Landfill Enterprise	\$ 15,832,181	\$ 15,778,922	\$ 16,226,659	\$ 15,975,991
<b>Total Expenditures</b>	<b>\$ 15,832,181</b>	<b>\$ 15,778,922</b>	<b>\$ 16,226,659</b>	<b>\$ 15,975,991</b>
<b>Number of Full Time Positions</b>	41	39	39	34

**Highlights:**

**Personal Services** for Fiscal Year 2017 includes a 3% salary increase for employees and reflects \$9,095 in life and health insurance. The Florida Retirement System (FRS) rates have increased slightly and the budget includes conservative rates for all classifications. Year 2017 reflects the merging of the Solid Waste Division with the Environmental Services Division resulting in the elimination of the Solid Waste Division Manager position. An Operations Compliance Coordinator position which was budgeted for Fiscal Year 2017 was eliminated effective October 31, 2016.

**Operating Expenses** for Fiscal Year 2017 in Landfill Operations includes \$584,960 for leachate disposal which is determined by the amount of rainfall received at the landfill, \$102,645 in contractual services and \$92,911 for motor fuel. Hazardous Waste includes \$202,451 for sludge, hazardous waste and bulb and freon removal. A critical component of solid waste services is the collection of solid waste for delivery to the proper disposal facilities. The solid waste program includes three residential hauling contracts for collection and one landfill contract for solid waste disposal. Fiscal Year 2017 includes \$10,520,835 for these hauler contracts which provide services to both residential and commercial customers, and \$988,756 for solid waste disposal.

**Capital Outlay** for Fiscal Year 2017 includes \$170,000 for a Grapple Claw Truck for use in the Landfill Operations Section.

**Other** for Fiscal Year 2017 includes \$250,571 in transfers to the Tax Collector as fees based on two percent of non-ad valorem revenue.

**Department: Public Works**  
**Program: Solid Waste Closures and Long-Term Care**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating	-	134,854	172,741	201,516
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ -</b>	<b>\$ 134,854</b>	<b>\$ 172,741</b>	<b>\$ 201,516</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ -</b>	<b>\$ 134,854</b>	<b>\$ 172,741</b>	<b>\$ 201,516</b>
Service Charge Reimbursements	-	-	-	-
<b>Net Expenditures</b>	<b>\$ -</b>	<b>\$ 134,854</b>	<b>\$ 172,741</b>	<b>\$ 201,516</b>
<b>Expenditures by Fund</b>				
Solid Waste Closures and Long-Term Care	\$ -	\$ 134,854	\$ 172,741	\$ 201,516
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ 134,854</b>	<b>\$ 172,741</b>	<b>\$ 201,516</b>

**Highlights:**

**Operating Expenses** for Fiscal Year 2017 consists of long-term care costs for four landfills: Umatilla, Lady Lake, Central Landfill Phase I and Loghouse.

# Public Works Department

## Performance Measurements

### Key Objectives

#### **Road Operations - Maintenance**

Extend the life of paved roads through resurfacing

Rehabilitate roadway shoulders to allow positive drainage and to eliminate drop-offs for safety purposes

#### **Road Operations - Construction**

Bid and inspect construction projects shown on the Transportation Construction Program to provide a reliable transportation network

Improve water quality through bidding and inspecting stormwater retrofit projects

#### **Engineering**

Design Road improvements and multi-use trails

Sidewalk design retrofits and construction

Promote Traffic Safety

#### **Engineering - Traffic Operations:**

Monitor and inspect regularly the increasing number of traffic signal devices

Conduct monthly inspections of all the traffic signal devices

Continue to reduce the trouble calls for traffic signal devices by timely discovery and repair of problems

#### **Environmental Services - Stormwater:**

Enhance the quality of life by improving residential drainage through lot grading inspections

Enhance the quality of life by reducing flood risk through education and floodplain permitting

Aid in protecting surface water quality through inspection and mapping of existing stormwater systems

#### **Environmental Services - Laboratory**

Perform sampling and analysis of surface water, springs, landfill monitor wells, County owned potable wells, stormwater projects and any other County related samples

Provide sampling and analysis for citizen potable water samples

Provide sampling and analytical services for local municipalities and businesses

#### **Environmental Services - Adopt-a-Lake Program**

Use volunteers to collect water quality samples for analysis at the Lake County Laboratory

Use volunteers for litter pick-up from adopted areas on lake throughout the County

Hold educational events to inform the public on issues such as water quality, benefits of aquatic plants and stormwater Best Management Practices (BMP's)

#### **Environmental Services - Mosquito Management**

Investigate with integrity and professionalism all public service requests in an acceptable time period

Manage immature mosquitoes to help reduce the number of emerging adult mosquitoes and fostering IPM (Integrated Pest Management) practices

Survey and manage adult mosquitoes to reduce the risk of arboviral disease transmission

#### **Environmental Services - Aquatic Plant Management**

Investigate with integrity and professionalism all public service requests in an acceptable time period

Conduct water body surveys to establish and prioritize aquatic plant management activities fostering IPM practices

Manage invasive and problematic aquatic plants to maintain the natural integrity of Lake County waterways

#### **Solid Waste**

Ensure compliance with Franchise haulers and disposal agreements

Continue the Household Hazardous Waste (HHW) events and incorporate Keep Lake County Beautiful (KLB) program.

Increase awareness of Convenience Centers

# Public Works Department

## Performance Measurements

Performance Measures	Actual FY 2015	Estimated FY 2016	Adopted FY 2017
<b><u>Road Operations - Maintenance</u></b>			
Number of miles of roads preserved	22	29	28
Number of miles of roadway shoulders rehabilitated	19	18	14
<b><u>Road Operations - Construction</u></b>			
Number of road construction projects bid and inspected	5	5	6
Number of stormwater projects bid and inspected	2	1	1
<b><u>Engineering</u></b>			
Number of completed project designs	12	10	10
Completion of ADA projects to retrofit broken and damaged sidewalks	20	20	18
Continue to provide support to the Community Traffic Safety Team at monthly meetings and work on the Annual Back-to-School Safety Fair, Motorcycle Safety Fair, and School DUI fairs (number of meetings and events)	15	15	15
<b><u>Engineering - Traffic Operations:</u></b>			
Number of traffic signal devices	403	408	419
Percentage of traffic signal devices inspected on a monthly basis	100%	100%	100%
Number of trouble calls	527	516	550
<b><u>Environmental Services - Stormwater:</u></b>			
Floodplain permits issued	73	100	100
Floodplain Information inquiries	2,392	2,400	2,400
Lot grading inspections	2,634	2,650	2,700
Stormwater structure inspections	2,138	2,200	2,200
<b><u>Environmental Services - Laboratory</u></b>			
Number of samples analyzed - internal	1,332	1,200	1,200
Number of citizen samples analyzed	938	1,030	1,000
Number of samples analyzed - external clients (does not include citizen samples)	1,115	1,100	1,100
<b><u>Environmental Services - Adopt-a-Lake</u></b>			
Number of samples collected by volunteers	208	190	200
Pounds of trash (reported) collected by volunteers	800	2,200	1,000
Number of people reached by educational information/presentations	468	1,350	1,000
<b><u>Environmental Services - Mosquito Management</u></b>			
Number of service requests	1,562	1,657	1,723
Number of acres larvicided	237	254	273
Number of acres adulticided	1,034,213	1,492,316	1,690,243

# Public Works Department

## Performance Measurements

<b>Performance Measures</b>	<b>Actual FY 2015</b>	<b>Estimated FY 2016</b>	<b>Adopted FY 2017</b>
<b><u>Environmental Services - Aquatic Plant Management</u></b>			
Number of service requests	306	335	374
Number of water body surveys	424	446	476
Number of acres of invasive and problematic aquatic plants treated	3,279	3,477	3,641
<b><u>Solid Waste</u></b>			
Reduce the number of Customer Service complaints	11,527	3,120	2,355
Increase Household Hazardous Waste (HHW) events with Keep Lake County Beautiful events	26	19	29
Increase citizen usage of Convenience Centers	56,505	86,768	98,000

**Detail of Capital Outlay by Fund  
FY 2017**

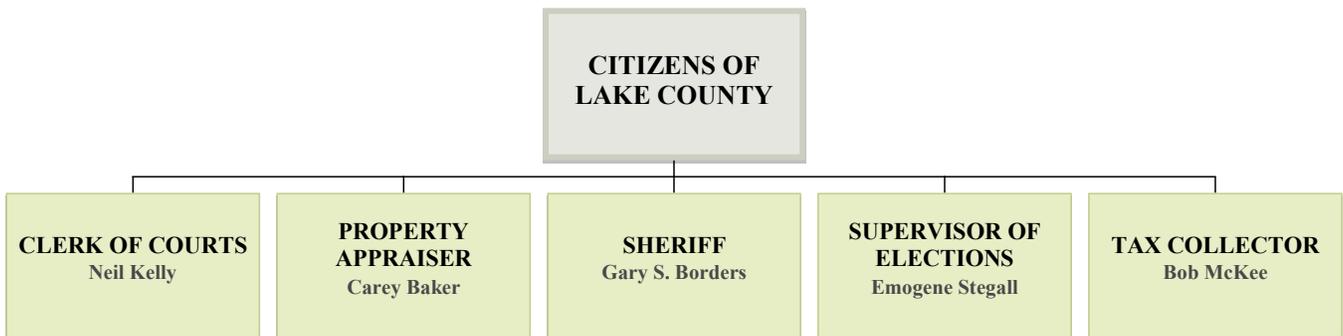
<u>Fund/Department/Division</u>	<u>Org Code</u>	<u>CRC</u>	<u>New</u>	<u>Replacement</u>	<u>Total</u>
<b>GENERAL (0010)</b>					
<b>Public Works</b>					
<b>Mosquito Control</b>					
(5) Mosquito Spraying Systems with ADAPCO Monitors, Pesticide Pumps and Software	5056202	MCL-1701	\$ -	\$ 60,000	\$ 60,000
<b>Laboratory</b>					
Rugged Toughpad FZ-G1 Tablet for Field use	5056204	LAB-1701	-	2,360	2,360
Laboratory Information Management Systems (LIMS) Software	5056204	LAB-1702	-	15,000	15,000
<b>Total General Fund</b>			<b>\$</b>	<b>\$ 77,360</b>	<b>\$ 77,360</b>
<b>COUNTY TRANSPORTATION TRUST (1120)</b>					
<b>Public Works</b>					
<b>Traffic Operations</b>					
ATMS Regional Traffic Control Module	5055200	PWTO-1701	\$ 99,000	\$ -	\$ 99,000
Apollo II Thermoplastic Handliner	5055200	PWTO-1702	13,000	-	13,000
Clamp on Ground Tester	5055200	PWTO-1703	1,450	-	1,450
TOPS Rugged Laptop	5055200	PWTO-1704	1,615	-	1,615
<b>Total County Transportation Trust</b>			<b>\$ 115,065</b>	<b>\$ -</b>	<b>\$ 115,065</b>
<b>RESTRICTED LOCAL PROGRAMS (1310)</b>					
<b>Public Works</b>					
<b>Adopt-A-Lake</b>					
Laboratory Information Management System (LIMS)	5056210	ADOPT-1701	\$ 55,000	\$ -	\$ 55,000
<b>Total Restricted Local Programs</b>			<b>\$ 55,000</b>	<b>\$ -</b>	<b>\$ 55,000</b>
<b>LANDFILL ENTERPRISE (4200)</b>					
<b>Public Works</b>					
<b>Landfill Operations</b>					
Grapple Claw Truck	4569100	Project 00001	\$ 170,000	\$ -	\$ 170,000
<b>Total Landfill Enterprise</b>			<b>\$ 170,000</b>	<b>\$ -</b>	<b>\$ 170,000</b>
<b>RENEWAL SALES TAX CAPITAL PROJECTS - PW (3040)</b>					
<b>Public Works</b>					
<b>Capital Projects</b>					
Double Drum Steel Wheel Vibratory Roller	5056350	Project 00001	\$ -	\$ 35,000	\$ 35,000
64,000lb GVWR, 4x6 Tandem Axle Water Tanker Truck	5056350	Project 00001	-	220,000	220,000
(3) Agricultural 4x4 Enclosed Cab Mowing Tractors with PTO	5056350	Project 00001	-	144,000	144,000
(3) Agricultural 10' Flex Wing Mowers, PTO driven	5056350	Project 00001	-	48,000	48,000
30,000lb GVWR Dual Rear Wheel Crew Cab Truck with hydraulic dumping flat bed	5056350	Project 00001	-	105,000	105,000
Signal Bucket Lift Truck, Ford 550, with Signalizer 45 Telescoping Lift	5056350	Project 00001	111,000	-	111,000
Ford F550 Diesel, 4-Wheel Drive, 4-Door, Crew Cab Pickup Truck with flat bed	5056350	Project 00001	-	55,000	55,000
<b>Total Renewal Sales Tax Capital Projects - PW</b>			<b>\$ 111,000</b>	<b>\$ 607,000</b>	<b>\$ 718,000</b>
<b>TOTAL ALL FUNDS</b>			<b>\$ 451,065</b>	<b>\$ 684,360</b>	<b>\$ 1,135,425</b>



# CONSTITUTIONAL OFFICES



# Constitutional Offices Organization Chart Fiscal Year 2017



# Constitutional Offices

	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Office</b>				
Clerk of Courts	\$ 4,642,826	\$ 4,920,611	\$ 4,920,611	\$ 5,119,614
Property Appraiser	2,539,283	2,591,474	2,591,474	2,807,523
Sheriff	61,908,447	64,258,391	64,774,476	65,473,674
Supervisor of Elections	2,016,235	3,058,450	3,148,436	2,460,572
Tax Collector	4,495,621	4,743,656	4,743,656	5,009,949
<b>Total Expenditures</b>	<b>\$ 75,602,413</b>	<b>\$ 79,572,582</b>	<b>\$ 80,178,653</b>	<b>\$ 80,871,332</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 1,363,649	\$ 2,102,936	\$ 2,135,990	\$ 1,669,120
Operating	4,529,669	5,395,072	5,521,245	5,513,333
Capital Outlay	89,478	50,000	131,433	102,887
<b>Subtotal Operating Expenditures</b>	<b>\$ 5,982,796</b>	<b>\$ 7,548,008</b>	<b>\$ 7,788,668</b>	<b>\$ 7,285,340</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	430,315	615,262	651,948	524,215
Transfers	69,189,302	71,409,312	71,738,037	73,061,777
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 75,602,413</b>	<b>\$ 79,572,582</b>	<b>\$ 80,178,653</b>	<b>\$ 80,871,332</b>
<b>Expenditures by Fund</b>				
General	\$ 75,225,742	\$ 79,007,320	\$ 79,601,705	\$ 80,397,117
Law Enforcement Trust	142,914	273,626	342,286	223,286
Restricted Local Programs	233,757	291,636	234,662	250,929
<b>Total Expenditures</b>	<b>\$ 75,602,413</b>	<b>\$ 79,572,582</b>	<b>\$ 80,178,653</b>	<b>\$ 80,871,332</b>
<b>Constitutional Offices Full Time Positions</b>	1,078	1,064	1,064	1,052

**Department: Constitutional Offices**  
**Officer: Clerk of Courts**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating	891,035	1,012,100	1,009,500	969,171
Capital Outlay	20,521	-	2,600	80,000
<b>Subtotal Operating Expenditures</b>	<b>\$ 911,556</b>	<b>\$ 1,012,100</b>	<b>\$ 1,012,100</b>	<b>\$ 1,049,171</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	3,731,270	3,908,511	3,908,511	4,070,443
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 4,642,826</b>	<b>\$ 4,920,611</b>	<b>\$ 4,920,611</b>	<b>\$ 5,119,614</b>
<b>Expenditures by Fund</b>				
General	\$ 4,642,826	\$ 4,920,611	\$ 4,920,611	\$ 5,119,614
<b>Total Expenditures</b>	<b>\$ 4,642,826</b>	<b>\$ 4,920,611</b>	<b>\$ 4,920,611</b>	<b>\$ 5,119,614</b>
<b>Clerk of Courts Full Time Positions</b>	209	195	195	183

**Highlights:**

The Clerk of Courts is a constitutional officer who derives authority and responsibility from constitutional and statutory provisions. The Clerk's office performs a wide range of recordkeeping functions, manages information for the judicial system and provides a variety of services for the public.

Courts Management is responsible for processing all required paperwork associated with civil, criminal, juvenile, and traffic cases in the Circuit and County courts and is funded by fees collected in accordance with Florida Statutes and appropriated by the Florida Legislature. All unused appropriations are returned to the State after year end.

The Clerk of Courts is also elected to serve as the Chief Financial Officer of the Board of County Commissioners and serves as recorder, internal auditor, and custodian of all County funds and all official records. State law requires the Clerk to return any non-court receipts collected in excess of operating costs to the Board of County Commissioners after year end.

**Operating Expenses** for Fiscal Year 2017 includes \$1,049,171 as "In-House Support" to the Clerk to cover overhead expenditures. This includes contractual services, utility services, and repair and maintenance for the Clerk areas.

**Capital Outlay** for Fiscal Year 2017 includes \$80,000 to replace two core switches in the Courthouse that have reached end of life.

**Transfers** for Fiscal Year 2017 of \$4 million will allow the Clerk of Courts to maintain the current level of service. In addition the Clerk anticipates approximately \$25,766 to be returned in excess fees for Fiscal Year 2016. \$20,000 of this amount is committed by the Clerk to the Board of County Commissioners as reimbursement for expenses incurred for relocation of the Inspector General's office.

**Clerk of Courts - *Continued***

A summary of the Fiscal Year 2017 transfer to the Clerk of Courts is shown below:

BCC Accounting	\$	1,573,347
BCC Support		136,271
Inspector General		599,900
Records Storage Facility		778,110
Indirect Cost		982,815
	\$	<u>4,070,443</u>

**Department: Constitutional Offices**  
**Officer: Property Appraiser**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 25,768	\$ 28,000	\$ 28,000	\$ 25,351
Operating	129,204	138,981	138,981	205,862
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 154,973</b>	<b>\$ 166,981</b>	<b>\$ 166,981</b>	<b>\$ 231,213</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	2,384,310	2,424,493	2,424,493	2,576,310
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 2,539,283</b>	<b>\$ 2,591,474</b>	<b>\$ 2,591,474</b>	<b>\$ 2,807,523</b>
<b>Expenditures by Fund</b>				
General	\$ 2,539,283	\$ 2,591,474	\$ 2,591,474	\$ 2,807,523
<b>Total Expenditures</b>	<b>\$ 2,539,283</b>	<b>\$ 2,591,474</b>	<b>\$ 2,591,474</b>	<b>\$ 2,807,523</b>
<b>Property Appraiser Full Time Positions</b>	39	39	39	39

**Highlights:**

The Property Appraiser is responsible for the annual valuation of all real estate and tangible personal property in Lake County. This involves the annual review of sales, deeds and related documents as well as building permits. The Office also conducts damage assessment after natural disasters to receive disaster relief declaration and funding, investigates fraudulent homestead applications, and maintains a website for use by real estate professionals, as well as citizens, to access property data including descriptions and maps.

Pursuant to Florida Statute 192.091, the budget for the Property Appraiser's Office, as approved by the Department of Revenue, is the basis upon which each taxing authority in Lake County is billed for services rendered. Lake County's share is proportional to the share of ad valorem taxes compared to total taxes levied for the preceding year. State law requires the Property Appraiser to return any receipts collected in excess of operating costs to the Board of County Commissioners after year end.

**Operating Expenses** for Fiscal Year 2017 includes \$231,213 as "In-House Support" to the Property Appraiser to cover overhead expenditures such as janitorial services, utilities, communications, repair and maintenance, etc.

**Transfers** for Fiscal Year 2017 of \$2.6 million from the General Fund represents 86 percent of the Property Appraiser's budget. There are transfers from other Lake County funds including the Lake County Ambulance, MSTU - Stormwater Management, MSTU - Parks Services (includes Public Lands), and the County Fire Rescue.

**Department: Constitutional Offices**  
**Officer: Sheriff**

Expenditures/Positions	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Expenditures by Category</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating	2,397,415	2,703,617	2,786,617	2,711,548
Capital Outlay	60,468	50,000	122,887	12,887
<b>Subtotal Operating Expenditures</b>	<b>\$ 2,457,884</b>	<b>\$ 2,753,617</b>	<b>\$ 2,909,504</b>	<b>\$ 2,724,435</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	430,315	615,262	651,948	524,215
Transfers	59,020,248	60,889,512	61,213,024	62,225,024
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 61,908,446</b>	<b>\$ 64,258,391</b>	<b>\$ 64,774,476</b>	<b>\$ 65,473,674</b>
<b>Expenditures by Fund</b>				
General	\$ 61,531,777	\$ 63,693,129	\$ 64,197,528	\$ 64,999,459
Law Enforcement Trust	142,914	273,626	342,286	223,286
Restricted Local Programs	233,757	291,636	234,662	250,929
<b>Total Expenditures</b>	<b>\$ 61,908,447</b>	<b>\$ 64,258,391</b>	<b>\$ 64,774,476</b>	<b>\$ 65,473,674</b>
<b>Sheriff Full Time Positions</b>	726	726	726	726

**Highlights:**

The Sheriff's Office serves the citizens of Lake County by enforcing the laws, providing for the safety and protection of the public and property, providing court security and civil process while maintaining cost effective, professional and proactive law enforcement services. This is accomplished through the use of the latest technological advances, community policing techniques, school-based youth intervention, crime prevention, and volunteer services. The Sheriff's Office is responsible for the operation of the Lake County Detention Center, a 960-bed facility, housing maximum, medium, and minimum custody inmates. The Animal Services Division is under the direction of the Sheriff's Office.

**Operating Expenses** for Fiscal Year 2017 includes \$885,070 as "In-House Support" to the Sheriff to cover overhead costs such as utilities, custodial care, maintenance contracts, rents and leases including Animal Services facilities. The County will also provide \$1.8 million to cover inmate medical care for the County correctional facilities.

**Capital Outlay** for Fiscal Year 2017 includes \$12,887 to use by Sheriff's request from the Animal Services Trust Fund. In addition to the item above, \$1,000,000 for the Sheriff's vehicles is budgeted in the Renewal Sales Tax Fund. See the Detail of Capital Outlay by Fund in the Schedules section.

**Transfers** for Fiscal Year 2017 of \$62.2 million to the Sheriff's Office pays for the salaries, benefits and operating costs required to run the office. A summary of the Fiscal Year 2017 transfer is shown in the schedule on the following page.

**Sheriff - continued**

The Fiscal Year 2017 budget includes a Edward J. Byrne Memorial Justice Assistance Grant (JAG). The local JAG solicitation is awarded through the U.S. Department of Justice. The State solicitation is awarded through the Florida Department of Law Enforcement, the majority of which will be passed through to local law enforcement agencies in Lake County.

Summary of Fiscal Year 2017 transfer to the Sheriff:

Law Enforcement	\$	32,949,326
Jail Operations		21,634,196
Bailiff Office		<u>2,613,772</u>
	\$	57,197,294
City of Tavares Dispatch Services	\$	315,121
City of Clermont Dispatch Services		488,734
City of Minneola Law Enforcement Services		1,210,000
Town of Montverde Law Enforcement Services		81,133
Lake Tech Admin Services		185,000
LCWA Marine Patrol		228,950
Lady Lake Law Enforcement Services		182,718
School Resource Officers (SROs)		2,172,962
Edward J. Byrne Memorial Grant		<u>163,112</u>
	\$	5,027,730
Total Transfer	\$	<u><u>62,225,024</u></u>

**Department: Constitutional Offices**  
**Officer: Supervisor of Elections**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ 1,330,050	\$ 2,066,106	\$ 2,099,160	\$ 1,635,423
Operating	670,092	992,344	1,038,117	815,149
Capital Outlay	8,489	-	5,946	10,000
<b>Subtotal Operating Expenditures</b>	<b>\$ 2,008,631</b>	<b>\$ 3,058,450</b>	<b>\$ 3,143,223</b>	<b>\$ 2,460,572</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	7,604	-	5,213	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 2,016,235</b>	<b>\$ 3,058,450</b>	<b>\$ 3,148,436</b>	<b>\$ 2,460,572</b>
<b>Expenditures by Fund</b>				
General	\$ 2,016,235	\$ 3,058,450	\$ 3,148,436	\$ 2,460,572
<b>Total Expenditures</b>	<b>\$ 2,016,235</b>	<b>\$ 3,058,450</b>	<b>\$ 3,148,436</b>	<b>\$ 2,460,572</b>
<b>Supervisor of Elections Full Time Positions</b>	14	14	14	14

**Highlights:**

The Supervisor of Elections (SOE) is responsible for providing all eligible citizens of Lake County convenient access to voter registration, as well as accessible voting locations and equipment. The Supervisor of Elections also is responsible for promoting fair, equitable and accurate elections, maintaining records of registrations, campaign finance reports and other election-related data accurately and in a form that is accessible to the public.

**Operating Expenses** for Fiscal Year 2017 includes \$192,285 as " In-House Support" to the Supervisor of Elections to cover overhead expenditures for rents and leases for storage space, janitorial services and repair and maintenance.

**Capital Outlay** for Fiscal Year 2017 includes \$10,000 for new elections registration equipment.

**Department: Constitutional Offices**  
**Officer: Tax Collector**

Expenditures/Positions	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Expenditures by Category</b>				
Personal Services	\$ 7,831	\$ 8,830	\$ 8,830	\$ 8,346
Operating	441,921	548,030	548,030	811,603
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 449,753</b>	<b>\$ 556,860</b>	<b>\$ 556,860</b>	<b>\$ 819,949</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	4,045,868	4,186,796	4,186,796	4,190,000
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 4,495,621</b>	<b>\$ 4,743,656</b>	<b>\$ 4,743,656</b>	<b>\$ 5,009,949</b>
<b>Expenditures by Fund</b>				
General	\$ 4,495,621	\$ 4,743,656	\$ 4,743,656	\$ 5,009,949
<b>Total Expenditures</b>	<b>\$ 4,495,621</b>	<b>\$ 4,743,656</b>	<b>\$ 4,743,656</b>	<b>\$ 5,009,949</b>
<b>Tax Collector Full Time Positions</b>	90	90	90	90

**Highlights:**

The Tax Collector's Office is responsible for providing a wide range of services to the citizens and taxpayers of Lake County on behalf of other governmental units, including but not limited to: the Florida Department of Revenue, the Florida Department of Highway Safety and Motor Vehicles, the Florida Fish and Wildlife Conservation Commission, the Board of County Commissioners, the School Board, fourteen municipalities, two hospital districts and numerous special taxing districts. These services consist primarily of the collection and administration of ad valorem taxes, non-ad valorem assessments, motor vehicle and vessel registration and title fees, business tax receipts, tourist development taxes and hunting and fishing license fees.

**Operating Expenses** for Fiscal Year 2017 includes \$819,949 as "In-House Support" to the Tax Collector to cover overhead costs such as utilities, custodial care, maintenance contracts and rents and leases. The budget includes additional funding necessary to furnish two new facilities.

**Transfers** for Fiscal Year 2017 from the General Fund to the Tax Collector is estimated at \$4.2 million. In accordance with Florida Statutes, Lake County's contribution to the Tax Collector is based on approximately two percent of taxes and assessments collected on behalf of the Board of County Commissioners and the School Board. The transfer funds salaries, benefits and operating costs for the office.

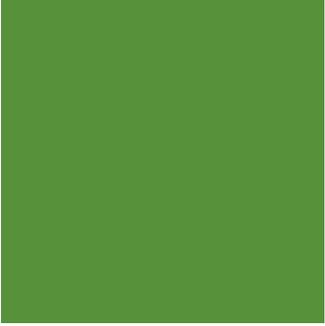
State law requires the Tax Collector to return any receipts collected in excess of operating costs to the Board of County Commissioners after year end.

**Detail of Capital Outlay by Fund  
FY 2017**

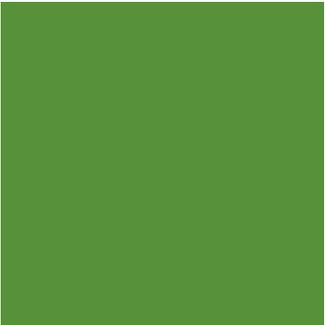
<u>Fund/Department/Division</u>	<u>Org Code</u>	<u>CRC</u>	<u>New</u>	<u>Replacement</u>	<u>Total</u>
<b>GENERAL (0010)</b>					
<u>Constitutional Offices</u>					
<b>Clerk of the Court</b>					
(2) Core Switches	7070100	-	\$ -	\$ 80,000	\$ 80,000
<b>Animal Services Trust</b>					
Use by Sheriff's Request	7073510	-	12,887	-	12,887
<b>Elections Registration</b>					
Equipment	8081100	-	10,000	-	10,000
<b>Total General Fund</b>			<b>\$ 22,887</b>	<b>\$ 80,000</b>	<b>\$ 102,887</b>
<b>RENEWAL SALES TAX CAPITAL PROJECTS (3030)</b>					
<u>Constitutional Offices</u>					
<b>Sheriff's Office - Capital</b>					
Sheriff's Vehicles	7073350	Project 73000	\$ -	\$ 1,000,000	\$ 1,000,000
<b>Total Renewal Sales Tax Capital Projects</b>			<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>
<b>TOTAL ALL FUNDS</b>			<b>\$ 22,887</b>	<b>\$ 1,080,000</b>	<b>\$ 1,102,887</b>



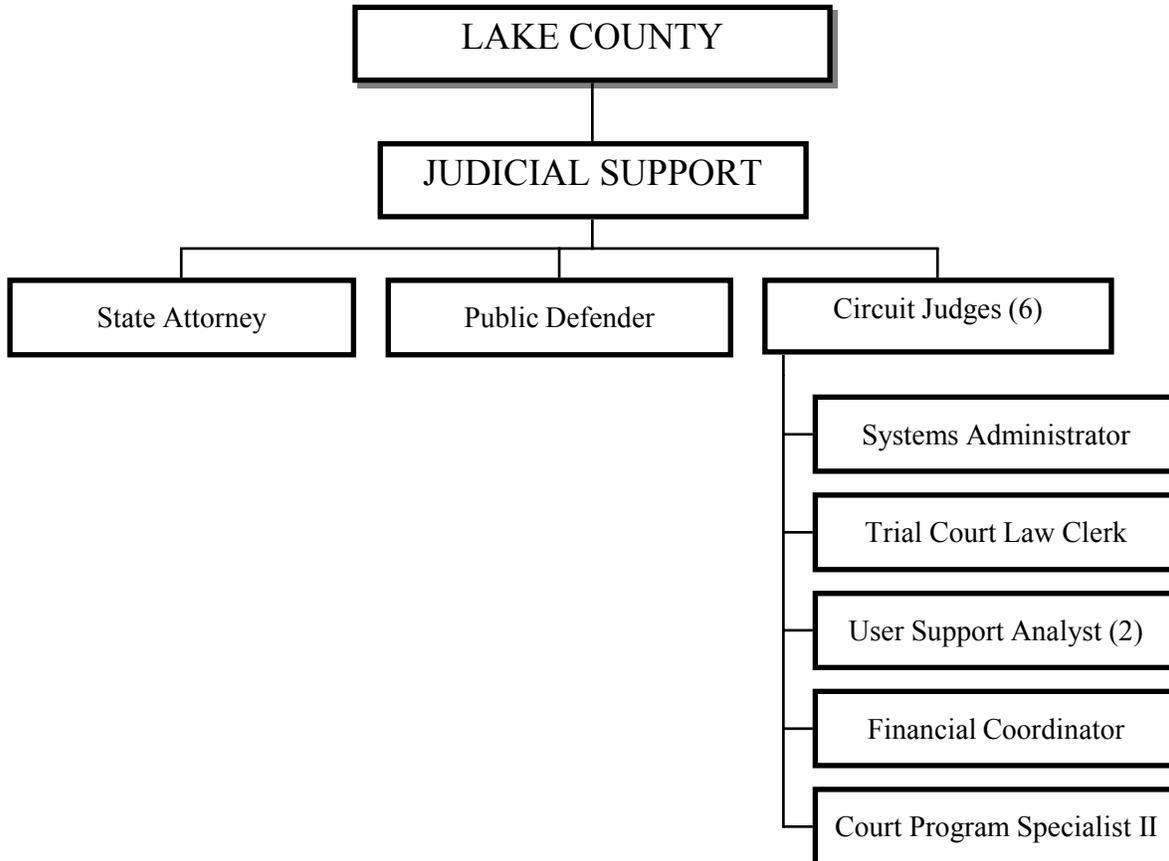
LAKE COUNTY  
FLORIDA



# JUDICIAL SUPPORT



# Judicial Support Organization Chart Fiscal Year 2017



Legend:

( ) Current number of full time positions

Funding Sources [Positions per Fund]:

General Fund [6]

# Judicial Support

	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Division/Program</b>				
Circuit Judges	\$ 1,383,418	\$ 1,598,600	\$ 1,598,600	\$ 1,693,409
Guardian Ad Litem	25,049	35,269	35,269	29,429
Juvenile Justice	434,998	449,242	461,163	530,609
Legal Aid	115,070	115,070	115,070	115,070
Public Defender	477,441	559,406	559,406	550,216
State Attorney	611,685	749,569	749,569	790,862
<b>Total Expenditures</b>	<b><u>\$ 3,047,660</u></b>	<b><u>\$ 3,507,156</u></b>	<b><u>\$ 3,519,077</u></b>	<b><u>\$ 3,709,595</u></b>
<b>Expenditures by Category</b>				
Personal Services	\$ 646,019	\$ 730,281	\$ 658,298	\$ 454,569
Operating	1,412,611	1,767,471	1,756,181	1,794,536
Capital Outlay	134,312	136,496	135,381	144,112
<b>Subtotal Operating Expenditures</b>	<b><u>\$ 2,192,942</u></b>	<b><u>\$ 2,634,248</u></b>	<b><u>\$ 2,549,860</u></b>	<b><u>\$ 2,393,217</u></b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	854,718	872,908	969,217	1,316,378
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b><u>\$ 3,047,660</u></b>	<b><u>\$ 3,507,156</u></b>	<b><u>\$ 3,519,077</u></b>	<b><u>\$ 3,709,595</u></b>
General	\$ 3,047,660	\$ 3,507,156	\$ 3,519,077	\$ 3,709,595
<b>Total Expenditures</b>	<b><u>\$ 3,047,660</u></b>	<b><u>\$ 3,507,156</u></b>	<b><u>\$ 3,519,077</u></b>	<b><u>\$ 3,709,595</u></b>
<b>Number of Full Time Positions</b>	10	11	11	6

**Department: Judicial Support**  
**Division: Circuit Judges**

Expenditures/Positions	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Category</b>				
Personal Services	\$ 288,408	\$ 343,090	\$ 343,090	\$ 403,332
Operating	1,011,619	1,166,510	1,163,275	1,199,427
Capital Outlay	83,390	89,000	92,235	90,650
<b>Subtotal Operating Expenditures</b>	<b>\$ 1,383,418</b>	<b>\$ 1,598,600</b>	<b>\$ 1,598,600</b>	<b>\$ 1,693,409</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 1,383,418</b>	<b>\$ 1,598,600</b>	<b>\$ 1,598,600</b>	<b>\$ 1,693,409</b>
<b>Expenditures by Fund</b>				
General	\$ 1,383,418	\$ 1,598,600	\$ 1,598,600	\$ 1,693,409
<b>Total Expenditures</b>	<b>\$ 1,383,418</b>	<b>\$ 1,598,600</b>	<b>\$ 1,598,600</b>	<b>\$ 1,693,409</b>
<b>Number of Full Time Positions</b>	4	5	5	6

**Highlights:**

Located in the heart of Central Florida, the Fifth Judicial Circuit covers a geographical area approaching the size of Connecticut. The Circuit is comprised of the following five counties: Citrus, Hernando, Lake, Marion and Sumter. With the main administrative offices in Ocala, the Fifth Circuit is the ninth most populous judicial circuit with 5.5 percent of Florida's population. According to the April 1, 2010 Census, the Fifth Judicial Circuit serves a total population which exceeds 1,035,784. The Fifth Judicial Circuit currently has 31 Circuit Court Judges and 11 County Court Judges. The Circuit is part of the Fifth District Court of Appeal, located in Daytona Beach. In Lake County, there are eight Circuit Court Judges and three County Court Judges, one Senior Judge, one General Magistrate, one Child Support Hearing Officer, and one Civil Traffic Infraction Hearing Officer.

**Personal Services** for Fiscal Year 2017 include a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly. The budget reflects the adopted FRS rates for the first three quarters of Fiscal Year 2017 and includes conservative estimates for all classes for the final quarter. There is one additional position, Court Program Specialist II, for the Circuit Judges.

**Operating Expenses** for Fiscal Year 2017 includes contractual services, utility services, and repair and maintenance that are necessary for the judicial areas.

**Capital Outlay** for Fiscal Year 2017 for the Circuit Judges technology includes \$10,000 for network, audio and video cabling and \$80,650 for replacement audio/video equipment, network switches, printers and servers .

**Department: Judicial Support  
Division: Guardian Ad Litem**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating	25,049	35,269	35,269	29,429
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 25,049</b>	<b>\$ 35,269</b>	<b>\$ 35,269</b>	<b>\$ 29,429</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 25,049</b>	<b>\$ 35,269</b>	<b>\$ 35,269</b>	<b>\$ 29,429</b>
<b>Expenditures by Fund</b>				
General	\$ 25,049	\$ 35,269	\$ 35,269	\$ 29,429
<b>Total Expenditures</b>	<b>\$ 25,049</b>	<b>\$ 35,269</b>	<b>\$ 35,269</b>	<b>\$ 29,429</b>
<b>Number of Full Time Positions</b>	-	-	-	-

**Highlights:**

The State of Florida Guardian Ad Litem Program is a network of professional staff and community advocates, partnering to provide a strong voice in court and positive systemic change on behalf of Florida's abused and neglected children. There are 21 local Guardian Ad Litem programs in 20 judicial circuits in Florida. Lake County is part of the Fifth Judicial Circuit of Florida.

**Operating Expenses** for Fiscal Year 2017 includes janitorial services, utilities and office supplies for technology items including computers, printers and monitors.

**Department: Judicial Support  
Program: Juvenile Justice**

Expenditures/Positions	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Expenditures by Category</b>				
Personal Services	\$ 46,399	\$ 49,641	\$ 49,641	\$ 51,237
Operating	1,521	603	603	584
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 47,920</b>	<b>\$ 50,244</b>	<b>\$ 50,244</b>	<b>\$ 51,821</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	387,078	398,998	410,919	478,788
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 434,998</b>	<b>\$ 449,242</b>	<b>\$ 461,163</b>	<b>\$ 530,609</b>
<b>Expenditures by Fund</b>				
General	\$ 434,998	\$ 449,242	\$ 461,163	\$ 530,609
<b>Total Expenditures</b>	<b>\$ 434,998</b>	<b>\$ 449,242</b>	<b>\$ 461,163</b>	<b>\$ 530,609</b>
<b>Number of Full Time Positions</b>	-	-	-	-

**Highlights:**

Juvenile detention in Florida is a short-term, temporary program. Juvenile offenders who require long-term sanctions and rehabilitation are placed into non-residential or residential correctional programs. Two types of detention are available: Secure Detention and Home Detention. Youths placed in Secure Detention have been assessed as risks to public safety and must remain in a physically secure detention center while awaiting court proceedings. Each individual county throughout Florida shares in the cost of the Department of Juvenile Justice's total detention budget based upon the County's prior annual usage.

**Personal Services** for Fiscal Year 2017 include a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly. The budget reflects the adopted FRS rates for the first three quarters of Fiscal Year 2017 and includes conservative estimates for all classes for the final quarter. The Program associate position reflected in Personal Services is funded from the General Fund - Court Innovations (Juvenile Alternative Programs) for a civil citation program. This position reports to the Probation Services Division of the Community Safety and Compliance Department.

**Grants and Aids** for Fiscal Year 2017 includes \$478,788 for the estimated share for Lake County of the Department of Juvenile Justice's total detention budget.

**Department: Judicial Support  
Program: Legal Aid**

<b>Expenditures/Positions</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	115,070	115,070	115,070	115,070
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 115,070</b>	<b>\$ 115,070</b>	<b>\$ 115,070</b>	<b>\$ 115,070</b>
<b>Expenditures by Fund</b>				
General	\$ 115,070	\$ 115,070	\$ 115,070	\$ 115,070
<b>Total Expenditures</b>	<b>\$ 115,070</b>	<b>\$ 115,070</b>	<b>\$ 115,070</b>	<b>\$ 115,070</b>
<b>Number of Full Time Positions</b>	-	-	-	-

**Highlights:**

Civil legal aid – free legal assistance for low-income people – began in the United States in the late 1870’s. The creation of civil legal aid gives those who cannot afford attorneys access to justice. Legal aid agencies became common in the United States in the 1960’s. Through Community Legal Service of Mid Florida, Inc., clients are offered civil legal advice, assistance, and representation. Legal assistance in criminal, personal injury or traffic matters is not offered.

**Grants and Aids** for Fiscal Year 2017 includes \$115,070 for Community Legal Services of Mid Florida, Inc. to offer free legal assistance for low-income people.

**Department: Judicial Support**  
**Division: Public Defender**

Expenditures/Positions	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Expenditures by Category</b>				
Personal Services	\$ 311,212	\$ 337,550	\$ 265,567	\$ -
Operating	166,229	193,156	185,101	183,774
Capital Outlay	-	28,700	24,350	18,762
<b>Subtotal Operating Expenditures</b>	<b>\$ 477,441</b>	<b>\$ 559,406</b>	<b>\$ 475,018</b>	<b>\$ 202,536</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	84,388	347,680
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 477,441</b>	<b>\$ 559,406</b>	<b>\$ 559,406</b>	<b>\$ 550,216</b>
<b>Expenditures by Fund</b>				
General	\$ 477,441	\$ 559,406	\$ 559,406	\$ 550,216
<b>Total Expenditures</b>	<b>\$ 477,441</b>	<b>\$ 559,406</b>	<b>\$ 559,406</b>	<b>\$ 550,216</b>
<b>Number of Full Time Positions</b>	6	6	6	-

**Highlights:**

The United States Constitution requires states to provide lawyers for those criminal defendants who cannot afford to hire counsel. The Public Defender is responsible for representing indigent citizens charged with a crime, felony or misdemeanor, in the Circuit and County courts in any case that involves the possibility of incarceration. The Public Defender is also responsible for representing indigent persons in civil commitment proceedings, civil commitment proceedings involving alleged sexually violent predators, persons who are appealing their convictions, involuntary commitments or delinquency adjudications. The Public Defender is elected for a term of four years and runs for office in presidential election years.

**Personal Services** for Fiscal Year 2017 reflects the transfer of six positions to the State.

**Operating Expenses** for Fiscal Year 2017 includes contractual services, utility services, and repair and maintenance that are necessary for the public defender areas.

**Grants and Aids** for Fiscal Year 2017 includes the funding for the six positions transferred to the State.

**Capital Outlay** for Fiscal Year 2017 includes \$18,762 in Capital Outlay (machinery and equipment).

**Department: Judicial Support**  
**Division: State Attorney**

Expenditures/Positions	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Category</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating	208,193	371,933	371,933	381,322
Capital Outlay	50,922	18,796	18,796	34,700
<b>Subtotal Operating Expenditures</b>	<b>\$ 259,115</b>	<b>\$ 390,729</b>	<b>\$ 390,729</b>	<b>\$ 416,022</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	352,570	358,840	358,840	374,840
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 611,685</b>	<b>\$ 749,569</b>	<b>\$ 749,569</b>	<b>\$ 790,862</b>
<b>Expenditures by Fund</b>				
General	\$ 611,685	\$ 749,569	\$ 749,569	\$ 790,862
<b>Total Expenditures</b>	<b>\$ 611,685</b>	<b>\$ 749,569</b>	<b>\$ 749,569</b>	<b>\$ 790,862</b>
<b>Number of Full Time Positions</b>	-	-	-	-

**Highlights:**

The Constitution of the State of Florida empowers the State Attorney as the prosecuting officer of all circuit and county trial courts. The State Attorney processes all criminal cases presented by law enforcement officers who have charged persons with felonies, misdemeanors, traffic crimes such as DUI or reckless driving, acts of juvenile delinquency, and certain violations of county or municipal ordinances.

**Operating Expenses** for Fiscal Year 2017 includes contractual services, utility services, and repair and maintenance that are necessary for the State Attorney areas.

**Capital Outlay** for Fiscal Year 2017 includes a server, email spam firewall, scanners and network area storage devices.

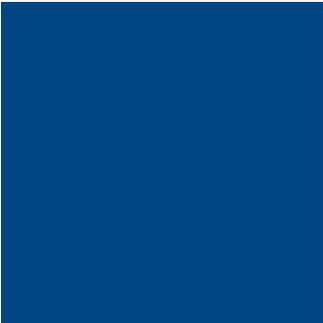
**Detail of Capital Outlay by Fund  
FY 2017**

<u>Fund/Department/Division</u>	<u>Org Code</u>	<u>CRC</u>	<u>New</u>	<u>Replacement</u>	<u>Total</u>
<b>GENERAL (0010)</b>					
<b>Judicial Support</b>					
<b>State Attorney - Technology</b>					
Server, Email Spam Firewall, Scanners, Network Area Storage Devices	6062100	-	\$ 34,700	\$ -	\$ 34,700
<b>Public Defender - Technology</b>					
Computers, Network Switch Expansion, Monitor, Multi-Function Copier/Printer/Scanner	6062200	-	18,762	-	18,762
<b>Judges - Technology</b>					
Network, Audio and Video Cabling	6062300	-	10,000	-	10,000
Capital Replacement Audio/Video equipment, Network Switches, Printers and Servers.	6062300	-	-	80,650	80,650
<b>Total General Fund</b>			<b>\$ 63,462</b>	<b>\$ 80,650</b>	<b>\$ 144,112</b>
<b>TOTAL ALL FUNDS</b>			<b>\$ 63,462</b>	<b>\$ 80,650</b>	<b>\$ 144,112</b>



# OTHER OPERATING BUDGETS

- 
- DEBT SERVICE
  - NON-DEPARTMENTAL





LAKE COUNTY  
FLORIDA

# Debt Service

	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>General Obligation Bonds-Refunded Bank Loan</b>				
Citizen's First Bank, Series 2015 (Bank Loan)	\$ 23,806,954	\$ 3,043,502	\$ 3,035,869	\$ 3,039,691
Amount of Issue: \$20,950,000				
Remaining Principal as of 9/30/2016: \$20,695,000				
Maturity Date: April 1, 2026				
<b>Subtotal GO Bonds-Refunded Bank Loan</b>	<b>\$ 23,806,954</b>	<b>\$ 3,043,502</b>	<b>\$ 3,035,869</b>	<b>\$ 3,039,691</b>
<b>Special Obligation Bonds</b>				
Pari-Mutuel Repl Bonds, Series 2013	\$ 252,500	\$ 350,604	\$ 350,371	\$ 396,375
Amount of Issue: \$3,415,000				
Remaining Principal as of 9/30/2016: \$2,810,000				
Maturity Date: October 1, 2030				
<b>Subtotal Obligation Bonds</b>	<b>\$ 252,500</b>	<b>\$ 350,604</b>	<b>\$ 350,371</b>	<b>\$ 396,375</b>
<b>Refunded Bonds, 2015B-Bank Loan 2015A</b>				
	\$ 83,903,217	\$ 4,786,367	\$ 4,804,876	\$ 5,438,649
Amount of Issue: \$75,985,000				
Remaining Principal as of 9/30/2016: \$75,690,000				
Maturity Date: June 1, 2037				
<b>Subtotal Capital Imp Bonds &amp; Bank Loan</b>	<b>\$ 83,903,217</b>	<b>\$ 4,786,367</b>	<b>\$ 4,804,876</b>	<b>\$ 5,438,649</b>
<b>Commercial Loan</b>				
Hancock Bank of Florida, 2008	\$ 1,166,265	\$ 1,261,034	\$ 1,218,686	\$ 1,177,556
Amount of Issue: \$10,000,000				
Remaining Principal as of 9/30/2016: \$1,153,735				
Maturity Date: June 1, 2017				
<b>Subtotal Commercial Loan</b>	<b>\$ 1,166,265</b>	<b>\$ 1,261,034</b>	<b>\$ 1,218,686</b>	<b>\$ 1,177,556</b>
<b>Total Debt Service</b>	<b>\$ 109,128,936</b>	<b>\$ 9,441,507</b>	<b>\$ 9,409,802</b>	<b>\$ 10,052,271</b>
<b>Expenditures by Category</b>				
Debt Service	\$ 9,861,390	\$ 8,616,642	\$ 8,616,642	\$ 9,304,677
Other Fees and Reserves	99,267,546	824,865	793,160	747,594
<b>Total Expenditures</b>	<b>\$ 109,128,936</b>	<b>\$ 9,441,507</b>	<b>\$ 9,409,802</b>	<b>\$ 10,052,271</b>

## Highlights:

Four Debt Service funds totaling \$10,052,271 have been established to repay the principal and interest expenses related to long-term debt on various revenue and limited general obligation bond issues.

## Debt Service - *continued*

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In April 2007, the County issued \$34.7 million in limited general obligation bonds for the purpose of acquiring and improving lands within the County to protect drinking water resources, preserve natural areas, protect open space from overdevelopment, provide parks and trails and improve water quality. The principal, interest and reserve budget is supported by a voter approved countywide millage rate of .1524 mills. In May 2015, the bond (approximately 20.9 million) Series 2015 was refinanced via a direct placement bank loan with Citizen's First Bank (Leesburg) at the fixed interest rate of 2.22%. The estimated annual savings of \$170,000 is expected through 2026. The principal, interest and reserve budget for Fiscal Year 2017 totals \$3,039,691.

The County has sold three other revenue bond/bank notes that are backed by sales tax revenues. A \$4.4 million revenue bond was issued backed by state sales tax revenues (used to replace racing tax revenues previously distributed by the State) for land acquisition and construction of a regional park and various walking and biking trails. A \$3.6 million revenue bond was issued in 2011 to refund the Series 2000 bonds. The Series 2011 issue is estimated to have a total savings of \$549,000. The principal, interest and reserve budget for Fiscal Year 2017 totals \$396,375.

A \$87.4 million revenue bond was issued backed by the County's half-cent sales tax revenues for acquiring, constructing, and equipping the Downtown Tavares Center for Governmental Operations and the Lake County Courthouse, as well as the South Tavares Government Complex for Public Works, Public Safety, Fleet Operations and Health Department Administration/Clinic. Current plans have been pared down to include only the Downtown Tavares Center and the Lake County Courthouse. In May 2015, the bond was refinanced via a hybrid structure direct bank loan and bonds issuance. The earlier maturities (approximately \$25.8 million) beginning June 1, 2018 through 2026 were refinanced via a direct bank loan with Regions Bank (Jacksonville) at the fixed interest rate of 2.27% Series 2015A. The estimated annual savings of \$215,000 is expected through 2026. The remaining bonds (approximately \$50.1 million) were refinanced via publicly offered bonds. The Series 2015B bonds were purchased by Raymond James & Associates. The principal, interest and reserve budget for Fiscal Year 2017 totals \$5,438,649.

A \$10 million commercial bank loan was approved in April 2008 to help fund the 800 MHz radio system backed by the County's share of a one percent local option infrastructure sales tax. This note payable was refinanced on June 12, 2012 with the new interest rate of 1.45 percent. The principal, interest and reserve budget for Fiscal Year 2017 totals \$1,177,556.

### **Debt Management Policy:**

The objective of Lake County's Debt Management Policy (LCC-57) is to establish guidelines and requirements for the development of a debt management system. The policy includes the following directives:

When the County finances projects through the issuance of bonds, it will pay back the bonds within a period not to exceed 90 percent of the useful life of the project.

Where possible, the County will use self-supporting revenue, special assessment, or other self-supporting bonds, instead of general obligation bonds to fund capital projects.

The County will not use long-term debt to finance current operations.

The County will seek to maintain and, if applicable, improve its current bond rating.

The County will maintain good communications with bond rating agencies to inform them about the County's financial conditions. The County will follow a policy of full disclosure, including adherence to Rule 15c2-12 under the Securities Exchange Act of 1934. In compliance with this rule, the County's Comprehensive Annual Financial Report will be filed with the Municipal Security Rulemaking Board's EMMA system.

Lake County has not adopted legal debt limits within its financial policies. However, debt ratios, such as direct and over all debt per capita and debt per taxable property value, are tracked and compared with those recommended by Moody's Investors Service.

## Schedule of Debt Service Requirements

	<u>Principal Payment FY 2017</u>	<u>Interest Payment FY 2017</u>	<u>Other Fees and Reserves FY 2017</u>	<u>Total FY 2017</u>
<b>GO Bonds-Refunded Bank Loan</b>				
Citizen's First Bank (Bank Loan) Series 2015	\$ 1,980,000	\$ 543,679	\$ 516,012	\$ 3,039,691
<b>Subtotal GO Bonds-Refunded Bank Loan</b>	<b>\$ 1,980,000</b>	<b>\$ 543,679</b>	<b>\$ 516,012</b>	<b>\$ 3,039,691</b>
<b>Special Obligation Bonds</b>				
Pari-Mutuel Revenues Replacement Bonds Series 2011	\$ 160,000	\$ 87,672	\$ 148,703	\$ 396,375
<b>Subtotal Special Obligation Bonds</b>	<b>\$ 160,000</b>	<b>\$ 87,672</b>	<b>\$ 148,703</b>	<b>\$ 396,375</b>
<b>CIP Bonds-Ref Bank Loan and Bonds</b>				
2015A (Bank Loan), 2015B (Bonds) Series 2015	\$ 2,585,000	\$ 2,782,061	\$ 71,588	\$ 5,438,649
<b>Subtotal Capital Improvement Bonds</b>	<b>\$ 2,585,000</b>	<b>\$ 2,782,061</b>	<b>\$ 71,588</b>	<b>\$ 5,438,649</b>
<b>Commercial Loan</b>				
Hancock Bank of Florida 2008	\$ 1,153,734	\$ 12,531	\$ 11,291	\$ 1,177,556
<b>Subtotal Commercial Loan</b>	<b>\$ 1,153,734</b>	<b>\$ 12,531</b>	<b>\$ 11,291</b>	<b>\$ 1,177,556</b>
<b>Total Debt Service</b>	<b>\$ 5,878,734</b>	<b>\$ 3,425,943</b>	<b>\$ 747,594</b>	<b>\$ 10,052,271</b>

### Highlights:

The Limited General Obligation Bonds are secured by a pledge of not more than one third of a mill of ad valorem taxes pursuant to a referendum approved by the voters in 2004. These funds are used to acquire and manage environmentally sensitive public lands in the County. The Fiscal Year 2017 funding requirement for this bond series is supported by a countywide millage rate of .1524. The bond was refinanced via direct bank loan with Citizen's First Bank in May 2015 at a fixed interest rate of 2.22% and is scheduled to mature on April 1, 2026.

Pari-Mutuel Revenue Replacement Bonds are financed by sales tax revenues collected by the State pursuant to Chapter 212, Part 1, Florida Statutes. Beginning July 1, 2000, the State began using sales tax revenues to replace revenues formerly distributed to counties from racetrack and jai alai fronton monies. Bond proceeds were used to fund the acquisition of park lands and associated improvements. This bond matures on October 1, 2030.

The Capital Improvement Revenue Bonds are secured by a pledge of the half-cent sales tax distributed to the County by the State of Florida and were issued to construct the Downtown Tavares Center for Governmental Operations. A portion of the bond (approximately \$25.8 million) was refinanced via a direct bank loan with Regions Bank in May 2015 at a fixed interest rate of 2.27% and is scheduled to mature on June 1, 2026. The remaining balance of the bond issue (approximately \$50.1 million) was refinanced through a public offering and is scheduled to mature on June 1, 2037.

The commercial loan with Hancock Bank of Florida is secured by a pledge of the County's share of a one percent local option infrastructure sales tax and matures on June 1, 2017. This loan completed the funding required for the Countywide 800MHz Radio System.



LAKE COUNTY  
FLORIDA

# Non-Departmental

	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Program</b>				
General Fund	\$ 13,925,159	\$ 25,809,955	\$ 26,211,438	\$ 26,098,324
Infrastructure Sales Tax	13,733,848	13,852,760	14,595,074	15,140,008
Lake County Ambulance	7,252,701	7,664,465	7,488,116	8,280,172
Special Assessments	749,826	976,726	992,346	1,016,796
<b>Total Expenditures</b>	<b><u>\$ 35,661,534</u></b>	<b><u>\$ 48,303,906</u></b>	<b><u>\$ 49,286,974</u></b>	<b><u>\$ 50,535,300</u></b>
<b>Expenditures by Category</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating	1,959,390	3,122,576	4,098,413	2,210,300
Capital Outlay	-	-	-	50,000
<b>Subtotal Operating Expenditures</b>	<b><u>\$ 1,959,390</u></b>	<b><u>\$ 3,122,576</u></b>	<b><u>\$ 4,098,413</u></b>	<b><u>\$ 2,260,300</u></b>
Capital Improvements	22,812	1,057,204	1,057,204	391,041
Debt Service	-	-	-	-
Grants and Aids	8,389,155	8,634,476	8,331,076	8,894,692
Transfers	25,290,177	24,137,736	24,888,228	28,838,382
Reserves	-	11,351,914	10,912,053	10,150,885
<b>Total Operating Expenditures</b>	<b><u>\$ 35,661,534</u></b>	<b><u>\$ 48,303,906</u></b>	<b><u>\$ 49,286,974</u></b>	<b><u>\$ 50,535,300</u></b>
<b>Expenditures by Fund</b>				
General	\$ 13,925,159	\$ 25,809,955	\$ 26,211,438	\$ 26,098,324
Infrastructure Sales Tax Revenue	13,733,848	13,852,760	14,595,074	15,140,008
Lake County Ambulance	7,252,701	7,664,465	7,488,116	8,280,172
Special Assessments:				
Greater Groves MSBU	236,788	309,183	313,490	324,325
Greater Hills MSBU	244,337	297,274	301,060	302,573
Greater Pines Municipal Services	249,616	325,325	330,368	345,040
Picciola Island Street Lighting	2,808	7,076	7,679	6,881
Valencia Terrace Street Lighting	5,232	11,898	12,880	11,932
Village Green Street Lighting	11,045	25,970	26,869	26,045
<b>Total Expenditures</b>	<b><u>\$ 35,661,534</u></b>	<b><u>\$ 48,303,906</u></b>	<b><u>\$ 49,286,974</u></b>	<b><u>\$ 50,535,300</u></b>

**General Fund Non-Departmental**

<b>Expenditures</b>	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Category</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating	1,287,062	2,446,193	3,405,290	1,509,914
Capital Outlay	-	-	-	50,000
<b>Subtotal Operating Expenditures</b>	<b>\$ 1,287,062</b>	<b>\$ 2,446,193</b>	<b>\$ 3,405,290</b>	<b>\$ 1,559,914</b>
Capital Improvements	22,812	1,057,204	1,057,204	391,041
Debt Service	-	-	-	-
Grants and Aids	1,635,452	1,824,057	1,821,326	2,013,216
Transfers	10,979,833	9,681,852	9,690,030	12,467,554
Reserves	-	10,800,649	10,237,588	9,666,599
<b>Total Operating Expenditures</b>	<b>\$ 13,925,159</b>	<b>\$ 25,809,955</b>	<b>\$ 26,211,438</b>	<b>\$ 26,098,324</b>
<b>Expenditures by Fund</b>				
General	\$ 13,925,159	\$ 25,809,955	\$ 26,211,438	\$ 26,098,324
<b>Total Expenditures</b>	<b>\$ 13,925,159</b>	<b>\$ 25,809,955</b>	<b>\$ 26,211,438</b>	<b>\$ 26,098,324</b>

**Highlights:**

The General Fund non-operating expenditures have a countywide impact and do not fall under the responsibility of a single department.

**Operating Expenses** for Fiscal Year 2017 include Munis financial system contracts and countywide services such as postage, cellular phone, bank fees, and professional/contractual services, including Lake County's portion of the cost for operating the District Medical Examiners' Office.

**Capital Improvements** for Fiscal Year 2017 include \$391,041 for the completion of the Lake County Courthouse renovations.

**Grants and Aids** for Fiscal Year 2017 include \$1.86 million in payments to the Community Redevelopment Areas, \$55,000 for the Trout Lake Naturalist position, \$50,000 for United Arts of Central Florida, \$18,800 for the Lake County Historical Society, \$15,000 for estimated costs relating to the Fire Services Automatic Aid Agreement with the City of Tavares, \$10,000 for MyRegion.org, and \$5,000 for the St. Johns River Alliance.

A summary of Fiscal Year 2017 Interfund transfers is shown below:

County Fire Rescue	\$ 853,677
County Library System	3,828,191
Expansion Projects Debt Service	2,267,060
Landfill Enterprise	2,998,375
MSTU - Parks Services (includes Public Lands)	1,506,080
Transit	1,014,171
	<u>\$ 12,467,554</u>

A summary of Fiscal Year 2017 Reserves is shown below:

Economic Stabilization Reserve	\$ 9,052,206
Reserve for Purchase Order Carry-forwards	514,393
Contingency - Sheriff	100,000
	<u>\$ 9,666,599</u>

**General Fund Non-Departmental  
Expenditure Detail**

	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
Medical Examiner	\$ 805,089	\$ 788,961	\$ 788,961	\$ 795,140
Operating Expenditures				
Value Adjustment Board	21,767	76,100	76,100	76,100
Financial Advisor	-	30,000	29,600	30,000
Professional Services - Countywide	-	30,000	30,000	2,000
State Lobbyist	-	50,000	50,000	50,000
Federal Lobbyist	72,198	72,600	72,600	72,600
Municipal Code Service	4,391	20,000	20,000	20,000
Iron Mountain - Software Escrow Agreement	825	840	840	882
Lynx - Route 55 Services	-	-	-	-
Bond Compliance Contract	-	2,500	2,500	2,500
Contractual Services - Countywide	-	15,000	15,000	15,000
Financial Software Consulting Services	-	-	92,689	-
Financial Software Consulting Svcs - Travel	-	-	20,574	-
Maintenance - Countywide	-	25,000	27,310	25,000
Financial Software Maintenance	258,279	278,744	278,744	287,089
Office Supplies and Other Expenses	9,484	43,750	43,760	39,270
Tax Deed Certificates	8,847	10,000	10,000	10,000
Legal Advertisements	3,665	6,000	6,000	6,000
Impact Fee and Assessment Refunds/Credits	-	10,000	10,000	10,000
FHP Radar Certification	-	4,850	4,850	4,850
Employee Functions	5,489	-	-	-
Miscellaneous Fees and Bank Service Charges	59,631	23,000	23,000	25,589
After School Bus Services - East Ridge HS	-	39,000	39,000	-
Settlement Funding	-	886,000	1,728,739	-
Lake County League of Cities	1,111	847	847	1,260
National Association of Counties	4,373	4,373	4,373	4,373
Florida Association of Counties	27,773	28,328	28,328	29,461
Florida Benchmarking Consortium	-	-	-	2,500
Keep America Beautiful Dues	4,000	300	300	300
South Lake Chamber of Commerce	140	-	-	-
Training	-	-	1,175	-
Capital Outlay				
Judicial Center Renovation	22,812	1,057,204	1,057,204	391,041
Munis Server Replacements	-	-	-	50,000
Grants and Aids				
City of Tavares Fire Svcs Auto Aid Agreement	2,550	15,000	15,000	15,000
Veterans Memorials	-	50,000	50,000	-
Lake County Historical Society	-	18,800	37,600	18,800
MyRegion.org	10,000	10,000	10,000	10,000
St. Johns River Alliance	5,000	5,000	5,000	5,000
Trout Lake Nature Center	52,250	52,250	52,250	55,000
United Arts of Central Florida	-	-	-	50,000
Community Redevelopment Areas	1,565,652	1,673,007	1,651,476	1,859,416
Interfund Transfers	10,979,833	9,681,852	9,690,030	12,467,554
Reserves	-	10,800,649	10,237,588	9,666,599
<b>Total Expenditures</b>	<b>\$ 13,925,159</b>	<b>\$ 25,809,955</b>	<b>\$ 26,211,438</b>	<b>\$ 26,098,324</b>

**Infrastructure Sales Tax Non-Departmental**

<b>Expenditures</b>	<b>Actual FY 2015</b>	<b>Adopted FY 2016</b>	<b>Revised FY 2016</b>	<b>Adopted FY 2017</b>
<b>Expenditures by Category</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	13,733,848	13,852,760	14,595,074	15,140,008
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 13,733,848</b>	<b>\$ 13,852,760</b>	<b>\$ 14,595,074</b>	<b>\$ 15,140,008</b>
<b>Expenditures by Fund</b>				
Infrastructure Sales Tax Revenue	\$ 13,733,848	\$ 13,852,760	\$ 14,595,074	\$ 15,140,008
<b>Total Expenditures</b>	<b>\$ 13,733,848</b>	<b>\$ 13,852,760</b>	<b>\$ 14,595,074</b>	<b>\$ 15,140,008</b>

**Highlights:**

The levy of the one-cent sales tax began on January 1, 2003 and will remain in effect for 15 years until December 31, 2017.

The County's share of the one-cent sales tax is collected in the Infrastructure Sales Tax Revenue Fund and subsequently transferred to other funds for allowable expenditures. The balance will be transferred to the Renewal Sales Tax Capital Project Funds, 50 percent of which must be used for transportation purposes and 50 percent for purposes allowed by F.S. 212.055(2).

FY 2017 Infrastructure Sales Tax Revenue Transfers

\$ 350,000	Parks projects - Parks Capital Projects Fund
720,144	Administrative Service Fee - General Fund
2,593,666	Facility capital projects - Renewal Sales Tax Capital Projects Fund
7,209,932	Transportation funding - Renewal Sales Tax Capital Projects - PW Fund
3,100,000	Debt service for Expansion Projects - Expansion Projects Debt Service Fund
<u>1,166,266</u>	Debt service for \$10 million commercial loan for countywide radio system - Renewal Sales Tax Debt Service Fund
<u>\$15,140,008</u>	

## Lake County Ambulance

Expenditures	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Expenditures by Category</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	6,753,703	6,810,419	6,509,750	6,881,476
Transfers	498,997	514,550	514,550	1,139,101
Reserves	-	339,496	463,816	259,595
<b>Total Operating Expenditures</b>	<b>\$ 7,252,701</b>	<b>\$ 7,664,465</b>	<b>\$ 7,488,116</b>	<b>\$ 8,280,172</b>
<b>Expenditures by Fund</b>				
Lake County Ambulance	\$ 7,252,701	\$ 7,664,465	\$ 7,488,116	\$ 8,280,172
<b>Total Expenditures</b>	<b>\$ 7,252,701</b>	<b>\$ 7,664,465</b>	<b>\$ 7,488,116</b>	<b>\$ 8,280,172</b>

### Highlights:

A Countywide Municipal Service Taxing Unit (MSTU) was established by Ordinance No. 2000-35 for the provision of essential facilities and municipal services for the unincorporated and incorporated areas of Lake County. Funds derived from the levy and collection of ad valorem taxes are used to provide ambulance and emergency medical services for the citizens of Lake County. Ambulance services from Fiscal Years 2000-2011 were provided by Lake-Sumter Emergency Medical Services, Inc. (LSEMS), a governmental corporation created by Lake and Sumter Counties pursuant to Chapter 163, Florida Statutes. In early 2011, Sumter County elected to end its 11 year cooperative venture by deciding to bid out the ambulance service contract. LSEMS officially ceased operation at the end of September 2011.

Lake Emergency Medical Services, Inc. (LEMS) was created per the Board's direction on July 19, 2011, and began operations on October 1, 2011. This new entity was given the mandate to provide efficient, cost-effective emergency medical service and transportation of the sick and injured citizens and visitors of Lake County. The Medical Director oversees the medical protocol and guidelines for emergency medical response, patient care and quality development programs.

The Fiscal Year 2017 budget of \$8,280,172 is supported by a 0.4629 millage rate that is expected to generate \$8,050,185.

**Grants and Aids** for Fiscal Year 2017 includes a combination of the \$168,176 estimated tax increment payment to the Community Redevelopment Areas and \$713,300 to municipalities providing Advanced Life Support (ALS) emergency response within their jurisdictions. The \$6,000,000 contribution to LEMS for the provision of emergency medical and transportation services is also shown under Grants and Aids.

**Transfers** for Fiscal Year 2017 include the customary administrative transfers to the Property Appraiser and Tax Collector. A \$917,858 transfer to the County Fire Rescue Fund is also budgeted to be used toward Advanced Life Support (ALS) services by the Lake County Public Safety Department.

To provide ALS emergency response to city and County residents in the best and most efficient way possible, LEMS has entered into interlocal agreements with municipalities that operate a fire department and wish to offer ALS emergency response within their jurisdictions. These agreements stipulate that an amount equaling 0.1 mill ad valorem levy on each city's assessment roll shall be paid to the participating municipalities.

## Special Assessments

Expenditures	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Category</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating	672,328	676,383	693,123	700,386
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 672,328</b>	<b>\$ 676,383</b>	<b>\$ 693,123</b>	<b>\$ 700,386</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	77,498	88,574	88,574	91,719
Reserves	-	211,769	210,649	224,691
<b>Total Operating Expenditures</b>	<b>\$ 749,826</b>	<b>\$ 976,726</b>	<b>\$ 992,346</b>	<b>\$ 1,016,796</b>
<b>Expenditures by Fund</b>				
Greater Groves MSBU	\$ 236,788	\$ 309,183	\$ 313,490	\$ 324,325
Greater Hills MSBU	244,337	297,274	301,060	302,573
Greater Pines Municipal Services	249,616	325,325	330,368	345,040
Picciola Island Street Lighting	2,808	7,076	7,679	6,881
Valencia Terrace Street Lighting	5,232	11,898	12,880	11,932
Village Green Street Lighting	11,045	25,970	26,869	26,045
<b>Total Expenditures</b>	<b>\$ 749,826</b>	<b>\$ 976,726</b>	<b>\$ 992,346</b>	<b>\$ 1,016,796</b>

### Highlights:

Lake County receives a three percent administrative fee based on the anticipated revenue for each of the six funds above. The funds for each of these non-ad valorem assessments are retained in a separate fund within the Lake County financial accounting system. Any interest that accumulates from the assessment funds are prorated and posted to each fund monthly. The non-ad valorem assessments apply to parcels in the associated subdivisions only (named above).

The assessments for Greater Groves, Greater Hills and Greater Pines are for the provision of maintenance services for the common areas within each subdivision. The annual budget for these services is established by the homeowners' association (HOA) within each subdivision for the sole benefit of the individuals in each subdivision.

Lake County establishes the budgets for the three subdivisions associated with street lighting (Picciola Island, Valencia Terrace, and Village Green) based on the current electricity invoices, plus any inflationary factor. The County remits the payments to the associated electric company monthly.

**Detail of Capital Outlay by Fund  
FY 2017**

<u>Fund/Department/Division</u>	<u>Org Code</u>	<u>CRC</u>	<u>New</u>	<u>Replacement</u>	<u>Total</u>
<b>GENERAL (0010)</b>					
<u>Non-Departmental</u>					
MUNIS Server Replacements	9092001	-	\$ -	\$ 50,000	\$ 50,000
<b>Total General Fund</b>			<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>
<b>TOTAL ALL FUNDS</b>			<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>



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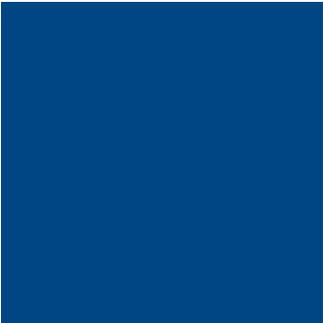
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# FACILITIES AND FLEET MANAGEMENT DEPARTMENT





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# Facilities and Fleet Management Department

	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Division/Program</b>				
Fleet Management	\$ 3,394,411	\$ 4,237,578	\$ 4,286,002	\$ 4,221,953
<b>Total Expenditures</b>	<u><u>\$ 3,394,411</u></u>	<u><u>\$ 4,237,578</u></u>	<u><u>\$ 4,286,002</u></u>	<u><u>\$ 4,221,953</u></u>
<b>Expenditures by Category</b>				
Personal Services	\$ 843,439	\$ 962,458	\$ 962,458	\$ 981,421
Operating	2,543,043	3,239,319	3,235,474	3,191,685
Capital Outlay	-	-	3,845	-
<b>Subtotal Operating Expenditures</b>	<u><u>\$ 3,386,483</u></u>	<u><u>\$ 4,201,777</u></u>	<u><u>\$ 4,201,777</u></u>	<u><u>\$ 4,173,106</u></u>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	7,928	-	-	-
Reserves	-	35,801	84,225	48,847
<b>Total Operating Expenditures</b>	<u><u>\$ 3,394,411</u></u>	<u><u>\$ 4,237,578</u></u>	<u><u>\$ 4,286,002</u></u>	<u><u>\$ 4,221,953</u></u>
<b>Expenditures by Fund</b>				
Fleet Management	\$ 3,394,411	\$ 4,237,578	\$ 4,286,002	\$ 4,221,953
<b>Total Expenditures</b>	<u><u>\$ 3,394,411</u></u>	<u><u>\$ 4,237,578</u></u>	<u><u>\$ 4,286,002</u></u>	<u><u>\$ 4,221,953</u></u>
<b>Number of Full Time Positions</b>	19	19	19	18

**Department: Facilities and Fleet Management**  
**Division: Fleet Management**

Expenditures/Positions	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Category</b>				
Personal Services	\$ 843,439	\$ 962,458	\$ 962,458	\$ 981,421
Operating	2,543,043	3,239,319	3,235,474	3,191,685
Capital Outlay	-	-	3,845	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 3,386,483</b>	<b>\$ 4,201,777</b>	<b>\$ 4,201,777</b>	<b>\$ 4,173,106</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	7,928	-	-	-
Reserves	-	35,801	84,225	48,847
<b>Total Operating Expenditures</b>	<b>\$ 3,394,411</b>	<b>\$ 4,237,578</b>	<b>\$ 4,286,002</b>	<b>\$ 4,221,953</b>
<b>Expenditures by Fund</b>				
Fleet Management	\$ 3,394,411	\$ 4,237,578	\$ 4,286,002	\$ 4,221,953
<b>Total Expenditures</b>	<b>\$ 3,394,411</b>	<b>\$ 4,237,578</b>	<b>\$ 4,286,002</b>	<b>\$ 4,221,953</b>
<b>Number of Full Time Positions</b>	19	19	19	18

**Highlights:**

**Personal Services** for Fiscal Year 2017 includes a 3% salary increase for employees and reflects \$9,095 in life and health insurance costs. The Florida Retirement System (FRS) rates have increased slightly and the budget includes conservative rates for all classifications. A Mechanic I position funded from the Transit Fund has been eliminated.

**Operating Expenses** for Fiscal Year 2017 includes \$1,300,000 budgeted for motor fuel, at an average of \$3.87 per gallon, a decrease of 32,895 gallons purchased from Fiscal Year 2016. This reduction is reflected in the increased use of the off-site Wright Express Cards (WEX) by County staffers. Repair and maintenance costs are \$600,000, which includes inspections, fuel site repairs, wash rack and telephone repair and maintenance, and software licensing and maintenance. Parts inventory are budgeted at \$995,000. The operating supplies budget has \$56,000 for vehicle and equipment oils and lubricants. Utility costs are budgeted for \$24,800.

**Capital Outlay** for Fiscal Year 2017 has been budgeted in the Facilities Maintenance budget in the General Fund.

**Reserves** for Fiscal Year 2017 includes \$48,847 available for operations.

# Facilities and Fleet Management Department

## Performance Measurements

### Key Objectives

#### Fleet Management Division

Establish a more unified Fleet Management Operation

Maintain competitive prices for fuel, parts, and labor

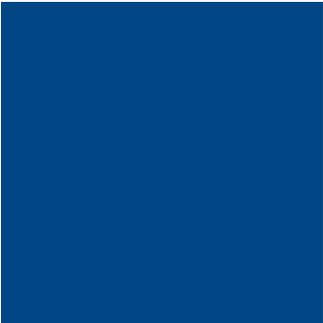
Performance Measures	Actual FY 2015	Estimated FY 2016	Adopted FY 2017
<b><u>Fleet Management Division</u></b>			
Labor Hours Worked/Billed	11,774	13,185	13,000
County Fuel Sites - Fuel Consumption (Unleaded, Diesel, and Off Road) - gallons	291,434	285,000	320,000
Non-County Fuel Sites - Fuel Consumption (via use of WEX Fuel Cards) - gallons	429,144	411,674	411,674



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# HUMAN RESOURCES DEPARTMENT





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FLORIDA

# Human Resources Department

	Actual FY 2015	Adopted FY 2016	Revised FY 2016	Adopted FY 2017
<b>Expenditures by Division/Program</b>				
Property and Casualty	\$ 2,758,672	\$ 4,931,347	\$ 5,503,208	\$ 4,127,775
Employee Group Benefits	14,247,549	17,580,500	18,122,451	18,244,404
<b>Total Expenditures</b>	<b><u>\$ 17,006,221</u></b>	<b><u>\$ 22,511,847</u></b>	<b><u>\$ 23,625,659</u></b>	<b><u>\$ 22,372,179</u></b>
<b>Expenditures by Category</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating	16,691,899	17,792,413	17,942,413	19,207,918
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b><u>\$ 16,691,899</u></b>	<b><u>\$ 17,792,413</u></b>	<b><u>\$ 17,942,413</u></b>	<b><u>\$ 19,207,918</u></b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	314,322	331,122	345,697	351,441
Reserves	-	4,388,312	-	2,812,820
<b>Total Operating Expenditures</b>	<b><u>\$ 17,006,221</u></b>	<b><u>\$ 22,511,847</u></b>	<b><u>\$ 18,288,110</u></b>	<b><u>\$ 22,372,179</u></b>
<b>Expenditures by Fund</b>				
Property and Casualty	\$ 2,758,672	\$ 4,931,347	\$ 5,503,208	\$ 4,127,775
Employee Group Benefits	14,247,549	17,580,500	18,122,451	18,244,404
<b>Total Expenditures</b>	<b><u>\$ 17,006,221</u></b>	<b><u>\$ 22,511,847</u></b>	<b><u>\$ 23,625,659</u></b>	<b><u>\$ 22,372,179</u></b>
<b>Number of Full Time Positions</b>	-	-	-	-

**Department: Human Resources**  
**Program: Property and Casualty**

Expenditures/Positions	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Category</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating	2,609,782	3,425,577	3,575,577	3,556,622
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 2,609,782</b>	<b>\$ 3,425,577</b>	<b>\$ 3,575,577</b>	<b>\$ 3,556,622</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	148,890	154,986	159,719	131,996
Reserves	-	1,350,784	1,767,912	439,157
<b>Total Operating Expenditures</b>	<b>\$ 2,758,672</b>	<b>\$ 4,931,347</b>	<b>\$ 5,503,208</b>	<b>\$ 4,127,775</b>
<b>Expenditures by Fund</b>				
Property and Casualty	\$ 2,758,672	\$ 4,931,347	\$ 5,503,208	\$ 4,127,775
<b>Total Expenditures</b>	<b>\$ 2,758,672</b>	<b>\$ 4,931,347</b>	<b>\$ 5,503,208</b>	<b>\$ 4,127,775</b>
<b>Number of Full Time Positions</b>	-	-	-	-

**Highlights:**

**Operating Expenses** for Fiscal Year 2017 includes \$1,549,838 for insurance premiums on County assets, and \$577,000 for actuarial review, broker services and legal fees. Workers' Compensation claims are budgeted at \$721,019, and Property and Liability claims are estimated at \$574,096.

**Transfers** for Fiscal Year 2017 include \$131,996, which provides a portion of the funding for Risk and Benefits Administration. Funds are used for administration and operating costs associated with the County's insurance funds. The balance of funding for Risk and Benefits Administration is transferred from the Employee Group Benefits Fund.

**Reserves** for Fiscal Year 2017 include \$439,157 available for operations, which may be adjusted during the midyear process.

**Department: Human Resources**  
**Program: Employee Group Benefits**

Expenditures/Positions	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Category</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating	14,082,117	14,366,836	14,366,836	15,651,296
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ 14,082,117</b>	<b>\$ 14,366,836</b>	<b>\$ 14,366,836</b>	<b>\$ 15,651,296</b>
Capital Improvements	-	-	-	-
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	165,432	176,136	185,978	219,445
Reserves	-	3,037,528	3,569,637	2,373,663
<b>Total Operating Expenditures</b>	<b>\$ 14,247,549</b>	<b>\$ 17,580,500</b>	<b>\$ 18,122,451</b>	<b>\$ 18,244,404</b>
<b>Expenditures by Fund</b>				
Employee Group Benefits	\$ 14,247,549	\$ 17,580,500	\$ 18,122,451	\$ 18,244,404
<b>Total Expenditures</b>	<b>\$ 14,247,549</b>	<b>\$ 17,580,500</b>	<b>\$ 18,122,451</b>	<b>\$ 18,244,404</b>
<b>Number of Full Time Positions</b>	-	-	-	-

**Highlights:**

**Operating Expenses** for Fiscal Year 2017 includes \$596,122 for insurance premiums for life, accidental death and dismemberment, dental, long-term disability, and the employee assistance program. Administrative fees are budgeted at \$1,381,940 for costs associated with administering the County health insurance plan, and stop-loss premiums. Medical claims are estimated to increase 3.03%, and are budgeted at \$12,927,426 for Fiscal Year 2017. Employee contributions for participation in the medical plans were increased from \$8,500 to \$9,095 for Fiscal Year 2017.

**Transfers** for Fiscal Year 2017 include \$219,445, which provides a portion of the funding for Risk and Benefits Administration. Funds are used for administration and operating costs associated with the County's insurance funds. The balance of funding for Risk and Benefits Administration is transferred from the Property and Casualty Fund.

**Reserves** for Fiscal Year 2017 include \$2,373,663 available for operations.

# Human Resources Department

## Performance Measurements

### Key Objectives

#### **Benefits and Risk Administration:**

Provide oversight of the Workers' Compensation and Property and Casualty programs to ensure County and other participating entities compliance.

#### **Safety:**

Develop and deliver safety programs that increase an individual's safe work habits by enhancing individual and departmental safety knowledge.

#### **Group Benefits:**

Coordinate the Group Benefits program and assist all employees with the benefits selection process.

Performance Measures	Actual FY 2015	Estimated FY 2016	Adopted FY 2017
<b><u>Benefits and Risk Administration:</u></b>			
<b><u>Workers' Compensation and Property and Casualty Claims Handled:</u></b>			
Number of Worker's Compensation, Property and Liability Claims Received	224	200	245
Number of Workers' Compensation, Property and Liability Claims Paid	147	120	203
<b><u>Safety:</u></b>			
<b><u>Safety Topics Developed, Meetings, Participants, and Training Hours:</u></b>			
Number of Safety Meetings Held	10	10	15
Number of Participants at Safety Meetings	142	120	150
Number of Unit Safety/Training Hours	2,130	1,800	3,375
<b><u>Group Benefits:</u></b>			
<b><u>Employees helped with Group Benefits:</u></b>			
Number of Employees assisted with Retirement, Disability, FMLA Sick Leave Bank, and Deferred Comp benefits	150	170	185
Number of Employee Benefit Briefings	76	90	90
Number of Benefit Briefing Participants	272	360	360
Number of Additions and Changes made to Employee Insurance Elections	1,803	2,215	2,525

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# Capital Improvement Funds

	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Capital Project</b>				
Facilities Expansion Capital	\$ 202,098	\$ 895,393	\$ 1,106,281	\$ 550,825
Parks Capital Projects	604,562	846,597	784,459	473,813
Public Lands Capital Program	933,242	-	35,864	22,714
Renewal Sales Tax Capital Projects	2,406,609	10,194,986	9,888,057	7,641,943
Renewal Sales Tax Capital Projects - PW	7,059,191	14,917,726	13,065,888	13,425,951
<b>Total Expenditures</b>	<b><u>\$ 11,205,701</u></b>	<b><u>\$ 26,854,702</u></b>	<b><u>\$ 24,880,549</u></b>	<b><u>\$ 22,115,246</u></b>
<b>Expenditures by Category</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-
Capital Outlay	2,450,853	3,036,200	3,371,518	1,718,000
<b>Subtotal Operating Expenditures</b>	<b><u>\$ 2,450,853</u></b>	<b><u>\$ 3,036,200</u></b>	<b><u>\$ 3,371,518</u></b>	<b><u>\$ 1,718,000</u></b>
Capital Improvements	7,821,607	15,723,536	21,060,720	15,411,866
Debt Service	-	-	-	-
Grants and Aids	933,242	200,000	200,000	50,000
Transfers	-	-	-	-
Reserves	-	7,894,966	248,311	4,935,380
<b>Total Operating Expenditures</b>	<b><u>\$ 11,205,701</u></b>	<b><u>\$ 26,854,702</u></b>	<b><u>\$ 24,880,549</u></b>	<b><u>\$ 22,115,246</u></b>

## Parks Capital Projects

North Lake Community Park \$225,000  
Design, engineering and construction of sports lighting at little league fields and multi-purpose fields per Parks Master Plan.

Lake Idamere Park \$50,000  
Design, engineering and construction/improvements to parking lot, pavilions, canoe launch area, security/parking lighting, sports field lighting, restrooms/concessions building per Parks Master Plan and grant requirement.

East Lake Community Park \$108,563  
Design, engineering and construction of entry road, parking lot, pavilions, water lines, fencing, sports field lighting, parking lot lighting, bleachers and other amenities per Parks Master Plan.

## Renewal Sales Tax Capital Projects

Tax Collector Building \$2,250,000  
Funding for the new Tax Collector building (Northeast Regional Service Center).

Courthouse Expansion \$175,512  
Funding of the balance of completion expenditures.

## Capital Improvement Funds - *continued*

### Renewal Sales Tax Capital Projects

Courthouse Renovation \$764,234

Funding for this renovation project was approved at \$5,000,000. For Fiscal Year 2017 the project has an allocated budget with the remaining funding to be budgeted in Fiscal Year 2018 and Fiscal Year 2019.

East Lake Community Park \$565,000

Funding to purchase the property adjacent to the East Lake Community Park.

South Lake Regional Park \$1,200,000

These carry forward funds are budgeted for environmental assessment and mitigation, design, engineering, permitting, surveying, phasing of land clearing, earthwork and grading, interior park road/parking/path system, and support utilities including power, water, sewer, wells/irrigation system and development of other infrastructure per park master plan.

### Grants and Aids

Fruitland Park Athletic Field Complex \$50,000

Funding allocated for some badly needed soccer utility fields for the City of Fruitland Park which will become part of a Northwest Community Park at some point in the future pursuant to the Parks Master Plan.

### Renewal Sales Tax Capital Projects - PW

Infrastructure - Undesignated \$6,293,277

Fifty percent of the new revenue from the County Sales Tax is allocated to the repair and replacement of roads throughout Lake County.

Resurfacing \$2,883,973

Forty percent of the new revenue from the County Sales Tax is allocated to the resurfacing of roads throughout Lake County.

Sidewalks \$720,993

Ten percent of the new revenue from the County Sales Tax is allocated to the repair and replacement of sidewalks throughout Lake County.

Kurt Street \$150,000

Mill and resurface ~8,330 LF, three-phase project, split 50/50 with City of Eustis.

### Public Lands Capital Program

Lake May Reserve \$22,714

Funding for Parking lot improvements, fencing, clearing and grading along with erosion control and slope stabilization.

### Facilities Expansion Capital

Courthouse Renovation \$2,600

Interest earned in Fiscal Year 2016 is being allocated to fund this project.

**Department: Facilities and Fleet Management**  
**Facilities Expansion Capital**

	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Category</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Capital Improvements	202,098	-	1,106,281	2,600
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	895,393	-	548,225
<b>Total Operating Expenditures</b>	<b>\$ 202,098</b>	<b>\$ 895,393</b>	<b>\$ 1,106,281</b>	<b>\$ 550,825</b>
<b>Expenditures by Fund</b>				
Facilities Expansion Capital	\$ 202,098	\$ 895,393	\$ 1,106,281	\$ 550,825
<b>Total Expenditures</b>	<b>\$ 202,098</b>	<b>\$ 895,393</b>	<b>\$ 1,106,281</b>	<b>\$ 550,825</b>

**Reserves** for Fiscal Year 2017 are comprised entirely of carry-forward purchase orders that will be completed during the year.

**Department: Public Resources**  
**Parks Capital Projects**

	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Category</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Capital Improvements	604,562	846,597	784,459	383,563
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	90,250
<b>Total Operating Expenditures</b>	<b>\$ 604,562</b>	<b>\$ 846,597</b>	<b>\$ 784,459</b>	<b>\$ 473,813</b>
<b>Expenditures by Fund</b>				
Parks Capital Projects	\$ 604,562	\$ 846,597	\$ 784,459	\$ 473,813
<b>Total Expenditures</b>	<b>\$ 604,562</b>	<b>\$ 846,597</b>	<b>\$ 784,459</b>	<b>\$ 473,813</b>

**Department: Public Resources  
Public Lands Capital Program**

	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Category</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-
Capital Outlay	-	-	-	-
<b>Subtotal Operating Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Capital Improvements	-	-	35,864	22,714
Debt Service	-	-	-	-
Grants and Aids	933,242	-	-	-
Transfers	-	-	-	-
Reserves	-	-	-	-
<b>Total Operating Expenditures</b>	<b>\$ 933,242</b>	<b>\$ -</b>	<b>\$ 35,864</b>	<b>\$ 22,714</b>
<b>Expenditures by Fund</b>				
Public Lands Capital Program	\$ 933,242	\$ -	\$ 35,864	\$ 22,714
<b>Total Expenditures</b>	<b>\$ 933,242</b>	<b>\$ -</b>	<b>\$ 35,864</b>	<b>\$ 22,714</b>

**Department: Facilities and Fleet Management**  
**Renewal Sales Tax Capital Projects**

	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Category</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-
Capital Outlay	1,363,464	2,395,000	2,730,318	1,000,000
<b>Subtotal Operating Expenditures</b>	<b>\$ 1,363,464</b>	<b>\$ 2,395,000</b>	<b>\$ 2,730,318</b>	<b>\$ 1,000,000</b>
Capital Improvements	1,043,145	6,640,000	6,709,428	4,954,746
Debt Service	-	-	-	-
Grants and Aids	-	200,000	200,000	50,000
Transfers	-	-	-	-
Reserves	-	959,986	248,311	1,637,197
<b>Total Operating Expenditures</b>	<b>\$ 2,406,609</b>	<b>\$ 10,194,986</b>	<b>\$ 9,888,057</b>	<b>\$ 7,641,943</b>
<b>Expenditures by Fund</b>				
Renewal Sales Tax Capital Projects	\$ 2,406,609	\$ 10,194,986	\$ 9,888,057	\$ 7,641,943
<b>Total Expenditures</b>	<b>\$ 2,406,609</b>	<b>\$ 10,194,986</b>	<b>\$ 9,888,057</b>	<b>\$ 7,641,943</b>

**Department: Public Works**  
**Renewal Sales Tax Capital Projects - PW**

	<u>Actual FY 2015</u>	<u>Adopted FY 2016</u>	<u>Revised FY 2016</u>	<u>Adopted FY 2017</u>
<b>Expenditures by Category</b>				
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-
Capital Outlay	1,087,389	641,200	641,200	718,000
<b>Subtotal Operating Expenditures</b>	<b>\$ 1,087,389</b>	<b>\$ 641,200</b>	<b>\$ 641,200</b>	<b>\$ 718,000</b>
Capital Improvements	5,971,801	8,236,939	12,424,688	10,048,243
Debt Service	-	-	-	-
Grants and Aids	-	-	-	-
Transfers	-	-	-	-
Reserves	-	6,039,587	-	2,659,708
<b>Total Operating Expenditures</b>	<b>\$ 7,059,191</b>	<b>\$ 14,917,726</b>	<b>\$ 13,065,888</b>	<b>\$ 13,425,951</b>
<b>Expenditures by Fund</b>				
Renewal Sales Tax Capital Projects - PW	\$ 7,059,191	\$ 14,917,726	\$ 13,065,888	\$ 13,425,951
<b>Total Expenditures</b>	<b>\$ 7,059,191</b>	<b>\$ 14,917,726</b>	<b>\$ 13,065,888</b>	<b>\$ 13,425,951</b>

**Detail of Capital Outlay by Fund  
FY 2017**

<u>Fund/Department/Division</u>	<u>Org Code</u>	<u>CRC</u>	<u>New</u>	<u>Replacement</u>	<u>Total</u>
<b>CAPITAL PROJECT FUNDS</b>					
<b>RENEWAL SALES TAX CAPITAL PROJECTS (3030)</b>					
<b><u>Constitutional Offices</u></b>					
<b>Sheriff's Office - Capital</b>					
Sheriff's Vehicles	7073350	Project 73000	\$ -	\$ 1,000,000	\$ 1,000,000
<b>Total Renewal Sales Tax Capital Projects</b>			<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>
<b>RENEWAL SALES TAX CAPITAL PROJECTS - PW (3040)</b>					
<b><u>Public Works</u></b>					
<b>Capital Projects</b>					
Double Drum Steel Wheel Vibratory Roller	5056350	Project 00001	\$ -	\$ 35,000	\$ 35,000
64,000lb GVWR, 4x6 Tandem Axle Water Tanker Truck	5056350	Project 00001	-	220,000	220,000
(3) Agricultural 4x4 Enclosed Cab Mowing Tractors with PTO	5056350	Project 00001	-	144,000	144,000
(3) Agricultural 10' Flex Wing Mowers, PTO driven	5056350	Project 00001	-	48,000	48,000
30,000lb GVWR Dual Rear Wheel Crew Cab Truck with hydraulic dumping flat bed	5056350	Project 00001	-	105,000	105,000
Signal Bucket Lift Truck, Ford 550, with Signalizer 45 Telescoping Lift	5056350	Project 00001	111,000	-	111,000
Ford F550 Diesel, 4-Wheel Drive, 4-Door, Crew Cab Pickup Truck with flat bed	5056350	Project 00001	-	55,000	55,000
<b>Total Renewal Sales Tax Capital Projects - PW</b>			<b>\$ 111,000</b>	<b>\$ 607,000</b>	<b>\$ 718,000</b>
<b>TOTAL CAPITAL PROJECT FUNDS</b>			<b>\$ 111,000</b>	<b>\$ 1,607,000</b>	<b>\$ 1,718,000</b>



# CAPITAL IMPROVEMENTS BY FUND





LAKE COUNTY  
FLORIDA

## Summary of Capital Improvements by Fund FY 2017

	<b>Total</b>
<b>COUNTYWIDE FUNDS</b>	
General Fund	\$ 391,041
County Transportation Trust	378,333
County Library System	289,818
<b>Total Countywide Funds</b>	<b>\$ 1,059,192</b>
<b>SPECIAL REVENUE FUNDS</b>	
Library Impact Fee Trust	\$ 225,000
Parks Impact Fee Trust - Central District	33,414
Parks Impact Fee Trust - North District	93,669
Parks Impact Fee Trust - South District	391,724
Road Impact Fees - District 3	500,000
South Transportation Benefit District	7,244,841
Central Transportation Benefit District	297,490
North Transportation Benefit District	937,706
Fish Conservation	193,943
MSTU - Stormwater Management	1,294,162
MSTU - Parks Services	50,000
Resort/Development Tax	1,500,000
Fire Services Impact Fee Trust	2,259,903
<b>Total Special Revenue Funds</b>	<b>\$ 15,021,852</b>
<b>GRANT FUNDS</b>	
Community Development Block Grant	\$ 913,084
Transit	2,022,007
Federal/State Grants	6,106,618
Restricted Local Programs	214,488
<b>Total Grant Funds</b>	<b>\$ 9,256,197</b>
<b>ENTERPRISE FUNDS</b>	
<b>Total Enterprise Funds</b>	<b>\$ -</b>
<b>Total Operating Budget</b>	<b>\$ 25,337,241</b>
<b>CAPITAL PROJECTS FUNDS</b>	
Parks Capital Projects	\$ 383,563
Renewal Sales Tax Capital Projects	4,954,746
Renewal Sales Tax Capital Projects - PW	10,048,243
Public Lands Capital Projects	22,714
Facilities Expansion Capital Projects	2,600
<b>Total Capital Projects Funds</b>	<b>\$ 15,411,866</b>
<b>Total Non-Operating Budget</b>	<b>\$ 15,411,866</b>
<b>Total Capital Improvement Program</b>	<b>\$ 40,749,107</b>

**Detail of Capital Improvements by Fund and Department  
FY 2017**

Fund/Department/Division	Project	Total
<b>COUNTYWIDE FUNDS</b>		
<b>GENERAL FUND (0010)</b>		
<b><u>Non-Departmental</u></b>		
Courthouse Renovation (Rebudget)	80024	\$ 391,041
<b>Total Non-Departmental</b>		<b>\$ 391,041</b>
<b>Total General Fund</b>		<b>\$ 391,041</b>
<b>COUNTY TRANSPORTATION TRUST (1120)</b>		
<b><u>Public Works</u></b>		
<b>Road Operations</b>		
DST One Road - Turkey Lake Rd from curve to Number Two Rd, approx. 5,175 LF		\$ 115,000
<b>Traffic Operations</b>		
(4) Signal Cameras		30,000
<b>Environmental Services</b>		
Buildings - 323 and 350 North Sinclair Avenue		233,333
<b>Total Public Works</b>		<b>\$ 378,333</b>
<b>Total County Transportation Trust</b>		<b>\$ 378,333</b>
<b>COUNTY LIBRARY SYSTEM (1900)</b>		
<b><u>Public Resources</u></b>		
Books, CD's, Publications and other Library Materials		\$ 140,500
E-Books, Periodicals, Subscriptions and Book Leases		41,900
System-wide Subscriptions for Online Databases		68,423
E-Book Hosting Fee		17,000
E-Magazine Platform for Patron Use		6,000
E-Magazine Subscriptions		3,000
On-Line Calendar and Registration System for Patron Use		3,500
Web-Based Room and Equipment Reservation System for Patron Use		2,500
Language Communicator System Subscription for Patron Use		6,995
<b>Total Non-Departmental</b>		<b>\$ 289,818</b>
<b>Total County Library System</b>		<b>\$ 289,818</b>
<b>Total Countywide Funds</b>		<b>\$ 1,059,192</b>
<b>SPECIAL REVENUE FUNDS</b>		
<b>LIBRARY IMPACT FEE TRUST (1070)</b>		
<b><u>Public Resources</u></b>		
<b>Library Impact Fee Trust</b>		
Cagan Crossing Library 2nd Floor Build-out (Rebudget)	80060	\$ 200,000
Demolition of a vacant house on property purchased in Groveland adjacent to the Marion Baysinger Library and install perimeter fencing.	80061	25,000
<b>Total Public Resources</b>		<b>\$ 225,000</b>
<b>Total Library Impact Fee Trust</b>		<b>\$ 225,000</b>

**Detail of Capital Improvements by Fund and Department  
FY 2017**

Fund/Department/Division	Project	Total
<b>PARKS IMPACT FEE TRUST - CENTRAL DISTRICT (1081)</b>		
<u>Public Resources</u>		
<b>Park Impact Fees</b>		
Lake Idamere Park - Improvements to Parking Lot, Pavilions and amenities	40011	\$ 33,414
<b>Total Public Resources</b>		<b>\$ 33,414</b>
<b>Total Parks Impact Fee Trust - Central District</b>		<b>\$ 33,414</b>
<b>PARKS IMPACT FEE TRUST - NORTH DISTRICT (1082)</b>		
<u>Public Resources</u>		
<b>Park Impact Fees</b>		
East Lake Community Park - Entry Road, Parking Lot, Pavilions, Water lines, fencing, lighting, and amenities	40018	\$ 93,669
<b>Total Public Resources</b>		<b>\$ 93,669</b>
<b>Total Parks Impact Fee Trust - North District</b>		<b>\$ 93,669</b>
<b>PARKS IMPACT FEE TRUST - SOUTH DISTRICT (1083)</b>		
<u>Public Resources</u>		
<b>Park Impact Fees</b>		
Ferndale Preserve - Pavilion, observation tower, fishing pier, canoe launch and amenities	40004	\$ 290,020
Minneola Athletic Complex (MAC) - Design and Construction of a Maintenance/Storage Building	40036	101,704
<b>Total Public Resources</b>		<b>\$ 391,724</b>
<b>Total Parks Impact Fee Trust - South District</b>		<b>\$ 391,724</b>
<b>ROAD IMPACT FEES - DISTRICT 3 (1153)</b>		
<u>Public Works</u>		
<b>Road Impact Fees</b>		
Infrastructure - Undesignated		\$ 500,000
<b>Total Public Works</b>		<b>\$ 500,000</b>
<b>Total Road Impact Fees - District 3</b>		<b>\$ 500,000</b>
<b>SOUTH TRANSPORTATION BENEFIT DISTRICT (1157)</b>		
<u>Public Works</u>		
<b>South Transportation Benefit District</b>		
Infrastructure - Undesignated		\$ 5,569,841
Design/Permitting - Citrus Grove Phase 2		425,000
Right-of-Way/Easement - Citrus Grove Phase 1		750,000
Infrastructure Construction - Undesignated		500,000
<b>Total Public Works</b>		<b>\$ 7,244,841</b>
<b>Total South Transportation Benefit District</b>		<b>\$ 7,244,841</b>

**Detail of Capital Improvements by Fund and Department  
FY 2017**

Fund/Department/Division	Project	Total
<b>CENTRAL TRANSPORTATION BENEFIT DISTRICT (1158)</b>		
<u>Public Works</u>		
<b>Central Transportation Benefit District</b>		
Lake Ella Road - Construction		\$ 272,490
CR468 Intersection with Lewis Road Design		25,000
<b>Total Public Works</b>		<b>\$ 297,490</b>
<b>Total Central Transportation Benefit District</b>		<b>\$ 297,490</b>
<b>NORTH TRANSPORTATION BENEFIT DISTRICT (1159)</b>		
<u>Public Works</u>		
<b>North Transportation Benefit District</b>		
Infrastructure - Undesignated		\$ 387,706
Design and Permitting for Round Lake Road		550,000
<b>Total Public Works</b>		<b>\$ 937,706</b>
<b>Total North Transportation Benefit District</b>		<b>\$ 937,706</b>
<b>FISH CONSERVATION (1190)</b>		
<u>Public Resources</u>		
<b>Fish Conservation</b>		
Ferndale Preserve - Design, Engineering and Construction for Habitat and Wetland Restoration, Improvements for Canoe Launch, Fishing Pier, and Observation Tower	40004	\$ 193,943
<b>Total Public Resources</b>		<b>\$ 193,943</b>
<b>Total Fish Conservation</b>		<b>\$ 193,943</b>
<b>MSTU - STORMWATER MANAGEMENT (1230)</b>		
<u>Public Works</u>		
<b>Stormwater Management</b>		
Magnolia Lane Water Quality Project in the Lake Harris Basin	30005	\$ 500,000
Harris Road Retrofit Project	30005	100,000
Lake Lucy and Emma in the Lower Palatlakaha Basin	30006	461,500
Royal Trails Flood Study - Minor Deficiency Improvements, Molt-Phase	37003	182,662
Royal Trails Flood Study - Additional Multi-Phase Design	37003	50,000
<b>Total Public Works</b>		<b>\$ 1,294,162</b>
<b>Total MSTU - Stormwater Management</b>		<b>\$ 1,294,162</b>
<b>MSTU - PARKS SERVICES (1231)</b>		
<u>Public Resources</u>		
<b>Public Lands Program</b>		
Public Lands Properties - Design, Engineering, Environmental Assessments, Surveys, Perimeter fencing, Facility Building - -Infrastructure, ADA improvements, Parking and Trail Upgrades and Renovations to the Ellis Acres Reserve/Nature Center.		\$ 50,000
<b>Total Public Resources</b>		<b>\$ 50,000</b>
<b>Total MSTU - Parks Services</b>		<b>\$ 50,000</b>

**Detail of Capital Improvements by Fund and Department  
FY 2017**

Fund/Department/Division	Project	Total
<b>RESORT/DEVELOPMENT TAX (1250)</b>		
<u><b>Economic Growth</b></u>		
<b>Tourism</b>		
Hickory Point Volleyball Facility		\$ 1,500,000
<b>Total Public Resources</b>		<b>\$ 1,500,000</b>
<b>Total Resort/Development Tax</b>		<b>\$ 1,500,000</b>
<b>FIRE SERVICES IMPACT FEE TRUST (1690)</b>		
<u><b>Public Safety</b></u>		
<b>Fire Impact Fee</b>		
Altoona Fire Station (FS14) w/Tower - Project Rebudget	70017	\$ 723,420
Clermont Fire Station (FS90) - Project Rebudget	70026	536,483
Lake Yale Area Fire Station - Initial Land Purchase	70028	300,000
Lake Yale Area Fire Station - Initial Building Budget	70028	200,000
Seminole Springs Area Fire Station - Initial Land Purchase	70029	300,000
Seminole Springs Area Fire Station - Building Budget	70029	200,000
<b>Total Public Safety</b>		<b>\$ 2,259,903</b>
<b>Total Fire Services Impact Fee Trust</b>		<b>\$ 2,259,903</b>
<b>Total Special Revenue Funds</b>		<b>\$ 15,021,852</b>
<b>GRANT FUNDS</b>		
<b>COMMUNITY DEVELOPMENT BLOCK GRANT (1200)</b>		
<u><b>Community Services</b></u>		
<b>Capital Projects</b>		
Carver Heights Community Center, Phase I - Grant Carryforward		\$ 362,284
Carver Heights Community Center, Phase II		338,000
Umatilla Community Center, Phase I - Grant Carryforward		137,800
Umatilla Community Center, Phase I		75,000
<b>Total Community Services</b>		<b>\$ 913,084</b>
<b>Total Community Development Block Grant</b>		<b>\$ 913,084</b>
<b>TRANSIT (1210)</b>		
<u><b>Community Services</b></u>		
<b>Transportation Disadvantaged Capital</b>		
Shelters - FTA 2008 Funds - Grant carryforward	20500	\$ 74,928
Shelters - FTA 2010 Funds - Grant carryforward	20502	4,742
Shelters - FTA 2011 Funds - Grant carryforward	20503	1,926
Rehab/Renovate Maintenance Facility - FTA 2012 Funds - Grant carryforward	20504	16,140
Parking Lot Enhancements - FYA 2014 Funds	20506	82,058
Uncommitted Funds for Transit Related Projects - Grant carryforward	20506	1,320,213
Uncommitted Funds - Section 5339	20508	330,000
(20) Bus Stops - Section 5339 FY2014/15 Funds	20508	96,000
Parking Lot Improvements - Section 5339 FY2014/15 Funds - Grant carryforward	20508	96,000
<b>Total Community Services</b>		<b>\$ 2,022,007</b>
<b>Total Transit</b>		<b>\$ 2,022,007</b>

**Detail of Capital Improvements by Fund and Department  
FY 2017**

Fund/Department/Division	Project	Total
<b>FEDERAL/STATE GRANTS (1300)</b>		
<u><b>Public Works</b></u>		
<b>Public Works Grants</b>		
CR466A - ROW/Easement	50022	\$ 62,117
Picciola Road - Paved shoulders - Design - Project Rebudget	50027	5,000
Citrus Grove Road - ROW/Easement	50028	500,000
Picciola Road - Paved shoulders - Construction	50031	502,501
CR466A Phase 3 (Cut Off Rd - Sunny Ct) - ROW/Easement	50033	2,500,000
Citrus Grove Road Phase 2 - ROW/Easement	50034	1,000,000
CR473 (Treadway - CR44) - Design	50035	120,000
N. Hancock @ North Ridge Blvd - Design	50036	32,000
CR19A & Eudora Road/Old 441 - Design	50037	325,000
Lake/Wekiva Trail (SR46 - Hojin Street) - Design	50038	305,000
Lake/Wekiva Trail (Tremain - SR46) - Design	50039	755,000
<b>Total Public Works</b>		<b>\$ 6,106,618</b>
<b>Total Federal/State Grants</b>		<b>\$ 6,106,618</b>
<b>RESTRICTED LOCAL PROGRAMS (1310)</b>		
<u><b>Public Resources</b></u>		
<b>Boating Improvements</b>		
Marsh Park and Boat Ramp - Design, Engineering and Construction of Entry road, parking lot, restrooms and boat ramp improvements	40013	\$ 214,488
<b>Total Public Resources</b>		<b>\$ 214,488</b>
<b>Total Restricted Local Programs</b>		<b>\$ 214,488</b>
<b>Total Grant Funds</b>		<b>\$ 9,256,197</b>
<b>ENTERPRISE FUNDS</b>		
<b>Total Enterprise Funds</b>		<b>\$ -</b>
<b>Total Operating Budget</b>		<b>\$ 25,337,241</b>
<b>CAPITAL PROJECTS FUNDS</b>		
<b>PARKS CAPITAL PROJECTS (3020)</b>		
<u><b>Public Resources</b></u>		
<b>General Parks Projects</b>		
North Lake Community Park - Design, Engineering and Construction of Sports Lighting at Little League fields and Multi-purpose Fields per Park Master Plan	40002	\$ 225,000
Lake Idamere Park - Design, Engineering and Construction/Improvements to Parking Lot, Pavilions, Canoe Launch area, Security/Parking Lighting, Sports Field Lighting, and Restrooms/Concessions Building per Park Master Plan	40011	50,000
East Lake Community Park - Design, Engineering and Construction of Entry Road, Parking Lot, Pavilions, Water Lines, Fencing, Sports Field Lighting, Parking Lot Lighting, Bleachers and other amenities per Park Master Plan	40018	108,563
<b>Total Public Resources</b>		<b>\$ 383,563</b>
<b>Total Parks Capital Projects</b>		<b>\$ 383,563</b>

**Detail of Capital Improvements by Fund and Department  
FY 2017**

Fund/Department/Division	Project	Total
<b>RENEWAL SALES TAX CAPITAL PROJECTS (3030)</b>		
<b>Parks and Trails Capital</b>		
East Lake Community Park - Adjacent property purchase - Project rebudget		\$ 565,000
<b>Total Parks and Trails Capital</b>		<b>\$ 565,000</b>
<b>Facilities and Fleet Management</b>		
Tax Collector NE Regional Service Center - Project rebudget		\$ 2,250,000
Courthouse Expansion - Project rebudget	80023	175,512
Courthouse Renovation - Project rebudget	80024	764,234
<b>Total Facilities and Fleet Management</b>		<b>\$ 3,189,746</b>
<b>Non-Departmental</b>		
South Lake Regional Park - Environmental Assessment and Mitigation, Design, Engineering, Permitting, Surveying, Phasing of Land Clearing, Earthwork and Grading, Interior Park Road/Parking/Path System, support utilities including Power, Water, Sewer, Wells/Irrigation System, and development of other Infrastructure per Park Master Plan.	40003	\$ 1,200,000
<b>Total Non-Departmental</b>		<b>\$ 1,200,000</b>
<b>Total Renewal Sales Tax Capital Projects</b>		<b>\$ 4,954,746</b>
<b>RENEWAL SALES TAX CAPITAL PROJECTS - PW (3040)</b>		
<b>Public Works</b>		
Kurt Street - Construction (Shared Cost with City of Eustis)		\$ 150,000
Sidewalks		720,993
Roads - Infrastructure (Undesignated)		6,293,277
Resurfacing		2,883,973
<b>Total Public Works</b>		<b>\$ 10,048,243</b>
<b>Total Renewal Sales Tax Capital Projects - PW</b>		<b>\$ 10,048,243</b>
<b>PUBLIC LANDS CAPITAL PROJECTS (3710)</b>		
<b>Public Resources</b>		
Lake May Reserve - Parking Lot Improvements - Project Rebudget	40022	\$ 22,714
<b>Total Public Works</b>		<b>\$ 22,714</b>
<b>Total Public Lands Capital Projects</b>		<b>\$ 22,714</b>
<b>FACILITIES EXPANSION CAPITAL PROJECTS (3810)</b>		
<b>Facilities</b>		
Judicial Center Renovation - Project Rebudget	80024	\$ 2,600
<b>Total Facilities</b>		<b>\$ 2,600</b>
<b>Total Facilities Expansion Capital Projects</b>		<b>\$ 2,600</b>
<b>Total Capital Projects Funds</b>		<b>\$ 15,411,866</b>
<b>Total Non-Operating Budget</b>		<b>\$ 15,411,866</b>
<b>Total Capital Improvement Program</b>		<b>\$ 40,749,107</b>



LAKE COUNTY  
FLORIDA

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LAKE COUNTY  
FLORIDA

## Supplemental Information and Demographics

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### GOVERNMENT

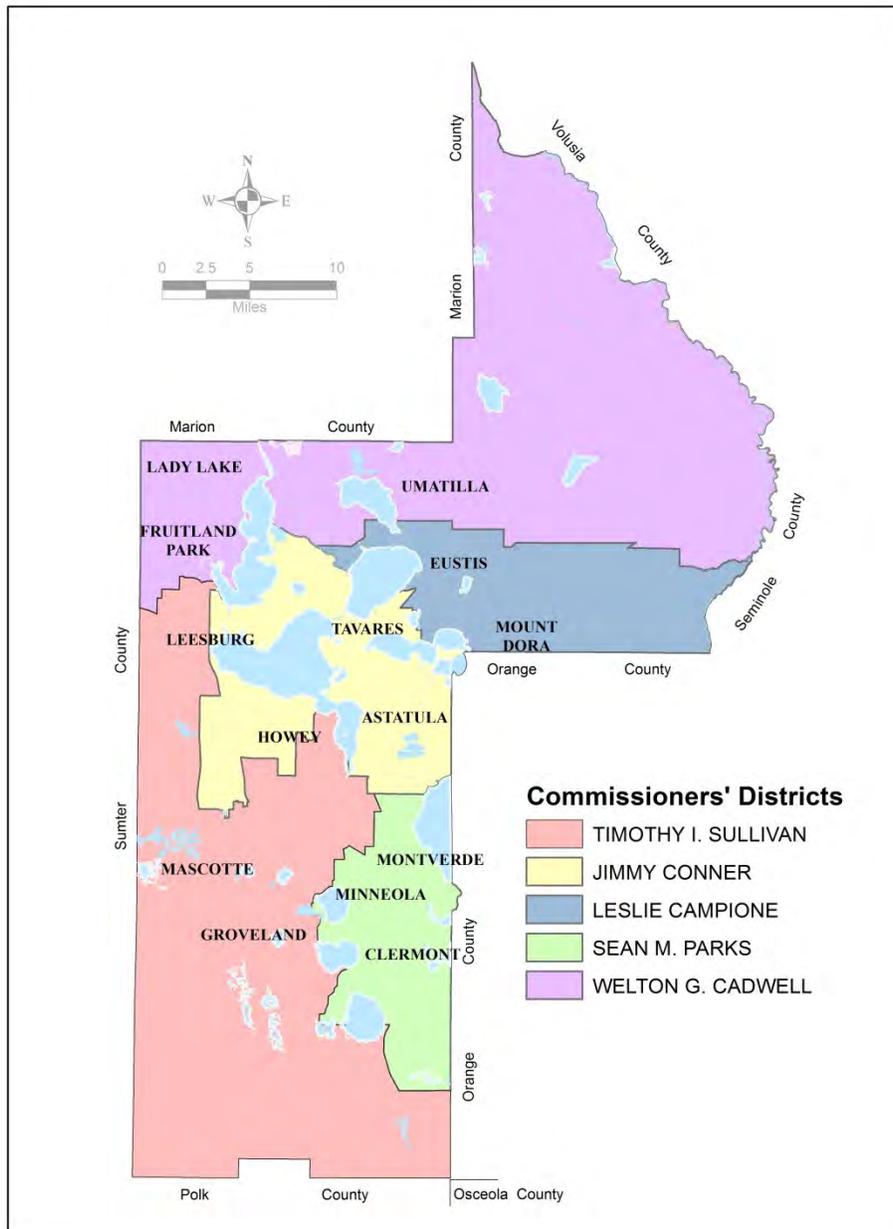
- Lake County was created by the Florida Legislature on May 27, 1887.
- The County was named for its 647 named lakes. The County also has two named rivers, 37 springs, a number of smaller unnamed lakes and a few small named streams.
- Within the boundaries of Lake County are 14 cities or towns, each of which is governed by a mayor and a city/town council or commission:

Astatula	Clermont
Eustis	Fruitland Park
Groveland	Howey-in-the-Hills
Lady Lake	Leesburg
Mascotte	Minneola
Montverde	Mount Dora
Tavares	Umatilla

- Lake County is governed by a five-member Board of County Commissioners. The five members are elected countywide, but each represents one district of the County. Each year, the commissioners elect a chairman and vice chairman.
- A County Manager, who is appointed by and responsible to the Board of County Commissioners, leads the daily operations of the County.
- A County Attorney, who is also appointed by and responsible to the Board of County Commissioners, provides legal counsel to the Board and departments/offices of the Board of County Commissioners in all manner of civil law relating to Lake County. Legal assistance is also provided to the Constitutional Offices when needed.

**Supplemental Information and Demographics**

**LAKE COUNTY BOARD OF COUNTY COMMISSIONERS' DISTRICTS**  
**Approved October 4, 2011**



## Supplemental Information and Demographics

### GEOGRAPHIC CHARACTERISTICS

The following table provides an overview of the geographic characteristics of Lake County.

<b>Geographic Characteristics of Lake County</b>			
	<b>Land Area</b>	<b>Climate</b>	<b>Topography</b>
Square Miles	1,156.5		
Acres	740,160		
Average Annual Temperature		71°	
Average Annual Rainfall		51"	
Mean Elevation			120 ft.
Highest Point (Sugarloaf Mountain)			300 ft.
Lowest Point (St. Johns River near Astor)			10 ft.

### DEMOGRAPHICS

The following tables depict information related to the population of Lake County.

<b>Population by Gender</b> (rounded to thousands)		
	<b>Census 2010</b>	<b>Est. 2015</b>
Male	144.0	153.1
Female	153.1	163.3
Total	297.0	316.5

Source: Bureau of Economic and Business Research, University of Florida

<b>Population by Race/Ethnicity</b> (rounded to thousands)			
	<b>Census 2000</b>	<b>Census 2010</b>	<b>Est. 2015</b>
White	184.1	256.9	271.4
Black	17.5	31.3	35.1
Other	<u>8.9</u>	<u>8.8</u>	<u>9.9</u>
Total	210.5	297.0	316.5

Source: Bureau of Economic and Business Research, University of Florida

## Supplemental Information and Demographics

<b>Population by Age</b>		
	<b>Census 2010</b>	<b>Est. 2015</b>
0-4	16,233	16,469
5-17	45,507	46,603
18-24	19,904	23,015
25-54	103,966	106,199
55-64	39,612	44,374
65-79	53,214	59,527
80+	18,611	20,382
<b>Total</b>	<b>297,047</b>	<b>316,569</b>

Source: Bureau of Economic and Business Research, University of Florida

<b>Major Employers in Lake County</b>	
<b>Number of Employees:</b>	<b>Employer</b>
<b>1,000+ Employees:</b>	Lake County Public Schools Leesburg Regional Medical Center Florida Hospital Waterman South Lake Hospital, Inc. The Villages of Lake-Sumter, Inc.
<b>500 – 1,000 Employees</b>	Lake County Government Lake County Sheriff's Office Lake Port Square Lifestream Behavioral Center
<b>250 – 500 Employees</b>	Dura-Stress Inc. Hewitt Contracting Company Inc. Southeast Modular Manufacturing Lake-Sumter State College IMG Enterprises Cherry Lake Tree Farm Village Media Group Bailey Industries, Inc. National Deaf Academy

Source: Orlando Economic Development Commission

## Supplemental Information and Demographics

<b>Principal Property Taxpayers in Lake County</b>	
<b>Taxpayer</b>	<b>2015 Assessed Taxable Value</b>
Summer Bay Partnership	202,487,916
Duke Energy	196,299,744
Sumter Electric Co-op, Inc.	141,484,667
Embarq-Florida, Inc.	72,336,888
Niagara Bottling LLC	43,172,851
Villages Operating Company	35,819,627
Wal-Mart Stores East LP	33,595,220
Comcast Cable Communications LLC	27,674,001
Lowe's Home Centers, Inc.	27,197,071
Cutrale Citrus Juices USA Inc.	26,635,631
<b>Totals</b>	<b>\$806,703,616</b>

Source: Lake County Property Appraiser (includes both real and tangible personal property)

<b>Library System</b>	
Member Libraries	9
Branch Libraries	6
Library Materials	629,604
Circulation:	
FY 2012	1,954,836
FY 2013	1,866,370
FY 2014	1,857,583
FY 2015	1,738,740
FY 2016	1,706,229
Patrons	116,900

Source: Lake County Library Service

<b>Public Educational System</b>	
Elementary Schools	25
Middle Schools	10
High Schools	8
Charter Schools	3
Alternative Schools	1
Special Needs Schools	1
Total Schools	48

Source: Lake County School Board



LAKE COUNTY  
FLORIDA

**RESOLUTION NO. 2016 – 104**

**A RESOLUTION OF THE BOARD OF COUNTY COMMISSIONERS OF LAKE COUNTY, FLORIDA, ADOPTING A FINAL MILLAGE RATE FOR THE LAKE COUNTY COUNTYWIDE LEVY FOR FISCAL YEAR 2017, PURSUANT TO THE PROVISIONS OF CHAPTER 200, FLORIDA STATUTES; AND PROVIDING FOR AN EFFECTIVE DATE.**

**WHEREAS**, Chapter 200, Florida Statutes, Section 200.065, provides the method for adopting annual budgets and millage rates by the taxing authorities in Lake County, Florida; and

**WHEREAS**, Chapter 200, Florida Statutes, Section 200.065(2), provides that no final millage shall be adopted until a resolution or ordinance has been adopted by the governing board of the taxing authority; and

**WHEREAS**, pursuant to Chapter 124, Florida Statutes, the Board of County Commissioners is the governing body of Lake County, Florida; and

**WHEREAS**, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(a)(1) and (2), the Board of County Commissioners of Lake County, Florida, prepared and submitted a tentative budget in accordance with Chapter 129, Florida Statutes, Section 129.03 and computed a proposed millage rate necessary to fund said tentative budget for Lake County; and

**WHEREAS**, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(b), within thirty-five (35) days of the certification of value of the ad valorem tax roll of Lake County, Florida, the Board of County Commissioners of Lake County, Florida, caused the Property Appraiser to be advised of the proposed millage rate, of its rolled-back rate, and the date, time and place at which a public hearing would be held to consider the proposed millage rate and the tentative budget for Lake County; and

**WHEREAS**, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(b), the Property Appraiser of Lake County, Florida, prepared the Notice of Proposed Property Taxes pursuant to Chapter 200, Florida Statutes, Section 200.069 and caused them to be mailed to all property owners within Lake County; and

**RESOLUTION ADOPTING A FINAL MILLAGE RATE FOR THE LAKE COUNTY COUNTYWIDE LEVY FOR FISCAL YEAR 2017.**

**WHEREAS**, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(c), on September 13, 2016, the Board of County Commissioners of Lake County, Florida, held a public hearing on the tentative budget and proposed millage rates for Lake County and at said public hearing the Board of County Commissioners amended the tentative budget as it saw fit, adopted the amended tentative budget, and publicly announced the proposed millage rate; and

**WHEREAS**, Chapter 200, Florida Statutes, Section 200.065(2)(d), requires that within fifteen (15) days of the meeting adopting the tentative budget and proposed millage rates, the Board of County Commissioners shall advertise its intent to adopt a final millage rate and final budget for Lake County; and

**WHEREAS**, on September 23, 2016, the Board of County Commissioners caused such advertisement to be made in The Lake Sentinel, a newspaper of general circulation in Lake County, Florida; and

**WHEREAS**, the Board of County Commissioners of Lake County Florida, met on September 27, 2016, at 5:05 p.m. at a public hearing held as specified in the advertisement and in accordance with applicable law;

**NOW, THEREFORE, BE IT RESOLVED** by the Board of County Commissioners of Lake County, Florida that:

**Section 1.** A Countywide final millage rate of 5.1180 mills is hereby levied on all property within Lake County, Florida, to be used for the Lake County budget, for Fiscal Year 2017, and shall be effective October 1, 2016.

**Section 2.** The Countywide millage rate of 5.1180 does equal the rolled-back rate of 5.1180 mills. The Countywide millage rate of 5.1180 mills is equal to the rolled-back rate of 5.1180 mills.

**Section 3.** The aggregate rate of 6.5470 mills per \$1,000 valuation is 0.66% more than the aggregate rolled-back rate of 6.5038 mills.

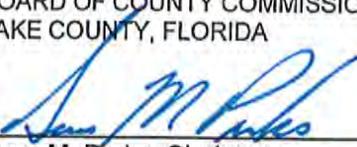
**RESOLUTION ADOPTING A FINAL MILLAGE RATE FOR THE LAKE COUNTY COUNTYWIDE LEVY FOR FISCAL YEAR 2017.**

**Section 4. Effective Date.** This Resolution shall take effect upon adoption.

**PASSED AND ADOPTED** at a public hearing this 27th day of September 2016 by the following vote:

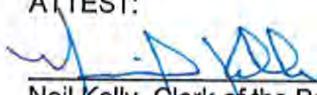
- |                                     |     |                       |
|-------------------------------------|-----|-----------------------|
| <input checked="" type="checkbox"/> | Yes | Commissioner Sullivan |
| <input type="checkbox"/>            | No  | Commissioner Sullivan |
| <input checked="" type="checkbox"/> | Yes | Commissioner Parks    |
| <input type="checkbox"/>            | No  | Commissioner Parks    |
| <input checked="" type="checkbox"/> | Yes | Commissioner Conner   |
| <input type="checkbox"/>            | No  | Commissioner Conner   |
| <input checked="" type="checkbox"/> | Yes | Commissioner Campione |
| <input type="checkbox"/>            | No  | Commissioner Campione |
| <input checked="" type="checkbox"/> | Yes | Commissioner Cadwell  |
| <input type="checkbox"/>            | No  | Commissioner Cadwell  |

BOARD OF COUNTY COMMISSIONERS  
LAKE COUNTY, FLORIDA

  
Sean M. Parks, Chairman

This 27<sup>th</sup> day of September 2016.

ATTEST:

  
Neil Kelly, Clerk of the Board of County  
Commissioners of Lake County, Florida

Approved as to form and legality:

  
Melanie Marsh  
County Attorney

**RESOLUTION NO. 2016 – 105**

**A RESOLUTION OF THE BOARD OF COUNTY COMMISSIONERS OF LAKE COUNTY, FLORIDA, ADOPTING A FINAL MILLAGE RATE FOR THE LAKE COUNTY MUNICIPAL SERVICE TAXING UNIT FOR AMBULANCE AND EMERGENCY MEDICAL SERVICES FOR THE UNINCORPORATED AND INCORPORATED AREA OF LAKE COUNTY, FLORIDA FOR FISCAL YEAR 2017, PURSUANT TO THE PROVISIONS OF CHAPTER 200, FLORIDA STATUTES; AND PROVIDING FOR AN EFFECTIVE DATE.**

**WHEREAS**, Chapter 200, Florida Statutes, Section 200.065, provides the method for adopting annual budgets and millage rates by the taxing authorities in Lake County, Florida; and

**WHEREAS**, Chapter 200, Florida Statutes, Section 200.065(2), provides that no final millage shall be adopted until a resolution or ordinance has been adopted by the governing board of the taxing authority; and

**WHEREAS**, on June 27, 2000, the Board of County Commissioners adopted Resolution No. 2000-35, which established the countywide Lake County Municipal Service Taxing Unit (MSTU) for Ambulance and Emergency Medical Services; and

**WHEREAS**, pursuant to Chapter 124, Florida Statutes, the Board of County Commissioners is the governing body of Lake County, Florida; and

**WHEREAS**, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(a)(1) and (2), the Board of County Commissioners of Lake County, Florida, prepared and submitted a tentative budget in accordance with Chapter 129, Florida Statutes, Section 129.03 and computed a proposed millage rate necessary to fund said tentative budget for the Lake County Municipal Service Taxing Unit for Ambulance and Emergency Medical Services; and

**WHEREAS**, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(b), within thirty five (35) days of the certification of value of the ad valorem tax roll of Lake County, Florida, the Board of County Commissioners of Lake County, Florida, caused the Property Appraiser to be advised of the proposed millage rate, of its rolled-back rate, and the date, time and place at which a public hearing would be held to consider the proposed millage rate and the tentative budget for Lake County; and

**RESOLUTION ADOPTING A FINAL MILLAGE RATE FOR THE LAKE COUNTY MUNICIPAL SERVICE TAXING UNIT FOR AMBULANCE AND EMERGENCY MEDICAL SERVICES FOR FISCAL YEAR 2017.**

**WHEREAS**, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(b), the Property Appraiser of Lake County, Florida, prepared the Notice of Proposed Property Taxes pursuant to Chapter 200, Florida Statutes, Section 200.069 and caused them to be mailed to all property owners within Lake County; and

**WHEREAS**, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(c), on September 13, 2016, the Board of County Commissioners of Lake County, Florida, held a public hearing on the tentative budget and proposed millage rate for the Lake County Municipal Service Taxing Unit for Ambulance and Emergency Medical Services and at said public hearing the Board of County Commissioners amended the tentative budget as it saw fit, adopted the amended tentative budget, and publicly announced the proposed millage rate; and

**WHEREAS**, Chapter 200, Florida Statutes, Section 200.065(2)(d), requires that within fifteen (15) days of the meeting adopting the tentative budget and proposed millage rate, the Board of County Commissioners shall advertise its intent to adopt a final millage rate and final budget for the Lake County Municipal Service Taxing Unit for Ambulance and Emergency Medical Services; and

**WHEREAS**, on September 23, 2016, the Board of County Commissioners caused such advertisement to be made in The Lake Sentinel, a newspaper of general circulation in Lake County, Florida; and

**WHEREAS**, the Board of County Commissioners of Lake County Florida, met on September 27, 2016, at 5:05 p.m. at a public hearing held as specified in the advertisement and in accordance with applicable law;

**NOW, THEREFORE, BE IT RESOLVED** by the Board of County Commissioners of Lake County, Florida that:

**Section 1.** The final millage rate of 0.4629 mills is hereby levied on all property within the Lake County MSTU for Ambulance and Emergency Medical Services and is to be used for the Ambulance and Emergency Medical Services MSTU for Fiscal Year 2017, and shall be effective October 1, 2016.

**RESOLUTION ADOPTING A FINAL MILLAGE RATE FOR THE LAKE COUNTY MUNICIPAL SERVICE TAXING UNIT FOR AMBULANCE AND EMERGENCY MEDICAL SERVICES FOR FISCAL YEAR 2017.**

**Section 2.** The millage rate of 0.4629 does exceed the rolled-back rate of 0.4466 mills. The millage rate of 0.4629 is 3.65% more than the rolled-back rate of 0.4466 mills.

**Section 3. Effective Date.** This Resolution shall take effect upon adoption.

**PASSED AND ADOPTED** at a public hearing this 27<sup>th</sup> day of September 2016 by the following vote:

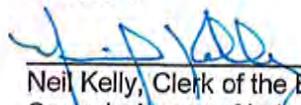
- |                                     |     |                       |
|-------------------------------------|-----|-----------------------|
| <input checked="" type="checkbox"/> | Yes | Commissioner Sullivan |
| <input type="checkbox"/>            | No  | Commissioner Sullivan |
| <input checked="" type="checkbox"/> | Yes | Commissioner Parks    |
| <input type="checkbox"/>            | No  | Commissioner Parks    |
| <input checked="" type="checkbox"/> | Yes | Commissioner Conner   |
| <input type="checkbox"/>            | No  | Commissioner Conner   |
| <input checked="" type="checkbox"/> | Yes | Commissioner Campione |
| <input type="checkbox"/>            | No  | Commissioner Campione |
| <input checked="" type="checkbox"/> | Yes | Commissioner Cadwell  |
| <input type="checkbox"/>            | No  | Commissioner Cadwell  |

BOARD OF COUNTY COMMISSIONERS  
LAKE COUNTY, FLORIDA

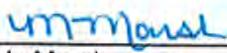
  
Sean M. Parks, Chairman

This 27<sup>th</sup> day of September 2016.

ATTEST:

  
Neil Kelly, Clerk of the Board of County  
Commissioners of Lake County, Florida

Approved as to form and legality:

  
Melanie Marsh  
County Attorney

RESOLUTION NO. 2016 - 106

A RESOLUTION OF THE BOARD OF COUNTY COMMISSIONERS OF LAKE COUNTY, FLORIDA, ADOPTING A FINAL MILLAGE RATE FOR THE STORMWATER MANAGEMENT, PARKS AND ROADS MUNICIPAL SERVICES TAXING UNIT FOR THE UNINCORPORATED AREA OF LAKE COUNTY, FLORIDA FOR FISCAL YEAR 2017, PURSUANT TO THE PROVISIONS OF CHAPTER 200, FLORIDA STATUTES; AND PROVIDING FOR AN EFFECTIVE DATE.

**WHEREAS**, Chapter 200, Florida Statutes, Section 200.065, provides the method for adopting annual budgets and millage rates by the taxing authorities in Lake County, Florida; and

**WHEREAS**, Chapter 200, Florida Statutes, Section 200.065(2), provides that no final millage shall be adopted until a resolution or ordinance has been adopted by the governing board of the taxing authority; and

**WHEREAS**, on December 11, 1990, the Board of County Commissioners adopted Ordinance No. 1990-25, which provided for the establishment of a municipal service taxing unit for all of the unincorporated area of Lake County for the provision of stormwater management, parks and roads; and

**WHEREAS**, pursuant to Chapter 124, Florida Statutes, the Board of County Commissioners is the governing body of Lake County, Florida; and

**WHEREAS**, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(a)(1) and (2), the Board of County Commissioners of Lake County, Florida, prepared and submitted a tentative budget in accordance with Chapter 129, Florida Statutes, Section 129.03 and computed a proposed millage rate necessary to fund said tentative budget for the Stormwater Management, Parks and Roads Municipal Services Taxing Unit; and

**WHEREAS**, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(b), within thirty five (35) days of the certification of value of the ad valorem tax roll of Lake County, Florida, the Board of County Commissioners of Lake County, Florida, caused the Property Appraiser to be advised of the proposed millage rate, of its rolled-back rate, and the date, time and place at which a public hearing would be held to consider the proposed millage rate and the tentative budget for Lake County; and

**RESOLUTION ADOPTING A FINAL MILLAGE RATE FOR THE STORMWATER MANAGEMENT, PARKS AND ROADS MUNICIPAL SERVICES TAXING UNIT FOR FISCAL YEAR 2017.**

**WHEREAS**, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(b), the Property Appraiser of Lake County, Florida, prepared the Notice of Proposed Property Taxes pursuant to Chapter 200, Florida Statutes, Section 200.069 and caused them to be mailed to all property owners within Lake County; and

**WHEREAS**, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(c), on September 13, 2016, the Board of County Commissioners of Lake County, Florida, held a public hearing on the tentative budget and proposed millage rate for the Stormwater Management, Parks and Roads Municipal Services Taxing Unit and at said public hearing the Board of County Commissioners amended the tentative budget as it saw fit, adopted the amended tentative budget, and publicly announced the proposed millage rate; and

**WHEREAS**, Chapter 200, Florida Statutes, Section 200.065(2)(d), requires that within fifteen (15) days of the meeting adopting the tentative budget and proposed millage rate, the Board of County Commissioners shall advertise its intent to adopt a final millage rate and final budget for the Stormwater Management, Parks and Roads Municipal Services Taxing Unit; and

**WHEREAS**, on September 23, 2016, the Board of County Commissioners caused such advertisement to be made in The Lake Sentinel, a newspaper of general circulation in Lake County, Florida; and

**WHEREAS**, the Board of County Commissioners of Lake County Florida, met on September 27, 2016, at 5:05 p.m. at a public hearing held as specified in the advertisement and in accordance with applicable law;

**NOW, THEREFORE, BE IT RESOLVED** by the Board of County Commissioners of Lake County, Florida that:

**Section 1.** The final millage rate of 0.4957 mills is hereby levied on all property within the Lake County MSTU for Stormwater Management, Parks and Roads and is to be used for the Stormwater Management, Parks and Roads MSTU, for Fiscal Year 2017, and shall be effective October 1, 2016.

**RESOLUTION ADOPTING A FINAL MILLAGE RATE FOR THE STORMWATER MANAGEMENT, PARKS AND ROADS MUNICIPAL SERVICES TAXING UNIT FOR FISCAL YEAR 2017.**

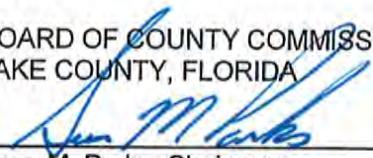
**Section 2.** The millage rate of 0.4957 mills does exceed the rolled-back rate of 0.4818 mills. The millage rate of 0.4957 is 2.89% more than the rolled-back rate of 0.4818 mills.

**Section 3. Effective Date.** This Resolution shall take effect upon adoption.

**PASSED AND ADOPTED** at a public hearing this 27th day of September 2016 by the following vote:

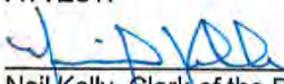
- Yes    Commissioner Sullivan
- No      Commissioner Sullivan
  
- Yes    Commissioner Parks
- No      Commissioner Parks
  
- Yes    Commissioner Conner
- No      Commissioner Conner
  
- Yes    Commissioner Campione
- No      Commissioner Campione
  
- Yes    Commissioner Cadwell
- No      Commissioner Cadwell

BOARD OF COUNTY COMMISSIONERS  
LAKE COUNTY, FLORIDA

  
Sean M. Parks, Chairman

This 27<sup>th</sup> day of September 2016.

ATTEST:

  
Neil Kelly, Clerk of the Board of County  
Commissioners of Lake County, Florida

Approved as to form and legality:

  
Melanie Marsh  
County Attorney

RESOLUTION NO. 2016 – 107

**A RESOLUTION OF THE BOARD OF COUNTY COMMISSIONERS OF LAKE COUNTY, FLORIDA, ADOPTING A FINAL MILLAGE RATE FOR THE LAKE COUNTY MUNICIPAL SERVICE TAXING UNIT FOR FIRE PROTECTION NUMBER TWO A/K/A FIRE RESCUE/EMERGENCY MEDICAL SERVICES FOR THE UNINCORPORATED AND INCORPORATED AREA OF LAKE COUNTY, FLORIDA FOR FISCAL YEAR 2017, PURSUANT TO THE PROVISIONS OF CHAPTER 200, FLORIDA STATUTES; AND PROVIDING FOR AN EFFECTIVE DATE.**

**WHEREAS**, Chapter 200, Florida Statutes, Section 200.065, provides the method for adopting annual budgets and millage rates by the taxing authorities in Lake County, Florida; and

**WHEREAS**, Chapter 200, Florida Statutes, Section 200.065(2), provides that no final millage shall be adopted until a resolution or ordinance has been adopted by the governing board of the taxing authority; and

**WHEREAS**, on December 19, 2006 the Board of County Commissioners adopted Resolution No. 2006-115, which established the Lake County Municipal Service Taxing Unit For Fire Protection Number Two a/k/a Fire Rescue/Emergency Medical Services (MSTU) for a portion of unincorporated Lake County, for the Towns of Astatula and Howey-in-the-Hills and a portion of the Town of Lady Lake for Fire Protection; and

**WHEREAS**, pursuant to Chapter 124, Florida Statutes, the Board of County Commissioners is the governing body of Lake County, Florida; and

**WHEREAS**, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(a)(1) and (2), the Board of County Commissioners of Lake County, Florida, prepared and submitted a tentative budget in accordance with Chapter 129, Florida Statutes, Section 129.03 and computed a proposed millage rate necessary to fund said tentative budget for the Lake County Municipal Service Taxing Unit for Fire Protection Number Two a /k/a Fire Rescue/Emergency Medical Services; and

**WHEREAS**, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(b), within thirty five (35) days of the certification of value of the ad valorem tax roll of Lake County, Florida, the Board of County Commissioners of Lake County, Florida, caused the Property Appraiser to be advised of the proposed millage rate, of its rolled-back rate, and the date, time and place at which a public hearing would be held to consider the proposed millage rate and the tentative budget for Lake County; and

**RESOLUTION ADOPTING A FINAL MILLAGE RATE FOR THE LAKE COUNTY MUNICIPAL SERVICE TAXING UNIT FOR FIRE PROTECTION NUMBER TWO A/K/A FIRE RESCUE/EMERGENCY MEDICAL SERVICES FOR FISCAL YEAR 2017.**

**WHEREAS**, pursuant to Chapter 200, Florida Statutes, Section 200.065(2), the Property Appraiser of Lake County, Florida, prepared the Notice of Proposed Property Taxes pursuant to Chapter 200, Florida Statutes, Section 200.069 and caused them to be mailed to all property owners within Lake County; and

**WHEREAS**, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(c), on September 13, 2016, the Board of County Commissioners of Lake County, Florida, held a public hearing on the tentative budget and proposed millage rate for the Lake County Municipal Service Taxing Unit for Fire Protection Number Two a/k/a Fire Rescue/Emergency Medical Services and at said public hearing the Board of County Commissioners amended the tentative budget as it saw fit, adopted the amended tentative budget, and publicly announced the proposed millage rate; and

**WHEREAS**, Chapter 200, Florida Statutes, Section 200.065(2)(d), requires that within fifteen (15) days of the meeting adopting the tentative budget and proposed millage rate, the Board of County Commissioners shall advertise its intent to adopt a final millage rate and final budget for the Lake County Municipal Service Taxing Unit for Fire Protection Number Two a/k/a Fire Rescue/Emergency Medical Services; and

**WHEREAS**, on September 23, 2016, the Board of County Commissioners caused such advertisement to be made in The Lake Sentinel, a newspaper of general circulation in Lake County, Florida; and

**WHEREAS**, the Board of County Commissioners of Lake County Florida, met on September 27, 2016, at 5:05 p.m. at a public hearing held as specified in the advertisement and in accordance with applicable law;

**NOW, THEREFORE, BE IT RESOLVED** by the Board of County Commissioners of Lake County, Florida that:

**Section 1.** The final millage rate of 0.4704 mills is hereby levied on all property within the Lake County Municipal Services Taxing Unit for Fire Protection Number Two a/k/a Fire Rescue/Emergency Medical Services and is to be used for the Fire Rescue/Emergency Medical Services MSTU for Fiscal Year 2017, and shall be effective October 1, 2016.

**RESOLUTION ADOPTING A FINAL MILLAGE RATE FOR THE LAKE COUNTY MUNICIPAL SERVICE TAXING UNIT FOR FIRE PROTECTION NUMBER TWO A/K/A FIRE RESCUE/EMERGENCY MEDICAL SERVICES FOR FISCAL YEAR 2017.**

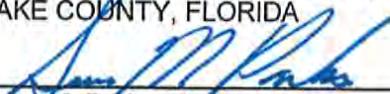
**Section 2.** The millage rate of 0.4704 does exceed the rolled-back rate of 0.4574 mills. The millage rate of 0.4704 is 2.84% more than the rolled-back rate of 0.4574 mills.

**Section 3. Effective Date.** This Resolution shall take effect upon adoption.

**PASSED AND ADOPTED** at a public hearing this 27th day of September 2016 by the following vote:

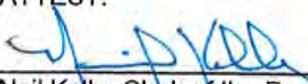
- |                                     |     |                       |
|-------------------------------------|-----|-----------------------|
| <input checked="" type="checkbox"/> | Yes | Commissioner Sullivan |
| <input type="checkbox"/>            | No  | Commissioner Sullivan |
| <input checked="" type="checkbox"/> | Yes | Commissioner Parks    |
| <input type="checkbox"/>            | No  | Commissioner Parks    |
| <input checked="" type="checkbox"/> | Yes | Commissioner Conner   |
| <input type="checkbox"/>            | No  | Commissioner Conner   |
| <input checked="" type="checkbox"/> | Yes | Commissioner Campione |
| <input type="checkbox"/>            | No  | Commissioner Campione |
| <input checked="" type="checkbox"/> | Yes | Commissioner Cadwell  |
| <input type="checkbox"/>            | No  | Commissioner Cadwell  |

BOARD OF COUNTY COMMISSIONERS  
LAKE COUNTY, FLORIDA

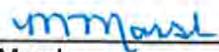
  
Sean M. Parks, Chairman

This 27<sup>th</sup> day of September 2016.

ATTEST:

  
Neil Kelly, Clerk of the Board of County Commissioners of Lake County, Florida

Approved as to form and legality:

  
Melanie Marsh  
County Attorney

**RESOLUTION NO. 2016 – 108**

**A RESOLUTION OF THE BOARD OF COUNTY COMMISSIONERS OF LAKE COUNTY, FLORIDA, ADOPTING A FINAL MILLAGE RATE FOR THE LAKE COUNTY VOTER APPROVED DEBT SERVICE LEVY FOR ENVIRONMENTALLY SENSITIVE LANDS FOR FISCAL YEAR 2017, PURSUANT TO THE PROVISIONS OF CHAPTER 200, FLORIDA STATUTES; AND PROVIDING FOR AN EFFECTIVE DATE.**

**WHEREAS**, Chapter 200, Florida Statutes, Section 200.065, provides the method for adopting annual budgets and millage rates by the taxing authorities in Lake County, Florida; and

**WHEREAS**, Chapter 200, Florida Statutes, Section 200.065(2), provides that no final millage shall be adopted until a resolution or ordinance has been adopted by the governing board of the taxing authority; and

**WHEREAS**, on February 17, 2004, the Board of County Commissioners adopted Resolution No. 2004-29, calling for a bond referendum for the issuance of limited general obligation bonds in the aggregate principal amount not exceeding \$36,000,000 to finance the cost of purchasing environmentally sensitive lands; and

**WHEREAS**, pursuant to Chapter 124, Florida Statutes, the Board of County Commissioners is the governing body of Lake County, Florida; and

**WHEREAS**, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(a)(1) and (2), the Board of County Commissioners of Lake County, Florida, prepared and submitted a tentative budget in accordance with Chapter 129, Florida Statutes, Section 129.03 and computed a proposed millage rate necessary to fund said tentative budget for Lake County; and

**WHEREAS**, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(b), within thirty-five (35) days of the certification of value of the ad valorem tax roll of Lake County, Florida, the Board of County Commissioners of Lake County, Florida, caused the Property Appraiser to be advised of the proposed millage rate, of its rolled-back rate, and the date, time and place at which a public hearing would be held to consider the proposed millage rate and the tentative budget for Lake County; and

**WHEREAS**, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(b), the Property Appraiser of Lake County, Florida, prepared the Notice of Proposed Property Taxes pursuant to Chapter 200, Florida Statutes, Section 200.069 and caused them to be mailed to all property owners within Lake County; and

**RESOLUTION ADOPTING A FINAL MILLAGE RATE FOR THE LAKE COUNTY VOTER APPROVED DEBT SERVICE LEVY FOR ENVIRONMENTALLY SENSITIVE LANDS FOR FISCAL YEAR 2017.**

**WHEREAS**, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(c), on September 13, 2016, the Board of County Commissioners of Lake County, Florida, held a public hearing on the tentative budget and proposed millage rate for Lake County and at said public hearing the Board of County Commissioners amended the tentative budget as it saw fit, adopted the amended tentative budget, and publicly announced the proposed millage rate; and

**WHEREAS**, Chapter 200, Florida Statutes, Section 200.065(2)(d), requires that within fifteen (15) days of the meeting adopting the tentative budget and proposed millage rates, the Board of County Commissioners shall advertise its intent to adopt a final millage rate and final budget for Lake County; and

**WHEREAS**, on September 23, 2016, the Board of County Commissioners caused such advertisement to be made in The Lake Sentinel, a newspaper of general circulation in Lake County, Florida; and

**WHEREAS**, the Board of County Commissioners of Lake County Florida, met on September 27, 2016, at 5:05 p.m. at a public hearing held as specified in the advertisement and in accordance with applicable law;

**NOW, THEREFORE, BE IT RESOLVED** by the Board of County Commissioners of Lake County, Florida that:

**Section 1.** A final millage rate of 0.1524 mills is hereby levied on all property within Lake County, Florida, to be used for Lake County voter approved debt service for environmentally sensitive lands, for Fiscal Year 2017, and shall be effective October 1, 2016.

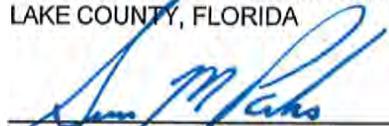
**Section 2. Effective Date.** This Resolution shall take effect upon adoption.

**RESOLUTION ADOPTING A FINAL MILLAGE RATE FOR THE LAKE COUNTY VOTER APPROVED DEBT SERVICE LEVY FOR ENVIRONMENTALLY SENSITIVE LANDS FOR FISCAL YEAR 2017.**

**PASSED AND ADOPTED** at a public hearing this 27th day of September 2016 by the following vote:

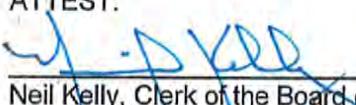
- Yes    Commissioner Sullivan
- No      Commissioner Sullivan
  
- Yes    Commissioner Parks
- No      Commissioner Parks
  
- Yes    Commissioner Conner
- No      Commissioner Conner
  
- Yes    Commissioner Campione
- No      Commissioner Campione
  
- Yes    Commissioner Cadwell
- No      Commissioner Cadwell

BOARD OF COUNTY COMMISSIONERS  
LAKE COUNTY, FLORIDA

  
\_\_\_\_\_  
Sean M. Parks, Chairman

This 27<sup>th</sup> day of September 2016.

ATTEST:

  
\_\_\_\_\_  
Neil Kelly, Clerk of the Board of County  
Commissioners of Lake County, Florida

Approved as to form and legality:

  
\_\_\_\_\_  
Melanie Marsh  
County Attorney

**RESOLUTION NO. 2016 - 109**

**A RESOLUTION OF THE BOARD OF COUNTY COMMISSIONERS OF LAKE COUNTY, FLORIDA, ADOPTING A FINAL BUDGET FOR LAKE COUNTY FOR FISCAL YEAR 2017, PURSUANT TO THE PROVISIONS OF CHAPTER 200, FLORIDA STATUTES; AND PROVIDING FOR AN EFFECTIVE DATE.**

**WHEREAS**, Chapter 200, Florida Statutes, Section 200.065, provides the method for adopting annual budgets by the taxing authorities in Lake County, Florida; and

**WHEREAS**, pursuant to Chapter 124, Florida Statutes, the Board of County Commissioners is the governing body of Lake County, Florida; and

**WHEREAS**, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(a)(1) and (2), the Board of County Commissioners of Lake County, Florida, prepared and submitted a tentative budget in accordance with Chapter 129, Florida Statutes, Section 129.03, and computed the proposed millage rates necessary to fund said tentative budget for Lake County; and

**WHEREAS**, pursuant to Chapter 200, Florida Statutes, Section 200.065(2)(c), on September 13, 2016, the Board of County Commissioners of Lake County, Florida, held a public hearing on the tentative budget and proposed millage rates for Lake County, and at said public hearing the Board of County Commissioners of Lake County, Florida, amended the tentative budget as it saw fit, adopted the amended tentative budget, and publicly announced the proposed millage rates; and

**WHEREAS**, Chapter 200, Florida Statutes, Section 200.065(2)(d), requires that within fifteen (15) days of the meeting adopting the tentative budget and proposed millage rate, the Board of County Commissioners shall advertise its intent to adopt a final millage rate and final budget for Lake County; and

**WHEREAS**, on September 23, 2016, the Board of County Commissioners caused such advertisement to be made in The Lake Sentinel, a newspaper of general circulation in Lake County, Florida; and

**RESOLUTION ADOPTING A FINAL BUDGET FOR LAKE COUNTY FOR FISCAL YEAR 2017.**

**WHEREAS**, the Board of County Commissioners of Lake County, Florida, met on September 27, 2016, at 5:05 p.m. at a public hearing held as specified in the advertisement and in accordance with applicable law;

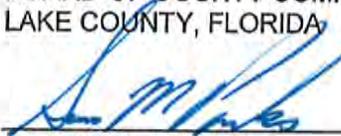
**NOW THEREFORE BE IT RESOLVED** by the Board of County Commissioners of Lake County, Florida:

**Section 1.** That the Board of County Commissioners of Lake County, Florida, hereby adopts a Final Budget in the amount of \$362,918,352 for Fiscal Year 2017, a copy of which is attached hereto and incorporated herein as Exhibit "A".

**Section 2.** This Resolution shall take effect upon adoption.

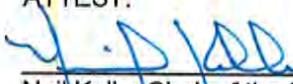
**PASSED AND ADOPTED** this 27th day of September 2016.

BOARD OF COUNTY COMMISSIONERS  
LAKE COUNTY, FLORIDA

  
\_\_\_\_\_  
Sean M. Parks, Chairman

This 27<sup>th</sup> day of September 2016

ATTEST:

  
\_\_\_\_\_  
Neil Kelly, Clerk of the Board of County  
Commissioners of Lake County, Florida

Approved as to form and legality:

  
\_\_\_\_\_  
Melanie Marsh  
County Attorney

**Exhibit A**  
**Budget by Fund**  
**FY 2017 Adopted Budget**

Fund No.	Fund Name	Tentative Budget FY 2017	Adjustment	Adopted Budget FY 2017
<b>Countywide Funds</b>				
0010	General	\$ 141,291,504	\$ (65,561)	\$ 141,225,943
1120	County Transportation	17,289,215	(29,609)	17,259,606
1220	Lake County Ambulance	8,280,172	-	8,280,172
1900	County Library System	4,579,302	-	4,579,302
	<b>Total Countywide Funds</b>	<b>\$ 171,440,193</b>	<b>\$ (95,170)</b>	<b>\$ 171,345,023</b>
<b>Special Revenue Funds</b>				
1070	Library Impact Fee Trust	\$ 1,753,563	\$ -	\$ 1,753,563
1081	Parks Impact Fee Trust - Central District	33,414	-	33,414
1082	Parks Impact Fee Trust - North District	93,669	-	93,669
1083	Parks Impact Fee Trust - South District	403,347	(7,247)	396,100
1152	Road Impact Fees - District 2	87,009	-	87,009
1153	Road Impact Fees - District 3	1,938,143	(452,120)	1,486,023
1155	Road Impact Fees - District 5	-	-	-
1156	Road Impact Fees - District 6	-	-	-
1157	South Transportation Benefit District	7,339,888	(2,120)	7,337,768
1158	Central Transportation Benefit District	330,774	-	330,774
1159	North Transportation Benefit District	1,049,711	-	1,049,711
1190	Fish Conservation	194,568	-	194,568
1230	MSTU - Stormwater Management	2,665,290	(138,985)	2,526,305
1231	MSTU - Parks Services	5,931,239	2,192	5,933,431
1240	Emergency 911	2,025,525	35,557	2,061,082
1250	Resort/Development Tax	8,521,794	(40,000)	8,481,794
1290	Greater Hills MSBU	302,573	-	302,573
1330	Law Enforcement Trust	223,286	-	223,286
1340	Mt. Plymouth/Sorrento CRA Trust	33,077	-	33,077
1370	Greater Groves MSBU	324,325	-	324,325
1410	Infrastructure Sales Tax Revenue	15,140,008	-	15,140,008
1430	Village Green Street Lighting	26,045	-	26,045
1450	Greater Pines Municipal Services	345,040	-	345,040
1460	Picciola Island Street Lighting	6,881	-	6,881
1470	Valencia Terrace Street Lighting	11,932	-	11,932
1520	Building Services	5,126,681	(2,001)	5,124,680
1680	County Fire Rescue	24,757,617	(2,000)	24,755,617
1690	Fire Services Impact Fee Trust	2,853,701	(9,751)	2,843,950
	<b>Total Special Revenue Funds</b>	<b>\$ 81,519,100</b>	<b>\$ (616,475)</b>	<b>\$ 80,902,625</b>

**Exhibit A**  
**Budget by Fund**  
**FY 2017 Adopted Budget**

Fund No.	Fund Name	Tentative Budget FY 2017	Adjustment	Adopted Budget FY 2017
<b>Grant Funds</b>				
1200	Community Development Block Grant	\$ 3,431,097	\$ -	\$ 3,431,097
1210	Transit	12,057,483	(5,297)	12,052,186
1260	Affordable Housing Assist Trust	4,463,147	-	4,463,147
1270	Section 8	4,013,340	-	4,013,340
1300	Federal/State Grants	9,576,205	54,900	9,631,105
1310	Restricted Local Programs	1,046,405	-	1,046,405
	<b>Total Grant Funds</b>	<b>\$ 34,587,677</b>	<b>\$ 49,603</b>	<b>\$ 34,637,280</b>
<b>Debt Service Funds</b>				
2510	Pari-Mutuel Revenue Replacement Bonds	\$ 396,375	\$ -	\$ 396,375
2610	Renewal Sales Tax LOC	1,177,556	-	1,177,556
2710	Public Lands Program	3,039,691	-	3,039,691
2810	Expansion Projects Debt Service	5,438,649	-	5,438,649
	<b>Total Debt Service Funds</b>	<b>\$ 10,052,271</b>	<b>\$ -</b>	<b>\$ 10,052,271</b>
<b>Enterprise Funds</b>				
4200	Landfill Enterprise	\$ 16,735,708	\$ -	\$ 16,735,708
4220	Solid Waste Closures and Long Term Care	530,276	(9,843)	520,433
	<b>Total Enterprise Funds</b>	<b>\$ 17,265,984</b>	<b>\$ (9,843)</b>	<b>\$ 17,256,141</b>
	<b>Subtotal Operating Budget</b>	<b>\$ 314,865,225</b>	<b>\$ (671,885)</b>	<b>\$ 314,193,340</b>
	<b>Less Operating Transfers</b>	<b>\$ (21,338,383)</b>	<b>\$ (4,080)</b>	<b>\$ (21,342,463)</b>
	<b>Total Operating Budget</b>	<b>\$ 293,526,842</b>	<b>\$ (675,965)</b>	<b>\$ 292,850,877</b>
<b>Capital Projects Funds</b>				
3020	Parks Capital Projects	\$ 473,813	\$ -	\$ 473,813
3030	Renewal Sales Tax Capital Projects	7,774,515	(132,572)	7,641,943
3040	Renewal Sales Tax Capital Projects - PW	13,425,951	-	13,425,951
3710	Public Lands Capital Program	22,714	-	22,714
3810	Facilities Expansion Capital	550,825	-	550,825
	<b>Total Capital Projects Funds</b>	<b>\$ 22,247,818</b>	<b>\$ (132,572)</b>	<b>\$ 22,115,246</b>
<b>Internal Service Funds</b>				
5200	Property and Casualty	\$ 4,138,509	\$ -	\$ 4,138,509
5300	Employee Group Benefits	18,244,404	-	18,244,404
5400	Fleet Management	4,226,853	-	4,226,853
	<b>Total Internal Service Funds</b>	<b>\$ 26,609,766</b>	<b>\$ -</b>	<b>\$ 26,609,766</b>

**Exhibit A**  
**Presentation Reconciliation Summary**  
**Proposed Adjustments**  
**FY 2017 Adopted Budget**

<b>Operating Budget</b>			
<u>Funds</u>	<u>Tentative Budget FY 2017</u>	<u>Adjustment</u>	<u>Adopted Budget FY 2017</u>
Countywide Funds	\$ 171,440,193	\$ (95,170)	\$ 171,345,023
Special Revenue Funds	81,519,100	(616,475)	80,902,625
Grant Funds	34,587,677	49,603	34,637,280
Debt Service Funds	10,052,271	-	10,052,271
Enterprise Funds	17,265,984	(9,843)	17,256,141
<b>Sub-Total Operating Budget</b>	<b>\$ 314,865,225</b>	<b>\$ (671,885)</b>	<b>\$ 314,193,340</b>
Less: Operating Transfers	(21,338,383)	(4,080)	(21,342,463)
<b>Total Operating Budget</b>	<b>\$ 293,526,842</b>	<b>\$ (675,965)</b>	<b>\$ 292,850,877</b>
<b>Capital Project Funds</b>	<b>\$ 22,247,818</b>	<b>\$ (132,572)</b>	<b>\$ 22,115,246</b>
<b>Internal Service Funds</b>	<b>\$ 26,609,766</b>	<b>\$ -</b>	<b>\$ 26,609,766</b>
<b>Total Budget</b>			
Countywide Funds	\$ 171,440,193	\$ (95,170)	\$ 171,345,023
Special Revenue Funds	81,519,100	(616,475)	80,902,625
Grant Funds	34,587,677	49,603	34,637,280
Debt Service Funds	10,052,271	-	10,052,271
Enterprise Funds	17,265,984	(9,843)	17,256,141
Capital Project Funds	22,247,818	(132,572)	22,115,246
Internal Service Funds	26,609,766	-	26,609,766
<b>Total All Funds</b>	<b>\$ 363,722,809</b>	<b>\$ (804,457)</b>	<b>\$ 362,918,352</b>

**Discussion:**

When comparing the operating budget with other Florida counties, the operating budget typically does not include capital project funds (3000 series funds) or internal service funds (5000 series funds). Capital project funds most typically reflect borrowed revenues, such as bonds, or bank loans that are used to construct capital improvement projects, i.e. Downtown Tavares Governmental Expansion project. Revenues in these funds typically remain appropriated for the duration of the project which may span more than one fiscal year. These projects are not considered part of the "operating budget".

Internal Service Funds derive their revenues from charges for service to all other operating funds. They include services such as group insurance, property insurance and fleet maintenance. By including these funds in the operating budget total, it results in the double counting of expenditures. Therefore, they also are excluded from the "operating budget" total.

Inter-fund transfers are deducted before coming up with an "operating budget" total because they also result in the double counting of expenditures, first in the fund where the transfer comes from and then again in the fund that receives the transfer. If this is not done it would overstate the "operating budget" total.

**Open Purchase Orders by Fund as of 9/14/16**  
**Excluding Blanket POs**

<b>Fund No.</b>	<b>Fund Name</b>	<b>Tentative PO Amount FY 2017</b>	<b>Adjustment</b>	<b>Adopted PO Amount FY 2017</b>
<b><u>Countywide Funds</u></b>				
0010	General	\$ 579,954	\$ (65,561)	\$ 514,393
1120	County Transportation Trust	1,023,310	(29,609)	993,701
1220	Lake County Ambulance	-	-	-
1900	County Library System	-	-	-
	<b>Total Countywide Funds</b>	<b>\$ 1,603,264</b>	<b>\$ (95,170)</b>	<b>\$ 1,508,094</b>
<b><u>Special Revenue Funds</u></b>				
1070	Library Impact Fee Trust	\$ 995,348	\$ -	\$ 995,348
1081	Park Impact Fee Trust-Central District	-	-	-
1082	Park Impact Fee Trust-North District	-	-	-
1083	Park Impact Fee Trust-South District	11,389	(7,013)	4,376
1151	Road Impact Fees-District 1	-	-	-
1152	Road Impact Fees-District 2	87,009	-	87,009
1153	Road Impact Fees-District 3	1,438,143	(452,120)	986,023
1154	Road Impact Fees-District 4	-	-	-
1155	Road Impact Fees-District 5	-	-	-
1156	Road Impact Fees-District 6	-	-	-
1157	South Transportation Benefit District	95,047	(2,120)	92,927
1158	Central Transportation Benefit District	33,284	-	33,284
1159	North Transportation Benefit District	112,005	-	112,005
1190	Fish Conservation	-	-	-
1210	Transit	132,999	(5,297)	127,702
1230	MSTU - Stormwater Management	594,063	(138,985)	455,078
1231	MSTU - Parks Services	197,103	2,192	199,295
1232	MSTU - Roads Services	-	-	-
1240	Emergency 911	-	-	-
1250	Resort/Development Tax	465,096	(40,000)	425,096
1290	Greater Hills MSBU	-	-	-
1330	Law Enforcement Trust	-	-	-
1340	Mt. Plymouth/Sorrento CRA Trust	-	-	-
1370	Greater Groves MSBU	-	-	-
1410	Infrastructure Sales Tax Revenue	-	-	-
1430	Village Green Street Lighting	-	-	-
1450	Greater Pines Municipal Services	-	-	-
1460	Picciola Island Street Lighting	-	-	-
1470	Valencia Terrace Street Lighting	-	-	-
1520	Building Services	56,622	(2,001)	54,621
1680	County Fire Rescue	2,000	(2,000)	-
1690	Fire Services Impact Fee Trust	97,209	(9,751)	87,458
	<b>Total Special Revenue Funds</b>	<b>\$ 4,317,317</b>	<b>\$ (657,095)</b>	<b>\$ 3,660,222</b>

**Open Purchase Orders by Fund as of 9/14/16**  
**Excluding Blanket POs**

<b>Fund No.</b>	<b>Fund Name</b>	<b>Tentative PO Amount FY 2017</b>	<b>Adjustment</b>	<b>Adopted PO Amount FY 2017</b>
<b><u>Grant Funds</u></b>				
1200	Community Development Block Grant	\$ 173,469	\$ -	\$ 173,469
1210	Public Transportation	-	-	-
1260	Affordable Housing Assistance Trust	741,104	-	741,104
1270	Section 8	-	-	-
1300	Federal / State Grants	2,795,700	-	2,795,700
1310	Restricted Local Programs	-	-	-
	<b>Total Grant Funds</b>	<b>\$ 3,710,273</b>	<b>\$ -</b>	<b>\$ 3,710,273</b>
<b><u>Debt Service Funds</u></b>				
2510	Pari-Mutuel Revenue Replacement Bonds	\$ -	\$ -	\$ -
2610	Renewal Sales Tax Debt Service	-	-	-
2710	Public Lands Program	-	-	-
2810	Expansion Projects Debt Service	-	-	-
	<b>Total Debt Service Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b><u>Enterprise Funds</u></b>				
4200	Landfill Enterprise	\$ 14,600	\$ -	\$ 14,600
4220	Solid Waste Closures and Long Term Care	43,411	(9,843)	33,568
	<b>Total Enterprise Funds</b>	<b>\$ 58,011</b>	<b>\$ (9,843)</b>	<b>\$ 48,168</b>
	<b>Total Operating Budget</b>	<b>\$ 9,688,865</b>	<b>\$ (762,108)</b>	<b>\$ 8,926,757</b>
<b><u>Capital Projects Funds</u></b>				
3020	Parks Capital Projects	\$ 90,250	\$ -	\$ 90,250
3030	Renewal Sales Tax Capital Projects	1,691,685	(132,572)	1,559,113
3040	Renewal Sales Tax Capital Projects-PW	2,659,708	-	2,659,708
3710	Public Lands Capital Program	-	-	-
3810	Facilities Expansion Capital Projects	548,225	-	548,225
	<b>Total Capital Projects Funds</b>	<b>\$ 4,989,868</b>	<b>\$ (132,572)</b>	<b>\$ 4,857,296</b>
<b><u>Internal Service Funds</u></b>				
5200	Property and Casualty	\$ 10,734	\$ -	\$ 10,734
5300	Employee Group Benefits	-	-	-
5400	Fleet Management	4,900	-	4,900
	<b>Total Internal Service Funds</b>	<b>\$ 15,634</b>	<b>\$ -</b>	<b>\$ 15,634</b>
	<b>Total All Funds</b>	<b>\$ 14,694,367</b>	<b>\$ (894,680)</b>	<b>\$ 13,799,687</b>

## Glossary of Terms

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**Accrual Basis Accounting:** The basis of accounting in which revenues are recorded at the time they are incurred as opposed to when cash is actually received or spent.

**Activity:** A specific and distinguishable line of work performed by one or more organizational components of a government for the purpose of accomplishing a function for which the government is responsible.

**Adopted Budget:** The financial plan of revenues and expenditures for a fiscal year as approved by the Lake County Board of County Commissioners.

**Ad Valorem Tax:** A tax levied on the assessed value (net of any exemptions) of real or personal property. This is commonly referred to as “property tax”.

**Agency:** A principal unit of the county government or a governmental unit outside county government receiving county funding.

**Aggregate Millage Rate:** The sum of all property tax levies imposed by the governing body of a county. State law limits the aggregate rate for a county or a municipality to \$10 per \$1,000 of assessed taxable value.

**ALI System (Automatic Location Identification System):** The database used with the Emergency 911 that is capable of locating customers upon their access of the Lake County E-911 system.

**Amendment:** A change to an adopted budget that has been approved by the Lake County Board of County Commissioners which may increase or decrease a fund total.

**Appropriation:** A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

**Article V Costs:** Expenditures mandated by State Legislature and funded by local dollars. Examples include: support for the Public Defender, State Attorney, Conflict Attorney and other court costs related to civil and criminal disputes.

**Assessed Valuation:** A value established by the County Property Appraiser for all real or personal property which is used as a basis for levying property taxes.

**Asset:** A resource with economic value.

**Basis of Budgeting:** Refers to the conventions for recognition of costs and revenues in budget development and in establishing and reporting appropriations, which are the legal authority to spend or to collect revenues.

**BCC (Board of County Commissioners):** Lake County is governed by a five-member board. The five members are elected countywide, but each represents one district of the county.

**Bond:** A written promise to pay a sum of money on a specific date at a specified interest rate as detailed in a bond document.

**Bond Refinancing:** Also known as bond refunding. An important debt management tool, it is used to capture interest cost savings, remove or change bond covenants, or restructure the stream of debt service payments to avoid default.

**Budget:** A financial plan for the operation of a program or organization for a specified period of time (fiscal year) that matches anticipated revenues with proposed expenditures.

**Budget Adjustment:** A revision to the adopted budget occurring during the affected fiscal year as approved by the Lake County Board of County Commissioners by an amendment or a transfer.

**Budget Calendar:** The schedule of key dates involved in the process of adopting and executing an adopted budget.

**Budget Document:** The official written statement of the annual fiscal year financial plan for the County.

**Budget Hearing:** The public hearing conducted by the Lake County Board of County Commissioners to consider and adopt the annual budget.

**Budget Message:** A written statement presented by the County Manager to explain principal budget issues and to provide recommendations to the Lake County Board of County Commissioners.

**Budget Preparation Manual:** The set of instructions and forms sent by the Budget Office to the departments and agencies of the County to assist them in preparing their operating budget requests for the upcoming years.

**Capital Outlay:** Purchases of fixed assets that have a value of \$1,000 or more, and a useful life of more than one year.

## Glossary of Terms

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**Cash Basis Accounting:** A basis of accounting under which transactions are recognized only when cash is received or disbursed.

**CDBG:** Community Development Block Grant.

**Certificate of Occupancy (CO):** The approval for a structure to be occupied after complying with all the state and local building and fire codes.

**CIP (Capital Improvement Program):** A five-year plan developed to meet the future needs of Lake County, such as road construction and long-range capital projects.

**Comprehensive Annual Financial Report (CAFR):** A set of U.S. government financial statements comprising the financial report of a state, municipal or other governmental entity that complies with the accounting requirements.

**Contingency Funds:** Monies set aside, consistent with statutory authority, which subsequently can be appropriated to meet unexpected needs.

**CPI (Consumer Price Index):** The measure of average change in prices over time in a fixed market basket of goods and services.

**CRA (Community Redevelopment Agency):** An agency established by a local government for the elimination and prevention of the development or spread of slums and blight or for the provision of affordable housing, whether for rent or for sale, to residents of low or moderate income in a community redevelopment area.

**D.A.R.E. (Drug Awareness Resistance Education):** A drug prevention program directed at school age persons.

**Debt:** An obligation resulting from the borrowing of money or from the purchase of goods and services.

**Debt Limit:** The maximum amount of outstanding gross or net debt legally permitted.

**Debt Proceeds:** The difference between the face amount of debt and the issuance discount or the sum of the face amount and the issuance premium. Debt proceeds differ from cash receipts to the extent issuance cost, such as underwriters' fees, are withheld by the underwriter.

**Debt Ratio:** Comparative statistics illustrating the relation between the issuer's outstanding debt and such factors as its tax base, income or population.

**Debt Service Fund Requirements:** The resources which must be provided for a debt service fund so that all principal, interest and other debt related payments can be made in full and on schedule.

**Deficit:** The excess of expenditures over revenues.

**DEO:** Florida Department of Economic Opportunity.

**Department:** An organizational unit of the County responsible for carrying out a major governmental function.

**Department of Juvenile Justice (DJJ):** The Florida Department of Juvenile Justice is a state agency of Florida that operates juvenile detention centers and whose mission it is to increase public safety by reducing juvenile delinquency through effective prevention, intervention and treatment services that strengthen families and turn around the lives of troubled youth.

**Department of Veterans Affairs (DVA):** Agency that assists war veterans and their families with benefits which includes monetary and health benefits.

**Depreciation:** The periodic expiration of an asset's useful life. Depreciation is a requirement in proprietary type funds (such as enterprise and internal service funds).

**Division:** A subsection of a department that is functionally unique in its service delivery.

**DRS (Development Review Staff):** Staff that conduct presubmittal reviews and Subdivision/Planned Unit Development reviews.

**Effectiveness:** Results (including quality) of the program.

**Efficiency:** Cost (whether in dollars or employee hours) per unit of output.

**Emergency Communications and Operations Center (ECOC):** A central location to coordinate information and assistance to citizens before, during and after disasters.

**EMMA:** The Electronic Municipal Market Access system (EMMA) is the official repository for information on virtually all municipal bonds. EMMA provides free public access to official disclosures, trade data, credit ratings and other information about the municipal securities market.

## Glossary of Terms

**EMS (Emergency Medical Services):** EMS is responsible for the health, welfare and safety of the citizens of and visitors to Lake County from the effects of natural, technological and manmade disasters.

**Encumbrance:** The commitment and reservation, but not yet expending, of appropriated funds to purchase goods or services.

**Enterprise Fund:** A fund in which the services provided are financed and operating similarly to those of a private business enterprise, i.e., through user fees.

**Evaluation and Appraisal Report (EAR):** A plan document for Lake County's long-range growth based on adopted Land Development Regulations (LDR's).

**Exempt, Exemption, Non-Exempt:** Amounts determined by State law to be deducted from the assessed value of property for tax purposes. Tax rates are applied to the balance, which is called the non-exempt portion of the assessment. A January 2008 amendment to the Florida Constitution sets the exemptions for homesteads at \$50,000.

**Expenditure:** Payments for the procurement of goods and/or services received.

**Fees:** A charge by government associated with providing a service, permitting an activity, or imposing a fine or penalty. Major types of fees include user charges, building permits, etc.

**Final Millage:** The tax rate adopted in the final public budget hearing of a taxing authority.

**Fiscal Policy:** The County government's policies with respect to taxes, spending and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

**Fiscal Year:** A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The fiscal year for Lake County is October 1 through September 30.

**Fixed Assets:** Assets of a long-term character that are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment. Assets are catalogued and tagged for inventory tracking purposes.

**Florida Retirement System (FRS).**

**Florida State Board of Administration (SBA):** The State oversight group administering pooled cash investments.

**Focus Areas:** Key policy issues that will provide the direction and framework of the budget.

**Fringe Benefits:** These employee benefits include social security, retirement, group health, dental and life insurance.

**Function:** A major class of grouping of tasks directed toward a common goal, such as executive, financial and administrative, other general government, and judicial. For the purposes utilized in budgetary analysis, the categories of functions have been established by the State of Florida, and financial reports must be grouped according to those established functions.

**Fund:** A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein. Funds are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

**Fund Balance:** The excess of fund assets over liabilities in governmental funds. The unreserved and undesignated fund balance is available for appropriation in the following year's budget.

**General Fund:** The governmental accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges and other general revenues to provide countywide operating services.

**General Obligation Bonds:** Bonds backed by the full faith and credit of government.

**Generally Accepted Accounting Principles (GAAP):** Accounting rules and procedures established by authoritative bodies or conventions that have evolved through custom and common usage.

**Geographic Information Services (GIS).**

**Global Positioning Satellite (GPS):** A system of satellites and receiving devices used to compute and store positions on the Earth.

**Goal:** The long-term financial and programmatic public policy outcomes or results that the County expects from the efforts of the Departments.

## Glossary of Terms

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**Government Financial Officers' Association (GFOA):**

The professional association of state and local finance officers in the United States who are dedicated to the sound management of government financial resources. The association sets program standards for their Certificate of Achievement for Excellence in Financial Reporting and Distinguished Budget Presentation Award Program.

**Governmental Accounting Standards Board (GASB):**

The highest source of accounting and financial reporting guidance for state and local governments.

**Grant:** A contribution of assets (usually cash) by one governmental unit or other organization to another made for a specific purpose.

**Gross Domestic Product (GDP).**

**Homestead Exemption:** Refer to definition for Exempt, Exemption, Non-Exempt.

**Housing and Urban Development (HUD).**

**Impact Fees:** Fees charged to developers and individuals to cover, in whole or part, the anticipated cost of improvements that will be necessary as a result of the development.

**Indirect Costs:** Costs associated with, but not directly attributable to, the providing of a product or service. These are usually costs incurred by service departments in the support of operating departments.

**Infrastructure:** The basic facilities, services, and installations needed for the functioning of a community, i.e., streets, buildings and parks.

**Interfund Transfers:** Budgeted amounts transferred from one governmental accounting fund to another for work or services provided. Because these transfers represent duplicate expenditures, these amounts are deducted from the total County operating budget to calculate the "net" budget.

**Intergovernmental Revenue:** Revenue received from another government unit for a specific purpose.

**Investments:** Securities and real estate held for the production of revenues in the form of interest, dividends, rentals, or lease payments.

**IT:** Information Technology.

**JGI (Jobs Growth Investment Trust Fund):** Funds available to help businesses defray upfront costs, such as permit, development review, and impact fees.

**Key Action Steps:** The strategies or methods that County departments, programs or teams will use to accomplish some aspect of a particular goal.

**Land Development Regulations (LDR's):** Regulations adopted by the BCC to implement measures to improve the development review process and to implement the goals and objectives of the County's Comprehensive Plan.

**LCLS:** Lake County Library System.

**Leachate:** The result of rainwater soaking through the solid waste and the liquids produced by the decomposition of waste materials.

**LEMS:** Lake Emergency Medical Services was established in Fiscal Year 2011 to provide emergency medical service and transportation of the sick and injured citizens and visitors of Lake County.

**Level of Service:** The existing or current services, programs, and facilities provided by government for its citizens. Level of service is dependent upon needs, alternatives, and available resources.

**Levy:** To impose taxes, special assessments, or service charges. Or, another term used for millage rate.

**Liabilities:** Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

**Line-Item Budget:** A budget that lists each account category separately along with the dollar amount budgeted for those accounts.

**Long-Term Debt:** Debt with a maturity of more than one year from the date of issuance.

**LUPA (Land Use Plan Amendment):** A change to the adopted Land Use Plan done on a bi-annual cycle.

**Mandate:** Any responsibility, action, or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order, or that is required as a condition of aid.

## Glossary of Terms

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**Mill, Millage:** One one-thousandth of one dollar; used in computing property taxes by multiplying the rate times assessed taxable value of property divided by 1,000.

**Mission Statement:** A broad statement of purpose that is derived from organizational and/or community values and goals.

**Modified Accrual Basis of Accounting:** A basis of accounting for governmental funds in which revenues are recognized when they become measurable and available as net current assets, and expenditures are recognized when the related fund liability is incurred.

**MPO (Metropolitan Planning Organization):** A federally mandated and federally funded transportation policy-making organization that is made up of representatives from local government and governmental transportation authorities.

**MSBU (Municipal Service Benefits Unit):** A specific area of the unincorporated County where a district is created by the Board of County Commissioners to assess costs (non-ad valorem taxes) to provide municipal-type services.

**MSTU (Municipal Service Taxing Unit):** A specific area of the unincorporated County where a district is created by the Board of County Commissioners to levy a special millage (ad valorem tax) to provide municipal-type services.

**MSW (Municipal Solid Waste):** Solid waste collected from the County drop-off facilities.

**Non-Operating Expenditures:** Expenditures of a type that do not represent direct operating costs to the fund; includes transfers out, transfers to Constitutional Offices, and reserves for contingency.

**Non-Operating Revenues:** Financial support for funds that are classified separately from operating revenues; includes transfers in and internal service fund receipts.

**NRCS (National Resource Conservation Service):** A national organization that develops agricultural conservation plans.

**NSP:** The Neighborhood Stabilization Program was established by HUD for the purpose of stabilizing communities that have suffered from foreclosures and abandonment.

**Object Code (Obj Code):** An account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments that are made by governments. Object codes are defined in the State of Florida Uniform Accounting System.

**Objective:** Specific, measurable statements that support a particular goal, reflecting the amount of change expected as a result of the Key Action Steps and other program strategies.

**Operating Budget:** A comprehensive plan, expressed in financial terms, by which an operating program is funded for a single fiscal year. It includes estimates of a) the services, activities and sub activities comprising the County's operation; b) the resultant expenditure requirements; and c) the resources available for the support of those operations.

**Operating Transfers:** Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

**Ordinance:** A formal legislative enactment by a local governing body. If not in conflict with a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the government to which it applies.

**Organization Code (Org Code):** An account code number within a Department used to differentiate various programs and functions.

**Performance Indicators:** Specific quantitative and qualitative measures of work performed as an objective of the department.

**Personal Property:** Livestock, commercial equipment and furnishings, attachments to mobile homes, railroad cars and similar possessions that are taxable under state law.

**Personal Services:** The cost of wages, salaries (including overtime), and other fringe benefits such as retirement contributions, social security, health care and other employee benefits and stipends.

**Policy:** A course of action adopted and pursued in the advancement of the organization's goal(s).

**Program:** A single project or activity or a group of projects or activities related to a single purpose which are to be carried out in a specified timeframe.

## Glossary of Terms

**Property Appraiser:** The elected County official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

**Property Tax:** An ad valorem tax based on the value of real property, less any exemptions.

**Proposed Budget:** The recommended County budget submitted by the County Manager to the Board of County Commissioners for adoption.

**Proposed Millage:** The tax rate certified to a property appraiser by each taxing authority within a county. The proposed millage is to be sent to the County Property Appraiser within thirty days after a county's tax roll is certified by the State Department of Revenue and listed on notices sent to property owners. No taxing authority may approve a tax rate that is larger than the one it originally proposed.

**Proprietary Fund:** A fund used for business-like activities. The County maintains two types of proprietary funds: enterprise and internal service. Enterprise funds are used for services provided to the public on a user charge basis. Internal service funds are used for operations serving other funds or departments on a cost-reimbursement basis.

**PSAP:** Public Safety Answering Points.

**PTI (Pre-Trial Intervention):** A service provided, by the Probation Services division, to clients identified by the Court as an alternative to regular judicial proceedings.

**QA (Quality Assurance):** A method to insure that quality standards for the County are met. To insure that data created meets the accuracy standards for the task.

**Real Property:** Land and buildings and/or other structures attached to it that are taxable under state law.

**Rebudget:** A process the County uses to reserve a portion of fund balance to honor purchase orders and contracts that are still in process when appropriations lapse at year-end.

**Reserve:** An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

**Reserve for Contingencies:** An amount set aside, consistent with statutory authority that can subsequently be appropriated to meet unexpected needs.

**Resolution:** A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

**Revenue:** Funds that a government receives as income. These receipts may include tax payments, interest earnings, service charges, grants, and intergovernmental payments.

**Rolled-Back Rate:** That millage rate which, when multiplied times the tax roll, exclusive of new construction added to the tax roll, would yield the same amount of revenue for the taxing authority as was yielded by the millage rate levied in the previous year. In normal circumstances, as the tax roll rises by the virtue of increases in assessments, the rolled-back rate would be slightly lower than the previous year's millage levy. This reduced rate multiplied by the value of the new construction and/or annexations added to the tax roll during the year provides the only source of additional tax revenue if the rolled-back rate is levied.

**SERT (Special Emergency Response Team):** A group of specialty trained personnel for emergency response.

**SHIP (State Housing Initiatives Partnership):** A state-funded program that enables the counties to provide rental assistance, home purchase assistance, and home repair assistance to low-income citizens.

**Special Assessment:** A compulsory levy imposed on certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

**Special Revenue Bonds:** Bonds that are not considered general obligations of the government, but are to be repaid through specific government resources.

**Special Revenue Fund:** A governmental accounting fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

**Tax Base:** The total property valuations on which each taxing authority levies its tax rates.

**Tax Roll:** The Certification of assessed and taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.

## Glossary of Terms

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**Tax Year:** The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year budget. For example, the tax roll for the 2016 calendar year would be used to compute the ad valorem taxes levied for the Fiscal Year 2017 budget.

**TDC (Tourist Development Council):** The Tourist Development Council establishes projects, with BCC approval, to promote tourism in Lake County.

**Tentative Budget:** At its first of two public hearings in September, the Board of County Commissioners sets a tentative millage rate and adopts a tentative budget based on the taxable value of property within the County, as certified by the Property Appraiser, for the new fiscal year beginning October 1 and ending September 30. At the second public hearing, the Board adopts a final budget and millage rate.

**Tentative Millage:** The tax rate adopted in the first budget hearing of a taxing agency. Under state law, the agency may reduce, but not increase, the tentative millage during the final budget hearing.

**TRIM (Truth in Millage):** see Truth in Millage Law.

**Truth in Millage Law:** Also called the TRIM bill. A 1980 law enacted by the Florida legislature that changed the budget process for local taxing agencies. It was designed to keep the public informed about the taxing intentions of the various taxing authorities.

**Unencumbered Balance:** The amount of an appropriation that is neither expended nor encumbered.

**Uniform Accounting System:** The chart of accounts prescribed by the Office of the State Comptroller that is designed to standardize financial information to facilitate comparison and evaluation of reports.

**User Fees:** The fees charged for direct receipt of public services.

**VMT:** Vehicle Miles of Travel.

**Voted Millage:** Property tax levies authorized by voters within a taxing authority. Bond issues, called general obligation bonds, that are backed by property taxes are a common form of voted millage in the State of Florida.



LAKE COUNTY  
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