Purpose

To provide the Board with an overview of the FY 2017 Budget
Presentation Outline

• June 1st Best Estimate of Property Values
• Budget Workshops Summary
• Constitutional Budgets
• Non-Departmental/Other Items
• Infrastructure Sales Tax
• Summary/Next Steps
June 1\textsuperscript{st} Best Estimate of Property Values
<table>
<thead>
<tr>
<th>Description</th>
<th>FY 2016 Values</th>
<th>FY 2017 June 1st Best Est. Values</th>
<th>Percent</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lake County General Fund Countywide Millage</td>
<td>$16,272,949,966</td>
<td>$17,390,764,394</td>
<td>6.87%</td>
</tr>
<tr>
<td>Lake County Ambulance MSTU</td>
<td>$16,272,949,966</td>
<td>$17,390,764,394</td>
<td>6.87%</td>
</tr>
<tr>
<td>Lake County Stormwater, Roads, Parks MSTU</td>
<td>$8,275,774,595</td>
<td>$8,707,045,273</td>
<td>5.21%</td>
</tr>
<tr>
<td>Lake County Fire Rescue EMS</td>
<td>$8,733,257,391</td>
<td>$9,178,576,301</td>
<td>5.10%</td>
</tr>
<tr>
<td>Lake County Public Lands-Voted Debt</td>
<td>$16,272,949,966</td>
<td>$17,390,764,394</td>
<td>6.87%</td>
</tr>
</tbody>
</table>
Budget Workshops Summary
Budget Workshops Summary

• Starting on January 19\textsuperscript{th} with the Economic Outlook presentation there have been 18 Budget Workshops with the Board
• The workshops have covered a number of different topics and departments
• Press releases have been sent for all budget workshops
• All the presentations to date have been posted at the Lakecountyfl.gov website on the FY 2017 Budget page
<table>
<thead>
<tr>
<th>Date</th>
<th>Topic</th>
</tr>
</thead>
<tbody>
<tr>
<td>January 19</td>
<td>Economic Outlook Presentation</td>
</tr>
<tr>
<td>February 2</td>
<td>Millages and Revenue Outlook</td>
</tr>
<tr>
<td>March 15</td>
<td>CRA Presentation</td>
</tr>
<tr>
<td>April 5</td>
<td>Budget Overview</td>
</tr>
<tr>
<td></td>
<td>Community Services Department</td>
</tr>
<tr>
<td></td>
<td>Mission, Goals, and Objectives</td>
</tr>
<tr>
<td>April 19</td>
<td>Public Works Department</td>
</tr>
<tr>
<td></td>
<td>Community Safety and Compliance</td>
</tr>
<tr>
<td>Date</td>
<td>Department</td>
</tr>
<tr>
<td>----------</td>
<td>-------------------------------------</td>
</tr>
<tr>
<td>May 3</td>
<td>Public Resources Department</td>
</tr>
<tr>
<td></td>
<td>Economic Growth Department</td>
</tr>
<tr>
<td></td>
<td>Information Technology Department</td>
</tr>
<tr>
<td>May 17</td>
<td>Communications Department</td>
</tr>
<tr>
<td></td>
<td>Solid Waste Division Update</td>
</tr>
<tr>
<td></td>
<td>Self Funded Medical Plan</td>
</tr>
<tr>
<td>June 7</td>
<td>Facilities and Fleet Management</td>
</tr>
<tr>
<td></td>
<td>Public Safety Department</td>
</tr>
<tr>
<td></td>
<td>Fire Assessment Update</td>
</tr>
<tr>
<td></td>
<td>Health Department Update</td>
</tr>
</tbody>
</table>
• **Community Services Budget Summary**
  - 17.80% increase from FY 2016 Community Service budget due to increase in grant funding
  - General Fund decrease of $115,552
  - One additional Program Associate position, which is grant funded (Section 8/SHIP)
  - $50,000 increase in Human Service Grant funding
  - $100,000 increase in LifeStream Behavioral Center funding
  - **Commissioner Discussion:**
    - $5,000 for bus pass program (included in budget)
    - Funding included to print VA books and materials
    - Meeting with cities concerning transit (bus system)
Budget Workshops Summary

- **Public Works Budget Summary**
  - Request for one new Signal Technician position which is supported by the increase in signal maintenance revenue from FDOT and the cities
  - All 2017 operating budgets are status quo
  - The General Fund capital equipment items are replacement of outdated, unsupported software for the Lab and outdated, inefficient equipment in the Mosquito program
  - The 2017 budget will exhaust the Stormwater MSTU fund of available funding for any further capital projects
  - **Commissioner Discussion**
    - Other revenues used for roads including per capita comparisons
    - Ratio of personal services to operating for other counties
Budget Workshops Summary

- **Public Works Budget Summary**

  **FY 2015 Gas Tax Funding per Capita**

  - Lake: $38
  - Seminole: $30
  - Orange: $35
  - Osceola: $50
  - Polk: $48
  - Sumter: $66
  - Marion: $69
  - Volusia: $48
Budget Workshops Summary

- Public Works Budget Summary

FY 2015 Total Funding per Capita

- Lake: $38
- Seminole: $37
- Orange: $87
- Osceola: $58
- Polk: $87
- Sumter: $71
- Marion: $69
- Volusia: $48
## Public Works Budget Summary

<table>
<thead>
<tr>
<th>County</th>
<th>Other Sources of Roads Funding</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lake County</td>
<td>N/A</td>
<td>$0</td>
</tr>
<tr>
<td>Seminole County</td>
<td>Roads MSTU</td>
<td>$1.4 million</td>
</tr>
<tr>
<td>Orange County</td>
<td>Revenue Sharing/Sales Tax</td>
<td>$65.4 million</td>
</tr>
<tr>
<td>Osceola County</td>
<td>Ad Valorem</td>
<td>$2.6 million</td>
</tr>
<tr>
<td>Polk County</td>
<td>Ad Valorem (1.0 Mill for Transportation)</td>
<td>$24.9 million</td>
</tr>
<tr>
<td>Sumter County</td>
<td>Other - General Fund</td>
<td>$649,913</td>
</tr>
<tr>
<td>Marion County</td>
<td>N/A</td>
<td>$0</td>
</tr>
<tr>
<td>Volusia County</td>
<td>Revenue Sharing/Sales Tax</td>
<td>$181,900</td>
</tr>
</tbody>
</table>
• Public Works Budget Summary

FY 2015 Personal Services vs. Total Roads Funding
• **Community Safety and Compliance Budget Summary**
  – The department maintains its existing level of service with the exception of request for KLB
  – Proposed budget includes a limited term full time position to support the Keep Lake Beautiful program
  – The Department is developing a pilot program to address littered areas
    • $50,000 has been included in the budget
    • Request For Information has resulted in a pool of 4 potential vendors
  – **Commissioner Discussion**
    • Code Enforcement workshop on long range agenda to discuss proactive enforcement versus complaint driven
Budget Workshops Summary

- **Economic Growth Budget Summary**
  - Three (3) new positions (Building Services)
    - Two (2) Licensing Investigators
    - One (1) Financial Analyst
    - Fiscal Impact: $166,000
  - Wellness Way Advisory Services
    - Professional services contract to ensure optimal execution of Wellness Way Area Plan
    - Fiscal Impact: $100,000 ($50,000 to be paid by the City of Clermont)
  - Future discussion of relationship with EDC
Budget Workshops Summary

• **Public Resources Budget Summary**
  – Library Services
    • 3 positions and the related Personal Services funding transferred to IT
    • 1 position being transferred to Communications to consolidate public information and outreach
  – Parks & Trails
    • New Positions
      – Engineer II
      – Chief Maintenance Supervisor
    • New Expenses
      – $25,000 for traffic counters at trails and active parks
      – $35,000 for general maintenance for the Hancock Trail extension
Budget Workshops Summary

- **Information Technology**
  - Reorganization to centralize support services
  - The department is primarily funded by the General Fund.
  - The proposed budget maintains the current level of service.
  - The proposed budget is an 8.3% increase over FY16 due to the transfer of three positions from Library Services.
    - One Automated Systems Specialist I
    - Two Network Technicians
  - The General Fund transfer to Library Services is being reduced for these transfers.
Budget Workshops Summary

- **Solid Waste Budget Summary**
  - **Assessment**
    - Covers collection and disposal costs
    - Maintains current operational levels of service
    - Balanced Budget
    - No increase to assessment is proposed
Budget Workshops Summary

- **Solid Waste Budget Summary (Continued)**
  - Countywide Services
    - Maintains all areas of operations
    - Maintains landfill operating hours
      - Eliminates one vacant supervisor position
      - Consistent with five year outlook
      - Purchase one claw truck
  - Funding Source
    - General Fund Transfer $2,998,375
    - Increase of $745,143 from FY 16
    - Increase necessary to maintain current level of service for Countywide Convenience Centers and HHW
Budget Workshops Summary

• **Communications**
  – Reflects a slight decrease in operating budget
  – *Addition of one position transferred from Library Services*
  – Maintains current levels of service
Budget Workshops Summary

• Self-Funded Medical Plan Budget Summary
  • Budgeted employer contributions have been increased to maintain sufficient reserves
  • Employee contributions will increase effective January 8, 2017, but will be waived for employees who complete biometric screenings between October 1, 2016 and December 31, 2016.
  • Board approved contract for an Employee Medical Center to begin operating on October 1, 2016
Budget Workshops Summary

• **Public Safety Budget Summary**
  – Emergency Management
    • Remains Status Quo Budget
  – Communication Technologies
    • Remains Status Quo budget
    • Replacement of 911 recorder system offset by grant
Budget Workshops Summary

- **Public Safety Budget Summary (Continued)**
  - Fire Rescue
    - Remains Status Quo budget
    - 2 Fire Stations ALS (Lady Lake, Harbor Hills)
    - Budget is not inclusive of SAFER and AFG grants
      - If grants are awarded, Budget amendments will be requested
    - Impact Fees
      - Funding for land acquisition and Altoona Station
  - Commissioner discussion:
    - Per capita information for Fire Rescue
## Public Safety Budget Summary

<table>
<thead>
<tr>
<th>COUNTY</th>
<th>POPULATION</th>
<th>POPULATION SERVED</th>
<th>FY 16 ADOPTED BUDGET</th>
<th>INCLUDES TRANSPORT COSTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>LAKE</td>
<td>316,569</td>
<td>160,400</td>
<td>$23,902,421</td>
<td>NO</td>
</tr>
<tr>
<td>SEMINOLE</td>
<td>442,903</td>
<td>213,465</td>
<td>$58,774,049</td>
<td>YES</td>
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<tr>
<td>ORANGE</td>
<td>1,252,396</td>
<td>799,985</td>
<td>$101,697,754</td>
<td>YES</td>
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<tr>
<td>OSCEOLA</td>
<td>308,327</td>
<td>200,419</td>
<td>$64,467,587</td>
<td>NO</td>
</tr>
<tr>
<td>POLK</td>
<td>633,052</td>
<td>391,371</td>
<td>$40,077,700</td>
<td>NO</td>
</tr>
<tr>
<td>SUMTER/VILLAGES</td>
<td>115,657</td>
<td>103,282</td>
<td>$17,593,627</td>
<td>YES</td>
</tr>
<tr>
<td>MARION</td>
<td>341,205</td>
<td>275,382</td>
<td>$46,833,761</td>
<td>NO</td>
</tr>
<tr>
<td>VOLUSIA</td>
<td>510,494</td>
<td>115,656</td>
<td>$30,942,470</td>
<td>NO</td>
</tr>
</tbody>
</table>
Budget Workshops Summary

- Public Safety Budget Summary

FY 2016 Budget per Capita (Population Served)

Budget Workshops Summary

- **Facilities and Fleet Management Budget Summary**
  - Facilities
    - Addition of a parts and supply technician
    - Replacement of two vans
    - Addition of tractor and field brush mower for inmate work crew
    - Includes $40,000 for cameras at Detention center
  - Fleet
    - Maintain current levels of service
    - Addition of Capital Outlay (Funded by General Fund)
      - Lift, Tire Balancer, Tire Mount Machine
Constitutional Budgets
<table>
<thead>
<tr>
<th></th>
<th>FY 2016 Submitted Budget</th>
<th>FY 2017 Submitted Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Clerk of Courts</td>
<td>$3,908,511</td>
<td>$3,968,658</td>
</tr>
<tr>
<td>*Property Appraiser</td>
<td>$2,424,493</td>
<td>$2,576,309</td>
</tr>
<tr>
<td>Supervisor of Elections</td>
<td>$2,887,112</td>
<td>$2,150,571</td>
</tr>
<tr>
<td>Sheriff</td>
<td>$56,085,295</td>
<td>$57,085,294</td>
</tr>
</tbody>
</table>

* Property Appraiser included a 3% employee raise in budget request predicated on the BCC giving raises
**Tax Collector submits budget on August 1st
Non-Departmental/Other Items
Non-Departmental/Other Items
Budget Increases (Mandated)

Department of Juvenile Justice
- State mandated cost based on number of juveniles and number of estimated days
- Lake County portion increasing from $398,998 to $478,788

Community Redevelopment Agencies
- 15 agencies receive incremental funding on property values over a set base
- Total General Fund CRA Payments
  - FY 2016 - $1,640,320
  - FY 2017 est. - $1,857,481
## Proposed Budget

<table>
<thead>
<tr>
<th>CRA Trust Revenues</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Ad Valorem Taxes</td>
<td>$12,590</td>
</tr>
<tr>
<td>TIF External Entities</td>
<td>$537</td>
</tr>
<tr>
<td>Interest</td>
<td>$30</td>
</tr>
<tr>
<td>Fund Balance</td>
<td>$20,319</td>
</tr>
<tr>
<td>Less 5% Estimated Receipts</td>
<td>$(658)</td>
</tr>
</tbody>
</table>

**Total Revenues** $32,818

<table>
<thead>
<tr>
<th>CRA Trust Expenses</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating Expenses</td>
<td>$32,818</td>
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**Total Expenses** $32,818
Non-Departmental/Other Items
Mt. Plymouth-Sorrento CRA

• Ch. 163 FS requires the CRA Board to hold a public hearing for the adoption of the Mt. Plymouth-Sorrento CRA budget.

• The CRA Board will meet prior to the September BCC budget hearings to consider and recommend approval of the CRA budget.

• The CRA Advisory Committee voted to request a water and wastewater feasibility study be prepared for the CRA.
Non-Departmental Status Quo Items

- Federal Lobbyist
- Florida Association of Counties
- National Association of Counties
- Lake County League of Cities
- St. Johns River Water Alliance
- Medical Examiner (Lake County Share)
- Trout Lake
- Lake County Historical Society
- MyRegion.org
- State Lobbyist
Non-Departmental Items
New Requests (included)

• Veteran Court Diversion Program
  – Request from Court Administration
  – Funding for Program Specialist II - $51,283

• Indirect Cost Study
  – Procure a consultant to analyze and allocate central service costs to the appropriate funds and grants
  – Estimated at $50,000
Non-Departmental Items
New Requests (not included)

• Employee Compensation, Salary Study and Pay for Performance
  – Budget Workshop scheduled for July 12th to discuss all three items
  – Fiscal Impacts of Salary Study range from $447,000 to $1,626,000

• United Arts of Central Florida
  – $50,000 funding request that would include the following benefits:
    • Arts and culture programs in Lake County Schools
    • Economic impact research and data
    • Disbursement and oversight of grant funds
    • Funding and technical assistance opportunities
    • Marketing and public relations
Infrastructure Sales Tax
Infrastructure Sales Tax

• FY 2017 revenues are part of 2003 authorization
  – January 1, 2003 through December 31, 2017
• Debt Service funding for Capital Improvement bonds is still eligible in FY 2017
• Funding is still split 50/50 between Transportation and General Government projects
• Public Works will discuss Road Program and Sales Tax funding on August 9th
• New authorization does not begin until January 1, 2018
Infrastructure Sales Tax

• **FY 2017 Park Projects**
  – Funding for expansion of East Lake Park - $400,000
  – South Lake Regional Park - $1.20 million
    • Funding for Design, Engineering, and Sitework
  – North Lake Community Park - $225,000
    • Park improvements and sports lighting
  – East Lake Community Park - $108,563
    • Park improvements and sports lighting
  – Lake Idamere Park - $50,000
    • Park improvements and security/parking lot lighting
Infrastructure Sales Tax

- **FY 2017 Projects**
  - Radio Tower project debt service - $1.17 million
  - Capital Improvement Bonds debt service (General Fund) - $3.1 million
  - Tax Collector Building (Eustis) - $2.25 million
  - Sheriff Vehicles - $1.00 million
  - Judicial Center Renovation - $700,000
    - Continued work on the old building including 4th floor and 1st floor
  - Reserves - $150,000
Summary/Next Steps
Summary

• Budget Workshops – 18
• Budget Strategy
  – Department Budgets were kept at status quo except in areas as outlined in the workshops
  – Some mandated costs have increased
  – General Fund Millage will be set at roll back rate to limit increase in revenues to new construction
  – All other operating millages will be kept at FY 2016 rates
  – Public Lands Voted Debt millage will be reduced slightly
Next Steps

- July 1\textsuperscript{st} – Certified Values
- July 12\textsuperscript{th} – Budget Workshop on Employee Compensation, Salary Study and Pay for Performance
- July 12\textsuperscript{th} – Recommended Budget and Set Maximum Millages (TRIM)
- July 26\textsuperscript{th} – Adopt Assessment Resolutions
- August 1\textsuperscript{st} – Tax Collector Budget
- September 13\textsuperscript{th} – Assessment Public Hearings
- September 13\textsuperscript{th} – First Budget Public Hearing
- September 27\textsuperscript{th} – Final Budget Public Hearing